



COUNTY OF HURON

2026 BUDGET

(Approved March 18, 2026)

County of Huron

2026 Budget

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COUNTY OF HURON
2026 BUDGET

Consolidated

CORPORATION OF THE COUNTY OF HURON

TO: Warden and Members of County Council
FROM: Michael Blumhagen, Treasurer
DATE: March 18, 2026
SUBJECT: 2026 Budget Commentary

2026 BUDGET COMMENTS:

Staff are bringing forward a draft 2026 Budget for approval with levy increase of \$2,523,791 or 4.55% year over year to a total of \$57,991,728. Total taxation including estimated supplemental taxes of \$700,000 plus payment in lieu of property taxes of \$380,000 is \$59,071,728.

The 2026 returned roll for property assessment value has increased by \$175,119,771 to \$16.5 billion in total County assessment, therefore, if the County were to maintain the same tax rates as 2025, it would support approximately a 1.69% increase in the levy, or an increase of \$954,323. This growth helps to mitigate the 2026 levy increases for existing assessment. To support the levy increase of 4.55%, the residential tax rate is increasing by 2.78%.

With the tax rate change of 2.78%, the average impact of the 2026 Budget increase on the median residential property for Huron County valued at \$226,000 for 2016 CVA is \$34.05. The overall average property impact for the residential class is \$40. The average per \$100,000 residential assessment is an increase of \$15.07. For farmland, the increase on the median farm property valued at \$1,047,100 is \$39.44. For the class as a whole, the average increase per farm property is \$37. The average per \$100,000 is \$3.77.

It is important to note that the tax roll for 2026 is based on the same current value assessment roll as 2025, so any changes in the assessment roll is based strictly on new net growth. There will not be any significant tax shifts in 2026 for the farm class as we have seen in the last two reassessment cycles. Property valuations remain at 2016 levels as the provincial is not moving forward with current value reassessment for 2026.

There are no proposed tax policy changes for Huron in 2026, with some optional subclasses, such as the Affordable Rental Housing Subclass, that could be considered in the future.

Included in the budget package are a number of schedules:

- Consolidated Net Levy
- Assessment and tax rate calculations
- Capital Budgets
- Departmental Budgets
- Reserve Schedule

Key Budget Considerations for 2026:

- A number of budget adjustments were made during the budget process, totaling \$2.95 million, including 13 FTE non-union staff positions, funding, operational

costs and capital. These cuts have a significant impact on the services, events, and programming that staff will be able to deliver in 2026. Council needs to be fully aware that it will not be business as usual for 2026 for departments as services will be reduced, with limited funds and reduced staff capacity. The departmental budget commentaries have not been updated to reflect the revised strategic priorities and services as those have not yet been determined, so those documents cannot be relied upon for an accurate description of the services that will ultimately be provided in 2026. Staff will be working on revised priorities with the passing of the budget.

- Non-union salary increases have been included in the budget at 2.5% for 2026, with a total impact to overall salary and benefits of approximately \$687,000. This also includes Council per diems. Some of this increase will be either fully covered or partially covered by provincial funding. Union salaries continue to cause pressures as many settlements are based on arbitrated settlements. The non-union salaries were increased at 1.5% annually from 2017-2021, 2% in 2022, and 3% in 2023 and 2024, and 2.75% in 2025.
- At the Homes for the Aged, there are an additional 83,950 extra hours now included in 2026 over 2021 before the legislation changed to increase the direct care hours. While the funding covers the direct costs of this legislation, indirect costs, such as the expansion of the parking lots to accommodate increased staffing, is not covered, and is considered a full County cost.
- Agency rates at the Homes have been renegotiated and have been decreased where there is no additional levy impact to the County
- The only grant included in the budget is for the Huron County Food Bank Distribution Centre - \$66,000. There is no additional funding included in the budget for any additional grants to 3rd party organizations.
- Court security funding of up to a maximum of \$200,000 is included in the 2026 draft budget to assist the Town of Goderich with the shortfall in provincial funding to cover court security costs. This will be adjusted lower if the actual cost is less than \$200,000. This impact is 0.36% on the levy.
- This budget includes a 0.72% levy increase for its asset management funding program of \$398,100 to support the required financing strategy to address the infrastructure funding deficits. The County's asset management funding strategy will be updated for July 1, 2025. The total levy being raised in 2025 to support the asset management plan is \$10.3 million. This includes capital and minor capital costs. Annual increases to the overall levy will be required for many years with the significant road and bridge expenditures that are looming.
- This increase in the asset management funding falls short of the required 2-2.5% increases as recommended in the approved asset management funding strategy, however, has been reduced to meet the current year budget targets. This will become more significant of an issue in the next 3-5 years where the County continues to fall short in its reinvestment targets.

- Infrastructure funding included in the 2026 Budget is \$6.98 million. This increase in available funding is due to the carryforward of unused funds from earlier years from both OCIF and the CCBF funding. Approximately \$5.8 million in funding will be available as a carryforward to support 2027 projects, including \$3.2 million for the Roundabout project.
- In 2026, the total estimated funds for Ontario Community Infrastructure Fund (OCIF) is \$8.3 million, which consists of unused funding from 2025 of approximately \$2.2 million and \$6.0 for the 2026 allocation. The following new projects have OCIF funding applied to them: CR 17 - \$4.705 million, Culvert 19-15.8 – \$355,000, Culvert 84-09.0 - \$525,000 and Boundary Bridge #14 - \$542,000. Dashwood continues to be supported as well with OCIF funding, with 854,000 being applied from 2025 funding. Approximately \$2.0 million remains as a carryforward to support the increase in 2027 capital expenditures.
- Additionally, the 2026 Canada Community-Building Fund (Gas Tax) allocation is \$2,008,892, plus there is a carryforward of approximately \$1.7 million. With the deferral of the roundabout project, \$3.7 million is available for 2027 projects.
- Starting in 2023 there is a strong link between the municipality's asset management plan and future OCIF funding. It will be vital that sufficient staff resources are allocated to support asset management planning in the future.
- The estimated funding allocation for both infrastructure funding programs for 2026 will be \$8.0 million. Minimal carryforwards will be available after 2027 usage.
- There is currently no additional debenture financing being proposed for any projects for 2026. Debt capacity will be preserved for future projects as required. Existing debt repayment included in the 2026 budget totals \$583,764 for CR 83 Bridges in 2021, and Phase 1 of the Wingham Yard in 2023.
- Staff changes being included in the 2026 Draft Budget, include an EMS Superintendent Clinical Performance position that is covered by removing some backfill hours, and 3 backfill positions for WSIB. Also, 2 students in Museum/Cultural Services to be grant funded, with a net cost of 15,000, and an upstaff in SPS with the Gibbons St Housing development, with a net cost of \$95,000
- The operational details for the Health Unit have been removed from the detailed schedules, with the budget request of \$1,385,258 being included in the overall consolidated budget.
- For 2026, insurance increases for both the County and Public Housing policies have stabilized. The Public Housing policy remain inline with 2025 and the County's policy increased by approximately \$30,000 primarily due to an increase in property valuations. The overall liability claims experience for the County has kept the increase in general liability at approximately a 3% increase over 2025.

- The decrease in the OMPF funding was \$110,880 to a total of \$443,520. This will continue to be phased out at \$110,880 over the next 4 years until eliminated. Many of the partner municipalities in Huron County saw increases in 2026.
- Extended benefit rates are also increasing with a 5% increase in Health and Dental. These costs have moderated for the County and this increase should allow the County to break even while managing the required reserve levels with the insurer and prevent major future shocks in required rate adjustments. The impact in 2026 is \$130,000.
- Total capital expenditures are budgeted at \$31.3 million for 2026, with \$10.3 million funded from the levy, \$6.7 million funded from provincial and federal sources, \$5.9 million in carryforwards, \$5.2 million from the Fleet reserve, \$1.5 million from the Homes Reserve fund, and \$40,000 from Housing to wrap up the Gibbons Street project.
- Excluding project carryforwards of committed funding, total reserves are estimated to be \$45.6 million at the end of 2026. This is a decrease of \$11 million from 2024. Of this \$45.6 million balance, \$20 million is available for unrestricted capital usage, \$3.75 million is restricted capital, \$5.3 million is self funding Public Works fleet capital, and \$14.7 million is general operating reserves.
- For 2026, staff have included \$1,000,000 of estimated 2025 operating and capital surplus into the in the Corporate budget in an effort to reduce and mitigate the overall 2026 estimated levy increase. Staff had previously estimated that we would be in a small overall surplus position for 2025, but until year-end adjustments are finalized, the final year end surplus will not be known. A significant portion of the initial surplus forecast included deficits in winter maintenance, however, based on December's weather, this surplus may end up being even lower than initially forecast.
- An additional \$450,000 was included as a transfer from the general reserve for contingency for current in-year savings for attrition management and one backfill WSIB position in EMS. Therefore, a total of \$1.45 million is being leveraged for levy mitigation.
- Additional reserve usage will be required to support the one time costs associated with removal of 13 FTE staff positions from the budget.
- Also included in the Corporate budget is interest income of \$1.3 million which is down \$0.7 million from 2025. This decrease is based on current rates, plus current reserve balances. As rates decrease in the future and our reserve levels are significantly reduced, this interest income will be significantly reduced in the future. Overall, the Corporate budget includes an overall levy reduction of \$519,690. Any 2025 surplus, if any, that remains available will be recommended to be used to assist with the one time staffing costs.

2026 ONGOING BUDGET PRESSURES

- The primary pressure areas driving the 2026 Levy increase is within Public Works (1.46%), Corporate (3.23%), Emergency Services (1.55%), and Homes for the Aged (1.54%). For 2026, health care labour pressures and interest rate and reserve/surplus reductions are the primary drivers of the increases over and above general inflationary and salary COLA increases.
- Asset management should be a pressure and will be a continued pressure in years to come, however, staff have cut the required increases in 2026 to assist in meeting Councils budget target.
- With the County only eligible for the Transitional Assistance (a non-core grant) of the OMPF, this fall, the Province announced that the OMPF for the County will be eliminated over the next four years. This grant currently reduced the levy by 1% in 2025 with a \$110,880 decrease in 2026.. Therefore, as this is reduced, the levy required will increase of 0.20% each year until it is eliminate. However, across the County, our local municipal partners have seen some significant increases in their funding allocations.
- Labour represents a significant portion of the County budget with approximately \$65 million in total labour costs (salary and benefits). This figure excludes the amalgamated Huron Perth Health Unit. Staff have included 2.5% in the budget for non-union and Council per diems. Union increases are based on existing agreements or estimated settlements. Grid movements and job evaluation results are also to be factored in.
- The decrease of 13 FTE non union staff positions is being offset by an increase of 6.66 FTE to 558.82 FTE for 2026. Total headcount vary across the seasons for the County with a mix of full-time, part-time, casual and seasonal staff. The majority of this increase is backfill hours for EMS for WSIB leaves, and also backfill hours for the Homes for the Aged. One new position was added in EMS, offset by reduced backfill hours, and net one position is being added to Social Housing for the Gibbons St project.
- Prior to the staff position cuts, total salary and benefit increases for 2026 are estimated to be \$3.32 million. A large portion of this increase is partially provincially funded for EMS. EMS is increasing by \$1.2 million with a one year lag in 50/50 funding, and the Homes is increasing by \$938,000 primarily due to the union wage settlements. The majority of the Homes increases are not covered by provincial funding as the increases in labour are double the increases in provincial funding, thereby, accelerating the pressures on the Homes levy.
- Pressures will continue in our budget as we seeing the provincial funding increases falling short of the required increases in collective agreements, particularly within the Homes for the Aged. Additionally, EMS salary increases are only 50/50 funded with a 12 month lag in funding to support the current year increase, so there is an increase annually to be covered by levy.

- The Homes for the Aged will have continued long term pressures on the levy and will not be in alignment with Council's current budget expectations for annual levy increases in the low single digits. Homes labour is rapidly outpacing the increases in provincial funding and as such, the difference must be made up by the local taxpayer. Unless Council adjusts their expectations for annual budget increases above reasonable levels, it will no longer be an option nor feasible to continue with 2 Long Term Care Homes.

	Total Levy	Levy \$ Change	Levy % Change	Overall Levy % Impact over 2025
2026	\$7,151,420	\$856,776	13.61%	1.54%
2027	\$8,268,542	\$1,117,122	15.62%	1.98%
2028	\$8,695,208	\$426,666	5.16%	0.75%
2029	\$9,527,560	\$832,352	9.57%	1.45%
2030	\$10,329,310	\$801,750	8.42%	1.37%
2031	\$11,172,743	\$84,3433	8.71%	1.42%
Average increase	\$ -	\$ 813,017	10.09%	1.42%

- As shown in the table above, with salaries at \$24 million for both Homes, wage pressures will continue to drive the Levy pressures above reasonable Council targets.
- Staff have estimated some future budget increases for 2027 and 2028 by applying some general operating inflation assumptions, known operational or funding changes, plus ongoing asset management funding increases. Staff are not seeking approval for these estimates, rather they are just highlighting the continued budget pressures for the upcoming budget cycles.
- For 2027, a levy increase of 12.8% is being estimated and for 2028, the increase is estimated at 8.9%. Some assumptions included were as follows: OMPF funding cuts, capital expenditure increases for Public Works, labour pressures at the Homes, EMS upstaffing and construction of a new base, some decreases in funding plus reductions in corporate interest income.
- Multi-year budgeting will continue to be refined for future budgets. Budget increases should normalize once we have adjusted the corporate budget for reserve/surplus utilization and interest rate revenue.

Prepared by:

Michael Blumhagen

Treasurer

Approved by:

Meighan Wark
Chief Administrative Officer

County of Huron
CONSOLIDATED APPROVED BUDGET
LEVY Funding Requirements - Operating and Capital details
For the year ending December 31, 2026

Department	2025 Levy	Operating Levy	Capital Levy	2026 Levy	Change YoY \$	Change YoY %	% Impact on Levy
TAXATION REVENUE							
Total Taxation	55,467,937	48,301,231	9,690,497	57,991,728	2,523,791	4.55%	
TOTAL TAXATION	55,467,937	48,301,231	9,690,497	57,991,728	2,523,791	4.55%	4.55%
Supplementary Taxes	700,000	700,000		700,000	-	0.00%	0.00%
Payments-in-lieu	340,000	380,000		380,000	40,000	11.76%	(0.07)%
Total Other Taxes	1,040,000	1,080,000	-	1,080,000	40,000	3.85%	(0.07)%
TOTAL TAXATION	56,507,937	49,381,231	9,690,497	59,071,728	2,563,791	4.54%	4.62%
NET EXPENDITURES							
Public Works - Operating	13,680,224	14,352,071		14,352,071	671,847	4.91%	1.21%
Public Works - Capital	4,941,235		5,055,070	5,055,070	113,835	2.30%	0.21%
Waste Management	161,000	186,000		186,000	25,000	15.53%	0.05%
Fleet	-	-	-	-	-	-	0.00%
Total Public Works	18,782,459	14,538,071	5,055,070	19,593,141	810,682	4.32%	1.46%
Huronview	3,433,714	3,182,456	1,070,000	4,252,456	818,742	23.84%	1.48%
Huronlea	2,860,930	2,672,464	226,500	2,898,964	38,034	1.33%	0.07%
Homes for the Aged	6,294,644	5,854,920	1,296,500	7,151,420	856,776	13.61%	1.54%
Library Services	3,819,812	3,546,184	304,760	3,850,944	31,132	0.82%	0.06%
Museum and Cultural Services	1,670,409	1,414,378	8,000	1,422,378	(248,032)	-14.85%	(0.45)%
Total Library & Cultural Services	5,490,221	4,960,561	312,760	5,273,321	(216,900)	-3.95%	(0.39)%
Health Unit	1,371,543	1,385,258		1,385,258	13,715	1.00%	0.02%
Total Health Unit	1,371,543	1,385,258	-	1,385,258	13,715	1.00%	0.02%
Planning & Development	1,825,709	1,533,304	16,353	1,549,657	(276,052)	-15.12%	(0.50)%
Water Source Protection	421,455	21,632		21,632	(399,823)	-94.87%	(0.72)%
Forest Conservation	353,915	245,303		245,303	(108,612)	-30.69%	(0.20)%
Total Planning	2,601,079	1,800,239	16,353	1,816,592	(784,487)	-30.16%	(1.41)%
Social Services	984,358	925,900	-	925,900	(58,458)	-5.94%	(0.11)%
Social Housing	4,295,803	3,169,857	1,036,265	4,206,122	(89,681)	-2.09%	(0.16)%
Children Services/Early Years	401,008	401,008	-	401,008	(0)	0.00%	(0.00)%
Property Services	1,270,545	785,658	438,604	1,224,262	(46,283)	-3.64%	(0.08)%
Total Social and Property Services	6,951,714	5,282,423	1,474,869	6,757,292	(194,422)	-2.80%	(0.35)%
Ambulance	9,581,982	9,246,511	1,193,600	10,440,111	858,129	8.96%	1.55%
Emergency Management	20,873	21,825		21,825	952	4.56%	0.00%
Community Care Team/Special	(199)	699		699	898	-451.72%	0.00%

County of Huron
CONSOLIDATED APPROVED BUDGET
LEVY Funding Requirements - Operating and Capital details
For the year ending December 31, 2026

Department	2025 Levy	Operating Levy	Capital Levy	2026 Levy	Change YoY \$	Change YoY %	% Impact on Levy
EMS Fleet	-			-	-	0.00%	0.00%
Huron County EMS	9,602,657	9,269,035	1,193,600	10,462,635	859,978	8.96%	1.55%
Economic Development	1,368,681	893,904	10,000	903,904	(464,777)	-33.96%	(0.84)%
Total Economic Development	1,368,681	893,904	10,000	903,904	(464,777)	-33.96%	(0.84)%
Council	730,020	730,180		730,180	160	0.02%	0.00%
Accessibility Committee	39,875	35,450		35,450	(4,425)	-11.10%	(0.01)%
CAO/Clerk/Corp Records	1,087,988	992,985	3,500	996,485	(91,503)	-8.41%	(0.16)%
Human Resources	1,035,640	993,930	3,000	996,930	(38,710)	-3.74%	(0.07)%
Treasury	1,086,176	1,093,885	15,000	1,108,885	22,709	2.09%	0.04%
Business Technology Solutions	2,740,464	2,464,420	306,845	2,771,265	30,801	1.12%	0.06%
Huron County Court Services (POA)	(363,173)	(394,339)	3,000	(391,339)	(28,166)	7.76%	(0.05)%
Corporate	(2,312,050)	(519,690)		(519,690)	1,792,360	-77.52%	3.23%
Total Administration	4,044,940	5,396,820	331,345	5,728,165	1,683,225	41.61%	3.03%
Total Net Expenditures	56,507,937	49,381,231	9,690,497	59,071,728	2,563,791	4.54%	4.62%
SURPLUS (DEFICIT)	-	-	-	-	0		

County of Huron
CONSOLIDATED APPROVED BUDGET
LEVY Funding Requirements - Summary
For the year ending December 31, 2026

Department	2025 Levy	2026 Levy	Change YoY \$	Change YoY %	% Impact on Levy	2027 Levy	% Increase	2028 Levy	% Increase
TAXATION REVENUE									
Total Taxation	55,467,937	57,991,728	2,523,791	4.55%		65,405,300		71,246,431	
TOTAL TAXATION	55,467,937	57,991,728	2,523,791	4.55%	4.55%	65,405,300	12.8%	71,246,431	8.9%
Supplementary Taxes	700,000	700,000	-	0.00%	0.00%	700,000		700,000	
Payments-in-lieu	340,000	380,000	40,000	11.76%	(0.07)%	380,000		380,000	
Total Other Taxes	1,040,000	1,080,000	40,000	3.85%	(0.07)%	1,080,000	0.0%	1,080,000	0.0%
TOTAL TAXATION	56,507,937	59,071,728	2,563,791	4.54%	4.62%	66,485,300	12.6%	72,326,431	8.8%
NET EXPENDITURES									
Public Works - Operating	13,680,224	14,352,071	671,847	4.91%	1.21%	14,984,068		15,443,445	
Public Works - Capital	4,941,235	5,055,070	113,835	2.30%	0.21%	6,565,466		8,361,616	
Waste Management	161,000	186,000	25,000	15.53%	0.05%	-		-	
Fleet	-	-	-	-	0.00%	-		-	
Total Public Works	18,782,459	19,593,141	810,682	4.32%	1.46%	21,549,534	10.0%	23,805,061	10.5%
Huronview	3,433,714	4,252,456	818,742	23.84%	1.48%				
Huronlea	2,860,930	2,898,964	38,034	1.33%	0.07%				
Homes for the Aged	6,294,644	7,151,420	856,776	13.61%	1.54%	8,268,542	15.6%	8,695,208	5.2%
Library Services	3,819,812	3,850,944	31,132	0.82%	0.06%	4,006,918		4,116,745	
Museum and Cultural Services	1,670,409	1,422,378	(248,032)	-14.85%	(0.45)%	1,474,848		1,526,833	
Total Library & Cultural Services	5,490,221	5,273,321	(216,900)	-3.95%	(0.39)%	5,481,766	4.0%	5,643,578	3.0%
Health Unit	1,371,543	1,385,258	13,715	1.00%	0.02%	1,426,816		1,469,620	
Total Health Unit	1,371,543	1,385,258	13,715	1.00%	0.02%	1,426,816	3.0%	1,469,620	3.0%
Planning & Development	1,825,709	1,549,657	(276,052)	-15.12%	(0.50)%				
Water Source Protection	421,455	21,632	(399,823)	-94.87%	(0.72)%				
Forest Conservation	353,915	245,303	(108,612)	-30.69%	(0.20)%				
Total Planning	2,601,079	1,816,592	(784,487)	-30.16%	(1.41)%	1,923,256	5.9%	1,993,313	3.6%
Social Services	984,358	925,900	(58,458)	-5.94%	(0.11)%	6,752,871		6,727,408	
Social Housing	4,295,803	4,206,122	(89,681)	-2.09%	(0.16)%				
Children Services/Early Years	401,008	401,008	(0)	0.00%	(0.00)%				
Property Services	1,270,545	1,224,262	(46,283)	-3.64%	(0.08)%	1,649,916		1,661,109	
Total Social and Property Services	6,951,714	6,757,292	(194,422)	-2.80%	(0.35)%	8,402,787	24.4%	8,388,517	-0.2%
Ambulance	9,581,784	10,440,111	858,327	8.96%	1.55%				
Emergency Management	20,873	21,825	952	4.56%	0.00%				
Community Care Team/Special	-	699	699	0.00%	0.00%				
EMS Fleet	-	-	-	0.00%	0.00%				

County of Huron
CONSOLIDATED APPROVED BUDGET
LEVY Funding Requirements - Summary
For the year ending December 31, 2026

Department	2025 Levy	2026 Levy	Change YoY \$	Change YoY %	% Impact on Levy	2027 Levy	% Increase	2028 Levy	% Increase
Huron County EMS	9,602,657	10,462,635	859,978	8.96%	1.55%	11,439,225	9.3%	12,872,172	12.5%
Economic Development	1,368,681	903,904	(464,777)	-33.96%	(0.84)%	948,634		994,705	
Total Economic Development	1,368,681	903,904	(464,777)	-33.96%	(0.84)%	948,634	4.9%	994,705	4.9%
Council	730,020	730,180	160	0.02%	0.00%	752,085	3.0%	774,648	3.0%
Accessibility Committee	39,875	35,450	(4,425)	-11.10%	(0.01)%	36,514	3.0%	37,609	3.0%
CAO/Clerk/Corp Records	1,087,988	996,485	(91,503)	-8.41%	(0.16)%	1,026,275	3.0%	1,056,958	3.0%
Human Resources	1,035,640	996,930	(38,710)	-3.74%	(0.07)%	1,048,900	5.2%	1,080,277	3.0%
Treasury	1,086,176	1,108,885	22,709	2.09%	0.04%	1,131,702	2.1%	1,365,503	20.7%
Business Technology Solutions	2,740,464	2,771,265	30,801	1.12%	0.06%	2,838,352	2.4%	2,914,503	2.7%
Huron County Court Services (POA)	(363,173)	(391,339)	(28,166)	7.76%	(0.05)%	(336,419)	-14.0%	(309,852)	-7.9%
Corporate	(2,312,050)	(519,690)	1,792,360	-77.52%	3.23%	547,333	205.3%	1,544,612	182.2%
Total Administration	4,044,940	5,728,165	1,683,225	41.61%	3.03%	7,044,740	23.0%	8,464,257	20.2%
Total Net Expenditures	56,507,937	59,071,728	2,563,791	4.54%	4.62%	66,485,300	12.6%	72,326,431	8.8%
SURPLUS (DEFICIT)	-	-	0			-		-	

County of Huron
Asset Management Plan - Funding
For the year ending December 31, 2026

This funding ties into the items currently identified in the current AMP Funding Strategies

Department	2025 Levy	Capital Expenditures	Minor Capital (operating)	Debenture Repayments	External Funding	Transfer to/(From) Reserves	2026 Levy	Change YoY \$	Change YoY %	% Impact on Levy
Public Works	5,339,335	13,121,310	800,675	583,764	(7,016,448)	(1,789,231)	5,700,070	360,735	6.76%	0.65%
Homes for the Aged	1,489,496	4,758,820	559,328			(3,902,648)	1,415,500	(73,996)	-4.97%	-0.13%
Social Housing	877,200	2,410,164	205,182		(492,385)	(911,696)	1,211,265	334,065	38.08%	0.60%
Property Services	1,027,604	655,294	548,500			(409,294)	794,500	(233,104)	-22.68%	-0.42%
EMS	1,183,200	2,020,752				(827,152)	1,193,600	10,400	0.88%	0.02%
Total Asset Management Plan Funding	9,916,835	22,966,340	2,113,685	583,764	(7,508,833)	(7,840,020)	10,314,935	398,100	4.01%	0.72%

County of Huron
2026 Budget
Future Sustainability

Description	Amount
Ambulance Base Reserves	\$ 129,104
Total	\$ 129,104

COUNTY OF HURON

2026 BUDGET SUMMARY

	2025	2026	Change (\$)	Change (%)
Revenue Summary				
Operating Budget				
Government Transfers	50,684,022	55,416,377	4,732,356	
Reserves	3,146,426	3,294,023	147,596	
Other Funding	14,184,914	14,327,738	142,824	
Internal Charges	4,879,491	4,937,055	57,564	
Total Operating Revenue	72,894,853	77,975,193	5,080,340	6.97%
Capital Budget				
Government Transfers	14,476,404	8,201,617	(6,274,787)	
Reserves	18,516,364	11,974,073	(6,542,291)	
Other Funding	256,884	92,474	(164,410)	
Debt Financing	-	-	-	
Total Capital Revenue	33,249,652	20,268,164	(12,981,488)	-39.04%
Total Revenue - BUDGET	106,144,505	98,243,357	(7,901,148)	-7.44%
Expenditure Summary				
Operating Budget				
Salaries and Benefits	63,096,357	65,295,491	2,199,134	
Equipment	3,628,705	3,891,665	262,960	
Purchased Service	7,040,247	7,639,309	599,062	
Internal Charges	4,072,765	4,151,651	78,886	
Operational	7,864,438	8,876,285	1,011,847	
Program	32,439,491	36,135,731	3,696,240	
Transfer to Reserves	1,565,924	1,366,291	(199,633)	
Total Operating Budget	119,707,927	127,356,424	7,648,497	6.39%
Capital Budget				
Capital Expenditures	42,187,306	29,229,440	(12,957,866)	
Transfer to Reserves	159,038	145,457	(13,581)	
Debt Repayment	598,171	583,764	(14,407)	
Total Capital Budget	42,944,515	29,958,661	(12,985,854)	-30.24%
Total Expenditures - BUDGET	162,652,442	157,315,085	(5,337,357)	-3.28%
Total LEVY/ TAXATION	56,507,937	59,071,728	2,563,791	4.54%
Financial Statement Adjustments (PSAB)				
	-	-		
Amortization	12,702,381	14,367,788	1,665,407	
Debt Financing	-	-	-	
Debt Repayments (principal)	(415,084)	(415,084)	-	
Capital Expenditures	(42,187,306)	(29,229,440)	12,957,866	
Reserves	19,907,828	13,735,508	(6,172,320)	
Total Financial Statement Surplus/Deficit	46,515,756	57,530,500	11,014,744	23.68%
Operating Levy	46,813,074	49,381,231		
Capital Levy	9,694,863	9,690,497		
Total Levy	56,507,937	59,071,728		

County of Huron
2026 Budget
Total Full Time Equivalents

Department	2025	2026	Change	Levy Cost	Comments
CAO / Clerk / Corporate Records	6.00	5.00	(1.00)		Reallocation to HR
Communications	2.00	2.00	-		
Treasury	9.00	9.00	-		No change overall, mat leave coverage
BTS - (IT/GIS/911)	17.70	17.70	-		No change overall
POA	3.00	3.00	-		No change overall
Human Resources	7.00	8.00	1.00		Reallocation from CAO/Clerk/Corp Records
Public Works/Fleet	54.50	54.50	-		No Changes
EMS - CORE	94.27	97.38	3.11	\$ 660,770	New position - Superintendent Clinical Performance, offset by reduction in backfill hours. 3 backfill positions for WSIB leaves. Year 1 of increase 100% Levy, Year 2 of increase is 50/50 funded
EMS - Community Care Team/HISH	8.64	8.54	(0.10)		
Library	32.75	32.66	(0.09)		Minor changes to a funded position
Cultural Services	12.90	13.51	0.61	\$ 15,234	2 Student position if grant applications are successful. Partially funded
Planning	17.33	17.33	-		No Changes
Economic Development	10.54	10.54	-		No Changes
Homes for the Aged	235.44	237.57	2.13		No new positions, some additional training hours up to 10 hours to ensure legislative compliance, plus correction of some hours (TuckShop/Cook/Housekeeping) missed in 2025. No new positions or lines being proposed
Social and Property Services	54.09	55.09	1.00	\$ 95,463	2 positions for Gibbons Apt, decreased Housing Liason Contract position
Non Union Positions		(13.00)	(13.00)		
TOTAL	565.16	558.82	(6.34)	\$ 771,467	

COUNTY OF HURON

County of Huron - CAPITAL Summary

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
PUBLIC WORKS					
2026	\$ 2,872,249	\$11,049,736	\$13,921,985	\$ (8,805,679)	\$ 5,116,306
FLEET					
2026	\$ 2,802,000	\$ 2,427,000	\$ 5,229,000	\$ (5,229,000)	\$ -
HOMES FOR THE AGED					
2026	\$ 4,109,148	\$ 1,209,000	\$ 5,318,148	\$ (3,902,648)	\$ 1,415,500
LIBRARY SERVICES					
2026	\$ 26,062	\$ 363,260	\$ 389,322	\$ (69,562)	\$ 319,760
MUSEUM and CULTURAL SERVICES					
2026		\$ 8,000	\$ 8,000	\$ -	\$ 8,000
PLANNING					
2026		\$ 5,000	\$ 5,000	\$ (2,000)	\$ 3,000
SOCIAL SERVICES and HOUSING					
2026	\$ 872,346	\$ 1,743,000	\$ 2,615,346	\$ (1,404,081)	\$ 1,211,265
PROPERTY SERVICES					

COUNTY OF HURON

County of Huron - CAPITAL Summary

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
2026	\$ 409,294	\$ 794,500	\$ 1,203,794	\$ (409,294)	\$ 794,500
EMERGENCY MEDICAL SERVICES					
2026	\$ 827,152	\$ 1,193,600	\$ 2,020,752	\$ (827,152)	\$ 1,193,600
ECONOMIC DEVELOPMENT					
2026	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
HUMAN RESOURCES					
2026		\$ 3,000	\$ 3,000	\$ -	\$ 3,000
BUSINESS TECHNOLOGY SOLUTIONS (IT)					
2026	\$ 144,538	\$ 301,000	\$ 445,538	\$ (144,538)	\$ 301,000
PROVINCIAL OFFENCES					
2026		\$ 3,000	\$ 3,000	\$ -	\$ 3,000
CORPORATE					
2026	\$ 140,000		\$ 140,000	\$ (140,000)	\$ -
CAO/CLERK					
2026		\$ 3,500	\$ 3,500	\$ -	\$ 3,500

COUNTY OF HURON**County of Huron - CAPITAL Summary****Budget for the year ending December 31, 2026**

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
TREASURY					
2026	\$ 30,000	\$ 15,000	\$ 45,000	\$ (30,000)	\$ 15,000
TOTAL CAPITAL - 2026	\$ 12,232,788	\$ 19,123,596	\$ 31,356,384	\$ (20,963,953)	\$ 10,392,431

COUNTY OF HURON

County of Huron - CAPITAL Summary

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
PUBLIC WORKS					
2026	\$ 2,872,249	\$ 11,049,736	\$ 13,921,985	\$ (8,805,679)	\$ 5,116,306
2027	\$ 129,934	\$ 22,339,150	\$ 22,469,084	\$ (13,903,618)	\$ 8,565,466
2028	\$ -	\$ 24,868,300	\$ 24,868,300	\$ (8,106,684)	\$ 16,761,616
PUBLIC WORKS 2026-2026 TOTAL	\$ 3,002,183	\$ 58,257,186	\$ 61,259,369	\$ (30,815,981)	\$ 30,443,388
FLEET					
2026	\$ 2,802,000	\$ 2,427,000	\$ 5,229,000	\$ (5,229,000)	\$ -
2027	\$ -	\$ 2,582,000	\$ 2,582,000	\$ (2,582,000)	\$ -
2028	\$ -	\$ 2,135,500	\$ 2,135,500	\$ (2,135,500)	\$ -
FLEET 2026-2028 TOTAL	\$ 2,802,000	\$ 7,144,500	\$ 9,946,500	\$ (9,946,500)	\$ -
HOMES FOR THE AGED					
2026	\$ 4,109,148	\$ 1,209,000	\$ 5,318,148	\$ (3,902,648)	\$ 1,415,500
Huronlea	\$ 1,810,509	\$ 185,500	\$ 1,996,009	\$ (1,710,509)	\$ 285,500
Capital	\$ 1,606,912	\$ 126,500	\$ 1,733,412	\$ (1,506,912)	\$ 226,500
Minor Capital	\$ 203,597	\$ 59,000	\$ 262,597	\$ (203,597)	\$ 59,000
Huronview	\$ 2,298,639	\$ 1,023,500	\$ 3,322,139	\$ (2,192,139)	\$ 1,130,000

COUNTY OF HURON**County of Huron - CAPITAL Summary****Budget for the year ending December 31, 2026**

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
Capital	\$ 2,041,908	\$ 983,500	\$ 3,025,408	\$ (1,955,408)	\$ 1,070,000
Minor Capital	\$ 256,731	\$ 40,000	\$ 296,731	\$ (236,731)	\$ 60,000
2027	\$ -	\$ 1,726,500	\$ 1,726,500	\$ -	\$ 1,726,500
Huronlea	\$ -	\$ 335,000	\$ 335,000	\$ -	\$ 335,000
Capital	\$ -	\$ 225,000	\$ 225,000	\$ -	\$ 225,000
Minor Capital	\$ -	\$ 110,000	\$ 110,000	\$ -	\$ 110,000
Huronview	\$ -	\$ 1,391,500	\$ 1,391,500	\$ -	\$ 1,391,500
Capital	\$ -	\$ 1,158,500	\$ 1,158,500	\$ -	\$ 1,158,500
Minor Capital	\$ -	\$ 233,000	\$ 233,000	\$ -	\$ 233,000
2028	\$ -	\$ 1,029,500	\$ 1,029,500	\$ -	\$ 1,029,500
Huronlea	\$ -	\$ 685,000	\$ 685,000	\$ -	\$ 685,000
Huronview	\$ -	\$ 344,500	\$ 344,500	\$ -	\$ 344,500
Capital	\$ -	\$ 204,500	\$ 204,500	\$ -	\$ 204,500
Minor Capital	\$ -	\$ 140,000	\$ 140,000	\$ -	\$ 140,000
HOMES FOR THE AGED 2026-2028 TOTAL	\$ 4,109,148	\$ 3,965,000	\$ 8,074,148	\$ (3,902,648)	\$ 4,171,500
LIBRARY SERVICES					

COUNTY OF HURON**County of Huron - CAPITAL Summary****Budget for the year ending December 31, 2026**

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
2026	\$ 26,062	\$ 363,260	\$ 389,322	\$ (69,562)	\$ 319,760
2027	\$ -	\$ 306,000	\$ 306,000	\$ -	\$ 306,000
2028	\$ -	\$ 298,000	\$ 298,000	\$ -	\$ 298,000
2026-2028 TOTAL	\$ 26,062	\$ 967,260	\$ 993,322	\$ (69,562)	\$ 923,760
MUSEUM and CULTURAL SERVICES					
2026		\$ 8,000	\$ 8,000	\$ -	\$ 8,000
2027		\$ 10,000	\$ 10,000	\$ -	\$ 10,000
2028		\$ 10,000	\$ 10,000	\$ -	\$ 10,000
MUSEUM 2026-2028 TOTAL		\$ 28,000	\$ 28,000	\$ -	\$ 28,000
PLANNING					
2026		\$ 5,000	\$ 5,000	\$ (2,000)	\$ 3,000
2027		\$ 3,000	\$ 3,000	\$ -	\$ 3,000
2028		\$ 3,000	\$ 3,000	\$ -	\$ 3,000
PLANNING 2026-2028 TOTAL		\$ 11,000	\$ 11,000	\$ (2,000)	\$ 9,000
SOCIAL SERVICES and HOUSING					

COUNTY OF HURON
County of Huron - CAPITAL Summary
Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
2026	\$ 872,346	\$ 1,743,000	\$ 2,615,346	\$ (1,404,081)	\$ 1,211,265
Capital	\$ 842,164	\$ 1,568,000	\$ 2,410,164	\$ (1,373,899)	\$ 1,036,265
Housing	\$ 842,164	\$ 1,493,000	\$ 2,335,164	\$ (1,298,899)	\$ 1,036,265
Children's Services	\$ -	\$ 65,000	\$ 65,000	\$ (65,000)	\$ -
Ontario Works	\$ -	\$ 10,000	\$ 10,000	\$ (10,000)	\$ -
Minor Capital	\$ 30,182	\$ 175,000	\$ 205,182	\$ (30,182)	\$ 175,000
Housing	\$ 30,182	\$ 175,000	\$ 205,182	\$ (30,182)	\$ 175,000
2027	\$ -	\$ 1,932,500	\$ 1,932,500	\$ -	\$ 1,932,500
Capital	\$ -	\$ 1,579,500	\$ 1,579,500	\$ -	\$ 1,579,500
Housing	\$ -	\$ 1,569,500	\$ 1,569,500	\$ -	\$ 1,569,500
Children's Services	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Ontario Works	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Minor Capital	\$ -	\$ 353,000	\$ 353,000	\$ -	\$ 353,000
Housing	\$ -	\$ 353,000	\$ 353,000	\$ -	\$ 353,000
2028	\$ -	\$ 1,576,500	\$ 1,576,500	\$ -	\$ 1,576,500
Capital	\$ -	\$ 1,397,000	\$ 1,397,000	\$ -	\$ 1,397,000

COUNTY OF HURON

County of Huron - CAPITAL Summary

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
Housing	\$ -	\$ 1,387,000	\$ 1,387,000	\$ -	\$ 1,387,000
Children's Services	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Ontario Works	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Minor Capital	\$ -	\$ 179,500	\$ 179,500	\$ -	\$ 179,500
Housing	\$ -	\$ 179,500	\$ 179,500	\$ -	\$ 179,500
SOCIAL SERVICES 2026-2028 TOTAL	\$ 872,346	\$ 5,252,000	\$ 6,124,346	\$ (1,404,081)	\$ 4,720,265
PROPERTY SERVICES					
2026	\$ 409,294	\$ 794,500	\$ 1,203,794	\$ (409,294)	\$ 794,500
Capital	\$ 345,794	\$ 309,500	\$ 655,294	\$ (345,794)	\$ 309,500
Minor Capital	\$ 63,500	\$ 485,000	\$ 548,500	\$ (63,500)	\$ 485,000
2027	\$ -	\$ 903,500	\$ 903,500	\$ -	\$ 903,500
Capital	\$ -	\$ 810,000	\$ 810,000	\$ -	\$ 810,000
Minor Capital	\$ -	\$ 93,500	\$ 93,500	\$ -	\$ 93,500
2028	\$ -	\$ 916,500	\$ 916,500	\$ -	\$ 916,500
Capital	\$ -	\$ 765,000	\$ 765,000	\$ -	\$ 765,000

COUNTY OF HURON**County of Huron - CAPITAL Summary****Budget for the year ending December 31, 2026**

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
Minor Capital	\$ -	\$ 151,500	\$ 151,500	\$ -	\$ 151,500
2026-2028 TOTAL	\$ 409,294	\$ 2,614,500	\$ 3,023,794	\$ (409,294)	\$ 2,614,500
EMERGENCY MEDICAL SERVICES					
2026	\$ 827,152	\$ 1,193,600	\$ 2,020,752	\$ (827,152)	\$ 1,193,600
2027	\$ -	\$ 1,145,700	\$ 1,145,700	\$ -	\$ 1,145,700
2028	\$ -	\$ 1,292,000	\$ 1,292,000	\$ -	\$ 1,292,000
2026-2028 TOTAL	\$ 827,152	\$ 3,631,300	\$ 4,458,452	\$ (827,152)	\$ 3,631,300
ECONOMIC DEVELOPMENT					
2026	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
2027	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
2028	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
ECONOMIC DEVELOPMENT 2026-2028 TOTAL	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
HUMAN RESOURCES					
2026		\$ 3,000	\$ 3,000	\$ -	\$ 3,000
2027		\$ 3,000	\$ 3,000	\$ -	\$ 3,000

COUNTY OF HURON**County of Huron - CAPITAL Summary**

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
2028		\$ 3,000	\$ 3,000	\$ -	\$ 3,000
HUMAN RESOURCES 2026-2028 TOTAL		\$ 9,000	\$ 9,000	\$ -	\$ 9,000
BUSINESS TECHNOLOGY SOLUTIONS (IT)					
2026	\$ 144,538	\$ 301,000	\$ 445,538	\$ (144,538)	\$ 301,000
2027	\$ -	\$ 445,000	\$ 445,000	\$ -	\$ 445,000
2028	\$ -	\$ 465,000	\$ 465,000	\$ -	\$ 465,000
2026-2028 TOTAL	\$ 144,538	\$ 1,211,000	\$ 1,355,538	\$ (144,538)	\$ 1,211,000
PROVINCIAL OFFENCES					
2026		\$ 3,000	\$ 3,000	\$ -	\$ 3,000
2027		\$ 3,000	\$ 3,000	\$ -	\$ 3,000
2028		\$ 3,000	\$ 3,000	\$ -	\$ 3,000
PROVINCIAL OFFENCES 2026-2028 TOTAL		\$ 9,000	\$ 9,000	\$ -	\$ 9,000
CORPORATE					
2026	\$ 140,000		\$ 140,000	\$ (140,000)	\$ -

COUNTY OF HURON

County of Huron - CAPITAL Summary

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
2027	\$ -	\$ -	\$ -	\$ -	\$ -
2028	\$ -	\$ -	\$ -	\$ -	\$ -
CORPORATE 2026-2028 TOTAL	\$ 140,000		\$ 140,000	\$ (140,000)	\$ -
CAO/CLERK					
2026		\$ 3,500	\$ 3,500	\$ -	\$ 3,500
2027		\$ 5,000	\$ 5,000	\$ -	\$ 5,000
2028		\$ 5,000	\$ 5,000	\$ -	\$ 5,000
CAO/CLERK 2026-2028 TOTAL		\$ 13,500	\$ 13,500	\$ -	\$ 13,500
TREASURY					
2026	\$ 30,000	\$ 15,000	\$ 45,000	\$ (30,000)	\$ 15,000
2027	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
2028	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
TREASURY 2026-2028 TOTAL	\$ 30,000	\$ 25,000	\$ 55,000	\$ (30,000)	\$ 25,000
TOTAL CAPITAL - 2026-2028	\$ 4,379,046	\$ 15,706,060	\$ 20,085,106	\$ (11,569,046)	\$ 8,516,060
2026 - TOTAL	\$ 12,232,788	\$ 19,123,596	\$ 31,356,384	\$ (20,963,953)	\$ 10,392,431

COUNTY OF HURON**County of Huron - CAPITAL Summary****Budget for the year ending December 31, 2026**

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
2027 - TOTAL	\$ 129,934	\$ 31,414,350	\$ 31,544,284	\$ (16,485,618)	\$ 15,058,666
2028 - TOTAL	\$ -	\$ 32,615,300	\$ 32,615,300	\$ (10,242,184)	\$ 22,373,116

COUNTY OF HURON

County of Huron - CAPITAL Summary

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
PUBLIC WORKS					
2026	\$ 2,872,249	\$ 11,049,736	\$ 13,921,985	\$ (8,805,679)	\$ 5,116,306
CAPITAL	\$ 2,716,574	\$ 10,404,736	\$ 13,121,310	\$ (8,650,004)	\$ 4,471,306
Bridge	\$ 112,831	\$ 1,731,200	\$ 1,844,031	\$ (92,225)	\$ 1,751,806
Rehabilitation of Farrish Bridge (28-10.1) - Bridge Crew / CONSULTING FEES	\$ -	\$ 45,000	\$ 45,000	\$ -	\$ 45,000
Rehabilitation of Maitland River Bridge (87-13.2) - Bridge Crew / CONSULTING FEES	\$ -	\$ 40,000	\$ 40,000	\$ -	\$ 40,000
Rehabilitation of Boundary Bridge #20 (BB20) / CONSULTING FEES	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ 25,000
Rehabilitation of Salem Creek Bridge (12-57.3) - Bridge Crew / CONSULTING FEES	\$ 2,881	\$ -	\$ 2,881	\$ (2,881)	\$ -
Rehabilitation of Salem Creek Bridge (12-57.3) - Bridge Crew	\$ -	\$ 191,200	\$ 191,200	\$ -	\$ 191,200
Rehabilitation of Hoggs Bridge (16-06.3) - Bridge Crew	\$ -	\$ 828,000	\$ 828,000	\$ -	\$ 828,000
Rehabilitation of Hoggs Bridge (16-06.3) - Bridge Crew / CONSULTING FEES	\$ 30,019	\$ -	\$ 30,019	\$ (30,019)	\$ -
Replacement of Ausable River East Bridge (83-25.0) / CONSULTING FEES	\$ 55,000	\$ -	\$ 55,000	\$ (34,394)	\$ 20,606
Rehabilitation of Boundary Bridge #14 (BB14) / Maintenance Contracts	\$ 24,931	\$ 542,000	\$ 566,931	\$ (24,931)	\$ 542,000
Bridge Crew Safety Barrier Temporary Concrete Barrier and TL-2 Waterfilled Attenuators (2 attenuators and temporary barriers)	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ 60,000
Culvert_Large	\$ 117,273	\$ 2,756,000	\$ 2,873,273	\$ (1,539,273)	\$ 1,334,000
Replacement of Culvert 02-06.2 / Maintenance Contracts	\$ -	\$ 540,000	\$ 540,000	\$ (540,000)	\$ -
Replacement of Culvert 04-10.5 / CONSULTING FEES	\$ -	\$ 75,000	\$ 75,000	\$ -	\$ 75,000
Replacement of Culvert 06-08.4 / CONSULTING FEES	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ 60,000
Replacement of Culvert 02-06.2 / CONSULTING FEES	\$ 20,759	\$ -	\$ 20,759	\$ (20,759)	\$ -
Replacement of Culvert 13-08.7 / CONSULTING FEES	\$ 23,252	\$ -	\$ 23,252	\$ (23,252)	\$ -
Replacement of Culvert 19-15.8 / Maintenance Contracts	\$ -	\$ 355,000	\$ 355,000	\$ (355,000)	\$ -

COUNTY OF HURON

County of Huron - CAPITAL Summary

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
Replacement of Culvert 19-15.8 / CONSULTING FEES	\$ 17,933	\$ -	\$ 17,933	\$ (17,933)	\$ -
Replacement of Culvert 19-19.9 / Maintenance Contracts	\$ -	\$ 391,000	\$ 391,000	\$ -	\$ 391,000
Replacement of Culvert 19-19.9 / CONSULTING FEES	\$ 17,933	\$ -	\$ 17,933	\$ (17,933)	\$ -
Replacement of Culvert 31-06.3 / Maintenance Contracts	\$ -	\$ 400,000	\$ 400,000	\$ -	\$ 400,000
Replacement of Culvert 31-06.3 / CONSULTING FEES	\$ 16,281	\$ -	\$ 16,281	\$ (16,281)	\$ -
Replacement of Culvert 84-09.0 / Maintenance Contracts	\$ -	\$ 825,000	\$ 825,000	\$ (527,000)	\$ 298,000
Replacement of Culvert 84-09.0 / CONSULTING FEES	\$ 21,115	\$ -	\$ 21,115	\$ (21,115)	\$ -
Replacement of Culvert 02-01.0 / CONSULTING FEES	\$ -	\$ 55,000	\$ 55,000	\$ -	\$ 55,000
Replacement of Culvert 06-10.6 / CONSULTING FEES	\$ -	\$ 55,000	\$ 55,000	\$ -	\$ 55,000
General	\$ 540,716	\$ 10,000	\$ 550,716	\$ (530,716)	\$ 20,000
Fuel Tanks for Zurich / LABOUR CAPITAL PROJECTS / Program Supplies & Costs	\$ 519,441	\$ -	\$ 519,441	\$ (519,441)	\$ -
Tablets for digital operations management	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ 10,000
Wingham Facility Furnishings / Facility Construction and Renewal / Program Supplies & Costs	\$ 16,275	\$ -	\$ 16,275	\$ (6,275)	\$ 10,000
Wroxeter Cell Booster / LABOUR CAPITAL PROJECTS / Program Supplies & Costs	\$ 5,000	\$ -	\$ 5,000	\$ (5,000)	\$ -
Intersections	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ 60,000
County Rd 15 (Londesborough Road) County Rd 8 (Base Line) / Consulting Fees	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ 60,000
PW Buildings	\$ -	\$ 72,000	\$ 72,000	\$ -	\$ 72,000
Small Tool Replacement (All Shops)	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000
Sanitary Pipe Reapirs (Auburn Shop)	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ 10,000
Exterior Door replacement (Wroxeter Shop)	\$ -	\$ 12,000	\$ 12,000	\$ -	\$ 12,000
Road	\$ 1,945,754	\$ 5,775,536	\$ 7,721,290	\$ (6,487,790)	\$ 1,233,500
County Road 84 - Hensall Urban Reconstruct / Road Renewal / CONSULTING FEES	\$ 289,448	\$ -	\$ 289,448	\$ (289,448)	\$ -

COUNTY OF HURON

County of Huron - CAPITAL Summary

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
CR 18 Ditch renewal brushing and guiderail installation / Road Renewal / Maintenance Contracts	\$ 260,232	\$ -	\$ 260,232	\$ (260,232)	\$ -
CR 83 - Urban Renewal from Highway 4 to western urban limit / Road Renewal / CONSULTING FEES	\$ 236,640	\$ -	\$ 236,640	\$ (236,640)	\$ -
Guiderail Replacements / Maintenance Contracts	\$ -	\$ 380,000	\$ 380,000	\$ -	\$ 380,000
County Road 5 Repaving (Shared Project with Middlesex) / Consulting Fees	\$ -	\$ 75,000	\$ 75,000	\$ -	\$ 75,000
RD0402-00 - (to) CountyRoad 8 (Base Line)-to-216m S of CountyRoad 15 (S. Limit Londesborough) / Consulting Fees	\$ -	\$ 180,000	\$ 180,000	\$ -	\$ 180,000
RD1201-01 - (to) Highway 4-to-CountyRoad 32 (Staffa Road) / Road Constrction	\$ 1,018	\$ -	\$ 1,018	\$ (1,018)	\$ -
RD1503-00 - (to) 167m West of CountyRoad 4 (W. Limit Londesborough)-to-CountyRoad 4 (London Road) / Consulting Fees	\$ -	\$ 22,100	\$ 22,100	\$ -	\$ 22,100
RD1504-00 - (to) CountyRoad 4 (London Road)-to-640m E of Cty Rd 4 / Consulting Fees	\$ -	\$ 86,400	\$ 86,400	\$ -	\$ 86,400
RD1701-02 - (to) CountyRoad 12 (North Line)-to-CountyRoad 14 (Perth Boundary) / Road Construction	\$ -	\$ 2,956,018	\$ 2,956,018	\$ (2,956,018)	\$ -
Salford Hill Embankment - Slope Stability / Consulting Fees	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000
Thames Rd 83 (Hwy 4 to Airport / Road Renewal / CONSULTING FEES	\$ 250,000	\$ -	\$ 250,000	\$ (85,000)	\$ 165,000
RD1201-02 - (to) County Road 32 (Staffa Road)-to-350m S. of Egmondville Bridge / Road Construction	\$ 1,018	\$ -	\$ 1,018	\$ (1,018)	\$ -
RD1701-01 - (to) County Road 15 (Londesborough Road)-to-County Road 12 (North Line) / Road Construction	\$ -	\$ 1,751,018	\$ 1,751,018	\$ (1,751,018)	\$ -
CR 83 Dashwood Reconstruction Phase 2	\$ 854,448	\$ -	\$ 854,448	\$ (854,448)	\$ -
CR 83 Dashwood Reconstruction Phase 1	\$ 52,950	\$ -	\$ 52,950	\$ (52,950)	\$ -
CR 83 Dashwood Reconstruction Phase 3	\$ -	\$ 275,000	\$ 275,000	\$ -	\$ 275,000
Minor Capital	\$ 155,675	\$ 645,000	\$ 800,675	\$ (155,675)	\$ 645,000
Bridge	\$ -	\$ 58,000	\$ 58,000	\$ -	\$ 58,000
Minor Repairs of Belgrave Bridge (04-25.6) - Bridge Crew	\$ -	\$ 8,000	\$ 8,000	\$ -	\$ 8,000

COUNTY OF HURON

County of Huron - CAPITAL Summary

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
Credition Bridge (10-16.2) Detailed Condition Survey / CONSULTING FEES	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ 25,000
Fordwich Bridge (30-05.9) Detailed Condition Survey / CONSULTING FEES	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ 25,000
General	\$ 130,675	\$ -	\$ 130,675	\$ (130,675)	\$ -
Cycling Master Plan	\$ 5,000	\$ -	\$ 5,000	\$ (5,000)	\$ -
Security cameras for Auburn, Wroxeter, Zurich	\$ 25,000	\$ -	\$ 25,000	\$ (25,000)	\$ -
Storm Sewer Inspection and Mapping / Consulting Fees	\$ 100,675	\$ -	\$ 100,675	\$ (100,675)	\$ -
PW Buildings	\$ 25,000	\$ 22,000	\$ 47,000	\$ (25,000)	\$ 22,000
Exhaust Ventilation System (Auburn Shop)	\$ -	\$ 22,000	\$ 22,000	\$ -	\$ 22,000
Electronic Door Access Controls - WIngham/Auburn/Zurich	\$ 25,000	\$ -	\$ 25,000	\$ (25,000)	\$ -
Road	\$ -	\$ 565,000	\$ 565,000	\$ -	\$ 565,000
Bridge Approach Repairs / Maintenance Contracts	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ 150,000
CR31 Just South of CR15 on Hill (Maintenance Issues) and CR1 Just South of CR31 - Shoulders Washing Away / Maintenance Contracts	\$ -	\$ 130,000	\$ 130,000	\$ -	\$ 130,000
Guiderail Inspection (Phase 1 of 3) / Consulting Fees	\$ -	\$ 35,000	\$ 35,000	\$ -	\$ 35,000
Guiderail End Treatment Updates (North) / Maintenance Contracts	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000
Patching Repairs / Maintenance Contracts	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ 150,000
Rumble Strip Repairs / Maintenance Contracts	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ 30,000
Traffic Radar Boards / Program Supplies & Costs	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ 20,000
2027	\$ 129,934	\$ 22,339,150	\$ 22,469,084	\$ (13,903,618)	\$ 8,565,466
CAPITAL	\$ 129,934	\$ 22,339,150	\$ 22,469,084	\$ (13,903,618)	\$ 8,565,466
Bridge	\$ -	\$ 1,376,850	\$ 1,376,850	\$ -	\$ 1,376,850

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County of Huron - CAPITAL Summary

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
04-08.4 (Londesborough Bridge)	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ 100,000
04-15.6 (Blyth Brook Bridge)	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ 25,000
08-09.2 (Sheppards Bridge)	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ 20,000
08-12.5 (Penfound - Hallums Bridge)	\$ -	\$ 56,000	\$ 56,000	\$ -	\$ 56,000
28-10.1 (Farrish Bridge)	\$ -	\$ 430,000	\$ 430,000	\$ -	\$ 430,000
87-13.2 (Maitland River Bridge)	\$ -	\$ 370,000	\$ 370,000	\$ -	\$ 370,000
Boundary Bridge #20	\$ -	\$ 250,000	\$ 250,000	\$ -	\$ 250,000
Rehabilitation of Boundary Bridge #14 (BB14) / Maintenance Contracts	\$ -	\$ 125,850	\$ 125,850	\$ -	\$ 125,850
Culvert_Large	\$ -	\$ 2,823,000	\$ 2,823,000	\$ -	\$ 2,823,000
02-01.0	\$ -	\$ 462,000	\$ 462,000	\$ -	\$ 462,000
04-10.5	\$ -	\$ 808,000	\$ 808,000	\$ -	\$ 808,000
06-08.4	\$ -	\$ 503,000	\$ 503,000	\$ -	\$ 503,000
06-10.6	\$ -	\$ 460,000	\$ 460,000	\$ -	\$ 460,000
13-08.7	\$ -	\$ 420,000	\$ 420,000	\$ -	\$ 420,000
86-20.8	\$ -	\$ 53,000	\$ 53,000	\$ -	\$ 53,000
86-22.6	\$ -	\$ 65,000	\$ 65,000	\$ -	\$ 65,000
86-25.5	\$ -	\$ 52,000	\$ 52,000	\$ -	\$ 52,000
Intersections	\$ 129,934	\$ 3,260,000	\$ 3,389,934	\$ (3,329,934)	\$ 60,000
County Rd 83 (Thames Road) County Rd 11 (Hern Line) / Consulting Fees	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ 60,000
County Rd 83 (Thames Road East) London Road (4) / Roundabout Construction	\$ 129,934	\$ 3,200,000	\$ 3,329,934	\$ (3,329,934)	\$ -
PW Buildings	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ 60,000
Small Tool Replacement (All Shops)	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000
Concrete Flooring Repair (Zurich Shop)	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ 10,000
Wroxeter Storage Shed (Engineering Design)	\$ -	\$ -	\$ -	\$ -	\$ -
PW Weather Stations	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000

COUNTY OF HURON

County of Huron - CAPITAL Summary

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
42658 AMBERLEY RD	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Road	\$ -	\$ 14,814,300	\$ 14,814,300	\$ (10,573,684)	\$ 4,240,616
CCBF Funding	\$ -	\$ -	\$ -	\$ (2,637,248)	\$ (2,637,248)
OCIF Funding	\$ -	\$ -	\$ -	\$ (7,936,436)	\$ (7,936,436)
Guiderail Replacements / Maintenance Contracts	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ 150,000
Patching Repairs / Maintenance Contracts	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ 150,000
RD1201-01 - (to) Highway 4-to-CountyRoad 32 (Staffa Road) / Road Constrction	\$ -	\$ 1,500,000	\$ 1,500,000	\$ -	\$ 1,500,000
Rumble Strip Repairs / Maintenance Contracts	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ 25,000
Guiderail Inspection (Phase 2 of 3) / Consulting Fees	\$ -	\$ 35,000	\$ 35,000	\$ -	\$ 35,000
Guiderail End Treatment Updates (Central) / Maintenance Contracts	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000
County Road 5 Repaving (Shared Project with Middlesex) / Road Construction	\$ -	\$ 1,069,300	\$ 1,069,300	\$ -	\$ 1,069,300
RD0106-01 - 50m North of Proudfoot Ave (N. Dungannon)-to- CountyRoad 20 (Belgrave Road) / Consulting Fees	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ 150,000
RD0106-02 - CountyRoad 20 (Belgrave Road)-to-850 m S. of Cty Rd. 86 / Consulting Fees	\$ -	\$ -	\$ -	\$ -	\$ -
RD0402-00 - (to) CountyRoad 8 (Base Line)-to-216m S of CountyRoad 15 (S. Limit Londesborough) / Road Construction	\$ -	\$ 3,900,000	\$ 3,900,000	\$ -	\$ 3,900,000
RD0404-00 - (to) 37m N of Anthonys Line (N. Limit Londesborough)-to- CountyRoad 25 (Blyth Road) / Road Construction	\$ -	\$ 1,800,000	\$ 1,800,000	\$ -	\$ 1,800,000
RD1503-00 - (to) 167m West of CountyRoad 4 (W. Limit Londesborough)-to-CountyRoad 4 (London Road) / Road Construction	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000
RD1504-00 - (to) CountyRoad 4 (London Road)-to-640m E of Cty Rd 4 / Road Construction	\$ -	\$ 170,000	\$ 170,000	\$ -	\$ 170,000
RD8404-00 - (to) Airport Line-to-Highway 4 HENSALL PHASE 1 / Urban Reconstruction	\$ -	\$ 3,465,000	\$ 3,465,000	\$ -	\$ 3,465,000
Salford Hill Embankment - Slope Stability / Maintenance Contracts	\$ -	\$ 500,000	\$ 500,000	\$ -	\$ 500,000
RD1201-02 - (to) County Road 32 (Staffa Road)-to-350m S. of Egmondville Bridge / Road Construction	\$ -	\$ 1,800,000	\$ 1,800,000	\$ -	\$ 1,800,000

COUNTY OF HURON

County of Huron - CAPITAL Summary

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
2028	\$ -	\$ 24,868,300	\$ 24,868,300	\$ (8,106,684)	\$ 16,761,616
CAPITAL	\$ -	\$ 24,868,300	\$ 24,868,300	\$ (8,106,684)	\$ 16,761,616
Bridge	\$ -	\$ 4,702,000	\$ 4,702,000	\$ -	\$ 4,702,000
04-08.4 (Londesborough Bridge)	\$ -	\$ 850,000	\$ 850,000	\$ -	\$ 850,000
04-15.6 (Blyth Brook Bridge)	\$ -	\$ 180,000	\$ 180,000	\$ -	\$ 180,000
05-14.8 (Mud Creek Bridge)	\$ -	\$ 29,000	\$ 29,000	\$ -	\$ 29,000
08-09.2 (Sheppards Bridge)	\$ -	\$ 205,000	\$ 205,000	\$ -	\$ 205,000
08-12.5 (Penfound - Hallums Bridge)	\$ -	\$ 450,000	\$ 450,000	\$ -	\$ 450,000
17-06.4 (Winthrop Bridge)	\$ -	\$ 23,000	\$ 23,000	\$ -	\$ 23,000
28-02.6 (Earls Bridge)	\$ -	\$ 45,000	\$ 45,000	\$ -	\$ 45,000
83-25.0 (Ausable River East Bridge)	\$ -	\$ 2,900,000	\$ 2,900,000	\$ -	\$ 2,900,000
Boundary Bridge #24	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ 20,000
Culvert_Large	\$ -	\$ 1,749,000	\$ 1,749,000	\$ -	\$ 1,749,000
12-21.7	\$ -	\$ 53,000	\$ 53,000	\$ -	\$ 53,000
28-00.4	\$ -	\$ 46,000	\$ 46,000	\$ -	\$ 46,000
86-08.5	\$ -	\$ 52,000	\$ 52,000	\$ -	\$ 52,000
86-11.1	\$ -	\$ 54,000	\$ 54,000	\$ -	\$ 54,000
86-20.8	\$ -	\$ 482,000	\$ 482,000	\$ -	\$ 482,000
86-22.6	\$ -	\$ 588,000	\$ 588,000	\$ -	\$ 588,000
86-25.5	\$ -	\$ 474,000	\$ 474,000	\$ -	\$ 474,000
PW Buildings	\$ -	\$ 152,500	\$ 152,500	\$ -	\$ 152,500
Small Tool Replacement (All Shops)	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000
Heat Generating System (Wroxeter Shop)	\$ -	\$ 62,500	\$ 62,500	\$ -	\$ 62,500
Exhaust Ventilation System (Wroxeter Shop)	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ 25,000
Pressure Washer Replacement (Wroxeter Shop)	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
PW Weather Stations	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000

COUNTY OF HURON

County of Huron - CAPITAL Summary

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
83091 DONNYBROOK LINE	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Road	\$ -	\$ 18,259,800	\$ 18,259,800	\$ (8,106,684)	\$ 10,153,116
CCBF Funding	\$ -	\$ -	\$ -	\$ (2,089,248)	\$ (2,089,248)
OCIF Funding	\$ -	\$ -	\$ -	\$ (6,017,436)	\$ (6,017,436)
Guiderail Replacements / Maintenance Contracts	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ 150,000
Patching Repairs / Maintenance Contracts	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ 150,000
Guiderail Inspection (Phase 3 of 3) / Consulting Fees	\$ -	\$ 35,000	\$ 35,000	\$ -	\$ 35,000
Guiderail End Treatment Updates (South) / Maintenance Contracts	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000
RD0106-02 - CountyRoad 20 (Belgrave Road)-to-850 m S. of Cty Rd. 86 / Road Construction	\$ -	\$ 1,892,800	\$ 1,892,800	\$ -	\$ 1,892,800
RD0406-01 - (to) 285m North of North St. (N. Limit Blyth)-to-CountyRoad 16 (Morris Road) / Road Construction	\$ -	\$ 3,250,000	\$ 3,250,000	\$ -	\$ 3,250,000
RD0406-02 - (to) CountyRoad 16 (Morris Road)-to-Parker Drive (S. Limit Belgrave) / Road Construction	\$ -	\$ 700,000	\$ 700,000	\$ -	\$ 700,000
RD0408-00 - (to) Belgrave Bridge 4-25.6 (N. Limit Belgrave)-to-CountyRoad 86 (Amberley Road)- / Road Construction	\$ -	\$ 3,600,000	\$ 3,600,000	\$ -	\$ 3,600,000
RD8304-00 - (to) 462m West of Francis St. (W. Limit Exeter)-to-Highway 4 / Urban Reconstruction	\$ -	\$ 3,927,000	\$ 3,927,000	\$ -	\$ 3,927,000
RD8404-00 - (to) Airport Line-to-Highway 4 HENSALL PHASE 2 / Urban Reconstruction	\$ -	\$ 4,235,000	\$ 4,235,000	\$ -	\$ 4,235,000
RD8601-00 - (to) Highway 21-to-310m West of Ross St. (W. Limit Lucknow) / Consulting Fees	\$ -	\$ 110,000	\$ 110,000	\$ -	\$ 110,000
RD8602-01 - (to) 125m East of Walter St. (E. Limit Lucknow)-to-CountyRoad 22 (Donnybrook Line) / Consulting Fees	\$ -	\$ -	\$ -	\$ -	\$ -
RD8602-02 - (to) CountyRoad 22 (Donnybrook Line)-to-Beecroft Line / Consulting Fees	\$ -	\$ -	\$ -	\$ -	\$ -
RD8602-03 - (to) Beecroft Line-to-Norman Line / Consulting Fees	\$ -	\$ -	\$ -	\$ -	\$ -
RD8602-04 - (to) Norman Line to E. Limit Wingham / Consulting Fees	\$ -	\$ -	\$ -	\$ -	\$ -
RD8604-00 - (to) W. Limit Wingham to County Road 87 / Consulting Fees	\$ -	\$ -	\$ -	\$ -	\$ -

COUNTY OF HURON

County of Huron - CAPITAL Summary

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Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
RD8605-00 - (to) County Road 87 to 0.3km W of County Road 12 / Consulting Fees	\$ -	\$ -	\$ -	\$ -	\$ -
RD8606-01 - (to) 0.3km W of County Road 12 to County Road 34 / Consulting Fees	\$ -	\$ -	\$ -	\$ -	\$ -
RD8606-02 - (to) County Road 34 to County Road 19 / Consulting	\$ -	\$ -	\$ -	\$ -	\$ -
RD8606-03 - (to) County Road 19 to Perth Limit / Consulting fees	\$ -	\$ 160,000	\$ 160,000	\$ -	\$ 160,000
Rural Ditches	\$ -	\$ -	\$ -	\$ -	\$ -
Estimated Rural Ditches	\$ -	\$ -	\$ -	\$ -	\$ -
PUBLIC WORKS 2026-2026 TOTAL	\$ 3,002,183	\$ 58,257,186	\$ 61,259,369	\$ (30,815,981)	\$ 30,443,388
FLEET					
2026	\$ 2,802,000	\$ 2,427,000	\$ 5,229,000	\$ (5,229,000)	\$ -
Capital	\$ 2,802,000	\$ 2,427,000	\$ 5,229,000	\$ (5,229,000)	\$ -
01E Grader	\$ 650,000	\$ -	\$ 650,000	\$ (650,000)	\$ -
104E 13 Boom Mower	\$ 135,000	\$ -	\$ 135,000	\$ (135,000)	\$ -
116E 09 Trailer	\$ 22,000	\$ -	\$ 22,000	\$ (22,000)	\$ -
1990 MIDLAND SHOULDER SPREADER	\$ -	\$ 168,000	\$ 168,000	\$ (168,000)	\$ -
2002 GC FLOAT	\$ -	\$ 210,000	\$ 210,000	\$ (210,000)	\$ -
2010 John Deere Loader (Zur)	\$ -	\$ 650,000	\$ 650,000	\$ (650,000)	\$ -
2019 Dodge Ram	\$ -	\$ 68,000	\$ 68,000	\$ (68,000)	\$ -
2020 Mitsubishi SUV	\$ -	\$ 60,000	\$ 60,000	\$ (60,000)	\$ -
2024 Kubota Roadside Mower (aub)	\$ -	\$ 32,000	\$ 32,000	\$ (32,000)	\$ -
2024 Kubota Roadside Mower (wrox)	\$ -	\$ 32,000	\$ 32,000	\$ (32,000)	\$ -
2024 Kubota Roadside Mower (zur)	\$ -	\$ 32,000	\$ 32,000	\$ (32,000)	\$ -
40E 15 Bridge Crew Air Compressor	\$ 50,000	\$ -	\$ 50,000	\$ (50,000)	\$ -
47E Payloader	\$ 650,000	\$ -	\$ 650,000	\$ (650,000)	\$ -
Bluewater 12 FT Dump Trailer	\$ -	\$ 19,000	\$ 19,000	\$ (19,000)	\$ -
Center Line Painter	\$ -	\$ 900,000	\$ 900,000	\$ (900,000)	\$ -
High Pressure Washer	\$ -	\$ 8,000	\$ 8,000	\$ (8,000)	\$ -

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Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
Kubota Tractor (Homes)	\$ -	\$ 43,000	\$ 43,000	\$ (43,000)	\$ -
Laser Line Striper	\$ -	\$ 25,000	\$ 25,000	\$ (25,000)	\$ -
Mobile Hybrid Solar Light Towers	\$ -	\$ 70,000	\$ 70,000	\$ (70,000)	\$ -
Plate Tamper 20"	\$ 5,000	\$ -	\$ 5,000	\$ (5,000)	\$ -
Zurich Standby Generator	\$ -	\$ 110,000	\$ 110,000	\$ (110,000)	\$ -
Tandem Plow Truck (1)	\$ 425,000	\$ -	\$ 425,000	\$ (425,000)	\$ -
Tandem Plow Truck (2)	\$ 425,000	\$ -	\$ 425,000	\$ (425,000)	\$ -
Tandem Plow Truck (3)	\$ 425,000	\$ -	\$ 425,000	\$ (425,000)	\$ -
HPS X758	\$ 15,000	\$ -	\$ 15,000	\$ (15,000)	\$ -
2027	\$ -	\$ 2,582,000	\$ 2,582,000	\$ (2,582,000)	\$ -
Capital	\$ -	\$ 2,582,000	\$ 2,582,000	\$ (2,582,000)	\$ -
1987 CDS FORKLIFT (Wing)	\$ -	\$ 110,000	\$ 110,000	\$ (110,000)	\$ -
2004 KENWORTH VAN BODY	\$ -	\$ 150,000	\$ 150,000	\$ (150,000)	\$ -
2009 CARGO VAN (mechanics)	\$ -	\$ 68,000	\$ 68,000	\$ (68,000)	\$ -
2010 John Deere Tractor	\$ -	\$ 35,000	\$ 35,000	\$ (35,000)	\$ -
2015 GMC Pickup (Dave Pullen)	\$ -	\$ 75,000	\$ 75,000	\$ (75,000)	\$ -
2018 Bobcat 3400 UTV	\$ -	\$ 30,000	\$ 30,000	\$ (30,000)	\$ -
2019 GMC Cargo Van (Jordan Nuhn)	\$ -	\$ 68,000	\$ 68,000	\$ (68,000)	\$ -
2020 Freightliner Tandem Plow Truck (Aub)	\$ -	\$ 450,000	\$ 450,000	\$ (450,000)	\$ -
2020 Freightliner Tandem Plow/Sander (Aub)	\$ -	\$ 450,000	\$ 450,000	\$ (450,000)	\$ -
2020 Freightliner Tandem Plow/Sander (Wrox)	\$ -	\$ 450,000	\$ 450,000	\$ (450,000)	\$ -
2020 Freightliner Tandem Plow/Sander (Zur)	\$ -	\$ 450,000	\$ 450,000	\$ (450,000)	\$ -
2021 Chevrolet 1500 Quad Cab (Aub)	\$ -	\$ 68,000	\$ 68,000	\$ (68,000)	\$ -
2021 Chevrolet Silverado	\$ -	\$ 68,000	\$ 68,000	\$ (68,000)	\$ -
Case Forklift (Wrox)	\$ -	\$ 110,000	\$ 110,000	\$ (110,000)	\$ -
2028	\$ -	\$ 2,135,500	\$ 2,135,500	\$ (2,135,500)	\$ -
Capital	\$ -	\$ 2,135,500	\$ 2,135,500	\$ (2,135,500)	\$ -

COUNTY OF HURON

County of Huron - CAPITAL Summary

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
2005 VOLVO GRADER (Wrox)	\$ -	\$ 650,000	\$ 650,000	\$ (650,000)	\$ -
2008 Trailer	\$ -	\$ 8,500	\$ 8,500	\$ (8,500)	\$ -
2013 John Deere Loader (Wrox)	\$ -	\$ 550,000	\$ 550,000	\$ (550,000)	\$ -
2013 Vermeer Wood Chipper (Aub)	\$ -	\$ 100,000	\$ 100,000	\$ (100,000)	\$ -
2016 Dodge Ram SXT Quad Cab (Huron View)	\$ -	\$ 68,000	\$ 68,000	\$ (68,000)	\$ -
2018 GMC Quad Cab Pickup	\$ -	\$ 68,000	\$ 68,000	\$ (68,000)	\$ -
2019 Chevrolet 1500 Pickup	\$ -	\$ 68,000	\$ 68,000	\$ (68,000)	\$ -
2019 Dodge Ram 1500	\$ -	\$ 68,000	\$ 68,000	\$ (68,000)	\$ -
2022 Chevrolet Quad Cab	\$ -	\$ 68,000	\$ 68,000	\$ (68,000)	\$ -
2025 Chevrolet 1500 Pickup	\$ -	\$ 272,000	\$ 272,000	\$ (272,000)	\$ -
Gravel Reclaimer	\$ -	\$ 20,000	\$ 20,000	\$ (20,000)	\$ -
Hydra Platform	\$ -	\$ 195,000	\$ 195,000	\$ (195,000)	\$ -
FLEET 2026-2028 TOTAL	\$ 2,802,000	\$ 7,144,500	\$ 9,946,500	\$ (9,946,500)	\$ -
HOMES FOR THE AGED					
2026	\$ 4,109,148	\$ 1,209,000	\$ 5,318,148	\$ (3,902,648)	\$ 1,415,500
Huronlea	\$ 1,810,509	\$ 185,500	\$ 1,996,009	\$ (1,710,509)	\$ 285,500
Capital	\$ 1,606,912	\$ 126,500	\$ 1,733,412	\$ (1,506,912)	\$ 226,500
IPAC UPGRADES	\$ -	\$ 35,000	\$ 35,000	\$ -	\$ 35,000
GLYCOL AUTOFILL SYSTEM	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ 10,000
RESIDENT ROOM FURNITURE	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ 30,000
FLOOR/CEILING LIFTS/SLINGS	\$ -	\$ 27,000	\$ 27,000	\$ -	\$ 27,000
BLITXER	\$ -	\$ 4,500	\$ 4,500	\$ -	\$ 4,500
OFFICE FURNITURE	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
NURSING EQUIPMENT	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
NURSING EQUIPMENT (2025)	\$ 1,252	\$ -	\$ 1,252	\$ (1,252)	\$ -
APARTMENT UPGRADES	\$ 19,420	\$ -	\$ 19,420	\$ (19,420)	\$ -

COUNTY OF HURON

County of Huron - CAPITAL Summary

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
Nursing Call Bell System	\$ 81,546	\$ -	\$ 81,546	\$ (81,546)	\$ -
BOILER REPLACEMENT	\$ 138,882	\$ -	\$ 138,882	\$ (138,882)	\$ -
INTERIOR GUARDRAILS AND SCREENS (HANDRAILS)	\$ 214,017	\$ -	\$ 214,017	\$ (114,017)	\$ 100,000
PARKING LOT EXPANSION (Reallocate to HV Boiler)	\$ 251,795	\$ -	\$ 251,795	\$ (251,795)	\$ -
GENERATOR	\$ 900,000	\$ -	\$ 900,000	\$ (900,000)	\$ -
Minor Capital	\$ 203,597	\$ 59,000	\$ 262,597	\$ (203,597)	\$ 59,000
PIPE INSULATION AND IDENTIFICATION	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ 10,000
RACKS FOR WALKIN FRIDGE/FREEZER	\$ -	\$ 4,000	\$ 4,000	\$ -	\$ 4,000
LIGHTING EQUIPMENT	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
WINDOW/DOOR RESTORATION	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ 30,000
Cultural Programming (2025)	\$ 2,947	\$ -	\$ 2,947	\$ (2,947)	\$ -
SWIPE CARD ACCESS AT FRONT DOORS	\$ 4,523	\$ -	\$ 4,523	\$ (4,523)	\$ -
Kitchen Flooring	\$ 20,000	\$ -	\$ 20,000	\$ (20,000)	\$ -
APT. DOOR LOCKS	\$ 20,200	\$ -	\$ 20,200	\$ (20,200)	\$ -
RESIDENT ROOM REPAIR	\$ 20,364	\$ -	\$ 20,364	\$ (20,364)	\$ -
AODA Compliance (2025)	\$ 30,582	\$ -	\$ 30,582	\$ (30,582)	\$ -
CEILING REPAIR	\$ 50,000	\$ -	\$ 50,000	\$ (50,000)	\$ -
BRICK WORK REPAIR	\$ 54,981	\$ -	\$ 54,981	\$ (54,981)	\$ -
Huronview	\$ 2,298,639	\$ 1,023,500	\$ 3,322,139	\$ (2,192,139)	\$ 1,130,000
Capital	\$ 2,041,908	\$ 983,500	\$ 3,025,408	\$ (1,955,408)	\$ 1,070,000
LAUNDRY EQUIPMENT	\$ -	\$ 3,000	\$ 3,000	\$ -	\$ 3,000
APARTMENT UPGRADES	\$ -	\$ 57,000	\$ 57,000	\$ -	\$ 57,000
LIFTS/SLINGS	\$ -	\$ 35,000	\$ 35,000	\$ -	\$ 35,000
CALL BELL REPLACEMENT	\$ -	\$ 750,000	\$ 750,000	\$ -	\$ 750,000
NURSING EQUIPMENT	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
HOUSEKEEPING EQUIPMENT	\$ -	\$ 3,500	\$ 3,500	\$ -	\$ 3,500
OFFICE FURNITURE	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ 20,000
RESIDENT ROOM FURNITURE	\$ -	\$ 40,000	\$ 40,000	\$ -	\$ 40,000

COUNTY OF HURON

County of Huron - CAPITAL Summary

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
ROOFING REPLACEMENT/REPAIRS	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ 60,000
IPAC UPGRADES	\$ 86,210	\$ -	\$ 86,210	\$ (86,210)	\$ -
PARKING LOT	\$ 357,326	\$ -	\$ 357,326	\$ (290,826)	\$ 66,500
BOILER REPLACEMENT (WAS HVAC AIR HANDLER)	\$ 600,000	\$ -	\$ 600,000	\$ (580,000)	\$ 20,000
GENERATOR	\$ 998,372	\$ -	\$ 998,372	\$ (998,372)	\$ -
Minor Capital	\$ 256,731	\$ 40,000	\$ 296,731	\$ (236,731)	\$ 60,000
AODA	\$ -	\$ -	\$ -	\$ -	\$ -
RESIDENT IT SENSORY EQUIPMENT	\$ -	\$ 4,000	\$ 4,000	\$ -	\$ 4,000
Concrete Curb Grinding	\$ -	\$ 6,000	\$ 6,000	\$ -	\$ 6,000
WINDOW/DOOR RESTORATION	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ 30,000
Cultural Programming (2025)	\$ 2,947	\$ -	\$ 2,947	\$ (2,947)	\$ -
SWIPE ACCESS AT STAFF ENTRANCE	\$ 7,000	\$ -	\$ 7,000	\$ (7,000)	\$ -
Integra Upgrade	\$ 10,000	\$ -	\$ 10,000	\$ (10,000)	\$ -
APARTMENT DOOR LOCKS	\$ 20,200	\$ -	\$ 20,200	\$ (20,200)	\$ -
RESIDENT ROOM REPAIR	\$ 35,889	\$ -	\$ 35,889	\$ (35,889)	\$ -
AODA Compliance (2024)	\$ 36,849	\$ -	\$ 36,849	\$ (36,849)	\$ -
BAS UPGRADES	\$ 40,000	\$ -	\$ 40,000	\$ (20,000)	\$ 20,000
AODA Compliance	\$ 48,846	\$ -	\$ 48,846	\$ (48,846)	\$ -
EXTERIOR BRICK WORK	\$ 55,000	\$ -	\$ 55,000	\$ (55,000)	\$ -
2027	\$ -	\$ 1,726,500	\$ 1,726,500	\$ -	\$ 1,726,500
Huronlea	\$ -	\$ 335,000	\$ 335,000	\$ -	\$ 335,000
Capital	\$ -	\$ 225,000	\$ 225,000	\$ -	\$ 225,000
RESIDENT ROOM FURNITURE	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ 60,000
Apartment upgrades	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ 60,000
NURSING EQUIPMENT	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ 10,000
Resident lifts/slides	\$ -	\$ 40,000	\$ 40,000	\$ -	\$ 40,000
IPAC UPGRADES	\$ -	\$ 35,000	\$ 35,000	\$ -	\$ 35,000

COUNTY OF HURON

County of Huron - CAPITAL Summary

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
Sensory Equipment	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ 20,000
Minor Capital	\$ -	\$ 110,000	\$ 110,000	\$ -	\$ 110,000
RESIDENT ROOM REPAIR	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000
AODA Compliance	\$ -	\$ 40,000	\$ 40,000	\$ -	\$ 40,000
Hand Rail Install	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ 20,000
Huronview	\$ -	\$ 1,391,500	\$ 1,391,500	\$ -	\$ 1,391,500
Capital	\$ -	\$ 1,158,500	\$ 1,158,500	\$ -	\$ 1,158,500
IPAC UPGRADES	\$ -	\$ 40,000	\$ 40,000	\$ -	\$ 40,000
NURSING EQUIPMENT	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
COURTYARD FENCE REPLACEMENT (200 & 500)	\$ -	\$ 75,000	\$ 75,000	\$ -	\$ 75,000
ROOFING REPLACEMENT	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ 60,000
HVAC AIR HANDLER RESTORATION	\$ -	\$ 600,000	\$ 600,000	\$ -	\$ 600,000
WATERSOFTNER REPLACMENT	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ 30,000
APARTMENT UPGRADES	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ 60,000
Resident lifts/slides	\$ -	\$ 40,000	\$ 40,000	\$ -	\$ 40,000
HVAC REPAIRS (FIRE DAMPERS)	\$ -	\$ 185,000	\$ 185,000	\$ -	\$ 185,000
Bariatric Tub/tub room	\$ -	\$ 45,000	\$ 45,000	\$ -	\$ 45,000
HOUSEKEEPING EQUIPMENT	\$ -	\$ 4,000	\$ 4,000	\$ -	\$ 4,000
Commercial Fridge Replacement	\$ -	\$ 4,500	\$ 4,500	\$ -	\$ 4,500
Minor Capital	\$ -	\$ 233,000	\$ 233,000	\$ -	\$ 233,000
EXTERIOR AREA LIGHTING	\$ -	\$ 8,000	\$ 8,000	\$ -	\$ 8,000
PLASTER CEILING FINISHES	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
CEILING REPAIR	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000
RESIDENT ROOM FURNITURE	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000
AODA Compliance	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ 60,000
RESIDENT ROOM REPAIR	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000

COUNTY OF HURON

County of Huron - CAPITAL Summary

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
2028	\$ -	\$ 1,029,500	\$ 1,029,500	\$ -	\$ 1,029,500
Huronlea	\$ -	\$ 685,000	\$ 685,000	\$ -	\$ 685,000
Capital	\$ -	\$ 685,000	\$ 685,000	\$ -	\$ 685,000
NURSING EQUIPMENT	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
RESIDENT ROOM FURNITURE	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ 30,000
HVAC- AIR HANDLING UNITS	\$ -	\$ 450,000	\$ 450,000	\$ -	\$ 450,000
RESIDENT ROOM REPAIR	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000
AODA Compliance	\$ -	\$ 40,000	\$ 40,000	\$ -	\$ 40,000
Tubrooms/shower rooms	\$ -	\$ 40,000	\$ 40,000	\$ -	\$ 40,000
IPAC UPGRADES	\$ -	\$ 35,000	\$ 35,000	\$ -	\$ 35,000
Sensory equioment	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ 25,000
Huronview	\$ -	\$ 344,500	\$ 344,500	\$ -	\$ 344,500
Capital	\$ -	\$ 204,500	\$ 204,500	\$ -	\$ 204,500
EXTERIOR STORAGE SHED	\$ -	\$ 80,000	\$ 80,000	\$ -	\$ 80,000
ROOFING REPLACEMENT	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ 60,000
APARTMENT UPGRADES	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ 60,000
Comercial Fridge	\$ -	\$ 4,500	\$ 4,500	\$ -	\$ 4,500
Minor Capital	\$ -	\$ 140,000	\$ 140,000	\$ -	\$ 140,000
LOADING DOCK ROLL UP DOOR	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ 10,000
RESIDENT ROOM REPAIR	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000
EXTERIOR BRICK REPAIRS	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ 30,000
WINDOW/DOOR RESTORATION	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000
HOMES FOR THE AGED 2026-2028 TOTAL	\$ 4,109,148	\$ 3,965,000	\$ 8,074,148	\$ (3,902,648)	\$ 4,171,500

COUNTY OF HURON

County of Huron - CAPITAL Summary

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
LIBRARY SERVICES					
2026	\$ 26,062	\$ 363,260	\$ 389,322	\$ (69,562)	\$ 319,760
Capital	\$ 26,062	\$ 363,260	\$ 389,322	\$ (69,562)	\$ 319,760
2024 McCall MacBain Project	\$ 15,845	\$ -	\$ 15,845	\$ (15,845)	\$ -
2025 McCall MacBain Project	\$ 10,217	\$ -	\$ 10,217	\$ (10,217)	\$ -
Books and Materials	\$ -	\$ 261,000	\$ 261,000	\$ -	\$ 261,000
Computer Replacement - Future Fleet	\$ -	\$ 3,080	\$ 3,080	\$ -	\$ 3,080
Computer Replacement - Library Unique	\$ -	\$ 6,430	\$ 6,430	\$ -	\$ 6,430
eBooks	\$ -	\$ 17,000	\$ 17,000	\$ -	\$ 17,000
Furniture/Equipment	\$ -	\$ 8,000	\$ 8,000	\$ -	\$ 8,000
Furniture/Equipment - Shelving	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
Library Space upgrade	\$ -	\$ 7,500	\$ 7,500	\$ -	\$ 7,500
Pooled Furniture/Equipment	\$ -	\$ 10,250	\$ 10,250	\$ (8,500)	\$ 1,750
2026 McCall MacBain Project	\$ -	\$ 35,000	\$ 35,000	\$ (35,000)	\$ -
2027	\$ -	\$ 306,000	\$ 306,000	\$ -	\$ 306,000
Capital	\$ -	\$ 306,000	\$ 306,000	\$ -	\$ 306,000
Bookdrop	\$ -	\$ 12,000	\$ 12,000	\$ -	\$ 12,000
eBooks	\$ -	\$ 18,000	\$ 18,000	\$ -	\$ 18,000
Shelving	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
Book and Materials	\$ -	\$ 261,000	\$ 261,000	\$ -	\$ 261,000
2028	\$ -	\$ 298,000	\$ 298,000	\$ -	\$ 298,000
Capital	\$ -	\$ 298,000	\$ 298,000	\$ -	\$ 298,000
Books and Materials	\$ -	\$ 265,000	\$ 265,000	\$ -	\$ 265,000

COUNTY OF HURON**County of Huron - CAPITAL Summary****Budget for the year ending December 31, 2026**

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
eBooks	\$ -	\$ 18,000	\$ 18,000	\$ -	\$ 18,000
Shelving	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
2026-2028 TOTAL	\$ 26,062	\$ 967,260	\$ 993,322	\$ (69,562)	\$ 923,760
MUSEUM and CULTURAL SERVICES					
2026		\$ 8,000	\$ 8,000	\$ -	\$ 8,000
CAPITAL		\$ 8,000	\$ 8,000	\$ -	\$ 8,000
Furnishings		\$ 3,000	\$ 3,000		\$ 3,000
Interactive Exhibits		\$ 5,000	\$ 5,000		\$ 5,000
2027		\$ 10,000	\$ 10,000	\$ -	\$ 10,000
CAPITAL		\$ 10,000	\$ 10,000	\$ -	\$ 10,000
Furniture/Equipment		\$ 10,000	\$ 10,000		\$ 10,000
2028		\$ 10,000	\$ 10,000	\$ -	\$ 10,000
CAPITAL		\$ 10,000	\$ 10,000	\$ -	\$ 10,000
Furniture/Equipment		\$ 10,000	\$ 10,000		\$ 10,000
MUSEUM 2026-2028 TOTAL		\$ 28,000	\$ 28,000	\$ -	\$ 28,000
PLANNING					

COUNTY OF HURON

County of Huron - CAPITAL Summary

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
2026		\$ 5,000	\$ 5,000	\$ (2,000)	\$ 3,000
Capital		\$ 5,000	\$ 5,000	\$ (2,000)	\$ 3,000
Furniture and Equipment		\$ 3,000	\$ 3,000	\$ -	\$ 3,000
Drone		\$ 2,000	\$ 2,000	\$ (2,000)	\$ -
2027		\$ 3,000	\$ 3,000	\$ -	\$ 3,000
Capital		\$ 3,000	\$ 3,000	\$ -	\$ 3,000
Furniture and Equipment		\$ 3,000	\$ 3,000	\$ -	\$ 3,000
2028		\$ 3,000	\$ 3,000	\$ -	\$ 3,000
Capital		\$ 3,000	\$ 3,000	\$ -	\$ 3,000
Furniture and Equipment		\$ 3,000	\$ 3,000	\$ -	\$ 3,000
PLANNING 2026-2028 TOTAL		\$ 11,000	\$ 11,000	\$ (2,000)	\$ 9,000
SOCIAL SERVICES and HOUSING					
2026	\$ 872,346	\$ 1,743,000	\$ 2,615,346	\$ (1,404,081)	\$ 1,211,265
Capital	\$ 842,164	\$ 1,568,000	\$ 2,410,164	\$ (1,373,899)	\$ 1,036,265
Housing	\$ 842,164	\$ 1,493,000	\$ 2,335,164	\$ (1,298,899)	\$ 1,036,265
134 King Street-WINDOWS	\$ -	\$ 223,000	\$ 223,000	\$ (171,835)	\$ 51,165
135 James Street -WINDOWS	\$ -	\$ 212,500	\$ 212,500	\$ (63,750)	\$ 148,750

COUNTY OF HURON

County of Huron - CAPITAL Summary

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
31 Main Street -WINDOWS	\$ -	\$ 247,000	\$ 247,000	\$ (74,100)	\$ 172,900
9 Jane Street -APPLIANCES	\$ -	\$ 26,000	\$ 26,000	\$ -	\$ 26,000
Create an accessible entrance and parking	\$ 183,831	\$ -	\$ 183,831	\$ (183,831)	\$ -
Install swipe cards	\$ 37,995	\$ -	\$ 37,995	\$ (37,995)	\$ -
Pooled Assets	\$ -	\$ 78,000	\$ 78,000	\$ -	\$ 78,000
2026 Engineering Fees	\$ -	\$ 56,500	\$ 56,500	\$ -	\$ 56,500
134 Sanders - WINDOWS	\$ -	\$ 359,000	\$ 359,000	\$ (107,700)	\$ 251,300
299 Queen St - WINDOWS	\$ -	\$ 291,000	\$ 291,000	\$ (87,300)	\$ 203,700
9 Jane St, Bayfield -Replacement windows and patio doors	\$ 219,500	\$ -	\$ 219,500	\$ (171,550)	\$ 47,950
Replace domestic hot water tanks	\$ 108,000	\$ -	\$ 108,000	\$ (108,000)	\$ -
Generator Install	\$ 12,522	\$ -	\$ 12,522	\$ (12,522)	\$ -
Gibbons St Apartments	\$ 40,000	\$ -	\$ 40,000	\$ (40,000)	\$ -
Create an accessible entrance	\$ 89,026	\$ -	\$ 89,026	\$ (89,026)	\$ -
Installation of Generator	\$ 151,290	\$ -	\$ 151,290	\$ (151,290)	\$ -
Children's Services	\$ -	\$ 65,000	\$ 65,000	\$ (65,000)	\$ -
JMB Computer Lab refresh	\$ -	\$ 60,000	\$ 60,000	\$ (60,000)	\$ -
Furniture	\$ -	\$ 5,000	\$ 5,000	\$ (5,000)	\$ -
Ontario Works	\$ -	\$ 10,000	\$ 10,000	\$ (10,000)	\$ -
Furniture	\$ -	\$ 5,000	\$ 5,000	\$ (5,000)	\$ -
JMB Computer lab refresh	\$ -	\$ 5,000	\$ 5,000	\$ (5,000)	\$ -
Minor Capital	\$ 30,182	\$ 175,000	\$ 205,182	\$ (30,182)	\$ 175,000
Housing	\$ 30,182	\$ 175,000	\$ 205,182	\$ (30,182)	\$ 175,000
134 King Street-Interior stair repairs	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ 20,000
134 King Street-Interior	\$ -	\$ 45,000	\$ 45,000	\$ -	\$ 45,000
299 Queen Street-HVAC	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ 20,000
45 Alfred Street East-Interior	\$ -	\$ 45,000	\$ 45,000	\$ -	\$ 45,000

COUNTY OF HURON

County of Huron - CAPITAL Summary

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
134 Sanders, 400 Alex & 299 Queen St - DHW Replace	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ 30,000
134 King St -Asbestos removal	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
Replace shower controls	\$ 7,500	\$ -	\$ 7,500	\$ (7,500)	\$ -
Flooring replacement	\$ 22,682	\$ -	\$ 22,682	\$ (22,682)	\$ -
2027	\$ -	\$ 1,932,500	\$ 1,932,500	\$ -	\$ 1,932,500
Capital	\$ -	\$ 1,579,500	\$ 1,579,500	\$ -	\$ 1,579,500
Housing	\$ -	\$ 1,569,500	\$ 1,569,500	\$ -	\$ 1,569,500
134 Sanders Street East -BACK UP POWER	\$ -	\$ 200,000	\$ 200,000	\$ -	\$ 200,000
145, 149, 205 Cambridge St., Cambridge St., Widder St.-EXTERIOR CL	\$ -	\$ 275,000	\$ 275,000	\$ -	\$ 275,000
253, 261 South St.-WINDOWS	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ 150,000
34 John Street-BALCONY CONSTRUCTION	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000
359 Edward Street-APPLIANCES	\$ -	\$ 9,000	\$ 9,000	\$ -	\$ 9,000
400 Alexander Street-APPLIANCES	\$ -	\$ 45,000	\$ 45,000	\$ -	\$ 45,000
46, 239, 272 Blake St. E, Cameron St., Gibbons St-WINDOWS	\$ -	\$ 250,000	\$ 250,000	\$ -	\$ 250,000
50 Alfred Street East-APPLIANCES	\$ -	\$ 7,500	\$ 7,500	\$ -	\$ 7,500
85 West Street -ROOFING	\$ -	\$ 450,000	\$ 450,000	\$ -	\$ 450,000
Pooled Assets 2027	\$ -	\$ 78,000	\$ 78,000	\$ -	\$ 78,000
2027 Engineering Fees	\$ -	\$ 55,000	\$ 55,000	\$ -	\$ 55,000
Children's Services	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Furniture	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Ontario Works	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Furniture	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Minor Capital	\$ -	\$ 353,000	\$ 353,000	\$ -	\$ 353,000

COUNTY OF HURON

County of Huron - CAPITAL Summary

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
Housing	\$ -	\$ 353,000	\$ 353,000	\$ -	\$ 353,000
134 Sanders Street East -COMMUNICATIONS AND SECURITY	\$ -	\$ 12,000	\$ 12,000	\$ -	\$ 12,000
134 King Street-BALCONY CONSTRUCTION	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ 30,000
134 King Street-BALCONY WALLS AND RAILINGS	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ 25,000
134 King Street-EXTERIOR CLOSURE	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ 25,000
299 Queen Street-Interior	\$ -	\$ 40,000	\$ 40,000	\$ -	\$ 40,000
299 Queen Street-SECURITY	\$ -	\$ 11,000	\$ 11,000	\$ -	\$ 11,000
31 Main Street -Interior	\$ -	\$ 40,000	\$ 40,000	\$ -	\$ 40,000
34 John Street-COMMUNICATIONS AND SECURITY	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ 10,000
34 John Street-FENCING AND GATES	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ 25,000
34 John Street-INTERIOR STAIR FINISH	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
400 Alexander Street-Interior	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000
50 Market Street-COMMUNICATIONS AND SECURITY	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ 10,000
50 Market Street-PAINTING TO WALLS	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ 20,000
85 West Street -JOINT SEALANT	\$ -	\$ 40,000	\$ 40,000	\$ -	\$ 40,000
2028	\$ -	\$ 1,576,500	\$ 1,576,500	\$ -	\$ 1,576,500
Capital	\$ -	\$ 1,397,000	\$ 1,397,000	\$ -	\$ 1,397,000
Housing	\$ -	\$ 1,387,000	\$ 1,387,000	\$ -	\$ 1,387,000
134 Sanders Street East -BUILDING HEAT SOURCE	\$ -	\$ 160,000	\$ 160,000	\$ -	\$ 160,000
31 Main Street -APPLIANCES	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ 30,000
34 John Street-ROOFING	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ 150,000
400 Alexander Street-Insulation	\$ -	\$ 350,000	\$ 350,000	\$ -	\$ 350,000
400 Alexander Street-WHEELCHAIR LIFT	\$ -	\$ 200,000	\$ 200,000	\$ -	\$ 200,000
46, 239, 272 Blake St. E, Cameron St., Gibbons St-TILE FLOOR FINISH	\$ -	\$ 165,000	\$ 165,000	\$ -	\$ 165,000
52 Bristol Terrace -APPLIANCES	\$ -	\$ 14,000	\$ 14,000	\$ -	\$ 14,000
63 Blake St. E-OTHER EXTERIOR WINDOWS	\$ -	\$ 120,000	\$ 120,000	\$ -	\$ 120,000
85 West Street -BALCONY CONSTRUCTION	\$ -	\$ 65,000	\$ 65,000	\$ -	\$ 65,000
Pooled Assets 2028	\$ -	\$ 78,000	\$ 78,000	\$ -	\$ 78,000

COUNTY OF HURON

County of Huron - CAPITAL Summary

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
2028 Engineering Fees	\$ -	\$ 55,000	\$ 55,000	\$ -	\$ 55,000
Children's Services	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Furniture	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Ontario Works	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Furniture	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Minor Capital	\$ -	\$ 179,500	\$ 179,500	\$ -	\$ 179,500
Housing	\$ -	\$ 179,500	\$ 179,500	\$ -	\$ 179,500
135 James Street -Interior	\$ -	\$ 35,000	\$ 35,000	\$ -	\$ 35,000
299 Queen Street-Hot Water	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ 10,000
31 Main Street -SECURITY	\$ -	\$ 11,000	\$ 11,000	\$ -	\$ 11,000
400 Alexander Street-BALCONY CONSTRUCTION	\$ -	\$ 7,000	\$ 7,000	\$ -	\$ 7,000
400 Alexander Street-Building Access	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
50 Alfred Street East-Interior	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ 10,000
50 Alfred Street East-LIFE SAFETY	\$ -	\$ 8,000	\$ 8,000	\$ -	\$ 8,000
50 Alfred Street East-LIGHTING EQUIPMENT	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ 10,000
77722C London Road-Exterior	\$ -	\$ 7,500	\$ 7,500	\$ -	\$ 7,500
77722C London Road-SECURITY	\$ -	\$ 27,000	\$ 27,000	\$ -	\$ 27,000
85 West Street -OTHER AREA LIGHTING	\$ -	\$ 12,000	\$ 12,000	\$ -	\$ 12,000
9 Jane Street -SECURITY	\$ -	\$ 27,000	\$ 27,000	\$ -	\$ 27,000
SOCIAL SERVICES 2026-2028 TOTAL	\$ 872,346	\$ 5,252,000	\$ 6,124,346	\$ (1,404,081)	\$ 4,720,265
PROPERTY SERVICES					
2026	\$ 409,294	\$ 794,500	\$ 1,203,794	\$ (409,294)	\$ 794,500

COUNTY OF HURON

County of Huron - CAPITAL Summary

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
Capital	\$ 345,794	\$ 309,500	\$ 655,294	\$ (345,794)	\$ 309,500
Axiom Software Upgrade to AxiomXA	\$ 17,000	\$ -	\$ 17,000	\$ (17,000)	\$ -
Building Automation System	\$ 48,892	\$ -	\$ 48,892	\$ (48,892)	\$ -
Courthouse renovation (Treasury Area)	\$ 201,072	\$ -	\$ 201,072	\$ (201,072)	\$ -
Upgrade to Building Automation Systems (BAS)	\$ 75,268	\$ -	\$ 75,268	\$ (75,268)	\$ -
Replace RTU 1,2 & 3	\$ 3,562	\$ -	\$ 3,562	\$ (3,562)	\$ -
110 North Street -INTERIOR DOOR HARDWARE	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ 30,000
57 Napier Street -HVAC	\$ -	\$ 52,500	\$ 52,500	\$ -	\$ 52,500
110 North Street -HVAC & Humidification	\$ -	\$ 131,000	\$ 131,000	\$ -	\$ 131,000
Engineering Fees	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ 30,000
Pooled Assets	\$ -	\$ 46,000	\$ 46,000	\$ -	\$ 46,000
JMB Computer lab refresh	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ 20,000
Minor Capital	\$ 63,500	\$ 485,000	\$ 548,500	\$ (63,500)	\$ 485,000
Install Door swipes	\$ 7,500	\$ -	\$ 7,500	\$ (7,500)	\$ -
Parking Lot Repairs	\$ 7,500	\$ -	\$ 7,500	\$ (7,500)	\$ -
62 North Street West-PAINTING TO WALLS	\$ -	\$ 13,000	\$ 13,000	\$ -	\$ 13,000
Concrete flatwork and watermain repairs	\$ 41,000	\$ -	\$ 41,000	\$ (41,000)	\$ -
Transformer Building Transformer Building -Demolition	\$ -	\$ 98,000	\$ 98,000	\$ -	\$ 98,000
77722D London Road-HVAC - DACC1 & DACE1	\$ -	\$ 14,500	\$ 14,500	\$ -	\$ 14,500
Genetec Door Security upgrade	\$ -	\$ 85,000	\$ 85,000	\$ -	\$ 85,000
110 North Street -PAVED SURFACES	\$ -	\$ 55,000	\$ 55,000	\$ -	\$ 55,000
170 Cambria Road North-PAINTING TO WALLS	\$ -	\$ 13,000	\$ 13,000	\$ -	\$ 13,000
181 Victoria Street North-JOINT SEALANT	\$ -	\$ 136,500	\$ 136,500	\$ -	\$ 136,500
210 Thames Road West-PAINTING TO WALLS	\$ -	\$ 13,000	\$ 13,000	\$ -	\$ 13,000
Clinton Warehouse	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
Replace main sewer line to road - Gaol	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
HVAC Replacement	\$ -	\$ 16,000	\$ 16,000	\$ -	\$ 16,000
Replace Fire Alarm Panel - Gaol	\$ -	\$ 11,000	\$ 11,000	\$ -	\$ 11,000
Old School House shingle repair	\$ 7,500	\$ -	\$ 7,500	\$ (7,500)	\$ -

COUNTY OF HURON

County of Huron - CAPITAL Summary

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
2027	\$ -	\$ 903,500	\$ 903,500	\$ -	\$ 903,500
Capital	\$ -	\$ 810,000	\$ 810,000	\$ -	\$ 810,000
1 Courthouse Square -ELEVATOR	\$ -	\$ 225,000	\$ 225,000	\$ -	\$ 225,000
110 North Street -HVAC	\$ -	\$ 155,000	\$ 155,000	\$ -	\$ 155,000
77722D London Road-HVAC	\$ -	\$ 105,000	\$ 105,000	\$ -	\$ 105,000
181 Victoria Street North-WINDOWS	\$ -	\$ 325,000	\$ 325,000	\$ -	\$ 325,000
Minor Capital	\$ -	\$ 93,500	\$ 93,500	\$ -	\$ 93,500
1 Courthouse Square -ACOUSTICAL CEILING TILES AND PANELS	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
1 Courthouse Square -PAINTING TO WALLS	\$ -	\$ 45,000	\$ 45,000	\$ -	\$ 45,000
1 Courthouse Square -PLASTER WALL FINISHES	\$ -	\$ 7,500	\$ 7,500	\$ -	\$ 7,500
62 North Street West-ACOUSTICAL CEILING TILES AND PANELS	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
170 Cambria Road North-ACOUSTICAL CEILING TILES AND PANELS	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
210 Thames Road West-ACOUSTICAL CEILING TILES AND PANELS	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
57 Napier St - Replace Fire Alarm Panel	\$ -	\$ 11,000	\$ 11,000	\$ -	\$ 11,000
2028	\$ -	\$ 916,500	\$ 916,500	\$ -	\$ 916,500
Capital	\$ -	\$ 765,000	\$ 765,000	\$ -	\$ 765,000
77722D London Road-COMMUNICATIONS AND SECURITY	\$ -	\$ 40,000	\$ 40,000	\$ -	\$ 40,000
77722D London Road-ROOFING	\$ -	\$ 500,000	\$ 500,000	\$ -	\$ 500,000
181 Victoria Street North-ACCESSIBILITY	\$ -	\$ 225,000	\$ 225,000	\$ -	\$ 225,000
Minor Capital	\$ -	\$ 151,500	\$ 151,500	\$ -	\$ 151,500
110 North Street -ACOUSTICAL CEILING TILES AND PANELS	\$ -	\$ 7,000	\$ 7,000	\$ -	\$ 7,000
62 North Street West-Heaters	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
79997 Kinburn Line-Heaters	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000

COUNTY OF HURON

County of Huron - CAPITAL Summary

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
110 North Street -PAINTING TO WALLS	\$ -	\$ 7,000	\$ 7,000	\$ -	\$ 7,000
110 North Street -PLASTER CEILING FINISHES	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
170 Cambria Road North-Heaters	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
181 Victoria Street North-PAINTING TO WALLS	\$ -	\$ 7,500	\$ 7,500	\$ -	\$ 7,500
181 Victoria Street North-PLASTER CEILING FINISHES	\$ -	\$ 7,500	\$ 7,500	\$ -	\$ 7,500
210 Thames Road West-OTHER HEAT GENERATING SYSTEMS	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
57 Napier Street -CONCRETE WALL FINISHES	\$ -	\$ 7,500	\$ 7,500	\$ -	\$ 7,500
Museum - Replace Nortec Units	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ 20,000
Courthouse - Replace Nortec Units	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ 20,000
2026-2028 TOTAL	\$ 409,294	\$ 2,614,500	\$ 3,023,794	\$ (409,294)	\$ 2,614,500
EMERGENCY MEDICAL SERVICES					
2026	\$ 827,152	\$ 1,193,600	\$ 2,020,752	\$ (827,152)	\$ 1,193,600
Capital	\$ 827,152	\$ 1,193,600	\$ 2,020,752	\$ (827,152)	\$ 1,193,600
Ambulance (2024 - 1)	\$ 185,532	\$ -	\$ 185,532	\$ (185,532)	\$ -
Ambulance (2024 - 2)	\$ 185,532	\$ -	\$ 185,532	\$ (185,532)	\$ -
Ambulance (2025-1)	\$ 197,733	\$ -	\$ 197,733	\$ (197,733)	\$ -
Ambulance (2025-2)	\$ 197,733	\$ -	\$ 197,733	\$ (197,733)	\$ -
Rapid Response Unit (2025)	\$ 47,801	\$ -	\$ 47,801	\$ (47,801)	\$ -
Stairchairs	\$ 9,820	\$ -	\$ 9,820	\$ (9,820)	\$ -
2 X-Series Defib Chargers	\$ -	\$ 9,000	\$ 9,000	\$ -	\$ 9,000
3500 Ambulance	\$ -	\$ 740,000	\$ 740,000	\$ -	\$ 740,000
6 - Autopulse NXT Replacements	\$ -	\$ 145,000	\$ 145,000	\$ -	\$ 145,000
CPR Training Replacement Manakins	\$ -	\$ 2,000	\$ 2,000	\$ -	\$ 2,000
iPad Replacements & Hardware	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ 25,000
Paramedic Equipment Bags	\$ -	\$ 17,000	\$ 17,000	\$ -	\$ 17,000
Paramedic Office Furniture	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ 10,000
Paramedic Safety Helmets	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ 10,000

COUNTY OF HURON

County of Huron - CAPITAL Summary

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
Public Access Defibrillators	\$ -	\$ 22,000	\$ 22,000	\$ -	\$ 22,000
Scoop Stretcher	\$ -	\$ 4,600	\$ 4,600	\$ -	\$ 4,600
Stryker Stair Chair	\$ -	\$ 19,000	\$ 19,000	\$ -	\$ 19,000
X-Series Defib	\$ -	\$ 190,000	\$ 190,000	\$ -	\$ 190,000
Paramedic Autopulse Charger	\$ 3,000	\$ -	\$ 3,000	\$ (3,000)	\$ -
2027	\$ -	\$ 1,145,700	\$ 1,145,700	\$ -	\$ 1,145,700
Capital	\$ -	\$ 1,145,700	\$ 1,145,700	\$ -	\$ 1,145,700
3500 Ambulance	\$ -	\$ 740,000	\$ 740,000	\$ -	\$ 740,000
AutoPulse	\$ -	\$ 73,500	\$ 73,500	\$ -	\$ 73,500
Paramedic Simulation Manikin	\$ -	\$ 37,000	\$ 37,000	\$ -	\$ 37,000
Public Access Defibrillators	\$ -	\$ 22,000	\$ 22,000	\$ -	\$ 22,000
Scoop Stretcher	\$ -	\$ 9,200	\$ 9,200	\$ -	\$ 9,200
Stryker Stair Chair	\$ -	\$ 19,000	\$ 19,000	\$ -	\$ 19,000
Tahoe	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ 150,000
X-Series Defib	\$ -	\$ 95,000	\$ 95,000	\$ -	\$ 95,000
2028	\$ -	\$ 1,292,000	\$ 1,292,000	\$ -	\$ 1,292,000
Capital	\$ -	\$ 1,292,000	\$ 1,292,000	\$ -	\$ 1,292,000
3500 Ambulance	\$ -	\$ 740,000	\$ 740,000	\$ -	\$ 740,000
Aluminum 31 FT	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000
AutoPulse	\$ -	\$ 73,500	\$ 73,500	\$ -	\$ 73,500
Public Access Defibrillators	\$ -	\$ 22,000	\$ 22,000	\$ -	\$ 22,000
Stryker Stair Chair	\$ -	\$ 19,000	\$ 19,000	\$ -	\$ 19,000
Suburban	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ 150,000
X-Series Defib	\$ -	\$ 237,500	\$ 237,500	\$ -	\$ 237,500
2026-2028 TOTAL	\$ 827,152	\$ 3,631,300	\$ 4,458,452	\$ (827,152)	\$ 3,631,300

COUNTY OF HURON**County of Huron - CAPITAL Summary****Budget for the year ending December 31, 2026**

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
ECONOMIC DEVELOPMENT					
2026	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Capital					
Furniture and Equipment	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
2027	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Capital					
Furniture and Equipment	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
2028	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Capital					
Furniture and Equipment	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
ECONOMIC DEVELOPMENT 2026-2028 TOTAL	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
HUMAN RESOURCES					
2026		\$ 3,000	\$ 3,000	\$ -	\$ 3,000
Capital		\$ 3,000	\$ 3,000	\$ -	\$ 3,000
Furniture and Equipment		\$ 3,000	\$ 3,000		\$ 3,000
2027		\$ 3,000	\$ 3,000	\$ -	\$ 3,000
Capital		\$ 3,000	\$ 3,000	\$ -	\$ 3,000
Furniture and Equipment		\$ 3,000	\$ 3,000		\$ 3,000

COUNTY OF HURON

County of Huron - CAPITAL Summary

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
2028		\$ 3,000	\$ 3,000	\$ -	\$ 3,000
Capital		\$ 3,000	\$ 3,000	\$ -	\$ 3,000
Furniture and Equipment		\$ 3,000	\$ 3,000		\$ 3,000
HUMAN RESOURCES 2026-2028 TOTAL		\$ 9,000	\$ 9,000	\$ -	\$ 9,000
BUSINESS TECHNOLOGY SOLUTIONS (IT)					
2026	\$ 144,538	\$ 301,000	\$ 445,538	\$ (144,538)	\$ 301,000
BTS-Fleet	\$ 5,845	\$ 230,000	\$ 235,845	\$ (5,845)	\$ 230,000
Capital	\$ 5,845	\$ 230,000	\$ 235,845	\$ (5,845)	\$ 230,000
Computer Peripheral Equipment Replacement (Pooled)	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ 30,000
Computer Replacement (Pooled)	\$ 5,845	\$ 200,000	\$ 205,845	\$ (5,845)	\$ 200,000
BTS-IT	\$ 138,693	\$ 71,000	\$ 209,693	\$ (138,693)	\$ 71,000
Capital	\$ 130,293	\$ 71,000	\$ 201,293	\$ (130,293)	\$ 71,000
Ergonomic Desk	\$ -	\$ 6,000	\$ 6,000	\$ -	\$ 6,000
Network Infrastructure Devices	\$ 30,409	\$ 65,000	\$ 95,409	\$ (30,409)	\$ 65,000
Network Infrastructure Hardware	\$ 99,884	\$ -	\$ 99,884	\$ (99,884)	\$ -
Minor Capital	\$ 8,400	\$ -	\$ 8,400	\$ (8,400)	\$ -
Multi-Factor Authentication (MFA) Hard Tokens	\$ 8,400	\$ -	\$ 8,400	\$ (8,400)	\$ -
2027	\$ -	\$ 445,000	\$ 445,000	\$ -	\$ 445,000

COUNTY OF HURON

County of Huron - CAPITAL Summary

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
BTS-Fleet	\$ -	\$ 280,000	\$ 280,000	\$ -	\$ 280,000
Capital	\$ -	\$ 280,000	\$ 280,000	\$ -	\$ 280,000
Computer Peripheral Equipment Replacement (Pooled)	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ 30,000
Computer Replacement (Pooled)	\$ -	\$ 250,000	\$ 250,000	\$ -	\$ 250,000
BTS-IT	\$ -	\$ 165,000	\$ 165,000	\$ -	\$ 165,000
Capital	\$ -	\$ 165,000	\$ 165,000	\$ -	\$ 165,000
Network Infrastructure Devices	\$ -	\$ 65,000	\$ 65,000	\$ -	\$ 65,000
Network Infrastructure Hardware	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ 100,000
2028	\$ -	\$ 465,000	\$ 465,000	\$ -	\$ 465,000
BTS-Fleet	\$ -	\$ 295,000	\$ 295,000	\$ -	\$ 295,000
Capital	\$ -	\$ 295,000	\$ 295,000	\$ -	\$ 295,000
Computer Peripheral Equipment Replacement (Pooled)	\$ -	\$ 35,000	\$ 35,000	\$ -	\$ 35,000
Computer Replacement (Pooled)	\$ -	\$ 260,000	\$ 260,000	\$ -	\$ 260,000
BTS-IT	\$ -	\$ 170,000	\$ 170,000	\$ -	\$ 170,000
Capital	\$ -	\$ 170,000	\$ 170,000	\$ -	\$ 170,000
Network Infrastructure Devices	\$ -	\$ 70,000	\$ 70,000	\$ -	\$ 70,000
Network Infrastructure Hardware	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ 100,000
2026-2028 TOTAL	\$ 144,538	\$ 1,211,000	\$ 1,355,538	\$ (144,538)	\$ 1,211,000

COUNTY OF HURON

County of Huron - CAPITAL Summary

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
PROVINCIAL OFFENCES					
2026		\$ 3,000	\$ 3,000	\$ -	\$ 3,000
Capital		\$ 3,000	\$ 3,000	\$ -	\$ 3,000
Furniture and Equipment		\$ 3,000	\$ 3,000		\$ 3,000
2027		\$ 3,000	\$ 3,000	\$ -	\$ 3,000
Capital		\$ 3,000	\$ 3,000	\$ -	\$ 3,000
Furniture and Equipment		\$ 3,000	\$ 3,000		\$ 3,000
2028		\$ 3,000	\$ 3,000	\$ -	\$ 3,000
Capital		\$ 3,000	\$ 3,000	\$ -	\$ 3,000
Furniture and Equipment		\$ 3,000	\$ 3,000		\$ 3,000
PROVINCIAL OFFENCES 2026-2028 TOTAL		\$ 9,000	\$ 9,000	\$ -	\$ 9,000
CORPORATE					
2026	\$ 140,000		\$ 140,000	\$ (140,000)	\$ -
CAPITAL	\$ 140,000		\$ 140,000	\$ (140,000)	\$ -
Asset Management Software	\$ 60,000		\$ 60,000	\$ (60,000)	\$ -
Remote Access Platform	\$ 80,000		\$ 80,000	\$ (80,000)	\$ -

COUNTY OF HURON**County of Huron - CAPITAL Summary****Budget for the year ending December 31, 2026**

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
2027	\$ -	\$ -	\$ -	\$ -	\$ -
2028	\$ -	\$ -	\$ -	\$ -	\$ -
CORPORATE 2026-2028 TOTAL	\$ 140,000		\$ 140,000	\$ (140,000)	\$ -
CAO/CLERK					
2026		\$ 3,500	\$ 3,500	\$ -	\$ 3,500
Capital		\$ 3,500	\$ 3,500	\$ -	\$ 3,500
Furniture and Equipment		\$ 3,500	\$ 3,500	\$ -	\$ 3,500
2027		\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Capital		\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Furniture and Equipment		\$ 5,000	\$ 5,000	\$ -	\$ 5,000
2028		\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Capital		\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Furniture and Equipment		\$ 5,000	\$ 5,000	\$ -	\$ 5,000
CAO/CLERK 2026-2028 TOTAL		\$ 13,500	\$ 13,500	\$ -	\$ 13,500
TREASURY					

COUNTY OF HURON**County of Huron - CAPITAL Summary****Budget for the year ending December 31, 2026**

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
2026	\$ 30,000	\$ 15,000	\$ 45,000	\$ (30,000)	\$ 15,000
Capital	\$ 30,000	\$ 15,000	\$ 45,000	\$ (30,000)	\$ 15,000
Furniture and Equipment	\$ 30,000	\$ 15,000	\$ 45,000	\$ (30,000)	\$ 15,000
2027	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Capital	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Furniture and Equipment	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
2028	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Capital	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Furniture and Equipment	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
TREASURY 2026-2028 TOTAL	\$ 30,000	\$ 25,000	\$ 55,000	\$ (30,000)	\$ 25,000
TOTAL CAPITAL - 2026	\$ 12,232,788	\$ 19,123,596	\$ 31,356,384	\$ (20,963,953)	\$ 10,392,431
TOTAL CAPITAL - 2026-2028	\$ 12,362,722	\$ 83,153,246	\$ 95,515,968	\$ (47,691,755)	\$ 47,824,213

CORPORATION OF THE COUNTY OF HURON
at December 31, 2026
Estimated Reserve Balances

RESERVE	2024 Balance Actual	Projected 2025 Balance	2026	2027	2028
Capital Reserves - Unrestricted					
Highways Reserve Fund	\$ 17,144,499	\$ 16,712,609	\$ 17,046,861	\$ 15,046,861	\$ 12,546,861
General Capital Reserve	\$ 295,141	\$ 1,276,090	\$ 1,318,292	\$ 1,318,292	\$ 1,318,292
Facilities Capital Reserve	\$ 939,129	\$ 965,953	\$ 961,141	\$ 961,141	\$ 961,141
Huronview (Homes) Reserve Fund	\$ 2,962,092	\$ 2,892,749	\$ 1,083,570	\$ -	\$ -
Social Housing Capital Reserve Fund	\$ 5,181,519	\$ 15,869	\$ -	\$ -	\$ -
Total Unrestricted Capital Reserves	\$ 26,522,380	\$ 21,863,270	\$ 20,409,865	\$ 17,326,294	\$ 14,826,294
Capital Reserves - Restricted					
EMS Fleet Reserve Fund	\$ 874,604	\$ 878,368	\$ 895,935	\$ 895,935	\$ 495,935
Ambulance Station Capital Reserve Fund	\$ 2,516,840	\$ 2,645,944	\$ 2,775,048	\$ 2,904,152	\$ -
Library Book Reserve Fund	\$ 161,110	\$ 167,905	\$ 167,905	\$ 167,905	\$ 167,905
Total Restricted Capital Reserves	\$ 3,552,554	\$ 3,692,217	\$ 3,838,888	\$ 3,967,992	\$ 663,840
Self Funding Capital					
Fleet Reserve Fund	\$ 8,691,730	\$ 9,051,645	\$ 5,292,715	\$ 5,292,715	\$ 5,292,715
Corporate IT Reserve Fund	\$ 828,487	\$ 828,487	\$ 799,108	\$ 799,108	\$ 799,108
Total Self Funding Capital	\$ 9,520,217	\$ 9,880,132	\$ 6,091,823	\$ 6,091,823	\$ 6,091,823
Operating Reserves					
Winter Maintenance Reserve Fund	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000
General Liability Insurance Reserve	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Waste Management Reserve	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
Library Cap Fund	\$ 66,857	\$ 68,766	\$ 70,141	\$ 70,141	\$ 70,141
Reserve Fund for Workers Safety & Insurance	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
Forestry Reserve Fund	\$ 265,910	\$ 307,345	\$ 303,292	\$ 303,292	\$ 303,292
Sustainable Huron	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
Economic Development Reserve Fund	\$ 1,346,118	\$ 1,367,335	\$ 1,353,882	\$ 1,253,882	\$ 1,153,882
General Reserve for Contingencies	\$ 10,818,780	\$ 10,818,780	\$ 9,863,076	\$ 8,863,076	\$ 8,363,076
Total Operating Reserves	\$ 15,672,665	\$ 15,737,226	\$ 14,765,391	\$ 13,665,391	\$ 13,065,391
Committed Reserves					
Water Source Protection Reserve	\$ 1,017,178	\$ 917,178	\$ 517,178	\$ 417,178	\$ 317,178
Capital Project Carryforward	\$ 4,936,299	\$ 4,874,648	\$ -		
Operating Project Carryforward	\$ 642,349	\$ 823,190	\$ -		
Total Committed Reserves	\$ 6,595,826	\$ 6,615,016	\$ 517,178	\$ 417,178	\$ 317,178
TOTAL	\$ 61,863,642	\$ 57,787,861	\$ 45,623,145	\$ 41,468,678	\$ 34,964,526
			2026	2027	2028
Available for Capital			\$ 24,248,753	\$ 21,294,287	\$ 15,490,135
Fleet - self funding			\$ 6,091,823	\$ 6,091,823	\$ 6,091,823
Operating			\$ 13,565,391	\$ 12,465,391	\$ 11,865,391
Committed			\$ 517,178	\$ 417,178	\$ 317,178
Working Funds			\$ 1,200,000	\$ 1,200,000	\$ 1,200,000
TOTAL			\$ 45,623,145	\$ 41,468,678	\$ 34,964,526

CORPORATION OF THE COUNTY OF HURON																
at December 31, 2026																
RESERVE ANALYSIS																
Department	Description	Winter Maintenance Reserve Fund	Highways Reserve Fund	Fleet Reserve Fund	EMS Fleet Reserve Fund	General Liability Insurance Reserve	General Capital Reserve	Facilities Capital Reserve	Ambulance Station Capital Reserve Fund	Huronview (Homes) Reserve Fund	Social Housing Capital Reserve Fund	Waste Management Reserve	Water Source Protection Reserve	Library Book Reserve Fund	Library Cap Fund	Corporate IT Reserve Fund
2024 Actual Reserve Balance		1,400,000	17,144,499	8,691,730	874,604	1,000,000	295,141	939,129	2,516,840	2,962,092	5,181,519	500,000	1,017,178	161,111	66,857	828,487
2025 Estimated Reserve Balance		1,400,000	16,712,609	9,051,645	878,368	1,000,000	1,276,090	965,953	2,645,944	2,892,749	15,869	500,000	917,178	167,905	68,766	828,487
2026 Estimated Reserve Activity																
Corporate	Estimated Reserve Usage															
	Capital/Operating Carryforward															
Accessibility	Grants															
Treasury	Capital/Operating Carryforward															
Economic Development	Board Reserve Usage															
	Excess Depreciation						5,000									
	Capital/Operating Carryforward															
IT	Capital/Operating Carryforward															(29,379)
POA	Excess Depreciation															
Human Resources	Excess Depreciation															
Public Works	Reserve Usage															
	Capital Carryforwards/Surplus CF															
Fleet	Capital Purchases			(5,229,000)												
	Reserve Transfer from operating			1,366,291												
Homes for the Aged	Capital/Operating Carryforward									(1,830,425)						
Library	Capital/Operating Carryforward															
	Excess Depreciation															
Museum	Capital/Operating Carryforward															
	Digitization project - prior year															
Planning	Capital/Operating Carryforward															
	Watersource protection CF												(400,000)			
	Excess Depreciation						11,353									
Social Services	Capital/Operating Carryforward															
	Gibbons Street										(40,000)					
Propery Services	Capital/Operating Carryforward															
	Ambulance Base Reserve								129,104							
EMS	Capital/Operating Carryforward															
Interest			334,252	103,779	17,567		25,849	19,319		21,246					1,375	
2025 Estimate Surplus								(24,131)			24,131					
2026 Estimated Reserve Balance		1,400,000	17,046,861	5,292,715	895,935	1,000,000	1,318,292	961,141	2,775,048	1,083,570	-	500,000	517,178	167,905	70,141	799,108

CORPORATION OF THE COUNTY OF HURON										
at December 31, 2026										
RESERVE ANALYSIS										
Department	Description	Reserve Fund for Workers Safety & Insurance	Forestry Reserve Fund	Sustainable Huron	Economic Development Reserve Fund	General Reserve for Contingencies	Reserve for Working Funds	Capital Project Carryforward	Operating Project Carryforward	Committed Reserves Funds
2024 Actual Reserve Balance		200,000	265,910	75,000	1,346,118	10,818,780	-	4,936,299	642,349	61,863,642
2025 Estimated Reserve Balance		200,000	307,345	75,000	1,367,335	10,818,780	-	4,874,648	823,190	57,273,620
									Usage	
2026 Estimated Reserve Activity										
Corporate	Estimated Reserve Usage					(505,704)				(505,704)
	Capital/Operating Carryforward					(1,450,000)		(60,000)	(87,260)	(1,597,260)
Accessibility	Grants									-
Treasury	Capital/Operating Carryforward							(30,000)		(30,000)
Economic Development	Board Reserve Usage				(40,000)					(40,000)
	Excess Depreciation									5,000
	Capital/Operating Carryforward									-
IT	Capital/Operating Carryforward							(130,433)	(14,245)	(174,057)
POA	Excess Depreciation									-
Human Resources	Excess Depreciation									-
Public Works	Reserve Usage									-
	Capital Carryforwards/Surplus CF							(1,633,556)	(155,675)	(1,789,231)
Fleet	Capital Purchases									(5,229,000)
	Reserve Transfer from operating									1,366,291
Homes for the Aged	Capital/Operating Carryforward							(1,229,118)	(430,328)	(3,489,871)
Library	Capital/Operating Carryforward							(12,088)	(19,500)	(31,588)
	Excess Depreciation									-
Museum	Capital/Operating Carryforward								(12,500)	(12,500)
	Digitization project - prior year									-
Planning	Capital/Operating Carryforward		(10,000)						(10,000)	(20,000)
	Watersource protection CF									(400,000)
	Excess Depreciation									11,353
Social Services	Capital/Operating Carryforward							(606,507)	(30,182)	(636,689)
	Gibbons Street									(40,000)
Propery Services	Capital/Operating Carryforward							(345,794)	(63,500)	(409,294)
	Ambulance Base Reserve									129,104
EMS	Capital/Operating Carryforward							(827,152)		(827,152)
Interest			5,947		26,547					555,882
2025 Estimate Surplus						1,000,000				1,000,000
										-
2026 Estimated Reserve Balance		200,000	303,292	75,000	1,353,882	9,863,076	-	-	-	45,108,903

2026 TAX RATE CALCULATIONS

Column 1	Column 2	Net Levy required = Column 3	Column 4	Column 5	Column 6	Column 7				
				\$ 57,991,728						
Description	Returned Assessment for	Transition Ratio <i>Published Transition Ratios by Class (excludes railways and hydro right-of- ways)</i>	Tax Reductions <i>(Section 368.1 of the Municipal Act or as prescribed or set by by-law)</i>	Weighted Ratios <i>(Col. 3 x (1 - Col. 4))</i>	Weighted Assessments <i>(Col. 2 x Col. 5)</i>	2026 Tax Rate <i>Residential and farm tax rate (calculated below) x Col. 5</i>	Proof of Tax <i>(Col. 2 x Col. 7)</i>	2025 Tax Rate	Change in Tax Rates	Tax Rate % Change
res/farm (RT)	7,241,322,817	1.000000	0.00%	1.000000	7,241,322,817	0.00556720	40,313,896	0.00541653	0.0001507	2.78%
multi-res (MT)/ New multi res (NT)	115,402,900	1.100000	0.00%	1.100000	126,943,190	0.00612392	706,718	0.00595818	0.0001657	
new multi-residential (NT)			0.00%	-	-	-	-	0.00000000		
farmlands (FT)	8,189,923,021	0.250000	0.00%	0.250000	2,047,480,755	0.00139180	11,398,736	0.00135413	0.0000377	
commercial (CT) + (ST) + (CH) + (DH) + (XT) + (GT)	656,315,586	1.100000	0.00%	1.100000	721,947,145	0.00612392	4,019,224	0.00595818	0.0001657	
industrial (IT) + (LT) + (IH) + (JT)	177,065,020	1.100000	0.00%	1.100000	194,771,522	0.00612392	1,084,332	0.00595818	0.0001657	
pipeline (PT)	45,483,300	0.700000	0.00%	0.700000	31,838,310	0.00389704	177,250	0.00379157	0.0001055	
managed forests (TT)	40,454,500	0.250000	0.00%	0.250000	10,113,625	0.00139180	56,305	0.00135413	0.0000377	
other class (OT)			0.00%	-	-	-	-	0.00000000		
utility and distribution (UT)			0.00%	-	-	-	-	0.00000000		
	16,465,967,144				10,374,417,364		57,756,461			
res/farm farmland class I (R1)	4,288,300	1.000000	75.00%	0.250000	1,072,075	0.00139180	5,968	0.00135413	0.0000377	
res/farm farmland class II (R4)		1.000000	0.00%	1.000000	-	0.00556720	-	0.00541653	0.0001507	
res/farm farmland calss III (R7)		1.000000	0.00%	1.000000	-	0.00556720	-	0.00541653	0.0001507	
multi-res. Farmland class I (M1)		1.000000	75.00%	0.250000	-	0.00139180	-	0.00135413	0.0000377	
multi-res. Farmland class II (M4)		1.100000	0.00%	1.100000	-	0.00612392	-	0.00595818	0.0001657	
multi-res. Farmland class III (M7)		1.100000	0.00%	1.100000	-	0.00612392	-	0.00595818	0.0001657	
commercial excess/vacant unit (CU) + (SU)	5,916,971	1.100000	0.00%	1.100000	6,508,668	0.00612392	36,235	0.00595818	0.0001657	
commercial vacant land (CJ & CX)	10,342,000	1.100000	0.00%	1.100000	11,376,200	0.00612392	63,334	0.00595818	0.0001657	
commercial farmland class I (C1)		1.000000	75.00%	0.250000	-	0.00139180	-	0.00135413	0.0000377	
commercial farmland class II (C4)		1.100000	0.00%	1.100000	-	0.00612392	-	0.00595818	0.0001657	
industrial excess/vacant unit (IU) + (LU) + (IK) + (JU)	1,228,200	1.100000	0.00%	1.100000	1,351,020	0.00612392	7,521	0.00595818	0.0001657	
industrial vacant land (IX) + (IJ)	2,786,800	1.100000	0.00%	1.100000	3,065,480	0.00612392	17,066	0.00595818	0.0001657	
industrial farmland class I (I1)	281,000	1.000000	75.00%	0.250000	70,250	0.00139180	391	0.00135413	0.0000377	
industrial farmland class II (I4)		1.100000	0.00%	1.100000	-	0.00612392	-	0.00595818	0.0001657	
Industrial Taxable: Aggregate (VT)	20,730,300	0.895077	0.00%	0.895077	18,555,215	0.00498307	103,301	0.00484821	0.0001349	
Commercial/Industrial - Small Farm (up to \$100,000) (C7/X7/J7/I7/C0/I0)	947,500	1.100000	75.00%	0.275000	260,563	0.00153098	1,451	0.00148955	0.0000414	
	46,521,071				42,259,470		235,267			
Total Returned Assessments	16,512,488,215				10,416,676,834		57,991,728			
Levy requirements										
Net levy	57,991,728									
TOTAL MUNICIPAL	57,991,728	divided by	10,416,676,834	equals	Res/Farm Tax Rate	0.00556720				

County of Huron
2026 Tax Rate Summary

Property Tax Class	Current Value Assessment	Transition Ratio	Tax Reductions	Weighted Ratios	Weighted Assessments	2026 Tax Rate	Levy Amount	2025 Tax Rate	Change in Tax Rate
Residential Taxable: Full	\$ 7,241,322,817	1.00	0%	1.00	\$ 7,241,322,817	0.00556720	\$ 40,313,896	0.00541653	2.78%
Multi-Residential Taxable: Full	\$ 115,402,900	1.10	0%	1.10	\$ 126,943,190	0.00612392	\$ 706,718	0.00595818	2.78%
Farm Taxable: Full	\$ 8,189,923,021	0.25	0%	0.25	\$ 2,047,480,755	0.00139180	\$ 11,398,736	0.00135413	2.78%
Commercial Taxable: Full	\$ 656,315,586	1.10	0%	1.10	\$ 721,947,145	0.00612392	\$ 4,019,224	0.00595818	2.78%
Industrial Taxable: Full	\$ 177,065,020	1.10	0%	1.10	\$ 194,771,522	0.00612392	\$ 1,084,332	0.00595818	2.78%
Pipeline Taxable: Full	\$ 45,483,300	0.70	0%	0.70	\$ 31,838,310	0.00389704	\$ 177,250	0.00379157	2.78%
Managed Forest Taxable: Full	\$ 40,454,500	0.25	0%	0.25	\$ 10,113,625	0.00139180	\$ 56,305	0.00135413	2.78%
Residential Taxable: Farmland I	\$ 4,288,300	1.00	75%	0.25	\$ 1,072,075	0.00139180	\$ 5,968	0.00135413	2.78%
Commercial Taxable: Excess Land	\$ 5,916,971	1.10	0%	1.10	\$ 6,508,668	0.00612392	\$ 36,235	0.00595818	2.78%
Commercial Taxable: Vacant Land	\$ 10,342,000	1.10	0%	1.10	\$ 11,376,200	0.00612392	\$ 63,334	0.00595818	2.78%
Industrial Taxable: Excess Land	\$ 1,228,200	1.10	0%	1.10	\$ 1,351,020	0.00612392	\$ 7,521	0.00595818	2.78%
Industrial Taxable: Vacant Land	\$ 2,786,800	1.10	0%	1.10	\$ 3,065,480	0.00612392	\$ 17,066	0.00595818	2.78%
Industrial Taxable: Farmland I	\$ 281,000	1.00	75%	0.25	\$ 70,250	0.00139180	\$ 391	0.00135413	2.78%
Industrial Taxable: Aggregate	\$ 20,730,300	0.895077	0%	0.90	\$ 18,555,215	0.00498307	\$ 103,301	0.00595818	-16.37%
Commercial/Industrial - Small Farm (up to \$100,000)	\$ 947,500	1.10	75%	0.275	\$ 260,563	0.00153098	\$ 1,451	0.00148955	2.78%
TOTAL	\$ 16,512,488,215				\$ 10,416,676,834		\$ 57,991,728		

County of Huron
2026 Budget
Impact to Properties

2026 Levy \$ 57,991,728

Upper Tier Tax impact on Median/Typical Property

Class	Description	Code	Property Count	2025 CVA	2026 CVA	CVA Change	2025 CVA Taxes	2026 CVA Taxes	\$ Tax Change	% Tax Change
RT	Single Family Home	301	15,009	226,000	226,000	0.00%	\$ 1,224	\$ 1,258	\$ 34.05	2.78%
RT	Farm House	211	3,084	175,000	175,000	0.00%	\$ 948	\$ 974	\$ 26.37	2.78%
FT	Farmland	211	2,986	1,047,100	1,047,100	0.00%	\$ 1,418	\$ 1,457	\$ 39.44	2.78%
MT	Apartment Building	340	79	733,000	733,000	0.00%	\$ 4,367	\$ 4,489	\$ 121.48	2.78%
CT	Small Office Building	400	74	259,000	259,000	0.00%	\$ 1,543	\$ 1,586	\$ 42.93	2.78%
CT	Small Retail Commercial Building	410	173	153,000	153,000	0.00%	\$ 912	\$ 937	\$ 25.36	2.78%
IT	Standard Industrial Property	520	97	278,100	278,100	0.00%	\$ 1,657	\$ 1,703	\$ 46.09	2.78%
					\$ -					
The median or typical property in each group represents a property value with an assess					\$ -					
group and a per cent change in assessment for the year or near the median for the gro					\$ -					

County of Huron
2026 Budget
Frequency Distribution of Tax Impact by Property

DRAFT LEVY \$ 57,991,728

Residential Property Class

Dollar Change	Increase/Decrease	Number of Properties	Average \$ Change
0-100	Increase	26,718	\$ 35
100-200	Increase	642	\$ 128
200-300	Increase	74	\$ 233
300-500	Increase	28	\$ 360
500-700	Increase	5	\$ 559
700-1,000	Increase	11	\$ 878
1,000-1,500	Increase	2	\$ 1,202
1,500-2,000	Increase	-	\$ -
2,000-3,000	Increase	6	\$ 2,292
3,000 - Over	Increase	3	\$ 8,530
0-100	Decrease	-	\$ -
100-200	Decrease	-	\$ -
200-300	Decrease	-	\$ -
300-500	Decrease	-	\$ -
500-700	Decrease	-	\$ -
700-1,000	Decrease	-	\$ -
1,000-1,500	Decrease	-	\$ -
1,500-2,000	Decrease	-	\$ -
2,000-3,000	Decrease	-	\$ -
3,000 - Over	Decrease	-	\$ -
TOTAL		27,489	\$ 40
Source: OPTA tax tools			

County of Huron
2026 Budget
Frequency Distribution of Tax Impact by Property

DRAFT LEVY \$ 57,991,728

Farmland Property Class

Dollar Change	Increase/Decrease	Number of Properties	Average \$ Change
0-100	Increase	8,094	\$ 35
100-200	Increase	159	\$ 126
200-300	Increase	13	\$ 240
300-500	Increase	4	\$ 385
500-700	Increase	-	
700-1,000	Increase	-	\$ -
1,000-1,500	Increase	-	\$ -
1,500-2,000	Increase	-	\$ -
2,000-3,000	Increase	-	\$ -
3,000 - Over	Increase	-	\$ -
0-100	Decrease	-	\$ -
100-200	Decrease	-	\$ -
200-300	Decrease	-	\$ -
300-500	Decrease	-	\$ -
500-700	Decrease	-	\$ -
700-1,000	Decrease	-	\$ -
1,000-1,500	Decrease	-	\$ -
1,500-2,000	Decrease	-	\$ -
2,000-3,000	Decrease	-	\$ -
3,000 - Over	Decrease	-	\$ -
TOTAL		8,270	\$ 37
Source: OPTA tax tools			

County of Huron

2026 Budget

Impact of Upper Tier Levy Increase to Taxation per \$100,000 (Excluding new assessment)

Tax Class	2025 Assessment	2026 Assessment	2025 Tax Rate	2026 Tax Rate	% Tax Rate Change	2025 County Taxes	2026 County Taxes	% Cty Tax Change	Change Inc(Dec) \$
RESIDENTIAL	\$ 100,000	\$ 100,000	0.00541653	0.00556720	2.78%	\$ 542	\$ 557	2.78%	\$15.07
FARMLANDS	\$ 100,000	\$ 100,000	0.001354133	0.00139180	2.78%	\$ 135	\$ 139	2.78%	\$3.77
MULTI-RESIDENTIAL	\$ 100,000	\$ 100,000	0.005958185	0.00612392	2.78%	\$ 596	\$ 612	2.78%	\$16.57
COMMERCIAL	\$ 100,000	\$ 100,000	0.005958185	0.00612392	2.78%	\$ 596	\$ 612	2.78%	\$16.57
INDUSTRIAL	\$ 100,000	\$ 100,000	0.005958185	0.00612392	2.78%	\$ 596	\$ 612	2.78%	\$16.57

County of Huron
2026 Assessment Data and Tax Levy

Total of all Local Municipalities

Property Tax Class	2026 Assessment	2025 Assessment	\$ Change Assessment	% Change Assessment	2026 County Levy	2025 County Levy	\$ Change Levy	% Change Levy
Residential Taxable: Full	\$ 7,241,322,817	\$ 7,109,330,276	\$ 131,992,541	1.9%	\$ 40,313,896	\$ 38,507,913	\$ 1,805,983	4.69%
Multi-Residential Taxable: Full	\$ 115,402,900	\$ 110,904,900	\$ 4,498,000	4.1%	\$ 706,718	\$ 660,792	\$ 45,926	6.95%
Farm Taxable: Full	\$ 8,189,923,021	\$ 8,186,650,063	\$ 3,272,958	0.0%	\$ 11,398,736	\$ 11,085,812	\$ 312,923	2.82%
Commercial Taxable: Full	\$ 656,315,586	\$ 623,578,534	\$ 32,737,052	5.2%	\$ 4,019,224	\$ 3,715,396	\$ 303,828	8.18%
Industrial Taxable: Full	\$ 177,065,020	\$ 173,615,000	\$ 3,450,020	2.0%	\$ 1,084,332	\$ 1,034,430	\$ 49,902	4.82%
Pipeline Taxable: Full	\$ 45,483,300	\$ 45,299,300	\$ 184,000	0.4%	\$ 177,250	\$ 171,756	\$ 5,495	3.20%
Managed Forest Taxable: Full	\$ 40,454,500	\$ 40,041,600	\$ 412,900	1.0%	\$ 56,305	\$ 54,222	\$ 2,083	3.84%
Residential Taxable: Farmland I	\$ 4,288,300	\$ 4,276,900	\$ 11,400	0.3%	\$ 5,968	\$ 5,791	\$ 177	3.06%
Commercial Taxable: Excess Land	\$ 5,916,971	\$ 5,947,171	\$ (30,200)	-0.5%	\$ 36,235	\$ 35,434	\$ 801	2.26%
Commercial Taxable: Vacant Land	\$ 10,342,000	\$ 10,932,200	\$ (590,200)	-5.4%	\$ 63,334	\$ 65,136	\$ (1,802)	-2.77%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 1,228,200	\$ 1,263,700	\$ (35,500)	-2.8%	\$ 7,521	\$ 7,529	\$ (8)	-0.11%
Industrial Taxable: Vacant Land	\$ 2,786,800	\$ 3,409,400	\$ (622,600)	-18.3%	\$ 17,066	\$ 20,314	\$ (3,248)	-15.99%
Industrial/Commercial: Small Farm S	\$ 947,500	\$ 847,500	\$ 100,000	11.8%	\$ 1,451	\$ 1,262	\$ 188	14.91%
Industrial Taxable: Farmland I	\$ 281,000	\$ 281,000	\$ -	0.0%	\$ 391	\$ 381	\$ 11	2.78%
Industrial Taxable: Aggregate	\$ 20,730,300	\$ 20,990,900	\$ (260,600)	-1.2%	\$ 103,301	\$ 101,768	\$ 1,532	1.51%
TOTAL	\$ 16,512,488,215	\$ 16,337,368,444	\$ 175,119,771	1.1%	\$ 57,991,728	\$ 55,467,937	\$ 2,523,791	4.55%

County of Huron
2026 Assessment Data and Tax Levy

Total of all Local Municipalities

Municipality	2026 Assessment	2025 Assessment	\$ Change Assessment	% Change Assessment		2026 County Levy	2025 County Levy	\$ Change Levy	% Change Levy
Ashfield, Colborne, Wawanosh	\$ 2,146,649,183	\$ 2,130,818,447	\$ 15,830,736	0.7%		\$ 7,451,456	\$ 7,167,087	\$ 284,369	3.97%
Bluewater	\$ 2,775,473,632	\$ 2,752,088,732	\$ 23,384,900	0.8%		\$ 10,992,646	\$ 10,555,673	\$ 436,972	4.14%
Central Huron	\$ 1,935,995,100	\$ 1,921,587,800	\$ 14,407,300	0.7%		\$ 6,897,804	\$ 6,640,528	\$ 257,276	3.87%
Goderich	\$ 1,008,189,400	\$ 969,986,400	\$ 38,203,000	3.9%		\$ 5,718,767	\$ 5,343,175	\$ 375,592	7.03%
Howick	\$ 971,835,700	\$ 969,280,900	\$ 2,554,800	0.3%		\$ 2,822,798	\$ 2,728,232	\$ 94,566	3.47%
Huron East	\$ 3,106,168,900	\$ 3,083,882,600	\$ 22,286,300	0.7%		\$ 8,367,844	\$ 8,039,446	\$ 328,398	4.08%
Morris Turnberry	\$ 1,141,249,400	\$ 1,132,803,465	\$ 8,445,935	0.7%		\$ 3,120,349	\$ 3,005,427	\$ 114,922	3.82%
North Huron	\$ 738,561,900	\$ 733,792,500	\$ 4,769,400	0.6%		\$ 2,993,481	\$ 2,881,406	\$ 112,075	3.89%
South Huron	\$ 2,688,365,000	\$ 2,643,127,600	\$ 45,237,400	1.7%		\$ 9,626,584	\$ 9,106,964	\$ 519,620	5.71%
TOTAL	\$ 16,512,488,215	\$ 16,337,368,444	\$ 175,119,771	1.1%		\$ 57,991,728	\$ 55,467,937	\$ 2,523,791	4.55%

County of Huron
2026 Assessment Data and Tax Levy

Local Municipality: A.C.W (4070)

Property Tax Class	2026 Assessment	2025 Assessment	\$ Change Assessment	% Change Assessment	2026 County Levy	2025 County Levy	\$ Change Levy	% Change Levy
Residential Taxable: Full	\$ 1,000,859,500	\$ 985,043,191	\$ 15,816,309	1.61%	\$ 5,571,985	\$ 5,335,518	\$ 236,468	4.43%
Multi-Residential Taxable: Full	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Farm Taxable: Full	\$ 1,073,367,083	\$ 1,072,720,756	\$ 646,327	0.06%	\$ 1,493,912	\$ 1,452,606	\$ 41,306	2.84%
Commercial Taxable: Full	\$ 27,502,129	\$ 28,663,629	\$ (1,161,500)	-4.05%	\$ 168,421	\$ 170,783	\$ (2,362)	-1.38%
Industrial Taxable: Full	\$ 25,382,800	\$ 24,840,100	\$ 542,700	2.18%	\$ 155,442	\$ 148,002	\$ 7,440	5.03%
Pipeline Taxable: Full	\$ 2,728,700	\$ 2,690,700	\$ 38,000	1.41%	\$ 10,634	\$ 10,202	\$ 432	4.23%
Managed Forest Taxable: Full	\$ 7,632,300	\$ 7,629,800	\$ 2,500	0.03%	\$ 10,623	\$ 10,332	\$ 291	2.82%
Residential Taxable: Farmland I	\$ 1,753,500	\$ 1,742,100	\$ 11,400	0.65%	\$ 2,441	\$ 2,359	\$ 81	3.45%
Commercial Taxable: Excess Land	\$ 1,031,971	\$ 1,031,971	\$ -	0.00%	\$ 6,320	\$ 6,149	\$ 171	2.78%
Commercial Taxable: Vacant Land	\$ 176,700	\$ 176,700	\$ -	0.00%	\$ 1,082	\$ 1,053	\$ 29	2.78%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Vacant Land	\$ 20,000	\$ 20,000	\$ -	0.00%	\$ 122	\$ 119	\$ 3	2.78%
Industrial/Commercial: Small Farm Sub	\$ 114,000	\$ 114,000	\$ -	0.00%	\$ 175	\$ 170	\$ 5	2.78%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Aggregate	\$ 6,080,500	\$ 6,145,500	\$ (65,000)	-1.06%	\$ 30,300	\$ 29,795	\$ 505	1.69%
TOTAL	\$ 2,146,649,183	\$ 2,130,818,447	\$ 15,830,736	0.74%	\$ 7,451,456	\$ 7,167,087	\$ 284,369	3.97%
% of Total County	13.0%	13.0%			12.8%	12.9%		

County of Huron
2026 Assessment Data and Tax Levy

Local Municipality: Bluewater (4020)

Property Tax Class	2026 Assessment	2025 Assessment	\$ Change Assessment	% Change Assessment	2026 County Levy	2025 County Levy	\$ Change Levy	% Change Levy
Residential Taxable: Full	\$ 1,551,048,938	\$ 1,526,151,910	\$ 24,897,028	1.63%	\$ 8,635,000	\$ 8,266,450	\$ 368,550	4.46%
Multi-Residential Taxable: Full	\$ 7,547,000	\$ 7,547,000	\$ -	0.00%	\$ 46,217	\$ 44,966	\$ 1,251	2.78%
Farm Taxable: Full	\$ 1,076,763,400	\$ 1,080,007,200	\$ (3,243,800)	-0.30%	\$ 1,498,639	\$ 1,462,473	\$ 36,166	2.47%
Commercial Taxable: Full	\$ 105,089,994	\$ 103,730,822	\$ 1,359,172	1.31%	\$ 643,563	\$ 618,047	\$ 25,515	4.13%
Industrial Taxable: Full	\$ 18,543,000	\$ 18,543,000	\$ -	0.00%	\$ 113,556	\$ 110,483	\$ 3,073	2.78%
Pipeline Taxable: Full	\$ 8,205,000	\$ 8,201,000	\$ 4,000	0.05%	\$ 31,975	\$ 31,095	\$ 881	2.83%
Managed Forest Taxable: Full	\$ 4,450,500	\$ 4,168,000	\$ 282,500	6.78%	\$ 6,194	\$ 5,644	\$ 550	9.75%
Residential Taxable: Farmland I	\$ 1,131,000	\$ 1,131,000	\$ -	0.00%	\$ 1,574	\$ 1,532	\$ 43	2.78%
Commercial Taxable: Excess Land	\$ 308,300	\$ 308,300	\$ -	0.00%	\$ 1,888	\$ 1,837	\$ 51	2.78%
Commercial Taxable: Vacant Land	\$ 1,235,600	\$ 1,149,600	\$ 86,000	7.48%	\$ 7,567	\$ 6,850	\$ 717	10.47%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 33,800	\$ 33,800	\$ -	0.00%	\$ 207	\$ 201	\$ 6	2.78%
Industrial Taxable: Vacant Land	\$ 829,000	\$ 829,000	\$ -	0.00%	\$ 5,077	\$ 4,939	\$ 137	2.78%
Industrial/Commercial: Small Farm Sub	\$ 71,700	\$ 71,700	\$ -	0.00%	\$ 110	\$ 107	\$ 3	2.78%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Aggregate	\$ 216,400	\$ 216,400	\$ -	0.00%	\$ 1,078	\$ 1,049	\$ 29	2.78%
TOTAL	\$ 2,775,473,632	\$ 2,752,088,732	\$ 23,384,900	0.85%	\$ 10,992,646	\$ 10,555,673	\$ 436,972	4.14%
% of Total County	16.8%	16.8%			19.0%	19.0%		

County of Huron
2026 Assessment Data and Tax Levy

Local Municipality: Central Huron (4030)

Property Tax Class	2026 Assessment	2025 Assessment	\$ Change Assessment	% Change Assessment	2026 County Levy	2025 County Levy	\$ Change Levy	% Change Levy
Residential Taxable: Full	\$ 890,761,400	\$ 881,142,700	\$ 9,618,700	1.09%	\$ 4,959,047	\$ 4,772,737	\$ 186,310	3.90%
Multi-Residential Taxable: Full	\$ 9,128,000	\$ 9,128,000	\$ -	0.00%	\$ 55,899	\$ 54,386	\$ 1,513	2.78%
Farm Taxable: Full	\$ 928,466,200	\$ 925,794,900	\$ 2,671,300	0.29%	\$ 1,292,239	\$ 1,253,649	\$ 38,590	3.08%
Commercial Taxable: Full	\$ 70,840,400	\$ 69,916,200	\$ 924,200	1.32%	\$ 433,821	\$ 416,574	\$ 17,247	4.14%
Industrial Taxable: Full	\$ 11,614,000	\$ 10,009,500	\$ 1,604,500	16.03%	\$ 71,123	\$ 59,638	\$ 11,485	19.26%
Pipeline Taxable: Full	\$ 9,022,000	\$ 8,883,000	\$ 139,000	1.56%	\$ 35,159	\$ 33,681	\$ 1,479	4.39%
Managed Forest Taxable: Full	\$ 8,498,300	\$ 9,055,300	\$ (557,000)	-6.15%	\$ 11,828	\$ 12,262	\$ (434)	-3.54%
Residential Taxable: Farmland I	\$ 62,200	\$ 62,200	\$ -	0.00%	\$ 87	\$ 84	\$ 2	2.78%
Commercial Taxable: Excess Land	\$ 297,800	\$ 297,800	\$ -	0.00%	\$ 1,824	\$ 1,774	\$ 49	2.78%
Commercial Taxable: Vacant Land	\$ 1,205,700	\$ 1,205,700	\$ -	0.00%	\$ 7,384	\$ 7,184	\$ 200	2.78%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 32,900	\$ 32,900	\$ -	0.00%	\$ 201	\$ 196	\$ 5	2.78%
Industrial Taxable: Vacant Land	\$ 215,400	\$ 208,800	\$ 6,600	3.16%	\$ 1,319	\$ 1,244	\$ 75	6.03%
Industrial/Commercial: Small Farm S	\$ 371,600	\$ 371,600	\$ -	0.00%	\$ 569	\$ 554	\$ 15	2.78%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Aggregate	\$ 5,479,200	\$ 5,479,200	\$ -	0.00%	\$ 27,303	\$ 26,564	\$ 739	2.78%
TOTAL	\$ 1,935,995,100	\$ 1,921,587,800	\$ 14,407,300	0.75%	\$ 6,897,804	\$ 6,640,528	\$ 257,276	3.87%
% of Total County	11.7%	11.8%			11.9%	12.0%		

County of Huron
2026 Assessment Data and Tax Levy

Local Municipality: Goderich (4028)

Property Tax Class	2026 Assessment	2025 Assessment	\$ Change Assessment	% Change Assessment	2026 County Levy	2025 County Levy	\$ Change Levy	% Change Levy
Residential Taxable: Full	\$ 795,114,200	\$ 782,585,600	\$ 12,528,600	1.60%	\$ 4,426,560	\$ 4,238,900	\$ 187,660	4.43%
Multi-Residential Taxable: Full	\$ 29,310,100	\$ 29,387,100	\$ (77,000)	-0.26%	\$ 179,493	\$ 175,094	\$ 4,399	2.51%
Farm Taxable: Full	\$ 1,247,100	\$ 1,247,100	\$ -	0.00%	\$ 1,736	\$ 1,689	\$ 47	2.78%
Commercial Taxable: Full	\$ 155,848,600	\$ 129,335,200	\$ 26,513,400	20.50%	\$ 954,404	\$ 770,603	\$ 183,801	23.85%
Industrial Taxable: Full	\$ 18,136,500	\$ 18,136,500	\$ -	0.00%	\$ 111,066	\$ 108,061	\$ 3,006	2.78%
Pipeline Taxable: Full	\$ 2,639,000	\$ 2,633,000	\$ 6,000	0.23%	\$ 10,284	\$ 9,983	\$ 301	3.02%
Managed Forest Taxable: Full	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Residential Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Commercial Taxable: Excess Land	\$ 813,300	\$ 813,300	\$ -	0.00%	\$ 4,981	\$ 4,846	\$ 135	2.78%
Commercial Taxable: Vacant Land	\$ 3,791,800	\$ 4,347,800	\$ (556,000)	-12.79%	\$ 23,221	\$ 25,905	\$ (2,684)	-10.36%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 583,800	\$ 583,800	\$ -	0.00%	\$ 3,575	\$ 3,478	\$ 97	2.78%
Industrial Taxable: Vacant Land	\$ 521,000	\$ 733,000	\$ (212,000)	-28.92%	\$ 3,191	\$ 4,367	\$ (1,177)	-26.95%
Industrial/Commercial: Small Farm S	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Farmland I	\$ 184,000	\$ 184,000	\$ -	0.00%	\$ 256	\$ 249	\$ 7	2.78%
Industrial Taxable: Aggregate	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
TOTAL	\$ 1,008,189,400	\$ 969,986,400	\$ 38,203,000	3.94%	\$ 5,718,767	\$ 5,343,175	\$ 375,592	7.03%
% of Total County	6.1%	5.9%			9.9%	9.6%		

County of Huron
2026 Assessment Data and Tax Levy

Local Municipality: Howick (4046)

Property Tax Class	2026 Assessment	2025 Assessment	\$ Change Assessment	% Change Assessment	2026 County Levy	2025 County Levy	\$ Change Levy	% Change Levy
Residential Taxable: Full	\$ 325,784,100	\$ 321,922,700	\$ 3,861,400	1.20%	\$ 1,813,705	\$ 1,743,705	\$ 70,001	4.01%
Multi-Residential Taxable: Full	\$ 2,454,000	\$ 2,454,000	\$ -	0.00%	\$ 15,028	\$ 14,621	\$ 407	2.78%
Farm Taxable: Full	\$ 620,687,600	\$ 622,027,300	\$ (1,339,700)	-0.22%	\$ 863,873	\$ 842,308	\$ 21,565	2.56%
Commercial Taxable: Full	\$ 15,057,700	\$ 15,224,600	\$ (166,900)	-1.10%	\$ 92,212	\$ 90,711	\$ 1,501	1.65%
Industrial Taxable: Full	\$ 3,476,400	\$ 3,476,400	\$ -	0.00%	\$ 21,289	\$ 20,713	\$ 576	2.78%
Pipeline Taxable: Full	\$ 70,000	\$ 70,000	\$ -	0.00%	\$ 273	\$ 265	\$ 7	2.78%
Managed Forest Taxable: Full	\$ 680,900	\$ 425,000	\$ 255,900	60.21%	\$ 948	\$ 576	\$ 372	64.67%
Residential Taxable: Farmland I	\$ 776,200	\$ 776,200	\$ -	0.00%	\$ 1,080	\$ 1,051	\$ 29	2.78%
Commercial Taxable: Excess Land	\$ 182,800	\$ 182,800	\$ -	0.00%	\$ 1,119	\$ 1,089	\$ 30	2.78%
Commercial Taxable: Vacant Land	\$ 191,500	\$ 202,200	\$ (10,700)	-5.29%	\$ 1,173	\$ 1,205	\$ (32)	-2.66%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Vacant Land	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial/Commercial: Small Farm S	\$ 67,700	\$ 67,700	\$ -	0.00%	\$ 104	\$ 101	\$ 3	2.78%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Aggregate	\$ 2,406,800	\$ 2,452,000	\$ (45,200)	-1.84%	\$ 11,993	\$ 11,888	\$ 105	0.89%
TOTAL	\$ 971,835,700	\$ 969,280,900	\$ 2,554,800	0.26%	\$ 2,822,798	\$ 2,728,232	\$ 94,566	3.47%
% of Total County	5.9%	5.9%			4.9%	4.9%		

County of Huron
2026 Assessment Data and Tax Levy

Local Municipality: Huron East (4040)

Property Tax Class	2026 Assessment	2025 Assessment	\$ Change Assessment	% Change Assessment	2026 County Levy	2025 County Levy	\$ Change Levy	% Change Levy
Residential Taxable: Full	\$ 855,559,101	\$ 839,296,901	\$ 16,262,200	1.94%	\$ 4,763,069	\$ 4,546,078	\$ 216,991	4.77%
Multi-Residential Taxable: Full	\$ 10,554,600	\$ 10,554,600	\$ -	0.00%	\$ 64,636	\$ 62,886	\$ 1,749	2.78%
Farm Taxable: Full	\$ 2,143,077,600	\$ 2,138,268,900	\$ 4,808,700	0.22%	\$ 2,982,736	\$ 2,895,500	\$ 87,235	3.01%
Commercial Taxable: Full	\$ 49,896,799	\$ 48,905,599	\$ 991,200	2.03%	\$ 305,564	\$ 291,389	\$ 14,175	4.86%
Industrial Taxable: Full	\$ 31,019,700	\$ 30,736,400	\$ 283,300	0.92%	\$ 189,962	\$ 183,133	\$ 6,829	3.73%
Pipeline Taxable: Full	\$ 6,800,000	\$ 6,778,000	\$ 22,000	0.32%	\$ 26,500	\$ 25,699	\$ 801	3.12%
Managed Forest Taxable: Full	\$ 3,244,500	\$ 3,372,600	\$ (128,100)	-3.80%	\$ 4,516	\$ 4,567	\$ (51)	-1.12%
Residential Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Commercial Taxable: Excess Land	\$ 441,700	\$ 471,900	\$ (30,200)	-6.40%	\$ 2,705	\$ 2,812	\$ (107)	-3.80%
Commercial Taxable: Vacant Land	\$ 481,100	\$ 481,100	\$ -	0.00%	\$ 2,946	\$ 2,866	\$ 80	2.78%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 126,400	\$ 161,900	\$ (35,500)	-21.93%	\$ 774	\$ 965	\$ (191)	-19.76%
Industrial Taxable: Vacant Land	\$ 381,600	\$ 368,300	\$ 13,300	3.61%	\$ 2,337	\$ 2,194	\$ 142	6.49%
Industrial/Commercial: Small Farm S	\$ 200,000	\$ 100,000	\$ 100,000	100.00%	\$ 306	\$ 149	\$ 157	105.56%
Industrial Taxable: Farmland I	\$ 17,000	\$ 17,000	\$ -	0.00%	\$ 24	\$ 23	\$ 1	2.78%
Industrial Taxable: Aggregate	\$ 4,368,800	\$ 4,369,400	\$ (600)	-0.01%	\$ 21,770	\$ 21,184	\$ 586	2.77%
TOTAL	\$ 3,106,168,900	\$ 3,083,882,600	\$ 22,286,300	0.72%	\$ 8,367,844	\$ 8,039,446	\$ 328,398	4.08%
% of Total County	18.8%	18.9%			14.4%	14.5%		

County of Huron
2026 Assessment Data and Tax Levy

Local Municipality: Morris Turnberry (4060)

Property Tax Class	2026 Assessment	2025 Assessment	\$ Change Assessment	% Change Assessment	2026 County Levy	2025 County Levy	\$ Change Levy	% Change Levy
Residential Taxable: Full	\$ 305,624,562	\$ 301,873,758	\$ 3,750,804	1.24%	\$ 1,701,473	\$ 1,635,109	\$ 66,364	4.06%
Multi-Residential Taxable: Full	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Farm Taxable: Full	\$ 773,552,538	\$ 770,186,307	\$ 3,366,231	0.44%	\$ 1,076,631	\$ 1,042,935	\$ 33,696	3.23%
Commercial Taxable: Full	\$ 35,840,100	\$ 35,292,100	\$ 548,000	1.55%	\$ 219,482	\$ 210,277	\$ 9,205	4.38%
Industrial Taxable: Full	\$ 14,830,400	\$ 14,084,200	\$ 746,200	5.30%	\$ 90,820	\$ 83,916	\$ 6,904	8.23%
Pipeline Taxable: Full	\$ 2,421,000	\$ 2,466,000	\$ (45,000)	-1.82%	\$ 9,435	\$ 9,350	\$ 85	0.91%
Managed Forest Taxable: Full	\$ 6,356,500	\$ 5,799,400	\$ 557,100	9.61%	\$ 8,847	\$ 7,853	\$ 994	12.66%
Residential Taxable: Farmland I	\$ 188,000	\$ 188,000	\$ -	0.00%	\$ 262	\$ 255	\$ 7	2.78%
Commercial Taxable: Excess Land	\$ 64,900	\$ 64,900	\$ -	0.00%	\$ 397	\$ 387	\$ 11	2.78%
Commercial Taxable: Vacant Land	\$ 483,500	\$ 483,500	\$ -	0.00%	\$ 2,961	\$ 2,881	\$ 80	2.78%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 261,600	\$ 261,600	\$ -	0.00%	\$ 1,602	\$ 1,559	\$ 43	2.78%
Industrial Taxable: Vacant Land	\$ 435,900	\$ 778,900	\$ (343,000)	-44.04%	\$ 2,669	\$ 4,641	\$ (1,971)	-42.48%
Industrial/Commercial: Small Farm S	\$ 46,900	\$ 46,900	\$ -	0.00%	\$ 72	\$ 70	\$ 2	2.78%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Aggregate	\$ 1,143,500	\$ 1,277,900	\$ (134,400)	-10.52%	\$ 5,698	\$ 6,196	\$ (497)	-8.03%
TOTAL	\$ 1,141,249,400	\$ 1,132,803,465	\$ 8,445,935	0.75%	\$ 3,120,349	\$ 3,005,427	\$ 114,922	3.82%
% of Total County	6.9%	6.9%			5.4%	5.4%		

County of Huron
2026 Assessment Data and Tax Levy

Local Municipality: North Huron (4050)

Property Tax Class	2026 Assessment	2025 Assessment	\$ Change Assessment	% Change Assessment	2026 County Levy	2025 County Levy	\$ Change Levy	% Change Levy
Residential Taxable: Full	\$ 394,769,700	\$ 389,645,900	\$ 5,123,800	1.31%	\$ 2,197,762	\$ 2,110,529	\$ 87,233	4.13%
Multi-Residential Taxable: Full	\$ 10,353,300	\$ 10,353,300	\$ -	0.00%	\$ 63,403	\$ 61,687	\$ 1,716	2.78%
Farm Taxable: Full	\$ 270,499,900	\$ 271,675,000	\$ (1,175,100)	-0.43%	\$ 376,482	\$ 367,884	\$ 8,598	2.34%
Commercial Taxable: Full	\$ 42,219,200	\$ 41,590,000	\$ 629,200	1.51%	\$ 258,547	\$ 247,801	\$ 10,746	4.34%
Industrial Taxable: Full	\$ 10,206,900	\$ 9,923,900	\$ 283,000	2.85%	\$ 62,506	\$ 59,128	\$ 3,378	5.71%
Pipeline Taxable: Full	\$ 4,478,000	\$ 4,482,000	\$ (4,000)	-0.09%	\$ 17,451	\$ 16,994	\$ 457	2.69%
Managed Forest Taxable: Full	\$ 3,909,900	\$ 3,909,900	\$ -	0.00%	\$ 5,442	\$ 5,295	\$ 147	2.78%
Residential Taxable: Farmland I	\$ 10,400	\$ 10,400	\$ -	0.00%	\$ 14	\$ 14	\$ 0	2.78%
Commercial Taxable: Excess Land	\$ 523,200	\$ 523,200	\$ -	0.00%	\$ 3,204	\$ 3,117	\$ 87	2.78%
Commercial Taxable: Vacant Land	\$ 708,100	\$ 708,100	\$ -	0.00%	\$ 4,336	\$ 4,219	\$ 117	2.78%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 29,100	\$ 29,100	\$ -	0.00%	\$ 178	\$ 173	\$ 5	2.78%
Industrial Taxable: Vacant Land	\$ 97,000	\$ 184,500	\$ (87,500)	-47.43%	\$ 594	\$ 1,099	\$ (505)	-45.96%
Industrial/Commercial: Small Farm S	\$ 61,500	\$ 61,500	\$ -	0.00%	\$ 94	\$ 92	\$ 3	2.78%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Aggregate	\$ 695,700	\$ 695,700	\$ -	0.00%	\$ 3,467	\$ 3,373	\$ 94	2.78%
TOTAL	\$ 738,561,900	\$ 733,792,500	\$ 4,769,400	0.65%	\$ 2,993,481	\$ 2,881,406	\$ 112,075	3.89%
% of Total County	4.5%	4.5%			5.2%	5.2%		

County of Huron
2026 Assessment Data and Tax Levy

Local Municipality: South Huron (4010)

Property Tax Class	2026 Assessment	2025 Assessment	\$ Change Assessment	% Change Assessment	2026 County Levy	2025 County Levy	\$ Change Levy	% Change Levy
Residential Taxable: Full	\$ 1,121,801,316	\$ 1,081,667,616	\$ 40,133,700	3.71%	\$ 6,245,293	\$ 5,858,887	\$ 386,406	6.60%
Multi-Residential Taxable: Full	\$ 46,055,900	\$ 41,480,900	\$ 4,575,000	11.03%	\$ 282,043	\$ 247,151	\$ 34,892	14.12%
Farm Taxable: Full	\$ 1,302,261,600	\$ 1,304,722,600	\$ (2,461,000)	-0.19%	\$ 1,812,488	\$ 1,766,768	\$ 45,720	2.59%
Commercial Taxable: Full	\$ 154,020,664	\$ 150,920,384	\$ 3,100,280	2.05%	\$ 943,210	\$ 899,212	\$ 43,999	4.89%
Industrial Taxable: Full	\$ 43,855,320	\$ 43,865,000	\$ (9,680)	-0.02%	\$ 268,566	\$ 261,356	\$ 7,211	2.76%
Pipeline Taxable: Full	\$ 9,119,600	\$ 9,095,600	\$ 24,000	0.26%	\$ 35,539	\$ 34,487	\$ 1,053	3.05%
Managed Forest Taxable: Full	\$ 5,681,600	\$ 5,681,600	\$ -	0.00%	\$ 7,908	\$ 7,694	\$ 214	2.78%
Residential Taxable: Farmland I	\$ 367,000	\$ 367,000	\$ -	0.00%	\$ 511	\$ 497	\$ 14	2.78%
Commercial Taxable: Excess Land	\$ 2,253,000	\$ 2,253,000	\$ -	0.00%	\$ 13,797	\$ 13,424	\$ 373	2.78%
Commercial Taxable: Vacant Land	\$ 2,068,000	\$ 2,177,500	\$ (109,500)	-5.03%	\$ 12,664	\$ 12,974	\$ (310)	-2.39%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 160,600	\$ 160,600	\$ -	0.00%	\$ 984	\$ 957	\$ 27	2.78%
Industrial Taxable: Vacant Land	\$ 286,900	\$ 286,900	\$ -	0.00%	\$ 1,757	\$ 1,709	\$ 48	2.78%
Industrial/Commercial: Small Farm S	\$ 14,100	\$ 14,100	\$ -	0.00%	\$ 22	\$ 21	\$ 1	2.78%
Industrial Taxable: Farmland I	\$ 80,000	\$ 80,000	\$ -	0.00%	\$ 111	\$ 108	\$ 3	2.78%
Industrial Taxable: Aggregate	\$ 339,400	\$ 354,800	\$ (15,400)	-4.34%	\$ 1,691	\$ 1,720	\$ (29)	-1.68%
TOTAL	\$ 2,688,365,000	\$ 2,643,127,600	\$ 45,237,400	1.71%	\$ 9,626,584	\$ 9,106,964	\$ 519,620	5.71%
% of Total County	16.3%	16.2%			16.6%	16.4%		



COUNTY OF HURON

2026 BUDGET

COUNCIL

Corporation of the County of Huron

2026 Budget | County Council

Program Description

Huron County Council provides leadership and strategic direction to the Corporation of the County of Huron for the betterment of Huron County.

Strategic Priorities, Goals and Objectives

Current strategic priorities include:

Priorities: Agriculture, Fiscal Sustainability, Housing and Homelessness, Provincial Lobbying, Public Works Service Review, Thriving Workforce, and Youth Attraction and Engagement.

Values: Collaborative Approach, Environmental Stewardship, Rural Lens, Civic Leadership, Community Engagement, and Inclusivity

2025 Budget Highlights

Operating

- Overall operating increasing by \$160
- Council per diems increased by non-union COLA. Full day per diem - \$382.52, half day per diem - \$218.57, conference allowance - \$4,411, Councillor Honorarium - \$7,488, Warden Honorarium - \$24,786.
- Small increase in association memberships for the County

Capital

- No capital expenditures planned for 2026

Staffing

Current Council complement is 15 Councillors.

Council Members	2025	2026	Change	2027	2028
Councillors	15	15	-	15	15
TOTAL	15	15	0	15	15

Summary

The total levy for County Council is projected to increase by \$160 to \$730,180 for the 2025 budget year, or an increase of 0.02%

COUNTY OF HURON

COUNCIL - BUDGET SUMMARY

	2025	2026	Change (\$)	Change (%)
Revenue Summary				
Operating Budget				
Government Transfers			-	
Reserves			-	
Other Funding			-	
Internal Charges			-	
Total Operating Revenue	-	-	-	0.00%
Capital Budget				
Government Transfers			-	
Reserves			-	
Other Funding			-	
Debt Financing			-	
Total Capital Revenue	-	-	-	0.00%
Total Revenue - BUDGET	-	-	-	0.00%
Expenditure Summary				
Operating Budget				
Salaries and Benefits	531,250	542,910	11,660	
Equipment	2,000	-	(2,000)	
Purchased Service	47,300	43,700	(3,600)	
Internal Charges			-	
Operational	129,970	131,070	1,100	
Program	19,500	12,500	(7,000)	
Transfer to Reserves			-	
Total Operating Budget	730,020	730,180	160	0.02%
Capital Budget				
Capital Expenditures			-	
Transfer to Reserves			-	
Debt Repayment			-	
Total Capital Budget	-	-	-	0.00%
Total Expenditures - BUDGET	730,020	730,180	160	0.02%
Total LEVY	730,020	730,180	160	0.02%
Financial Statement Adjustments (PSAB)				
Amortization			-	
Capital Expenditures			-	
Reserves			-	
Total Financial Statement Expenditures	730,020	730,180	160	0.02%

COUNTY OF HURON

Council

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
EXPENDITURES						
SALARIES AND BENEFITS						
Councillor's Remuneration	406,617	334,273	506,200	517,460	11,260	2.22%
Statutory Benefits	16,519	15,386	25,050	25,450	400	1.60%
Extended Benefits	-	-	-	-	-	0.00%
Total Salaries and Benefits	423,136	349,659	531,250	542,910	11,660	2.19%
EQUIPMENT						
Equipment Replacement New (under \$1,000)	-	191	2,000	-	(2,000)	-100.00%
Total Equipment	-	191	2,000	-	(2,000)	-100.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	20,000	15,000	(5,000)	-25.00%
Insurance	23,400	25,800	25,800	27,200	1,400	5.43%
Legal Fees	710	5,856	1,000	1,000	-	0.00%
Printing (External)	478	1,546	500	500	-	0.00%
Total Purchased Service	24,587	33,202	47,300	43,700	(3,600)	-7.61%
OPERATIONAL						
Advertising	550	-	500	500	-	0.00%
Associations/Memberships	54,884	102,791	59,000	60,100	1,100	1.86%
Conventions/Conferences	64,770	42,871	50,000	50,000	-	0.00%
Miscellaneous Admin.	722	493	1,200	1,200	-	0.00%
Office Expense	31	50	250	250	-	0.00%
Rent	9,400	9,400	9,400	9,400	-	0.00%
Staff Training	(4,005)	1,728	-	-	-	0.00%
Telecommunications	676	881	1,000	1,000	-	0.00%
Travel/Meals	6,750	18,214	8,620	8,620	-	0.00%
Total Operational	133,778	176,428	129,970	131,070	1,100	0.85%
PROGRAM						
Special Events	8,481	-	9,000	7,000	(2,000)	-22.22%
Promotion/Public Relations	11,363	-	10,500	5,500	(5,000)	-47.62%
Total Program	19,843	-	19,500	12,500	(7,000)	-35.90%
TOTAL EXPENDITURES	601,344	559,479	730,020	730,180	160	0.02%
NET REQUIREMENTS	601,344	559,479	730,020	730,180	160	0.02%

COUNTY OF HURON**Council****Budget for the year ending December 31, 2026**

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	601,344	559,479	730,020	730,180	160	0.02%
Financial Statement Adjustments						
Transfer To/(From) Reserves						
Total Surplus/Deficit per Financial Statements	601,344	559,479	730,020	730,180	160	0.02%



COUNTY OF HURON
2026 BUDGET

**Huron County Accessibility Advisory
Committee**

Corporation of the County of Huron

2026 Budget | Huron County Accessibility Advisory Committee

Program Description

The Huron County Accessibility Advisory Committee (HCAAC) was established in 2005 and is an Advisory Committee to County Council. HCAAC is made up of community members, a majority of whom are people with disabilities. The AODA requires all Ontario municipalities with a population of over 10,000 to appoint a committee. HCAAC provides vision, direction and advice towards the removal of barriers to all municipal Councils within the County of Huron.

Strategic Priorities, Goals and Objectives

Current strategic priorities include:

- Completion of Annual/Multi Year Accessibility Plans
- Advice and support on any purchased, constructed, renovated, owned or operated building structure or premise by any of the County and 9 partner municipalities
- Review site plans and drawings
- Educate public/staff/council
- Promote access for persons of all abilities

2026 Workplan and Key Changes

The committee's workload has increased due to its positive reputation spreading. Other counties and municipalities are seeking assistance from HCAAC. There has been an increased number of projects our municipalities are completing which require reviews/recommendation by HCAAC. Additionally, funds raised in prior year budgets will be leveraged to support an AccessSLED grant application program with \$60,000 over 2 years 2025-2026.

2026 Budget Highlights

Operating

- Overall operating decreasing by 11.1%, or \$4,425
- Minimal changes over 2025, with a reduction of \$5,000 in program expenditures
- \$30,000 in 2026 from reserves to support the AccessSLED grant program.

Staffing

Accessibility Board complement is 2 Councillors and 7 citizen members.

	2025	2026	Change	2027	2028
Board Members	9	9	0	9	9

Summary

The total levy for County Council is projected to decrease by \$4,425 to \$35,450 for the 2026 budget year, or a decrease of 11.10%.

COUNTY OF HURON

HCAAC - BUDGET SUMMARY

	2025	2026	Change (\$)	Change (%)
Revenue Summary				
Operating Budget				
Government Transfers			-	
Reserves	30,000	30,000	-	
Other Funding			-	
Internal Charges			-	
Total Operating Revenue	30,000	30,000	-	0.00%
Capital Budget				
Government Transfers			-	
Reserves			-	
Other Funding			-	
Debt Financing			-	
Total Capital Revenue	-	-	-	0.00%
Total Revenue - BUDGET	30,000	30,000	-	0.00%
Expenditure Summary				
Operating Budget				
Salaries and Benefits	24,175	24,650	475	
Equipment			-	
Purchased Service	3,200	3,300	100	
Internal Charges			-	
Operational	1,500	1,500	-	
Program	41,000	36,000	(5,000)	
Transfer to Reserves			-	
Total Operating Budget	69,875	65,450	(4,425)	-6.33%
Capital Budget				
Capital Expenditures			-	
Transfer to Reserves			-	
Debt Repayment			-	
Total Capital Budget	-	-	-	0.00%
Total Expenditures - BUDGET	69,875	65,450	(4,425)	-6.33%
Total LEVY	39,875	35,450	(4,425)	-11.10%
Financial Statement Adjustments (PSAB)				
Amortization			-	
Capital Expenditures			-	
Reserves	-	30,000	30,000	
Total Financial Statement Expenditures	39,875	65,450	25,575	64.14%
Operating Levy	39,875	35,450	(4,425)	
Capital Levy	-	-	-	
Total Levy	39,875	35,450	(4,425)	

COUNTY OF HURON
Accessibility Advisory Committee
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Transfer from Operating Carryforward	-	-	30,000	30,000	-	0.00%
Total Other Revenue	-	-	30,000	30,000	-	0.00%
TOTAL REVENUE	-	-	30,000	30,000	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
Councillor's Remuneration	17,694	9,431	23,025	23,500	475	2.06%
Statutory Benefits	938	503	1,150	1,150	-	0.00%
Extended Benefits	1	-	-	-	-	0.00%
OMERS	33	33	-	-	-	0.00%
Total Salaries and Benefits	18,697	9,970	24,175	24,650	475	1.96%
EQUIPMENT						
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	2,287	-	-	-	-	0.00%
Insurance	2,300	2,600	2,600	2,700	100	3.85%
Printing (External)	-	-	600	600	-	0.00%
Miscellaneous Services	277	-	-	-	-	0.00%
Total Purchased Service	4,864	2,600	3,200	3,300	100	3.13%
OPERATIONAL						
Travel/Meals	-	-	1,500	1,500	-	0.00%
Total Operational	-	-	1,500	1,500	-	0.00%
PROGRAM						
Miscellaneous Program	8,823	21,333	41,000	36,000	(5,000)	-12.20%
Total Program	8,823	21,333	41,000	36,000	(5,000)	-12.20%
OTHER EXPENDITURES						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Total Other Expenditures	-	-	-	-	-	0.00%

COUNTY OF HURON
Accessibility Advisory Committee
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL EXPENDITURES	32,384	33,903	69,875	65,450	(4,425)	-6.33%
NET OPERATING LEVY REQUIREMENT	32,384	33,903	39,875	35,450	(4,425)	-11.10%
LEVY BASED ADJUSTMENTS						
Less Depreciation						
NET OPERATING LEVY REQUIREMENT	32,384	33,903	39,875	35,450	(4,425)	-11.10%
Financial Statement Adjustments						
Transfer To/(From) Reserves	-	-	30,000	30,000	-	0.00%
Total Surplus/Deficit per Financial Statements	32,384	33,903	69,875	65,450	(8,850)	-6.33%



COUNTY OF HURON
2026 BUDGET

CORPORATE EXPENSE

Corporation of the County of Huron

2026 Budget | Corporate

Program Description

The Corporate Budget is responsible for the corporate revenue and expenditures that are not allocated to a specific department or program, benefiting all the corporation.

Revenue and expenses include the following:

- Ontario Municipal Partnership Fund (OMPF) grant
- Interest income
- Levy stabilization
- MPAC expenses
- Corporate software costs
- Tax write-offs
- Grants to external parties

2026 Budget Highlights

Operating

- Overall levy increase of \$1,792,360 over 2025. Levy mitigation from 2025 surplus of \$1,000,000 and an additional \$450,000 in in-year attrition management savings will be applied from reserves to the 2026 budget, reducing the overall levy requirement. This level of mitigation will be phased out in future years with declining interest income and reserves.
- OMPF funding decrease of \$110,880 to \$443,520. This funding is being phased out for the County of Huron as the County is no longer eligible for the core grant. This funding is being cut by \$110,880 each year for next 4 years to \$0.
- Interest income decrease to \$1.3 million, down from \$2 million, due to decreasing interest rates. This revenue will decrease in future years with the large reduction in County reserves and declining interest rates
- Maintaining current level of HRIS consulting costs to support Phase B with the implementation of Workforce Manager
- Grant of \$66,000 to Huron County Food Bank Distribution Centre.
- Court Security funding shortfall for the Town of Goderich, including up to a maximum of \$200,000, based on actuals.
- MPAC expense is estimated at \$1,331,413. This covers the County and all 9 partner municipalities.

Capital

- Two projects continue to be carried forward. \$60,000 for Asset Management Software, and \$80,000 for improved Remote Access Software. The Remote Access Software is to be funded from Safe Restart funding.

Summary

The total levy contribution for the Corporate Department is \$519,690 reducing the overall County Levy. This is a decrease of \$1,792,360 in net revenue from 2025. This will be a pressure area over the next 2-3 years as the level of interest revenue will decrease significantly.

COUNTY OF HURON

CORPORATE - BUDGET SUMMARY

	2025	2026	Change (\$)	Change (%)
Revenue Summary				
Operating Budget				
Government Transfers	589,400	478,520	(110,880)	
Reserves	2,385,260	1,537,260	(848,000)	
Other Funding	2,000,000	1,300,000	(700,000)	
Internal Charges			-	
Total Operating Revenue	4,974,660	3,315,780	(1,658,880)	-33.35%
Capital Budget				
Government Transfers	80,000	80,000	-	
Reserves	60,000	60,000	-	
Other Funding			-	
Debt Financing			-	
Total Capital Revenue	140,000	140,000	-	0.00%
Total Revenue - BUDGET	5,114,660	3,455,780	(1,658,880)	-32.43%
Expenditure Summary				
Operating Budget				
Salaries and Benefits			-	
Equipment	10,000	10,000	-	
Purchased Service	592,260	673,677	81,417	
Internal Charges			-	
Operational	51,000	55,000	4,000	
Program	2,009,350	2,057,413	48,063	
Transfer to Reserves	-	-	-	
Total Operating Budget	2,662,610	2,796,090	133,480	5.01%
Capital Budget				
Capital Expenditures	140,000	140,000	-	
Transfer to Reserves	-	-	-	
Debt Repayment			-	
Total Capital Budget	140,000	140,000	-	0.00%
Total Expenditures - BUDGET	2,802,610	2,936,090	133,480	4.76%
Total LEVY	(2,312,050)	(519,690)	1,792,360	-77.52%
Financial Statement Adjustments (PSAB)				
Amortization	45,942	45,942	-	
Capital Expenditures	(140,000)	(140,000)	-	
Reserves	2,445,260	1,597,260	(848,000)	
Total Financial Statement Expenditures	39,152	983,512	944,360	2412.02%

COUNTY OF HURON
Corporate - CAPITAL
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Capital Grant	-	-	80,000	80,000	-	0.00%
Total Provincial Grants	-	-	80,000	80,000	-	0.00%
OTHER REVENUE						
Transfer from Capital Carryforward	-	-	60,000	60,000	-	0.00%
Total Other Revenue	-	-	60,000	60,000	-	0.00%
TOTAL REVENUE	-	-	140,000	140,000	-	0.00%
EXPENDITURES						
EQUIPMENT						
Equipment Replacement New	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
BUILDING						
Building Capital	-	-	140,000	140,000	-	0.00%
Total Building	-	-	140,000	140,000	-	0.00%
OTHER EXPENDITURES						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Total Other Expenditures	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	-	-	140,000	140,000	-	0.00%
NET REQUIREMENTS	-	-	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET CAPITAL LEVY REQUIREMENT	-	-	-	-	-	0.00%
Financial Statement Adjustments						
Transfer To/(From) Reserves	-	-	60,000	60,000		
Less: Capital Expenditures	-	-	(140,000)	(140,000)		

COUNTY OF HURON
Corporate - CAPITAL
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Surplus/Deficit per Financial Statements	-	-	(80,000)	(80,000)	-	0.00%

COUNTY OF HURON

Corporate - CAPITAL

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
2026	\$ 140,000		\$ 140,000	\$ (140,000)	\$ -
CAPITAL	\$ 140,000		\$ 140,000	\$ (140,000)	\$ -
Asset Management Software	\$ 60,000		\$ 60,000	\$ (60,000)	\$ -
Remote Access Platform	\$ 80,000		\$ 80,000	\$ (80,000)	\$ -
2026-2028 TOTAL	\$ 140,000		\$ 140,000	\$ (140,000)	\$ -

COUNTY OF HURON
Corporate
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
COUNTY RATES						
County Levy General	52,826,607	55,467,936	-	-	-	0.00%
Payment in Lieu	384,402	339,996	-	-	-	0.00%
Supplementary Taxes	751,091	699,996	-	-	-	0.00%
Total County Rates	53,962,099	56,507,928	-	-	-	0.00%
PROVINCIAL GRANTS						
Provincial Operating Grants	-	-	-	-	-	0.00%
OMPF	652,200	554,400	554,400	443,520	(110,880)	-20.00%
Total Provincial Grants	652,200	554,400	554,400	443,520	(110,880)	-20.00%
OTHER REVENUE						
Fees/Licenses	25	490	-	-	-	0.00%
Miscellaneous Revenue	0	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	87,260	87,260	-	0.00%
Transfer from Reserves	-	-	2,298,000	1,450,000	(848,000)	-36.90%
Investment Income	3,939,464	2,579,164	2,000,000	1,300,000	(700,000)	-35.00%
Third Party Recoveries	3,300	-	-	-	-	0.00%
Total Other Revenue	3,942,789	2,579,654	4,385,260	2,837,260	(1,548,000)	-35.30%
TOTAL REVENUE	58,557,089	59,641,982	4,939,660	3,280,780	(1,658,880)	-33.58%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	(24,489)	-	-	-	-	0.00%
Statutory Benefits	787,663	56	-	-	-	0.00%
Extended Benefits	81,100	-	-	-	-	0.00%
Total Salaries and Benefits	844,273	56	-	-	-	0.00%
EQUIPMENT						
Equipment Repairs & Maint.	152	-	-	-	-	0.00%
Total Equipment	152	-	-	-	-	0.00%
PURCHASED SERVICE						
Audit	-	-	-	-	-	0.00%
Consulting/Professional Fees	353,756	390,631	592,260	653,677	61,417	10.37%
Insurance	61,918	(8,779)	-	20,000	20,000	0.00%

COUNTY OF HURON

Corporate

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Purchased Service	415,675	381,852	592,260	673,677	81,417	13.75%
OPERATIONAL						
Associations/Memberships	276	-	-	-	-	0.00%
Bank Charges	62,000	9,720	7,000	10,000	3,000	42.86%
Telecommunications	15,412	15,545	15,000	15,000	-	0.00%
Travel/Meals	1,344	-	4,000	5,000	1,000	25.00%
Depreciation - Capital Assets	37,886	45,942	45,942	45,942	-	0.00%
Total Operational	116,918	71,207	71,942	75,942	4,000	5.56%
PROGRAM						
Miscellaneous Program	66,000	513,896	266,000	266,000	-	0.00%
Program Supplies & Costs	4,200	2,000	5,000	5,000	-	0.00%
Assessment MPAC	1,253,793	2,575,174	1,285,350	1,331,413	46,063	3.58%
OMERS Admin Fee	4,883	-	3,000	5,000	2,000	66.67%
Total Program	1,328,876	3,091,070	1,559,350	1,607,413	48,063	3.08%
OTHER EXPENDITURES						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Share of Write-offs	290,207	450,000	450,000	450,000	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Total Other Expenditures	290,207	450,000	450,000	450,000	-	0.00%
TOTAL EXPENDITURES	2,996,100	3,994,184	2,673,552	2,807,032	133,480	4.99%
NET REQUIREMENTS	(55,560,989)	(55,647,798)	(2,266,108)	(473,748)	1,792,360	-79.09%
LEVY BASED ADJUSTMENTS						
Less Depreciation	(37,886)	(45,942)	(45,942)	(45,942)	-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	(55,598,875)	(55,693,740)	(2,312,050)	(519,690)	1,792,360	-77.52%
Financial Statement Adjustments						
Transfer To/(From) Reserves	-	-	2,385,260	1,537,260		
Add: Depreciation	37,886	45,942	45,942	45,942		
Total Surplus/Deficit per Financial Statements	(55,560,989)	(55,647,798)	119,152	1,063,512	1,792,360	792.57%

COUNTY OF HURON
Corporate - COVID Costs
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	32,621	-	35,000	35,000	-	0.00%
Total Provincial Grants	32,621	-	35,000	35,000	-	0.00%
TOTAL REVENUE	32,621	-	35,000	35,000	-	0.00%
EXPENDITURES						
EQUIPMENT						
Equipment Replacement New (under \$1,000)	320	-	-	-	-	0.00%
Software	6,784	6,895	10,000	10,000	-	0.00%
Total Equipment	7,104	6,895	10,000	10,000	-	0.00%
OPERATIONAL						
Internet	-	-	-	-	-	0.00%
Miscellaneous Admin.	2,217	916	3,000	3,000	-	0.00%
Office Expense	35	-	-	-	-	0.00%
Telecommunications	23,265	20,600	22,000	22,000	-	0.00%
Total Operational	25,517	21,516	25,000	25,000	-	0.00%
PROGRAM						
Medical Supplies	-	-	-	-	-	0.00%
Medical Supplies - Non Medical Grade	-	-	-	-	-	0.00%
Total Program	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	32,621	28,411	35,000	35,000	-	0.00%
NET OPERATING LEVY REQUIREMENT	-	28,411	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%

COUNTY OF HURON
Corporate - COVID Costs
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
NET OPERATING LEVY REQUIREMENT	-	28,411	-	-	-	0.00%
Financial Statement Adjustments						
Transfer To/(From) Reserves						
Total Surplus/Deficit per Financial Statements	-	28,411	-	-	-	0.00%



COUNTY OF HURON
2026 BUDGET

CAO/ CLERK/ CORPORATE RECORDS

Corporation of the County of Huron

2026 Budget | Administration

Program Description

The Administration department both leads and supports the work of the corporation of the County of Huron.

The department consists of:

- CAO's Office
- Warden's Office
- Clerk's Office
- Corporate Records
- Corporate Communications

Strategic Priorities, Goals and Objectives

The Administration department adopts Council's Priorities and Values as their own. These priorities and values currently include:

Priorities: Agriculture, Fiscal Sustainability, Housing and Homelessness, Provincial Lobbying, Public Works Service Review, Thriving Workforce, and Youth Attraction and Engagement.

Values: Collaborative Approach, Environmental Stewardship, Rural Lens, Civic Leadership, Community Engagement, and Inclusivity

2026 Workplan and Key Changes

- Advocacy for Council Priority Projects
- Service Level Review Discussion and Strategies
- Lobbying Strategy
- Gibbons Street Project advocacy
- Long Term Care Audit

2026 Budget Highlights

Operating

- Overall operating decreasing by \$95,003 for the CAO, Clerk, Corporate Records and Communications budget.
- Salaries decreasing by \$86,709 due to COLA, grid movements of staff, and 1 FTE reduction.
- Increase in internal revenue charged to departments to offset Administration department costs of \$13,692.
- Minimal changes with the other operating expenses for the department.

Capital

- \$5,000 set aside for office furniture and equipment as required.

Staffing

Current approved staff complement is 8 full time equivalents. One FTE is being reallocated to HR in 2026 to support HRIS, one FTE removed in the 2026 Budget process, for a total of 6 FTE staff in 2026.

Staff Complement (FTE)	2025	2026	Change	2027	2028
Adminstration	4	3	(1)	3	3
Clerk's Office	3	2	(1)	2	2
Corporate Records	1	1	-	1	1
TOTAL	8	6	(2)	6	6

Summary

The total levy for Administration is projected to decrease by \$91,503 to \$996,485 for the 2026 budget year, or a decrease of 8.41%

COUNTY OF HURON

ADMINISTRATION - BUDGET SUMMARY

	2025	2026	Change (\$)	Change (%)
Revenue Summary				
Operating Budget				
Government Transfers			-	
Reserves	-	25,792	25,792	
Other Funding			-	
Internal Charges	199,212	212,904	13,692	
Total Operating Revenue	199,212	238,696	39,484	19.82%
Capital Budget				
Government Transfers			-	
Reserves	3,700	-	(3,700)	
Other Funding			-	
Debt Financing			-	
Total Capital Revenue	3,700	-	(3,700)	-100.00%
Total Revenue - BUDGET	202,912	238,696	35,784	17.64%
Expenditure Summary				
Operating Budget				
Salaries and Benefits	1,127,856	1,081,791	(46,065)	
Equipment	16,144	17,540	1,396	
Purchased Service	45,100	45,900	800	
Internal Charges	3,000	3,000	-	
Operational	82,350	70,700	(11,650)	
Program	12,750	12,750	-	
Transfer to Reserves	-	-	-	
Total Operating Budget	1,287,200	1,231,681	(55,519)	-4.31%
Capital Budget				
Capital Expenditures	3,700	3,500	(200)	
Transfer to Reserves	-	-	-	
Debt Repayment			-	
Total Capital Budget	3,700	3,500	(200)	-5.41%
Total Expenditures - BUDGET	1,290,900	1,235,181	(55,719)	-4.32%
Total LEVY	1,087,988	996,485	(91,503)	-8.41%
Financial Statement Adjustments (PSAB)				
Amortization	8,034	5,744	(2,290)	
Capital Expenditures	(3,700)	(3,500)	200	
Reserves	3,700	25,792	22,092	
Total Financial Statement Expenditures	1,096,022	1,024,521	(71,501)	-6.52%

COUNTY OF HURON
Administration- CAPITAL
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Capital Grant	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	0.00%
OTHER REVENUE						
Transfer from Capital Carryforward	-	-	3,700	-	(3,700)	-100.00%
Total Other Revenue	-	-	3,700	-	(3,700)	-100.00%
TOTAL REVENUE	-	-	3,700	-	(3,700)	-100.00%
EXPENDITURES						
EQUIPMENT						
Equipment Replacement New	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
BUILDING						
Building Capital	-	-	3,700	3,500	(200)	-5.41%
Total Building	-	-	3,700	3,500	(200)	-5.41%
OTHER EXPENDITURES						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Total Other Expenditures	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	-	-	3,700	3,500	(200)	-5.41%
NET REQUIREMENTS	-	-	-	3,500	3,500	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET CAPITAL LEVY REQUIREMENT	-	-	-	3,500	3,500	0.00%
Financial Statement Adjustments						
Transfer To/(From) Reserves			3,700	-		
Add: Depreciation						
Less: Capital Expenditures			(3,700)	(3,500)		

COUNTY OF HURON
Administration- CAPITAL
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Surplus/Deficit per Financial Statements	-	-	-	-	3,500	0.00%

COUNTY OF HURON

Administration- CAPITAL

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
2026		\$ 3,500	\$ 3,500	\$ -	\$ 3,500
Capital		\$ 3,500	\$ 3,500	\$ -	\$ 3,500
Furniture and Equipment		\$ 3,500	\$ 3,500	\$ -	\$ 3,500
2027		\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Capital		\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Furniture and Equipment		\$ 5,000	\$ 5,000	\$ -	\$ 5,000
2028		\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Capital		\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Furniture and Equipment		\$ 5,000	\$ 5,000	\$ -	\$ 5,000
2026-2028 TOTAL		\$ 13,500	\$ 13,500	\$ -	\$ 13,500

COUNTY OF HURON

CAO - Clerk

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	25,792	25,792	0.00%
Intra County Recoveries	199,703	199,212	199,212	212,904	13,692	6.87%
Total Other Revenue	199,703	199,212	199,212	238,696	39,484	19.82%
TOTAL REVENUE	199,703	199,212	199,212	238,696	39,484	19.82%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	701,625	722,631	818,161	756,278	(61,883)	-7.56%
Salaries - Part Time	14,434	10,955	-	-	-	0.00%
Statutory Benefits	60,128	65,242	55,742	47,447	(8,295)	-14.88%
Extended Benefits	51,611	63,576	68,971	56,503	(12,468)	-18.08%
OMERS	81,093	81,422	91,502	89,413	(2,089)	-2.28%
Wage Reallocation	-	3,960	1,974	-	(1,974)	-100.00%
WSIB Sch 2 Costs	1,548	10,197	5,638	5,638	-	0.00%
Total Salaries and Benefits	910,439	957,982	1,041,988	955,279	(86,709)	-8.32%
EQUIPMENT						
Equipment Rentals/Leases	16,177	27,385	14,344	15,740	1,396	9.73%
Equipment Repairs & Maint.	-	-	300	300	-	0.00%
Equipment Replacement New (under \$1,000)	398	670	1,000	1,000	-	0.00%
Small Tools/Equipment	127	-	500	500	-	0.00%
Total Equipment	16,702	28,056	16,144	17,540	1,396	8.65%
PURCHASED SERVICE						
Consulting/Professional Fees	744	-	15,000	15,000	-	0.00%
Insurance	12,200	13,500	13,500	14,300	800	5.93%
Intra County Purchases	1,847	-	-	-	-	0.00%
Legal Fees	458	2,544	5,000	5,000	-	0.00%
Printing (External)	1,314	190	1,000	1,000	-	0.00%
Miscellaneous Services	-	-	600	600	-	0.00%
Total Purchased Service	16,563	16,234	35,100	35,900	800	2.28%
OPERATIONAL						
Advertising	-	-	750	750	-	0.00%

COUNTY OF HURON

CAO - Clerk

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
Associations/Memberships	3,038	4,686	5,000	5,000	-	0.00%
Conventions/Conferences	23,853	3,780	23,650	12,000	(11,650)	-49.26%
Miscellaneous Admin.	705	297	1,700	1,700	-	0.00%
Office Expense	3,509	1,176	7,200	7,200	-	0.00%
Postage/Courier	23	10	200	200	-	0.00%
Publications & Subscriptions	1,526	1,083	1,300	1,300	-	0.00%
Rent	15,650	15,650	15,650	15,650	-	0.00%
Staff Training	5,112	5,627	6,500	6,500	-	0.00%
Telecommunications	5,042	5,171	6,300	6,300	-	0.00%
Travel/Meals	13,029	10,819	7,800	7,800	-	0.00%
Depreciation - Capital Assets	8,241	8,034	8,034	5,744	(2,290)	-28.51%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	79,729	56,331	84,084	70,144	(13,940)	-16.58%
OTHER EXPENDITURES						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Total Other Expenditures	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	1,023,433	1,058,603	1,177,316	1,078,863	(98,453)	-8.36%
NET REQUIREMENTS	823,730	859,391	978,104	840,167	(137,937)	-14.10%
LEVY BASED ADJUSTMENTS						
Less Depreciation	(8,241)	(8,034)	(8,034)	(5,744)	2,290	-28.51%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	815,489	851,357	970,070	834,423	(135,647)	-13.98%
Financial Statement Adjustments						
Transfer To/(From) Reserves						
Add: Depreciation	8,241	8,034	8,034	5,744		
Total Surplus/Deficit per Financial Statements	823,730	859,391	978,104	840,167	(137,937)	-14.10%

COUNTY OF HURON
Corporate Records
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	63,270	62,742	65,320	98,553	33,233	50.88%
Statutory Benefits	6,388	6,078	6,238	7,907	1,669	26.76%
Extended Benefits	8,091	9,681	8,431	9,841	1,410	16.72%
OMERS	5,808	5,912	5,879	10,211	4,332	73.69%
Total Salaries and Benefits	83,558	84,413	85,868	126,512	40,644	47.33%
PURCHASED SERVICE						
Consulting/Professional Fees	2,911	855	10,000	10,000	-	0.00%
Intra County Purchases	3,000	-	3,000	3,000	-	0.00%
Total Purchased Service	5,911	855	13,000	13,000	-	0.00%
OPERATIONAL						
Associations/Memberships	-	591	750	750	-	0.00%
Conventions/Conferences	167	490	2,000	2,000	-	0.00%
Office Expense	-	-	850	850	-	0.00%
Publications & Subscriptions	523	-	-	-	-	0.00%
Staff Training	-	-	1,500	1,500	-	0.00%
Travel/Meals	194	-	1,200	1,200	-	0.00%
Total Operational	885	1,080	6,300	6,300	-	0.00%
PROGRAM						
Program Supplies & Costs	18,225	15,727	12,750	12,750	-	0.00%
Total Program	18,225	15,727	12,750	12,750	-	0.00%
TOTAL EXPENDITURES	108,578	102,076	117,918	158,562	40,644	34.47%
NET REQUIREMENTS	108,578	102,076	117,918	158,562	40,644	34.47%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	108,578	102,076	117,918	158,562	40,644	34.47%
Financial Statement Adjustments						
Transfer To/(From) Reserves						

COUNTY OF HURON
Corporate Records
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Surplus/Deficit per Financial Statements	108,578	102,076	117,918	158,562	40,644	34.47%



COUNTY OF HURON
2026 BUDGET

FINANCE

Corporation of the County of Huron

2026 Budget | Treasury

Program Description

The Treasury Department is responsible for the prudent management of the financial resources of the County.

Treasury provides financial services to County Council and other County departments. Services include management of financial affairs of the County including policy development, insurance, accounting, banking, accounts receivable and payable, payroll, budgeting and financial reporting.

Treasury will also provide advice and recommendations to Council on all financial matters affecting the County.

Strategic Priorities, Goals and Objectives

Current strategic priorities include:

- 2026 Asset Management Plan update
- Financial strategies regarding asset management
- Ongoing Budget process and multi year budget review
- New financial software – 2027/2028 implementation

2026 Workplan and Key Changes

Staff focus for 2026 will be to meet the ongoing legislative requirements for the Asset Management Plan, support the ongoing HRIS project, planning for replacement financial software, in addition to other priorities and day to day operations. There are no planned changes with the Treasury Department in 2026.

2026 Budget Highlights

Operating

- Overall operating increasing by 3.57%
- Salaries and Benefits increasing by \$44,077 due to COLA, and grid adjustments
- No changes in core operations

Capital

- Additional Furniture of \$15,000 in addition to \$30,000 budget in 2025.

Staffing

Current approved staff complement is 9 full time equivalents. There are no changes proposed for 2025.

Staff Complement (FTE)	2025	2026	Change	2027	2028
Finance Staff	9	9	-	9	9
TOTAL	9	9	0	9	9

Summary

The total levy for the Treasury Department is projected to increase by \$22,709 to \$1,108,885 for the 2026 budget year, or an increase of 2.09%

COUNTY OF HURON

TREASURY- BUDGET SUMMARY

	2025	2026	Change (\$)	Change (%)
Revenue Summary				
Operating Budget				
Government Transfers			-	
Reserves	-	-	-	
Other Funding			-	
Internal Charges	227,778	246,965	19,187	
Total Operating Revenue	227,778	246,965	19,187	8.42%
Capital Budget				
Government Transfers			-	
Reserves	-	30,000	30,000	
Other Funding			-	
Debt Financing			-	
Total Capital Revenue	-	30,000	30,000	0.00%
Total Revenue - BUDGET	227,778	276,965	49,187	21.59%
Expenditure Summary				
Operating Budget				
Salaries and Benefits	1,126,368	1,170,445	44,077	
Equipment	17,133	18,440	1,307	
Purchased Service	56,388	78,200	21,812	
Internal Charges	-	-	-	
Operational Program	84,065	73,765	(10,300)	
Transfer to Reserves	-	-	-	
Total Operating Budget	1,283,954	1,340,850	56,896	4.43%
Capital Budget				
Capital Expenditures	30,000	45,000	15,000	
Transfer to Reserves	-	-	-	
Debt Repayment			-	
Total Capital Budget	30,000	45,000	15,000	50.00%
Total Expenditures - BUDGET	1,313,954	1,385,850	71,896	5.47%
Total LEVY	1,086,176	1,108,885	22,709	2.09%
Financial Statement Adjustments (PSAB)				
Amortization	-	-	-	
Capital Expenditures	(30,000)	(45,000)	(15,000)	
Reserves	-	30,000	30,000	
Total Financial Statement Expenditures	1,056,176	1,093,885	37,709	3.57%

COUNTY OF HURON

Treasury - CAPITAL

Budget for the year ending December 31, 2026

	2023 Actuals	2024 Forecast Actual	2024 Budget	2025 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Capital Grant	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	0.00%
OTHER REVENUE						
Transfer from Capital Carryforward	-	-	-	30,000	30,000	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	30,000	30,000	0.00%
TOTAL REVENUE	-	-	-	30,000	30,000	0.00%
EXPENDITURES						
EQUIPMENT						
Equipment Replacement New	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
BUILDING						
Building Capital	-	-	30,000	45,000	15,000	50.00%
Total Building	-	-	30,000	45,000	15,000	50.00%
OTHER EXPENDITURES						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Total Other Expenditures	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	-	-	30,000	45,000	15,000	50.00%
NET REQUIREMENTS	-	-	30,000	15,000	(15,000)	-50.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET CAPITAL LEVY REQUIREMENT	-	-	30,000	15,000	(15,000)	-50.00%
Financial Statement Adjustments						
Transfer To/(From) Reserves			-			

COUNTY OF HURON
Treasury - CAPITAL
Budget for the year ending December 31, 2026

	2023 Actuals	2024 Forecast Actual	2024 Budget	2025 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Add: Depreciation						
Less: Capital Expenditures			(30,000)	(45,000)		
Total Surplus/Deficit per Financial Statements	-	-	-	(30,000)	(15,000)	0.00%

COUNTY OF HURON

Treasury - CAPITAL

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
2026	\$ 30,000	\$ 15,000	\$ 45,000	\$ (30,000)	\$ 15,000
Capital	\$ 30,000	\$ 15,000	\$ 45,000	\$ (30,000)	\$ 15,000
Furniture and Equipment	\$ 30,000	\$ 15,000	\$ 45,000	\$ (30,000)	\$ 15,000
2027	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Capital	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Furniture and Equipment	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
2028	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Capital	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Furniture and Equipment	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
2026-2028 TOTAL	\$ 30,000	\$ 25,000	\$ 55,000	\$ (30,000)	\$ 25,000

COUNTY OF HURON

Treasury

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Intra County Recoveries	228,449	227,778	227,778	246,965	19,187	8.42%
Third Party Recoveries	1,957	81,816	-	-	-	0.00%
Total Other Revenue	230,406	309,594	227,778	246,965	19,187	8.42%
TOTAL REVENUE	230,406	309,594	227,778	246,965	19,187	8.42%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	810,118	903,837	888,912	923,868	34,956	3.93%
Salaries - Part Time	7,446	-	-	-	-	0.00%
Statutory Benefits	75,251	87,908	65,331	68,599	3,268	5.00%
Extended Benefits	65,234	80,284	72,708	75,693	2,985	4.11%
OMERS	87,649	92,697	91,994	97,062	5,068	5.51%
Wage Reallocation	-	3,729	2,200	-	(2,200)	-100.00%
WSIB Sch 2 Costs	1,419	10,064	5,223	5,223	-	0.00%
Total Salaries and Benefits	1,047,117	1,178,519	1,126,368	1,170,445	44,077	3.91%
EQUIPMENT						
Equipment Rentals/Leases	13,641	25,512	15,633	16,940	1,307	8.36%
Equipment Repairs & Maint.	-	-	1,500	1,500	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Total Equipment	13,641	25,512	17,133	18,440	1,307	7.63%
PURCHASED SERVICE						
Audit	11,195	15,785	15,088	44,800	29,712	196.92%
Consulting/Professional Fees	4,208	6,747	28,500	20,000	(8,500)	-29.82%
Insurance	10,300	11,300	11,300	11,900	600	5.31%
Intra County Purchases	2,055	-	-	-	-	0.00%
Legal Fees	387	204	1,000	1,000	-	0.00%
Printing (External)	-	-	500	500	-	0.00%
Total Purchased Service	28,145	34,035	56,388	78,200	21,812	38.68%
OPERATIONAL						
Advertising	-	-	500	500	-	0.00%
Associations/Memberships	3,386	9,451	6,250	6,250	-	0.00%

COUNTY OF HURON

Treasury

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
Conventions/Conferences	4,319	80	10,425	5,125	(5,300)	-50.84%
Office Expense	4,688	5,120	8,000	5,000	(3,000)	-37.50%
Postage/Courier	1,267	7,112	4,200	4,200	-	0.00%
Publications & Subscriptions	3,027	-	3,000	3,000	-	0.00%
Rent	36,240	36,240	36,240	36,240	-	0.00%
Staff Training	4,222	-	7,000	5,000	(2,000)	-28.57%
Telecommunications	5,368	6,235	5,000	5,000	-	0.00%
Travel/Meals	1,166	8,029	3,450	3,450	-	0.00%
Depreciation - Capital Assets	437	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	64,122	72,267	84,065	73,765	(10,300)	-12.25%
OTHER EXPENDITURES						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Total Other Expenditures	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	1,153,025	1,310,333	1,283,954	1,340,850	56,896	4.43%
NET REQUIREMENTS	922,619	1,000,739	1,056,176	1,093,885	37,709	3.57%
LEVY BASED ADJUSTMENTS						
Less Depreciation	(437)	-	-	-	-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	922,181	1,000,739	1,056,176	1,093,885	37,709	3.57%
Financial Statement Adjustments						
Transfer To/(From) Reserves	-	-	-	-		
Add: Depreciation	437	-	-	-		
Total Surplus/Deficit per Financial Statements	922,619	1,000,739	1,056,176	1,093,885	37,709	3.57%



COUNTY OF HURON
2026 BUDGET

Business Technology Solutions

Corporation of the County of Huron

2026 Budget | Business Technology Solutions

Program Description

Business Technology Solutions (BTS) provides and supports tools, platforms, services, and end-to-end processes that align technology with organizational objectives to improve service delivery, efficiency, and compliance. BTS integrates strategy, enterprise architecture, data and cybersecurity, procurement, and change management to deliver County services. The (BTS) budget includes 4 sub-budgets: IT, IT Fleet, GIS (Geographic Information System) and 9-1-1 Addressing.

Strategic Priorities, Goals and Objectives

BTS will continue to deliver corporate technology services with the overall goal of satisfying business and customer needs and expectations, while modernizing core platforms, strengthening data governance and cybersecurity/privacy, improving service management and reliability, and advancing cloud and network readiness to ensure secure, accessible, and scalable operations.

2026 Workplan and Key Changes

The 2026 (BTS) budget includes funds to continue to leverage and utilize Cloud and professional services to meet business priorities, enable a secure digital workforce, and provide efficiencies in the overall support of IT infrastructure and business solutions.

Planned activities in 2026 include:

- Continued implementation and configuration of MS365 applications and related system controls.
- Leveraging GIS for data applications and mapping services.
- Ongoing enhancement and strengthening of information security/data privacy.
- Network infrastructure refreshes.
- NG 9-1-1 data preparation.
- Project portfolio governance aligning BTS to priority projects and service initiatives related to individual business units.

2026 Budget Highlights

Operating

- Overall operating budget increase of \$17,956.
- Decrease of \$31,143 to Salaries and Benefits resulting from pay equity review and COLA, and one FTE being removed from the budget.
- Equipment budget increase of \$32,260 to accommodate increase in materials and cost for 911 signage, and server software licensing.
- Purchased Service increase of \$25,067.

Capital

- Capital expenditures of \$306,845 an increase of \$12,845 or 4.37% over 2025.

Staffing

The current approved 2025 staff complement is 17 permanent full-time equivalents and .70 FTE student positions. There was a reduction of 1 FTE in 2026

Staff Complement (FTE)	2025	2026	Change	2027	2028
IT Staff	11.35	11.35	-	11.35	11.35
GIS/911 Staff	6.35	5.35	(1.00)	5.35	5.35
TOTAL	17.7	16.7	-1	16.7	16.7

Summary

The total levy for the BTS budget is projected to increase by \$30,801 to \$2,771,265 for the 2026 budget year.

COUNTY OF HURON

BTS - BUDGET SUMMARY

	2025	2026	Change (\$)	Change (%)
Revenue Summary				
Operating Budget				
Government Transfers			-	
Reserves	55,855	43,624	(12,231)	
Other Funding			-	
Internal Charges	714,172	727,142	12,970	
Total Operating Revenue	770,027	770,766	739	0.10%
Capital Budget				
Government Transfers			-	
Reserves	163,494	130,433	(33,061)	
Other Funding			-	
Total Capital Revenue	163,494	130,433	(33,061)	-20.22%
Total Revenue - BUDGET	933,521	901,199	(32,322)	-3.46%
Expenditure Summary				
Operating Budget				
Salaries and Benefits	2,127,160	2,096,017	(31,143)	
Equipment	480,265	512,525	32,260	
Purchased Service	408,194	433,261	25,067	
Internal Charges	-	-	-	
Operational	200,872	193,383	(7,489)	
Program	-	-	-	
Transfer to Reserves	-	-	-	
Total Operating Budget	3,216,491	3,235,186	18,695	0.58%
Capital Budget				
Capital Expenditures	457,494	437,278	(20,216)	
Transfer to Reserves	-	-	-	
Total Capital Budget	457,494	437,278	(20,216)	-4.42%
Total Expenditures - BUDGET	3,673,985	3,672,464	(1,521)	-0.04%
Total LEVY	2,740,464	2,771,265	30,801	1.12%
Financial Statement Adjustments (PSAB)				
Amortization	233,348	211,313	(22,035)	
Capital Expenditures	(457,494)	(437,278)	20,216	
Reserves	219,349	174,057	(45,292)	
Total Financial Statement Expenditures	2,735,667	2,719,356	(16,311)	-0.60%

COUNTY OF HURON
Information Technology - CAPITAL
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Transfer from Capital Carryforward	65,000	71,248	163,494	130,433	(33,061)	-20.22%
Total Other Revenue	65,000	71,248	163,494	130,433	(33,061)	-20.22%
TOTAL REVENUE	65,000	71,248	163,494	130,433	(33,061)	-20.22%
EXPENDITURES						
EQUIPMENT						
Equipment Replacement New	178,636	197,866	457,494	437,278	(20,216)	-4.42%
Total Equipment	178,636	197,866	457,494	437,278	(20,216)	-4.42%
BUILDING						
Building Capital	-	-	-	-	-	0.00%
Total Building	-	-	-	-	-	0.00%
OTHER EXPENDITURES						
Transfer to Capital Carryforward	163,494	-	-	-	-	0.00%
Total Other Expenditures	163,494	-	-	-	-	0.00%
TOTAL EXPENDITURES	342,130	197,866	457,494	437,278	(20,216)	-4.42%
NET REQUIREMENTS	277,130	126,619	294,000	306,845	12,845	4.37%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	277,130	126,619	294,000	306,845	12,845	4.37%
Financial Statement Adjustments						
Transfer To/(From) Reserves	(98,494)	71,248	163,494	130,433	(33,061)	
Less: Capital Expenditures	(178,636)	(197,866)	(457,494)	(437,278)	20,216	
Total Surplus/Deficit per Financial Statement	-	-	-	-	-	0.00%

COUNTY OF HURON

Information Technology - CAPITAL

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
2026	\$ 144,538	\$ 301,000	\$ 445,538	\$ (144,538)	\$ 301,000
BTS-Fleet	\$ 5,845	\$ 230,000	\$ 235,845	\$ (5,845)	\$ 230,000
Capital	\$ 5,845	\$ 230,000	\$ 235,845	\$ (5,845)	\$ 230,000
Computer Peripheral Equipment Replacement (Pooled)	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ 30,000
Computer Replacement (Pooled)	\$ 5,845	\$ 200,000	\$ 205,845	\$ (5,845)	\$ 200,000
BTS-IT	\$ 138,693	\$ 71,000	\$ 209,693	\$ (138,693)	\$ 71,000
Capital	\$ 130,293	\$ 71,000	\$ 201,293	\$ (130,293)	\$ 71,000
Ergonomic Desk	\$ -	\$ 6,000	\$ 6,000	\$ -	\$ 6,000
Network Infrastructure Devices	\$ 30,409	\$ 65,000	\$ 95,409	\$ (30,409)	\$ 65,000
Network Infrastructure Hardware	\$ 99,884	\$ -	\$ 99,884	\$ (99,884)	\$ -
Minor Capital	\$ 8,400	\$ -	\$ 8,400	\$ (8,400)	\$ -
Multi-Factor Authentication (MFA) Hard Tokens	\$ 8,400	\$ -	\$ 8,400	\$ (8,400)	\$ -
2027	\$ -	\$ 445,000	\$ 445,000	\$ -	\$ 445,000
BTS-Fleet	\$ -	\$ 280,000	\$ 280,000	\$ -	\$ 280,000
Capital	\$ -	\$ 280,000	\$ 280,000	\$ -	\$ 280,000
Computer Peripheral Equipment Replacement (Pooled)	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ 30,000
Computer Replacement (Pooled)	\$ -	\$ 250,000	\$ 250,000	\$ -	\$ 250,000
BTS-IT	\$ -	\$ 165,000	\$ 165,000	\$ -	\$ 165,000
Capital	\$ -	\$ 165,000	\$ 165,000	\$ -	\$ 165,000

COUNTY OF HURON**Information Technology - CAPITAL****Budget for the year ending December 31, 2026**

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
Network Infrastructure Devices	\$ -	\$ 65,000	\$ 65,000	\$ -	\$ 65,000
Network Infrastructure Hardware	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ 100,000
2028	\$ -	\$ 465,000	\$ 465,000	\$ -	\$ 465,000
BTS-Fleet	\$ -	\$ 295,000	\$ 295,000	\$ -	\$ 295,000
Capital	\$ -	\$ 295,000	\$ 295,000	\$ -	\$ 295,000
Computer Peripheral Equipment Replacement (Pooled)	\$ -	\$ 35,000	\$ 35,000	\$ -	\$ 35,000
Computer Replacement (Pooled)	\$ -	\$ 260,000	\$ 260,000	\$ -	\$ 260,000
BTS-IT	\$ -	\$ 170,000	\$ 170,000	\$ -	\$ 170,000
Capital	\$ -	\$ 170,000	\$ 170,000	\$ -	\$ 170,000
Network Infrastructure Devices	\$ -	\$ 70,000	\$ 70,000	\$ -	\$ 70,000
Network Infrastructure Hardware	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ 100,000
2026-2028 TOTAL	\$ 144,538	\$ 1,211,000	\$ 1,355,538	\$ (144,538)	\$ 1,211,000

COUNTY OF HURON
Information Technology - Summary
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Transfer from Operating Carryforward	-	-	-	14,245	14,245	0.00%
Transfer from Reserves	-	-	55,855	29,379	(26,476)	-47.40%
Intra County Recoveries	288,448	284,922	291,897	291,542	(355)	-0.12%
Rent/Lease	331,150	422,275	422,275	435,600	13,325	3.16%
Third Party Recoveries	56	80	-	-	-	0.00%
Total Other Revenue	619,654	707,277	770,027	770,766	739	0.10%
TOTAL REVENUE	619,654	707,277	770,027	770,766	739	0.10%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	1,369,010	1,450,115	1,636,856	1,614,283	(22,573)	-1.38%
Salaries - Part Time	-	4,966	27,303	27,984	681	2.49%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Statutory Benefits	118,859	145,964	127,221	127,659	438	0.34%
Extended Benefits	125,074	154,285	152,875	149,340	(3,535)	-2.31%
OMERS	145,084	150,159	168,108	166,464	(1,644)	-0.98%
Wage Reallocation	-	7,590	4,510	-	(4,510)	-100.00%
WSIB Sch 2 Costs	-	19,820	10,287	10,287	-	0.00%
Total Salaries and Benefits	1,758,027	1,932,900	2,127,160	2,096,017	(31,143)	-1.46%
EQUIPMENT						
Equipment Rentals/Leases	24,332	49,091	28,231	23,200	(5,031)	-17.82%
Equipment Repairs & Maint.	31,334	75,604	51,743	52,419	676	1.31%
Equipment Replacement New (under \$1,000)	76,192	53,337	91,023	111,423	20,400	22.41%
Small Tools/Equipment	1,735	4,141	8,000	7,000	(1,000)	-12.50%
Software	197,861	343,792	301,268	318,483	17,215	5.71%
Total Equipment	331,453	525,965	480,265	512,525	32,260	6.72%
PURCHASED SERVICE						
Consulting/Professional Fees	27,594	33,458	60,282	54,364	(5,918)	-9.82%
Insurance	15,800	34,800	17,400	18,400	1,000	5.75%
Intra County Purchases	4,218	-	-	-	-	0.00%
Legal Fees	-	-	1,000	1,000	-	0.00%
Maintenance Contracts	199,676	395,543	329,112	359,097	29,985	9.11%
Printing (External)	201	-	400	400	-	0.00%

COUNTY OF HURON
Information Technology - Summary
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Purchased Service	247,489	463,801	408,194	433,261	25,067	6.14%
OPERATIONAL						
Associations/Memberships	1,168	285	1,615	1,715	100	6.19%
Conventions/Conferences	3,468	2,159	14,460	10,000	(4,460)	-30.84%
Internet	99,459	130,735	114,384	114,937	553	0.48%
Office Expense	635	-	1,500	1,500	-	0.00%
Postage/Courier	1,950	1,215	1,525	1,525	-	0.00%
Publications & Subscriptions	5,344	12,943	7,153	7,886	733	10.25%
Rent	28,357	50,677	28,357	28,357	-	0.00%
Staff Training	2,693	9,218	19,832	15,417	(4,415)	-22.26%
Telecommunications	5,677	(2,191)	6,246	6,246	-	0.00%
Travel/Meals	6,002	4,653	5,800	5,800	-	0.00%
Depreciation - Capital Assets	281,484	246,486	233,348	211,313	(22,035)	-9.44%
Total Operational	436,238	456,178	434,220	404,696	(29,524)	-6.80%
OTHER EXPENDITURES						
Transfer to Operating Carryforward	1,000	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Total Other Expenditures	1,000	-	-	-	-	0.00%
TOTAL EXPENDITURES	2,774,207	3,378,844	3,449,839	3,446,498	(3,341)	-0.10%
NET REQUIREMENTS	2,154,554	2,671,567	2,679,812	2,675,732	(4,080)	-0.15%
LEVY BASED ADJUSTMENTS						
Less Depreciation	(281,484)	(246,486)	(233,348)	(211,313)	22,035	-9.44%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	1,873,070	2,425,081	2,446,464	2,464,420	17,956	0.73%
Financial Statement Adjustments						
Transfer To/(From) Reserves	(1,000)	-	55,855	43,624	(12,231)	
Add: Depreciation	281,484	246,486	233,348	211,313	(22,035)	
Total Surplus/Deficit per Financial Statements	2,153,554	2,671,567	2,735,667	2,719,356	(26,115)	-0.60%

COUNTY OF HURON
Information Technology
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Transfer from Operating Carryforward	-	-	-	14,245	14,245	0.00%
Intra County Recoveries	288,448	284,922	291,897	291,542	(355)	-0.12%
Total Other Revenue	288,448	284,922	291,897	305,787	13,890	4.76%
TOTAL REVENUE	288,448	284,922	291,897	305,787	13,890	4.76%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	977,411	1,012,849	1,125,546	1,167,039	41,493	3.69%
Salaries - Part Time	-	4,966	11,947	12,247	300	2.51%
Statutory Benefits	84,788	100,501	83,831	89,032	5,201	6.20%
Extended Benefits	88,260	105,786	97,922	101,775	3,853	3.93%
OMERS	105,720	107,857	116,759	121,514	4,755	4.07%
Wage Reallocation	-	6,140	3,060	-	(3,060)	-100.00%
WSIB Sch 2 Costs	-	19,820	10,287	10,287	-	0.00%
Total Salaries and Benefits	1,256,178	1,357,919	1,449,352	1,501,894	52,542	3.63%
EQUIPMENT						
Equipment Rentals/Leases	16,254	41,604	20,763	16,900	(3,863)	-18.61%
Equipment Repairs & Maint.	31,008	75,147	49,243	49,919	676	1.37%
Equipment Replacement New (under \$1,000)	629	851	3,000	11,400	8,400	280.00%
Small Tools/Equipment	1,485	327	3,000	2,000	(1,000)	-33.33%
Software	52,921	93,899	66,138	88,504	22,366	33.82%
Total Equipment	102,296	211,828	142,144	168,723	26,579	18.70%
PURCHASED SERVICE						
Consulting/Professional Fees	27,594	33,458	50,282	54,364	4,082	8.12%
Insurance	15,800	34,800	17,400	18,400	1,000	5.75%
Intra County Purchases	2,864	-	-	-	-	0.00%
Legal Fees	-	-	1,000	1,000	-	0.00%
Maintenance Contracts	83,782	183,109	200,111	226,555	26,444	13.21%
Printing (External)	201	-	400	400	-	0.00%
Total Purchased Service	130,241	251,367	269,193	300,719	31,526	11.71%
OPERATIONAL						
Associations/Memberships	118	-	640	740	100	15.63%

COUNTY OF HURON
Information Technology
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Conventions/Conferences	2,979	2,159	6,000	5,000	(1,000)	-16.67%
Internet	99,459	130,735	114,384	114,937	553	0.48%
Office Expense	635	-	1,000	1,000	-	0.00%
Postage/Courier	526	-	25	25	-	0.00%
Publications & Subscriptions	5,344	12,943	7,153	7,886	733	10.25%
Rent	22,320	44,640	22,320	22,320	-	0.00%
Staff Training	1,493	9,218	11,277	11,862	585	5.19%
Telecommunications	5,677	(2,306)	6,186	6,186	-	0.00%
Travel/Meals	5,775	4,607	5,000	5,000	-	0.00%
Depreciation - Capital Assets	49,959	44,707	39,924	37,064	(2,860)	-7.16%
Total Operational	194,286	246,702	213,909	212,020	(1,889)	-0.88%
OTHER EXPENDITURES						
Transfer to Operating Carryforward	1,000	-	-	-	-	0.00%
Total Other Expenditures	1,000	-	-	-	-	0.00%
TOTAL EXPENDITURES	1,684,002	2,067,816	2,074,598	2,183,356	108,758	5.24%
NET REQUIREMENTS	1,395,554	1,782,894	1,782,701	1,877,569	94,868	5.32%
LEVY BASED ADJUSTMENTS						
Less Depreciation	(49,959)	(44,707)	(39,924)	(37,064)	2,860	-7.16%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	1,345,595	1,738,187	1,742,777	1,840,505	97,728	5.61%
Financial Statement Adjustments						
Transfer To/(From) Reserves	(1,000)	-	-	14,245	14,245	
Add: Depreciation	49,959	44,707	39,924	37,064	(2,860)	
Total Surplus/Deficit per Financial Statement	1,394,554	1,782,894	1,782,701	1,891,814	92,008	6.12%

COUNTY OF HURON
Information Technology - GIS
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	56	80	-	-	-	0.00%
Total Other Revenue	56	80	-	-	-	0.00%
TOTAL REVENUE	56	80	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	331,463	359,618	435,837	366,790	(69,047)	-15.84%
Salaries - Part Time	-	-	15,356	15,737	381	2.48%
Statutory Benefits	28,103	37,497	36,578	31,287	(5,291)	-14.46%
Extended Benefits	32,011	38,353	46,153	38,384	(7,769)	-16.83%
OMERS	33,833	35,307	44,323	37,381	(6,942)	-15.66%
Wage Reallocation	-	1,450	1,450	-	(1,450)	-100.00%
Total Salaries and Benefits	425,409	472,225	579,697	489,579	(90,118)	-15.55%
EQUIPMENT						
Equipment Rentals/Leases	8,078	7,487	7,468	6,300	(1,168)	-15.64%
Equipment Repairs & Maint.	326	457	2,500	2,500	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	900	900	-	0.00%
Software	-	-	-	-	-	0.00%
Total Equipment	8,404	7,944	10,868	9,700	(1,168)	-10.75%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	10,000	-	(10,000)	-100.00%
Intra County Purchases	1,354	-	-	-	-	0.00%
Maintenance Contracts	86,741	185,291	96,031	98,351	2,320	2.42%
Total Purchased Service	88,095	185,291	106,031	98,351	(7,680)	-7.24%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	842	-	765	765	-	0.00%
Conventions/Conferences	488	-	8,460	5,000	(3,460)	-40.90%
Office Expense	-	-	500	500	-	0.00%
Rent	6,037	6,037	6,037	6,037	-	0.00%

COUNTY OF HURON
Information Technology - GIS
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Staff Training	566	-	8,555	3,555	(5,000)	-58.45%
Telecommunications	-	-	60	60	-	0.00%
Travel/Meals	227	46	500	500	-	0.00%
Total Operational	8,161	6,083	24,877	16,417	(8,460)	-34.01%
OTHER EXPENDITURES						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Total Other Expenditures	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	530,069	671,542	721,473	614,047	(107,426)	-14.89%
NET REQUIREMENTS	530,014	671,462	721,473	614,047	(107,426)	-14.89%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	530,014	671,462	721,473	614,047	(107,426)	-14.89%
Financial Statement Adjustments						
Transfer To/(From) Reserves	-	-	-	-	-	
Total Surplus/Deficit per Financial Statement	530,014	671,462	721,473	614,047	(107,426)	-14.89%

COUNTY OF HURON

911

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	60,137	77,649	75,473	80,454	4,981	6.60%
Statutory Benefits	5,968	7,966	6,812	7,340	528	7.75%
Extended Benefits	4,804	10,146	8,800	9,181	381	4.33%
OMERS	5,532	6,995	7,026	7,569	543	7.73%
Total Salaries and Benefits	76,440	102,755	98,111	104,544	6,433	6.56%
EQUIPMENT						
Equipment Replacement New (under \$1,000)	75,563	52,487	87,123	99,123	12,000	13.77%
Total Equipment	75,563	52,487	87,123	99,123	12,000	13.77%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Maintenance Contracts	29,152	27,143	32,970	34,191	1,221	3.70%
Total Purchased Service	29,152	27,143	32,970	34,191	1,221	3.70%
OPERATIONAL						
Associations/Memberships	208	285	210	210	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Postage/Courier	1,424	1,215	1,500	1,500	-	0.00%
Staff Training	634	-	-	-	-	0.00%
Travel/Meals	-	-	300	300	-	0.00%
Total Operational	2,266	1,614	2,010	2,010	-	0.00%
TOTAL EXPENDITURES	183,421	184,000	220,214	239,868	19,654	8.92%
NET REQUIREMENTS	183,421	184,000	220,214	239,868	19,654	8.92%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	183,421	184,000	220,214	239,868	19,654	8.92%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	

COUNTY OF HURON

911

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Surplus/Deficit per Financial Statement	183,421	184,000	220,214	239,868	19,654	8.92%

COUNTY OF HURON
Information Technology - FLEET
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Transfer from Reserves	-	-	55,855	29,379	(26,476)	-47.40%
Rent/Lease	331,150	422,275	422,275	435,600	13,325	3.16%
Total Other Revenue	331,150	422,275	478,130	464,979	(13,151)	-2.75%
TOTAL REVENUE	331,150	422,275	478,130	464,979	(13,151)	-2.75%
EXPENDITURES						
EQUIPMENT						
Small Tools/Equipment	250	3,814	5,000	5,000	-	0.00%
Software	144,940	249,893	235,130	229,979	(5,151)	-2.19%
Total Equipment	145,190	253,707	240,130	234,979	(5,151)	-2.15%
OPERATIONAL						
Depreciation - Capital Assets	231,525	201,779	193,424	174,249	(19,175)	-9.91%
Total Operational	231,525	201,779	193,424	174,249	(19,175)	-9.91%
OTHER EXPENDITURES						
Transfer to Reserves	-	-	-	-	-	0.00%
Total Other Expenditures	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	376,715	455,486	433,554	409,227	(24,327)	-5.61%
NET REQUIREMENTS	45,565	33,211	(44,576)	(55,752)	(11,176)	25.07%
LEVY BASED ADJUSTMENTS						
Less Depreciation	(231,525)	(201,779)	(193,424)	(174,249)	19,175	-9.91%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	(185,960)	(168,568)	(238,000)	(230,000)	8,000	-3.36%
Financial Statement Adjustments						
Transfer To/(From) Reserves	-	-	55,855	29,379	(26,476)	
Add: Depreciation	231,525	201,779	193,424	174,249	(19,175)	
Total Surplus/Deficit per Financial Statement	45,565	33,211	11,279	(26,373)	(30,351)	-333.82%



COUNTY OF HURON
2026 BUDGET

**COURT SERVICES - PROVINCIAL
OFFENCES**

Corporation of the County of Huron

2026 Budget | Provincial Offences Administration

Program Description

The Provincial Offences budget is comprised of all costs relating to the administration, adjudication, and prosecution of charges laid under Parts I, II, III of the Provincial Offences Act.

Acts which fall under POA include some of the following: Highway Traffic Act, Liquor Licence Act, The Cannabis Licence Act, The Cannabis Control Act, Trespass to Property Act and Compulsory Automobile Insurance Act. Other charges under Provincial Offences jurisdiction include contraventions to municipal by-laws and minor federal statutes such as Fish and Game.

Strategic Priorities, Goals and Objectives

Effective and efficient provision of POA Court Services.

2026 Workplan and Key Changes

There are no planned changes to POA core operations in 2026. There are requests from the Province to download the responsibility of Part 3 prosecution from the Ministry of the Attorney General to the County, and if this occurs, it will significantly raise costs for both hiring a Part 3 prosecutor and staff to manage the required disclosure.

2026 Budget Highlights

Operating

- Overall net revenue is increasing by 8.58% to \$394,339
- Estimated gross fine revenue of \$1,225,000, up by \$70,000 from 2025
- Salaries and Benefits increasing by \$18,519 due to COLA and grid movements
- Prosecution costs budget at \$55,000
- Adjudication costs are increasing by \$5,000 to \$50,000 due to increased in-court hours

Capital

- There are minimal planned capital expenditures in 2026 for furniture and equipment - \$3,000

Staffing

Approved staff complement is 3.0 permanent full time equivalents, 2 full time and up to 1.0 FTE casual hours. There are changes proposed for 2026.

Staff Complement (FTE)	2025	2026	Change	2027	2028
Provincial Offences	3.00	3.00	-	3.00	3.00
TOTAL	3	3	0	3	3

Summary

The total net revenue for the Department is projected to increase by \$28,166 to \$391,339 for the 2026 budget year, or an increase of 7.76%, assisting to lower the overall County levy.

COUNTY OF HURON

POA - BUDGET SUMMARY

	2025	2026	Change (\$)	Change (%)
Revenue Summary				
Operating Budget				
Government Transfers			-	
Reserves			-	
Other Funding	1,155,000	1,225,000	70,000	
Internal Charges			-	
Total Operating Revenue	1,155,000	1,225,000	70,000	6.06%
Capital Budget				
Government Transfers			-	
Reserves	1,959	-	(1,959)	
Other Funding			-	
Total Capital Revenue	1,959	-	(1,959)	-100.00%
Total Revenue - BUDGET	1,156,959	1,225,000	68,041	5.88%
Expenditure Summary				
Operating Budget				
Salaries and Benefits	320,013	337,931	17,918	
Equipment	6,901	7,700	799	
Purchased Service	127,383	128,030	647	
Internal Charges	530	-	(530)	
Operational	52,100	52,100	-	
Program	284,900	304,900	20,000	
Transfer to Reserves	-	-	-	
Total Operating Budget	791,827	830,661	38,834	4.90%
Capital Budget				
Capital Expenditures	1,959	3,000	1,041	
Transfer to Reserves	-	-	-	
Total Capital Budget	1,959	3,000	1,041	53.14%
Total Expenditures - BUDGET	793,786	833,661	39,875	5.02%
Total LEVY	(363,173)	(391,339)	(28,166)	7.76%
Financial Statement Adjustments (PSAB)				
Amortization	-	500	500	
Capital Expenditures	(1,959)	(3,000)	(1,041)	
Reserves	1,959	-	(1,959)	
Total Financial Statement Expenditures	(363,173)	(393,839)	(30,666)	8.44%

COUNTY OF HURON
Provincial Offences Administration - CAPITAL
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Transfer from Capital Carryforward	1,959	-	1,959	-	(1,959)	-100.00%
Transfer from Reserves	-	-	-	-	-	0.00%
Total Other Revenue	1,959	-	1,959	-	(1,959)	-100.00%
TOTAL REVENUE	1,959	-	1,959	-	(1,959)	-100.00%
EXPENDITURES						
EQUIPMENT						
Equipment Replacement New	-	3,846	1,959	-	(1,959)	-100.00%
Total Equipment	-	3,846	1,959	-	(1,959)	-100.00%
BUILDING						
Building Capital	-	-	-	3,000	3,000	0.00%
Total Building	-	-	-	3,000	3,000	0.00%
OTHER EXPENDITURES						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	508	-	-	-	-	0.00%
Total Other Expenditures	508	-	-	-	-	0.00%
TOTAL EXPENDITURES	508	3,846	1,959	3,000	1,041	53.14%
Net Requirement	(1,451)	3,846	-	3,000	3,000	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET CAPITAL LEVY REQUIREMENT	(1,451)	3,846	-	3,000	3,000	0.00%
Financial Statement Adjustments						
Transfer To/(From) Reserves			1,959	-	(1,959)	
Less: Capital Expenditures			(1,959)	(3,000)	(1,041)	
Total Surplus/Deficit per Financial Statements	(1,451)	3,846	-	-	3,000	0.00%

COUNTY OF HURON

Provincial Offences Administration - CAPITAL

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
2026		\$ 3,000	\$ 3,000		\$ 3,000
Capital		\$ 3,000	\$ 3,000		\$ 3,000
Furniture and Equipment		\$ 3,000	\$ 3,000		\$ 3,000
2027		\$ 3,000	\$ 3,000		\$ 3,000
Capital		\$ 3,000	\$ 3,000		\$ 3,000
Furniture and Equipment		\$ 3,000	\$ 3,000		\$ 3,000
2028		\$ 3,000	\$ 3,000		\$ 3,000
Capital		\$ 3,000	\$ 3,000		\$ 3,000
Furniture and Equipment		\$ 3,000	\$ 3,000		\$ 3,000
2026-2028 TOTAL		\$ 9,000	\$ 9,000		\$ 9,000

COUNTY OF HURON
Provincial Offences Administration
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Fines	1,559,381	2,237,152	1,155,000	1,225,000	70,000	6.06%
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Total Other Revenue	1,559,381	2,237,152	1,155,000	1,225,000	70,000	6.06%
TOTAL REVENUE	1,559,381	2,237,152	1,155,000	1,225,000	70,000	6.06%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	201,720	198,559	189,608	198,344	8,736	4.61%
Salaries - Part Time	32,793	32,402	67,534	73,433	5,899	8.73%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Statutory Benefits	25,172	23,198	21,319	22,631	1,312	6.15%
Extended Benefits	20,686	21,917	19,879	21,330	1,451	7.30%
OMERS	21,916	11,732	19,697	20,603	906	4.60%
Wage Reallocation	-	560	560	-	(560)	-100.00%
WSIB Sch 2 Costs	-	2,728	1,416	1,590	174	12.29%
Total Salaries and Benefits	302,286	291,096	320,013	337,931	17,918	5.60%
EQUIPMENT						
Equipment Rentals/Leases	6,826	10,232	5,101	5,900	799	15.66%
Equipment Repairs & Maint.	-	-	800	800	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	1,000	1,000	-	0.00%
Total Equipment	6,826	10,232	6,901	7,700	799	11.58%
PURCHASED SERVICE						
Audit	1,803	2,083	2,083	2,430	347	16.66%
Consulting/Professional Fees	39,675	60,635	58,500	58,500	-	0.00%
Insurance	5,300	5,800	5,800	6,100	300	5.17%
Intra County Purchases	536	-	530	-	(530)	-100.00%
Legal Fees	57,697	64,199	55,000	55,000	-	0.00%
Printing (External)	3,960	4,039	6,000	6,000	-	0.00%
Total Purchased Service	108,971	136,756	127,913	128,030	117	0.09%
OPERATIONAL						
Associations/Memberships	25	452	1,000	1,000	-	0.00%
Bank Charges	34,216	28,332	30,000	30,000	-	0.00%

COUNTY OF HURON
Provincial Offences Administration
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
Conventions/Conferences	-	2,418	1,500	1,500	-	0.00%
Office Expense	3,092	3,507	4,500	4,500	-	0.00%
Postage/Courier	1,763	1,666	2,500	2,500	-	0.00%
Publications & Subscriptions	1,383	375	1,200	1,200	-	0.00%
Receivable Write Off	163,631	-	-	-	-	0.00%
Rent	5,200	5,200	5,200	5,200	-	0.00%
Staff Training	-	1,619	1,200	1,200	-	0.00%
Telecommunications	4,237	4,969	4,500	4,500	-	0.00%
Travel/Meals	-	608	500	500	-	0.00%
Depreciation - Capital Assets	508	508	-	500	500	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	214,055	49,654	52,100	52,600	500	0.96%
PROGRAM						
Adjudication	50,823	52,536	45,000	50,000	5,000	11.11%
Dedicated Fines	121,407	212,037	40,000	45,000	5,000	12.50%
Fines - Other Court Areas	52,662	78,483	40,000	40,000	-	0.00%
ICON Charges	14,301	11,357	15,000	15,000	-	0.00%
Provincial Administration Chgs	4,596	4,596	4,800	4,800	-	0.00%
Victim Fine Surcharge	215,295	345,276	140,000	150,000	10,000	7.14%
Witness Fees	-	-	100	100	-	0.00%
Total Program	459,084	704,285	284,900	304,900	20,000	7.02%
OTHER EXPENDITURES						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Total Other Expenditures	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	1,091,223	1,192,022	791,827	831,161	39,334	4.97%
Net Requirement	(468,159)	(1,045,130)	(363,173)	(393,839)	(30,666)	8.44%
LEVY BASED ADJUSTMENTS						
Less Depreciation	(508)	(508)	-	(500)	(500)	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	(468,667)	(1,045,638)	(363,173)	(394,339)	(31,166)	8.58%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	
Add: Depreciation	508	508	-	500	500	

COUNTY OF HURON
Provincial Offences Administration
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Surplus/Deficit per Financial Statements	(468,159)	(1,045,130)	(363,173)	(393,839)	(30,166)	8.44%



COUNTY OF HURON
2026 BUDGET

Human Resources

Corporation of the County of Huron

2026 Budget | Human Resources

Program Description

To provide Human Resource support to the Corporation of the County of Huron.

Strategic Priorities, Goals and Objectives

- **Workforce Attraction and Retention Strategy** – Analyze and take actionable steps to ensure inclusive recruitment practices, highlight career growth opportunities and offer market-aligned wages and benefits. Ensuring employees feel connected to the organization's mission, vision and values to help reduce employee turnover and retain talent across the organization.
- **Human Resources Information System Phase B** – Workforce Management - To modernize corporate services to serve County staff. To encourage continuous improvement by leveraging some or all the existing software platforms to provide an integrated solution. Launch of Learning Management System module and Recruitment module within VIP.
- **Corporate Mental Health** – Creating a workplace that is psychologically safe for everyone. Focusing on EMS and mental health to provide ongoing support for our paramedics to achieve and sustain a mentally healthy workplace.
- **Equity, Diversity, and Inclusion** - Acknowledging the journey towards creating an equitable diverse and inclusive work environment as we continue to learn and to grow and staff begin to deepen their understanding of one another. Our strong EDI strategy aligns with our organizational goals and key priorities.

2026 Workplan and Key Changes

Workforce attraction and retention strategy ensuring inclusive recruitment practices and fostering a positive work environment by promoting a work-life balance, offering market-aligned wages and benefits, mental health resources, and implementing recognition programs to help retain talent. Increase youth opportunities to include co-op opportunities by developing greater relationships with area colleges and universities. Training provided to all hiring managers on best recruitment practices.

Continued work through Phase B of the Human Resources Information System (HRIS) VIP project – Workforce Management beginning with EMS to encourage continuous

improvement by leveraging some or all the existing software platforms to provide an integrated solution. Workplan and objectives include building the workforce management program within VIP. Operationalizing multiple punch clocks. Automating vacancy tracking and vacancy filling and call management. Launch of the Learning Management System within VIP to provide employee training history, job training program definition, automated employee training status tracking, online enrollment, and competency management.

Corporate mental health programs recognize how organizational culture defines the philosophy, values, norms, beliefs, attitudes and ultimately, the actions of the organization itself. Supporting front line paramedics by increasing resiliency, providing regular and timely access to mental health professionals who are experienced in supporting first responders and providing resources to the Peer Support Team. This includes researching and developing an action plan to secure supports and training.

Equity, Diversity and Inclusion using our EDI framework fully commits the County to the four main goals. Fostering an inclusive workplace, increasing engagement in EDI related opportunities and activities, attracting, and retaining a diverse workforce and creating barrier-free services and practices. This work will continue in several areas within our human resources practices to include performance development, succession planning, policy review, recruitment efforts and the formation of an IDEA committee.

2026 Budget Highlights

Operating

- Overall operating decreasing by \$38,710 or 3.75%
 - Increases for Insurance; WSIB Level Certifications; Annual Human Resources Law Conference and for upcoming services awards.
- Salaries and Benefits increased by \$14,599, due to COLA and step increases, and staff position adjustments.

Capital

- \$3,000 included for miscellaneous furniture and equipment.

Staffing

The current approved 2025 staff complement is - 8 permanent full-time equivalents. An additional - 1.0 is added in - 2026 due to - a reallocation from the Clerk's

department of 1 FTE position, however, one FTE was removed during the 2026 Budget process.

Staff Complement (FTE)	2025	2026	Change	2027	2028
Human Resources Staff	7.0	7.00	-	7.00	7.00
TOTAL	7	7.00	-	7.00	7.00

Summary

The total levy for the Department is projected to decrease by \$38,710 for the 2026 budget year, or a decrease of 3.74%.

COUNTY OF HURON

HUMAN RESOURCES - BUDGET SUMMARY

	2025	2026	Change (\$)	Change (%)
Revenue Summary				
Operating Budget				
Government Transfers			-	
Reserves	-	21,507	21,507	
Other Funding	-	-	-	
Internal Charges	196,307	206,633	10,326	
Total Operating Revenue	196,307	228,140	31,833	16.22%
Capital Budget				
Government Transfers			-	
Reserves	-	-	-	
Other Funding			-	
Total Capital Revenue	-	-	-	0.00%
Total Revenue - BUDGET	196,307	228,140	31,833	16.22%
Expenditure Summary				
Operating Budget				
Salaries and Benefits	950,081	964,680	14,599	
Equipment	15,428	15,664	236	
Purchased Service	130,133	121,900	(8,233)	
Internal Charges	-	-	-	
Operational	116,305	104,825	(11,480)	
Program	17,000	15,000	(2,000)	
Transfer to Reserves	-	-	-	
Total Operating Budget	1,228,947	1,222,070	(6,877)	-0.56%
Capital Budget				
Capital Expenditures	3,000	3,000	-	
Transfer to Reserves	-	-	-	
Total Capital Budget	3,000	3,000	-	0.00%
Total Expenditures - BUDGET	1,231,947	1,225,070	(6,877)	-0.56%
Total LEVY	1,035,640	996,930	(38,710)	-3.74%
Financial Statement Adjustments (PSAB)				
Amortization	-	508	508	
Capital Expenditures	(3,000)	(3,000)	-	
Reserves	-	21,507	21,507	
Total Financial Statement Expenditures	1,032,640	1,015,945	(16,695)	-1.62%

COUNTY OF HURON
Human Resources - CAPITAL
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
EQUIPMENT						
Equipment Replacement New	-	1,236	3,000	3,000	-	0.00%
Total Equipment	-	1,236	3,000	3,000	-	0.00%
BUILDING						
Building Capital	-	-	-	-	-	0.00%
Total Building	-	-	-	-	-	0.00%
OTHER EXPENDITURES						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Total Other Expenditures	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	-	1,236	3,000	3,000	-	0.00%
NET REQUIREMENT	-	1,236	3,000	3,000	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET CAPITAL LEVY REQUIREMENT	-	1,236	3,000	3,000	-	0.00%
Financial Statement Adjustments						
Transfer To/(From) Reserves	-	-	-	-	-	

COUNTY OF HURON
Human Resources - CAPITAL
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Add: Depreciation					-	
Less: Capital Expenditures	-	(1,236)	(3,000)	(3,000)	-	
Total Surplus/Deficit per Financial Statements	-	-	-	-	-	0.00%

COUNTY OF HURON
Human Resources - CAPITAL
Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
2026		\$ 3,000	\$ 3,000		\$ 3,000
Capital		\$ 3,000	\$ 3,000		\$ 3,000
Furniture and Equipment		\$ 3,000	\$ 3,000		\$ 3,000
2027		\$ 3,000	\$ 3,000		\$ 3,000
Capital		\$ 3,000	\$ 3,000		\$ 3,000
Furniture and Equipment		\$ 3,000	\$ 3,000		\$ 3,000
2028		\$ 3,000	\$ 3,000		\$ 3,000
Capital		\$ 3,000	\$ 3,000		\$ 3,000
Furniture and Equipment		\$ 3,000	\$ 3,000		\$ 3,000
2026-2028 TOTAL		\$ 9,000	\$ 9,000		\$ 9,000

COUNTY OF HURON

Human Resources

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	21,507	21,507	0.00%
Intra County Recoveries	181,921	196,307	196,307	206,633	10,326	5.26%
Third Party Recoveries	1,575	-	-	-	-	0.00%
Total Other Revenue	183,496	196,307	196,307	228,140	31,833	16.22%
TOTAL REVENUE	183,496	196,307	196,307	228,140	31,833	16.22%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	630,946	717,411	703,882	763,677	59,795	8.50%
Salaries - Part Time	70,330	77,787	45,354	-	(45,354)	-100.00%
Statutory Benefits	64,843	78,557	57,411	56,326	(1,086)	-1.89%
Extended Benefits	60,458	74,162	58,653	58,005	(649)	-1.11%
OMERS	76,740	68,742	78,942	82,073	3,131	3.97%
Wage Reallocation	-	2,840	1,420	-	(1,420)	-100.00%
WSIB Sch 2 Costs	1,419	8,512	4,418	4,600	182	4.12%
Total Salaries and Benefits	904,736	1,028,012	950,081	964,680	14,599	1.54%
EQUIPMENT						
Equipment Rentals/Leases	11,330	25,728	13,728	13,964	236	1.72%
Equipment Repairs & Maint.	-	-	300	300	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	1,000	1,000	-	0.00%
Small Tools/Equipment	-	-	400	400	-	0.00%
Total Equipment	11,330	25,728	15,428	15,664	236	1.53%
PURCHASED SERVICE						
Audit	-	-	-	-	-	0.00%
Consulting/Professional Fees	37,727	34,885	72,500	64,000	(8,500)	-11.72%
Insurance	10,300	11,300	11,300	11,900	600	5.31%
Intra County Purchases	1,327	-	-	-	-	0.00%

COUNTY OF HURON

Human Resources

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Legal Fees	26,324	42,546	35,000	35,000	-	0.00%
Maintenance Contracts	12,278	12,181	10,233	9,900	(333)	-3.25%
Printing (External)	218	-	1,000	1,000	-	0.00%
Total Purchased Service	88,175	100,912	130,133	121,900	(8,233)	-6.33%
OPERATIONAL						
Advertising	193	-	3,000	1,000	(2,000)	-66.67%
Associations/Memberships	7,351	11,730	7,348	7,345	(3)	-0.03%
Conventions/Conferences	9,318	4,840	9,100	10,395	1,295	14.23%
Miscellaneous Admin.	82	50	25	25	-	0.00%
Office Expense	3,748	3,296	5,000	5,000	-	0.00%
Postage/Courier	90	116	200	200	-	0.00%
Publications & Subscriptions	450	1,822	900	750	(150)	-16.67%
Rent	14,400	14,400	14,400	14,400	-	0.00%
Staff Training	39,888	40,844	64,050	53,567	(10,483)	-16.37%
Telecommunications	5,854	5,430	6,074	6,420	347	5.71%
Travel/Meals	14,854	8,124	6,208	5,723	(486)	-7.82%
Depreciation - Capital Assets	-	-	-	508	508	0.00%
Total Operational	96,228	90,652	116,305	105,333	(10,972)	-9.43%
PROGRAM						
Special Events	11,346	11,739	17,000	15,000	(2,000)	-11.76%
Total Program	11,346	11,739	17,000	15,000	(2,000)	-11.76%
OTHER EXPENDITURES						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Total Other Expenditures	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	1,111,813	1,257,043	1,228,947	1,222,578	(6,369)	-0.52%
NET REQUIREMENT	928,317	1,060,736	1,032,640	994,438	(38,202)	-3.70%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	-	(508)	(508)	0.00%
					-	0.00%

COUNTY OF HURON**Human Resources****Budget for the year ending December 31, 2026**

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
NET OPERATING LEVY REQUIREMENT	928,317	1,060,736	1,032,640	993,930	(38,710)	-3.75%
Financial Statement Adjustments						
Transfer To/(From) Reserves	-	-	-	21,507	21,507	
Add: Depreciation	-	-	-	508	508	
Total Surplus/Deficit per Financial Statements	928,317	1,060,736	1,032,640	1,015,945	(37,694)	-1.62%



COUNTY OF HURON
2026 BUDGET

Public Works / Fleet / Hazardous Waste

Corporation of the County of Huron

2026 Budget | Public Works

Program Description

The Huron County Public Works Department provides maintenance of all County assets within the County Right of Way.

This is achieved through various activities including routine maintenance (pothole repairs, signage, shoulder gravel, guiderails, trees, line painting and pavement markings etc.), winter maintenance (snow removal, anti-icing and de-icing), rehabilitation and reconstruction of roads, bridges and culverts.

Public Works also provides administrative services in the form of permits (annual, oversize, entrances, Municipal Consent permits, Work In Right of Way Permits and road closure notices). The department also manages the County's fleet and associated maintenance for Public Works, Social Property Services and Library.

Public Works operates out of 4 service yards in Auburn, Wingham, Wroxeter and Zurich

Strategic Priorities, Goals and Objectives

1. Public Works Service Review

Public Works is undertaking a comprehensive review of all operational activities to strengthen service delivery, review service level expectations and support long term fiscal responsibility. A Terms of Reference report was presented to Council on November 19. The review will benchmark current practices, identify opportunities for improvement and ensure that resources are aligned with Council priorities and community needs.

2. Snow Banks Management Modernization

Public Works is improving the snow banks management program through both digital and administrative improvements. An operational map that identifies snow banks is already in use to support decision making and winter operations. In addition, an RFP is currently live to establish a formal contractor roster, which will provide a consistent and accountable process for retaining external support during heavy winter events. These changes will improve responsiveness, documentation and overall winter maintenance efficiency.

3. Paved Shoulder Policy Development

Public Works is developing a paved shoulder policy that will guide how paved shoulders are constructed as part of the road rehabilitation program. This policy will be read in conjunction with the Cycling Master Plan.

2026 Workplan and Key Changes

Key actions for 2026 will focus on completing several major multiyear initiatives, advancing priority capital projects, and continuing to modernize Public Works operations through digital tools and improved asset management practices.

A significant milestone for 2026 will be the completion of the Dashwood Urban Reconstruction Project, which is now entering its third and final phase of a three phase construction program. This multiyear rebuild represents a major coordinated effort with the Municipalities of Bluewater and South Huron.

Public Works will also continue work on the Countywide Storm Sewer Inspection Project which was initiated last year. Fieldwork is approximately 90% complete, and the final report is expected early in the new year. Once received, staff will review inspection results against the Asset Management Plan and make adjustments to the long term urban renewal plan to ensure future investments reflect updated condition and risk assessments.

DEFERRED to 2027 - Several major new capital projects are planned for 2026. The most significant is the construction of a roundabout at County Road 83 and Airport Line, a first of its kind for Huron County. This will be the flagship project of 2026 and will require extensive coordination, public communication, and staging to support traffic safety and continuity during construction.

Rural road improvements will continue with the paving of County Road 17, including the replacement of aging culverts. This project will extend the service life of this corridor while addressing localized drainage and road safety needs. The planned repaving of County Road 12, including associated culvert and guiderail replacements, has been deferred to 2027 in order to meet the budget targets established by Council.

Bridge capital work in 2026 will include the rehabilitation of Boundary Bridge 14, a joint project with the Municipalities of Bluewater and Central Huron. Upon completion, the structure will be transferred to the two lower tier partners as part of the County's ongoing process of downloading shared boundary bridges.

The Huron County Bridge Crew will undertake rehabilitation of Hogg's Bridge. Work will include deck patching, waterproofing, and paving, concrete repairs to the soffit, abutments, and pier columns, replacement of the steel post and panel parapet wall with a concrete parapet and single tube handrail, and installation of new approach guiderail. As in previous years, a number of additional bridges and culverts will proceed through detailed design to prepare for future rehabilitation and reconstruction projects.

In addition to capital construction, Public Works is proposing preliminary safety reviews for two intersections that continue to experience safety concerns despite enhanced signage and warning devices. The intersections at County Road 15 and County Road 8, and County Road 83 and County Road 11, have ongoing issues with speeding, stop sign non-compliance and collisions. The safety reviews will provide data driven recommendations for next steps.

Public Works will also continue efforts to modernize departmental operations. This includes further expansion of digital operational maintenance records and enhancements to the permitting system

2026 Budget Highlights

Operating

- Overall operating levy increasing by 4.91% or \$671,847
- Salaries and Benefits increasing by \$239,590 due to COLA and movement through the grid.
- Guiderail Inspection - \$50,000 (Phase 1 of 3)
- Deck Condition Surveys (Crediton Bridge / Fordwich Bridge)
- Waste Management levy increased by \$25,000 with a total levy cost of \$186,000.

Capital

- Total capital expenditures of \$13.1 million, plus \$583,000 in debt financing costs
- Total levy raised of \$4.4 million to support the capital program and an additional \$645,000 for minor capital.
- Roundabout Construction CR83/Airport Line – \$ 3.2 million – Deferred to 2027
- County Road 12 paving and culvert replacement - \$3.0 million
- Rehabilitation of Boundary Bridge # 13 - \$600,00
- Rehabilitation of Hogg's Bridge – \$830,000

- OCIF funding of \$6.2 million to support the following projects: County Rd 17, Culverts 19-15.8, 02-06.2 and 84-09.0

Fleet Capital

There are no new equipment proposed for the 2026 Public Works Fleet Capital.

The following are major existing items from Fleet that are up for replacement in 2026

- Centreline Painter - \$900,000
- Wheel Loader (Zurich Patrol) - \$650,000
- Float Trailer - \$210,000

Staffing

The current approved staff complement is 54.50 full-time equivalents. There are no changes proposed for 2026.

Staff Complement (FTE)	2025	2026	Change	2027	2028
Highways	51.19	51.19	-	51.19	51.19
Fleet	3.31	3.31	-	3.31	3.31
			-		
TOTAL	54.50	54.50	-	54.50	54.50

Summary

The total levy for the PW Department, Waste Management and PW Fleet is projected to increase by \$810,682 to \$19,593,141 for the 2026 budget year, or an increase of 4.32%

COUNTY OF HURON

PUBLIC WORKS - BUDGET SUMMARY

	2025	2026	Change (\$)	Change (%)
Revenue Summary				
Operating Budget				
Government Transfers	90,000	90,000	-	
Reserves	270,371	155,675	(114,696)	
Other Funding	188,500	188,500	-	
Internal Charges	25,000	10,000	(15,000)	
Total Operating Revenue	573,871	444,175	(129,696)	-22.60%
Capital Budget				
Government Transfers	13,181,419	6,981,448	(6,199,971)	
Reserves	3,568,176	1,633,556	(1,934,620)	
Other Funding	-	35,000	35,000	
Debt Financing	-	-	-	
Total Capital Revenue	16,749,595	8,650,004	(8,099,591)	-48.36%
Total Revenue - BUDGET	17,323,466	9,094,179	(8,229,287)	-47.50%
Expenditure Summary				
Operating Budget				
Salaries and Benefits	5,207,500	5,447,090	239,590	
Equipment	68,707	99,807	31,100	
Purchased Service	2,740,422	2,955,620	215,198	
Internal Charges	2,997,564	3,050,041	52,477	
Operational	420,200	428,800	8,600	
Program	2,819,702	2,814,888	(4,814)	
Transfer to Reserves	-	-	-	
Total Operating Budget	14,254,095	14,796,246	542,151	3.80%
Capital Budget				
Capital Expenditures	21,092,659	13,121,310	(7,971,349)	
Transfer to Reserves	-	-	-	
Debt Repayment	598,171	583,764	(14,407)	
Total Capital Budget	21,690,830	13,705,074	(7,985,756)	-36.82%
Total Expenditures - BUDGET	35,944,925	28,501,320	(7,443,605)	-20.71%
Total LEVY	18,621,459	19,407,141	785,682	4.22%
Financial Statement Adjustments (PSAB)				
Amortization	7,726,000	8,494,336	768,336	
Debt Financing	-	-	-	
Debt Repayments (principal)	(415,084)	(415,084)	-	
Capital Expenditures	(21,092,659)	(13,121,310)	7,971,349	
Reserves	3,838,547	1,789,231	(2,049,316)	
Total Financial Statement Expenditures	8,678,263	16,154,314	7,476,051	86.15%

COUNTY OF HURON
Public Works - CAPITAL Summary
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	-	-	-	0.00%
Provincial Capital Grant	6,749,550	492,724	8,621,419	6,127,000	(2,494,419)	-28.93%
Total Provincial Grants	6,749,550	492,724	8,621,419	6,127,000	(2,494,419)	-28.93%
FEDERAL GRANTS						
Federal Project Grants	-	-	-	-	-	0.00%
Federal Other Grants	-	-	-	-	-	0.00%
Federal Capital Grants	-	228,852	4,560,000	854,448	(3,705,552)	-81.26%
Total Federal Grants	-	228,852	4,560,000	854,448	(3,705,552)	-81.26%
OTHER REVENUE						
Third Party Capital	-	-	-	-	-	0.00%
Transfer from Capital Carryforward	2,758,838	390,670	2,483,015	1,633,556	(849,459)	-34.21%
Transfer from Reserves	5,699,595	1,344,122	1,085,161	-	(1,085,161)	-100.00%
Third Party Recoveries	404,082	-	-	35,000	35,000	0.00%
Debt Financing	-	-	-	-	-	0.00%
Total Other Revenue	8,862,516	1,734,792	3,568,176	1,668,556	(1,899,620)	-53.24%
TOTAL REVENUE	15,612,065	2,456,368	16,749,595	8,650,004	(8,099,591)	-48.36%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	268,188	58,381	238,680	227,000	(11,680)	-4.89%
Salaries - Part Time	1,392	-	-	-	-	0.00%
Statutory Benefits	22,990	5,650	20,885	24,800	3,915	18.75%
Extended Benefits	28,873	8,467	28,743	24,600	(4,143)	-14.41%
OMERS	6,946	5,865	21,628	16,800	(4,828)	-22.32%
Total Salaries and Benefits	328,389	78,363	309,936	293,200	(16,736)	-5.40%

COUNTY OF HURON
Public Works - CAPITAL Summary
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
EQUIPMENT						
Equipment Rentals/Leases	22,274	1,846	33,768	20,000	(13,768)	-40.77%
Equipment Replacement New (under \$1,000)	-	23,354	-	-	-	0.00%
Total Equipment	22,274	25,200	33,768	20,000	(13,768)	-40.77%
PURCHASED SERVICE						
Consulting/Professional Fees	954,071	520,386	3,051,654	2,717,159	(334,495)	-10.96%
Intra County Purchases	383,171	72,882	342,309	282,000	(60,309)	-17.62%
Capital / Maintenance Contracts	14,467,175	2,082,243	16,439,392	9,012,235	(7,427,157)	-45.18%
Total Purchased Service	15,804,417	2,675,511	19,833,355	12,011,394	(7,821,961)	-39.44%
PROGRAM						
Purchase of Service	55,064	9,859	115,756	70,000	(45,756)	-39.53%
Program Supplies & Costs	266,812	36,327	799,844	726,716	(73,128)	-9.14%
Total Program	321,876	46,185	915,600	796,716	(118,884)	-12.98%
OTHER						
Costs transferred to Assets	-	-	-	-	-	0.00%
Debt Principal Payments	415,084	830,168	415,084	415,084	-	0.00%
Debt Interest Payments	199,610	148,222	183,087	168,680	(14,407)	-7.87%
Total Other	2,681,710	978,389	598,171	583,764	(14,407)	-2.41%
TOTAL EXPENDITURES	19,158,665	3,803,648	21,690,830	13,705,074	(7,985,756)	-36.82%
NET REQUIREMENT	3,546,600	1,347,281	4,941,235	5,055,070	113,835	2.30%
LEVY BASED ADJUSTMENTS						
Less: Depreciation	-	-	-	-	-	0.00%
NET LEVY REQUIREMENT	3,546,600	1,347,281	4,941,235	5,055,070	113,835	2.30%
Financial Statement Adjustments						

COUNTY OF HURON
Public Works - CAPITAL Summary
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Transfer To/(From) Reserves			3,568,176	1,633,556	(1,934,620)	-54.22%
Add: Depreciation					-	0.00%
Less: Principal payments			(415,084)	(415,084)	-	0.00%
Less: Capital Expenditures			(21,092,659)	(13,121,310)	7,971,349	-37.79%
Add: Debt financing			-	-	-	0.00%
Surplus/Deficit per Financial Statements	3,546,600	1,347,281	(12,998,332)	(6,847,768)	6,150,564	-47.32%

COUNTY OF HURON
Public Works - Road Capital
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	-	-	-	0.00%
Provincial Capital Grant	6,449,550	492,724	8,621,419	5,587,000	(3,034,419)	-35.20%
Total Provincial Grants	6,449,550	492,724	8,621,419	5,587,000	(3,034,419)	-35.20%
FEDERAL GRANTS						
Federal Project Grants	-	-	-	-	-	0.00%
Federal Capital Grants	-	-	-	854,448	854,448	0.00%
Total Federal Grants	-	-	-	-	-	0.00%
OTHER REVENUE						
Transfer from Capital Carryforward	2,024,563	219,555	1,381,512	893,342	(488,170)	-35.34%
Transfer from Reserves	-	-	-	-	-	0.00%
Third Party Recoveries	-	-	-	35,000	35,000	0.00%
Total Other Revenue	2,024,563	219,555	1,381,512	928,342	(453,170)	-32.80%
TOTAL REVENUE	8,474,113	712,279	10,002,931	6,515,342	(3,487,589)	-34.87%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	51,958	-	88,960	-	(88,960)	-100.00%
Salaries - Part Time	1,149	-	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Statutory Benefits	4,522	-	7,784	-	(7,784)	-100.00%
Extended Benefits	6,897	-	10,724	-	(10,724)	-100.00%
OMERS	823	-	8,078	-	(8,078)	-100.00%
Total Salaries and Benefits	65,349	-	115,546	-	(115,546)	-100.00%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	486,112	234,853	990,277	2,156,986	1,166,709	117.82%
Intra County Purchases	105,485	-	156,380	-	(156,380)	-100.00%
Capital / Maintenance Contracts	6,512,290	624,254	9,672,235	5,624,304	(4,047,931)	-41.85%
Total Purchased Service	7,103,887	859,107	10,818,892	7,781,290	(3,037,602)	-28.08%

COUNTY OF HURON
Public Works - Road Capital
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
PROGRAM						
Purchase of Service	-	-	95,000	-	(95,000)	-100.00%
Program Supplies & Costs	125,857	-	408,000	-	(408,000)	-100.00%
Total Program	125,857	-	503,000	-	(503,000)	-100.00%
OTHER						
Transfer to Capital Carryforward	1,465,696	-	-	-	-	0.00%
Costs transferred to Assets	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Debt Principal Payments	-	-	-	-	-	0.00%
Total Other	1,465,696	-	-	-	-	0.00%
TOTAL EXPENDITURES	8,760,788	859,107	11,437,438	7,781,290	(3,656,148)	-31.97%
NET REQUIREMENT	286,675	146,828	1,434,507	1,265,948	(168,559)	-11.75%
LEVY BASED ADJUSTMENTS						
Less: Depreciation	-	-	-		-	0.00%
NET LEVY REQUIREMENT	286,675	146,828	1,434,507	1,265,948	(168,559)	-11.75%
Financial Statement Adjustments						
Transfer To/(From) Reserves			1,381,512	893,342	(488,170)	-35.34%
Add: Depreciation					-	0.00%
Less: Principal payments					-	0.00%
Less: Capital Expenditures			(11,437,438)	(7,781,290)	3,656,148	-31.97%
Add: Debt financing					-	0.00%
Total Surplus/Deficit per Financial Statement	286,675	146,828	(8,621,419)	(5,622,000)	2,999,419	-34.79%

COUNTY OF HURON
Public Works - Bridge Capital
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Capital Grant	300,000	-	-	540,000	540,000	0.00%
Total Provincial Grants	300,000	-	-	540,000	540,000	0.00%
FEDERAL GRANTS						
Federal Project Grants	-	-	-	-	-	0.00%
Federal Capital Grants	-	228,852	4,560,000	-	(4,560,000)	-100.00%
Total Federal Grants	-	228,852	4,560,000	-	(4,560,000)	-100.00%
OTHER REVENUE						
Third Party Capital	-	-	-	-	-	0.00%
Transfer from Capital Carryforward	674,276	171,115	685,503	209,498	(476,005)	-69.44%
Transfer from Reserves	-	-	-	-	-	0.00%
Third Party Recoveries	404,082	-	-	-	-	0.00%
Debt Financing	-	-	-	-	-	0.00%
Total Other Revenue	1,078,358	171,115	685,503	209,498	(476,005)	-69.44%
TOTAL REVENUE	1,378,358	399,967	5,245,503	749,498	(4,496,005)	-85.71%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	216,230	58,381	149,720	227,000	77,280	51.62%
Statutory Benefits	18,468	5,650	13,101	24,800	11,699	89.30%
Extended Benefits	21,976	8,467	18,019	24,600	6,581	36.52%
OMERS	6,123	5,865	13,550	16,800	3,250	23.99%
Total Salaries and Benefits	263,040	78,363	194,390	293,200	98,810	50.83%
EQUIPMENT						
Equipment Rentals/Leases	22,274	1,846	33,768	20,000	(13,768)	-40.77%
Total Equipment	22,274	1,846	33,768	20,000	(13,768)	-40.77%
PURCHASED SERVICE						
Consulting/Professional Fees	298,919	232,148	1,014,216	560,173	(454,043)	-44.77%
Intra County Purchases	277,686	72,882	185,929	282,000	96,071	51.67%
Capital / Maintenance Contracts	2,424,330	151,175	6,607,157	3,315,931	(3,291,226)	-49.81%
Total Purchased Service	3,000,935	456,205	7,807,302	4,158,104	(3,649,198)	-46.74%

COUNTY OF HURON
Public Works - Bridge Capital
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
PROGRAM						
Purchase of Service	55,064	9,859	20,756	70,000	49,244	237.25%
Program Supplies & Costs	97,595	9,367	62,844	186,000	123,156	195.97%
Total Program	152,658	19,226	83,600	256,000	172,400	206.22%
OTHER						
Transfer to Capital Carryforward	601,321	-	-	-	-	0.00%
Costs transferred to Assets	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Debt Principal Payments	200,084	400,168	200,084	200,084	-	0.00%
Debt Interest Payments	99,354	70,703	93,455	88,541	(4,914)	-5.26%
Total Other	900,758	470,871	293,539	288,625	(4,914)	-1.67%
TOTAL EXPENDITURES	4,339,666	1,026,511	8,412,599	5,015,929	(3,396,670)	-40.38%
NET REQUIREMENT	2,961,308	626,545	3,167,096	4,266,431	1,099,335	34.71%
LEVY BASED ADJUSTMENTS						
Less: Depreciation	-	-	-	-	-	0.00%
NET LEVY REQUIREMENT	2,961,308	626,545	3,167,096	4,266,431	1,099,335	34.71%
Financial Statement Adjustments						
Transfer To/(From) Reserves			685,503	209,498	(476,005)	-69.44%
Add: Depreciation					-	0.00%
Less: Principal payments			(200,084)	(200,084)	-	0.00%
Less: Capital Expenditures			(8,119,060)	(4,727,304)	3,391,756	-41.78%
Add: Debt financing					-	0.00%
Total Surplus/Deficit per Financial Statement	2,961,308	626,545	(4,466,545)	(451,459)	4,015,086	-89.89%

COUNTY OF HURON
Public Works - Facilities Capital
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Transfer from Capital Carryforward	60,000	-	416,000	530,716	114,716	27.58%
Transfer from Reserves	5,699,595	1,344,122	1,085,161	-	(1,085,161)	-100.00%
Debt Financing	-	-	-	-	-	0.00%
Total Other Revenue	5,759,595	1,344,122	1,501,161	530,716	(970,445)	-64.65%
TOTAL REVENUE	5,759,595	1,344,122	1,501,161	530,716	(970,445)	-64.65%
EXPENDITURES						
EQUIPMENT						
Equipment Replacement New (under \$1,000)	-	23,354	-	-	-	0.00%
Total Equipment	-	23,354	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	169,040	53,385	1,047,161	-	(1,047,161)	-100.00%
Intra County Purchases	-	-	-	-	-	0.00%
Capital / Maintenance Contracts	5,530,555	1,306,814	160,000	72,000	(88,000)	-55.00%
Total Purchased Service	5,699,595	1,360,199	1,207,161	72,000	(1,135,161)	-94.04%
PROGRAM						
Purchase of Service	-	-	-	-	-	0.00%
Program Supplies & Costs	43,361	26,959	329,000	540,716	211,716	64.35%
Total Program	43,361	26,959	329,000	540,716	211,716	64.35%
OTHER						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Debt Principal Payments	215,000	430,000	215,000	215,000	-	0.00%
Debt Interest Payments	100,256	77,519	89,632	80,140	(9,492)	-10.59%
Total Other	315,256	507,519	304,632	295,140	(9,492)	-3.12%
TOTAL EXPENDITURES	6,058,211	1,918,030	1,840,793	907,856	(932,937)	-50.68%
NET REQUIREMENT	298,617	573,908	339,632	377,140	37,508	11.04%
LEVY BASED ADJUSTMENTS						

COUNTY OF HURON
Public Works - Facilities Capital
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Less: Depreciation	-	-	-		-	0.00%
NET LEVY REQUIREMENT	298,617	573,908	339,632	377,140	37,508	11.04%
Financial Statement Adjustments						
Transfer To/(From) Reserves			1,501,161	530,716	(970,445)	-64.65%
Add: Depreciation					-	0.00%
Less: Principal payments			(215,000)	(215,000)	-	0.00%
Less: Capital Expenditures			(1,536,161)	(612,716)	923,445	-60.11%
Add: Debt financing			-	-	-	0.00%
Total Surplus/Deficit per Financial Statement	298,617	573,908	89,632	80,140	(9,492)	-10.59%

COUNTY OF HURON
Public Works - CAPITAL Summary
Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
2026	\$ 2,872,249	\$11,049,736	\$13,921,985	\$ (8,805,679)	\$ 5,116,306
CAPITAL	\$ 2,716,574	\$10,404,736	\$13,121,310	\$ (8,650,004)	\$ 4,471,306
Bridge	\$ 112,831	\$ 1,731,200	\$ 1,844,031	\$ (92,225)	\$ 1,751,806
Rehabilitation of Farrish Bridge (28-10.1) - Bridge Crew / CONSULTING FEES	\$ -	\$ 45,000	\$ 45,000	\$ -	\$ 45,000
Rehabilitation of Maitland River Bridge (87-13.2) - Bridge Crew / CONSULTING FEES	\$ -	\$ 40,000	\$ 40,000	\$ -	\$ 40,000
Rehabilitation of Boundary Bridge #20 (BB20) / CONSULTING FEES	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ 25,000
Rehabilitation of Salem Creek Bridge (12-57.3) - Bridge Crew / CONSULTING FEES	\$ 2,881	\$ -	\$ 2,881	\$ (2,881)	\$ -
Rehabilitation of Salem Creek Bridge (12-57.3) - Bridge Crew	\$ -	\$ 191,200	\$ 191,200	\$ -	\$ 191,200
Rehabilitation of Hoggs Bridge (16-06.3) - Bridge Crew	\$ -	\$ 828,000	\$ 828,000	\$ -	\$ 828,000
Rehabilitation of Hoggs Bridge (16-06.3) - Bridge Crew / CONSULTING FEES	\$ 30,019	\$ -	\$ 30,019	\$ (30,019)	\$ -
Replacement of Ausable River East Bridge (83-25.0) / CONSULTING FEES	\$ 55,000	\$ -	\$ 55,000	\$ (34,394)	\$ 20,606
Rehabilitation of Boundary Bridge #14 (BB14) / Maintenance Contracts	\$ 24,931	\$ 542,000	\$ 566,931	\$ (24,931)	\$ 542,000
Bridge Crew Safety Barrier Temporary Concrete Barrier and TL-2 Waterfilled Attenuators (2 attenuators and temporary barriers)	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ 60,000
Culvert_Large	\$ 117,273	\$ 2,756,000	\$ 2,873,273	\$ (1,539,273)	\$ 1,334,000
Replacement of Culvert 02-06.2 / Maintenance Contracts	\$ -	\$ 540,000	\$ 540,000	\$ (540,000)	\$ -
Replacement of Culvert 04-10.5 / CONSULTING FEES	\$ -	\$ 75,000	\$ 75,000	\$ -	\$ 75,000
Replacement of Culvert 06-08.4 / CONSULTING FEES	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ 60,000
Replacement of Culvert 02-06.2 / CONSULTING FEES	\$ 20,759	\$ -	\$ 20,759	\$ (20,759)	\$ -
Replacement of Culvert 13-08.7 / CONSULTING FEES	\$ 23,252	\$ -	\$ 23,252	\$ (23,252)	\$ -

COUNTY OF HURON
Public Works - CAPITAL Summary
Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
Replacement of Culvert 19-15.8 / Maintenance Contracts	\$ -	\$ 355,000	\$ 355,000	\$ (355,000)	\$ -
Replacement of Culvert 19-15.8 / CONSULTING FEES	\$ 17,933	\$ -	\$ 17,933	\$ (17,933)	\$ -
Replacement of Culvert 19-19.9 / Maintenance Contracts	\$ -	\$ 391,000	\$ 391,000	\$ -	\$ 391,000
Replacement of Culvert 19-19.9 / CONSULTING FEES	\$ 17,933	\$ -	\$ 17,933	\$ (17,933)	\$ -
Replacement of Culvert 31-06.3 / Maintenance Contracts	\$ -	\$ 400,000	\$ 400,000	\$ -	\$ 400,000
Replacement of Culvert 31-06.3 / CONSULTING FEES	\$ 16,281	\$ -	\$ 16,281	\$ (16,281)	\$ -
Replacement of Culvert 84-09.0 / Maintenance Contracts	\$ -	\$ 825,000	\$ 825,000	\$ (527,000)	\$ 298,000
Replacement of Culvert 84-09.0 / CONSULTING FEES	\$ 21,115	\$ -	\$ 21,115	\$ (21,115)	\$ -
Replacement of Culvert 02-01.0 / CONSULTING FEES	\$ -	\$ 55,000	\$ 55,000	\$ -	\$ 55,000
Replacement of Culvert 06-10.6 / CONSULTING FEES	\$ -	\$ 55,000	\$ 55,000	\$ -	\$ 55,000
General	\$ 540,716	\$ 10,000	\$ 550,716	\$ (530,716)	\$ 20,000
Fuel Tanks for Zurich / LABOUR CAPITAL PROJECTS / Program Supplies & Costs	\$ 519,441	\$ -	\$ 519,441	\$ (519,441)	\$ -
Tablets for digital operations management	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ 10,000
Wingham Facility Furnishings / Facility Construction and Renewal / Program Supplies & Costs	\$ 16,275	\$ -	\$ 16,275	\$ (6,275)	\$ 10,000
Wroxeter Cell Booster / LABOUR CAPITAL PROJECTS / Program Supplies & Costs	\$ 5,000	\$ -	\$ 5,000	\$ (5,000)	\$ -
Intersections	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ 60,000
County Rd 15 (Londesborough Road) County Rd 8 (Base Line) / Consulting Fees	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ 60,000
PW Buildings	\$ -	\$ 72,000	\$ 72,000	\$ -	\$ 72,000
Small Tool Replacement (All Shops)	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000
Sanitary Pipe Reapirs (Auburn Shop)	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ 10,000
Exterior Door replacement (Wroxeter Shop)	\$ -	\$ 12,000	\$ 12,000	\$ -	\$ 12,000

COUNTY OF HURON
Public Works - CAPITAL Summary
Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
Road	\$ 1,945,754	\$ 5,775,536	\$ 7,721,290	\$ (6,487,790)	\$ 1,233,500
County Road 84 - Hensall Urban Reconstruct / Road Renewal / CONSULTING FEES	\$ 289,448	\$ -	\$ 289,448	\$ (289,448)	\$ -
CR 18 Ditch renewal brushing and guiderail installation / Road Renewal / Maintenance Contracts	\$ 260,232	\$ -	\$ 260,232	\$ (260,232)	\$ -
CR 83 - Urban Renewal from Highway 4 to western urban limit / Road Renewal / CONSULTING FEES	\$ 236,640	\$ -	\$ 236,640	\$ (236,640)	\$ -
Guiderail Replacements / Maintenance Contracts	\$ -	\$ 380,000	\$ 380,000	\$ -	\$ 380,000
County Road 5 Repaving (Shared Project with Middlesex) / Consulting Fees	\$ -	\$ 75,000	\$ 75,000	\$ -	\$ 75,000
RD0402-00 - (to) CountyRoad 8 (Base Line)-to-216m S of CountyRoad 15 (S. Limit Londesborough) / Consulting Fees	\$ -	\$ 180,000	\$ 180,000	\$ -	\$ 180,000
RD1201-01 - (to) Highway 4-to-CountyRoad 32 (Staffa Road) / Road Constrction	\$ 1,018	\$ -	\$ 1,018	\$ (1,018)	\$ -
RD1503-00 - (to) 167m West of CountyRoad 4 (W. Limit Londesborough)-to-CountyRoad 4 (London Road) / Consulting Fees	\$ -	\$ 22,100	\$ 22,100	\$ -	\$ 22,100
RD1504-00 - (to) CountyRoad 4 (London Road)-to-640m E of Cty Rd 4 / Consulting Fees	\$ -	\$ 86,400	\$ 86,400	\$ -	\$ 86,400
RD1701-02 - (to) CountyRoad 12 (North Line)-to-CountyRoad 14 (Perth Boundary) / Road Construction	\$ -	\$ 2,956,018	\$ 2,956,018	\$ (2,956,018)	\$ -
Salford Hill Embankment - Slope Stability / Consulting Fees	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000
Thames Rd 83 (Hwy 4 to Airport / Road Renewal / CONSULTING FEES	\$ 250,000	\$ -	\$ 250,000	\$ (85,000)	\$ 165,000
RD1201-02 - (to) County Road 32 (Staffa Road)-to-350m S. of Egmondville Bridge / Road Construction	\$ 1,018	\$ -	\$ 1,018	\$ (1,018)	\$ -
RD1701-01 - (to) County Road 15 (Londesborough Road)-to-County Road 12 (North Line) / Road Construction	\$ -	\$ 1,751,018	\$ 1,751,018	\$ (1,751,018)	\$ -
CR 83 Dashwood Reconstruction Phase 2	\$ 854,448	\$ -	\$ 854,448	\$ (854,448)	\$ -
CR 83 Dashwood Reconstruction Phase 1	\$ 52,950	\$ -	\$ 52,950	\$ (52,950)	\$ -
CR 83 Dashwood Reconstruction Phase 3	\$ -	\$ 275,000	\$ 275,000	\$ -	\$ 275,000

COUNTY OF HURON
Public Works - CAPITAL Summary
Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
Minor Capital	\$ 155,675	\$ 645,000	\$ 800,675	\$ (155,675)	\$ 645,000
Bridge	\$ -	\$ 58,000	\$ 58,000	\$ -	\$ 58,000
Minor Repairs of Belgrave Bridge (04-25.6) - Bridge Crew	\$ -	\$ 8,000	\$ 8,000	\$ -	\$ 8,000
Credition Bridge (10-16.2) Detailed Condition Survey / CONSULTING FEES	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ 25,000
Fordwich Bridge (30-05.9) Detailed Condition Survey / CONSULTING FEES	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ 25,000
General	\$ 130,675	\$ -	\$ 130,675	\$ (130,675)	\$ -
Cycling Master Plan	\$ 5,000	\$ -	\$ 5,000	\$ (5,000)	\$ -
Security cameras for Auburn, Wroxeter, Zurich	\$ 25,000	\$ -	\$ 25,000	\$ (25,000)	\$ -
Storm Sewer Inspection and Mapping / Consulting Fees	\$ 100,675	\$ -	\$ 100,675	\$ (100,675)	\$ -
PW Buildings	\$ 25,000	\$ 22,000	\$ 47,000	\$ (25,000)	\$ 22,000
Exhaust Ventilation System (Auburn Shop)	\$ -	\$ 22,000	\$ 22,000	\$ -	\$ 22,000
Electronic Door Access Controls - WIngham/Auburn/Zurich	\$ 25,000	\$ -	\$ 25,000	\$ (25,000)	\$ -
Road	\$ -	\$ 565,000	\$ 565,000	\$ -	\$ 565,000
Bridge Approach Repairs / Maintenance Contracts	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ 150,000
CR31 Just South of CR15 on Hill (Maintenance Issues) and CR1 Just South of CR31 - Shoulders Washing Away / Maintenance Contracts	\$ -	\$ 130,000	\$ 130,000	\$ -	\$ 130,000
Guiderail Inspection (Phase 1 of 3) / Consulting Fees	\$ -	\$ 35,000	\$ 35,000	\$ -	\$ 35,000
Guiderail End Treatment Updates (North) / Maintenance Contracts	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000
Patching Repairs / Maintenance Contracts	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ 150,000

COUNTY OF HURON

Public Works - CAPITAL Summary

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
Rumble Strip Repairs / Maintenance Contracts	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ 30,000
Traffic Radar Boards / Program Supplies & Costs	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ 20,000
2027	\$ 129,934	\$22,339,150	\$22,469,084	\$ (13,903,618)	\$ 8,565,466
CAPITAL	\$ 129,934	\$22,339,150	\$22,469,084	\$ (13,903,618)	\$ 8,565,466
Bridge	\$ -	\$ 1,376,850	\$ 1,376,850	\$ -	\$ 1,376,850
04-08.4 (Londesborough Bridge)	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ 100,000
04-15.6 (Blyth Brook Bridge)	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ 25,000
08-09.2 (Sheppards Bridge)	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ 20,000
08-12.5 (Penfound - Hallums Bridge)	\$ -	\$ 56,000	\$ 56,000	\$ -	\$ 56,000
28-10.1 (Farrish Bridge)	\$ -	\$ 430,000	\$ 430,000	\$ -	\$ 430,000
87-13.2 (Maitland River Bridge)	\$ -	\$ 370,000	\$ 370,000	\$ -	\$ 370,000
Boundary Bridge #20	\$ -	\$ 250,000	\$ 250,000	\$ -	\$ 250,000
Rehabilitation of Boundary Bridge #14 (BB14) / Maintenance Contracts	\$ -	\$ 125,850	\$ 125,850	\$ -	\$ 125,850
Culvert_Large	\$ -	\$ 2,823,000	\$ 2,823,000	\$ -	\$ 2,823,000
02-01.0	\$ -	\$ 462,000	\$ 462,000	\$ -	\$ 462,000
04-10.5	\$ -	\$ 808,000	\$ 808,000	\$ -	\$ 808,000
06-08.4	\$ -	\$ 503,000	\$ 503,000	\$ -	\$ 503,000
06-10.6	\$ -	\$ 460,000	\$ 460,000	\$ -	\$ 460,000
13-08.7	\$ -	\$ 420,000	\$ 420,000	\$ -	\$ 420,000
86-20.8	\$ -	\$ 53,000	\$ 53,000	\$ -	\$ 53,000
86-22.6	\$ -	\$ 65,000	\$ 65,000	\$ -	\$ 65,000
86-25.5	\$ -	\$ 52,000	\$ 52,000	\$ -	\$ 52,000
Intersections	\$ 129,934	\$ 3,260,000	\$ 3,389,934	\$ (3,329,934)	\$ 60,000

COUNTY OF HURON
Public Works - CAPITAL Summary
Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
County Rd 83 (Thames Road) County Rd 11 (Hern Line) / Consulting Fees	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ 60,000
County Rd 83 (Thames Road East) London Road (4) / Roundabout Construction	\$ 129,934	\$ 3,200,000	\$ 3,329,934	\$ (3,329,934)	\$ -
PW Buildings	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ 60,000
Small Tool Replacement (All Shops)	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000
Concrete Flooring Repair (Zurich Shop)	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ 10,000
Wroxeter Storage Shed (Engineering Design)	\$ -	\$ -	\$ -	\$ -	\$ -
PW Weather Stations	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
42658 AMBERLEY RD	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Road	\$ -	\$14,814,300	\$14,814,300	\$ (10,573,684)	\$ 4,240,616
CCBF Funding	\$ -	\$ -	\$ -	\$ (2,637,248)	\$ (2,637,248)
OCIF Funding	\$ -	\$ -	\$ -	\$ (7,936,436)	\$ (7,936,436)
Guiderail Replacements / Maintenance Contracts	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ 150,000
Patching Repairs / Maintenance Contracts	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ 150,000
RD1201-01 - (to) Highway 4-to-CountyRoad 32 (Staffa Road) / Road Constrction	\$ -	\$ 1,500,000	\$ 1,500,000	\$ -	\$ 1,500,000
Rumble Strip Repairs / Maintenance Contracts	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ 25,000
Guiderail Inspection (Phase 2 of 3) / Consulting Fees	\$ -	\$ 35,000	\$ 35,000	\$ -	\$ 35,000
Guiderail End Treatment Updates (Central) / Maintenance Contracts	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000
County Road 5 Repaving (Shared Project with Middlesex) / Road Construction	\$ -	\$ 1,069,300	\$ 1,069,300	\$ -	\$ 1,069,300
RD0106-01 - 50m North of Proudfoot Ave (N. Dungannon)-to-CountyRoad 20 (Belgrave Road) / Consulting Fees	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ 150,000

COUNTY OF HURON
Public Works - CAPITAL Summary
Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
RD0106-02 - CountyRoad 20 (Belgrave Road)-to-850 m S. of Cty Rd. 86 / Consulting Fees	\$ -	\$ -	\$ -	\$ -	\$ -
RD0402-00 - (to) CountyRoad 8 (Base Line)-to-216m S of CountyRoad 15 (S. Limit Londesborough) / Road Construction	\$ -	\$ 3,900,000	\$ 3,900,000	\$ -	\$ 3,900,000
RD0404-00 - (to) 37m N of Anthonys Line (N. Limit Londesborough)-to-CountyRoad 25 (Blyth Road) / Road Construction	\$ -	\$ 1,800,000	\$ 1,800,000	\$ -	\$ 1,800,000
RD1503-00 - (to) 167m West of CountyRoad 4 (W. Limit Londesborough)-to-CountyRoad 4 (London Road) / Road Construction	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000
RD1504-00 - (to) CountyRoad 4 (London Road)-to-640m E of Cty Rd 4 / Road Construction	\$ -	\$ 170,000	\$ 170,000	\$ -	\$ 170,000
RD8404-00 - (to) Airport Line-to-Highway 4 HENSALL PHASE 1 / Urban Reconstruction	\$ -	\$ 3,465,000	\$ 3,465,000	\$ -	\$ 3,465,000
Salford Hill Embankment - Slope Stability / Maintenance Contracts	\$ -	\$ 500,000	\$ 500,000	\$ -	\$ 500,000
RD1201-02 - (to) County Road 32 (Staffa Road)-to-350m S. of Egmondville Bridge / Road Construction	\$ -	\$ 1,800,000	\$ 1,800,000	\$ -	\$ 1,800,000
2028	\$ -	\$24,868,300	\$24,868,300	\$ (8,106,684)	\$ 16,761,616
CAPITAL	\$ -	\$24,868,300	\$24,868,300	\$ (8,106,684)	\$ 16,761,616
Bridge	\$ -	\$ 4,702,000	\$ 4,702,000	\$ -	\$ 4,702,000
04-08.4 (Londesborough Bridge)	\$ -	\$ 850,000	\$ 850,000	\$ -	\$ 850,000
04-15.6 (Blyth Brook Bridge)	\$ -	\$ 180,000	\$ 180,000	\$ -	\$ 180,000
05-14.8 (Mud Creek Bridge)	\$ -	\$ 29,000	\$ 29,000	\$ -	\$ 29,000
08-09.2 (Sheppards Bridge)	\$ -	\$ 205,000	\$ 205,000	\$ -	\$ 205,000
08-12.5 (Penfound - Hallums Bridge)	\$ -	\$ 450,000	\$ 450,000	\$ -	\$ 450,000
17-06.4 (Winthrop Bridge)	\$ -	\$ 23,000	\$ 23,000	\$ -	\$ 23,000
28-02.6 (Earls Bridge)	\$ -	\$ 45,000	\$ 45,000	\$ -	\$ 45,000
83-25.0 (Ausable River East Bridge)	\$ -	\$ 2,900,000	\$ 2,900,000	\$ -	\$ 2,900,000

COUNTY OF HURON
Public Works - CAPITAL Summary
Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
Boundary Bridge #24	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ 20,000
Culvert_Large	\$ -	\$ 1,749,000	\$ 1,749,000	\$ -	\$ 1,749,000
12-21.7	\$ -	\$ 53,000	\$ 53,000	\$ -	\$ 53,000
28-00.4	\$ -	\$ 46,000	\$ 46,000	\$ -	\$ 46,000
86-08.5	\$ -	\$ 52,000	\$ 52,000	\$ -	\$ 52,000
86-11.1	\$ -	\$ 54,000	\$ 54,000	\$ -	\$ 54,000
86-20.8	\$ -	\$ 482,000	\$ 482,000	\$ -	\$ 482,000
86-22.6	\$ -	\$ 588,000	\$ 588,000	\$ -	\$ 588,000
86-25.5	\$ -	\$ 474,000	\$ 474,000	\$ -	\$ 474,000
PW Buildings	\$ -	\$ 152,500	\$ 152,500	\$ -	\$ 152,500
Small Tool Replacement (All Shops)	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000
Heat Generating System (Wroxeter Shop)	\$ -	\$ 62,500	\$ 62,500	\$ -	\$ 62,500
Exhaust Ventilation System (Wroxeter Shop)	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ 25,000
Pressure Washer Replacement (Wroxeter Shop)	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
PW Weather Stations	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
83091 DONNYBROOK LINE	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Road	\$ -	\$18,259,800	\$18,259,800	\$ (8,106,684)	\$ 10,153,116
CCBF Funding	\$ -	\$ -	\$ -	\$ (2,089,248)	\$ (2,089,248)
OCIF Funding	\$ -	\$ -	\$ -	\$ (6,017,436)	\$ (6,017,436)
Guiderail Replacements / Maintenance Contracts	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ 150,000
Patching Repairs / Maintenance Contracts	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ 150,000
Guiderail Inspection (Phase 3 of 3) / Consulting Fees	\$ -	\$ 35,000	\$ 35,000	\$ -	\$ 35,000
Guiderail End Treatment Updates (South) / Maintenance Contracts	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000

COUNTY OF HURON

Public Works - CAPITAL Summary

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
RD0106-02 - CountyRoad 20 (Belgrave Road)-to-850 m S. of Cty Rd. 86 / Road Construction	\$ -	\$ 1,892,800	\$ 1,892,800	\$ -	\$ 1,892,800
RD0406-01 - (to) 285m North of North St. (N. Limit Blyth)-to-CountyRoad 16 (Morris Road) / Road Construction	\$ -	\$ 3,250,000	\$ 3,250,000	\$ -	\$ 3,250,000
RD0406-02 - (to) CountyRoad 16 (Morris Road)-to-Parker Drive (S. Limit Belgrave) / Road Construction	\$ -	\$ 700,000	\$ 700,000	\$ -	\$ 700,000
RD0408-00 - (to) Belgrave Bridge 4-25.6 (N. Limit Belgrave)-to-CountyRoad 86 (Amberley Road)- / Road Construction	\$ -	\$ 3,600,000	\$ 3,600,000	\$ -	\$ 3,600,000
RD8304-00 - (to) 462m West of Francis St. (W. Limit Exeter)-to-Highway 4 / Urban Reconstruction	\$ -	\$ 3,927,000	\$ 3,927,000	\$ -	\$ 3,927,000
RD8404-00 - (to) Airport Line-to-Highway 4 HENSALL PHASE 2 / Urban Reconstruction	\$ -	\$ 4,235,000	\$ 4,235,000	\$ -	\$ 4,235,000
RD8601-00 - (to) Highway 21-to-310m West of Ross St. (W. Limit Lucknow) / Consulting Fees	\$ -	\$ 110,000	\$ 110,000	\$ -	\$ 110,000
RD8602-01 - (to) 125m East of Walter St. (E. Limit Lucknow)-to-CountyRoad 22 (Donnybrook Line) / Consulting Fees	\$ -	\$ -	\$ -	\$ -	\$ -
RD8602-02 - (to) CountyRoad 22 (Donnybrook Line)-to-Beecroft Line / Consulting Fees	\$ -	\$ -	\$ -	\$ -	\$ -
RD8602-03 - (to) Beecroft Line-to-Norman Line / Consulting Fees	\$ -	\$ -	\$ -	\$ -	\$ -
RD8602-04 - (to) Norman Line to E. Limit Wingham / Consulting Fees	\$ -	\$ -	\$ -	\$ -	\$ -
RD8604-00 - (to) W. Limit Wingham to County Road 87 / Consulting Fees	\$ -	\$ -	\$ -	\$ -	\$ -
RD8605-00 - (to) County Road 87 to 0.3km W of County Road 12 / Consulting Fees	\$ -	\$ -	\$ -	\$ -	\$ -
RD8606-01 - (to) 0.3km W of County Road 12 to County Road 34 / Consulting Fees	\$ -	\$ -	\$ -	\$ -	\$ -
RD8606-02 - (to) County Road 34 to County Road 19 / Consulting	\$ -	\$ -	\$ -	\$ -	\$ -
RD8606-03 - (to) County Road 19 to Perth Limit / Consulting fees	\$ -	\$ 160,000	\$ 160,000	\$ -	\$ 160,000
Rural Ditches	\$ -	\$ -	\$ -	\$ -	\$ -
Estimated Rural Ditches	\$ -	\$ -	\$ -	\$ -	\$ -

COUNTY OF HURON
Public Works - CAPITAL Summary
Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
PUBLIC WORKS 2026-2026 TOTAL	\$ 3,002,183	\$58,257,186	\$61,259,369	\$ (30,815,981)	\$ 30,443,388

COUNTY OF HURON
Public Works - OPERATING Summary
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
MUNICIPAL GRANTS & FEES						
Services to Municipalities	112,776	60,169	90,000	90,000	-	0.00%
Total Municipal Grants & Fees	112,776	60,169	90,000	90,000	-	0.00%
OTHER REVENUE						
Transfer from Operating Carryforward	256,392	36,667	270,371	155,675	(114,696)	-42.42%
Transfer from Reserves	-	-	-	-	-	0.00%
Intra County Recoveries	6,553	9,248	25,000	10,000	(15,000)	-60.00%
Rent/Lease	6,000	12,000	8,500	8,500	-	0.00%
Third Party Recoveries	215,555	92,960	180,000	180,000	-	0.00%
Total Other Revenue	484,500	150,875	483,871	354,175	(129,696)	-26.80%
TOTAL REVENUE	674,034	211,043	573,871	444,175	(129,696)	-22.60%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	3,257,711	3,977,847	3,507,650	3,716,150	208,500	5.94%
Salaries - Part Time	461,230	395,086	486,276	532,275	45,999	9.46%
Statutory Benefits	370,807	431,729	351,186	365,015	13,829	3.94%
Extended Benefits	331,531	423,906	440,862	440,975	113	0.03%
OMERS	339,566	357,317	351,226	370,575	19,349	5.51%
Wage Reallocation	(12,331)	22,406	15,300	(15,000)	(30,300)	-198.04%
WSIB Sch 2 Costs	60,486	56,069	55,000	37,100	(17,900)	-32.55%
Total Salaries and Benefits	4,808,999	5,664,360	5,207,500	5,447,090	239,590	4.60%
EQUIPMENT						
Equipment Rentals/Leases	61,965	60,960	67,507	98,607	31,100	46.07%
Equipment Repairs & Maint.	256	-	1,200	1,200	-	0.00%
Total Equipment	62,221	60,960	68,707	99,807	31,100	45.26%

COUNTY OF HURON
Public Works - OPERATING Summary
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
PURCHASED SERVICE						
Audit	3,004	6,942	3,471	-	(3,471)	-100.00%
Consulting/Professional Fees	105,121	180,802	429,100	120,000	(309,100)	-72.03%
Insurance	402,117	857,800	428,900	452,900	24,000	5.60%
Intra County Purchases	2,498,733	4,147,613	2,997,564	3,050,041	52,477	1.75%
Legal Fees	7,659	1,293	8,000	8,000	-	0.00%
Capital / Maintenance Contracts	1,710,091	2,060,258	1,870,451	2,374,220	503,769	26.93%
Printing (External)	1,104	240	500	500	-	0.00%
Total Purchased Service	4,727,829	7,254,948	5,737,986	6,005,661	267,675	4.66%
OPERATIONAL						
Advertising	5,322	1,348	7,000	7,000	-	0.00%
Associations/Memberships	5,602	8,597	8,000	8,000	-	0.00%
Conventions/Conferences	6,734	1,757	18,000	8,800	(9,200)	-51.11%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	4,999	2,414	9,000	9,000	-	0.00%
Postage/Courier	275	608	500	500	-	0.00%
Publications & Subscriptions	690	-	1,500	1,500	-	0.00%
Rent	32,500	65,000	32,500	32,500	-	0.00%
Staff Training	43,292	105,899	65,000	43,000	(22,000)	-33.85%
Telecommunications	62,536	63,267	60,000	60,000	-	0.00%
Travel/Meals	33,440	50,687	33,000	52,200	19,200	58.18%
Garbage	4,264	3,743	6,000	6,000	-	0.00%
Maintenance & Repairs/Building	27,485	21,847	35,000	35,000	-	0.00%
Maintenance & Repairs/Electrical	3,473	9,641	5,000	5,000	-	0.00%
Maintenance & Repairs/HVAC	7,208	1,573	5,000	5,000	-	0.00%
Maintenance & Repairs/Plumbing	4,016	3,426	5,000	5,000	-	0.00%
Taxes	1,149	1,149	1,200	1,300	100	8.33%
Utilities/Heat	29,847	74,511	50,000	60,000	10,000	20.00%
Utilities/Hydro	60,443	91,198	78,500	89,000	10,500	13.38%
Depreciation - Capital Assets	7,918,769	7,917,457	7,726,000	8,494,336	768,336	9.94%
Gain or Loss on disposal of capital assets	783,270	-	-	-	-	0.00%
Total Operational	9,035,311	8,424,121	8,146,200	8,923,136	776,936	9.54%
PROGRAM						

COUNTY OF HURON
Public Works - OPERATING Summary
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Purchase of Service	194,815	24,910	248,450	243,450	(5,000)	-2.01%
Program Supplies & Costs	2,492,960	3,398,268	2,571,252	2,571,438	186	0.01%
Total Program	2,687,774	3,423,178	2,819,702	2,814,888	(4,814)	-0.17%
OTHER						
Transfer to Operating Carryforward	75,549	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Total Other	75,549	-	-	-	-	0.00%
TOTAL EXPENDITURES	21,397,684	24,827,567	21,980,095	23,290,582	1,310,487	5.96%
NET REQUIREMENT	20,723,650	24,616,524	21,406,224	22,846,407	1,440,183	6.73%
LEVY BASED ADJUSTMENTS						
Less: Depreciation	(7,918,769)	(7,917,457)	(7,726,000)	(8,494,336)	(768,336)	9.94%
NET LEVY REQUIREMENT	12,804,881	16,699,067	13,680,224	14,352,071	671,847	4.91%
Financial Statement Adjustments						
Transfer To/(From) Reserves			270,371	155,675	(114,696)	-42.42%
Add: Depreciation			7,726,000	8,494,336	768,336	9.94%
Surplus/Deficit per Financial Statements	12,804,881	16,699,067	21,676,595	23,002,082	1,325,487	6.11%

COUNTY OF HURON

Public Works - General

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
MUNICIPAL GRANTS & FEES						
Services to Municipalities	112,776	60,169	90,000	90,000	-	0.00%
Total Municipal Grants & Fees	112,776	60,169	90,000	90,000	-	0.00%
OTHER REVENUE						
Transfer from Operating Carryforward	72,824	-	-	-	-	0.00%
Rent/Lease	6,000	12,000	8,500	8,500	-	0.00%
Third Party Recoveries	215,555	92,960	180,000	180,000	-	0.00%
Total Other Revenue	294,379	108,260	188,500	188,500	-	0.00%
TOTAL REVENUE	483,913	168,429	278,500	278,500	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	946,405	1,129,391	1,427,826	1,510,090	82,264	5.76%
Salaries - Part Time	52,994	8,367	-	-	-	0.00%
Statutory Benefits	132,260	154,431	128,722	129,420	698	0.54%
Extended Benefits	152,792	140,872	190,171	178,445	(11,726)	-6.17%
OMERS	275,897	108,440	120,393	136,620	16,227	13.48%
Wage Reallocation	-	27,801	15,300	-	(15,300)	-100.00%
WSIB Sch 2 Costs	60,486	56,069	55,000	37,100	(17,900)	-32.55%
Total Salaries and Benefits	1,620,834	1,625,371	1,937,412	1,991,675	54,263	2.80%
EQUIPMENT						
Equipment Rentals/Leases	29,214	60,960	27,507	58,607	31,100	113.06%
Total Equipment	29,214	60,960	27,507	58,607	31,100	113.06%
PURCHASED SERVICE						
Audit	3,004	6,942	3,471	-	(3,471)	-100.00%
Consulting/Professional Fees	32,177	0	2,000	-	(2,000)	-100.00%
Insurance	402,117	857,800	428,900	452,900	24,000	5.60%
Intra County Purchases	136,625	90,700	116,835	116,835	-	0.00%
Legal Fees	7,659	1,293	8,000	8,000	-	0.00%
Maintenance Contracts	61,765	57,397	45,000	45,000	-	0.00%
Printing (External)	1,104	240	500	500	-	0.00%
Total Purchased Service	644,451	1,014,372	604,706	623,235	18,529	3.06%

COUNTY OF HURON

Public Works - General

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
OPERATIONAL						
Advertising	1,671	-	2,000	2,000	-	0.00%
Associations/Memberships	5,602	8,597	8,000	8,000	-	0.00%
Conventions/Conferences	6,734	1,757	18,000	8,800	(9,200)	-51.11%
Office Expense	4,999	2,414	9,000	9,000	-	0.00%
Postage/Courier	275	608	500	500	-	0.00%
Publications & Subscriptions	690	-	1,500	1,500	-	0.00%
Rent	32,500	65,000	32,500	32,500	-	0.00%
Staff Training	43,292	105,899	65,000	43,000	(22,000)	-33.85%
Telecommunications	62,536	63,267	60,000	60,000	-	0.00%
Travel/Meals	33,440	50,687	33,000	52,200	19,200	58.18%
Taxes	1,149	1,149	1,200	1,300	100	8.33%
Depreciation - Capital Assets	7,918,769	7,917,457	7,726,000	8,494,336	768,336	9.94%
Gain or Loss on disposal of capital assets	783,270	-	-	-	-	0.00%
Total Operational	8,894,924	8,216,834	7,956,700	8,713,136	756,436	9.51%
PROGRAM						
Purchase of Service	451	451	5,450	5,450	-	0.00%
Program Supplies & Costs	48,308	652,006	58,000	70,000	12,000	20.69%
Total Program	48,759	652,457	63,450	75,450	12,000	18.91%
OTHER						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Costs transferred to Assets	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Total Other	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	11,238,182	11,569,994	10,589,775	11,462,103	872,328	8.24%
NET REQUIREMENT	10,754,268	11,401,566	10,311,275	11,183,603	872,328	8.46%
LEVY BASED ADJUSTMENTS						
Less: Depreciation	(7,918,769)	(7,917,457)	(7,726,000)	(8,494,336)	(768,336)	9.94%
NET LEVY REQUIREMENT	2,835,499	3,484,109	2,585,275	2,689,267	103,992	4.02%
Financial Statement Adjustments						
Transfer To/(From) Reserves			-	-	-	0.00%
Add: Depreciation			7,726,000	8,494,336	768,336	9.94%
Total Surplus/Deficit per Financial Statement	2,835,499	3,484,109	10,311,275	11,183,603	872,328	8.46%

COUNTY OF HURON
Public Works - Road Maintenance
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	446,077	279,079	375,637	394,215	18,578	4.95%
Salaries - Part Time	14,859	12,594	19,911	13,410	(6,501)	-32.65%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Statutory Benefits	35,318	25,960	33,911	35,100	1,189	3.51%
Extended Benefits	37,817	27,913	45,304	46,935	1,631	3.60%
OMERS	9,699	25,581	35,175	36,690	1,515	4.31%
Total Salaries and Benefits	543,771	371,128	509,938	526,350	16,412	3.22%
EQUIPMENT						
Equipment Rentals/Leases	6,756	-	7,000	7,000	-	0.00%
Total Equipment	6,756	-	7,000	7,000	-	0.00%
PURCHASED SERVICE						
Intra County Purchases	481,386	280,346	619,000	559,000	(60,000)	-9.69%
Capital / Maintenance Contracts	517,556	77,480	243,044	553,044	310,000	127.55%
Total Purchased Service	1,004,120	357,826	862,044	1,147,044	285,000	33.06%
PROGRAM						
Purchase of Service	47,107	5,190	80,000	80,000	-	0.00%
Program Supplies & Costs	274,499	16,435	310,000	255,000	(55,000)	-17.74%
Total Program	321,606	21,625	390,000	335,000	(55,000)	-14.10%
TOTAL EXPENDITURES	1,876,252	750,579	1,768,982	2,015,394	246,412	13.93%
NET REQUIREMENT	1,876,252	750,579	1,768,982	2,015,394	246,412	13.93%
LEVY BASED ADJUSTMENTS						
Less: Depreciation	-	-	-	-	-	0.00%
NET LEVY REQUIREMENT	1,876,252	750,579	1,768,982	2,015,394	246,412	13.93%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	0.00%

COUNTY OF HURON**Public Works - Road Maintenance****Budget for the year ending December 31, 2026**

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Surplus/Deficit per Financial Statement	1,876,252	750,579	1,768,982	2,015,394	246,412	13.93%

COUNTY OF HURON
Public Works - Roadside Maintenance
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	6,553	5,948	25,000	10,000	(15,000)	-60.00%
Total Other Revenue	6,553	5,948	25,000	10,000	(15,000)	-60.00%
TOTAL REVENUE	6,553	5,948	25,000	10,000	(15,000)	-60.00%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	268,075	125,640	169,021	177,400	8,379	4.96%
Salaries - Part Time	29,591	14,146	24,203	27,860	3,657	15.11%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Statutory Benefits	25,799	12,334	16,911	17,670	759	4.49%
Extended Benefits	26,685	14,684	20,386	21,120	734	3.60%
OMERS	6,751	10,753	17,553	18,475	922	5.25%
Wage Reallocation	(12,331)	(5,395)	-	(15,000)	(15,000)	0.00%
Total Salaries and Benefits	344,570	172,163	248,074	247,525	(549)	-0.22%
EQUIPMENT						
Equipment Rentals/Leases	6,135	-	5,000	5,000	-	0.00%
Total Equipment	6,135	-	5,000	5,000	-	0.00%
PURCHASED SERVICE						
Intra County Purchases	315,663	149,769	289,000	289,000	-	0.00%
Capital / Maintenance Contracts	12,256	3,483	71,000	82,000	11,000	15.49%
Total Purchased Service	327,919	153,252	360,000	371,000	11,000	3.06%
OPERATIONAL						
Advertising	3,651	1,348	5,000	5,000	-	0.00%
Garbage	4,264	3,743	6,000	6,000	-	0.00%
Total Operational	7,915	5,091	11,000	11,000	-	0.00%
PROGRAM						
Purchase of Service	70,530	-	45,000	45,000	-	0.00%
Program Supplies & Costs	28,733	21,249	42,138	42,138	-	0.00%
Total Program	99,263	21,249	87,138	87,138	-	0.00%

COUNTY OF HURON**Public Works - Roadside Maintenance****Budget for the year ending December 31, 2026**

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL EXPENDITURES	785,801	351,755	711,212	721,663	10,451	1.47%
NET REQUIREMENT	779,248	345,807	686,212	711,663	25,451	3.71%
LEVY BASED ADJUSTMENTS						
Less: Depreciation	-	-	-		-	0.00%
NET LEVY REQUIREMENT	779,248	345,807	686,212	711,663	25,451	3.71%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	0.00%
Total Surplus/Deficit per Financial Statement	779,248	345,807	686,212	711,663	25,451	3.71%

COUNTY OF HURON
Public Works - Bridge Maintenance
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	96,436	132,479	81,336	85,365	4,029	4.95%
Salaries - Part Time	476	3,516	7,167	8,250	1,083	15.11%
Statutory Benefits	7,365	12,189	7,760	8,060	300	3.87%
Extended Benefits	7,888	14,939	9,812	10,165	353	3.60%
OMERS	2,829	12,295	8,043	8,425	382	4.75%
Total Salaries and Benefits	114,995	175,418	114,118	120,265	6,147	5.39%
EQUIPMENT						
Equipment Rentals/Leases	3,860	-	2,000	2,000	-	0.00%
Total Equipment	3,860	-	2,000	2,000	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	60,135	6,045	50,000	85,000	35,000	70.00%
Intra County Purchases	80,461	87,580	109,000	109,000	-	0.00%
Total Purchased Service	156,101	99,880	159,000	194,000	35,000	22.01%
OPERATIONAL						
Bridge Minor Capital	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Purchase of Service	607	-	12,000	12,000	-	0.00%
Program Supplies & Costs	27,539	7,195	46,000	54,000	8,000	17.39%
Total Program	28,146	7,195	58,000	66,000	8,000	13.79%
OTHER						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Total Other	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	303,101	282,493	333,118	382,265	49,147	14.75%
NET REQUIREMENT	303,101	282,493	333,118	382,265	49,147	14.75%
LEVY BASED ADJUSTMENTS						
Less: Depreciation	-	-	-	-	-	0.00%

COUNTY OF HURON**Public Works - Bridge Maintenance****Budget for the year ending December 31, 2026**

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
NET LEVY REQUIREMENT	303,101	282,493	333,118	382,265	49,147	14.75%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	0.00%
Total Surplus/Deficit per Financial Statement	303,101	282,493	333,118	382,265	49,147	14.75%

COUNTY OF HURON

Public Works - Drainage Maintenance

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Transfer from Committed Carryforward	-	36,667	194,822	100,675	(94,147)	-48.32%
Total Other Revenue	-	36,667	194,822	100,675	(94,147)	-48.32%
TOTAL REVENUE	-	36,667	194,822	100,675	(94,147)	-48.32%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	83,389	57,104	97,667	102,500	4,833	4.95%
Salaries - Part Time	4,265	2,805	-	-	-	0.00%
Statutory Benefits	7,238	5,713	8,557	8,820	263	3.07%
Extended Benefits	8,823	7,135	11,788	12,205	417	3.54%
OMERS	2,501	5,156	8,882	9,225	343	3.86%
Total Salaries and Benefits	106,216	77,912	126,894	132,750	5,856	4.61%
EQUIPMENT						
Equipment Rentals/Leases	16,000	-	23,000	23,000	-	0.00%
Total Equipment	16,000	-	23,000	23,000	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	174,757	377,100	-	(377,100)	-100.00%
Intra County Purchases	80,790	56,427	102,000	102,000	-	0.00%
Capital / Maintenance Contracts	208,213	369,693	306,822	407,497	100,675	32.81%
Total Purchased Service	289,003	600,877	785,922	509,497	(276,425)	-35.17%
PROGRAM						
Purchase of Service	75,146	4,564	70,000	65,000	(5,000)	-7.14%
Program Supplies & Costs	26,658	18,733	36,000	36,000	-	0.00%
Total Program	101,804	23,298	106,000	101,000	(5,000)	-4.72%
OTHER						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Total Other	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	513,024	702,087	1,041,816	766,247	(275,569)	-26.45%

COUNTY OF HURON**Public Works - Drainage Maintenance****Budget for the year ending December 31, 2026**

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
NET REQUIREMENT	513,024	665,420	846,994	665,572	(181,422)	-21.42%
LEVY BASED ADJUSTMENTS						
Less: Depreciation	-	-	-		-	0.00%
NET LEVY REQUIREMENT	513,024	665,420	846,994	665,572	(181,422)	-21.42%
Financial Statement Adjustments						
Transfer To/(From) Reserves			194,822	100,675	(94,147)	-48.32%
Total Surplus/Deficit per Financial Statement	513,024	665,420	1,041,816	766,247	(275,569)	-26.45%

COUNTY OF HURON
Public Works - Traffic Safety
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Transfer from Operating Carryforward	73,568	-	5,000	5,000	-	0.00%
Total Other Revenue	73,568	-	5,000	5,000	-	0.00%
TOTAL REVENUE	73,568	-	5,000	5,000	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	345,096	419,806	293,020	307,490	14,470	4.94%
Salaries - Part Time	22,972	28,404	31,164	21,605	(9,559)	-30.67%
Statutory Benefits	31,762	52,724	27,342	28,320	978	3.58%
Extended Benefits	31,544	51,203	35,387	36,610	1,223	3.46%
OMERS	8,485	36,766	28,365	29,620	1,255	4.42%
Total Salaries and Benefits	439,860	588,903	415,278	423,645	8,367	2.01%
PURCHASED SERVICE						
Consulting/Professional Fees	7,632	-	-	-	-	0.00%
Intra County Purchases	232,981	193,803	218,800	215,800	(3,000)	-1.37%
Capital / Maintenance Contracts	60,308	40,754	117,036	117,036	-	0.00%
Total Purchased Service	300,921	234,557	335,836	332,836	(3,000)	-0.89%
OPERATIONAL						
Utilities/Hydro	14,892	19,764	18,500	19,000	500	2.70%
Total Operational	14,892	19,764	18,500	19,000	500	2.70%
PROGRAM						
Purchase of Service	906	14,705	36,000	36,000	-	0.00%
Program Supplies & Costs	539,610	119,316	580,500	586,300	5,800	1.00%
Total Program	540,515	134,021	616,500	622,300	5,800	0.94%
OTHER						
Transfer to Operating Carryforward	5,000	-	-	-	-	0.00%
Total Other	5,000	-	-	-	-	0.00%
TOTAL EXPENDITURES	1,301,188	977,245	1,386,114	1,397,781	11,667	0.84%

COUNTY OF HURON**Public Works - Traffic Safety****Budget for the year ending December 31, 2026**

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
NET REQUIREMENT	1,227,620	977,245	1,381,114	1,392,781	11,667	0.84%
LEVY BASED ADJUSTMENTS						
Less: Depreciation	-	-	-		-	0.00%
NET LEVY REQUIREMENT	1,227,620	977,245	1,381,114	1,392,781	11,667	0.84%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	0.00%
Total Surplus/Deficit per Financial Statement	1,227,620	977,245	1,381,114	1,392,781	11,667	0.84%

COUNTY OF HURON
Public Works - Winter Maintenance
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	1,004,028	1,794,702	984,261	1,055,300	71,039	7.22%
Salaries - Part Time	326,762	315,542	387,003	441,780	54,777	14.15%
Statutory Benefits	124,748	164,225	119,607	128,825	9,218	7.71%
Extended Benefits	59,379	163,891	118,499	125,635	7,136	6.02%
OMERS	30,901	154,747	124,116	122,320	(1,796)	-1.45%
Total Salaries and Benefits	1,545,817	2,593,106	1,733,486	1,873,860	140,374	8.10%
EQUIPMENT						
Equipment Rentals/Leases	-	-	3,000	3,000	-	0.00%
Total Equipment	-	-	3,000	3,000	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Intra County Purchases	1,159,639	3,281,396	1,522,929	1,638,406	115,477	7.58%
Capital / Maintenance Contracts	815,607	1,498,493	995,000	1,005,094	10,094	1.01%
Total Purchased Service	1,975,246	4,779,889	2,517,929	2,643,500	125,571	4.99%
PROGRAM						
Program Supplies & Costs	1,449,546	2,452,872	1,438,614	1,463,000	24,386	1.70%
Total Program	1,449,613	2,452,872	1,438,614	1,463,000	24,386	1.70%
OTHER						
Transfer to Reserves	-	-	-	-	-	0.00%
Total Other	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	4,970,676	9,825,867	5,693,029	5,983,360	290,331	5.10%
NET REQUIREMENT	4,970,676	9,825,867	5,693,029	5,983,360	290,331	5.10%
LEVY BASED ADJUSTMENTS						
Less: Depreciation	-	-	-	-	-	0.00%
NET LEVY REQUIREMENT	4,970,676	9,825,867	5,693,029	5,983,360	290,331	5.10%
Financial Statement Adjustments						
Transfer To/(From) Reserves			-	-	-	0.00%

COUNTY OF HURON
Public Works - Winter Maintenance
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Surplus/Deficit per Financial Statement	4,970,676	9,825,867	5,693,029	5,983,360	290,331	5.10%

COUNTY OF HURON
Public Works - Facility Maintenance
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Transfer from Operating Carryforward	110,000	-	70,549	50,000	(20,549)	-29.13%
Total Other Revenue	110,000	-	70,549	50,000	(20,549)	-29.13%
TOTAL REVENUE	110,000	-	70,549	50,000	(20,549)	-29.13%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	68,204	39,648	78,882	83,790	4,908	6.22%
Salaries - Part Time	9,312	9,712	16,828	19,370	2,542	15.11%
Statutory Benefits	6,316	4,153	8,376	8,800	424	5.06%
Extended Benefits	6,602	3,268	9,515	9,860	345	3.63%
OMERS	2,503	3,579	8,699	9,200	501	5.76%
Wage Reallocation	-	-	-	-	-	0.00%
WSIB Sch 2 Costs	-	-	-	-	-	0.00%
Total Salaries and Benefits	92,937	60,359	122,300	131,020	8,720	7.13%
EQUIPMENT						
Equipment Repairs & Maint.	256	-	1,200	1,200	-	0.00%
Total Equipment	256	-	1,200	1,200	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Intra County Purchases	11,189	7,592	20,000	20,000	-	0.00%
Capital / Maintenance Contracts	18,880	6,702	92,549	164,549	72,000	77.80%
Total Purchased Service	30,069	14,294	112,549	184,549	72,000	63.97%
OPERATIONAL						
Maintenance & Repairs/Building	27,485	21,847	35,000	35,000	-	0.00%
Maintenance & Repairs/Electrical	3,473	9,641	5,000	5,000	-	0.00%
Maintenance & Repairs/HVAC	7,208	1,573	5,000	5,000	-	0.00%
Maintenance & Repairs/Plumbing	4,016	3,426	5,000	5,000	-	0.00%
Utilities/Heat	29,847	74,511	50,000	60,000	10,000	20.00%
Utilities/Hydro	45,551	71,434	60,000	70,000	10,000	16.67%
Total Operational	117,579	182,433	160,000	180,000	20,000	12.50%
PROGRAM						

COUNTY OF HURON
Public Works - Facility Maintenance
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Program Supplies & Costs	98,069	110,462	60,000	65,000	5,000	8.33%
Total Program	98,069	110,462	60,000	65,000	5,000	8.33%
OTHER						
Transfer to Operating Carryforward	70,549	-	-	-	-	0.00%
Total Other	70,549	-	-	-	-	0.00%
TOTAL EXPENDITURES	409,460	367,548	456,049	561,769	105,720	23.18%
NET REQUIREMENT	299,460	367,548	385,500	511,769	126,269	32.75%
LEVY BASED ADJUSTMENTS						
Less: Depreciation	-	-	-		-	0.00%
NET LEVY REQUIREMENT	299,460	367,548	385,500	511,769	126,269	32.75%
Financial Statement Adjustments						
Transfer To/(From) Reserves			70,549	50,000	(20,549)	-29.13%
Total Surplus/Deficit per Financial Statement	299,460	367,548	456,049	561,769	105,720	23.18%

COUNTY OF HURON

FLEET - BUDGET SUMMARY

	2025	2026	Change (\$)	Change (%)
Revenue Summary				
Operating Budget				
Government Transfers	-	-	-	
Internal Charges	3,499,873	3,533,411	33,538	
Total Operating Revenue	3,499,873	3,533,411	33,538	0.96%
Capital Budget				
Government Transfers			-	
Reserves	4,444,461	5,229,000	784,539	
Total Capital Revenue	4,444,461	5,229,000	784,539	17.65%
Total Revenue - BUDGET	7,944,334	8,762,411	818,077	10.30%
Expenditure Summary				
Operating Budget				
Salaries and Benefits	403,149	424,020	20,871	
Equipment	1,308,000	1,508,000	200,000	
Purchased Service	174,800	191,100	16,300	
Internal Charges	40,000	40,000	-	
Operational	-	-	-	
Program	8,000	4,000	(4,000)	
Transfer to Reserves	1,565,924	1,366,291	(199,633)	
Total Operating Budget	3,499,873	3,533,411	33,538	0.96%
Capital Budget				
Capital Expenditures	4,444,461	5,229,000	784,539	
Transfer to Reserves			-	
Total Capital Budget	4,444,461	5,229,000	784,539	17.65%
Total Expenditures - BUDGET	7,944,334	8,762,411	818,077	10.30%
Total LEVY	-	-	-	0.00%
Financial Statement Adjustments (PSAB)				
Amortization	908,037	1,026,654	118,617	
Capital Expenditures	(4,444,461)	(5,229,000)	(784,539)	
Reserves	2,878,537	3,862,709	984,172	
Total Financial Statement Surplus/Deficit	(657,887)	(339,637)	318,250	-48.37%

COUNTY OF HURON
FLEET - CAPITAL
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Transfer from Reserves	540,267	476,990	4,444,461	5,229,000	784,539	17.65%
Total Other Revenue	540,267	476,990	4,444,461	5,229,000	784,539	17.65%
TOTAL REVENUE	540,267	476,990	4,444,461	5,229,000	784,539	17.65%
EXPENDITURES						
EQUIPMENT						
Equipment Replacement New (under \$1,000)	540,267	1,612,155	4,444,461	5,229,000	784,539	17.65%
Total Equipment	540,267	1,612,155	4,444,461	5,229,000	784,539	17.65%
OTHER EXPENDITURES						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Total Other Expenditures	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	540,267	1,612,155	4,444,461	5,229,000	784,539	17.65%
NET REQUIREMENT	-	1,135,164	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less: Depreciation	-	-	-	-	-	0.00%
NET LEVY REQUIREMENT	-	1,135,164	-	-	-	0.00%
Financial Statement Adjustments						
Transfer To/(From) Reserves			4,444,461	5,229,000	784,539	17.65%
Less: Capital Expenditures			(4,444,461)	(5,229,000)	(784,539)	17.65%
Surplus/Deficit per Financial Statements	-	1,135,164	-	-	-	0.00%

COUNTY OF HURON

FLEET - CAPITAL

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
2026	\$ 2,802,000	\$ 2,427,000	\$ 5,229,000	\$ (5,229,000)	\$ -
Capital	\$ 2,802,000	\$ 2,427,000	\$ 5,229,000	\$ (5,229,000)	\$ -
01E Grader	\$ 650,000	\$ -	\$ 650,000	\$ (650,000)	\$ -
104E 13 Boom Mower	\$ 135,000	\$ -	\$ 135,000	\$ (135,000)	\$ -
116E 09 Trailer	\$ 22,000	\$ -	\$ 22,000	\$ (22,000)	\$ -
1990 MIDLAND SHOULDER SPREADER	\$ -	\$ 168,000	\$ 168,000	\$ (168,000)	\$ -
2002 GC FLOAT	\$ -	\$ 210,000	\$ 210,000	\$ (210,000)	\$ -
2010 John Deere Loader (Zur)	\$ -	\$ 650,000	\$ 650,000	\$ (650,000)	\$ -
2019 Dodge Ram	\$ -	\$ 68,000	\$ 68,000	\$ (68,000)	\$ -
2020 Mitsubishi SUV	\$ -	\$ 60,000	\$ 60,000	\$ (60,000)	\$ -
2024 Kubota Roadside Mower (aub)	\$ -	\$ 32,000	\$ 32,000	\$ (32,000)	\$ -
2024 Kubota Roadside Mower (wrox)	\$ -	\$ 32,000	\$ 32,000	\$ (32,000)	\$ -
2024 Kubota Roadside Mower (zur)	\$ -	\$ 32,000	\$ 32,000	\$ (32,000)	\$ -
40E 15 Bridge Crew Air Compressor	\$ 50,000	\$ -	\$ 50,000	\$ (50,000)	\$ -
47E Payloader	\$ 650,000	\$ -	\$ 650,000	\$ (650,000)	\$ -
Bluewater 12 FT Dump Trailer	\$ -	\$ 19,000	\$ 19,000	\$ (19,000)	\$ -
Center Line Painter	\$ -	\$ 900,000	\$ 900,000	\$ (900,000)	\$ -
High Pressure Washer	\$ -	\$ 8,000	\$ 8,000	\$ (8,000)	\$ -
Kubota Tractor (Homes)	\$ -	\$ 43,000	\$ 43,000	\$ (43,000)	\$ -
Laser Line Striper	\$ -	\$ 25,000	\$ 25,000	\$ (25,000)	\$ -
Mobile Hybrid Solar Light Towers	\$ -	\$ 70,000	\$ 70,000	\$ (70,000)	\$ -
Plate Tamper 20"	\$ 5,000	\$ -	\$ 5,000	\$ (5,000)	\$ -
Zurich Standby Generator	\$ -	\$ 110,000	\$ 110,000	\$ (110,000)	\$ -
Tandem Plow Truck (1)	\$ 425,000	\$ -	\$ 425,000	\$ (425,000)	\$ -

COUNTY OF HURON

FLEET - CAPITAL

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
Tandem Plow Truck (2)	\$ 425,000	\$ -	\$ 425,000	\$ (425,000)	\$ -
Tandem Plow Truck (3)	\$ 425,000	\$ -	\$ 425,000	\$ (425,000)	\$ -
HPS X758	\$ 15,000	\$ -	\$ 15,000	\$ (15,000)	\$ -
2027	\$ -	\$ 2,582,000	\$ 2,582,000	\$ (2,582,000)	\$ -
Capital	\$ -	\$ 2,582,000	\$ 2,582,000	\$ (2,582,000)	\$ -
1987 CDS FORKLIFT (Wing)	\$ -	\$ 110,000	\$ 110,000	\$ (110,000)	\$ -
2004 KENWORTH VAN BODY	\$ -	\$ 150,000	\$ 150,000	\$ (150,000)	\$ -
2009 CARGO VAN (mechanics)	\$ -	\$ 68,000	\$ 68,000	\$ (68,000)	\$ -
2010 John Deere Tractor	\$ -	\$ 35,000	\$ 35,000	\$ (35,000)	\$ -
2015 GMC Pickup (Dave Pullen)	\$ -	\$ 75,000	\$ 75,000	\$ (75,000)	\$ -
2018 Bobcat 3400 UTV	\$ -	\$ 30,000	\$ 30,000	\$ (30,000)	\$ -
2019 GMC Cargo Van (Jordan Nuhn)	\$ -	\$ 68,000	\$ 68,000	\$ (68,000)	\$ -
2020 Freightliner Tandem Plow Truck (Aub)	\$ -	\$ 450,000	\$ 450,000	\$ (450,000)	\$ -
2020 Freightliner Tandem Plow/Sander (Aub)	\$ -	\$ 450,000	\$ 450,000	\$ (450,000)	\$ -
2020 Freightliner Tandem Plow/Sander (Wrox)	\$ -	\$ 450,000	\$ 450,000	\$ (450,000)	\$ -
2020 Freightliner Tandem Plow/Sander (Zur)	\$ -	\$ 450,000	\$ 450,000	\$ (450,000)	\$ -
2021 Chevrolet 1500 Quad Cab (Aub)	\$ -	\$ 68,000	\$ 68,000	\$ (68,000)	\$ -
2021 Chevrolet Silverado	\$ -	\$ 68,000	\$ 68,000	\$ (68,000)	\$ -
Case Forklift (Wrox)	\$ -	\$ 110,000	\$ 110,000	\$ (110,000)	\$ -
2028	\$ -	\$ 2,135,500	\$ 2,135,500	\$ (2,135,500)	\$ -
Capital	\$ -	\$ 2,135,500	\$ 2,135,500	\$ (2,135,500)	\$ -

COUNTY OF HURON**FLEET - CAPITAL**

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
2005 VOLVO GRADER (Wrox)	\$ -	\$ 650,000	\$ 650,000	\$ (650,000)	\$ -
2008 Trailer	\$ -	\$ 8,500	\$ 8,500	\$ (8,500)	\$ -
2013 John Deere Loader (Wrox)	\$ -	\$ 550,000	\$ 550,000	\$ (550,000)	\$ -
2013 Vermeer Wood Chipper (Aub)	\$ -	\$ 100,000	\$ 100,000	\$ (100,000)	\$ -
2016 Dodge Ram SXT Quad Cab (Huron View)	\$ -	\$ 68,000	\$ 68,000	\$ (68,000)	\$ -
2018 GMC Quad Cab Pickup	\$ -	\$ 68,000	\$ 68,000	\$ (68,000)	\$ -
2019 Chevrolet 1500 Pickup	\$ -	\$ 68,000	\$ 68,000	\$ (68,000)	\$ -
2019 Dodge Ram 1500	\$ -	\$ 68,000	\$ 68,000	\$ (68,000)	\$ -
2022 Chevrolet Quad Cab	\$ -	\$ 68,000	\$ 68,000	\$ (68,000)	\$ -
2025 Chevrolet 1500 Pickup	\$ -	\$ 272,000	\$ 272,000	\$ (272,000)	\$ -
Gravel Reclaimer	\$ -	\$ 20,000	\$ 20,000	\$ (20,000)	\$ -
Hydra Platform	\$ -	\$ 195,000	\$ 195,000	\$ (195,000)	\$ -
2026-2028 TOTAL	\$ 2,802,000	\$ 7,144,500	\$ 9,946,500	\$ (9,946,500)	\$ -

COUNTY OF HURON
FLEET - OPERATING
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	2,891,669	4,241,590	3,369,873	3,346,711	(23,162)	-0.69%
Rent/Lease	181,952	223,326	130,000	186,700	56,700	43.62%
Third Party Recoveries	4,076	-	-	-	-	0.00%
Total Other Revenue	3,077,697	4,464,916	3,499,873	3,533,411	33,538	0.96%
TOTAL REVENUE	3,085,197	4,499,916	3,499,873	3,533,411	33,538	0.96%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	235,919	333,937	307,758	322,820	15,062	4.89%
Salaries - Part Time	1,103	2,572	-	-	-	0.00%
Statutory Benefits	23,032	36,511	24,943	25,700	757	3.03%
Extended Benefits	28,429	41,996	37,268	41,900	4,632	12.43%
OMERS	25,381	32,533	31,180	33,600	2,420	7.76%
Wage Reallocation	-	-	-	-	-	0.00%
WSIB Sch 2 Costs	-	-	2,000	-	(2,000)	-100.00%
Total Salaries and Benefits	313,865	447,550	403,149	424,020	20,871	5.18%
EQUIPMENT						
Equipment Rentals/Leases	122	-	-	-	-	0.00%
Equipment Repairs & Maint.	1,128,565	1,958,068	1,300,000	1,500,000	200,000	15.38%
Small Tools/Equipment	8,995	356	8,000	8,000	-	0.00%
Total Equipment	1,137,682	1,958,424	1,308,000	1,508,000	200,000	15.29%
PURCHASED SERVICE						
Insurance	162,476	172,390	174,800	184,600	9,800	5.61%
Intra County Purchases	34,075	41,095	40,000	40,000	-	0.00%
Maintenance Contracts	-	-	-	6,500	6,500	0.00%
Total Purchased Service	196,551	213,485	214,800	231,100	16,300	7.59%
OPERATIONAL						
Depreciation - Capital Assets	933,386	909,258	908,037	1,026,654	118,617	13.06%
Gain or Loss on disposal of capital assets	(112,655)	-	-	-	-	0.00%
Total Operational	820,730	909,258	908,037	1,026,654	118,617	13.06%

COUNTY OF HURON
FLEET - OPERATING
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
PROGRAM						
Program Supplies & Costs	14,831	411	8,000	4,000	(4,000)	-50.00%
Total Program	14,831	411	8,000	4,000	(4,000)	-50.00%
OTHER EXPENDITURES						
Transfer to Reserves	1,535,594	-	1,565,924	1,366,291	(199,633)	-12.75%
Total Other Expenditures	1,535,594	-	1,565,924	1,366,291	(199,633)	-12.75%
TOTAL EXPENDITURES	4,019,253	3,529,128	4,407,910	4,560,065	152,155	3.45%
NET REQUIREMENT	934,056	(970,789)	908,037	1,026,654	118,617	13.06%
LEVY BASED ADJUSTMENTS						
Less: Depreciation	(933,386)	(909,258)	(908,037)	(1,026,654)	(118,617)	13.06%
NET LEVY REQUIREMENT	671	(1,880,047)	-	-	-	0.00%
Financial Statement Adjustments						
Transfer To/(From) Reserves	(1,535,594)	-	(1,565,924)	(1,366,291)	199,633	-12.75%
Add: Depreciation	933,386	909,258	908,037	1,026,654	118,617	13.06%
VIEW						
Surplus/Deficit per Financial Statements	(601,538)	(970,789)	(657,887)	(339,637)	318,250	-48.37%

COUNTY OF HURON

WASTE MANAGEMENT - BUDGET SUMMARY

	2025	2026	Change (\$)	Change (%)
Revenue Summary				
Operating Budget				
Government Transfers			-	
Other Funding	35,000	40,000	5,000	
Internal Charges			-	
Total Operating Revenue	35,000	40,000	5,000	14.29%
Capital Budget				
Government Transfers			-	
Reserves			-	
Total Capital Revenue	-	-	-	0.00%
Total Revenue - BUDGET	35,000	40,000	5,000	14.29%
Expenditure Summary				
Operating Budget				
Salaries and Benefits			-	
Equipment	1,000	1,000	-	
Purchased Service	195,000	225,000	30,000	
Internal Charges			-	
Operational	-	-	-	
Program			-	
Transfer to Reserves			-	
Total Operating Budget	196,000	226,000	30,000	15.31%
Capital Budget				
Capital Expenditures			-	
Total Capital Budget	-	-	-	0.00%
Total Expenditures - BUDGET	196,000	226,000	30,000	15.31%
Total LEVY	161,000	186,000	25,000	15.53%
Financial Statement Adjustments (PSAB)				
Amortization			-	
Capital Expenditures			-	
Reserves			-	
Total Financial Statement Surplus/Deficit	161,000	186,000	25,000	15.53%

COUNTY OF HURON
PUBLIC WORKS - WASTE MANAGEMENT
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	100	-	-	-	-	0.00%
Total Provincial Grants	100	-	-	-	-	0.00%
OTHER REVENUE						
Third Party Recoveries	54,121	6,625	35,000	40,000	5,000	14.29%
Total Other Revenue	54,121	6,625	35,000	40,000	5,000	14.29%
TOTAL REVENUE	54,221	6,625	35,000	40,000	5,000	14.29%
EXPENDITURES						
EQUIPMENT						
Equipment Replacement New (under \$1,000)	-	-	1,000	1,000	-	0.00%
Total Equipment	-	-	1,000	1,000	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	10,000	10,000	0.00%
Maintenance Contracts	207,980	227,425	195,000	215,000	20,000	10.26%
Total Purchased Service	207,980	227,425	195,000	225,000	30,000	15.38%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Hazardous Waste Collection	-	6,405	-	-	-	0.00%
Total Operational	-	6,405	-	-	-	0.00%
TOTAL EXPENDITURES	207,980	233,829	196,000	226,000	30,000	15.31%
NET OPERATING LEVY REQUIREMENT	153,759	227,204	161,000	186,000	25,000	15.53%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	153,759	227,204	161,000	186,000	25,000	15.53%
Financial Statement Adjustments						
Transfer To/(From) Reserves						
Total Surplus/Deficit per Financial Statements			161,000	186,000		



COUNTY OF HURON
2026 BUDGET

Emergency Management Services

Corporation of the County of Huron

2026 Budget | Emergency Services

Program Description

Emergency Services is responsible for pre-hospital care of the citizens and visitors of Huron County. This includes 911 Paramedic Services, Community Paramedicine, Public Access Defibrillation, and Project Lifesaver.

Emergency Services is also responsible for Emergency Management. Emergency Management is comprised of five interdependent foundational components: Prevention, Mitigation, Preparedness, Response, and Recovery.

Emergency Services are provided across the County of Huron being deployed from eight (8) Paramedic bases and one (1) Paramedic post location. Currently the department has 80 full time staff and 49 part time staff for a total of approximately 103 full time equivalents. The department fleet consists of 13 ambulances, five (5) rapid response units, and three (3) Community Paramedic vehicles.

Strategic Priorities, Goals and Objectives

Current strategic priorities include:

- Continued implementation of the ORH Comprehensive Deployment & Base Master Plan, including Tuckersmith Base relocation to Seaforth
- Community Paramedicine Program – Funding Model Changes
- Paramedic Mental Health – Increasing support for Paramedic Mental Health and wellness.
- Implementation of Provincial Medical Priority Dispatch System (MPDS)
- Paramedic recruitment and retention

2026 Workplan and Key Changes

Staff will continue to focus on ensuring that we are meeting the legislative requirements for the Ministry of Health with respect to Response Time Standards, staffing complement, employee qualifications and patient care.

To continue progressing with implementation for the ORH report, staff will continue planning with Huron East for the relocation of the Tuckersmith Paramedic Base to a new Paramedic Base in Seaforth. Although timing for the actual construction may not begin until late 2026 or early 2027, the preparation and approvals from both Council's will be targeted for the first and second quarter of 2026.

The Community Paramedicine program funding has been made permanent by the Province of Ontario, however, the current funding model is set to be reviewed in 2026. If this model does not address the cost increases associated with inflation, this program/funding will require additional attention from County Council. The current funding model does not support the program long term at the 100% Provincial funding that it is supposed to be at as there has only been minor increases since the program inception.

We will continue to provide increased training and supports for our Paramedics and Superintendents around Mental Health & Wellness to help combat our WSIB incidents for OSI & PTSD. In 2026, this will involve a significant increase in training to all Paramedic staff specifically, including resiliency techniques, peer support and management supports.

2026 Budget Highlights

Operating

- Overall operating increasing by 10.09% or \$849,578
- Salaries and Benefits increasing by \$1,242,842 due to COLA, increased backfill for WSIB and other leaves, and WSIB schedule 2 costs
- Intra County Purchases increasing by \$43,048 primarily due to share of increased corporate supports
- Staff training increase of \$5,300 mostly because of Mental Health training, which is partially offset by the MHS4PSP grant received
- Larger than expected increase in Medical Supplies of \$21,500 mainly caused by higher than average price increases
- Winter clothing and uniform increase of \$10,000 is a combination of price increase on individual pieces of the uniform and winter jackets.

Capital

- Fleet Replacement of 2 Ambulances (includes power load & power stretcher) of \$740,000
- Paramedic Defibrillators & Auto-pulse machines of \$344,000
- Assorted Medical Equipment, computers, and PPE of \$109,600

Staffing

The approved staff complement in 2025 is 102.91 permanent full time equivalents. The net increase of 3.74 FTE for both Paramedic Services and Community Paramedicine in 2026 is due to the proposed increase in planned WSIB backfill based on historical and on-going number of WSIB cases. Paramedic backfill is required to

cover vacation time, approved leaves (maternity/family), sick time, short term disability, long-term disability, and WSIB.

Staff Complement (FTE)	2025	2026	Change	2027	2028
Paramedic Services					
Administrative Staff	5.00	5.00	-	5.00	5.00
Superintendents	6.00	6.37	0.37	6.37	6.37
Primary Care Paramedics (FT)	67.75	66.00	(1.75)	66.00	66.00
Primary Care Paramedics (PT)	15.52	20.01	4.49	20.01	20.01
Community Paramedicine					
Superintendents	1.00	1.00	-	1.00	1.00
Primary Care Paramedics (FT)	6.00	4.00	(2.00)	4.00	4.00
Primary Care Paramedics (PT)	1.64	3.54	1.90	3.54	3.54
Emergency Management	-	-	-	-	-
TOTAL	102.91	105.92	3.01	105.92	105.92

Summary

The total levy for the Department is projected to increase by \$859,978 to \$10,462,635 for the 2026 budget year, or an increase of 8.96%.

COUNTY OF HURON

EMERGENCY SERVICES- BUDGET SUMMARY

	2025	2026	Change (\$)	Change (%)
Revenue Summary				
Operating Budget				
Government Transfers	9,341,894	9,777,815	435,922	
Reserves			-	
Other Funding	1,000	20,600	19,600	
Internal Charges	-	-	-	
Total Operating Revenue	9,342,894	9,798,415	455,522	4.88%
Capital Budget				
Government Transfers	-	-	-	
Reserves	887,688	827,152	(60,536)	
Other Funding			-	
Debt Financing			-	
Total Capital Revenue	887,688	827,152	(60,536)	-6.82%
Total Revenue - BUDGET	10,230,581	10,625,567	394,986	3.86%
Expenditure Summary				
Operating Budget				
Salaries and Benefits	14,628,419	15,871,261	1,242,842	
Equipment	751,523	744,782	(6,741)	
Purchased Service	250,269	240,416	(9,853)	
Internal Charges	915,289	958,337	43,048	
Operational	716,147	711,250	(4,897)	
Program	500,703	541,404	40,701	
Transfer to Reserves	-	-	-	
Total Operating Budget	17,762,350	19,067,450	1,305,100	7.35%
Capital Budget				
Capital Expenditures	2,070,888	2,020,752	(50,136)	
Transfer to Reserves			-	
Debt Repayment			-	
Total Capital Budget	2,070,888	2,020,752	(50,136)	-2.42%
Total Expenditures - BUDGET	19,833,238	21,088,202	1,254,964	6.33%
Total LEVY	9,602,657	10,462,635	859,978	8.96%
Financial Statement Adjustments (PSAB)				
Amortization	646,749	785,485	138,736	
Capital Expenditures	(2,070,888)	(2,020,752)	50,136	
Reserves	887,688	827,152	(60,536)	
Total Financial Statement Expenditures	9,066,205	10,054,520	988,315	10.90%

COUNTY OF HURON
Emergency Medical Services - CAPITAL
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Capital Grant	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	0.00%
OTHER REVENUE						
Transfer from Capital Carryforward	584,940	565,319	787,688	827,152	39,464	5.01%
Transfer from Reserves	154,541	425,926	100,000	-	(100,000)	-100.00%
Total Other Revenue	739,481	991,245	887,688	827,152	(60,536)	-6.82%
TOTAL REVENUE	739,481	991,245	887,688	827,152	(60,536)	-6.82%
EXPENDITURES						
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New	1,156,488	1,781,359	2,055,067	2,020,752	(34,315)	-1.67%
Total Equipment	1,156,488	1,781,359	2,055,067	2,020,752	(34,315)	-1.67%
BUILDING						
Building Capital	38,833	10,634	15,821	-	(15,821)	-100.00%
Total Building	38,833	10,634	15,821	-	(15,821)	-100.00%
OTHER						
Transfer to Capital Carryforward	654,227	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Total Other	654,227	-	-	-	-	0.00%
TOTAL EXPENDITURES	1,849,548	1,791,993	2,070,888	2,020,752	(50,136)	-2.42%
NET REQUIREMENTS	1,110,067	800,747	1,183,200	1,193,600	10,400	0.88%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET CAPITAL LEVY REQUIREMENT	1,110,067	800,747	1,183,200	1,193,600	10,400	0.88%

COUNTY OF HURON
Emergency Medical Services - CAPITAL
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Financial Statement Adjustments						
Transfer To/(From) Reserves	739,481	991,245	887,688	827,152	(60,536)	
Add: Depreciation					-	
Less: Capital Expenditures	(1,195,321)	(1,791,993)	(2,070,888)	(2,020,752)	50,136	
Total Surplus/Deficit per Financial Statements	654,227	-	-	-	-	0.00%

COUNTY OF HURON

Emergency Medical Services - CAPITAL

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
2026	\$ 827,152	\$ 1,193,600	\$ 2,020,752	\$ (827,152)	\$ 1,193,600
Capital	\$ 827,152	\$ 1,193,600	\$ 2,020,752	\$ (827,152)	\$ 1,193,600
Ambulance (2024 - 1)	\$ 185,532	\$ -	\$ 185,532	\$ (185,532)	\$ -
Ambulance (2024 - 2)	\$ 185,532	\$ -	\$ 185,532	\$ (185,532)	\$ -
Ambulance (2025-1)	\$ 197,733	\$ -	\$ 197,733	\$ (197,733)	\$ -
Ambulance (2025-2)	\$ 197,733	\$ -	\$ 197,733	\$ (197,733)	\$ -
Rapid Response Unit (2025)	\$ 47,801	\$ -	\$ 47,801	\$ (47,801)	\$ -
Stairchairs	\$ 9,820	\$ -	\$ 9,820	\$ (9,820)	\$ -
2 X-Series Defib Chargers	\$ -	\$ 9,000	\$ 9,000	\$ -	\$ 9,000
3500 Ambulance	\$ -	\$ 740,000	\$ 740,000	\$ -	\$ 740,000
6 - Autopulse NXT Replacements	\$ -	\$ 145,000	\$ 145,000	\$ -	\$ 145,000
CPR Training Replacement Manakins	\$ -	\$ 2,000	\$ 2,000	\$ -	\$ 2,000
iPad Replacements & Hardware	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ 25,000
Paramedic Equipment Bags	\$ -	\$ 17,000	\$ 17,000	\$ -	\$ 17,000
Paramedic Office Furniture	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ 10,000
Paramedic Safety Helmets	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ 10,000
Public Access Defibrillators	\$ -	\$ 22,000	\$ 22,000	\$ -	\$ 22,000
Scoop Stretcher	\$ -	\$ 4,600	\$ 4,600	\$ -	\$ 4,600
Stryker Stair Chair	\$ -	\$ 19,000	\$ 19,000	\$ -	\$ 19,000
X-Series Defib	\$ -	\$ 190,000	\$ 190,000	\$ -	\$ 190,000
Paramedic Autopulse Charger	\$ 3,000	\$ -	\$ 3,000	\$ (3,000)	\$ -
2027	\$ -	\$ 1,145,700	\$ 1,145,700	\$ -	\$ 1,145,700
Capital	\$ -	\$ 1,145,700	\$ 1,145,700	\$ -	\$ 1,145,700
3500 Ambulance	\$ -	\$ 740,000	\$ 740,000	\$ -	\$ 740,000
AutoPulse	\$ -	\$ 73,500	\$ 73,500	\$ -	\$ 73,500

COUNTY OF HURON**Emergency Medical Services - CAPITAL****Budget for the year ending December 31, 2026**

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
Paramedic Simulation Manikin	\$ -	\$ 37,000	\$ 37,000	\$ -	\$ 37,000
Public Access Defibrillators	\$ -	\$ 22,000	\$ 22,000	\$ -	\$ 22,000
Scoop Stretcher	\$ -	\$ 9,200	\$ 9,200	\$ -	\$ 9,200
Stryker Stair Chair	\$ -	\$ 19,000	\$ 19,000	\$ -	\$ 19,000
Tahoe	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ 150,000
X-Series Defib	\$ -	\$ 95,000	\$ 95,000	\$ -	\$ 95,000
2028	\$ -	\$ 1,292,000	\$ 1,292,000	\$ -	\$ 1,292,000
Capital	\$ -	\$ 1,292,000	\$ 1,292,000	\$ -	\$ 1,292,000
3500 Ambulance	\$ -	\$ 740,000	\$ 740,000	\$ -	\$ 740,000
Aluminum 31 FT	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000
AutoPulse	\$ -	\$ 73,500	\$ 73,500	\$ -	\$ 73,500
Public Access Defibrillators	\$ -	\$ 22,000	\$ 22,000	\$ -	\$ 22,000
Stryker Stair Chair	\$ -	\$ 19,000	\$ 19,000	\$ -	\$ 19,000
Suburban	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ 150,000
X-Series Defib	\$ -	\$ 237,500	\$ 237,500	\$ -	\$ 237,500
2026-2028 TOTAL	\$ 827,152	\$ 3,631,300	\$ 4,458,452	\$ (827,152)	\$ 3,631,300

COUNTY OF HURON
Emergency Services - Summary
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	7,310,485	8,875,798	7,830,744	8,240,670	409,927	5.23%
Provincial Project Grants	1,450,080	1,553,523	1,436,150	1,462,145	25,995	1.81%
Total Provincial Grants	8,760,565	10,429,322	9,266,894	9,702,815	435,922	4.70%
MUNICIPAL GRANTS & FEES						
Services to Municipalities	81,720	-	75,000	75,000	-	0.00%
Total Municipal Grants & Fees	81,720	-	75,000	75,000	-	0.00%
OTHER REVENUE						
Donations	2,550	-	-	-	-	0.00%
Third Party Recoveries	45,237	26,973	1,000	20,600	19,600	1960.00%
Total Other Revenue	47,787	26,973	1,000	20,600	19,600	1960.00%
TOTAL REVENUE	8,890,072	10,456,294	9,342,894	9,798,415	455,522	4.88%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	7,419,179	7,896,470	8,849,565	9,460,703	611,138	6.91%
Salaries - Part Time	3,463,965	3,424,116	2,461,872	2,815,792	353,920	14.38%
Statutory Benefits	968,610	1,153,181	860,752	929,427	68,675	7.98%
Extended Benefits	762,191	918,694	950,853	1,000,142	49,289	5.18%
OMERS	1,069,442	959,208	1,169,118	1,269,666	100,548	8.60%
Wage Reallocation	-	10,891	5,100	4,331	(769)	-15.08%
WSIB Sch 2 Costs	433,649	466,688	331,159	391,200	60,041	18.13%
Total Salaries and Benefits	14,117,037	14,829,249	14,628,419	15,871,261	1,242,842	8.50%
EQUIPMENT						
Equipment Rentals/Leases	21,549	83,080	41,465	45,775	4,310	10.39%
Equipment Repairs & Maint.	374,714	228,448	361,000	351,000	(10,000)	-2.77%
Equipment Replacement New (under \$1,000)	28,832	34,621	27,251	30,250	2,999	11.01%
Vehicle Lease & Operation	255,322	213,931	319,807	316,007	(3,800)	-1.19%
Small Tools/Equipment	-	254	2,000	1,750	(250)	-12.50%
Total Equipment	680,418	560,334	751,523	744,782	(6,741)	-0.90%
PURCHASED SERVICE						
Audit	2,488	9,748	2,874	9,769	6,895	239.91%

COUNTY OF HURON
Emergency Services - Summary
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
Consulting/Professional Fees	50,386	11,254	30,000	-	(30,000)	-100.00%
Insurance	115,200	254,200	127,100	141,852	14,752	11.61%
Intra County Purchases	807,334	1,817,024	915,289	958,337	43,048	4.70%
Legal Fees	10,634	-	35,000	35,000	-	0.00%
Maintenance Contracts	38,852	63,324	51,295	50,295	(1,000)	-1.95%
Printing (External)	1,678	493	3,000	2,750	(250)	-8.33%
Miscellaneous Services	-	-	1,000	750	(250)	-25.00%
Total Purchased Service	1,026,572	2,156,042	1,165,558	1,198,753	33,195	2.85%
OPERATIONAL						
Advertising	382	1,170	1,800	1,900	100	5.56%
Associations/Memberships	2,068	8,336	5,625	5,825	200	3.56%
Conventions/Conferences	12,594	12,857	17,300	12,500	(4,800)	-27.75%
Internet	-	-	400	-	(400)	-100.00%
Miscellaneous Admin.	11,960	1,212	2,550	1,700	(850)	-33.33%
Office Expense	7,265	5,322	9,525	8,700	(825)	-8.66%
Postage/Courier	575	933	1,812	1,350	(462)	-25.50%
Publications & Subscriptions	1,650	4,431	180	180	-	0.00%
Rent	380,108	547,865	556,957	557,057	100	0.02%
Staff Training	37,570	41,530	47,500	52,800	5,300	11.16%
Telecommunications	27,250	31,422	31,300	31,650	350	1.12%
Travel/Meals	29,444	25,166	33,748	30,588	(3,160)	-9.36%
Janitorial	2,097	1,267	2,450	2,000	(450)	-18.37%
Maintenance & Repairs/Building	1,347	501	5,000	5,000	-	0.00%
Depreciation - Capital Assets	645,583	614,236	646,749	785,485	138,736	21.45%
Gain or Loss on disposal of capital assets	(37,808)	-	-	-	-	0.00%
Total Operational	1,122,085	1,296,247	1,362,896	1,496,735	133,839	9.82%
PROGRAM						
Medical Supplies	191,094	235,495	223,000	244,500	21,500	9.64%
Replenish Bed/Linen	24,062	19,015	23,500	23,500	-	0.00%
Winter Clothing and Uniforms	105,092	119,851	121,703	131,703	10,000	8.22%
Purchase of Service	86,367	151,882	104,000	106,701	2,701	2.60%
Miscellaneous Program	-	-	1,000	1,500	500	50.00%
Program Supplies & Costs	16,237	12,170	17,500	20,500	3,000	17.14%
Promotion/Public Relations	10,796	7,425	10,000	13,000	3,000	30.00%
Total Program	433,649	545,838	500,703	541,404	40,701	8.13%
TOTAL EXPENDITURES	17,379,761	19,387,709	18,409,099	19,852,935	1,443,836	7.84%
NET REQUIREMENTS	8,489,689	8,931,415	9,066,205	10,054,520	988,315	10.90%

COUNTY OF HURON
Emergency Services - Summary
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
LEVY BASED ADJUSTMENTS						
Less Depreciation	(645,583)	(614,236)	(646,749)	(785,485)	(138,736)	21.45%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	7,844,105	8,317,179	8,419,457	9,269,035	849,578	10.09%
Financial Statement Adjustments						
Transfer To/(From) Reserves	-	-	-	-	-	
Add: Depreciation	645,583	614,236	646,749	785,485	138,736	
Total Surplus/Deficit per Financial Statements	8,489,689	8,931,415	9,066,205	10,054,520	1,127,051	10.90%

COUNTY OF HURON
Emergency Medical Services
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	7,310,485	8,875,798	7,830,744	8,240,670	409,927	5.23%
Total Provincial Grants	7,310,485	8,875,798	7,830,744	8,240,670	409,927	5.23%
MUNICIPAL GRANTS & FEES						
Services to Municipalities	81,720	-	75,000	75,000	-	0.00%
Total Municipal Grants & Fees	81,720	-	75,000	75,000	-	0.00%
OTHER REVENUE						
Donations	2,550	-	-	-	-	0.00%
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	16,822	26,973	1,000	20,600	19,600	1960.00%
Total Other Revenue	19,372	26,973	1,000	20,600	19,600	1960.00%
TOTAL REVENUE	7,411,577	8,902,771	7,906,744	8,336,270	429,527	5.43%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	6,660,516	7,141,049	8,312,873	8,904,548	591,675	7.12%
Salaries - Part Time	3,160,767	3,068,669	1,997,363	2,345,616	348,253	17.44%
Statutory Benefits	877,574	1,045,819	784,234	850,854	66,620	8.49%
Extended Benefits	702,814	847,835	878,669	925,260	46,591	5.30%
OMERS	969,123	861,760	1,061,492	1,159,398	97,906	9.22%
Wage Reallocation	(103,028)	1,752	5,100	4,331	(769)	-15.08%
WSIB Sch 2 Costs	433,649	454,821	325,000	383,000	58,000	17.85%
Total Salaries and Benefits	12,701,415	13,421,706	13,364,731	14,573,007	1,208,276	9.04%
EQUIPMENT						
Equipment Rentals/Leases	20,792	78,444	41,465	43,000	1,535	3.70%
Equipment Repairs & Maint.	369,097	222,446	331,000	335,000	4,000	1.21%
Equipment Replacement New (under \$1,000)	22,455	26,224	20,000	24,000	4,000	20.00%
Vehicle Lease & Operation	212,018	186,022	290,307	290,307	-	0.00%
Small Tools/Equipment	-	254	1,500	1,500	-	0.00%
Total Equipment	624,362	513,390	684,272	693,807	9,535	1.39%
PURCHASED SERVICE						
Audit	2,488	5,748	2,874	4,070	1,196	41.61%

COUNTY OF HURON
Emergency Medical Services
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
Consulting/Professional Fees	50,386	11,254	30,000	-	(30,000)	-100.00%
Insurance	115,200	241,448	127,100	134,200	7,100	5.59%
Intra County Purchases	807,334	1,817,024	915,289	958,337	43,048	4.70%
Legal Fees	10,634	-	35,000	35,000	-	0.00%
Maintenance Contracts	38,012	62,560	49,295	49,295	-	0.00%
Printing (External)	950	293	1,200	1,200	-	0.00%
Miscellaneous Services	-	-	500	500	-	0.00%
Total Purchased Service	1,025,004	2,138,327	1,161,258	1,182,602	21,344	1.84%
OPERATIONAL						
Advertising	-	-	800	800	-	0.00%
Associations/Memberships	1,931	7,066	5,000	5,075	75	1.50%
Conventions/Conferences	11,009	11,753	13,800	10,000	(3,800)	-27.54%
Internet	-	-	400	-	(400)	-100.00%
Miscellaneous Admin.	754	1,172	550	700	150	27.27%
Office Expense	6,305	5,168	6,600	7,000	400	6.06%
Postage/Courier	575	922	1,200	1,200	-	0.00%
Publications & Subscriptions	1,245	3,350	180	180	-	0.00%
Rent	380,108	547,865	551,257	551,257	-	0.00%
Staff Training	30,875	16,858	30,100	37,800	7,700	25.58%
Telecommunications	19,767	20,430	19,000	21,000	2,000	10.53%
Travel/Meals	22,552	10,396	26,500	20,925	(5,575)	-21.04%
Janitorial	2,097	1,267	2,450	2,000	(450)	-18.37%
Maintenance & Repairs/Building	1,347	501	5,000	5,000	-	0.00%
Depreciation - Capital Assets	645,583	614,236	616,101	743,698	127,597	20.71%
Gain or Loss on disposal of capital assets	(37,808)	-	-	-	-	0.00%
Total Operational	1,086,339	1,240,985	1,278,938	1,406,635	127,697	9.98%
PROGRAM						
Medical Supplies	181,346	227,451	200,000	224,000	24,000	12.00%
Replenish Bed/Linen	24,062	19,015	23,500	23,500	-	0.00%
Winter Clothing and Uniforms	102,910	112,192	115,428	125,928	10,500	9.10%
Purchase of Service	47,075	88,183	69,500	69,500	-	0.00%
Cross Border Payment	-	-	-	-	-	0.00%
Miscellaneous Program	-	-	1,000	1,000	-	0.00%
Program Supplies & Costs	16,237	10,796	16,500	16,500	-	0.00%
Promotion/Public Relations	8,503	6,525	6,500	10,000	3,500	53.85%
Total Program	380,134	464,162	432,428	470,428	38,000	8.79%
TOTAL EXPENDITURES	15,817,254	17,778,569	16,921,626	18,326,479	1,404,853	8.30%
NET REQUIREMENTS	8,405,677	8,875,798	9,014,883	9,990,209	975,326	10.82%

COUNTY OF HURON
Emergency Medical Services
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
LEVY BASED ADJUSTMENTS						
Less Depreciation	(645,583)	(614,236)	(616,101)	(743,698)	(127,597)	20.71%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	7,760,094	8,261,562	8,398,782	9,246,511	847,729	10.09%
Financial Statement Adjustments						
Add: Depreciation	645,583	614,236	616,101	743,698	127,597	
Total Surplus/Deficit per Financial Statement	8,405,677	8,875,798	9,014,883	9,990,209	1,102,924	10.82%

COUNTY OF HURON

Emergency Medical Services - Community Paramedic

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	952,422	1,164,785	1,000,000	1,000,000	-	0.00%
Total Provincial Grants	952,422	1,164,785	1,000,000	1,000,000	-	0.00%
TOTAL REVENUE	952,422	1,164,785	1,000,000	1,000,000	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	450,437	532,865	536,691	556,155	19,464	3.63%
Salaries - Part Time	216,602	259,445	143,217	136,177	(7,040)	-4.92%
Statutory Benefits	60,553	77,790	53,454	54,508	1,054	1.97%
Extended Benefits	52,034	69,521	51,590	53,525	1,935	3.75%
OMERS	72,022	66,232	72,152	73,444	1,292	1.79%
Wage Reallocation	9,071	960	-	-	-	0.00%
WSIB Sch 2 Costs	-	8,329	4,323	6,000	1,677	38.79%
Total Salaries and Benefits	860,719	1,015,142	861,426	879,809	18,383	2.13%
EQUIPMENT						
Equipment Rentals/Leases	757	-	-	-	-	0.00%
Equipment Repairs & Maint.	5,618	6,002	30,000	16,000	(14,000)	-46.67%
Equipment Replacement New (under \$1,000)	6,377	8,232	5,000	5,000	-	0.00%
Vehicle Lease & Operation	24,099	15,529	22,000	18,000	(4,000)	-18.18%
Small Tools/Equipment	-	-	500	250	(250)	-50.00%
Total Equipment	36,851	29,764	57,500	39,250	(18,250)	-31.74%
PURCHASED SERVICE						
Intra County Purchases	-	-	-	-	-	0.00%
Maintenance Contracts	840	763	2,000	1,000	(1,000)	-50.00%
Printing (External)	-	199	500	250	(250)	-50.00%
Miscellaneous Services	-	-	500	250	(250)	-50.00%
Total Purchased Service	840	13,715	3,000	9,152	6,152	205.07%
OPERATIONAL						
Conventions/Conferences	1,331	-	1,500	1,500	-	0.00%
Miscellaneous Admin.	61	39	1,500	500	(1,000)	-66.67%
Office Expense	541	117	1,500	500	(1,000)	-66.67%
Postage/Courier	-	11	500	100	(400)	-80.00%

COUNTY OF HURON

Emergency Medical Services - Community Paramedic

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease %
Publications & Subscriptions	405	1,081	-	-	-	0.00%
Rent	-	-	4,200	4,300	100	2.38%
Staff Training	3,900	24,672	12,000	10,000	(2,000)	-16.67%
Telecommunications	2,732	2,662	4,400	3,750	(650)	-14.77%
Travel/Meals	6,480	7,649	3,000	4,063	1,063	35.43%
Depreciation - Capital Assets	-	-	30,648	41,787	11,139	36.35%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	15,451	36,232	59,248	66,500	7,252	12.24%
PROGRAM						
Medical Supplies	4,069	1,590	17,000	11,000	(6,000)	-35.29%
Winter Clothing and Uniforms	2,183	7,660	5,275	5,275	-	0.00%
Purchase of Service	33,845	60,684	26,000	31,000	5,000	19.23%
Promotion/Public Relations	882	-	1,000	500	(500)	-50.00%
Total Program	40,979	69,934	49,275	47,775	(1,500)	-3.04%
TOTAL EXPENDITURES	954,839	1,164,785	1,030,449	1,042,486	12,037	1.17%
NET REQUIREMENTS	2,417	-	30,449	42,486	12,037	39.53%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(30,648)	(41,787)	(11,139)	36.35%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	2,417	-	(199)	699	898	-452.07%
Financial Statement Adjustments						
Add: Depreciation	-	-	30,648	41,787	11,139	
Total Surplus/Deficit per Financial Statement	2,417	-	30,449	42,486	23,176	39.53%

COUNTY OF HURON

Emergency Medical Services - Community Paramedic

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	497,658	388,738	436,150	441,145	4,995	1.15%
Total Provincial Grants	497,658	388,738	436,150	441,145	4,995	1.15%
TOTAL REVENUE	497,658	388,738	436,150	441,145	4,995	1.15%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	235,064	189,045	-	-	-	0.00%
Salaries - Part Time	86,596	96,002	321,293	333,999	12,706	3.95%
Statutory Benefits	23,822	29,572	23,064	24,065	1,001	4.34%
Extended Benefits	1,331	1,338	20,594	21,357	763	3.71%
OMERS	20,680	31,216	35,475	36,824	1,349	3.80%
Wage Reallocation	95,538	8,179	-	(13,000)	(13,000)	0.00%
WSIB Sch 2 Costs	-	3,538	1,836	2,200	364	19.83%
Total Salaries and Benefits	463,032	358,890	402,262	405,445	3,183	0.79%
EQUIPMENT						
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	2,251	1,250	(1,001)	-44.47%
Vehicle Lease & Operation	19,205	12,380	7,500	7,700	200	2.67%
Total Equipment	19,205	12,380	9,751	8,950	(801)	-8.21%
PURCHASED SERVICE						
Audit	-	4,000	-	5,699	5,699	0.00%
Printing (External)	-	-	300	300	-	0.00%
Total Purchased Service	-	4,000	300	5,999	5,699	1899.67%
OPERATIONAL						
Conventions/Conferences	254	-	-	-	-	0.00%
Miscellaneous Admin.	136	-	500	500	-	0.00%
Office Expense	15	-	425	200	(225)	-52.94%
Postage/Courier	-	-	112	50	(62)	-55.36%
Rent	-	-	1,500	1,500	-	0.00%
Staff Training	2,494	-	4,000	2,000	(2,000)	-50.00%
Telecommunications	-	-	800	800	-	0.00%
Travel/Meals	335	-	1,000	1,000	-	0.00%

COUNTY OF HURON**Emergency Medical Services - Community Paramedic****Budget for the year ending December 31, 2026**

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Operational	3,235	-	8,337	6,050	(2,287)	-27.43%
PROGRAM						
Medical Supplies	5,678	6,453	6,000	8,000	2,000	33.33%
Winter Clothing and Uniforms	-	-	1,000	500	(500)	-50.00%
Purchase of Service	5,447	3,015	8,500	6,201	(2,299)	-27.05%
Promotion/Public Relations	1,061	-	-	-	-	0.00%
Total Program	12,187	9,468	15,500	14,701	(799)	-5.15%
TOTAL EXPENDITURES	497,658	384,738	436,150	441,145	4,995	1.15%
NET REQUIREMENTS	-	(4,000)	(0)	-	0	-100.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	-	-	-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	-	(4,000)	(0)	-	0	-100.00%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	
Total Surplus/Deficit per Financial Stateme	-	(4,000)	(0)	-	0	-100.00%

COUNTY OF HURON**Emergency Medical Services - Special Projects****Budget for the year ending December 31, 2026**

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	-	21,000	21,000	0.00%
Total Provincial Grants	-	-	-	21,000	21,000	0.00%
OTHER REVENUE						
Transfer from Capital Carryforw	-	-	-	-	-	0.00%
Transfer from Operating Carryfo	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	21,000	21,000	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
Statutory Benefits	-	-	-	-	-	0.00%
Extended Benefits	-	-	-	-	-	0.00%
OMERS	-	-	-	-	-	0.00%
Wage Reallocation	-	-	-	13,000	13,000	0.00%
WSIB Sch 2 Costs	-	-	-	-	-	0.00%
Total Salaries and Benefits	-	-	-	13,000	13,000	0.00%
EQUIPMENT						
Software	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Audit	-	-	-	-	-	0.00%
Consulting/Professional Fees	-	-	-	-	-	0.00%
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	-	-	-	-	-	0.00%
OPERATIONAL						
Staff Training	-	-	-	2,000	2,000	0.00%

COUNTY OF HURON

Emergency Medical Services - Special Projects

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Travel/Meals	-	-	-	1,000	1,000	0.00%
Total Operational	-	-	-	3,000	3,000	0.00%
PROGRAM						
Medical Supplies	-	-	-	1,500	1,500	0.00%
Purchase of Service	-	-	-	-	-	0.00%
Miscellaneous Program	-	-	-	500	500	0.00%
Program Supplies & Costs	-	-	-	3,000	3,000	0.00%
Total Program	-	-	-	5,000	5,000	0.00%
OTHER						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Total Other	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	-	-	-	21,000	21,000	0.00%
NET REQUIREMENTS	-	-	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
VIEW					-	0.00%
NET OPERATING LEVY REQUIREMENTS	-	-	-	-	-	0.00%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
Total Surplus/Deficit per Financial Statement	-	-	-	-	-	0.00%

COUNTY OF HURON
Emergency Management
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	73,163	33,511	-	-	-	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
Statutory Benefits	6,661	-	-	-	-	0.00%
Extended Benefits	6,012	-	-	-	-	0.00%
OMERS	7,617	-	-	-	-	0.00%
Wage Reallocation	(1,581)	-	-	-	-	0.00%
Total Salaries and Benefits	91,871	33,511	-	-	-	0.00%
PURCHASED SERVICE						
Printing (External)	728	-	1,000	1,000	-	0.00%
Total Purchased Service	728	-	1,000	1,000	-	0.00%
OPERATIONAL						
Advertising	382	1,170	1,000	1,100	100	10.00%
Associations/Memberships	137	1,270	625	750	125	20.00%
Conventions/Conferences	-	1,104	2,000	1,000	(1,000)	-50.00%
Miscellaneous Admin.	11,009	-	-	-	-	0.00%
Office Expense	405	36	1,000	1,000	-	0.00%
Staff Training	301	-	1,400	1,000	(400)	-28.57%
Telecommunications	4,751	8,329	7,100	6,100	(1,000)	-14.08%
Travel/Meals	77	7,120	3,248	3,600	352	10.84%
Total Operational	17,061	19,030	16,373	14,550	(1,823)	-11.13%
PROGRAM						
Program Supplies & Costs	-	1,374	1,000	1,000	-	0.00%
Promotion/Public Relations	350	900	2,500	2,500	-	0.00%
Total Program	350	2,274	3,500	3,500	-	0.00%
TOTAL EXPENDITURES	110,010	59,616	20,873	21,825	952	4.56%
NET REQUIREMENTS	81,595	59,616	20,873	21,825	952	4.56%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	81,595	59,616	20,873	21,825	952	4.56%

COUNTY OF HURON
Emergency Management
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Surplus/Deficit per Financial Statement	81,595	59,616	20,873	21,825	952	4.56%



COUNTY OF HURON

2026 BUDGET

LIBRARY SERVICES

Corporation of the County of Huron

2026 Budget | Library Services

Program Description

The Huron County Library works to bring people, information, and ideas together to enrich lives and support a thriving community.

This is achieved through diverse collections, dynamic programming, welcoming and accessible spaces, online services, and exceptional customer service.

The library includes 12 service points, over 250,000 books and materials, 16 full-time and 35 part-time staff.

Strategic Priorities, Goals and Objectives

- 1) Welcoming and Inclusive Communities: Huron County Library champions equity, diversity, and inclusion to reduce barriers and create welcoming spaces within our communities.
- 2) Innovation: Huron County Library is a learning organization; trying new things, embracing failure and engaging in feedback.
- 3) Communications: Huron County Library ensures that individuals are aware of the services, resources, and spaces available to them.
- 4) Youth: Huron County Library actively seeks out input from youth to ensure they feel welcome and represented at the Library.
- 5) Literacy: Huron County Library advocates for the spirit of lifelong learning and provides access to resources that promote various forms of literacy.

2026 Workplan and Key Changes

Key actions for 2026 will focus advancing the above strategic priorities, with a specific focus on communication and youth in 2026.

In 2026, Huron County Library will increase its investment in digital resources by \$5,000, to support eBook and eAudio offerings. This increase is offset by a refund received from the library's previous materials supplier who ceased operations in late 2023. The library will implement a new printing app to streamline in-branch printing as well as the printing payment process. Further to this, branches will switch from standalone printers to leased photocopies to reduce toner costs and provide superior printing quality.

Hensall branch will begin a refresh in 2026 that will include a space audit (which includes assessments of accessibility, safety, and general public need). Seaforth and Clinton branches will receive updated interior signage and Seaforth, Hensall, and Blyth will update exterior signage.

Inclusivity, diversity, equity, and accessibility continue to be a key priority. Actions to advance this work in 2026 include: programming to support Pride, Welcoming Week and Truth and Reconciliation, as well as ongoing staff training as identified.

Ongoing work to increase engagement with youth is supported through funding received from the McCall MacBain Foundation. In 2026, the final year for this funding, focus will be on maintaining programming, building staff capacity, continuing to develop relationships with youth through high school outreach, and furnishing dedicated teen spaces.

Activities to enhance awareness of library programs and services include piloting digital promotions on televisions in town branches, adding PatronPoint marketing automation system (through Ontario Library Consortium group purchase), signage upgrades, as well as targeted promotions highlighting specific collections throughout the year.

2026 Budget Highlights

Operating

- Overall net operating levy increasing by 1.34%
- Salaries and Benefits increasing by \$47,745 due to COLA, the P50 grid adjustment and movement through the grid
- Donations revenue and Third Party Recoveries revenue fluctuations to reflect McCall MacBain project work, new grant applications, and usage of branch fundraising dollars
- Maintenance Contract increase to acquire PatronPoint, a library marketing automation platform
- Increased investment in eBook/eAudio
- Software carryforward from 2024 for the printing app

Capital

- Books and Materials
- Furniture/equipment such as tables, chairs, and security cameras for various branches
- Adding televisions at town branches for digital promotions

- Replacement book drop for the Kirkton branch
- Hensall space refresh
- Creation of a shelving reserve to support asset management plan
- Youth work will include both continuing to offer programming responsive to youth needs and furnishing welcoming spaces for youth in Exeter, Seaforth, and Brussels.

Staffing

The current approved staff complement is 32.75 full-time equivalents. The 2026 budget adds no new hours and is solely impacted by the COLA, movement through the grid, and anticipated staff leaves. There is a minor decrease to Branch FTE as the *Reach for Success* placement has been reduced to align with supportive program funding. There was a 1 FTE position removed from the 2026 Budget.

The two-year contract part-time position to support youth engagement enters its second year. This position is fully funded by the McCall MacBain Foundation.

Staff Complement (FTE)	2025	2026	Change	2027	2028
Administrative Office	8.56	7.56	(1.00)	7.56	7.56
Branch Staff	23.57	23.49	(0.08)	23.49	23.49
Summer Programming	0.62	0.62	(0.00)	0.62	0.62
TOTAL	32.75	31.66	(1.09)	31.66	31.66

Summary

The total levy for the Department is projected to increase by \$31,132 to \$3,850,944 for the 2026 budget year, or an increase of 0.82%.

COUNTY OF HURON

LIBRARY - 2026 BUDGET SUMMARY

	2025	2026	Change (\$)	Change (%)
Revenue Summary				
Operating Budget				
Government Transfers	165,081	165,310	229	
Reserves	20,500	40,339	19,839	
Other Funding	96,662	105,335	8,673	
Internal Charges			-	
Total Operating Revenue	282,243	310,984	28,741	10.18%
Capital Budget				
Government Transfers	-	-	-	
Reserves	33,468	12,088	(21,380)	
Other Funding	30,884	57,474	26,590	
Debt Financing			-	
Total Capital Revenue	64,352	69,562	5,210	8.10%
Total Revenue - BUDGET	346,595	380,546	33,951	9.80%
Expenditure Summary				
Operating Budget				
Salaries and Benefits	3,056,585	3,104,331	47,745	
Equipment	146,297	150,580	4,283	
Purchased Service	90,290	102,510	12,220	
Internal Charges	7,400	7,440	40	
Operational	171,182	163,210	(7,972)	
Program	309,856	329,097	19,241	
Transfer to Reserves	-	-	-	
Total Operating Budget	3,781,610	3,857,168	75,557	2.00%
Capital Budget				
Capital Expenditures	378,002	374,322	(3,680)	
Transfer to Reserves	6,794	-	(6,794)	
Debt Repayment			-	
Total Capital Budget	384,796	374,322	(10,474)	-2.72%
Total Expenditures - BUDGET	4,166,407	4,231,490	65,083	1.56%
Total LEVY	3,819,812	3,850,944	31,132	0.82%
Financial Statement Adjustments (PSAB)				
Amortization	320,444	334,287	13,843	
Capital Expenditures	(378,002)	(374,322)	3,680	
Reserves	47,174	31,588	(15,586)	
Total Financial Statement Expenditures	3,809,428	3,842,497	33,069	0.87%

COUNTY OF HURON
LIBRARY - CAPITAL
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Capital Grant	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	0.00%
OTHER REVENUE						
Donations	-	-	-	50,474	50,474	0.00%
Transfer from Capital Carryforward	56,200	-	33,468	12,088	(21,380)	-63.88%
Transfer from Reserves	-	-	-	-	-	0.00%
Third Party Recoveries	18,601	1,730	30,884	7,000	(23,884)	-77.33%
Total Other Revenue	74,801	1,730	64,352	69,562	5,210	8.10%
TOTAL REVENUE	74,801	1,730	64,352	69,562	5,210	8.10%
EXPENDITURES						
EQUIPMENT						
Equipment Replacement New	3,410	-	8,950	27,760	18,810	210.17%
Software	-	-	-	-	-	0.00%
Total Equipment	3,410	-	8,950	27,760	18,810	210.17%
BUILDING						
Building Capital	64,992	1,730	91,052	68,562	(22,490)	-24.70%
Total Building	64,992	1,730	91,052	68,562	(22,490)	-24.70%
PROGRAM						
Books	257,853	199,920	261,000	261,000	-	0.00%
Electronic Resources	14,891	13,688	17,000	17,000	-	0.00%
Total Program	272,744	213,608	278,000	278,000	-	0.00%
OTHER						
Transfer to Capital Carryforward	33,468	-	-	-	-	0.00%
Transfer to Reserves	12,949	-	6,794	-	(6,794)	-100.00%
Total Other	46,417	-	6,794	-	(6,794)	-100.00%
TOTAL EXPENDITURES	387,563	215,339	384,796	374,322	(10,474)	-2.72%
NET REQUIREMENTS	312,762	213,608	320,444	304,760	(15,684)	-4.89%

COUNTY OF HURON
LIBRARY - CAPITAL
 Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET CAPITAL LEVY REQUIREMENT	312,762	213,608	320,444	304,760	(15,684)	-4.89%
Financial Statement Adjustments						
Transfer To/(From) Reserves			26,674	12,088		
Less: Capital Expenditures			(378,002)	(374,322)		
Total Surplus/Deficit per Financial Statements	312,762	213,608	(30,884)	(57,474)	(15,684)	86.10%

COUNTY OF HURON
LIBRARY - CAPITAL
Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
2026	\$ 26,062	\$ 363,260	\$ 389,322	\$ (69,562)	\$ 319,760
Capital	\$ 26,062	\$ 363,260	\$ 389,322	\$ (69,562)	\$ 319,760
2024 McCall MacBain Project	\$ 15,845	\$ -	\$ 15,845	\$ (15,845)	\$ -
2025 McCall MacBain Project	\$ 10,217	\$ -	\$ 10,217	\$ (10,217)	\$ -
Books and Materials	\$ -	\$ 261,000	\$ 261,000	\$ -	\$ 261,000
Computer Replacement - Future Fleet	\$ -	\$ 3,080	\$ 3,080	\$ -	\$ 3,080
Computer Replacement - Library Unique	\$ -	\$ 6,430	\$ 6,430	\$ -	\$ 6,430
eBooks	\$ -	\$ 17,000	\$ 17,000	\$ -	\$ 17,000
Furniture/Equipment	\$ -	\$ 8,000	\$ 8,000	\$ -	\$ 8,000
Furniture/Equipment - Shelving	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
Library Space upgrade	\$ -	\$ 7,500	\$ 7,500	\$ -	\$ 7,500
Pooled Furniture/Equipment	\$ -	\$ 10,250	\$ 10,250	\$ (8,500)	\$ 1,750
2026 McCall MacBain Project	\$ -	\$ 35,000	\$ 35,000	\$ (35,000)	\$ -
2027	\$ -	\$ 306,000	\$ 306,000	\$ -	\$ 306,000
Capital	\$ -	\$ 306,000	\$ 306,000	\$ -	\$ 306,000
Bookdrop	\$ -	\$ 12,000	\$ 12,000	\$ -	\$ 12,000
eBooks	\$ -	\$ 18,000	\$ 18,000	\$ -	\$ 18,000
Shelving	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
Book and Materials	\$ -	\$ 261,000	\$ 261,000	\$ -	\$ 261,000
2028	\$ -	\$ 298,000	\$ 298,000	\$ -	\$ 298,000
Capital	\$ -	\$ 298,000	\$ 298,000	\$ -	\$ 298,000
Books and Materials	\$ -	\$ 265,000	\$ 265,000	\$ -	\$ 265,000
eBooks	\$ -	\$ 18,000	\$ 18,000	\$ -	\$ 18,000
Shelving	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
2026-2028 TOTAL	\$ 26,062	\$ 967,260	\$ 993,322	\$ (69,562)	\$ 923,760

COUNTY OF HURON
LIBRARY SERVICES - SUMMARY
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	146,390	146,390	146,390	146,390	-	0.00%
Provincial Project Grants	-	-	-	-	-	0.00%
Total Provincial Grants	146,390	146,390	146,390	146,390	-	0.00%
FEDERAL GRANTS						
Federal Project Grants	-	-	7,200	7,200	-	0.00%
Total Federal Grants	-	-	7,200	7,200	-	0.00%
MUNICIPAL GRANTS & FEES						
Services to Municipalities	11,266	-	11,491	11,720	229	1.99%
Total Municipal Grants & Fees	11,266	-	11,491	11,720	229	1.99%
OTHER REVENUE						
Third Party Capital	-	-	-	-	-	0.00%
Admissions	-	-	-	-	-	0.00%
Donations	12,101	17,756	78,162	77,735	(427)	-0.55%
Memberships	70	-	-	-	-	0.00%
Transfer from Operating Carryforward	63,100	-	20,500	19,500	(1,000)	-4.88%
Transfer from Reserves	-	-	-	20,839	20,839	0.00%
Intra County Recoveries	-	-	500	-	(500)	-100.00%
Rent/Lease	-	198	-	-	-	0.00%
Sales	358	71	500	250	(250)	-50.00%
Third Party Recoveries	59,500	44,649	17,500	27,350	9,850	56.29%
Total Other Revenue	135,129	62,674	117,162	145,674	28,512	24.34%
TOTAL REVENUE	292,785	209,064	282,243	310,984	28,741	10.18%

COUNTY OF HURON
LIBRARY SERVICES - SUMMARY
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	1,198,113	1,272,793	1,260,316	1,317,747	57,431	4.56%
Salaries - Part Time	1,114,825	1,143,495	1,235,703	1,208,118	(27,585)	-2.23%
Statutory Benefits	217,736	224,423	224,208	227,247	3,039	1.36%
Extended Benefits	111,695	135,223	123,347	136,148	12,801	10.38%
OMERS	179,088	192,892	191,830	199,570	7,740	4.03%
Wage Reallocation	-	12,700	6,840	-	(6,840)	-100.00%
WSIB Sch 2 Costs	3,067	27,633	14,341	15,500	1,159	8.08%
Total Salaries and Benefits	2,824,525	3,009,159	3,056,585	3,104,331	47,745	1.56%
EQUIPMENT						
Equipment Rentals/Leases	42,918	160,144	86,472	91,770	5,298	6.13%
Equipment Repairs & Maint.	2,025	4,387	2,700	2,800	100	3.70%
Equipment Replacement New (under \$1,000)	8,015	869	14,625	12,310	(2,315)	-15.83%
Vehicle Lease & Operation	18,051	22,453	15,400	19,100	3,700	24.03%
Small Tools/Equipment	-	-	-	-	-	0.00%
Software	6,276	725	27,100	24,600	(2,500)	-9.23%
Total Equipment	77,285	188,577	146,297	150,580	4,283	2.93%
PURCHASED SERVICE						
Audit	4,170	4,600	4,600	8,850	4,250	92.39%
Insurance	33,000	36,400	36,400	38,500	2,100	5.77%
Intra County Purchases	13,328	15,760	7,400	7,440	40	0.54%
Legal Fees	1,328	-	1,000	1,000	-	0.00%
Maintenance Contracts	28,892	74,802	34,290	36,460	2,170	6.33%
Printing (External)	8,478	4,124	8,800	12,500	3,700	42.05%
Security	28,386	10,331	5,200	5,200	-	0.00%

COUNTY OF HURON
LIBRARY SERVICES - SUMMARY
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Purchased Service	117,583	146,016	97,690	109,950	12,260	12.55%
OPERATIONAL						
Advertising	102	-	2,000	2,000	-	0.00%
Associations/Memberships	1,450	5,405	3,165	2,750	(415)	-13.11%
Bank Charges	373	305	340	1,085	745	219.12%
Conventions/Conferences	9,573	16,455	9,650	7,260	(2,390)	-24.77%
Internet	24,024	21,055	28,327	29,060	733	2.59%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	30,894	30,077	30,400	30,500	100	0.33%
Postage/Courier	2,119	1,538	2,500	2,000	(500)	-20.00%
Rent	29,200	29,200	29,200	29,200	-	0.00%
Staff Training	13,998	20,022	18,000	14,550	(3,450)	-19.17%
Telecommunications	14,548	15,829	17,100	14,305	(2,795)	-16.35%
Travel/Meals	29,490	27,065	30,500	30,500	-	0.00%
Building Capital	32,912	-	-	-	-	0.00%
Depreciation - Capital Assets	327,004	321,962	320,444	334,287	13,843	4.32%
Total Operational	515,689	488,913	491,626	497,497	5,871	1.19%
PROGRAM						
Newspapers & Magazines	15,529	11,311	15,000	15,000	-	0.00%
Branch Maintenance Grants	151,000	151,000	151,000	151,000	-	0.00%
Electronic Resources	90,921	151,949	104,800	112,192	7,392	7.05%
Special Events	696	-	750	500	(250)	-33.33%
Winter Clothing and Uniforms	72	216	250	250	-	0.00%
Program Supplies & Costs	24,584	24,192	35,356	47,055	11,699	33.09%
Promotion/Public Relations	891	801	2,700	3,100	400	14.81%
Total Program	283,693	339,468	309,856	329,097	19,241	6.21%
OTHER						

COUNTY OF HURON
LIBRARY SERVICES - SUMMARY
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Transfer to Operating Carryforward	20,500	-	-	-	-	0.00%
Total Other	20,500	-	-	-	-	0.00%
TOTAL EXPENDITURES	3,839,275	4,172,133	4,102,055	4,191,455	89,400	2.18%
NET REQUIREMENTS	3,546,489	3,963,070	3,819,812	3,880,471	60,659	1.59%
LEVY BASED ADJUSTMENTS						
Less Depreciation	(327,004)	(321,962)	(320,444)	(334,287)	(13,843)	4.32%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	3,219,485	3,641,108	3,499,367	3,546,184	46,816	1.34%
Financial Statement Adjustments						
Transfer To/(From) Reserves	-	-	20,500	19,500	(1,000)	-4.9%
Add: Depreciation	327,004	321,962	320,444	334,287	13,843	4.3%
Total Surplus/Deficit per Financial Statements	3,546,489	3,963,070	3,840,312	3,899,971	59,659	1.6%

COUNTY OF HURON
LIBRARY - ADMINISTRATION
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	146,390	146,390	146,390	146,390	-	0.00%
Total Provincial Grants	146,390	146,390	146,390	146,390	-	0.00%
FEDERAL GRANTS						
Federal Project Grants	-	-	-	-	-	0.00%
Total Federal Grants	-	-	-	-	-	0.00%
MUNICIPAL GRANTS & FEES						
Services to Municipalities	11,266	-	11,491	11,720	229	1.99%
Total Municipal Grants & Fees	11,266	-	11,491	11,720	229	1.99%
OTHER REVENUE						
Memberships	70	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	20,839	20,839	0.00%
Intra County Recoveries	-	-	500	-	(500)	-100.00%
Rent/Lease	-	-	-	-	-	0.00%
Sales	358	71	500	250	(250)	-50.00%
Third Party Recoveries	22,527	17,439	17,500	25,000	7,500	42.86%
Total Other Revenue	22,956	17,510	18,500	46,089	27,589	149.13%
TOTAL REVENUE	180,612	163,900	176,381	204,199	27,818	15.77%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	579,902	624,836	636,111	612,731	(23,380)	-3.68%
Salaries - Part Time	45,583	48,547	50,380	55,640	5,260	10.44%
Statutory Benefits	56,233	63,584	55,885	53,970	(1,915)	-3.43%
Extended Benefits	57,258	69,725	63,919	64,402	483	0.76%
OMERS	57,732	65,385	69,023	65,543	(3,480)	-5.04%
Wage Reallocation	-	12,700	6,840	-	(6,840)	-100.00%
WSIB Sch 2 Costs	3,067	27,633	14,341	15,500	1,159	8.08%
Total Salaries and Benefits	799,775	912,409	896,499	867,786	(28,713)	-3.20%
EQUIPMENT						
Equipment Rentals/Leases	1,757	-	6,400	7,670	1,270	19.84%
Equipment Repairs & Maint.	-	163	200	200	-	0.00%

COUNTY OF HURON
LIBRARY - ADMINISTRATION
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Replacement New (under \$1,000)	234	-	700	-	(700)	-100.00%
Vehicle Lease & Operation	18,051	22,453	15,400	19,100	3,700	24.03%
Small Tools/Equipment	-	-	-	-	-	0.00%
Software	-	-	-	-	-	0.00%
Total Equipment	20,041	22,616	22,700	26,970	4,270	18.81%
PURCHASED SERVICE						
Audit	4,170	4,600	4,600	8,850	4,250	92.39%
Insurance	33,000	36,400	36,400	38,500	2,100	5.77%
Intra County Purchases	13,328	14,800	7,400	7,400	-	0.00%
Legal Fees	1,328	-	1,000	1,000	-	0.00%
Maintenance Contracts	28,892	74,802	34,290	36,460	2,170	6.33%
Printing (External)	8,478	4,124	8,800	12,500	3,700	42.05%
Security	-	-	-	-	-	0.00%
Total Purchased Service	89,197	134,725	92,490	104,710	12,220	13.21%
OPERATIONAL						
Advertising	102	-	2,000	2,000	-	0.00%
Associations/Memberships	1,450	5,405	3,165	2,750	(415)	-13.11%
Bank Charges	373	305	340	1,085	745	219.12%
Conventions/Conferences	9,573	16,455	9,650	7,260	(2,390)	-24.77%
Internet	11,949	9,806	16,827	15,610	(1,217)	-7.23%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	30,385	29,277	30,000	30,000	-	0.00%
Postage/Courier	2,116	1,538	2,500	2,000	(500)	-20.00%
Rent	29,200	29,200	29,200	29,200	-	0.00%
Staff Training	13,998	20,022	18,000	14,550	(3,450)	-19.17%
Telecommunications	14,548	15,829	17,100	14,305	(2,795)	-16.35%
Travel/Meals	28,220	26,386	28,000	28,000	-	0.00%
Minor Capital	-	-	-	-	-	0.00%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Total Operational	141,914	154,222	156,782	146,760	(10,022)	-6.39%
PROGRAM						
Branch Maintenance Grants	151,000	151,000	151,000	151,000	-	0.00%
Special Events	696	-	750	500	(250)	-33.33%
Winter Clothing and Uniforms	72	216	250	250	-	0.00%
Promotion/Public Relations	891	801	2,700	3,100	400	14.81%
Total Program	152,660	152,017	154,700	154,850	150	0.10%
OTHER						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%

COUNTY OF HURON
LIBRARY - ADMINISTRATION
 Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Transfer to Reserves	-	-	-	-	-	0.00%
Total Other	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	1,203,587	1,375,989	1,323,171	1,301,076	(22,095)	-1.67%
NET REQUIREMENTS	1,022,975	1,212,089	1,146,790	1,096,877	(49,913)	-4.35%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	-	-	-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	1,022,975	1,212,089	1,146,790	1,096,877	(49,913)	-4.35%
Financial Statement Adjustments						
Add: Depreciation	-	-	-	-		
Total Surplus/Deficit per Financial Statements			1,146,790	1,096,877		

COUNTY OF HURON
LIBRARY - BRANCHES
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Donations	12,101	17,756	78,162	77,735	(427)	-0.55%
Transfer from Operating Carryforward	63,100	-	20,500	19,500	(1,000)	-4.88%
Rent/Lease	-	198	-	-	-	0.00%
Third Party Recoveries	36,972	27,210	-	2,350	2,350	0.00%
Total Other Revenue	112,174	45,164	98,662	99,585	923	0.94%
TOTAL REVENUE	112,174	45,164	98,662	99,585	923	0.94%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	618,211	647,957	624,205	705,016	80,811	12.95%
Salaries - Part Time	1,049,444	1,075,015	1,161,860	1,128,475	(33,385)	-2.87%
Statutory Benefits	159,639	158,925	166,347	171,250	4,903	2.95%
Extended Benefits	54,437	65,471	59,361	71,679	12,318	20.75%
OMERS	121,356	127,508	122,807	134,027	11,220	9.14%
WSIB Sch 2 Costs	-	-	-	-	-	0.00%
Total Salaries and Benefits	2,003,088	2,074,876	2,134,580	2,210,446	75,866	3.55%
EQUIPMENT						
Equipment Rentals/Leases	41,161	160,144	80,072	84,100	4,028	5.03%
Equipment Repairs & Maint.	2,025	4,224	2,500	2,600	100	4.00%
Equipment Replacement New (under \$1,000)	7,781	869	13,925	12,310	(1,615)	-11.60%
Vehicle Lease & Operation	-	-	-	-	-	0.00%
Small Tools/Equipment	-	-	-	-	-	0.00%
Software	6,276	725	27,100	24,600	(2,500)	-9.23%
Total Equipment	57,243	165,962	123,597	123,610	13	0.01%
PURCHASED SERVICE						
Intra County Purchases	-	960	-	40	40	0.00%
Security	28,386	10,331	5,200	5,200	-	0.00%
Total Purchased Service	28,386	11,291	5,200	5,240	40	0.77%
OPERATIONAL						
Internet	12,076	11,250	11,500	13,450	1,950	16.96%
Postage/Courier	3	-	-	-	-	0.00%
Building Capital	32,912	-	-	-	-	0.00%

COUNTY OF HURON
LIBRARY - BRANCHES
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Depreciation - Capital Assets	327,004	321,962	320,444	334,287	13,843	4.32%
Total Operational	371,996	333,211	331,944	347,737	15,793	4.76%
PROGRAM						
Non Capital Collections	15,529	11,311	15,000	15,000	-	0.00%
Electronic Resources	90,921	151,949	104,800	112,192	7,392	7.05%
Program Supplies & Costs	24,584	24,192	35,356	47,055	11,699	33.09%
Total Program	131,034	187,451	155,156	174,247	19,091	12.30%
OTHER						
Transfer to Operating Carryforward	20,500	-	-	-	-	0.00%
Total Other	20,500	-	-	-	-	0.00%
TOTAL EXPENDITURES	2,612,246	2,772,792	2,750,477	2,861,281	110,803	4.03%
NET REQUIREMENTS	2,500,072	2,727,628	2,651,815	2,761,696	109,880	4.14%
LEVY BASED ADJUSTMENTS						
Less Depreciation	(327,004)	(321,962)	(320,444)	(334,287)	(13,843)	4.32%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	2,173,068	2,405,666	2,331,371	2,427,408	96,037	4.12%
Financial Statement Adjustments						
Transfer To/(From) Reserves			20,500	19,500	(1,000)	-4.88%
Add: Depreciation	327,004	321,962	320,444	334,287	13,843	4.32%
Total Surplus/Deficit per Financial Statement	2,500,072	2,727,628	2,672,315	2,781,196	108,880	4.07%

COUNTY OF HURON
LIBRARY - SUMMER READING
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
Federal Project Grants	-	-	7,200	7,200	-	0.00%
Total Federal Grants	-	-	7,200	7,200	-	0.00%
TOTAL REVENUE	-	-	7,200	7,200	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	19,799	19,933	23,463	24,003	540	2.30%
Statutory Benefits	1,864	1,914	1,976	2,028	52	2.61%
Extended Benefits	-	27	67	67	0	0.30%
Total Salaries and Benefits	21,662	21,874	25,506	26,098	592	2.32%
OPERATIONAL						
Office Expense	509	800	400	500	100	25.00%
Travel/Meals	1,270	679	2,500	2,500	-	0.00%
Total Operational	1,780	1,479	2,900	3,000	100	3.45%
TOTAL EXPENDITURES	23,442	23,353	28,406	29,098	692	2.44%
NET REQUIREMENTS	23,442	23,353	21,206	21,898	692	3.26%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	23,442	23,353	21,206	21,898	692	3.26%
Financial Statement Adjustments						
Transfer To/(From) Reserves			-	-		
Add: Depreciation	-	-	-	-		
Total Surplus/Deficit per Financial Statements			21,206	21,898		



COUNTY OF HURON
2026 BUDGET

CULTURAL SERVICES

Corporation of the County of Huron

2026 Budget | Cultural Services

Program Description

Huron County Cultural Services (Museum, Gaol, Archives and Cultural Office) works to connect community and nurture Huron's unique cultural identity.

The department provides inclusive spaces, services, and programs that are designed to welcome, engage, and connect Huron's diverse community.

Strategic Priorities, Goals and Objectives

1. Welcoming and Inclusive
 - a. Evolving exhibits to grow a deeper understanding of Huron County's stories.
 - b. Reflecting local community through diversified collections.
 - c. Empowering a wide range of voices and building knowledge through engaging programming.
2. Storytelling
 - a. Sharing exhibits to connect Huron County's people, places, and past.
 - b. Curating a comprehensive collection of artifacts, archives, and stories.
 - c. Developing programs that reexamine existing narratives and diversify interpretations.
3. Capacity
 - a. Identifying resources and space to develop and deliver evolving exhibitions.
 - b. Securing appropriate spaces and allocating resources and staff to preserve collections.
 - c. Aligning staff, resources, and tools with strategic priorities to offer programming that engages and serves the community.

2026 Workplan and Key Changes

Note: Due to 2026 Staffing reductions for Cultural Services, there will be significant changes to the 2026 Workplan listed below, including elimination of some events and programming.

Priorities for 2026 focus on exhibit gallery review, dedicated spaces for various user groups (ex. Sensory needs, interactive creativity), collection of oral histories, celebration of key events such as Historic Places Day and the Museum's 75th anniversary, ongoing dynamic programming, and reconciliation work.

Admissions to the sites continue to be strong, and Education Programs revenue continue to exceed expectations. The Education and Programming Coordinator, introduced as a contract role in 2023, has been instrumental in driving this success. Since the position began:

- Education program attendance increased 27%
- Public program/outreach attendance increased 23%
- Education program revenue grew 41%

This growth reflects the ability to offer high-quality, year-round programming, something that was not possible under the previous short-term staffing model. This role also directly supports Council's priority of youth engagement and attraction by expanding programs that connect young people to Huron County's culture and heritage.

Prior to an initial pilot in 2022, temporary staff were hired for 5-6 months to cover summer camps and school visits. This approach created challenges in recruiting and training qualified candidates and limited the program quality and continuity. The presence of the current role has addressed these issues enabling:

- Additional summer day camps and PA Day camps
- New and revised school programs
- Innovative public programs and research initiatives (ex. Black settlement in Huron County, Treaties, etc.)
- Stronger partnerships with organizations like AMDSB, Huron Hospice, YMCA, Huron Pride, etc.

Permanent staffing will allow the Museum to deliver strategic initiatives beyond seasonal peaks. Plans for 2026 include: redevelopment of mezzanine space for family/youth programming, classroom outreach kits for schools, Indigenous relationship building and consultation, and Community Curators (I am Huron). Making this position permanent ensures continuity in delivering programs that foster youth engagement, build community pride, and attract families.

Should this position remain contract, not only does this limit planning, but there is also the risk of turnover. Turnover incurs recruitment costs, strains HR resources, and results in lost institutional knowledge and partner relationships, all of which cost more than the financial impact of making this position permanent. Permanency ensures stability, supports long-term planning, and maximizes community impact.

Student grant funding will once again be applied for in an effort to offset the costs of summer staffing. Additional grant funding will be sought to hire an intern for the purpose of assisting with collection storage projects to increase efficiency of space usage and to hire a summer student to support the Cultural Office.

Due to software stability and security concerns, the Museum will upgrade its collections management system in 2026.

The Cultural Office will continue to lead the Huron Multicultural Festival, Main Street Arts Festival, artLAB programming and coordinating Jane's Walks. There are also funds included in the 2026 budget to support Cultural Plan initiatives such as ongoing industry roundtables, hosting the Cultural Summit, arts programming, and programming to support marginalized groups. Multiple grants are in the process of being applied for to help offset the costs of these initiatives.

Reconciliation work in 2026 includes ongoing conversations to commemorate the 200th anniversary of the Huron Tract through a Treaty Tour in 2027, redevelopment of the Canada Company gallery to include Indigenous history, and completion of the Museum's lobby mural.

2026 Budget Highlights

Operating

- Overall operating decreasing by 14.24% or \$234,765
- Salaries and Benefits decreasing by \$133,001 due to increased project staffing (some of increase offset by anticipated grant funding), and reduction of 3 FTE.
- Incorporation of Indigenous history into gallery review in advance of 200th commemoration of Huron Tract
- Temporary Exhibits: Community Collections, Stories from Storage, Traveling exhibit from Canadian Language Museum
- Shift to a new collections management software
- Budget pressures in areas such as van lease and telecommunications

Capital

- Total capital expenditures - \$8,000
- Technology to support collection of oral histories
- Redevelopment of upstairs mezzanine interactive space

Staffing

Current approved staff complement is 13.51 permanent full-time equivalents. This includes the contract Education and Programming Coordinator position that is proposed to become permanent in this budget request.

Also included in the FTE is a new student position to support the Cultural Office in completing asset mapping as well as supporting events such as the Huron Multicultural Festival and planning for the Main Street Arts Festival. This position would be up to 70% funded by a Young Canada Works grant, if successful.

Additionally, the Museum is applying for a Young Canada Works Internship to hire a student to support collection storage projects to ensure space usage is being maximized. This may include projects in reorganizing the collection and assessments for potential deaccessioning.

The overall FTE is increased from 2025 due to an increase in project staffing for the Cultural Office and Museum storage projects. Both positions are outlined above.

NOTE: 3 FTE positions were reduced during the 2026 Budget deliberations.

Staff Complement (FTE)	2025	2026	Change	2027	2028
Director	0.30	0.30	0	0.30	0.30
Senior Curator	1.00	1.00	0	1.00	1.00
Curator of Engagement & Dialogue	1.00	1.00	0	1.00	1.00
Registrar	1.00	1.00	0	1.00	1.00
Archivist	1.00	1.00	0	1.00	1.00
Visitor Services	1.00	-	-1	-	-
Marketing & Branding Coordinator	1.00	1.00	0	1.00	1.00
Museum Technician	1.00	1.00	0	1.00	1.00
Museum Exhibit and Collection Assistant	0.57	0.57	0	0.57	0.57
Students/Other Part Time	3.03	3.64	0.61	3.64	3.64
Cultural Development Officer	1.00	-	-1	-	-
Programming Coordinator (Contract to FT)	1.00	-	-1	-	-
TOTAL	12.9	10.51	-2.39	10.51	10.51

Summary

The total levy for the Department is projected to decrease by \$248,032 to \$1,422,378 for the 2026 budget year, or decrease of 14.85.

COUNTY OF HURON
MUSEUM and CULTURAL SERVICES - BUDGET SUMMARY

	2025	2026	Change (\$)	Change (%)
Revenue Summary				
Operating Budget				
Government Transfers	109,826	126,226	16,400	
Reserves	1,500	87,910	86,410	
Other Funding	152,480	141,750	(10,730)	
Internal Charges	-	-	-	
Total Operating Revenue	263,806	355,886	92,080	34.90%
Capital Budget				
Government Transfers	1,733	-	(1,733)	
Reserves	3,510	-	(3,510)	
Other Funding	9,000	-	(9,000)	
Total Capital Revenue	14,243	-	(14,243)	-100.00%
Total Revenue - BUDGET	278,049	355,886	77,837	27.99%
Expenditure Summary				
Operating Budget				
Salaries and Benefits	1,122,969	989,969	(133,001)	
Equipment	34,126	38,790	4,664	
Purchased Service	56,642	51,890	(4,752)	
Internal Charges	-	-	-	
Operational	558,521	562,638	4,117	
Program	140,690	126,977	(13,713)	
Transfer to Reserves	-	-	-	
Total Operating Budget	1,912,948	1,770,264	(142,685)	-7.46%
Capital Budget				
Capital Expenditures	35,510	8,000	(27,510)	
Transfer to Reserves	-	-	-	
Total Capital Budget	35,510	8,000	(27,510)	-77.47%
Total Expenditures - BUDGET	1,948,458	1,778,264	(170,195)	-8.73%
Total LEVY	1,670,409	1,422,378	(248,032)	-14.85%
Financial Statement Adjustments (PSAB)				
Amortization	12,280	15,924	3,644	
Capital Expenditures	(35,510)	(8,000)	27,510	
Reserves	5,010	87,910	82,900	
Total Financial Statement Expenditures	1,652,189	1,518,212	(133,977)	-8.11%

COUNTY OF HURON
MUSEUM AND CULTURAL SERVICES - CAPITAL
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Capital Grant	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	0.00%
FEDERAL GRANTS						
Federal Project Grants	-	-	1,733	-	(1,733)	-100.00%
Federal Other Grants	-	-	-	-	-	0.00%
Federal Capital Grants	-	-	-	-	-	0.00%
Total Federal Grants	-	-	1,733	-	(1,733)	-100.00%
OTHER REVENUE						
Transfer from Capital Carryforward	7,500	-	3,510	-	(3,510)	-100.00%
Transfer from Reserves	-	-	-	-	-	0.00%
Third Party Recoveries	-	-	9,000	-	(9,000)	-100.00%
Total Other Revenue	7,500	-	12,510	-	(12,510)	-100.00%
TOTAL REVENUE	7,500	-	14,243	-	(14,243)	-100.00%
EXPENDITURES						
EQUIPMENT						
Equipment Replacement New	-	-	-	8,000	8,000	0.00%
Total Equipment	-	-	-	8,000	8,000	0.00%
BUILDING						
Building Capital	20,501	2,096	35,510	-	(35,510)	-100.00%
Total Building	20,501	2,096	35,510	-	(35,510)	-100.00%
OTHER						
Transfer to Capital Carryforward	3,510	-	-	-	-	0.00%
Total Other	3,510	-	-	-	-	0.00%
TOTAL EXPENDITURES	24,011	2,096	35,510	8,000	(27,510)	-77.47%
NET REQUIREMENTS	16,511	2,096	21,267	8,000	(13,267)	-62.38%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%

COUNTY OF HURON
MUSEUM AND CULTURAL SERVICES - CAPITAL
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
					-	0.00%
NET CAPITAL LEVY REQUIREMENT	16,511	2,096	21,267	8,000	(13,267)	-62.38%
Financial Statement Adjustments						
Transfer To/(From) Reserves			3,510	-	(3,510)	-100.00%
Less: Capital Expenditures			(35,510)	(8,000)	27,510	-77.47%
Total Surplus/Deficit per Financial Statement	16,511	2,096	(10,733)	-	(13,267)	-100.00%

COUNTY OF HURON
MUSEUM AND CULTURAL SERVICES - CAPITAL
 Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
2026		\$ 8,000	\$ 8,000		\$ 8,000
CAPITAL					
Furnishings		\$ 3,000	\$ 3,000		\$ 3,000
Interactive Exhibits		\$ 5,000	\$ 5,000		\$ 5,000
2027		\$ 10,000	\$ 10,000		\$ 10,000
CAPITAL					
Furniture/Equipment		\$ 10,000	\$ 10,000		\$ 10,000
2028		\$ 10,000	\$ 10,000		\$ 10,000
CAPITAL					
Furniture/Equipment		\$ 10,000	\$ 10,000		\$ 10,000
2026-2028 TOTAL		\$ 28,000	\$ 28,000		\$ 28,000

COUNTY OF HURON
MUSEUM AND CULTURAL SERVICES - OPERATING
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	63,226	63,226	63,226	63,226	-	0.00%
Provincial Project Grants	-	-	-	5,000	5,000	0.00%
Total Provincial Grants	63,226	63,226	63,226	68,226	5,000	7.91%
FEDERAL GRANTS						
Federal Project Grants	55,375	46,849	46,600	58,000	11,400	24.46%
Total Federal Grants	55,375	46,849	46,600	58,000	11,400	24.46%
OTHER REVENUE						
Admissions	100,984	53,059	75,000	75,000	-	0.00%
Donations	23,471	15,858	30,500	20,500	(10,000)	-32.79%
Memberships	(1,172)	1,880	2,000	2,000	-	0.00%
Programs	-	1,193	-	500	500	0.00%
Transfer from Operating Carryforward	42,470	-	1,500	12,500	11,000	733.33%
Transfer from Reserves	-	-	-	75,410	75,410	0.00%
Intra County Recoveries	3,000	960	-	-	-	0.00%
Rent/Lease	3,483	3,350	5,750	5,750	-	0.00%
Sales	19,602	10,743	15,500	15,500	-	0.00%
Third Party Recoveries	1,826	28,600	1,230	-	(1,230)	-100.00%
Education Programs	36,058	20,866	20,500	20,500	-	0.00%
Reading Room Fees	585	140	1,000	1,000	-	0.00%
Archival Fees	722	577	1,000	1,000	-	0.00%
Total Other Revenue	231,029	137,225	153,980	229,660	75,680	49.15%
TOTAL REVENUE	349,630	247,300	263,806	355,886	92,080	34.90%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	576,288	684,852	666,994	534,624	(132,370)	-19.85%
Salaries - Part Time	296,030	170,999	220,945	249,525	28,580	12.94%

COUNTY OF HURON
MUSEUM AND CULTURAL SERVICES - OPERATING
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
Statutory Benefits	85,688	82,451	78,829	68,043	(10,786)	-13.68%
Extended Benefits	57,951	64,974	70,592	58,127	(12,465)	-17.66%
OMERS	62,013	64,148	77,893	73,350	(4,543)	-5.83%
Wage Reallocation	-	4,300	2,140	-	(2,140)	-100.00%
WSIB Sch 2 Costs	2,839	10,744	5,576	6,300	724	12.98%
Total Salaries and Benefits	1,080,808	1,082,468	1,122,969	989,969	(133,001)	-11.84%
EQUIPMENT						
Equipment Rentals/Leases	21,301	38,085	20,686	21,300	614	2.97%
Equipment Replacement New (under \$1,000)	2,316	1,017	3,940	3,280	(660)	-16.75%
Vehicle Lease & Operation	4,162	9,034	9,500	14,210	4,710	49.58%
Total Equipment	27,779	48,136	34,126	38,790	4,664	13.67%
PURCHASED SERVICE						
Audit	1,616	2,297	1,867	-	(1,867)	-100.00%
Consulting/Professional Fees	4,894	12,684	23,335	12,850	(10,485)	-44.93%
Insurance	8,500	15,100	9,300	9,800	500	5.38%
Intra County Purchases	2,003	-	-	-	-	0.00%
Legal Fees	463	-	1,000	10,000	9,000	900.00%
Maintenance Contracts	2,991	998	5,740	5,740	-	0.00%
Printing (External)	3,737	498	15,000	13,500	(1,500)	-10.00%
Total Purchased Service	24,204	31,577	56,642	51,890	(4,752)	-8.39%
OPERATIONAL						
Advertising	11,318	7,671	11,500	16,250	4,750	41.30%
Associations/Memberships	3,563	7,029	3,770	4,130	360	9.55%
Bank Charges	6,643	4,029	5,350	6,425	1,075	20.09%
Conventions/Conferences	2,095	3,413	5,600	2,615	(2,985)	-53.30%
Office Expense	5,702	2,445	5,250	5,250	-	0.00%
Postage/Courier	296	200	1,000	1,000	-	0.00%
Publications & Subscriptions	5,965	9,285	6,800	6,334	(466)	-6.85%
Rent	488,376	488,376	488,376	488,376	-	0.00%
Staff Training	3,581	4,407	6,325	6,410	85	1.34%
Telecommunications	11,094	13,060	11,450	15,948	4,498	39.28%
Travel/Meals	3,646	3,955	4,400	3,700	(700)	-15.91%

COUNTY OF HURON
MUSEUM AND CULTURAL SERVICES - OPERATING
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
Grounds Maintenance	-	-	200	200	-	0.00%
Maintenance & Repairs/Building	12	16	8,500	6,000	(2,500)	-29.41%
Depreciation - Capital Assets	16,916	12,852	12,280	15,924	3,644	29.68%
Total Operational	559,209	556,738	570,801	578,562	7,761	1.36%
PROGRAM						
Purchases from Fundraising	11,681	2,624	5,000	7,500	2,500	50.00%
Curatorial Supplies	5,904	11,149	8,050	9,384	1,334	16.57%
Exhibits	10,388	7,949	36,900	19,550	(17,350)	-47.02%
Giftware	7,852	6,940	8,500	8,500	-	0.00%
Latimer Estate	-	-	3,050	-	(3,050)	-100.00%
Purchase/Care of Artifacts	-	-	-	-	-	0.00%
Special Events	3,761	4,804	11,300	8,855	(2,445)	-21.64%
Winter Clothing and Uniforms	1,667	1,537	1,600	1,600	-	0.00%
Program Supplies & Costs	15,656	4,037	11,650	10,650	(1,000)	-8.58%
Promotion/Public Relations	37,419	38,677	54,000	60,400	6,400	11.85%
Tiger Dunlop	102	283	640	538	(102)	-15.94%
Total Program	94,430	78,000	140,690	126,977	(13,713)	-9.75%
OTHER						
Transfer to Operating Carryforward	1,500	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Total Other	1,500	-	-	-	-	0.00%
TOTAL EXPENDITURES	1,787,931	1,796,919	1,925,228	1,786,188	(139,040)	-7.22%
NET REQUIREMENTS	1,438,301	1,549,619	1,661,422	1,430,302	(231,120)	-13.91%
LEVY BASED ADJUSTMENTS						
Less Depreciation	(16,916)	(12,852)	(12,280)	(15,924)	(3,644)	29.68%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	1,421,385	1,536,768	1,649,142	1,414,378	(234,765)	-14.24%
Financial Statement Adjustments						

COUNTY OF HURON
MUSEUM AND CULTURAL SERVICES - OPERATING
 Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Transfer To/(From) Reserves	42,470	-	1,500	87,910		
Add: Depreciation	16,916	12,852	12,280	15,924		
Total Surplus/Deficit per Financial Statements	1,480,771	1,549,619	1,662,922	1,518,212	(231,120)	-8.70%

COUNTY OF HURON
MUSEUM
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	63,226	63,226	63,226	63,226	-	0.00%
Provincial Project Grants	-	-	-	-	-	0.00%
Total Provincial Grants	63,226	63,226	63,226	63,226	-	0.00%
FEDERAL GRANTS						
Federal Project Grants	34,986	30,849	29,100	36,000	6,900	23.71%
Total Federal Grants	34,986	30,849	29,100	36,000	6,900	23.71%
OTHER REVENUE						
Admissions	36,776	21,809	30,000	30,000	-	0.00%
Donations	22,493	15,658	29,000	12,000	(17,000)	-58.62%
Memberships	(1,172)	1,880	2,000	2,000	-	0.00%
Transfer from Operating Carryforward	25,000	-	-	12,500	12,500	0.00%
Transfer from Reserves	-	-	-	75,410	75,410	0.00%
Intra County Recoveries	3,000	960	-	-	-	0.00%
Rent/Lease	3,483	1,850	5,000	5,000	-	0.00%
Sales	15,002	8,334	12,000	12,000	-	0.00%
Education Programs	22,599	18,731	11,000	11,000	-	0.00%
Reading Room Fees	585	140	1,000	1,000	-	0.00%
Archival Fees	722	577	1,000	1,000	-	0.00%
Total Other Revenue	128,487	69,938	91,000	161,910	70,910	77.92%
TOTAL REVENUE	226,699	164,013	183,326	261,136	77,810	42.44%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	556,314	609,029	583,439	516,465	(66,974)	-11.48%
Salaries - Part Time	190,869	147,676	189,225	209,194	19,969	10.55%
Statutory Benefits	73,019	73,040	68,719	63,969	(4,750)	-6.91%
Extended Benefits	49,310	54,639	65,087	54,539	(10,548)	-16.21%
OMERS	58,090	68,644	69,618	64,924	(4,694)	-6.74%
Wage Reallocation	-	4,300	2,140	-	(2,140)	-100.00%
WSIB Sch 2 Costs	2,839	10,744	5,576	6,300	724	12.98%
Total Salaries and Benefits	930,441	968,073	983,804	915,391	(68,413)	-6.95%
EQUIPMENT						

COUNTY OF HURON
MUSEUM
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Equipment Rentals/Leases	20,504	35,954	18,555	19,100	545	2.94%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	1,975	202	2,200	2,130	(70)	-3.18%
Vehicle Lease & Operation	4,162	9,034	9,500	14,210	4,710	49.58%
Total Equipment	26,641	45,190	30,255	35,440	5,185	17.14%
PURCHASED SERVICE						
Audit	1,244	1,437	1,437	-	(1,437)	-100.00%
Consulting/Professional Fees	4,834	11,684	21,300	10,800	(10,500)	-49.30%
Insurance	5,300	11,600	5,800	6,100	300	5.17%
Intra County Purchases	2,003	-	-	-	-	0.00%
Legal Fees	463	-	1,000	10,000	9,000	900.00%
Maintenance Contracts	559	998	3,300	3,300	-	0.00%
Printing (External)	1,761	459	10,000	8,500	(1,500)	-15.00%
Total Purchased Service	16,164	26,177	42,837	38,700	(4,137)	-9.66%
OPERATIONAL						
Advertising	10,907	6,694	10,000	12,750	2,750	27.50%
Associations/Memberships	3,563	7,029	3,770	4,130	360	9.55%
Bank Charges	6,550	4,013	5,350	6,425	1,075	20.09%
Conventions/Conferences	2,095	3,413	5,600	2,615	(2,985)	-53.30%
Office Expense	5,544	2,377	5,000	5,000	-	0.00%
Postage/Courier	296	200	1,000	1,000	-	0.00%
Publications & Subscriptions	5,965	9,285	6,800	6,334	(466)	-6.85%
Rent	365,184	365,184	365,184	365,184	-	0.00%
Staff Training	1,562	4,407	3,825	3,810	(15)	-0.39%
Telecommunications	7,432	8,738	7,650	10,644	2,994	39.14%
Travel/Meals	2,654	3,188	1,900	2,200	300	15.79%
Maintenance & Repairs/Building	-	-	7,500	5,000	(2,500)	-33.33%
Depreciation - Capital Assets	16,916	12,852	12,280	15,924	3,644	29.68%
Total Operational	428,668	427,378	435,859	441,016	5,157	1.18%
PROGRAM						
Purchases from Fundraising	11,681	2,624	5,000	7,500	2,500	50.00%
Curatorial Supples	5,879	11,115	7,550	7,884	334	4.42%
Exhibits	9,059	7,949	35,300	18,050	(17,250)	-48.87%
Giftware	6,888	4,722	7,500	7,500	-	0.00%
Latimer Estate	-	-	3,050	-	(3,050)	-100.00%
Purchase/Care of Artifacts	-	-	-	-	-	0.00%
Special Events	3,666	4,710	9,800	7,905	(1,895)	-19.34%
Winter Clothing and Uniforms	1,667	1,537	1,600	1,600	-	0.00%
Program Supplies & Costs	4,687	1,722	5,750	4,750	(1,000)	-17.39%

COUNTY OF HURON

MUSEUM

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Promotion/Public Relations	4,763	3,663	8,250	5,300	(2,950)	-35.76%
Tiger Dunlop	102	283	640	538	(102)	-15.94%
Total Program	48,392	38,325	84,440	61,027	(23,413)	-27.73%
OTHER						
Transfer to Operating Carryforward	1,500	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Total Other	1,500	-	-	-	-	0.00%
TOTAL EXPENDITURES	1,451,806	1,505,144	1,577,195	1,491,575	(85,621)	-5.43%
NET REQUIREMENTS	1,225,106	1,341,131	1,393,869	1,230,439	(163,431)	-11.72%
LEVY BASED ADJUSTMENTS						
Less Depreciation	(16,916)	(12,852)	(12,280)	(15,924)	(3,644)	29.68%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	1,208,190	1,328,279	1,381,589	1,214,514	(167,075)	-12.09%
Financial Statement Adjustments						
Transfer To/(From) Reserves	25,000	-	-	87,910		
Add: Depreciation	16,916	12,852	12,280	15,924		
Total Surplus/Deficit per Financial Statement	1,250,106	1,341,131	1,393,869	1,318,349	(163,431)	-5.42%

COUNTY OF HURON
GAOL
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
FEDERAL GRANTS						
Federal Project Grants	5,687	-	7,500	6,000	(1,500)	-20.00%
Total Federal Grants	5,687	-	7,500	6,000	(1,500)	-20.00%
OTHER REVENUE						
Admissions	64,207	31,250	45,000	45,000	-	0.00%
Donations	879	40	1,500	1,500	-	0.00%
Transfer from Operating Carryforward	1,500	-	1,500	-	(1,500)	-100.00%
Rent/Lease	-	1,500	750	750	-	0.00%
Sales	3,946	2,214	3,500	3,500	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Education Programs	13,460	2,135	9,500	9,500	-	0.00%
Total Other Revenue	83,992	37,139	61,750	60,250	(1,500)	-2.43%
TOTAL REVENUE	89,679	37,139	69,250	66,250	(3,000)	-4.33%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	22,327	23,323	31,720	32,455	735	2.32%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Statutory Benefits	2,077	2,167	2,773	2,843	70	2.52%
Extended Benefits	42	53	535	544	9	1.72%
Wage Reallocation	-	-	-	-	-	0.00%
WSIB Sch 2 Costs	-	-	-	-	-	0.00%
Total Salaries and Benefits	24,446	25,543	35,028	35,842	814	2.32%
EQUIPMENT						
Equipment Replacement New (under \$1,000)	341	815	1,740	1,150	(590)	-33.91%
Total Equipment	341	815	1,740	1,150	(590)	-33.91%
PURCHASED SERVICE						
Audit	373	860	430	-	(430)	-100.00%
Consulting/Professional Fees	-	-	1,500	1,500	-	0.00%
Insurance	3,200	3,500	3,500	3,700	200	5.71%
Maintenance Contracts	2,432	-	2,440	2,440	-	0.00%
Printing (External)	1,976	40	5,000	5,000	-	0.00%

COUNTY OF HURON
GAOL
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Security	-	-	400	-	(400)	-100.00%
Total Purchased Service	7,981	4,400	13,270	12,640	(630)	-4.75%
OPERATIONAL						
Advertising	412	977	1,500	1,500	-	0.00%
Bank Charges	93	16	-	-	-	0.00%
Rent	123,192	123,192	123,192	123,192	-	0.00%
Telecommunications	3,089	3,761	3,200	4,704	1,504	47.00%
Grounds Maintenance	-	-	200	200	-	0.00%
Maintenance & Repairs/Building	12	16	1,000	1,000	-	0.00%
Total Operational	126,798	127,962	129,092	130,596	1,504	1.17%
PROGRAM						
Curatorial Supplies	25	35	500	1,500	1,000	200.00%
Exhibits	1,329	-	1,600	1,500	(100)	-6.25%
Giftware	964	2,218	1,000	1,000	-	0.00%
Special Events	95	94	1,500	950	(550)	-36.67%
Program Supplies & Costs	5,999	2,059	5,900	5,900	-	0.00%
Promotion/Public Relations	1,832	-	-	-	-	0.00%
Total Program	10,243	4,405	10,500	10,850	350	3.33%
OTHER						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Total Other	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	169,809	163,125	189,630	191,078	1,448	0.76%
NET REQUIREMENTS	80,130	125,986	120,380	124,828	4,448	3.69%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	80,130	125,986	120,380	124,828	4,448	3.69%
Financial Statement Adjustments						
Transfer To/(From) Reserves	1,500	-	1,500	-	(1,500)	-100.00%
Total Surplus/Deficit per Financial Statements	81,630	125,986	121,880	124,828	4,448	2.42%

COUNTY OF HURON
Cultural Programs
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	-	5,000	5,000	0.00%
Total Provincial Grants	-	-	-	5,000	5,000	0.00%
FEDERAL GRANTS						
Federal Project Grants	8,000	16,000	10,000	16,000	6,000	60.00%
Total Federal Grants	8,000	16,000	10,000	16,000	6,000	60.00%
OTHER REVENUE						
Donations	100	160	-	7,000	7,000	0.00%
Programs	-	1,193	-	500	500	0.00%
Transfer from Operating Carryforward	6,000	-	-	-	-	0.00%
Intra County Recoveries	-	-	-	-	-	0.00%
Sales	654	195	-	-	-	0.00%
Third Party Recoveries	1,826	28,600	1,230	-	(1,230)	-100.00%
Total Other Revenue	8,580	30,147	1,230	7,500	6,270	509.76%
TOTAL REVENUE	16,580	46,147	11,230	28,500	17,270	153.78%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	19,974	75,823	83,555	18,159	(65,396)	-78.27%
Salaries - Part Time	74,549	-	-	7,876	7,876	0.00%
Statutory Benefits	9,733	7,243	7,337	1,232	(6,105)	-83.21%
Extended Benefits	8,593	10,282	4,970	3,043	(1,927)	-38.76%
OMERS	3,128	(4,496)	8,275	8,426	151	1.82%
Wage Reallocation	-	-	-	-	-	0.00%
WSIB Sch 2 Costs	-	-	-	-	-	0.00%
Total Salaries and Benefits	115,976	88,852	104,137	38,736	(65,401)	-62.80%
EQUIPMENT						
Equipment Rentals/Leases	797	2,131	2,131	2,200	69	3.24%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Vehicle Lease & Operation	-	-	-	-	-	0.00%
Small Tools/Equipment	-	-	-	-	-	0.00%
Software	-	-	-	-	-	0.00%

COUNTY OF HURON

Cultural Programs

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Equipment	797	2,131	2,131	2,200	69	3.24%
PURCHASED SERVICE						
Consulting/Professional Fees	60	1,000	535	550	15	2.80%
Total Purchased Service	60	1,000	535	550	15	2.80%
OPERATIONAL						
Advertising	-	-	-	2,000	2,000	0.00%
Office Expense	158	69	250	250	-	0.00%
Rent	-	-	-	-	-	0.00%
Staff Training	2,020	-	2,500	2,600	100	4.00%
Telecommunications	574	562	600	600	-	0.00%
Travel/Meals	992	768	2,500	1,500	(1,000)	-40.00%
Total Operational	3,744	1,398	5,850	6,950	1,100	18.80%
PROGRAM						
Program Supplies & Costs	-	256	-	-	-	0.00%
Promotion/Public Relations	30,825	35,013	45,750	55,100	9,350	20.44%
Total Program	30,825	35,269	45,750	55,100	9,350	20.44%
OTHER						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Total Other	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	151,402	128,651	158,403	103,536	(54,867)	-34.64%
NET REQUIREMENTS	134,822	82,503	147,173	75,036	(72,137)	-49.02%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	134,822	82,503	147,173	75,036	(72,137)	-49.02%
Financial Statement Adjustments						
Transfer To/(From) Reserves	6,000	-	-	-		
Total Surplus/Deficit per Financial Statement	140,822	82,503	147,173	75,036	(72,137)	-49.02%



COUNTY OF HURON
2026 BUDGET

PLANNING and DEVELOPMENT

Corporation of the County of Huron

2026 Budget | Planning and Development

Program Description

The Planning and Development Department provides a range of services including land use planning, sustainable community planning, and environmental services (forest conservation, environmental stewardship, climate change and energy). There are 3 sub-budgets including planning, water protection, forestry and stewardship. The budget accommodates the core functions of the Department and priority projects for the coming year.

Strategic Priorities, Goals and Objectives

Align resources and actions with County Council priority of housing to increase flexibility for housing developments, update policy documents to support community prosperity over the long term, facilitate growth, reflect new legislative requirements, move planning applications through the process efficiently, and avoid the need for applications where appropriate.

Be a leader in Environmental Stewardship through proper management of the County Forests, the Huron Clean Water Project, updated Climate Change and Energy actions, Water Protection Steering Committee and Sustainable Huron, and partnerships with other stewardship groups.

2026 Workplan and Key Changes

- Process planning applications within legislative timeframes including Plans of Subdivision/Condominium, Consents, Official Plan Amendments, Zoning By-law Amendments, Minor Variances and Site Plans; with a focus on moving housing developments through the process as quickly as possible.
- Completion of 5 Year Review projects including the Central Huron and Bluewater Official Plans. Support development and implementation of Coastal Adaptation Strategy in partnership with Maitland Valley Conservation Authority.
- Monitor, provide feedback, and implement continuously changing Provincial legislation related to planning processes and documents to ensure compliance and other related legislation that affects the work we do (e.g. proposed changes to Conservation Authorities).
- Implement the actions in the updated Climate Action Strategy and seek external funding opportunities.
- Continue proper management and trail development in the 14 County Forests and complete inventories to update the harvest schedule to ensure full potential for harvest revenue.

2026 Budget Highlights

Operating

- Overall operating decrease of 30.34%. The decrease includes the following key changes:

-Forestry legal has been reduced from \$40,000 to \$20,00 with no unresolved By-law cases at this time.

-Revenue expected to remain consistent at \$385,000 for planning application fees and forestry notice of intent fees.

-Salaries and Benefits decreasing by \$126,386 due to cost of living and Council approved wage review increases. This was substantially offset by savings due to the end of 4 Parental leaves in the Department in 2026. Staffing levels remain the same, with a possibility of reducing by 0.5 full time equivalent based on current trial of sharing an Administrative position with Economic Development, resulting in savings through Attrition for 2026. 4 FTE positions were adjusted in the 2026 Budget, of which 2 are adjusted with attrition funded through a reserve adjustment.

-The Huron Clean Water Project funds continue to be included at \$400,000 for 2026 with \$400,000 being fully funded from the water protection reserve.

Capital

- Capital expenditures at \$5000. This includes \$3000 for office chairs/furniture and \$2000 for the purchase of a drone which is covered under the \$10,000 grant the County was successful in getting from LAS and Intact for an early detection of Giant Hogweed project. No new Forestry equipment is expected to be needed in 2026.

Staffing

Current approved staff complement is 17.3 permanent full-time equivalents including student positions (4 terms). Staffing levels remain the same, with a possibility of reducing by 0.5 FTE based on current trial of sharing an Administrative position with Economic Development, which will result in savings through Attrition in 2026. 4 FTE positions were adjusted in the 2026 Budget, of which 2 are adjusted with attrition.

Staff Complement (FTE)	2025	2026	Change	2027	2028
Planning	15.00	12.00	(3.00)	12.00	12.00
Forestry	2.33	1.33	(1.00)	1.33	1.33
TOTAL	17.33	13.33	-4	13.33	13.33

Summary

The total levy for the Department is projected to decrease by \$784,487 to \$1,816,592 for the 2026 budget year, or a decrease of 30.16%.

COUNTY OF HURON

PLANNING - BUDGET SUMMARY

	2025	2026	Change (\$)	Change (%)
Revenue Summary				
Operating Budget				
Government Transfers	4,000	4,000	-	
Reserves	129,155	731,531	602,376	
Other Funding	475,000	463,000	(12,000)	
Internal Charges	-	-	-	
Total Operating Revenue	608,155	1,198,531	590,376	97.08%
Capital Budget				
Government Transfers			-	
Reserves			-	
Other Funding			-	
Total Capital Revenue	-	-	-	0.00%
Total Revenue - BUDGET	608,155	1,198,531	590,376	97.08%
Expenditure Summary				
Operating Budget				
Salaries and Benefits	2,239,573	2,113,187	(126,386)	
Equipment	128,302	130,108	1,806	
Purchased Service	121,850	148,750	26,900	
Internal Charges	17,051	17,051	-	
Operational	153,674	162,474	8,800	
Program	532,200	427,200	(105,000)	
Transfer to Reserves	-	-	-	
Total Operating Budget	3,192,650	2,998,770	(193,880)	-6.07%
Capital Budget				
Capital Expenditures	3,000	5,000	2,000	
Transfer to Reserves	13,584	11,353	(2,231)	
Total Capital Budget	16,584	16,353	(231)	-1.39%
Total Expenditures - BUDGET	3,209,234	3,015,123	(194,111)	-6.05%
Total LEVY	2,601,079	1,816,592	(784,487)	-30.16%
Financial Statement Adjustments (PSAB)				
Amortization	16,584	16,353	(231)	
Capital Expenditures	(3,000)	(5,000)	(2,000)	
Reserves	115,571	720,178	604,607	
Total Financial Statement Expenditures	2,730,234	2,548,123	(182,111)	-6.67%

COUNTY OF HURON
PLANNING SERVICES: CAPITAL
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
Third Party Recoveries	-	-	-	2,000	2,000	0.00%
Total Other Revenue	-	-	-	2,000	2,000	0.00%
TOTAL REVENUE	-	-	-	2,000	2,000	0.00%
EXPENDITURES						
EQUIPMENT						
Equipment Replacement New	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
BUILDING						
Building Capital	-	-	3,000	5,000	2,000	66.67%
Total Building	-	-	3,000	5,000	2,000	66.67%
OTHER EXPENDITURES						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	18,931	-	13,584	11,353	(2,231)	-16.42%
Total Other Expenditures	18,931	-	13,584	11,353	(2,231)	-16.42%
TOTAL EXPENDITURES	18,931	-	16,584	16,353	(231)	-1.39%
NET REQUIREMENTS	18,931	-	16,584	14,353	(2,231)	-13.45%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET CAPITAL LEVY REQUIREMENT	18,931	-	16,584	14,353	(2,231)	-13.45%
Financial Statement Adjustments						
Transfer To/(From) Reserves	(18,931)	-	(13,584)	(9,353)	4,231	
Less: Capital Expenditures	-	-	(3,000)	(5,000)	(2,000)	
Total Surplus/Deficit per Financial Statement	-	-	-	-	(2,231)	0.00%

COUNTY OF HURON
PLANNING SERVICES: CAPITAL
 Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
2026		\$ 5,000	\$ 5,000	\$ (2,000)	\$ 3,000
Capital		\$ 5,000	\$ 5,000	\$ (2,000)	\$ 3,000
Furniture and Equipment		\$ 3,000	\$ 3,000	\$ -	\$ 3,000
Drone		\$ 2,000	\$ 2,000	\$ (2,000)	\$ -
2027		\$ 3,000	\$ 3,000	\$ -	\$ 3,000
Capital		\$ 3,000	\$ 3,000	\$ -	\$ 3,000
Furniture and Equipment		\$ 3,000	\$ 3,000	\$ -	\$ 3,000
2028		\$ 3,000	\$ 3,000	\$ -	\$ 3,000
Capital		\$ 3,000	\$ 3,000	\$ -	\$ 3,000
Furniture and Equipment		\$ 3,000	\$ 3,000	\$ -	\$ 3,000
2026-2028 TOTAL		\$ 11,000	\$ 11,000	\$ (2,000)	\$ 9,000

COUNTY OF HURON
PLANNING - CONSOLIDATED
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	0.00%
FEDERAL GRANTS						
Federal Project Grants	4,637	-	4,000	4,000	-	0.00%
Total Federal Grants	4,637	-	4,000	4,000	-	0.00%
OTHER REVENUE						
Fees/Licenses	325,700	239,300	385,000	385,000	-	0.00%
Transfer from Operating Carryforward	18,000	-	25,249	10,000	(15,249)	-60.39%
Transfer from Reserves	132,972	-	103,906	721,531	617,625	594.41%
Intra County Recoveries	91,501	-	-	-	-	0.00%
Sales	69,000	110,380	40,000	40,000	-	0.00%
Third Party Recoveries	61,311	74,848	50,000	38,000	(12,000)	-24.00%
Total Other Revenue	698,484	424,528	604,155	1,194,531	590,376	97.72%
TOTAL REVENUE	703,121	424,528	608,155	1,198,531	590,376	97.08%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	1,496,249	1,506,955	1,535,045	1,499,163	(35,882)	-2.34%
Salaries - Part Time	230,438	255,245	289,043	135,561	(153,482)	-53.10%
Councillor's Remuneration	18,204	17,083	11,000	15,042	4,042	36.75%
Statutory Benefits	158,095	173,900	147,523	126,884	(20,639)	-13.99%
Extended Benefits	142,719	164,097	144,427	142,703	(1,724)	-1.19%
OMERS	177,539	154,579	184,859	168,357	(16,502)	-8.93%
Wage Reallocation	12,331	(190,625)	(82,800)	15,000	97,800	-118.12%
WSIB Sch 2 Costs	5,678	20,187	10,476	10,476	-	0.00%
Total Salaries and Benefits	2,241,253	2,101,420	2,239,573	2,113,187	(126,386)	-5.64%
EQUIPMENT						
Equipment Rentals/Leases	24,276	50,309	26,394	28,500	2,106	7.98%
Equipment Repairs & Maint.	605	-	3,000	3,000	-	0.00%
Equipment Replacement New (under \$1,000)	1,372	892	4,000	4,000	-	0.00%
Vehicle Lease & Operation	7,650	14,543	7,500	10,200	2,700	36.00%
Software	81,408	122,112	87,408	84,408	(3,000)	-3.43%

COUNTY OF HURON
PLANNING - CONSOLIDATED
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Equipment	115,313	187,857	128,302	130,108	1,806	1.41%
PURCHASED SERVICE						
Consulting/Professional Fees	52,352	66,155	59,000	106,500	47,500	80.51%
Insurance	7,300	8,901	8,100	8,500	400	4.94%
Intra County Purchases	13,553	12,948	17,051	17,051	-	0.00%
Legal Fees	75,159	22,677	50,000	30,000	(20,000)	-40.00%
Maintenance Contracts	3,602	6,838	-	-	-	0.00%
Printing (External)	2,274	1,993	4,750	3,750	(1,000)	-21.05%
Total Purchased Service	154,240	119,513	138,901	165,801	26,900	19.37%
OPERATIONAL						
Advertising	102	1,040	2,250	2,250	-	0.00%
Associations/Memberships	9,173	21,328	11,700	12,500	800	6.84%
Bank Charges	25	50	50	50	-	0.00%
Conventions/Conferences	22,446	31,197	22,950	20,950	(2,000)	-8.71%
Miscellaneous Admin.	493	60	-	-	-	0.00%
Office Expense	1,586	1,410	2,500	2,500	-	0.00%
Postage/Courier	3,220	908	5,100	5,100	-	0.00%
Publications & Subscriptions	1,787	657	2,100	1,100	(1,000)	-47.62%
Rent	36,224	36,224	36,224	36,224	-	0.00%
Staff Training	6,431	1,935	9,000	19,000	10,000	111.11%
Telecommunications	9,340	9,173	7,800	8,800	1,000	12.82%
Travel/Meals	14,746	10,256	19,000	11,000	(8,000)	-42.11%
Taxes	39,222	-	35,000	43,000	8,000	22.86%
Depreciation - Capital Assets	18,931	16,583	16,584	16,353	(231)	-1.39%
Total Operational	163,724	130,983	170,258	178,827	8,569	5.03%
PROGRAM						
Special Events	3,070	5,000	5,500	4,500	(1,000)	-18.18%
Program Supplies & Costs	468,468	484,619	522,500	420,500	(102,000)	-19.52%
Promotion/Public Relations	139	3,381	4,200	2,200	(2,000)	-47.62%
Total Program	471,677	493,000	532,200	427,200	(105,000)	-19.73%
OTHER EXPENDITURES						
Transfer to Operating Carryforward	16,000	-	-	-	-	0.00%
Transfer to Reserves	66,434	-	-	-	-	0.00%
Total Other Expenditures	82,434	-	-	-	-	0.00%
TOTAL EXPENDITURES	3,228,641	3,032,774	3,209,234	3,015,123	(194,111)	-6.05%

COUNTY OF HURON
PLANNING - CONSOLIDATED
 Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
NET REQUIREMENTS	2,525,520	2,608,245	2,601,079	1,816,592	(784,487)	-30.16%
LEVY BASED ADJUSTMENTS						
Less Depreciation	(18,931)	(16,583)	(16,584)	(16,353)	231	-1.39%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	2,506,590	2,591,662	2,584,495	1,800,239	(784,257)	-30.34%
Financial Statement Adjustments						
Transfer To/(From) Reserves	68,537	-	129,155	420,000	290,845	
Add: Depreciation	18,931	16,583	16,584	16,353	(231)	
Total Surplus/Deficit per Financial Statements	2,594,057	2,608,245	2,730,234	2,236,592	(493,642)	-18.08%

COUNTY OF HURON
PLANNING SERVICES
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	0.00%
FEDERAL GRANTS						
Federal Project Grants	2,319	-	4,000	4,000	-	0.00%
Total Federal Grants	2,319	-	4,000	4,000	-	0.00%
OTHER REVENUE						
Fees/Licenses	315,300	232,200	375,000	375,000	-	0.00%
Transfer from Operating Carryforward	18,000	-	25,249	10,000	(15,249)	-60.39%
Transfer from Reserves	-	-	-	311,531	311,531	0.00%
Intra County Recoveries	91,501	-	-	-	-	0.00%
Third Party Recoveries	35,658	29,735	20,000	20,000	-	0.00%
Total Other Revenue	460,459	261,935	420,249	716,531	296,282	70.50%
TOTAL REVENUE	462,777	261,935	424,249	720,531	296,282	69.84%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	1,344,921	1,369,895	1,376,111	1,380,317	4,206	0.31%
Salaries - Part Time	171,865	157,696	229,784	118,634	(111,150)	-48.37%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Councillor's Remuneration	5,114	3,549	6,000	6,137	137	2.28%
Statutory Benefits	137,719	150,134	127,569	114,896	(12,673)	-9.93%
Extended Benefits	125,241	143,862	126,474	130,709	4,235	3.35%
OMERS	156,172	141,360	161,870	155,969	(5,901)	-3.65%
Wage Reallocation	-	(196,020)	(97,800)	-	97,800	-100.00%
WSIB Sch 2 Costs	5,678	20,187	10,476	10,476	-	0.00%
Total Salaries and Benefits	1,946,709	1,790,663	1,940,484	1,917,139	(23,345)	-1.20%
EQUIPMENT						
Equipment Rentals/Leases	24,276	50,309	26,394	28,500	2,106	7.98%
Equipment Repairs & Maint.	-	-	500	500	-	0.00%
Equipment Replacement New (under \$1,000)	1,372	892	3,000	3,000	-	0.00%
Software	81,408	122,112	87,408	84,408	(3,000)	-3.43%
Total Equipment	107,057	173,314	117,302	116,408	(894)	-0.76%

COUNTY OF HURON
PLANNING SERVICES
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
PURCHASED SERVICE						
Consulting/Professional Fees	46,377	47,884	41,000	87,500	46,500	113.41%
Insurance	7,300	8,100	8,100	8,500	400	4.94%
Intra County Purchases	7,000	7,000	7,051	7,051	-	0.00%
Legal Fees	9,809	5,841	10,000	10,000	-	0.00%
Printing (External)	2,274	1,993	4,000	3,000	(1,000)	-25.00%
Total Purchased Service	72,760	70,818	70,151	116,051	45,900	65.43%
OPERATIONAL						
Advertising	102	214	2,000	2,000	-	0.00%
Associations/Memberships	8,320	19,627	10,200	11,000	800	7.84%
Bank Charges	25	50	50	50	-	0.00%
Conventions/Conferences	19,550	28,797	19,000	17,000	(2,000)	-10.53%
Office Expense	1,518	1,051	2,000	2,000	-	0.00%
Postage/Courier	3,180	908	5,000	5,000	-	0.00%
Publications & Subscriptions	1,787	657	2,000	1,000	(1,000)	-50.00%
Rent	30,187	30,187	30,187	30,187	-	0.00%
Staff Training	6,431	1,935	8,000	18,000	10,000	125.00%
Telecommunications	8,766	8,611	7,000	8,000	1,000	14.29%
Travel/Meals	12,185	5,328	15,000	7,000	(8,000)	-53.33%
Depreciation - Capital Assets	18,931	16,583	16,584	16,353	(231)	-1.39%
Total Operational	110,982	113,949	117,021	117,590	569	0.49%
PROGRAM						
Special Events	-	-	1,000	1,000	-	0.00%
Promotion/Public Relations	139	3,381	4,000	2,000	(2,000)	-50.00%
Total Program	139	3,381	5,000	3,000	(2,000)	-40.00%
OTHER EXPENDITURES						
Transfer to Operating Carryforward	16,000	-	-	-	-	0.00%
Total Other Expenditures	16,000	-	-	-	-	0.00%
TOTAL EXPENDITURES	2,253,646	2,152,125	2,249,958	2,270,188	20,230	0.90%
NET REQUIREMENTS	1,790,869	1,890,191	1,825,709	1,549,657	(276,052)	-15.12%
LEVY BASED ADJUSTMENTS						
Less Depreciation	(18,931)	(16,583)	(16,584)	(16,353)	231	-1.39%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	1,771,938	1,873,607	1,809,125	1,533,304	(275,822)	-15.25%

COUNTY OF HURON
PLANNING SERVICES
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Financial Statement Adjustments						
Transfer To/(From) Reserves	2,000	-	25,249	10,000	(15,249)	
Add: Depreciation	18,931	16,583	16,584	16,353	(231)	
Total Surplus/Deficit per Financial Statements	1,792,869	1,890,191	1,850,958	1,559,657	(276,283)	-15.74%

COUNTY OF HURON
PLANNING - WATER SOURCE PROTECTION
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Transfer from Reserves	110,000	-	100,000	400,000	300,000	300.00%
Total Other Revenue	110,000	-	100,000	400,000	300,000	300.00%
TOTAL REVENUE	110,000	-	100,000	400,000	300,000	300.00%
EXPENDITURES						
SALARIES AND BENEFITS						
Councillor's Remuneration	13,090	13,535	5,000	8,905	3,905	78.10%
Statutory Benefits	512	495	505	777	272	53.77%
Total Salaries and Benefits	13,602	14,030	5,505	9,682	4,177	75.87%
PURCHASED SERVICE						
Consulting/Professional Fees	3,475	7,165	12,000	7,000	(5,000)	-41.67%
Printing (External)	-	-	500	500	-	0.00%
Total Purchased Service	3,475	7,165	12,500	7,500	(5,000)	-40.00%
OPERATIONAL						
Conventions/Conferences	225	-	1,950	1,950	-	0.00%
Travel/Meals	1,156	3,855	1,000	2,000	1,000	100.00%
Total Operational	1,381	3,855	2,950	3,950	1,000	33.90%
PROGRAM						
Special Events	570	-	500	500	-	0.00%
Program Supplies & Costs	452,183	484,241	500,000	400,000	(100,000)	-20.00%
Total Program	452,753	484,241	500,500	400,500	(100,000)	-19.98%
OTHER EXPENDITURES						
Transfer to Reserves	37,434	-	-	-	-	0.00%
Total Other Expenditures	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	471,211	509,290	521,455	421,632	(99,823)	-19.14%
NET REQUIREMENTS	361,211	509,290	421,455	21,632	(399,823)	-94.87%
LEVY BASED ADJUSTMENTS						

COUNTY OF HURON
PLANNING - WATER SOURCE PROTECTION
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	361,211	509,290	421,455	21,632	(399,823)	-94.87%
Financial Statement Adjustments						
Transfer To/(From) Reserves	72,566	-	100,000	400,000	300,000	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
Total Surplus/Deficit per Financial Statement	433,777	509,290	521,455	421,632	(399,823)	-19.14%

COUNTY OF HURON
PLANNING - FOREST CONSERVATION
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
FEDERAL GRANTS						
Federal Project Grants	2,319	-	-	-	-	0.00%
Total Federal Grants	2,319	-	-	-	-	0.00%
OTHER REVENUE						
Fees/Licenses	10,400	7,100	10,000	10,000	-	0.00%
Transfer from Reserves	22,972	-	3,906	10,000	6,094	156.02%
Sales	69,000	110,380	40,000	40,000	-	0.00%
Third Party Recoveries	20,726	44,006	30,000	18,000	(12,000)	-40.00%
Total Other Revenue	123,098	161,486	83,906	78,000	(5,906)	-7.04%
TOTAL REVENUE	125,416	161,486	83,906	78,000	(5,906)	-7.04%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	151,328	137,060	158,934	118,846	(40,088)	-25.22%
Salaries - Part Time	58,573	97,549	59,259	16,927	(42,332)	-71.44%
Statutory Benefits	19,865	23,270	19,449	11,212	(8,237)	-42.35%
Extended Benefits	17,479	20,235	17,953	11,994	(5,959)	-33.19%
OMERS	21,367	13,218	22,989	12,387	(10,602)	-46.12%
Wage Reallocation	12,331	5,395	15,000	15,000	-	0.00%
Total Salaries and Benefits	280,942	296,727	293,584	186,366	(107,218)	-36.52%
EQUIPMENT						
Equipment Repairs & Maint.	-	-	2,500	2,500	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	1,000	1,000	-	0.00%
Vehicle Lease & Operation	7,650	14,543	7,500	10,200	2,700	36.00%
Total Equipment	7,650	14,543	11,000	13,700	2,700	24.55%
PURCHASED SERVICE						
Consulting/Professional Fees	2,500	11,106	6,000	12,000	6,000	100.00%
Intra County Purchases	6,553	5,948	10,000	10,000	-	0.00%
Legal Fees	65,350	16,836	40,000	20,000	(20,000)	-50.00%
Printing (External)	-	-	250	250	-	0.00%
Total Purchased Service	74,403	33,890	56,250	42,250	(14,000)	-24.89%
OPERATIONAL						

COUNTY OF HURON
PLANNING - FOREST CONSERVATION
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
Advertising	-	826	250	250	-	0.00%
Associations/Memberships	853	1,701	1,500	1,500	-	0.00%
Conventions/Conferences	2,671	2,400	2,000	2,000	-	0.00%
Office Expense	68	358	500	500	-	0.00%
Postage/Courier	39	-	100	100	-	0.00%
Publications & Subscriptions	-	-	100	100	-	0.00%
Rent	6,037	6,037	6,037	6,037	-	0.00%
Staff Training	-	-	1,000	1,000	-	0.00%
Telecommunications	574	562	800	800	-	0.00%
Travel/Meals	1,405	1,073	3,000	2,000	(1,000)	-33.33%
Taxes	39,222	-	35,000	43,000	8,000	22.86%
Total Operational	50,869	12,957	50,287	57,287	7,000	13.92%
PROGRAM						
Special Events	2,500	5,000	4,000	3,000	(1,000)	-25.00%
Program Supplies & Costs	16,285	378	22,500	20,500	(2,000)	-8.89%
Promotion/Public Relations	-	-	200	200	-	0.00%
Total Program	18,785	5,378	26,700	23,700	(3,000)	-11.24%
OTHER EXPENDITURES						
Transfer to Reserves	29,000	-	-	-	-	0.00%
Total Other Expenditures	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	432,649	363,496	437,821	323,303	(114,518)	-26.16%
NET REQUIREMENTS	307,233	202,011	353,915	245,303	(108,612)	-30.69%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	307,233	202,011	353,915	245,303	(108,612)	-30.69%
Financial Statement Adjustments						
Transfer To/(From) Reserves	(6,028)	-	3,906	10,000	6,094	
Total Surplus/Deficit per Financial Statement	301,204	202,011	357,821	255,303	(108,612)	-28.65%



COUNTY OF HURON
2026 BUDGET

Economic Development

Corporation of the County of Huron

2026 Budget | Economic Development

Program Description

Economic Development brings people and ideas together to positively impact the economy and quality of life in Huron County. We work to connect people, places and possibilities.

The Economic Development Department delivers programming in four business lines and is supported by the Huron County Economic Development Board. The service areas include:

1. Business Development (e.g. business visitation program & investment opportunities)
2. Tourism Marketing & Local Food Promotion (Ontario's West Coast and Taste of Huron)
3. Business Coaching, mentorship and programs along the business lifecycle, including Succession Planning (Huron Business Center)
4. Newcomer Services, Placemaking and Workforce support (Immigration Partnership)

Strategic Priorities, Goals and Objectives

Through extensive community consultation in 2025, the department is creating a new 5-year strategic plan and 10-year overall vision to drive impactful and sustainable economic development. Emerging priorities are listed below. This budget has been prepared with these priorities in mind.

- **Leadership and Collaborations:** Huron County can further strengthen its entire regional economy by building strong connections and aligning with municipal partners and local organizations.
- **Growing from Within to Diversify the Economy:** The majority of economic growth comes from within a community, focusing internally will lead to future sustainability.
- **Investment Readiness and Attraction:** Taking a sustainable approach to investment attraction will lead to greater economic success for all.
- **Future Workforce:** The region's long-term economic stability depends on a strong labour force.
- **Sustainable Destination Development:** Focus on destination development that delivers lasting economic, social and environmental benefits across the County.
- **Marketing and Promotions:** a coordinated approach to marketing will provide a more efficient and effective way to reach target audiences, allowing for greater program uptake and impact.

2026 Workplan and Key Changes

In 2026 the Economic Development Department will continue to seek to expand their impact by:

- **NOTE: The workplan and strategies listed below will be adjusted with loss of staff capacity and budget funds**
- Find further efficiencies through highest and best use of resources including implementation of technology.
- Diversify and expand department income – grants, fee for service, sponsorships, funding partnerships
- Negotiate a multi-year agreement with Ministry of Economic Development, Job Creation and Trade to support the Huron Business Center. The current budget reflects the minimum expected funding from the province for this program.
- Increase the presence of economic development at the municipal partner level
- Explore new sector development and expanded use of tourism infrastructure through development of the film industry
- Pursue opportunities and support for Investment Readiness in collaboration with our municipal, provincial and federal partners
- Engaging youth with local career options
- Implement an ongoing business visitation program

2026 Budget Highlights

Operating

- Overall operating levy decrease by 34.23%,
- Staffing levels have decreased by 2 FTE, including the Director.
- In partnership with Planning, savings will be realized by sharing an administrative position. This reduction in staff costs is partially possible for the department, through the implementation of a robust, client relationship management system in 2025.
- McCall MacBain will be supporting 7 summer company grants this year for a total of \$21K and contributing a further \$1K to promote the summer company program.
- \$75,000 is included for a ROD application, funded by one-time legacy funding for Economic Development - implementation of goals and actions of the 2026-2031 Strategic Plan.
- The budget does not reflect anticipated Tourism funding

Capital

- A small provision of \$5,000 for furniture and equipment is included in the 2026 budget

Staffing

Current approved staff complement consists of 8 full-time, permanent staff and 2 summer students.

Staff Complement (FTE)	2025	2026	Change	2027	2028
Economic Development - Permanent	3.00	2.00	(1.00)	2.00	2.00
Economic Development - Contract	0.54	0.54	-	0.54	0.54
Tourism - Permanent	2.00	1.00	(1.00)	1.00	1.00
Immigration - Permanent	2.00	2.00	-	2.00	2.00
Small Business Enterprise - Permanent	3.00	3.00	-	3.00	3.00
TOTAL	10.54	8.54	-2.00	8.54	8.54

Summary

The total levy for the Department is projected to decrease by \$464,777 to \$903,904 for the 2026 budget year, or a decrease of 33.96%.

COUNTY OF HURON

ECONOMIC DEVELOPMENT - BUDGET SUMMARY

	2025	2026	Change (\$)	Change (%)
Revenue Summary				
Operating Budget				
Government Transfers	621,153	504,461	(116,692)	
Reserves	160,000	96,375	(63,625)	
Other Funding	67,000	92,625	25,625	
Internal Charges	17,149	-	(17,149)	
Total Operating Revenue	865,302	693,461	(171,841)	-19.86%
Capital Budget				
Government Transfers			-	
Reserves	-	-	-	
Other Funding			-	
Debt Financing			-	
Total Capital Revenue	-	-	-	0.00%
Total Revenue - BUDGET	865,302	693,461	(171,841)	-19.86%
Expenditure Summary				
Operating Budget				
Salaries and Benefits	1,182,144	918,499	(263,645)	
Equipment	20,895	19,519	(1,376)	
Purchased Service	217,868	88,904	(128,964)	
Internal Charges	17,149	1,000	(16,149)	
Operational	149,876	136,213	(13,663)	
Program	636,495	423,230	(213,265)	
Transfer to Reserves	-	-	-	
Total Operating Budget	2,224,427	1,587,365	(637,062)	-28.64%
Capital Budget				
Capital Expenditures	-	5,000	5,000	
Transfer to Reserves	9,556	5,000	(4,556)	
Debt Repayment			-	
Total Capital Budget	9,556	10,000	444	4.65%
Total Expenditures - BUDGET	2,233,983	1,597,365	(636,618)	-28.50%
Total LEVY	1,368,681	903,904	(464,777)	-33.96%
Financial Statement Adjustments (PSAB)				
Amortization	9,556	9,556	(0)	
Capital Expenditures	-	(5,000)	(5,000)	
Reserves	150,444	91,375	(59,069)	
Total Financial Statement Expenditures	1,528,681	999,835	(528,846)	-34.59%

COUNTY OF HURON
Economic Development - CAPITAL
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
EQUIPMENT						
Equipment Replacement New	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
BUILDING						
Building Capital	-	-	-	5,000	5,000	0.00%
Total Building	-	-	-	5,000	5,000	0.00%
OTHER						
Transfer to Reserves	12,673	-	9,556	5,000	(4,556)	-47.68%
Total Other	12,673	-	9,556	5,000	(4,556)	-47.68%
TOTAL EXPENDITURES	12,673	-	9,556	10,000	444	4.65%
NET REQUIREMENTS	12,673	-	9,556	10,000	444	4.65%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET CAPITAL LEVY REQUIREMENT	12,673	-	9,556	10,000	444	4.65%
Financial Statement Adjustments						
Transfer To/(From) Reserves	(12,673)	-	(9,556)	(5,000)		
Total Surplus/Deficit per Financial Statement	-	-	-	5,000	444	0.00%

COUNTY OF HURON
Economic Development - CAPITAL
Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
2026	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Capital					
Furniture and Equipment	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
2027	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Capital					
Furniture and Equipment	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
2028	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Capital					
Furniture and Equipment	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
2026-2028 TOTAL	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000

COUNTY OF HURON

Economic Development - Summary of ALL Sub-Depts.

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	89,276	77,680	83,400	83,400	-	0.00%
Provincial Project Grants	178,796	119,683	156,900	128,500	(28,400)	-18.10%
Total Provincial Grants	268,072	197,363	240,300	211,900	(28,400)	-11.82%
FEDERAL GRANTS						
Federal Project Grants	275,401	305,605	380,853	292,561	(88,292)	-23.18%
Total Federal Grants	275,401	305,605	380,853	292,561	(88,292)	-23.18%
OTHER REVENUE						
Miscellaneous Revenue	24,112	9,374	16,500	-	(16,500)	-100.00%
Transfer from Operating Carryforward	8,950	-	20,000	5,750	(14,250)	-71.25%
Transfer from Reserves	-	-	140,000	90,625	(49,375)	-35.27%
Intra County Recoveries	14,080	-	17,149	-	(17,149)	-100.00%
Sales	-	2,630	3,000	14,000	11,000	366.67%
Third Party Recoveries	26,363	20,000	47,500	78,625	31,125	65.53%
Total Other Revenue	73,505	32,004	244,149	189,000	(55,149)	-22.59%
TOTAL REVENUE	616,979	534,972	865,302	693,461	(171,841)	-19.86%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	740,958	816,726	881,309	675,322	(205,987)	-23.37%
Salaries - Part Time	190,422	98,917	20,626	9,080	(11,546)	-55.98%
Councillor's Remuneration	16,961	19,165	15,000	18,200	3,200	21.33%
Statutory Benefits	87,571	88,750	72,092	62,006	(10,086)	-13.99%
Extended Benefits	74,855	88,025	92,276	79,289	(12,987)	-14.07%
OMERS	93,242	95,933	92,859	68,084	(24,775)	-26.68%
Wage Reallocation	-	(3,039)	2,180	-	(2,180)	-100.00%
WSIB Sch 2 Costs	-	11,179	5,802	6,518	716	12.34%
Total Salaries and Benefits	1,204,009	1,215,658	1,182,144	918,499	(263,645)	-22.30%
EQUIPMENT						
Equipment Rentals/Leases	18,842	25,766	20,895	19,519	(1,376)	-6.59%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Total Equipment	18,842	25,766	20,895	19,519	(1,376)	-6.59%

COUNTY OF HURON

Economic Development - Summary of ALL Sub-Depts.

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
PURCHASED SERVICE						
Audit	1,400	6,000	3,000	4,579	1,579	52.63%
Consulting/Professional Fees	42,371	10,398	192,869	67,600	(125,269)	-64.95%
Insurance	5,900	6,400	6,400	6,800	400	6.25%
Occupational Accident Insurance	-	-	-	-	-	0.00%
Intra County Purchases	16,117	-	17,149	1,000	(16,149)	-94.17%
Legal Fees	-	-	500	500	-	0.00%
Maintenance Contracts	4,878	18,937	11,099	9,425	(1,674)	-15.08%
Printing (External)	1,602	1,824	4,000	-	(4,000)	-100.00%
Total Purchased Service	72,268	43,559	235,017	89,904	(145,113)	-61.75%
OPERATIONAL						
Advertising	31,740	12,944	31,832	23,290	(8,542)	-26.83%
Associations/Memberships	5,059	2,061	6,600	5,250	(1,350)	-20.45%
Bank Charges	25	50	100	100	-	0.00%
Conventions/Conferences	13,332	17,851	12,000	8,125	(3,875)	-32.29%
Internet	83	1,684	500	1,000	500	100.00%
Office Expense	5,533	2,796	4,400	3,375	(1,025)	-23.30%
Postage/Courier	5	-	350	350	-	0.00%
Publications & Subscriptions	4,029	3,641	3,400	11,032	7,632	224.47%
Rent	42,261	42,261	42,261	42,261	-	0.00%
Staff Training	12,335	15,051	15,125	12,500	(2,625)	-17.36%
Telecommunications	7,164	5,641	8,000	7,200	(800)	-10.00%
Travel/Meals	18,056	14,405	25,308	21,730	(3,578)	-14.14%
Depreciation - Capital Assets	12,673	9,556	9,556	9,556	(0)	0.00%
Total Operational	152,297	127,941	159,432	145,769	(13,663)	-8.57%
PROGRAM						
Special Events	41,822	162,199	116,881	50,670	(66,211)	-56.65%
County Events	17,725	4,491	19,680	10,560	(9,120)	-46.34%
Research	6,833	15,300	11,398	-	(11,398)	-100.00%
Purchase of Service	1,377	-	1,035	2,750	1,715	165.70%
Miscellaneous Program	71,647	43,051	69,251	56,900	(12,351)	-17.84%
Program Overhead	127,535	109,532	112,000	175,000	63,000	56.25%
Program Supplies & Costs	153,888	153,897	303,250	124,350	(178,900)	-58.99%
Supplies and Costs	1,091	120	3,000	3,000	-	0.00%
Promotion/Public Relations	-	-	-	-	-	0.00%
Total Program	421,917	488,590	636,495	423,230	(213,265)	-33.51%
OTHER						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%

COUNTY OF HURON

Economic Development - Summary of ALL Sub-Depts.

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Other	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	1,869,333	1,901,514	2,233,983	1,596,921	(637,062)	-28.52%
NET REQUIREMENTS	1,252,354	1,366,542	1,368,681	903,460	(465,221)	-33.99%
LEVY BASED ADJUSTMENTS						
Less Depreciation	(12,673)	(9,556)	(9,556)	(9,556)	0	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	1,239,681	1,356,986	1,359,125	893,904	(465,221)	-34.23%
Financial Statement Adjustments						
Transfer To/(From) Reserves	8,950	-	160,000	96,375	(63,625)	
Add: Depreciation	12,673	9,556	9,556	9,556	(0)	
Total Surplus/Deficit per Financial Statement	1,261,304	1,366,542	1,528,681	999,835	(465,222)	-34.59%

COUNTY OF HURON
Economic Development - Board
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Transfer from Operating Carryforward	-	-	20,000	5,750	(14,250)	-71.25%
Transfer from Reserves	-	-	140,000	40,000	(100,000)	-71.43%
Third Party Recoveries	10,000	20,000	10,000	-	(10,000)	-100.00%
Total Other Revenue	10,000	20,000	170,000	45,750	(124,250)	-73.09%
TOTAL REVENUE	10,000	20,000	170,000	45,750	(124,250)	-73.09%
EXPENDITURES						
SALARIES AND BENEFITS						
Councillor's Remuneration	16,961	19,165	15,000	18,200	3,200	21.33%
Statutory Benefits	737	845	800	1,800	1,000	125.00%
Total Salaries and Benefits	17,698	20,010	15,800	20,000	4,200	26.58%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	90,000	-	(90,000)	-100.00%
Total Purchased Service	-	-	90,000	-	(90,000)	-100.00%
OPERATIONAL						
Travel/Meals	-	-	1,000	1,500	500	50.00%
Total Operational	-	-	1,000	1,500	500	50.00%
PROGRAM						
Program Supplies & Costs	93,822	88,264	170,000	45,750	(124,250)	-73.09%
Total Program	93,822	88,264	170,000	45,750	(124,250)	-73.09%
OTHER						
Transfer to Reserves	-	-	-	-	-	0.00%
Total Other	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	111,520	108,274	276,800	67,250	(209,550)	-75.70%
NET REQUIREMENTS	101,520	88,274	106,800	21,500	(85,300)	-79.87%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%

COUNTY OF HURON
Economic Development - Board
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
					-	0.00%
NET OPERATING LEVY REQUIREMENT	101,520	88,274	106,800	21,500	(85,300)	-79.87%
Financial Statement Adjustments						
Transfer To/(From) Reserves	-	-	160,000	45,750		
Total Surplus/Deficit per Financial Statement	101,520	88,274	266,800	67,250	(85,300)	-74.79%

COUNTY OF HURON
Economic Development - (3400-0000)
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	95,769	68,477	38,800	75,000	36,200	93.30%
Total Provincial Grants	95,769	68,477	38,800	75,000	36,200	93.30%
FEDERAL GRANTS						
Federal Project Grants	8,453	9,276	79,634	79,634	-	0.00%
Total Federal Grants	8,453	9,276	79,634	79,634	-	0.00%
OTHER REVENUE						
Miscellaneous Revenue	9,112	9,374	500	-	(500)	-100.00%
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	50,625	50,625	0.00%
Intra County Recoveries	14,080	-	17,149	-	(17,149)	-100.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	23,192	9,374	17,649	50,625	32,976	186.84%
TOTAL REVENUE	127,415	87,127	136,083	205,259	69,176	50.83%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	220,035	255,507	335,101	183,049	(152,052)	-45.37%
Salaries - Part Time	184,689	98,879	20,626	9,080	(11,546)	-55.98%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Statutory Benefits	35,778	31,800	24,129	16,986	(7,143)	-29.60%
Extended Benefits	20,315	27,107	30,298	20,705	(9,593)	-31.66%
OMERS	39,287	42,259	39,545	20,694	(18,851)	-47.67%
Wage Reallocation	-	7,399	2,180	-	(2,180)	-100.00%
WSIB Sch 2 Costs	-	11,179	5,802	6,518	716	12.34%
Total Salaries and Benefits	500,104	474,130	457,681	257,032	(200,649)	-43.84%
EQUIPMENT						
Equipment Rentals/Leases	12,935	14,712	16,895	15,519	(1,376)	-8.14%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Total Equipment	12,935	14,712	16,895	15,519	(1,376)	-8.14%
PURCHASED SERVICE						

COUNTY OF HURON
Economic Development - (3400-0000)
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
Audit	-	-	-	-	-	0.00%
Consulting/Professional Fees	-	-	80,000	30,400	(49,600)	-62.00%
Insurance	5,900	6,400	6,400	6,800	400	6.25%
Intra County Purchases	2,037	-	-	-	-	0.00%
Legal Fees	-	-	500	500	-	0.00%
Maintenance Contracts	223	13,541	8,000	6,800	(1,200)	-15.00%
Printing (External)	330	1,587	4,000	-	(4,000)	-100.00%
Total Purchased Service	8,489	21,528	98,900	44,500	(54,400)	-55.01%
OPERATIONAL						
Advertising	554	-	7,000	4,900	(2,100)	-30.00%
Associations/Memberships	5,059	2,061	6,600	5,250	(1,350)	-20.45%
Bank Charges	25	50	100	100	-	0.00%
Conventions/Conferences	4,985	14,031	7,000	5,500	(1,500)	-21.43%
Internet	83	1,684	500	1,000	500	100.00%
Office Expense	4,728	2,303	3,500	2,775	(725)	-20.71%
Postage/Courier	5	-	350	350	-	0.00%
Publications & Subscriptions	578	315	1,200	9,932	8,732	727.67%
Rent	12,561	20,061	20,061	20,061	-	0.00%
Staff Training	4,933	11,577	10,000	6,500	(3,500)	-35.00%
Telecommunications	5,221	3,799	6,000	6,000	-	0.00%
Travel/Meals	4,223	6,290	5,000	5,500	500	10.00%
Depreciation - Capital Assets	12,673	9,556	9,556	9,556	(0)	0.00%
Total Operational	55,628	71,727	76,867	77,424	557	0.72%
PROGRAM						
Special Events	20,059	39,662	20,000	-	(20,000)	-100.00%
County Events	11,705	-	10,000	-	(10,000)	-100.00%
Program Overhead	127,535	109,532	112,000	175,000	63,000	56.25%
Supplies and Costs	1,091	120	3,000	3,000	-	0.00%
Total Program	160,390	149,314	145,000	178,000	33,000	22.76%
OTHER						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Total Other	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	737,546	731,411	795,343	572,475	(222,868)	-28.02%
NET REQUIREMENTS	610,131	644,284	659,260	367,216	(292,044)	-44.30%
LEVY BASED ADJUSTMENTS						

COUNTY OF HURON
Economic Development - (3400-0000)
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Less Depreciation	(12,673)	(9,556)	(9,556)	(9,556)	0	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	597,458	634,728	649,704	357,660	(292,044)	-44.95%
Financial Statement Adjustments						
Transfer To/(From) Reserves	-	-	-	50,625	50,625	0.00%
Add: Depreciation	12,673	9,556	9,556	9,556	(0)	0.00%
Total Surplus/Deficit per Financial Statement	610,131	644,284	659,260	417,841	(292,045)	-36.62%

COUNTY OF HURON

Economic Development - Immigration (LIP) 3400-3410

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
FEDERAL GRANTS						
Federal Project Grants	246,611	214,506	231,219	212,927	(18,292)	-7.91%
Total Federal Grants	246,611	214,506	231,219	212,927	(18,292)	-7.91%
OTHER REVENUE						
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Third Party Recoveries	1,524	-	-	4,500	4,500	0.00%
Total Other Revenue	1,524	-	-	4,500	4,500	0.00%
TOTAL REVENUE	248,134	214,506	231,219	217,427	(13,792)	-5.96%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	125,116	136,794	131,990	138,831	6,841	5.18%
Salaries - Part Time	(532)	-	-	-	-	0.00%
Statutory Benefits	12,486	13,547	12,102	12,569	467	3.86%
Extended Benefits	14,275	15,439	16,834	18,149	1,315	7.81%
OMERS	12,060	12,779	12,354	12,898	544	4.40%
Wage Reallocation	-	(10,437)	-	-	-	0.00%
WSIB Sch 2 Costs	-	-	-	-	-	0.00%
Total Salaries and Benefits	163,405	168,122	173,280	182,447	9,167	5.29%
EQUIPMENT						
Equipment Rentals/Leases	1,908	3,054	-	-	-	0.00%
Total Equipment	1,908	3,054	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	16,522	4,561	10,439	20,600	10,161	97.34%
Intra County Purchases	14,080	-	17,149	-	(17,149)	-100.00%
Maintenance Contracts	4,655	5,396	3,099	2,625	(474)	-15.30%
Total Purchased Service	35,257	9,958	30,687	23,225	(7,462)	-24.32%
OPERATIONAL						
Advertising	12,965	3,282	5,082	1,990	(3,092)	-60.84%
Conventions/Conferences	3,279	1,944	-	625	625	0.00%
Rent	7,200	7,200	7,200	7,200	-	0.00%
Staff Training	2,643	446	1,125	-	(1,125)	-100.00%

COUNTY OF HURON

Economic Development - Immigration (LIP) 3400-3410

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Travel/Meals	8,755	3,741	12,008	8,130	(3,878)	-32.30%
Total Operational	34,842	16,613	25,415	17,945	(7,470)	-29.39%
PROGRAM						
Special Events	7,528	5,897	6,161	2,825	(3,336)	-54.15%
County Events	1,226	-	-	-	-	0.00%
Research	6,833	15,300	11,398	-	(11,398)	-100.00%
Purchase of Service	-	-	-	-	-	0.00%
Miscellaneous Program	257	425	251	500	249	99.20%
Program Supplies & Costs	619	397	-	-	-	0.00%
Total Program	16,463	22,019	17,810	3,325	(14,485)	-81.33%
OTHER						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Total Other	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	251,875	219,766	247,192	226,942	(20,250)	-8.19%
NET REQUIREMENTS	3,741	5,260	15,973	9,515	(6,458)	-40.43%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	3,741	5,260	15,973	9,515	(6,458)	-40.43%
Financial Statement Adjustments						
Transfer To/(From) Reserves	-	-	-	-	-	0.00%
Total Surplus/Deficit per Financial Statement	3,741	5,260	15,973	9,515	(6,458)	-40.43%

COUNTY OF HURON**Economic Development - TOURISM NEW (3400-3415)****Budget for the year ending December 31, 2026**

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	3,676	1,000	30,000	-	(30,000)	-100.00%
Total Provincial Grants	3,676	1,000	30,000	-	(30,000)	-100.00%
FEDERAL GRANTS						
Federal Project Grants	20,337	81,823	70,000	-	(70,000)	-100.00%
Total Federal Grants	20,337	81,823	70,000	-	(70,000)	-100.00%
OTHER REVENUE						
Miscellaneous Revenue	-	-	-	-	-	0.00%
Transfer from Operating Carryforward	8,950	-	-	-	-	0.00%
Third Party Recoveries	13,256	-	37,500	42,125	4,625	12.33%
Total Other Revenue	22,206	-	37,500	42,125	4,625	12.33%
TOTAL REVENUE	46,220	82,823	137,500	42,125	(95,375)	-69.36%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	154,927	166,325	161,471	112,933	(48,538)	-30.06%
Salaries - Part Time	-	38	-	-	-	0.00%
Statutory Benefits	15,731	17,213	13,717	9,272	(4,445)	-32.41%
Extended Benefits	14,064	16,626	17,905	12,041	(5,864)	-32.75%
OMERS	15,766	16,037	15,924	11,505	(4,419)	-27.75%
Wage Reallocation	-	-	-	-	-	0.00%
WSIB Sch 2 Costs	-	-	-	-	-	0.00%
Total Salaries and Benefits	200,489	216,239	209,017	145,751	(63,266)	-30.27%
PURCHASED SERVICE						
Consulting/Professional Fees	10,045	3,598	-	7,000	7,000	0.00%
Intra County Purchases	-	-	-	1,000	1,000	0.00%
Printing (External)	1,272	237	-	-	-	0.00%
Total Purchased Service	11,317	3,835	-	8,000	8,000	0.00%
OPERATIONAL						
Staff Training	4,760	1,319	4,000	3,000	(1,000)	-25.00%
Travel/Meals	4,312	2,694	4,000	4,500	500	12.50%
Total Operational	9,072	4,575	8,000	7,500	(500)	-6.25%

COUNTY OF HURON**Economic Development - TOURISM NEW (3400-3415)****Budget for the year ending December 31, 2026**

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
PROGRAM						
Special Events	13,432	116,640	90,000	33,125	(56,875)	-63.19%
Purchase of Service	1,377	-	1,035	2,750	1,715	165.70%
Miscellaneous Program	7,328	-	1,000	400	(600)	-60.00%
Program Supplies & Costs	48,248	58,862	124,500	71,500	(53,000)	-42.57%
Total Program	70,385	175,502	216,535	107,775	(108,760)	-50.23%
OTHER						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Total Other	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	291,262	400,151	433,552	269,026	(164,526)	-37.95%
NET REQUIREMENTS	245,043	317,328	296,052	226,901	(69,151)	-23.36%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	245,043	317,328	296,052	226,901	(69,151)	-23.36%
Financial Statement Adjustments						
Transfer To/(From) Reserves	8,950	-	-	-	-	0.00%
Total Surplus/Deficit per Financial Statement	253,993	317,328	296,052	226,901	(69,151)	-23.36%

COUNTY OF HURON**Economic Development - Small Business Enterprise Centre - SUMMARY ALL SBEC**

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	89,276	77,680	83,400	83,400	-	0.00%
Provincial Project Grants	72,441	50,206	88,100	53,500	(34,600)	-39.27%
Total Provincial Grants	161,717	127,886	171,500	136,900	(34,600)	-20.17%
OTHER REVENUE						
Miscellaneous Revenue	15,000	-	16,000	-	(16,000)	-100.00%
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Sales	-	2,630	3,000	14,000	11,000	366.67%
Third Party Recoveries	1,583	-	-	32,000	32,000	0.00%
Total Other Revenue	16,583	2,630	19,000	46,000	27,000	142.11%
TOTAL REVENUE	178,300	130,516	190,500	182,900	(7,600)	-3.99%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	240,879	258,100	252,747	240,509	(12,238)	-4.84%
Salaries - Part Time	36	-	-	-	-	0.00%
Statutory Benefits	22,264	25,346	21,344	21,379	35	0.16%
Extended Benefits	26,195	28,853	27,239	28,394	1,155	4.24%
OMERS	26,130	24,857	25,036	22,987	(2,049)	-8.18%
Total Salaries and Benefits	315,504	337,157	326,366	313,269	(13,097)	-4.01%
EQUIPMENT						
Equipment Rentals/Leases	4,000	8,000	4,000	4,000	-	0.00%
Total Equipment	4,000	8,000	4,000	4,000	-	0.00%
PURCHASED SERVICE						
Audit	1,400	6,000	3,000	4,579	1,579	52.63%
Consulting/Professional Fees	15,804	2,239	12,430	9,600	(2,830)	-22.77%
Total Purchased Service	17,204	8,239	15,430	14,179	(1,251)	-8.11%
OPERATIONAL						
Advertising	18,222	9,661	19,750	16,400	(3,350)	-16.96%
Conventions/Conferences	5,068	1,877	5,000	2,000	(3,000)	-60.00%
Office Expense	805	493	900	600	(300)	-33.33%
Publications & Subscriptions	3,451	3,326	2,200	1,100	(1,100)	-50.00%

COUNTY OF HURON

Economic Development - Small Business Enterprise Centre - SUMMARY ALL SBEC

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
Rent	22,500	15,000	15,000	15,000	-	0.00%
Staff Training	-	1,709	-	3,000	3,000	0.00%
Telecommunications	1,842	1,280	2,000	1,200	(800)	-40.00%
Travel/Meals	766	1,680	3,300	2,100	(1,200)	-36.36%
Total Operational	52,654	35,026	48,150	41,400	(6,750)	-14.02%
PROGRAM						
Special Events	803	-	720	14,720	14,000	1944.44%
County Events	4,794	4,491	9,680	10,560	880	9.09%
Miscellaneous Program	64,063	42,626	68,000	56,000	(12,000)	-17.65%
Program Supplies & Costs	11,199	6,374	8,750	7,100	(1,650)	-18.86%
Total Program	80,858	53,491	87,150	88,380	1,230	1.41%
OTHER						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Total Other	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	470,220	441,913	481,096	461,228	(19,868)	-4.13%
NET REQUIREMENTS	291,920	311,397	290,596	278,328	(12,268)	-4.22%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	291,920	311,397	290,596	278,328	(12,268)	-4.22%
Financial Statement Adjustments						
Transfer To/(From) Reserves	-	-	-	-	-	0.00%
Total Surplus/Deficit per Financial Statement	291,920	311,397	290,596	278,328	(12,268)	-4.22%

COUNTY OF HURON**Economic Development - Small Business Enterprise Centre Core Program (3300-0000)****Budget for the year ending December 31, 2026**

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	89,276	77,680	83,400	83,400	-	0.00%
Provincial Project Grants	-	-	-	-	-	0.00%
Total Provincial Grants	89,276	77,680	83,400	83,400	-	0.00%
OTHER REVENUE						
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Sales	-	2,630	3,000	14,000	11,000	366.67%
Third Party Recoveries	1,583	-	-	10,000	10,000	0.00%
Total Other Revenue	1,583	2,630	3,000	24,000	21,000	700.00%
TOTAL REVENUE	90,860	80,310	86,400	107,400	21,000	24.31%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	158,175	172,169	165,429	166,643	1,214	0.73%
Salaries - Part Time	36	-	-	-	-	0.00%
Statutory Benefits	15,152	17,301	14,038	14,403	365	2.60%
Extended Benefits	17,352	20,826	18,049	19,160	1,111	6.16%
OMERS	17,682	16,352	16,280	16,339	59	0.36%
Total Salaries and Benefits	208,398	226,648	213,796	216,545	2,749	1.29%
EQUIPMENT						
Equipment Rentals/Leases	4,000	8,000	4,000	4,000	-	0.00%
Total Equipment	4,000	8,000	4,000	4,000	-	0.00%
PURCHASED SERVICE						
Audit	1,400	6,000	3,000	4,579	1,579	52.63%
Consulting/Professional Fees	9,851	2,239	7,000	6,000	(1,000)	-14.29%
Total Purchased Service	11,251	8,239	10,000	10,579	579	5.79%
OPERATIONAL						
Advertising	7,337	4,263	7,000	7,000	-	0.00%
Conventions/Conferences	5,068	1,877	5,000	2,000	(3,000)	-60.00%
Office Expense	403	-	500	200	(300)	-60.00%
Publications & Subscriptions	3,451	3,326	2,200	1,100	(1,100)	-50.00%
Rent	22,500	15,000	15,000	15,000	-	0.00%

COUNTY OF HURON

Economic Development - Small Business Enterprise Centre Core Program (3300-0000)

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
Staff Training	-	1,709	-	3,000	3,000	0.00%
Telecommunications	1,842	1,280	2,000	1,200	(800)	-40.00%
Travel/Meals	531	862	2,500	1,500	(1,000)	-40.00%
Total Operational	41,131	28,316	34,200	31,000	(3,200)	-9.36%
PROGRAM						
Special Events	-	-	-	14,000	14,000	0.00%
County Events	4,794	4,491	9,680	10,560	880	9.09%
Program Supplies & Costs	9,129	5,771	6,100	7,100	1,000	16.39%
Total Program	13,923	10,262	15,780	31,660	15,880	100.63%
OTHER						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Total Other	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	278,702	281,465	277,776	293,784	16,008	5.76%
NET REQUIREMENTS	187,842	201,155	191,376	186,384	(4,992)	-2.61%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	187,842	201,155	191,376	186,384	(4,992)	-2.61%
Financial Statement Adjustments						
Transfer To/(From) Reserves	-	-	-	-	-	0.00%
Total Surplus/Deficit per Financial Statement	187,842	201,155	191,376	186,384	(4,992)	-2.61%

COUNTY OF HURON**Economic Development - Small Business Enterprise Centre - Starter Plus (3300-3315)****Budget for the year ending December 31, 2026**

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	45,232	32,207	54,800	26,000	(28,800)	-52.55%
Total Provincial Grants	45,232	32,207	54,800	26,000	(28,800)	-52.55%
OTHER REVENUE						
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	45,232	32,207	54,800	26,000	(28,800)	-52.55%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	40,079	41,728	43,659	36,933	(6,726)	-15.41%
Salaries - Part Time	-	-	-	-	-	0.00%
Statutory Benefits	3,556	4,023	3,653	3,488	(165)	-4.52%
Extended Benefits	4,418	4,014	4,595	4,617	22	0.48%
OMERS	4,224	4,253	4,378	3,324	(1,054)	-24.07%
Total Salaries and Benefits	52,277	54,017	56,285	48,362	(7,923)	-14.08%
PURCHASED SERVICE						
Consulting/Professional Fees	3,786	-	3,250	1,200	(2,050)	-63.08%
Total Purchased Service	3,786	-	3,250	1,200	(2,050)	-63.08%
OPERATIONAL						
Advertising	6,787	298	4,950	4,400	(550)	-11.11%
Associations/Memberships	-	-	-	-	-	0.00%
Total Operational	6,787	298	4,950	4,400	(550)	-11.11%
PROGRAM						
Miscellaneous Program	34,063	18,626	35,000	20,000	(15,000)	-42.86%
Program Supplies & Costs	2,070	602	2,650	-	(2,650)	-100.00%
Total Program	36,133	19,228	37,650	20,000	(17,650)	-46.88%
OTHER						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Total Other	-	-	-	-	-	0.00%

COUNTY OF HURON**Economic Development - Small Business Enterprise Centre - Starter Plus (3300-3315)****Budget for the year ending December 31, 2026**

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL EXPENDITURES	98,983	73,543	102,135	73,962	(28,173)	-27.58%
NET REQUIREMENTS	53,752	41,336	47,335	47,962	627	1.32%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	53,752	41,336	47,335	47,962	627	1.32%
Financial Statement Adjustments						
Transfer To/(From) Reserves	-	-	-	-	-	0.00%
Total Surplus/Deficit per Financial Statement	53,752	41,336	47,335	47,962	627	1.32%

COUNTY OF HURON

Economic Development - Small Business Enterprise Centre - Summer Company (3300-3320)

Budget for the year ending December 31, 2026

	2023 Actuals	2024 Forecast Actual	2024 Budget	2025 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	27,209	17,998	33,300	27,500	(5,800)	-17.42%
Total Provincial Grants	27,209	17,998	33,300	27,500	(5,800)	-17.42%
OTHER REVENUE						
Miscellaneous Revenue	15,000	-	16,000	-	(16,000)	-100.00%
Third Party Recoveries	-	-	-	22,000	22,000	0.00%
Total Other Revenue	15,000	-	16,000	22,000	6,000	37.50%
TOTAL REVENUE	42,209	17,998	49,300	49,500	200	0.41%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	42,625	44,203	43,659	36,933	(6,726)	-15.41%
Salaries - Part Time	-	-	-	-	-	0.00%
Statutory Benefits	3,556	4,022	3,653	3,488	(165)	-4.52%
Extended Benefits	4,424	4,013	4,595	4,617	22	0.48%
OMERS	4,224	4,253	4,378	3,324	(1,054)	-24.07%
Total Salaries and Benefits	54,829	56,491	56,285	48,362	(7,923)	-14.08%
PURCHASED SERVICE						
Consulting/Professional Fees	2,167	-	2,180	2,400	220	10.09%
Total Purchased Service	2,167	-	2,180	2,400	220	10.09%
OPERATIONAL						
Advertising	4,098	5,101	7,800	5,000	(2,800)	-35.90%
Office Expense	403	493	400	400	-	0.00%
Travel/Meals	235	818	800	600	(200)	-25.00%
Total Operational	4,736	6,413	9,000	6,000	(3,000)	-33.33%
PROGRAM						
Special Events	803	-	720	720	-	0.00%
Miscellaneous Program	30,000	24,000	33,000	36,000	3,000	9.09%
Total Program	30,803	24,000	33,720	36,720	3,000	8.90%
OTHER						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%

COUNTY OF HURON

Economic Development - Small Business Enterprise Centre - Summer Company (3300-3320)

Budget for the year ending December 31, 2026

	2023 Actuals	2024 Forecast Actual	2024 Budget	2025 Budget	Increase/Decrease - \$	Increase/Decrease - %
Transfer to Reserves	-	-	-	-	-	0.00%
Total Other	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	92,535	86,904	101,185	93,482	(7,703)	-7.61%
NET REQUIREMENTS	50,325	68,906	51,885	43,982	(7,903)	-15.23%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	50,325	68,906	51,885	43,982	(7,903)	-15.23%
Financial Statement Adjustments						
Transfer To/(From) Reserves	-	-	-	-	-	0.00%
Total Surplus/Deficit per Financial Statement	50,325	68,906	51,885	43,982	(7,903)	-15.23%



COUNTY OF HURON
2026 BUDGET

Homes for the Aged

Corporation of the County of Huron

2026 Budget | Homes for the Aged

Program Description

The County of Huron Operates two Long Term Care Homes, Huronview and Huronlea, these homes were built in 1993. Huronview is located in Clinton and supports 120 Long Term Care residents and Huronlea is located in Brussels and supports 64 Long Term Care residents. The Homes provide nursing care, dietary supports, recreation and leisure programming services to those residents that live there. Housekeeping and maintenance services ensure that the homes are kept clean and well maintained.

There are twenty independent seniors' apartments attached to each of long-term care homes. The administrative staff manage the waitlist and the billing process and address concerns. The tenants of the Highland and Heartland apartments enjoy some amenities that are supported through the long-term care side of the building. This is called the "Age in Place program" that provides Housekeeping and 15 meal per month.

The Homes employ over 270 full-time, part-time and casual staff. There is only one union contract for both homes, for the following unions: SEIU, ONA and IUOE.

Strategic Priorities, Goals and Objectives

The Homes continue to prioritize staff recruitment and retention as a central focus. In 2025, an Operational Review was completed with the support of Optimus SBR. This process included detailed mapping of recruitment and budgeting workflows, as well as the development of a comprehensive staff retention strategy. Both Homes remain accredited through CARF Canada, ensuring that we continue to meet the highest standards of care and will be participating in the survey renewal process in March of 2026. Many of the items outlined in the homes retention strategy align with the recommendations from the past CARF Survey.

Staffing agencies are still utilized to support resident care; however, recent negotiations have helped to reduce associated costs. Financial pressures related to staffing persist, as provincially funded staffing increases are not keeping pace with sector-wide wage enhancements resulting from labour negotiations.

Inclusivity, Diversity, Equity, and Accessibility (IDEA) training will continue to be a priority for both residents and staff. Our goal is to foster an inclusive care environment that respects and supports residents' rights to direct their own care goals. Over the past year, we have focused on obtaining resources and knowledge to provide a broader range of culturally responsive care options to meet the needs of an

increasingly diverse population. This education has also emphasized staff culture, communication, and collaboration. Through the staff-engaged Operational Review process, we gained valuable insight into what will help retain staff and position the Homes as an employer of choice. Establishing clear standards of care, supporting staff through professional development opportunities, and maintaining a welcoming and positive work environment remain key objectives.

As both Homes are now more than 30 years old, asset management and assessment of building systems have become essential priorities. Infrastructure upgrades are ongoing, including the scheduled boiler replacement at Huronview in 2026 and a call-bell system replacement. The generator replacement is planned as a phased project beginning in 2027 and 2028, with HVAC upgrades occurring concurrently at the opposite Home. Compliance requirements have also increased as the Ministry of Health has introduced more stringent air temperature regulations, which differ slightly from those of the Ministry of Labour. As a result, enhanced monitoring of air temperature and humidex levels during humid months is now required.

Upgrades continue in the independent seniors' apartments as they become vacant, including installation of new cupboards and renovated washrooms, with bathtubs being replaced by accessible walk-in showers.

2026 Workplan and Key Changes

Huronlea replaced its boiler in 2025 and its call bell system in 2024. Huronview will be planning for the replacement of both of these items in 2026. The boiler replacement project is expected to go to tender in January to allow completion during the non-heating months.

Both homes are hopeful that parking lot reconstruction will begin this year, following delays related to required stormwater drainage assessments. This project is also planned to go to tender in January.

The call bell replacement for Huronview is scheduled to be ready for tender in the spring. As part of this project, additional wander alarms will be installed on exterior doors to enhance safety. This upgrade will help reduce risks and better support the needs of our changing resident population.

Each year we continue to work on IPAC upgrades as well as utilizing the funding from the province related to local priorities. This year's focus is on Bariatric supports and IV supports.

2026 Budget Highlights

Operating

- Overall operating increasing by 15.09% or \$767,549
- Salaries and Benefits increasing by 3.95% or \$922,199 with a decrease in agency costs
- Total provincial operating grants increasing by 0.70% or \$116,352

Capital

- Expansion of the staff parking lots at Huronview and Huronlea due to increased staffing requirements as per legislation
- Huronview Boiler Replacement
- Huronview call bell replacement
- Decrease of \$73,996 in levy funding for capital and minor capital projects

Staff Complement (FTE)	2025	2026	Change	2027	2028
Huronview					
Nursing Personal Care	103.21	103.20	(0.01)	103.20	103.20
Program and Support	6.22	7.03	0.81	7.03	7.03
Other Accommodation	40.44	40.65	0.21	40.65	40.65
Huronlea					
Nursing Personal Care	55.38	56.07	0.69	56.07	56.07
Program and Support	3.21	3.52	0.31	3.52	3.52
Other Accommodation	26.98	27.10	0.12	27.10	27.10
TOTAL	235.44	237.57	2.13	237.57	237.57

Summary

The total levy for the Department is projected to increase by \$856,776 to \$7,151,420 for the 2026 budget year, or a increase of 13.61%.

COUNTY OF HURON

HOMES FOR THE AGED - BUDGET SUMMARY

	2025	2026	Change (\$)	Change (%)
Revenue Summary				
Operating Budget				
Government Transfers	16,539,403	16,655,755	116,352	
Reserves	93,786	430,328	336,542	
Other Funding	5,890,481	5,990,514	100,033	
Internal Charges	-	-	-	
Total Operating Revenue	22,523,670	23,076,597	552,927	2.45%
Capital Budget				
Government Transfers	579,327	412,777	(166,550)	
Reserves	2,904,392	3,059,543	155,151	
Other Funding			-	
Total Capital Revenue	3,483,719	3,472,320	(11,399)	-0.33%
Total Revenue - BUDGET	26,007,389	26,548,917	541,528	2.08%
Expenditure Summary				
Operating Budget				
Salaries and Benefits	23,319,142	24,241,341	922,199	
Equipment	342,872	311,720	(31,152)	
Purchased Service	826,431	981,206	154,775	
Internal Charges	23,500	23,500	-	
Operational	1,487,040	1,717,158	230,118	
Program	1,612,056	1,656,592	44,536	
Transfer to Reserves	-	-	-	
Total Operating Budget	27,611,041	28,931,517	1,320,476	4.78%
Capital Budget				
Capital Expenditures	4,690,992	4,768,820	77,828	
Transfer to Reserves	-	-	-	
Total Capital Budget	4,690,992	4,768,820	77,828	1.66%
Total Expenditures - BUDGET	32,302,033	33,700,337	1,398,304	4.33%
Total LEVY	6,294,644	7,151,420	856,776	13.61%
Financial Statement Adjustments (PSAB)				
Amortization	920,418	1,112,963	192,545	
Capital Expenditures	(4,690,992)	(4,768,820)	(77,828)	
Reserves	2,998,178	3,489,871	491,693	
Total Financial Statement Expenditures	5,522,247	6,985,433	1,463,186	26.50%

COUNTY OF HURON
HOMES FOR THE AGED - CAPITAL
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Capital Grant	77,661	-	579,327	412,777	(166,550)	-28.75%
Total Provincial Grants	77,661	-	579,327	412,777	(166,550)	-28.75%
OTHER REVENUE						
Transfer from Capital Carryforward	608,664	276,956	682,738	1,229,118	546,380	80.03%
Transfer from Reserves	-	-	2,221,654	1,830,425	(391,229)	-17.61%
Total Other Revenue	608,664	276,956	2,904,392	3,059,543	155,151	5.34%
TOTAL REVENUE	686,325	276,956	3,483,719	3,472,320	(11,399)	-0.33%
EXPENDITURES						
EQUIPMENT						
Equipment Replacement New	124,585	265,462	366,578	1,733,412	1,366,834	372.86%
Total Equipment	124,585	265,462	366,578	1,733,412	1,366,834	372.86%
OTHER						
Transfer to Capital Carryforward	701,110	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Total Other	701,110	-	-	-	-	0.00%
TOTAL EXPENDITURES	1,661,940	766,987	4,690,992	4,768,820	77,828	1.66%
Net Requirement	975,615	490,031	1,207,273	1,296,500	89,227	7.39%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	-	-	-	0.00%
					-	0.00%
NET CAPITAL LEVY REQUIREMENT	975,615	490,031	1,207,273	1,296,500	89,227	7.39%
Financial Statement Adjustments						
Transfer To/(From) Reserves	(92,446)	276,956	2,904,392	3,059,543	155,151	
Add: Depreciation	-	-	-	-	-	
Less: Principal payments	-	-	-	-	-	
Less: Capital Expenditures	(960,830)	(766,987)	(4,690,992)	(4,768,820)	(77,828)	
Add: Debt financing	-	-	-	-	-	

COUNTY OF HURON
HOMES FOR THE AGED - CAPITAL
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Surplus/Deficit per Financial Statement	(77,661)	-	(579,327)	(412,777)	89,227	-28.75%

COUNTY OF HURON

Huronview - CAPITAL

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Capital Grant	38,750	-	412,777	412,777	-	0.00%
Total Provincial Grants	38,750	-	412,777	412,777	-	0.00%
OTHER REVENUE						
Transfer from Capital Carryforward	183,223	211,347	353,279	567,036	213,757	60.51%
Transfer from Reserves	-	-	1,218,372	985,595	(232,777)	-19.11%
Total Other Revenue	183,223	211,347	1,571,651	1,552,631	(19,020)	-1.21%
TOTAL REVENUE	221,973	211,347	1,984,428	1,965,408	(19,020)	-0.96%
EXPENDITURES						
EQUIPMENT						
Equipment Replacement New	60,061	186,377	239,578	-	(239,578)	-100.00%
Total Equipment	60,061	186,377	239,578	-	(239,578)	-100.00%
BUILDING						
Building Capital	305,425	317,589	2,404,673	3,035,408	630,735	26.23%
Total Building	305,425	317,589	2,404,673	3,035,408	630,735	26.23%
OTHER						
Transfer to Capital Carryforward	371,652	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Total Other	371,652	-	-	-	-	0.00%
TOTAL EXPENDITURES	737,138	503,967	2,644,251	3,035,408	391,157	14.79%
Net Requirement	515,165	292,620	659,823	1,070,000	410,177	62.16%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET CAPITAL LEVY REQUIREMENT	515,165	292,620	659,823	1,070,000	410,177	62.16%
Financial Statement Adjustments						
Transfer To/(From) Reserves	(188,429)	211,347	1,571,651	1,552,631	(19,020)	

COUNTY OF HURON**Huronview - CAPITAL****Budget for the year ending December 31, 2026**

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures	(365,486)	(503,967)	(2,644,251)	(3,035,408)	(391,157)	
Add: Debt financing					-	
Total Surplus/Deficit per Financial Statem	(38,750)	-	(412,777)	(412,777)	410,177	0.00%

COUNTY OF HURON

Huronlea - CAPITAL

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Capital Grant	38,911	-	166,550	-	(166,550)	-100.00%
Total Provincial Grants	38,911	-	166,550	-	(166,550)	-100.00%
OTHER REVENUE						
Transfer from Capital Carryforward	425,441	65,609	329,459	662,082	332,623	100.96%
Transfer from Reserves	-	-	1,003,282	844,830	(158,452)	-15.79%
Total Other Revenue	425,441	65,609	1,332,741	1,506,912	174,171	13.07%
TOTAL REVENUE	464,352	65,609	1,499,291	1,506,912	7,621	0.51%
EXPENDITURES						
EQUIPMENT						
Equipment Replacement New	64,523	79,085	127,000	1,733,412	1,606,412	1264.89%
Total Equipment	64,523	79,085	127,000	1,733,412	1,606,412	1264.89%
BUILDING						
Building Capital	530,820	183,936	1,919,741	-	(1,919,741)	-100.00%
Total Building	530,820	183,936	1,919,741	-	(1,919,741)	-100.00%
OTHER						
Transfer to Capital Carryforward	329,459	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Total Other	329,459	-	-	-	-	0.00%
TOTAL EXPENDITURES	924,802	263,021	2,046,741	1,733,412	(313,329)	-15.31%
Net Requirement	460,450	197,412	547,450	226,500	(320,950)	-58.63%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET CAPITAL LEVY REQUIREMENT	460,450	197,412	547,450	226,500	(320,950)	-58.63%
Financial Statement Adjustments						
Transfer To/(From) Reserves	95,983	65,609	1,332,741	1,506,912	174,171	

COUNTY OF HURON**Huronlea - CAPITAL****Budget for the year ending December 31, 2026**

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures	(595,343)	(263,021)	(2,046,741)	(1,733,412)	313,329	
Add: Debt financing					-	
Total Surplus/Deficit per Financial Statem	(38,911)	-	(166,550)	-	(320,950)	-100.00%

COUNTY OF HURON
HOMES FOR THE AGED - CAPITAL
Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
2026	\$ 4,109,148	\$ 1,209,000	\$ 5,318,148	\$ (3,902,648)	\$ 1,415,500
Huronlea	\$ 1,810,509	\$ 185,500	\$ 1,996,009	\$ (1,710,509)	\$ 285,500
Capital	\$ 1,606,912	\$ 126,500	\$ 1,733,412	\$ (1,506,912)	\$ 226,500
IPAC UPGRADES	\$ -	\$ 35,000	\$ 35,000	\$ -	\$ 35,000
GLYCOL AUTOFILL SYSTEM	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ 10,000
RESIDENT ROOM FURNITURE	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ 30,000
FLOOR/CEILING LIFTS/SLINGS	\$ -	\$ 27,000	\$ 27,000	\$ -	\$ 27,000
BLITXER	\$ -	\$ 4,500	\$ 4,500	\$ -	\$ 4,500
OFFICE FURNITURE	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
NURSING EQUIPMENT	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
NURSING EQUIPMENT (2025)	\$ 1,252	\$ -	\$ 1,252	\$ (1,252)	\$ -
APARTMENT UPGRADES	\$ 19,420	\$ -	\$ 19,420	\$ (19,420)	\$ -
Nursing Call Bell System	\$ 81,546	\$ -	\$ 81,546	\$ (81,546)	\$ -
BOILER REPLACEMENT	\$ 138,882	\$ -	\$ 138,882	\$ (138,882)	\$ -
INTERIOR GUARDRAILS AND SCREENS (HANDRAILS)	\$ 214,017	\$ -	\$ 214,017	\$ (114,017)	\$ 100,000
PARKING LOT EXPANSION (Reallocate to HV Boiler)	\$ 251,795	\$ -	\$ 251,795	\$ (251,795)	\$ -
GENERATOR	\$ 900,000	\$ -	\$ 900,000	\$ (900,000)	\$ -
Minor Capital	\$ 203,597	\$ 59,000	\$ 262,597	\$ (203,597)	\$ 59,000
PIPE INSULATION AND IDENTIFICATION	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ 10,000
RACKS FOR WALKIN FRIDGE/FREEZER	\$ -	\$ 4,000	\$ 4,000	\$ -	\$ 4,000
LIGHTING EQUIPMENT	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
WINDOW/DOOR RESTORATION	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ 30,000
Cultural Programming (2025)	\$ 2,947	\$ -	\$ 2,947	\$ (2,947)	\$ -
SWIPE CARD ACCESS AT FRONT DOORS	\$ 4,523	\$ -	\$ 4,523	\$ (4,523)	\$ -
Kitchen Flooring	\$ 20,000	\$ -	\$ 20,000	\$ (20,000)	\$ -
APT. DOOR LOCKS	\$ 20,200	\$ -	\$ 20,200	\$ (20,200)	\$ -

COUNTY OF HURON
HOMES FOR THE AGED - CAPITAL
Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
RESIDENT ROOM REPAIR	\$ 20,364	\$ -	\$ 20,364	\$ (20,364)	\$ -
AODA Compliance (2025)	\$ 30,582	\$ -	\$ 30,582	\$ (30,582)	\$ -
CEILING REPAIR	\$ 50,000	\$ -	\$ 50,000	\$ (50,000)	\$ -
BRICK WORK REPAIR	\$ 54,981	\$ -	\$ 54,981	\$ (54,981)	\$ -
Huronview	\$ 2,298,639	\$ 1,023,500	\$ 3,322,139	\$ (2,192,139)	\$ 1,130,000
Capital	\$ 2,041,908	\$ 983,500	\$ 3,025,408	\$ (1,955,408)	\$ 1,070,000
LAUNDRY EQUIPMENT	\$ -	\$ 3,000	\$ 3,000	\$ -	\$ 3,000
APARTMENT UPGRADES	\$ -	\$ 57,000	\$ 57,000	\$ -	\$ 57,000
LIFTS/SLINGS	\$ -	\$ 35,000	\$ 35,000	\$ -	\$ 35,000
CALL BELL REPLACEMENT	\$ -	\$ 750,000	\$ 750,000	\$ -	\$ 750,000
NURSING EQUIPMENT	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
HOUSEKEEPING EQUIPMENT	\$ -	\$ 3,500	\$ 3,500	\$ -	\$ 3,500
OFFICE FURNITURE	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ 20,000
RESIDENT ROOM FURNITURE	\$ -	\$ 40,000	\$ 40,000	\$ -	\$ 40,000
ROOFING REPLACEMENT/REPAIRS	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ 60,000
IPAC UPGRADES	\$ 86,210	\$ -	\$ 86,210	\$ (86,210)	\$ -
PARKING LOT	\$ 357,326	\$ -	\$ 357,326	\$ (290,826)	\$ 66,500
BOILER REPLACEMENT (WAS HVAC AIR HANDLER)	\$ 600,000	\$ -	\$ 600,000	\$ (580,000)	\$ 20,000
GENERATOR	\$ 998,372	\$ -	\$ 998,372	\$ (998,372)	\$ -
Minor Capital	\$ 256,731	\$ 40,000	\$ 296,731	\$ (236,731)	\$ 60,000
AODA	\$ -	\$ -	\$ -	\$ -	\$ -
RESIDENT IT SENSORY EQUIPMENT	\$ -	\$ 4,000	\$ 4,000	\$ -	\$ 4,000
Concrete Curb Grinding	\$ -	\$ 6,000	\$ 6,000	\$ -	\$ 6,000
WINDOW/DOOR RESTORATION	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ 30,000
Cultural Programming (2025)	\$ 2,947	\$ -	\$ 2,947	\$ (2,947)	\$ -
SWIPE ACCESS AT STAFF ENTRANCE	\$ 7,000	\$ -	\$ 7,000	\$ (7,000)	\$ -

COUNTY OF HURON
HOMES FOR THE AGED - CAPITAL
Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
Integra Upgrade	\$ 10,000	\$ -	\$ 10,000	\$ (10,000)	\$ -
APARTMENT DOOR LOCKS	\$ 20,200	\$ -	\$ 20,200	\$ (20,200)	\$ -
RESIDENT ROOM REPAIR	\$ 35,889	\$ -	\$ 35,889	\$ (35,889)	\$ -
AODA Compliance (2024)	\$ 36,849	\$ -	\$ 36,849	\$ (36,849)	\$ -
BAS UPGRADES	\$ 40,000	\$ -	\$ 40,000	\$ (20,000)	\$ 20,000
AODA Compliance	\$ 48,846	\$ -	\$ 48,846	\$ (48,846)	\$ -
EXTERIOR BRICK WORK	\$ 55,000	\$ -	\$ 55,000	\$ (55,000)	\$ -
2027	\$ -	\$ 1,726,500	\$ 1,726,500	\$ -	\$ 1,726,500
Huronlea	\$ -	\$ 335,000	\$ 335,000	\$ -	\$ 335,000
Capital	\$ -	\$ 225,000	\$ 225,000	\$ -	\$ 225,000
RESIDENT ROOM FURNITURE	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ 60,000
Apartment upgrades	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ 60,000
NURSING EQUIPMENT	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ 10,000
Resident lifts/slides	\$ -	\$ 40,000	\$ 40,000	\$ -	\$ 40,000
IPAC UPGRADES	\$ -	\$ 35,000	\$ 35,000	\$ -	\$ 35,000
Sensory Equipment	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ 20,000
Minor Capital	\$ -	\$ 110,000	\$ 110,000	\$ -	\$ 110,000
RESIDENT ROOM REPAIR	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000
AODA Compliance	\$ -	\$ 40,000	\$ 40,000	\$ -	\$ 40,000
Hand Rail Install	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ 20,000
Huronview	\$ -	\$ 1,391,500	\$ 1,391,500	\$ -	\$ 1,391,500
Capital	\$ -	\$ 1,158,500	\$ 1,158,500	\$ -	\$ 1,158,500

COUNTY OF HURON
HOMES FOR THE AGED - CAPITAL
Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
IPAC UPGRADES	\$ -	\$ 40,000	\$ 40,000	\$ -	\$ 40,000
NURSING EQUIPMENT	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
COURTYARD FENCE REPLACEMENT (200 & 500)	\$ -	\$ 75,000	\$ 75,000	\$ -	\$ 75,000
ROOFING REPLACEMENT	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ 60,000
HVAC AIR HANDLER RESTORATION	\$ -	\$ 600,000	\$ 600,000	\$ -	\$ 600,000
WATERSOFTNER REPLACMENT	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ 30,000
APARTMENT UPGRADES	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ 60,000
Resident lifts/slides	\$ -	\$ 40,000	\$ 40,000	\$ -	\$ 40,000
HVAC REPAIRS (FIRE DAMPERS)	\$ -	\$ 185,000	\$ 185,000	\$ -	\$ 185,000
Bariatric Tub/tub room	\$ -	\$ 45,000	\$ 45,000	\$ -	\$ 45,000
HOUSEKEEPING EQUIPMENT	\$ -	\$ 4,000	\$ 4,000	\$ -	\$ 4,000
Commercial Fridge Replacement	\$ -	\$ 4,500	\$ 4,500	\$ -	\$ 4,500
Minor Capital	\$ -	\$ 233,000	\$ 233,000	\$ -	\$ 233,000
EXTERIOR AREA LIGHTING	\$ -	\$ 8,000	\$ 8,000	\$ -	\$ 8,000
PLASTER CEILING FINISHES	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
CEILING REPAIR	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000
RESIDENT ROOM FURNITURE	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000
AODA Compliance	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ 60,000
RESIDENT ROOM REPAIR	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000
2028	\$ -	\$ 1,029,500	\$ 1,029,500	\$ -	\$ 1,029,500
Huronlea	\$ -	\$ 685,000	\$ 685,000	\$ -	\$ 685,000
Capital	\$ -	\$ 685,000	\$ 685,000	\$ -	\$ 685,000
NURSING EQUIPMENT	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
RESIDENT ROOM FURNITURE	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ 30,000
HVAC- AIR HANDLING UNITS	\$ -	\$ 450,000	\$ 450,000	\$ -	\$ 450,000

COUNTY OF HURON
HOMES FOR THE AGED - CAPITAL
Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
RESIDENT ROOM REPAIR	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000
AODA Compliance	\$ -	\$ 40,000	\$ 40,000	\$ -	\$ 40,000
Tubrooms/shower rooms	\$ -	\$ 40,000	\$ 40,000	\$ -	\$ 40,000
IPAC UPGRADES	\$ -	\$ 35,000	\$ 35,000	\$ -	\$ 35,000
Sensory equioment	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ 25,000
Huronview	\$ -	\$ 344,500	\$ 344,500	\$ -	\$ 344,500
Capital	\$ -	\$ 204,500	\$ 204,500	\$ -	\$ 204,500
EXTERIOR STORAGE SHED	\$ -	\$ 80,000	\$ 80,000	\$ -	\$ 80,000
ROOFING REPLACEMENT	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ 60,000
APARTMENT UPGRADES	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ 60,000
Comercial Fridge	\$ -	\$ 4,500	\$ 4,500	\$ -	\$ 4,500
Minor Capital	\$ -	\$ 140,000	\$ 140,000	\$ -	\$ 140,000
LOADING DOCK ROLL UP DOOR	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ 10,000
RESIDENT ROOM REPAIR	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000
EXTERIOR BRICK REPAIRS	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ 30,000
WINDOW/DOOR RESTORATION	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000
HOMES FOR THE AGED 2026-2028 TOTAL	\$ 4,109,148	\$ 3,965,000	\$ 8,074,148	\$ (3,902,648)	\$ 4,171,500

COUNTY OF HURON

Homes for the Aged - Consolidated Operating

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	15,932,242	16,458,828	16,539,403	16,655,755	116,352	0.70%
Provincial Project Grants	157,839	18,425	-	-	-	0.00%
Provincial Prior Year Grants	-	-	-	-	-	0.00%
Total Provincial Grants	16,090,081	16,477,253	16,539,403	16,655,755	116,352	0.70%
OTHER REVENUE						
Donations	29,397	8,288	-	-	-	0.00%
Parking	2,490	2,540	2,251	2,250	(1)	-0.04%
Resident - Basic	1,562,610	1,630,961	1,578,139	1,705,000	126,861	8.04%
Resident - Basic - Private	2,155,271	2,166,696	2,210,140	2,249,000	38,860	1.76%
Resident - Basic - SemiPrivate	431,673	352,124	455,506	367,000	(88,506)	-19.43%
Resident - Preferred - Private	884,042	927,348	947,678	958,000	10,322	1.09%
Resident - Pref. Semi-Private	88,355	72,004	92,576	75,000	(17,576)	-18.99%
Resident - Vet.Prior.AccessBe	-	-	-	-	-	0.00%
Miscellaneous Revenue	135,892	146,843	139,621	162,562	22,941	16.43%
Transfer from Operating Carryforward	54,705	-	93,786	430,328	336,542	358.84%
Transfer from Reserves	-	-	-	-	-	0.00%
Rent/Lease	410,472	470,636	464,570	471,702	7,132	1.54%
Third Party Recoveries	6,199	-	-	-	-	0.00%
Total Other Revenue	5,761,107	5,777,440	5,984,267	6,420,842	436,575	7.30%
TOTAL REVENUE	21,851,188	22,254,693	22,523,670	23,076,597	552,927	2.45%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	8,574,162	8,575,637	9,976,322	10,754,911	778,589	7.80%
Salaries - Part Time	6,606,726	7,428,098	8,810,031	9,022,595	212,564	2.41%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Agency Costs	3,599,948	2,435,865	275,300	-	(275,300)	-100.00%
Statutory Benefits	1,524,862	1,560,754	1,656,522	1,729,207	72,685	4.39%
Extended Benefits	972,730	1,202,630	1,174,786	1,247,731	72,945	6.21%
OMERS	1,229,583	981,981	1,196,841	1,271,867	75,026	6.27%
Wage Reallocation	-	32,481	14,310	-	(14,310)	-100.00%
WSIB Sch 2 Costs	211,486	264,027	215,030	215,030	-	0.00%
Total Salaries and Benefits	22,719,496	22,481,475	23,319,142	24,241,341	922,199	3.95%

COUNTY OF HURON

Homes for the Aged - Consolidated Operating Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
EQUIPMENT						
Equipment Rentals/Leases	61,455	168,058	84,022	103,500	19,478	23.18%
Equipment Repairs & Maint.	160,030	97,945	204,450	149,415	(55,035)	-26.92%
Equipment Replacement New (under \$1,000)	20,213	18,175	34,900	41,305	6,405	18.35%
Vehicle Lease & Operation	20,053	31,268	19,500	17,500	(2,000)	-10.26%
Total Equipment	261,752	315,447	342,872	311,720	(31,152)	-9.09%
PURCHASED SERVICE						
Audit	4,000	9,200	4,600	9,050	4,450	96.74%
Consulting/Professional Fees	439,635	450,243	518,431	600,756	82,325	15.88%
Insurance	128,000	282,400	141,200	149,200	8,000	5.67%
Intra County Purchases	37,810	50,300	23,500	23,500	-	0.00%
Legal Fees	57,068	46,802	43,400	54,400	11,000	25.35%
Maintenance Contracts	9,820	6,894	13,900	13,900	-	0.00%
Printing (External)	1,543	530	4,900	4,900	-	0.00%
Snow Removal Contract	72,771	236,991	100,000	149,000	49,000	49.00%
Total Purchased Service	750,647	1,083,360	849,931	1,004,706	154,775	18.21%
OPERATIONAL						
Advertising	4,233	-	6,000	5,340	(660)	-11.00%
Associations/Memberships	98	42,030	19,000	21,300	2,300	12.11%
Bank Charges	-	120	-	-	-	0.00%
Miscellaneous Admin.	15,549	18,808	11,000	23,600	12,600	114.55%
Office Expense	30,573	32,410	13,750	16,250	2,500	18.18%
Postage/Courier	2,900	1,550	4,300	4,228	(72)	-1.67%
Rent	1,680	560	1,680	-	(1,680)	-100.00%
Staff Training	20,441	37,110	75,100	33,225	(41,875)	-55.76%
Telecommunications	31,362	34,540	27,200	33,650	6,450	23.71%
Travel/Meals	9,720	11,671	25,100	19,600	(5,500)	-21.91%
Building Capital (minor)	185,136	22,791	490,970	539,434	48,464	9.87%
Garbage	20,989	41,546	19,300	33,891	14,591	75.60%
Grounds Maintenance	28,096	36,005	19,900	22,000	2,100	10.55%
Maintenance & Repairs/Building	141,744	120,916	109,500	135,600	26,100	23.84%
Maintenance & Repairs/Electrical	25,112	68,537	25,300	27,745	2,445	9.66%
Maintenance & Repairs/HVAC	22,641	20,579	-	13,000	13,000	0.00%
Maintenance & Repairs/Plumbing	24,799	91,748	22,840	27,295	4,455	19.51%
Taxes	28,430	22,127	32,000	37,000	5,000	15.63%
Utilities/Heat	144,085	208,041	157,000	174,000	17,000	10.83%
Utilities/Hydro	313,752	375,636	325,000	409,800	84,800	26.09%
Utilities/Water & Sewer	112,768	107,128	102,100	140,200	38,100	37.32%
Depreciation - Capital Assets	1,053,295	1,003,351	920,418	1,112,963	192,545	20.92%
Gain or Loss on disposal of capital assets	22,239	-	-	-	-	0.00%

COUNTY OF HURON

**Homes for the Aged - Consolidated Operating
Budget for the year ending December 31, 2026**

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Operational	2,239,643	2,297,205	2,407,457	2,830,120	422,663	17.56%
PROGRAM						
Basic Needs Program	164,567	153,963	147,000	147,000	-	0.00%
Med Dir Reg Fee	55,738	52,018	61,500	61,500	-	0.00%
Medical Supplies	185,161	175,211	177,550	135,000	(42,550)	-23.97%
High Needs	16,484	12,926	44,360	16,000	(28,360)	-63.93%
Recreation & Entertainment	13,963	38,219	5,730	6,030	300	5.24%
Replenish Bed/Linen	6,167	2,256	12,900	13,100	200	1.55%
Replenish Dishes/Cutlery	7,547	8,281	8,000	8,300	300	3.75%
Employee Related Expense	(799)	(1,591)	-	-	-	0.00%
Program Supplies & Costs	1,285,494	1,282,126	1,203,516	1,254,665	51,149	4.25%
Supplies and Costs - IPAC	-	-	-	60,497	60,497	0.00%
Supplies and Costs - Cable	-	-	-	3,000	3,000	0.00%
Supplies and Costs - COVID	8,397	4,815	-	-	-	0.00%
Less Income	(1,447)	(3,665)	-	-	-	0.00%
Less Reimbursements	(176,946)	(25,020)	(48,500)	(48,500)	-	0.00%
Recovery (Apt)	(1,197)	(20)	-	-	-	0.00%
Total Program	1,563,129	1,699,519	1,612,056	1,656,592	44,536	2.76%
OTHER						
Transfer to Operating Carryforward	84,739	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Total Other	84,739	-	-	-	-	0.00%
TOTAL EXPENDITURES	27,619,407	27,877,005	28,531,458	30,044,479	1,513,021	5.30%
Net Requirement	5,768,219	5,622,312	6,007,789	6,967,883	960,094	15.98%
LEVY BASED ADJUSTMENTS						
Less Depreciation	(1,053,295)	(1,003,351)	(920,418)	(1,112,963)	(192,545)	20.92%
NET OPERATING LEVY REQUIREMENT	4,714,924	4,618,961	5,087,371	5,854,920	767,549	15.09%
Financial Statement Adjustments						
Transfer To/(From) Reserves	(30,034)	-	93,786	424,434	330,648	
Add: Depreciation	1,053,295	1,003,351	920,418	1,112,963	192,545	
Less: Principal payments	-	-	-	-	-	
Less: Capital Expenditures	-	-	-	-	-	
Add: Debt financing	-	-	-	-	-	

COUNTY OF HURON**Homes for the Aged - Consolidated Operating****Budget for the year ending December 31, 2026**

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Surplus/Deficit per Financial Statements	5,738,185	5,622,312	6,101,574	7,392,316	1,152,639	21.15%

COUNTY OF HURON

Homes for the Aged - Huronview

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	10,239,102	10,614,290	10,724,178	10,818,967	94,789	0.88%
Provincial Project Grants	70,543	(100)	-	-	-	0.00%
Total Provincial Grants	10,309,644	10,614,190	10,724,178	10,818,967	94,789	0.88%
OTHER REVENUE						
Donations	15,423	8,288	-	-	-	0.00%
Parking	1,020	1,020	1,003	1,000	(3)	-0.30%
Resident - Basic	1,081,295	1,112,805	1,104,050	1,163,000	58,950	5.34%
Resident - Basic - Private	1,425,098	1,428,738	1,471,561	1,490,000	18,439	1.25%
Resident - Basic - SemiPrivate	184,215	160,982	195,658	169,000	(26,658)	-13.62%
Resident - Preferred - Private	609,665	611,735	626,281	633,000	6,719	1.07%
Resident - Pref. Semi-Private	37,468	32,690	39,428	34,000	(5,428)	-13.77%
Miscellaneous Revenue	69,438	70,178	71,168	82,531	11,363	15.97%
Transfer from Operating Carryforward	36,898	-	89,263	226,731	137,468	154.00%
Transfer from Reserves	-	-	-	-	-	0.00%
Intra County Recoveries	-	-	-	-	-	0.00%
Rent/Lease	209,240	229,340	231,830	235,851	4,021	1.73%
Third Party Recoveries	6,199	-	-	-	-	0.00%
Total Other Revenue	3,675,960	3,655,777	3,830,242	4,035,113	204,871	5.35%
TOTAL REVENUE	13,985,604	14,269,968	14,554,420	14,854,080	299,660	2.06%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	5,574,386	5,413,532	6,509,518	6,860,479	350,961	5.39%
Salaries - Part Time	4,286,481	4,582,366	5,429,182	5,558,248	129,066	2.38%
Agency Cost	2,009,669	1,635,658	130,500	-	(130,500)	-100.00%
Statutory Benefits	996,655	976,560	1,057,230	1,098,929	41,699	3.94%
Extended Benefits	655,853	808,708	751,840	795,997	44,157	5.87%
OMERS	809,697	589,232	764,939	794,331	29,392	3.84%
Wage Reallocation	-	31,698	9,588	-	(9,588)	-100.00%
WSIB Sch 2 Costs	210,256	183,528	120,630	120,630	-	0.00%
Total Salaries and Benefits	14,542,998	14,221,281	14,773,427	15,228,614	455,187	3.08%
EQUIPMENT						
Equipment Rentals/Leases	40,095	113,814	55,356	72,000	16,644	30.07%

COUNTY OF HURON

Homes for the Aged - Huronview

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Equipment Repairs & Maint.	99,842	30,679	120,300	84,165	(36,135)	-30.04%
Equipment Replacement New (under \$1,000)	12,987	12,416	17,800	22,730	4,930	27.70%
Vehicle Lease & Operation	15,835	22,749	12,900	8,300	(4,600)	-35.66%
Total Equipment	168,759	179,658	206,356	187,195	(19,161)	-9.29%
PURCHASED SERVICE						
Audit	2,000	4,600	2,300	4,525	2,225	96.74%
Consulting/Professional Fees	287,173	262,466	317,915	364,050	46,135	14.51%
Insurance	78,000	172,200	86,100	91,000	4,900	5.69%
Occupational Accident Insurance	-	-	-	-	-	0.00%
Intra County Purchases	29,310	31,200	15,000	15,000	-	0.00%
Legal Fees	14,492	10,730	34,400	34,400	-	0.00%
Maintenance Contracts	5,697	3,435	8,000	8,000	-	0.00%
Printing (External)	1,064	492	2,400	2,400	-	0.00%
Snow Removal Contract	43,067	109,409	60,000	75,000	15,000	25.00%
Total Purchased Service	460,803	594,532	526,115	594,375	68,260	12.97%
OPERATIONAL						
Advertising	2,117	-	4,000	3,440	(560)	-14.00%
Associations/Memberships	98	25,901	11,000	13,000	2,000	18.18%
Miscellaneous Admin.	10,415	12,325	7,800	16,100	8,300	106.41%
Office Expense	20,533	21,210	9,250	10,000	750	8.11%
Postage/Courier	2,655	1,506	4,000	4,000	-	0.00%
Rent	840	280	840	-	(840)	-100.00%
Staff Training	14,467	28,677	40,000	21,950	(18,050)	-45.13%
Telecommunications	22,819	26,458	19,200	24,400	5,200	27.08%
Travel/Meals	2,521	4,764	16,900	11,900	(5,000)	-29.59%
Building Capital (minor)	63,564	22,791	221,247	279,784	58,537	26.46%
Garbage	10,403	31,406	13,000	17,000	4,000	30.77%
Grounds Maintenance	14,685	20,965	11,100	12,500	1,400	12.61%
Maintenance & Repairs/Building	100,303	77,015	76,500	83,000	6,500	8.50%
Maintenance & Repairs/Electrical	14,572	17,992	12,300	14,300	2,000	16.26%
Maintenance & Repairs/HVAC	5,322	8,103	-	8,000	8,000	0.00%
Maintenance & Repairs/Plumbing	17,831	70,706	9,840	13,850	4,010	40.75%
Taxes	7,623	7,623	18,300	19,000	700	3.83%
Utilities/Heat	88,788	137,272	95,000	99,500	4,500	4.74%
Utilities/Hydro	189,070	237,544	200,000	263,800	63,800	31.90%
Utilities/Water & Sewer	34,323	53,297	45,000	74,200	29,200	64.89%
Depreciation - Capital Assets	669,333	621,371	575,038	676,927	101,890	17.72%
Gain or Loss on disposal of capital assets	13,170	-	-	-	-	0.00%
Total Operational	1,305,452	1,427,326	1,390,315	1,666,651	276,337	19.88%

COUNTY OF HURON

Homes for the Aged - Huronview

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
PROGRAM						
Basic Needs Program	106,439	102,679	99,000	99,000	-	0.00%
Med Dir Reg Fee	32,698	29,756	35,500	35,500	-	0.00%
Medical Supplies	111,668	81,146	112,550	85,000	(27,550)	-24.48%
High Needs	7,493	4,755	28,910	6,000	(22,910)	-79.25%
Recreation & Entertainment	12,856	37,288	3,300	3,600	300	9.09%
Replenish Bed/Linen	3,912	1,539	7,400	7,400	-	0.00%
Replenish Dishes/Cutlery	3,539	6,091	4,000	4,300	300	7.50%
Employee Related Expense	(799)	(1,591)	-	-	-	0.00%
Program Supplies & Costs	770,627	805,931	748,176	789,278	41,102	5.49%
Supplies and Costs	-	-	-	35,250	35,250	0.00%
Supplies and Costs	-	-	-	3,000	3,000	0.00%
Supplies and Costs - COVID	6,260	4,102	-	-	-	0.00%
Less Reimbursements	(113,553)	(19,606)	(31,700)	(31,700)	-	0.00%
Recovery (Apt)	(40)	(20)	-	-	-	0.00%
Total Program	941,098	1,052,071	1,007,136	1,036,628	29,492	2.93%
OTHER						
Transfer to Operating Carryforward	80,216	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Total Other	80,216	-	-	-	-	0.00%
TOTAL EXPENDITURES	17,499,326	17,474,868	17,903,349	18,713,463	810,115	4.52%
Net Requirement	3,513,722	3,204,900	3,348,929	3,859,383	510,455	15.24%
LEVY BASED ADJUSTMENTS						
Less Depreciation	(669,333)	(621,371)	(575,038)	(676,927)	(101,890)	17.72%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	2,844,389	2,583,529	2,773,891	3,182,456	408,565	14.73%
Financial Statement Adjustments						
Transfer To/(From) Reserves	(43,318)	-	89,263	223,784	134,521	
Add: Depreciation	669,333	621,371	575,038	676,927	101,890	
Less: Principal payments	-	-	-	-	-	
Less: Capital Expenditures	-	-	-	-	-	
Add: Debt financing	-	-	-	-	-	
Total Surplus/Deficit per Financial Statements	3,470,404	3,204,900	3,438,192	4,083,167	612,345	18.76%

COUNTY OF HURON

Huronview - Nursing and Personal Care Direct
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	8,017,042	8,028,364	8,259,514	8,393,388	133,874	1.62%
Provincial Project Grants	11,343	(100)	-	-	-	0.00%
Total Provincial Grants	8,028,385	8,028,264	8,259,514	8,393,388	133,874	1.62%
TOTAL REVENUE	8,028,385	8,028,264	8,259,514	8,393,388	133,874	1.62%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	3,472,635	3,519,872	4,229,228	4,430,354	201,126	4.76%
Salaries - Part Time	2,997,949	3,438,438	4,226,505	4,259,397	32,892	0.78%
Agency Cost	2,009,669	1,602,766	130,500	-	(130,500)	-100.00%
Statutory Benefits	651,425	681,523	755,179	785,151	29,972	3.97%
Extended Benefits	398,053	514,204	470,963	470,157	(806)	-0.17%
OMERS	498,370	381,968	495,091	478,665	(16,426)	-3.32%
Total Salaries and Benefits	10,028,101	10,138,771	10,307,466	10,423,724	116,258	1.13%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Total Purchased Service	-	-	-	-	-	0.00%
PROGRAM						
Less Reimbursements	(5,770)	(5,589)	-	-	-	0.00%
Total Program	(5,770)	(5,589)	-	-	-	0.00%
TOTAL EXPENDITURES	10,022,331	10,133,182	10,307,466	10,423,724	116,258	1.13%
Net Requirement	1,993,947	2,104,918	2,047,952	2,030,336	(17,616)	-0.86%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	1,993,947	2,104,918	2,047,952	2,030,336	(17,616)	-0.86%
Financial Statement Adjustments						

COUNTY OF HURON**Huronview - Nursing and Personal Care Direct****Budget for the year ending December 31, 2026**

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Transfer To/(From) Reserves					-	
Total Surplus/Deficit per Financial Statements	1,993,947	2,104,918	2,047,952	2,030,336	(17,616)	-0.86%

COUNTY OF HURON

Huronview - Nursing and Personal Care Administration

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	698,346	569,549	862,288	705,493	(156,795)	-18.18%
Total Provincial Grants	698,346	569,549	862,288	705,493	(156,795)	-18.18%
TOTAL REVENUE	698,346	569,549	862,288	705,493	(156,795)	-18.18%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	305,899	345,905	361,701	382,791	21,090	5.83%
Salaries - Part Time	(430)	-	-	-	-	0.00%
Statutory Benefits	27,555	32,168	27,525	27,108	(417)	-1.51%
Extended Benefits	19,684	39,263	25,323	36,314	10,991	43.40%
OMERS	32,115	38,978	39,447	43,484	4,037	10.23%
Total Salaries and Benefits	384,822	456,314	453,996	489,697	35,701	7.86%
EQUIPMENT						
Equipment Repairs & Maint.	44,413	9,289	70,550	34,000	(36,550)	-51.81%
Equipment Replacement New (under \$1,000)	4,070	9,444	5,000	8,000	3,000	60.00%
Total Equipment	48,483	18,732	75,550	42,000	(33,550)	-44.41%
PURCHASED SERVICE						
Consulting/Professional Fees	55,880	26,773	33,000	75,000	42,000	127.27%
Total Purchased Service	55,880	26,773	33,000	75,000	42,000	127.27%
OPERATIONAL						
Miscellaneous Admin.	6,069	3,986	1,500	-	(1,500)	-100.00%
Staff Training	11,579	17,394	25,100	16,000	(9,100)	-36.25%
Total Operational	17,649	21,379	26,600	16,000	(10,600)	-39.85%
PROGRAM						
Basic Needs Program	106,439	102,679	99,000	99,000	-	0.00%
Med Dir Reg Fee	32,698	29,756	35,500	35,500	-	0.00%
Medical Supplies	111,668	81,146	112,550	85,000	(27,550)	-24.48%
High Needs	7,493	4,755	28,910	6,000	(22,910)	-79.25%
Supplies and Costs	-	-	-	30,000	30,000	0.00%
Supplies and Costs - COVID	2,137	712	-	-	-	0.00%
Less Reimbursements	(59,413)	(13,076)	(20,000)	(20,000)	-	0.00%

COUNTY OF HURON

Huronview - Nursing and Personal Care Administration

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Program	201,021	205,973	255,960	235,500	(20,460)	-7.99%
TOTAL EXPENDITURES	707,855	729,171	845,106	858,197	13,091	1.55%
Net Requirement	9,509	159,622	(17,182)	152,704	169,886	-988.74%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	9,509	159,622	(17,182)	152,704	169,886	-988.74%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	
Total Surplus/Deficit per Financial Statement	9,509	159,622	(17,182)	152,704	169,886	-988.74%

COUNTY OF HURON

Huronview - Program and Social Support
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	590,897	834,731	622,258	668,269	46,011	7.39%
Total Provincial Grants	590,897	834,731	622,258	668,269	46,011	7.39%
OTHER REVENUE						
Transfer from Operating Carryforward	-	-	-	2,947	2,947	0.00%
Third Party Recoveries	6,199	-	-	-	-	0.00%
Total Other Revenue	6,199	-	-	2,947	2,947	0.00%
TOTAL REVENUE	597,096	834,731	622,258	671,216	48,958	7.87%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	255,722	294,664	359,092	366,981	7,889	2.20%
Salaries - Part Time	187,051	154,646	112,480	125,515	13,035	11.59%
Statutory Benefits	48,089	42,588	43,300	43,841	541	1.25%
Extended Benefits	50,390	52,349	54,927	64,284	9,357	17.04%
OMERS	40,437	22,759	34,992	39,591	4,599	13.14%
Total Salaries and Benefits	581,689	567,005	604,791	640,212	35,421	5.86%
EQUIPMENT						
Equipment Repairs & Maint.	432	320	300	300	-	0.00%
Equipment Replacement New (under \$1,000)	432	468	5,400	5,400	-	0.00%
Total Equipment	865	788	5,700	5,700	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	137,837	112,532	162,100	155,000	(7,100)	-4.38%
Total Purchased Service	137,837	112,532	162,100	155,000	(7,100)	-4.38%
OPERATIONAL						
Miscellaneous Admin.	209	-	300	-	(300)	-100.00%
Staff Training	80	-	2,600	1,800	(800)	-30.77%
Travel/Meals	1,398	862	1,000	1,000	-	0.00%
Building Capital	-	-	-	-	-	0.00%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	1,688	862	3,900	2,800	(1,100)	-28.21%

COUNTY OF HURON

Huronview - Program and Social Support
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
PROGRAM						
Recreation & Entertainment	12,856	37,288	3,300	3,600	300	9.09%
Program Supplies & Costs	4,085	2,783	13,200	16,147	2,947	22.33%
Supplies and Costs - Excursion	-	-	-	5,250	5,250	0.00%
Supplies and Costs - Cable	-	-	-	3,000	3,000	0.00%
Less Reimbursements	(279)	-	-	-	-	0.00%
Total Program	16,661	40,072	16,500	27,997	11,497	69.68%
TOTAL EXPENDITURES	738,740	721,259	792,991	831,709	38,718	4.88%
Net Requirement	141,644	(113,472)	170,733	160,493	(10,240)	-6.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	141,644	(113,472)	170,733	160,493	(10,240)	-6.00%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	
Total Surplus/Deficit per Financial Statements	141,644	(113,472)	170,733	160,493	(10,240)	-6.00%

COUNTY OF HURON**Huronview - Raw Food****Budget for the year ending December 31, 2026**

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	562,951	572,448	585,336	597,489	12,153	2.08%
Total Provincial Grants	562,951	572,448	585,336	597,489	12,153	2.08%
TOTAL REVENUE	562,951	572,448	585,336	597,489	12,153	2.08%
EXPENDITURES						
PROGRAM						
Program Supplies & Costs	595,783	621,047	597,036	627,191	30,155	5.05%
Less Reimbursements	(2,710)	(941)	(11,700)	(11,700)	-	0.00%
Total Program	593,073	620,106	585,336	615,491	30,155	5.15%
TOTAL EXPENDITURES	593,073	620,106	585,336	615,491	30,155	5.15%
Net Requirement	30,122	47,658	-	18,002	18,002	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	30,122	47,658	-	18,002	18,002	0.00%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	
Total Surplus/Deficit per Financial Statement	30,122	47,658	-	18,002	18,002	0.00%

COUNTY OF HURON
Huronview - Housekeeping
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	236,910	222,980	271,655	277,863	6,208	2.29%
Salaries - Part Time	450,868	370,606	344,493	382,916	38,423	11.15%
Statutory Benefits	75,687	52,237	54,880	58,304	3,424	6.24%
Extended Benefits	49,366	53,477	60,300	62,093	1,793	2.97%
OMERS	61,734	40,048	44,842	48,906	4,064	9.06%
Wage Reallocation	-	-	(65,026)	(65,026)	-	0.00%
Total Salaries and Benefits	874,565	739,348	711,144	765,056	53,912	7.58%
EQUIPMENT						
Equipment Repairs & Maint.	1,663	659	400	400	-	0.00%
Equipment Replacement New (under \$1,000)	-	1,668	800	800	-	0.00%
Total Equipment	1,663	2,327	1,200	1,200	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	1,295	-	-	-	-	0.00%
Maintenance Contracts	5,697	3,435	8,000	8,000	-	0.00%
Total Purchased Service	6,992	3,435	8,000	8,000	-	0.00%
OPERATIONAL						
Miscellaneous Admin.	-	-	600	-	(600)	-100.00%
Staff Training	-	-	300	-	(300)	-100.00%
Total Operational	-	-	900	-	(900)	-100.00%
PROGRAM						
Program Supplies & Costs	87,036	101,946	62,000	69,000	7,000	11.29%
Supplies and Costs - COVID	-	-	-	-	-	0.00%
Total Program	87,036	101,946	62,000	69,000	7,000	11.29%

COUNTY OF HURON

Huronview - Housekeeping

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL EXPENDITURES	970,255	847,056	783,244	843,256	60,012	7.66%
Net Requirement	970,255	847,056	783,244	843,256	60,012	7.66%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	970,255	847,056	783,244	843,256	60,012	7.66%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	
Total Surplus/Deficit per Financial Statement	970,255	847,056	783,244	843,256	60,012	7.66%

COUNTY OF HURON

Huronview - Building

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Transfer from Operating Carryforward	36,898	-	89,263	223,784	134,521	150.70%
Transfer from Reserves	-	-	-	-	-	0.00%
Intra County Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	36,898	-	89,263	223,784	134,521	150.70%
TOTAL REVENUE	36,898	-	89,263	223,784	134,521	150.70%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	282,722	297,783	239,588	283,592	44,004	18.37%
Salaries - Part Time	(22)	-	88,096	6,615	(81,481)	-92.49%
Statutory Benefits	30,100	29,834	30,458	26,176	(4,282)	-14.06%
Extended Benefits	30,606	35,363	28,065	31,436	3,371	12.01%
OMERS	27,897	27,145	22,132	27,851	5,719	25.84%
Wage Reallocation	-	1,038	(47,385)	(47,385)	-	0.00%
WSIB Sch 2 Costs	-	-	-	-	-	0.00%
Total Salaries and Benefits	371,303	391,162	360,954	328,285	(32,669)	-9.05%
EQUIPMENT						
Equipment Rentals/Leases	-	814	-	-	-	0.00%
Equipment Repairs & Maint.	28,547	1,247	18,865	18,865	-	0.00%
Equipment Replacement New (under \$1,000)	4,333	40	3,080	3,080	-	0.00%
Total Equipment	32,880	2,101	21,945	21,945	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	21,384	77,344	38,500	63,850	25,350	65.84%
Intra County Purchases	(252)	1,133	-	-	-	0.00%
Snow Removal Contract	29,267	104,809	46,200	60,000	13,800	29.87%
Total Purchased Service	50,399	183,287	84,700	123,850	39,150	46.22%
OPERATIONAL						
Miscellaneous Admin.	559	237	300	-	(300)	-100.00%
Building Capital (minor)	63,564	22,791	201,047	279,784	78,737	39.16%
Grounds Maintenance	12,381	20,114	8,547	10,000	1,453	17.00%
Maintenance & Repairs/Building	82,711	71,150	58,905	65,000	6,095	10.35%
Maintenance & Repairs/Painting	-	-	-	-	-	0.00%

COUNTY OF HURON

Huronview - Building

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
Maintenance & Repairs/Electrical	12,268	17,225	10,000	12,000	2,000	20.00%
Maintenance & Repairs/HVAC	5,322	8,103	-	8,000	8,000	0.00%
Maintenance & Repairs/Plumbing	15,995	70,093	8,000	12,000	4,000	50.00%
Depreciation - Capital Assets	378,868	386,379	326,121	317,501	(8,620)	-2.64%
Gain or Loss on disposal of capital assets	13,170	-	-	-	-	0.00%
Total Operational	584,839	596,092	612,920	705,285	92,365	15.07%
PROGRAM						
Supplies and Costs - COVID	4,123	3,390	-	-	-	0.00%
Less Reimbursements	(1,283)	-	-	-	-	0.00%
Total Program	2,840	3,390	-	-	-	0.00%
OTHER EXPENDITURES						
Transfer to Operating Carryforward	80,216	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Total Other Expenditures	80,216	-	-	-	-	0.00%
TOTAL EXPENDITURES	1,122,477	1,176,031	1,080,519	1,179,365	98,846	9.15%
Net Requirement	1,085,580	1,176,031	991,256	955,581	(35,675)	-3.60%
LEVY BASED ADJUSTMENTS						
Less Depreciation	(378,868)	(386,379)	(326,121)	(317,501)	8,620	-2.64%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	706,711	789,652	665,135	638,080	(27,055)	-4.07%
Financial Statement Adjustments						
Transfer To/(From) Reserves	(43,318)	-	89,263	223,784	134,521	
Add: Depreciation	378,868	386,379	326,121	317,501	(8,620)	
Total Surplus/Deficit per Financial Statement	1,042,261	1,176,031	1,080,519	1,179,365	(44,295)	9.15%

COUNTY OF HURON

Huronview - Dietary

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	282,426	372,790	469,872	479,988	10,116	2.15%
Salaries - Part Time	636,898	571,265	533,324	605,219	71,895	13.48%
Statutory Benefits	100,402	87,895	89,365	96,810	7,445	8.33%
Extended Benefits	43,698	59,790	51,388	58,559	7,171	13.95%
OMERS	64,335	46,368	61,247	81,891	20,644	33.71%
Wage Reallocation	-	-	(13,203)	(13,203)	-	0.00%
WSIB Sch 2 Costs	-	-	-	-	-	0.00%
Total Salaries and Benefits	1,127,758	1,138,108	1,191,993	1,309,264	117,271	9.84%
EQUIPMENT						
Equipment Repairs & Maint.	15,053	11,186	10,000	10,000	-	0.00%
Equipment Replacement New (under \$1,000)	-	513	-	-	-	0.00%
Total Equipment	15,053	11,699	10,000	10,000	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	46,224	27,342	11,670	36,300	24,630	211.05%
Total Purchased Service	46,224	27,342	11,670	36,300	24,630	211.05%
OPERATIONAL						
Miscellaneous Admin.	5	690	300	-	(300)	-100.00%
Staff Training	-	-	1,000	500	(500)	-50.00%
Total Operational	5	690	1,300	500	(800)	-61.54%
PROGRAM						
Replenish Dishes/Cutlery	3,539	6,091	4,000	4,300	300	7.50%
Program Supplies & Costs	41,431	53,852	27,000	28,000	1,000	3.70%
Less Reimbursements	(6,328)	-	-	-	-	0.00%
Total Program	38,642	59,943	31,000	32,300	1,300	4.19%

COUNTY OF HURON

Huronview - Dietary

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL EXPENDITURES	1,227,682	1,237,781	1,245,963	1,388,364	142,401	11.43%
Net Requirement	1,227,682	1,237,781	1,245,963	1,388,364	142,401	11.43%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	1,227,682	1,237,781	1,245,963	1,388,364	142,401	11.43%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	
Total Surplus/Deficit per Financial Statement	1,227,682	1,237,781	1,245,963	1,388,364	142,401	11.43%

COUNTY OF HURON

Huronview - Laundry

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	114,830	116,767	121,126	124,372	3,246	2.68%
Salaries - Part Time	14,834	47,411	99,278	151,367	52,089	52.47%
Statutory Benefits	16,329	16,180	19,376	24,477	5,101	26.33%
Extended Benefits	20,076	28,134	25,645	27,165	1,520	5.93%
OMERS	14,715	11,485	17,644	11,519	(6,125)	-34.71%
Wage Reallocation	-	-	-	-	-	0.00%
WSIB Sch 2 Costs	-	-	-	-	-	0.00%
Total Salaries and Benefits	180,784	219,977	283,069	338,900	55,831	19.72%
EQUIPMENT						
Equipment Repairs & Maint.	2,249	977	3,000	3,100	100	3.33%
Equipment Replacement New (under \$1,000)	2,474	-	400	400	-	0.00%
Total Equipment	4,723	977	3,400	3,500	100	2.94%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	3,900	3,900	0.00%
Total Purchased Service	-	-	-	3,900	3,900	0.00%
OPERATIONAL						
Miscellaneous Admin.	424	-	300	-	(300)	-100.00%
Staff Training	-	-	1,000	300	(700)	-70.00%
Total Operational	424	-	1,300	300	(1,000)	-76.92%
PROGRAM						
Replenish Bed/Linen	3,912	1,539	7,400	7,400	-	0.00%
Program Supplies & Costs	13,199	16,556	20,000	20,000	-	0.00%
Total Program	17,111	18,095	27,400	27,400	-	0.00%

COUNTY OF HURON

Huronview - Laundry

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL EXPENDITURES	203,043	239,049	315,169	374,000	58,831	18.67%
Net Requirement	203,043	239,049	315,169	374,000	58,831	18.67%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	203,043	239,049	315,169	374,000	58,831	18.67%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	
Total Surplus/Deficit per Financial Statement	203,043	239,049	315,169	374,000	58,831	18.67%

COUNTY OF HURON
Huronview - General and Administration
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	369,865	609,199	394,782	454,328	59,546	15.08%
Provincial Project Grants	59,200	-	-	-	-	0.00%
Total Provincial Grants	429,065	609,199	394,782	454,328	59,546	15.08%
OTHER REVENUE						
Donations	15,423	8,288	-	-	-	0.00%
Parking	-	-	-	-	-	0.00%
Resident - Basic	1,081,295	1,112,805	1,104,050	1,163,000	58,950	5.34%
Resident - Basic - Private	1,425,098	1,428,738	1,471,561	1,490,000	18,439	1.25%
Resident - Basic - SemiPrivate	184,215	160,982	195,658	169,000	(26,658)	-13.62%
Resident - Preferred - Private	609,665	611,735	626,281	633,000	6,719	1.07%
Resident - Pref. Semi-Private	37,468	32,690	39,428	34,000	(5,428)	-13.77%
Miscellaneous Revenue	1,800	2,100	-	-	-	0.00%
Rent/Lease	840	280	840	-	(840)	-100.00%
Total Other Revenue	3,355,804	3,357,619	3,437,818	3,489,000	51,182	1.49%
TOTAL REVENUE	3,784,869	3,966,818	3,832,600	3,943,328	110,728	2.89%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	623,243	242,772	457,256	514,538	57,282	12.53%
Salaries - Part Time	(666)	-	-	-	-	0.00%
Agency Cost	-	32,892	-	-	-	0.00%
Statutory Benefits	47,069	34,135	35,019	34,739	(280)	-0.80%
Extended Benefits	43,979	26,129	35,075	45,955	10,880	31.02%
OMERS	70,095	20,481	49,544	62,424	12,880	26.00%
Wage Reallocation	-	30,660	(12,107)	(21,695)	(9,588)	79.19%
WSIB Sch 2 Costs	210,256	183,528	120,630	120,630	-	0.00%
Total Salaries and Benefits	993,977	570,597	685,417	756,591	71,174	10.38%
EQUIPMENT						
Equipment Rentals/Leases	30,879	112,395	53,541	70,000	16,459	30.74%
Equipment Repairs & Maint.	860	4,794	10,561	10,900	339	3.21%
Equipment Replacement New (under \$1,000)	93	(192)	1,694	3,600	1,906	112.51%
Vehicle Lease & Operation	15,835	22,749	12,900	8,300	(4,600)	-35.66%
Total Equipment	47,667	139,746	78,696	92,800	14,104	17.92%

COUNTY OF HURON

Huronview - General and Administration
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
PURCHASED SERVICE						
Audit	2,000	4,600	2,300	4,525	2,225	96.74%
Consulting/Professional Fees	11,581	13,772	58,535	16,000	(42,535)	-72.67%
Intra County Purchases	25,110	25,167	12,900	12,900	-	0.00%
Legal Fees	14,492	10,730	34,400	34,400	-	0.00%
Printing (External)	1,064	492	2,400	2,400	-	0.00%
Total Purchased Service	54,248	54,761	110,535	70,225	(40,310)	-36.47%
OPERATIONAL						
Advertising	1,553	(187)	3,440	3,440	-	0.00%
Associations/Memberships	98	25,901	11,000	13,000	2,000	18.18%
Miscellaneous Admin.	3,147	7,413	4,500	16,100	11,600	257.78%
Office Expense	20,029	21,043	8,750	9,000	250	2.86%
Postage/Courier	2,655	1,506	4,000	4,000	-	0.00%
Staff Training	2,808	11,283	10,000	2,350	(7,650)	-76.50%
Building Capital	-	-	-	-	-	0.00%
Depreciation - Capital Assets	196,835	137,576	151,505	227,547	76,042	50.19%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	227,251	208,224	208,095	286,337	78,242	37.60%
PROGRAM						
Employee Related Expense	(799)	(1,591)	-	-	-	0.00%
Program Supplies & Costs	150	99	-	-	-	0.00%
Supplies and Costs - COVID	-	-	-	-	-	0.00%
Less Reimbursements	(37,770)	-	-	-	-	0.00%
Total Program	(38,420)	(1,492)	-	-	-	0.00%
OTHER						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Total Other	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	1,284,723	971,836	1,082,743	1,205,953	123,210	11.38%
Net Requirement	(2,500,146)	(2,994,982)	(2,749,857)	(2,737,375)	12,482	-0.45%
LEVY BASED ADJUSTMENTS						
Less Depreciation	(196,835)	(137,576)	(151,505)	(227,547)	(76,042)	50.19%
					-	0.00%

COUNTY OF HURON

Huronview - General and Administration

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
NET OPERATING LEVY REQUIREMENT	(2,696,981)	(3,132,558)	(2,901,362)	(2,964,922)	(63,560)	2.19%
Financial Statement Adjustments						
Transfer To/(From) Reserves	-	-	-	-	-	
Add: Depreciation	196,835	137,576	151,505	227,547	76,042	
Total Surplus/Deficit per Financial Statement	(2,500,146)	(2,994,982)	(2,749,857)	(2,737,375)	88,523	-0.45%

COUNTY OF HURON**Huronview - Facilities****Budget for the year ending December 31, 2026**

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
EXPENDITURES						
PURCHASED SERVICE						
Insurance	71,000	156,800	78,400	82,800	4,400	5.61%
Intra County Purchases	-	-	-	-	-	0.00%
Total Purchased Service	71,000	156,800	78,400	82,800	4,400	5.61%
OPERATIONAL						
Telecommunications	18,403	24,986	14,784	20,000	5,216	35.28%
Garbage	7,943	30,409	10,010	12,000	1,990	19.88%
Utilities/Heat	66,936	129,989	73,150	76,500	3,350	4.58%
Utilities/Hydro	143,074	222,211	154,000	182,800	28,800	18.70%
Utilities/Water & Sewer	23,967	49,847	34,650	52,000	17,350	50.07%
Total Operational	260,323	457,442	286,594	343,300	56,706	19.79%
TOTAL EXPENDITURES	331,323	614,242	364,994	426,100	61,106	16.74%
Net Requirement	331,323	614,242	364,994	426,100	61,106	16.74%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	331,323	614,242	364,994	426,100	61,106	16.74%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	
Total Surplus/Deficit per Financial Statement	331,323	614,242	364,994	426,100	61,106	16.74%

COUNTY OF HURON
Huronview - Heartland Apartments
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Parking	1,020	1,020	1,003	1,000	(3)	-0.30%
Miscellaneous Revenue	67,638	68,078	71,168	82,531	11,363	15.97%
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Rent/Lease	208,400	229,060	230,990	235,851	4,861	2.10%
Total Other Revenue	277,059	298,159	303,161	319,382	16,221	5.35%
TOTAL REVENUE	277,059	298,159	303,161	319,382	16,221	5.35%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Part Time	-	-	25,006	27,219	2,213	8.85%
Statutory Benefits	-	-	2,128	2,323	195	9.16%
Extended Benefits	-	-	154	34	(120)	-77.92%
Wage Reallocation	-	-	147,309	147,309	-	0.00%
Total Salaries and Benefits	-	-	174,597	176,885	2,288	1.31%
EQUIPMENT						
Equipment Rentals/Leases	9,216	605	1,815	2,000	185	10.19%
Equipment Repairs & Maint.	6,624	2,208	6,624	6,600	(24)	-0.36%
Equipment Replacement New (under \$1,000)	1,584	475	1,426	1,450	24	1.68%
Total Equipment	17,424	3,288	9,865	10,050	185	1.88%
PURCHASED SERVICE						
Audit	-	-	-	-	-	0.00%
Consulting/Professional Fees	12,972	4,703	14,110	14,000	(110)	-0.78%
Insurance	7,000	15,400	7,700	8,200	500	6.49%
Intra County Purchases	4,452	4,900	2,100	2,100	-	0.00%
Snow Removal Contract	13,800	4,600	13,800	15,000	1,200	8.70%
Total Purchased Service	38,224	29,603	37,710	39,300	1,590	4.22%
OPERATIONAL						
Advertising	564	187	560	-	(560)	-100.00%
Office Expense	504	167	500	1,000	500	100.00%
Rent	840	280	840	-	(840)	-100.00%
Telecommunications	4,416	1,472	4,416	4,400	(16)	-0.36%
Travel/Meals	996	333	1,000	-	(1,000)	-100.00%

COUNTY OF HURON
Huronview - Heartland Apartments
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
Building Capital	-	-	20,200	-	(20,200)	-100.00%
Garbage	2,460	997	2,990	5,000	2,010	67.22%
Grounds Maintenance	2,304	851	2,553	2,500	(53)	-2.08%
Maintenance & Repairs/Building	17,592	5,865	17,595	18,000	405	2.30%
Maintenance & Repairs/Electrical	2,304	767	2,300	2,300	-	0.00%
Maintenance & Repairs/Plumbing	1,836	613	1,840	1,850	10	0.54%
Taxes	7,623	7,623	18,300	19,000	700	3.83%
Utilities/Heat	21,852	7,283	21,850	23,000	1,150	5.26%
Utilities/Hydro	45,996	15,333	46,000	81,000	35,000	76.09%
Utilities/Water & Sewer	10,356	3,450	10,350	22,200	11,850	114.49%
Depreciation - Capital Assets	93,630	97,416	97,412	131,880	34,468	35.38%
Total Operational	213,273	142,637	248,706	312,130	63,424	25.50%
PROGRAM						
Program Supplies & Costs	28,944	9,647	28,940	28,940	-	0.00%
Recovery (Apt)	(40)	(20)	-	-	-	0.00%
Total Program	28,904	9,627	28,940	28,940	-	0.00%
OTHER EXPENDITURES						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Total Other Expenditures	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	297,825	185,155	499,818	567,305	67,487	13.50%
Net Requirement	20,766	(113,003)	196,657	247,923	51,266	26.07%
LEVY BASED ADJUSTMENTS						
Less Depreciation	(93,630)	(97,416)	(97,412)	(131,880)	(34,468)	35.38%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	(72,864)	(210,419)	99,245	116,043	16,798	16.93%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	
Add: Depreciation	93,630	97,416	97,412	131,880	34,468	
Total Surplus/Deficit per Financial Statement	20,766	(113,003)	196,657	247,923	85,734	26.07%

COUNTY OF HURON
Homes for the Aged - Huronlea
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	5,693,141	5,844,537	5,815,225	5,836,788	21,563	0.37%
Provincial Project Grants	87,297	18,525	-	-	-	0.00%
Total Provincial Grants	5,780,437	5,863,062	5,815,225	5,836,788	21,563	0.37%
OTHER REVENUE						
Donations	13,974	-	-	-	-	0.00%
Parking	1,470	1,520	1,248	1,250	2	0.16%
Resident - Basic	481,316	518,156	474,089	542,000	67,911	14.32%
Resident - Basic - Private	730,173	737,958	738,579	759,000	20,421	2.76%
Resident - Basic - SemiPrivate	247,459	191,143	259,848	198,000	(61,848)	-23.80%
Resident - Preferred - Private	274,377	315,613	321,397	325,000	3,603	1.12%
Resident - Pref. Semi-Private	50,887	39,314	53,148	41,000	(12,148)	-22.86%
Miscellaneous Revenue	66,453	76,665	68,453	80,031	11,578	16.91%
Transfer from Operating Carryforward	17,807	-	4,523	203,597	199,074	4401.74%
Rent/Lease	201,231	241,296	232,740	235,851	3,111	1.34%
Total Other Revenue	2,085,147	2,121,663	2,154,025	2,385,729	231,704	10.76%
TOTAL REVENUE	7,865,584	7,984,726	7,969,250	8,222,517	253,267	3.18%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	2,999,776	3,162,106	3,466,804	3,894,432	427,628	12.33%
Salaries - Part Time	2,320,245	2,845,733	3,380,849	3,464,347	83,498	2.47%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Agency Cost	1,590,279	800,207	144,800	-	(144,800)	-100.00%
Statutory Benefits	528,206	584,195	599,292	630,278	30,986	5.17%
Extended Benefits	316,877	393,922	422,946	451,734	28,788	6.81%
OMERS	419,886	392,750	431,902	477,536	45,634	10.57%
Wage Reallocation	-	784	4,722	-	(4,722)	-100.00%
WSIB Sch 2 Costs	1,229	80,499	94,400	94,400	-	0.00%
Total Salaries and Benefits	8,176,498	8,260,194	8,545,715	9,012,727	467,012	5.46%
EQUIPMENT						
Equipment Rentals/Leases	21,360	54,244	28,666	31,500	2,834	9.89%
Equipment Repairs & Maint.	60,188	67,267	84,150	65,250	(18,900)	-22.46%
Equipment Replacement New (under \$1,000)	7,226	5,759	17,100	18,575	1,475	8.63%

COUNTY OF HURON
Homes for the Aged - Huronlea
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
Vehicle Lease & Operation	4,219	8,519	6,600	9,200	2,600	39.39%
Total Equipment	92,993	135,789	136,516	124,525	(11,991)	-8.78%
PURCHASED SERVICE						
Audit	2,000	4,600	2,300	4,525	2,225	96.74%
Consulting/Professional Fees	152,461	187,777	200,516	236,706	36,190	18.05%
Insurance	50,000	110,200	55,100	58,200	3,100	5.63%
Intra County Purchases	8,500	19,100	8,500	8,500	-	0.00%
Legal Fees	42,576	36,072	9,000	20,000	11,000	122.22%
Maintenance Contracts	4,124	3,459	5,900	5,900	-	0.00%
Printing (External)	480	39	2,500	2,500	-	0.00%
Snow Removal Contract	29,704	127,582	40,000	74,000	34,000	85.00%
Total Purchased Service	289,844	488,828	323,816	410,331	86,515	26.72%
OPERATIONAL						
Advertising	2,117	-	2,000	1,900	(100)	-5.00%
Associations/Memberships	-	16,130	8,000	8,300	300	3.75%
Miscellaneous Admin.	5,134	6,483	3,200	7,500	4,300	134.38%
Office Expense	10,040	11,200	4,500	6,250	1,750	38.89%
Postage/Courier	245	44	300	228	(72)	-24.00%
Rent	840	280	840	-	(840)	-100.00%
Staff Training	5,973	8,434	35,100	11,275	(23,825)	-67.88%
Telecommunications	8,543	8,082	8,000	9,250	1,250	15.63%
Travel/Meals	7,199	6,907	8,200	7,700	(500)	-6.10%
Building Capital (minor)	121,572	-	269,723	259,650	(10,073)	-3.73%
Garbage	10,586	10,140	6,300	16,891	10,591	168.11%
Grounds Maintenance	13,411	15,040	8,800	9,500	700	7.95%
Maintenance & Repairs/Building	41,442	43,901	33,000	52,600	19,600	59.39%
Maintenance & Repairs/Electrical	10,540	50,545	13,000	13,445	445	3.42%
Maintenance & Repairs/HVAC	17,319	12,476	-	5,000	5,000	0.00%
Maintenance & Repairs/Plumbing	6,968	21,042	13,000	13,445	445	3.42%
Taxes	20,807	14,504	13,700	18,000	4,300	31.39%
Utilities/Heat	55,297	70,769	62,000	74,500	12,500	20.16%
Utilities/Hydro	124,682	138,092	125,000	146,000	21,000	16.80%
Utilities/Water & Sewer	78,445	53,831	57,100	66,000	8,900	15.59%
Depreciation - Capital Assets	383,962	381,979	345,380	436,035	90,655	26.25%
Gain or Loss on disposal of capital assets	9,069	-	-	-	-	0.00%
Total Operational	934,191	869,878	1,017,143	1,163,469	146,326	14.39%
PROGRAM						
Basic Needs Program	58,128	51,283	48,000	48,000	-	0.00%
Med Dir Reg Fee	23,040	22,262	26,000	26,000	-	0.00%

COUNTY OF HURON
Homes for the Aged - Huronlea
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
Medical Supplies	73,493	94,066	65,000	50,000	(15,000)	-23.08%
High Needs	8,991	8,171	15,450	10,000	(5,450)	-35.28%
Recreation & Entertainment	1,108	931	2,430	2,430	-	0.00%
Replenish Bed/Linen	2,255	716	5,500	5,700	200	3.64%
Replenish Dishes/Cutlery	4,009	2,190	4,000	4,000	-	0.00%
Program Supplies & Costs	514,868	476,195	455,340	465,387	10,047	2.21%
Supplies and Costs	-	-	-	25,247	25,247	0.00%
Supplies and Costs - COVID	2,137	712	-	-	-	0.00%
Less Income	(1,447)	(3,665)	-	-	-	0.00%
Less Reimbursements	(63,393)	(5,413)	(16,800)	(16,800)	-	0.00%
Recovery (Apt)	(1,157)	-	-	-	-	0.00%
Total Program	622,032	647,448	604,920	619,964	15,044	2.49%
OTHER						
Transfer to Operating Carryforward	4,523	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Total Other	4,523	-	-	-	-	0.00%
TOTAL EXPENDITURES	10,120,080	10,402,137	10,628,110	11,331,016	702,906	6.61%
Net Requirement	2,254,496	2,417,412	2,658,860	3,108,499	449,639	16.91%
LEVY BASED ADJUSTMENTS						
Less Depreciation	(383,962)	(381,979)	(345,380)	(436,035)	(90,655)	26.25%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	1,870,535	2,035,432	2,313,480	2,672,464	358,984	15.52%
Financial Statement Adjustments						
Transfer To/(From) Reserves	13,285	-	4,523	200,650	196,127	
Add: Depreciation	383,962	381,979	345,380	436,035	90,655	
Total Surplus/Deficit per Financial Statements	2,267,781	2,417,412	2,663,383	3,309,149	540,294	24.25%

COUNTY OF HURON

Huronlea - Nursing and Personal Care Direct

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	4,495,553	4,389,160	4,468,072	4,531,919	63,847	1.43%
Provincial Project Grants	72,303	18,525	-	-	-	0.00%
Total Provincial Grants	4,567,856	4,407,685	4,468,072	4,531,919	63,847	1.43%
TOTAL REVENUE	4,567,856	4,407,685	4,468,072	4,531,919	63,847	1.43%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	1,654,544	2,013,853	2,064,340	2,354,609	290,269	14.06%
Salaries - Part Time	1,453,859	1,932,836	2,460,635	2,490,946	30,311	1.23%
Agency Cost	1,573,551	800,207	144,800	-	(144,800)	-100.00%
Statutory Benefits	313,364	379,186	401,233	426,392	25,159	6.27%
Extended Benefits	174,361	230,631	224,052	264,668	40,616	18.13%
OMERS	228,937	232,974	251,950	268,059	16,109	6.39%
WSIB Sch 2 Costs	-	-	-	-	-	0.00%
Total Salaries and Benefits	5,398,614	5,589,687	5,547,010	5,804,674	257,664	4.65%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Total Purchased Service	-	-	-	-	-	0.00%
PROGRAM						
Less Reimbursements	(1,447)	(3,665)	-	-	-	0.00%
Total Program	(1,447)	(3,665)	-	-	-	0.00%
TOTAL EXPENDITURES	5,397,168	5,586,022	5,547,010	5,804,674	257,664	4.65%
Net Requirement	829,312	1,178,337	1,078,938	1,272,755	193,817	17.96%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	829,312	1,178,337	1,078,938	1,272,755	193,817	17.96%

COUNTY OF HURON

Huronlea - Nursing and Personal Care Direct

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Total Surplus/Deficit per Financial Statement	829,312	1,178,337	1,078,938	1,272,755	193,817	17.96%

COUNTY OF HURON

Huronlea - Nursing and Personal Care Admin

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	364,476	321,830	475,799	380,304	(95,495)	-20.07%
Total Provincial Grants	364,476	321,830	475,799	380,304	(95,495)	-20.07%
TOTAL REVENUE	364,476	321,830	475,799	380,304	(95,495)	-20.07%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	194,616	164,718	316,183	347,940	31,757	10.04%
Salaries - Part Time	(3,800)	6,759	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Statutory Benefits	16,122	17,306	23,046	24,209	1,163	5.05%
Extended Benefits	19,378	20,516	35,703	32,801	(2,902)	-8.13%
OMERS	21,034	18,694	35,358	39,731	4,373	12.37%
WSIB Sch 2 Costs	-	-	-	-	-	0.00%
Total Salaries and Benefits	247,349	227,992	410,290	444,681	34,391	8.38%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	18,339	44,395	45,550	16,000	(29,550)	-64.87%
Equipment Replacement New (under \$1,000)	2,464	342	3,500	3,500	-	0.00%
Total Equipment	20,803	44,737	49,050	19,500	(29,550)	-60.24%
PURCHASED SERVICE						
Consulting/Professional Fees	22,199	14,279	18,500	54,706	36,206	195.71%
Total Purchased Service	22,199	14,279	18,500	54,706	36,206	195.71%
OPERATIONAL						
Miscellaneous Admin.	3,543	-	1,500	-	(1,500)	-100.00%
Staff Training	3,947	5,379	25,300	7,400	(17,900)	-70.75%
Total Operational	7,490	5,379	26,800	7,400	(19,400)	-72.39%
PROGRAM						
Basic Needs Program	58,128	51,283	48,000	48,000	-	0.00%
Med Dir Reg Fee	23,040	22,262	26,000	26,000	-	0.00%
Medical Supplies	73,493	94,066	65,000	50,000	(15,000)	-23.08%
High Needs	8,991	8,171	15,450	10,000	(5,450)	-35.28%

COUNTY OF HURON

Huronlea - Nursing and Personal Care Admin

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Supplies and Costs	-	-	-	20,000	20,000	0.00%
Supplies and Costs - COVID	2,137	712	-	-	-	0.00%
Less Reimbursements	(34,388)	281	(10,000)	(10,000)	-	0.00%
Total Program	131,401	176,775	144,450	144,000	(450)	-0.31%
TOTAL EXPENDITURES	429,242	469,161	649,090	670,287	21,197	3.27%
Net Requirement	64,766	147,331	173,291	289,983	116,692	67.34%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	64,766	147,331	173,291	289,983	116,692	67.34%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Total Surplus/Deficit per Financial Statement	64,766	147,331	173,291	289,983	116,692	67.34%

COUNTY OF HURON

Huronlea - Program and Social Support

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	320,756	449,162	337,138	361,347	24,209	7.18%
Total Provincial Grants	320,756	449,162	337,138	361,347	24,209	7.18%
OTHER REVENUE						
Transfer from Operating Carryforward	-	-	-	2,947	2,947	0.00%
Total Other Revenue	-	-	-	2,947	2,947	0.00%
TOTAL REVENUE	320,756	449,162	337,138	364,294	27,156	8.05%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	165,813	161,010	181,730	186,064	4,334	2.38%
Salaries - Part Time	22,784	55,290	63,249	66,642	3,393	5.36%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Statutory Benefits	20,476	20,959	22,209	22,358	149	0.67%
Extended Benefits	18,090	22,980	33,771	28,607	(5,164)	-15.29%
OMERS	16,547	13,633	16,817	19,665	2,848	16.94%
WSIB Sch 2 Costs	-	-	-	-	-	0.00%
Total Salaries and Benefits	243,711	273,871	317,776	323,336	5,560	1.75%
EQUIPMENT						
Equipment Repairs & Maint.	-	-	300	300	-	0.00%
Equipment Replacement New (under \$1,000)	324	-	5,400	5,400	-	0.00%
Total Equipment	324	-	5,700	5,700	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	75,995	64,184	88,900	81,000	(7,900)	-8.89%
Total Purchased Service	75,995	64,184	88,900	81,000	(7,900)	-8.89%
OPERATIONAL						
Miscellaneous Admin.	48	96	150	-	(150)	-100.00%
Staff Training	-	-	1,200	1,075	(125)	-10.42%
Telecommunications	169	378	-	-	-	0.00%
Travel/Meals	13	145	200	200	-	0.00%
Total Operational	229	619	1,550	1,275	(275)	-17.74%

COUNTY OF HURON**Huronlea - Program and Social Support****Budget for the year ending December 31, 2026**

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
PROGRAM						
Recreation & Entertainment	1,108	931	2,430	2,430	-	0.00%
Program Supplies & Costs	3,273	3,173	9,000	6,947	(2,053)	-22.81%
Supplies and Costs - Excursion	-	-	-	5,247	5,247	0.00%
Total Program	4,381	4,104	11,430	14,624	3,194	27.94%
TOTAL EXPENDITURES	324,640	342,777	425,356	425,935	579	0.14%
Net Requirement	3,884	(106,385)	88,218	61,641	(26,577)	-30.13%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	3,884	(106,385)	88,218	61,641	(26,577)	-30.13%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Total Surplus/Deficit per Financial Statement	3,884	(106,385)	88,218	61,641	(26,577)	-30.13%

COUNTY OF HURON**Huronlea - Raw Food****Budget for the year ending December 31, 2026**

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	300,239	305,304	312,180	318,663	6,483	2.08%
Total Provincial Grants	300,239	305,304	312,180	318,663	6,483	2.08%
TOTAL REVENUE	300,239	305,304	312,180	318,663	6,483	2.08%
EXPENDITURES						
PROGRAM						
Program Supplies & Costs	422,648	403,846	354,500	365,000	10,500	2.96%
Less Reimbursements	(1,434)	-	(6,800)	(6,800)	-	0.00%
Total Program	421,213	403,846	347,700	358,200	10,500	3.02%
TOTAL EXPENDITURES	421,213	403,846	347,700	358,200	10,500	3.02%
Net Requirement	120,974	98,542	35,520	39,537	4,017	11.31%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	120,974	98,542	35,520	39,537	4,017	11.31%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Total Surplus/Deficit per Financial Statement	120,974	98,542	35,520	39,537	4,017	11.31%

COUNTY OF HURON
Huronlea - Housekeeping
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	116,936	111,333	121,673	125,224	3,551	2.92%
Salaries - Part Time	352,378	302,437	333,231	340,406	7,175	2.15%
Statutory Benefits	50,988	41,178	40,460	41,308	848	2.10%
Extended Benefits	16,973	17,963	24,897	18,156	(6,741)	-27.08%
OMERS	43,605	32,774	33,324	39,365	6,041	18.13%
Wage Reallocation	-	-	(65,026)	(65,026)	-	0.00%
WSIB Sch 2 Costs	-	-	-	-	-	0.00%
Total Salaries and Benefits	580,880	505,685	488,559	499,433	10,874	2.23%
EQUIPMENT						
Equipment Repairs & Maint.	3,405	-	800	800	-	0.00%
Equipment Replacement New (under \$1,000)	690	-	800	800	-	0.00%
Total Equipment	4,094	-	1,600	1,600	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	65	-	-	-	-	0.00%
Maintenance Contracts	4,124	3,459	5,900	5,900	-	0.00%
Total Purchased Service	4,189	3,459	5,900	5,900	-	0.00%
OPERATIONAL						
Miscellaneous Admin.	96	-	300	-	(300)	-100.00%
Staff Training	-	-	300	-	(300)	-100.00%
Total Operational	96	-	600	-	(600)	-100.00%
PROGRAM						
Program Supplies & Costs	39,129	32,607	31,900	34,000	2,100	6.58%
Supplies and Costs - COVID	-	-	-	-	-	0.00%
Recovery (Apt)	(1,149)	-	-	-	-	0.00%
Total Program	37,980	32,607	31,900	34,000	2,100	6.58%

COUNTY OF HURON
Huronlea - Housekeeping
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL EXPENDITURES	627,239	541,751	528,559	540,933	12,374	2.34%
Net Requirement	627,239	541,751	528,559	540,933	12,374	2.34%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	627,239	541,751	528,559	540,933	12,374	2.34%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Total Surplus/Deficit per Financial Statement	627,239	541,751	528,559	540,933	12,374	2.34%

COUNTY OF HURON

Huronlea - Building

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	0.00%
OTHER REVENUE						
Transfer from Operating Carryforward	17,807	-	4,523	200,650	196,127	4336.58%
Transfer from Reserves	-	-	-	-	-	0.00%
Intra County Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	17,807	-	4,523	200,650	196,127	4336.58%
TOTAL REVENUE	17,807	-	4,523	200,650	196,127	4336.58%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	162,253	160,773	149,708	172,194	22,486	15.02%
Salaries - Part Time	8,995	10,790	26,261	6,639	(19,622)	-74.72%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Statutory Benefits	17,864	17,657	16,212	16,158	(54)	-0.33%
Extended Benefits	29,804	32,925	34,660	34,438	(222)	-0.64%
OMERS	15,733	15,139	13,843	16,712	2,869	20.73%
Wage Reallocation	-	784	(47,385)	(47,385)	-	0.00%
WSIB Sch 2 Costs	-	-	-	-	-	0.00%
Total Salaries and Benefits	234,649	238,068	193,299	198,756	5,457	2.82%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	16,991	14,325	13,400	17,000	3,600	26.87%
Equipment Replacement New (under \$1,000)	1,561	1,896	2,345	2,345	-	0.00%
Total Equipment	18,552	16,221	15,745	19,345	3,600	22.86%
PURCHASED SERVICE						
Consulting/Professional Fees	17,111	64,934	16,750	52,000	35,250	210.45%
Intra County Purchases	(96)	2,100	-	-	-	0.00%
Snow Removal Contract	16,504	123,182	26,800	60,000	33,200	123.88%
Total Purchased Service	33,519	190,215	43,550	112,000	68,450	157.18%
OPERATIONAL						

COUNTY OF HURON

Huronlea - Building

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
Miscellaneous Admin.	36	2,595	-	-	-	0.00%
Staff Training	-	-	-	500	500	0.00%
Building Capital (minor)	120,223	-	249,523	259,650	10,127	4.06%
Grounds Maintenance	10,903	14,072	5,896	6,500	604	10.24%
Maintenance & Repairs/Building	33,846	41,371	25,410	45,000	19,590	77.10%
Maintenance & Repairs/Electrical	6,244	49,115	8,710	9,145	435	4.99%
Maintenance & Repairs/HVAC	17,319	12,476	-	5,000	5,000	0.00%
Maintenance & Repairs/Plumbing	2,672	19,612	8,710	9,145	435	4.99%
Depreciation - Capital Assets	200,222	236,272	177,752	179,393	1,641	0.92%
Gain or Loss on disposal of capital assets	9,069	-	-	-	-	0.00%
Total Operational	400,533	375,512	476,001	514,333	38,332	8.05%
PROGRAM						
Supplies and Costs - COVID	-	-	-	-	-	0.00%
Less Reimbursements	(286)	-	-	-	-	0.00%
Total Program	(286)	-	-	-	-	0.00%
OTHER EXPENDITURES						
Transfer to Operating Carryforward	4,523	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Total Other Expenditures	4,523	-	-	-	-	0.00%
TOTAL EXPENDITURES	691,489	820,017	728,595	844,434	115,839	15.90%
Net Requirement	673,682	820,017	724,072	643,784	(80,288)	-11.09%
LEVY BASED ADJUSTMENTS						
Less Depreciation	(200,222)	(236,272)	(177,752)	(179,393)	(1,641)	0.92%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	473,460	583,745	546,320	464,391	(81,929)	-15.00%
Financial Statement Adjustments						
Transfer To/(From) Reserves	13,285	-	4,523	200,650	196,127	
Add: Depreciation	200,222	236,272	177,752	179,393	1,641	
Total Surplus/Deficit per Financial Statement	686,966	820,017	728,595	844,434	(78,646)	15.90%

COUNTY OF HURON

Huronlea - Dietary

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Donations	621	-	-	-	-	0.00%
Intra County Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	621	-	-	-	-	0.00%
TOTAL REVENUE	621	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	135,767	120,923	204,603	220,639	16,036	7.84%
Salaries - Part Time	436,193	456,865	424,288	465,927	41,639	9.81%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Agency/Outsourcing	2,503	-	-	-	-	0.00%
Statutory Benefits	58,903	54,298	55,935	60,732	4,797	8.58%
Extended Benefits	11,428	20,698	22,630	25,370	2,740	12.11%
OMERS	28,278	30,849	32,964	40,870	7,906	23.98%
Wage Reallocation	-	-	(13,203)	(13,203)	-	0.00%
WSIB Sch 2 Costs	-	-	-	-	-	0.00%
Total Salaries and Benefits	673,073	683,632	727,217	800,335	73,118	10.05%
EQUIPMENT						
Equipment Repairs & Maint.	12,394	5,115	10,000	10,000	-	0.00%
Equipment Replacement New (under \$1,000)	687	1,661	1,500	1,500	-	0.00%
Total Equipment	13,081	6,776	11,500	11,500	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	21,158	24,781	12,820	20,700	7,880	61.47%
Total Purchased Service	21,158	24,781	12,820	20,700	7,880	61.47%
OPERATIONAL						
Miscellaneous Admin.	-	-	300	-	(300)	-100.00%
Staff Training	-	-	3,000	500	(2,500)	-83.33%
Total Operational	-	-	3,300	500	(2,800)	-84.85%
PROGRAM						
Replenish Dishes/Cutlery	4,009	2,190	4,000	4,000	-	0.00%
Program Supplies & Costs	3,244	9,526	15,500	15,500	-	0.00%

COUNTY OF HURON

Huronlea - Dietary

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Supplies and Costs - COVID	-	-	-	-	-	0.00%
Less Reimbursements	(3,114)	-	-	-	-	0.00%
Recovery (Apt)	-	-	-	-	-	0.00%
Total Program	4,139	11,716	19,500	19,500	-	0.00%
TOTAL EXPENDITURES	711,451	726,905	774,337	852,535	78,198	10.10%
Net Requirement	710,830	726,905	774,337	852,535	78,198	10.10%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	710,830	726,905	774,337	852,535	78,198	10.10%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Total Surplus/Deficit per Financial Statement	710,830	726,905	774,337	852,535	78,198	10.10%

COUNTY OF HURON

Huronlea - Laundry

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	59,059	38,485	60,791	62,086	1,295	2.13%
Salaries - Part Time	2,548	35,339	48,309	51,882	3,573	7.40%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Statutory Benefits	7,334	7,165	9,691	10,119	428	4.42%
Extended Benefits	8,376	8,715	9,174	9,648	474	5.17%
OMERS	6,631	6,472	8,641	5,750	(2,891)	-33.46%
Wage Reallocation	-	-	-	-	-	0.00%
WSIB Sch 2 Costs	-	-	-	-	-	0.00%
Total Salaries and Benefits	83,948	96,176	136,606	139,485	2,879	2.11%
EQUIPMENT						
Equipment Repairs & Maint.	1,416	1,224	1,500	1,500	-	0.00%
Equipment Replacement New (under \$1,000)	122	1,475	400	450	50	12.50%
Total Equipment	1,538	2,699	1,900	1,950	50	2.63%
PURCHASED SERVICE						
Consulting/Professional Fees	-	1,475	-	3,500	3,500	0.00%
Total Purchased Service	-	1,475	-	3,500	3,500	0.00%
OPERATIONAL						
Miscellaneous Admin.	(287)	-	-	-	-	0.00%
Staff Training	-	-	300	300	-	0.00%
Total Operational	(287)	-	300	300	-	0.00%
PROGRAM						
Replenish Bed/Linen	2,255	716	5,500	5,700	200	3.64%
Program Supplies & Costs	16,634	17,064	15,000	15,000	-	0.00%
Total Program	18,889	17,781	20,500	20,700	200	0.98%
TOTAL EXPENDITURES	104,087	118,131	159,306	165,935	6,629	4.16%
Net Requirement	104,087	118,131	159,306	165,935	6,629	4.16%
LEVY BASED ADJUSTMENTS						

COUNTY OF HURON

Huronlea - Laundry

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	104,087	118,131	159,306	165,935	6,629	4.16%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Total Surplus/Deficit per Financial Statement	104,087	118,131	159,306	165,935	6,629	4.16%

COUNTY OF HURON

Huronlea - General and Administration

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	212,116	379,082	222,036	244,555	22,519	10.14%
Provincial Project Grants	14,994	-	-	-	-	0.00%
Total Provincial Grants	227,110	379,082	222,036	244,555	22,519	10.14%
OTHER REVENUE						
Donations	13,353	-	-	-	-	0.00%
Parking	-	-	-	-	-	0.00%
Resident - Basic	481,316	518,156	474,089	542,000	67,911	14.32%
Resident - Basic - Private	730,173	737,958	738,579	759,000	20,421	2.76%
Resident - Basic - SemiPrivate	247,459	191,143	259,848	198,000	(61,848)	-23.80%
Resident - Preferred - Private	274,377	315,613	321,397	325,000	3,603	1.12%
Resident - Pref. Semi-Private	50,887	39,314	53,148	41,000	(12,148)	-22.86%
Miscellaneous Revenue	1,200	1,400	-	-	-	0.00%
Intra County Recoveries	-	-	-	-	-	0.00%
Rent/Lease	840	280	840	-	(840)	-100.00%
Total Other Revenue	1,799,603	1,803,863	1,847,901	1,865,000	17,099	0.93%
TOTAL REVENUE	2,026,714	2,182,945	2,069,937	2,109,555	39,618	1.91%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	510,789	391,012	367,776	425,676	57,900	15.74%
Salaries - Part Time	47,288	45,417	-	15,776	15,776	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Agency/Outsourcing	14,225	-	-	-	-	0.00%
Statutory Benefits	43,155	46,446	28,390	26,780	(1,610)	-5.67%
Extended Benefits	38,467	39,494	37,906	38,012	106	0.28%
OMERS	59,120	42,214	39,005	47,384	8,379	21.48%
Wage Reallocation	-	-	(16,973)	(21,695)	(4,722)	27.82%
WSIB Sch 2 Costs	1,229	80,499	94,400	94,400	-	0.00%
Total Salaries and Benefits	714,274	645,082	550,504	626,333	75,829	13.77%
EQUIPMENT						
Equipment Rentals/Leases	14,388	53,639	26,851	29,500	2,649	9.87%
Equipment Repairs & Maint.	(444)	(475)	4,515	4,650	135	2.99%
Equipment Replacement New (under \$1,000)	(435)	(220)	1,340	2,580	1,240	92.54%

COUNTY OF HURON
Huronlea - General and Administration
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
Vehicle Lease & Operation	4,219	8,519	6,600	9,200	2,600	39.39%
Total Equipment	17,728	61,463	39,306	45,930	6,624	16.85%
PURCHASED SERVICE						
Audit	2,000	4,600	2,300	4,525	2,225	96.74%
Consulting/Professional Fees	7,866	14,971	52,225	13,500	(38,725)	-74.15%
Insurance	-	-	-	-	-	0.00%
Intra County Purchases	3,225	10,852	5,865	5,865	-	0.00%
Legal Fees	42,576	36,072	9,000	20,000	11,000	122.22%
Printing (External)	480	39	2,500	2,500	-	0.00%
Total Purchased Service	56,146	66,533	71,890	46,390	(25,500)	-35.47%
OPERATIONAL						
Advertising	2,021	(33)	1,900	1,900	-	0.00%
Associations/Memberships	-	16,130	8,000	8,300	300	3.75%
Miscellaneous Admin.	1,699	3,792	950	7,500	6,550	689.47%
Office Expense	9,536	11,033	4,000	5,250	1,250	31.25%
Postage/Courier	173	20	228	228	-	0.00%
Staff Training	2,027	3,055	5,000	1,500	(3,500)	-70.00%
Telecommunications	978	227	-	-	-	0.00%
Travel/Meals	6,682	6,595	7,500	7,500	-	0.00%
Building Capital	1,349	-	-	-	-	0.00%
Depreciation - Capital Assets	98,540	58,155	80,079	127,896	47,817	59.71%
Total Operational	123,005	98,974	107,657	160,074	52,417	48.69%
PROGRAM						
Supplies and Costs - COVID	-	-	-	-	-	0.00%
Less Reimbursements	(24,171)	(5,694)	-	-	-	0.00%
Recovery (Apt)	-	-	-	-	-	0.00%
Total Program	(24,171)	(5,694)	-	-	-	0.00%
OTHER						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Total Other	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	886,982	866,358	769,357	878,727	109,370	14.22%
Net Requirement	(1,139,731)	(1,316,587)	(1,300,580)	(1,230,828)	69,752	-5.36%
LEVY BASED ADJUSTMENTS						

COUNTY OF HURON

Huronlea - General and Administration

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Less Depreciation	(98,540)	(58,155)	(80,079)	(127,896)	(47,817)	59.71%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	(1,238,272)	(1,374,742)	(1,380,659)	(1,358,724)	21,935	-1.59%
Financial Statement Adjustments						
Transfer To/(From) Reserves	-	-	-	-	-	
Add: Depreciation	98,540	58,155	80,079	127,896	47,817	
Total Surplus/Deficit per Financial Statement	(1,139,731)	(1,316,587)	(1,300,580)	(1,230,828)	117,568	-5.36%

COUNTY OF HURON

Huronlea - Facilities

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
EXPENDITURES						
PURCHASED SERVICE						
Insurance	43,200	95,400	47,700	50,400	2,700	5.66%
Intra County Purchases	-	-	-	-	-	0.00%
Total Purchased Service	43,200	95,400	47,700	50,400	2,700	5.66%
OPERATIONAL						
Telecommunications	4,996	6,597	5,360	6,600	1,240	23.13%
Garbage	8,510	9,447	4,221	12,700	8,479	200.88%
Utilities/Heat	34,837	63,949	41,540	50,000	8,460	20.37%
Utilities/Hydro	83,426	124,342	83,750	98,000	14,250	17.01%
Utilities/Water & Sewer	59,281	47,550	38,257	44,000	5,743	15.01%
Total Operational	191,051	251,885	173,128	211,300	38,172	22.05%
TOTAL EXPENDITURES	234,251	347,285	220,828	261,700	40,872	18.51%
Net Requirement	234,251	347,285	220,828	261,700	40,872	18.51%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	234,251	347,285	220,828	261,700	40,872	18.51%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Total Surplus/Deficit per Financial Statement	234,251	347,285	220,828	261,700	40,872	18.51%

COUNTY OF HURON

Huronlea - Highland Apartments

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Parking	1,470	1,520	1,248	1,250	2	0.16%
Miscellaneous Revenue	65,253	75,265	68,453	80,031	11,578	16.91%
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Rent/Lease	200,391	241,016	231,900	235,851	3,951	1.70%
Total Other Revenue	267,114	317,800	301,601	317,132	15,531	5.15%
TOTAL REVENUE	267,114	317,800	301,601	317,132	15,531	5.15%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Part Time	-	-	24,876	26,129	1,253	5.04%
Statutory Benefits	-	-	2,116	2,222	106	5.01%
Extended Benefits	-	-	153	34	(119)	-77.78%
Wage Reallocation	-	-	147,309	147,309	-	0.00%
Total Salaries and Benefits	-	-	174,454	175,694	1,240	0.71%
EQUIPMENT						
Equipment Rentals/Leases	6,972	605	1,815	2,000	185	10.19%
Equipment Repairs & Maint.	8,088	2,683	8,085	15,000	6,915	85.53%
Equipment Replacement New (under \$1,000)	1,812	605	1,815	2,000	185	10.19%
Total Equipment	16,872	3,893	11,715	19,000	7,285	62.19%
PURCHASED SERVICE						
Consulting/Professional Fees	8,067	3,153	11,321	11,300	(21)	-0.19%
Insurance	6,800	14,800	7,400	7,800	400	5.41%
Intra County Purchases	5,371	6,148	2,635	2,635	-	0.00%
Snow Removal Contract	13,200	4,400	13,200	14,000	800	6.06%
Total Purchased Service	33,438	28,502	34,556	35,735	1,179	3.41%
OPERATIONAL						
Advertising	96	33	100	-	(100)	-100.00%
Office Expense	504	167	500	1,000	500	100.00%
Postage/Courier	72	24	72	-	(72)	-100.00%
Rent	840	280	840	-	(840)	-100.00%
Telecommunications	2,400	880	2,640	2,650	10	0.38%
Travel/Meals	504	167	500	-	(500)	-100.00%

COUNTY OF HURON

Huronlea - Highland Apartments

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
Building Capital	-	-	20,200	-	(20,200)	-100.00%
Garbage	2,076	693	2,079	4,191	2,112	101.59%
Grounds Maintenance	2,508	968	2,904	3,000	96	3.31%
Maintenance & Repairs/Building	7,596	2,530	7,590	7,600	10	0.13%
Maintenance & Repairs/Electrical	4,296	1,430	4,290	4,300	10	0.23%
Maintenance & Repairs/Plumbing	4,296	1,430	4,290	4,300	10	0.23%
Taxes	20,807	14,504	13,700	18,000	4,300	31.39%
Utilities/Heat	20,460	6,820	20,460	24,500	4,040	19.75%
Utilities/Hydro	41,256	13,750	41,250	48,000	6,750	16.36%
Utilities/Water & Sewer	19,164	6,281	18,843	22,000	3,157	16.75%
Depreciation - Capital Assets	85,200	87,552	87,549	128,746	41,197	47.06%
Total Operational	212,075	137,509	227,807	268,287	40,480	17.77%
PROGRAM						
Program Supplies & Costs	29,940	9,980	29,440	28,940	(500)	-1.70%
Supplies and Costs - COVID	-	-	-	-	-	0.00%
Recovery (Apt)	(8)	-	-	-	-	0.00%
Total Program	29,932	9,980	29,440	28,940	(500)	-1.70%
OTHER EXPENDITURES						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Total Other Expenditures	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	292,316	179,884	477,972	527,656	49,684	10.39%
Net Requirement	25,202	(137,917)	176,371	210,524	34,153	19.36%
LEVY BASED ADJUSTMENTS						
Less Depreciation	(85,200)	(87,552)	(87,549)	(128,746)	(41,197)	47.06%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	(59,998)	(225,469)	88,822	81,778	(7,044)	-7.93%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	
Add: Depreciation	85,200	87,552	87,549	128,746	41,197	
Total Surplus/Deficit per Financial Statement	25,202	(137,917)	176,371	210,524	75,350	19.36%



COUNTY OF HURON

2026 BUDGET

Social Services

Corporation of the County of Huron

2026 Budget | Social Services

Program Description

Social and Property Services provides respectful and supportive services to all members of our community.

We offer inclusiveness by providing everyone with equal access to opportunities and resources. Understanding client needs and providing efficient and personable services to achieve success.

Staff engage with community members and partners to work towards transformative change. Integration is fostered by enhancing collaboration to improve access to support services.

Quality of service is provided by understanding client needs and delivering efficient and personable service to achieve success.

Innovation continues to be important by developing knowledge, experience and creativity to enhance performance and engagement.

Strategic Priorities, Goals and Objectives

- Recruitment of Students: To develop processes and a policy to effectively recruit post-secondary students and provide meaningful content, in collaboration with Human Resources.
- To enhance accessibility, consistency, security, and collaboration across the Social Services Department by transitioning all policies, procedures, operational documents, and staff resources from local/shared hard drives to Microsoft SharePoint.
- Gender Based Violence – Education: Collaborate with external community partner to develop and deliver gender-based violence training for staff.
- Ontario Works - Modernization: Financial overpayment support processes, integrated employment services and emergency preparedness.
- Recruitment and Retention – Early Childhood Educators: Create a “Live Here/Work Here” campaign; coaching and mentoring initiatives.
- Equity, Diversity and Inclusion: Universal design, mentorship circles for educators and supporting Kids’ First reorganization.
- By-Name List Priority Status – Create: Identify, pilot and implement.
- Electronic Funds Transfer – Implement: The ability to accept electronic funds from housing tenants, and parents responsible for childcare fees.
- Tenant Forms – Digitalize maintenance request and tenant complaint forms.

2026 Workplan and Key Changes

Key actions will focus on the strategic priorities, goals and objectives identified for the Social Services division, and working in collaboration with the Full Social and Property Services Department.

The 10-year Affordable Housing and Homelessness Plan will be developed. Establishing a comprehensive long-term plan for affordable housing and homelessness is critical to addressing current needs while preparing for future growth. Strategic planning allows communities to align resources, coordinate agencies, and create evidence-based solutions that reduce homelessness, increase housing stability, and foster inclusive economic development.

A long-term affordable housing and homelessness plan strengthens the entire community. When people have access to safe, affordable homes, they can pursue education, maintain employment, and contribute to the local economy. The Plan will work towards ensuring that families, seniors, and vulnerable residents are supported today and for generations to come.

The need to attract, recruit, and retain skilled childcare workers will continue to be a major priority in 2026. Without intentional, well-supported workforce strategies, vacancies will persist and providers will struggle to meet the growing demand for quality childcare. Strengthening this workforce is vital for the stability and success of families, providers, and the broader community.

As part of the province's initiative to allow for more life stabilization support, Ontario Works Caseworkers will continue to offer vital life stabilization supports. The Department will continue to develop strong working relationships with the employment opportunities provider servicing Huron County.

2026 Budget Highlights

Operating

- Overall operating levy decreased by 7.93% or \$387,204.
- Salaries and Benefits increasing by \$256,489 due, in part, to the proposed COLA and grid movements. The Housing Liaison contract position, following the attrition management process, will not be renewed. As three new properties are now fully operational, the request for a 1FTE Maintenance Technician and a 1FTE Client Services Lead are requested and contribute to the increased salary and benefits' cost.

- The 50/50 cost share with the Ministry of Children, Community and Social Services for Ontario Works remains at \$875,900 for the County's mandatory portion.
- The mandatory cost share with the Ministry of Education for Children's Services remains at \$401,008.
- The Ministry of Municipal Affairs and Housing continues to decrease funding for community housing as debentures for community housing reach end dates and end of operating agreements come due for non-profit and co-operative housing. All funding for community housing non-profit and co-operative housing will expire by the end of 2029. The levy portion of the non-profit and co-operative housing will be \$728,548 in 2026.
- The operating agreements for two non-profit housing providers and one County co-operative housing provider will expire in 2026. While developing an action plan to address the end of operating agreements, Council has previously received two of the three related reports. The final report, which will outline the County's proposed strategy, is scheduled to be presented in March
- The levy portion of the County's owned community housing will be \$2.3 million in 2026.
- The levy portion of the homelessness programs is identified as \$346,547, a decrease of over 36% from 2025. A realignment of programs, following the 2025 strategic review of homelessness programs, was instrumental in identifying decreased costs.

Capital

- Total new capital expenditures of \$1,568,000 in Housing Services, reduced to \$1,070,265 after provincial and federal funding applied.
- Federal funding will cost share a large window replacement at 134 Sanders Street, 299 Queen Street, 134 King Street, 135 James Street and 31 Main Street, all County-owned community housing apartment building.

Staffing

The approved staff complement for 2025 is 48.09 permanent full-time equivalent (FTE) positions. In 2026, the staffing complement will be adjusted to support the continued growth of the housing portfolio.

The Housing Liaison contract position is currently vacant and will not be renewed. A review of the Housing Services portfolio, including an assessment through the attrition management process, identified opportunities to realign certain job responsibilities and discontinue others that are no longer required.

An increase to the Housing Services staffing complement is being requested for 2026 in preparation for the Gibbons Street project becoming operational. Additional maintenance, custodial, and property management services will be needed to support the expanded portfolio. With the recent addition of two triplexes in 2023, the 20 units at 146 Sanders Street, Exeter occupied in January 2025, and the 40 units now available for occupancy at Gibbons Street, Goderich, it is anticipated that two additional permanent FTE positions will be required in 2026.

Custodial services have been secured through an external cleaning contractor. The permanent, full-time positions requested for 2026 are a Maintenance Technician and a Client Services Lead. The expansion of County-owned properties and operational demands, combined with the growing number of tenancies and the increasing complexity of tenant needs, make the addition of these positions necessary.

Staff Complement (FTE)	2025	2026	Change	2027	2028
Ontario Works	13.46	13.10	(0.36)	13.10	13.10
Children's Services	14.24	14.24	-	14.24	14.24
Housing & Property Services	20.39	20.40	0.01	22.40	22.40
TOTAL	48.09	47.74	-0.35	49.74	49.74

Summary

The total levy for the Department is projected to decrease by \$148,139 to \$5,533,030 for the 2026 budget year, or a decrease of 2.61%.

COUNTY OF HURON

Social Services - BUDGET SUMMARY

	2025	2026	Change (\$)	Change (%)
Revenue Summary				
Operating Budget				
Government Transfers	23,223,265	27,614,290	4,391,025	
Reserves	-	30,182	30,182	
Other Funding	2,574,259	3,226,000	651,741	
Internal Charges	-	-	-	
Total Operating Revenue	25,797,524	30,870,472	5,072,948	19.66%
Capital Budget				
Government Transfers	633,925	727,392	93,467	
Reserves	6,131,981	646,507	(5,485,474)	
Other Funding	217,000	-	(217,000)	
Debt Financing	-	-	-	
Total Capital Revenue	6,982,906	1,373,899	(5,609,007)	-80.32%
Total Revenue - BUDGET	32,780,430	32,244,371	(536,059)	-1.64%
Expenditure Summary				
Operating Budget				
Salaries and Benefits	4,952,625	5,209,114	256,489	
Equipment	189,650	212,980	23,330	
Purchased Service	732,667	858,928	126,261	
Internal Charges	51,282	51,282	-	
Operational	2,635,273	3,050,161	414,888	
Program	22,119,996	25,984,772	3,864,776	
Transfer to Reserves	-	-	-	
Total Operating Budget	30,681,493	35,367,237	4,685,744	15.27%
Capital Budget				
Capital Expenditures	7,780,106	2,410,164	(5,369,942)	
Transfer to Reserves	-	-	-	
Debt Repayment	-	-	-	
Total Capital Budget	7,780,106	2,410,164	(5,369,942)	-69.02%
Total Expenditures - BUDGET	38,461,599	37,777,401	(684,198)	-1.78%
Total LEVY	5,681,169	5,533,030	(148,139)	-2.61%
Financial Statement Adjustments (PSAB)				
Amortization	1,283,679	1,697,331	413,652	
Debt Financing			-	
Debt Repayments	-	-	-	
Capital Expenditures	(7,780,106)	(2,410,164)	5,369,942	
Reserves	6,131,981	676,689	(5,455,292)	
Total Financial Statement Expenditures	5,316,723	5,496,886	180,163	3.39%

COUNTY OF HURON
Social Services - CAPITAL SUMMARY
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Capital Grant	5,322,715	109,402	633,925	727,392	93,467	14.74%
Total Provincial Grants	5,322,715	109,402	633,925	727,392	93,467	14.74%
OTHER REVENUE						
Donations	-	2,109,741	217,000	-	(217,000)	-100.00%
Transfer from Capital Carryforward	868,749	4,684	467,281	606,507	139,226	29.79%
Transfer from Reserves	8,126,712	5,558,827	5,664,700	40,000	(5,624,700)	-99.29%
Total Other Revenue	8,995,462	7,673,252	6,348,981	646,507	(5,702,474)	-89.82%
TOTAL REVENUE	14,318,177	7,782,654	6,982,906	1,373,899	(5,609,007)	-80.32%
EXPENDITURES						
EQUIPMENT						
Equipment Replacement New	41,726	206,356	846,106	10,000	(836,106)	-98.82%
Total Equipment	41,726	206,356	846,106	10,000	(836,106)	-98.82%
BUILDING						
Building Capital	14,006,909	7,680,080	6,934,000	2,400,164	(4,533,836)	-65.39%
Total Building	14,006,909	7,680,080	6,934,000	2,400,164	(4,533,836)	-65.39%
OTHER						
Transfer to Capital Carryfoward	467,280	-	-	-	-	0.00%
Transfer to Reserves	351,212	-	-	-	-	0.00%
Total Other	818,493	-	-	-	-	0.00%
TOTAL EXPENDITURES	14,867,127	7,886,436	7,780,106	2,410,164	(5,369,942)	-69.02%
NET REQUIREMENT	548,951	103,781	797,200	1,036,265	239,065	29.99%
LEVY BASED ADJUSTMENTS						
Less: Depreciation	-	-	-	-	-	0.00%
NET CAPITAL LEVY REQUIREMENT	548,951	103,781	797,200	1,036,265	239,065	29.99%
Financial Statement Adjustments						
Transfer To/(From) Reserves	8,644,249	5,563,511	6,131,981	646,507	(5,485,474)	-89.46%

COUNTY OF HURON
Social Services - CAPITAL SUMMARY
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Add: Depreciation	-	-	-	-	-	0.00%
Less: Principal payments	-	-	-	-	-	0.00%
Less: Capital Expenditures	(14,048,635)	(7,886,436)	(7,780,106)	(2,410,164)	5,369,942	-69.02%
Add: Debt financing	-	-	-	-	-	0.00%
Surplus/Deficit per Financial Statements	(4,855,435)	(2,219,143)	(850,925)	(727,392)	123,533	-14.52%

COUNTY OF HURON
Social Services - Housing CAPITAL
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	-	-	-	-	-	0.00%
Provincial Project Grants	-	-	-	-	-	0.00%
Provincial Capital Grant	4,864,779	81,465	613,925	652,392	38,467	6.27%
Total Provincial Grants	4,864,779	81,465	613,925	652,392	38,467	6.27%
OTHER REVENUE						
Donations	-	2,109,741	217,000	-	(217,000)	-100.00%
Transfer from Capital Carryforward	868,749	4,684	467,281	606,507	139,226	29.79%
Transfer from Reserves	8,126,712	5,558,827	5,664,700	40,000	(5,624,700)	-99.29%
Total Other Revenue	8,995,462	7,673,252	6,348,981	646,507	(5,702,474)	-89.82%
TOTAL REVENUE	13,860,240	7,754,717	6,962,906	1,298,899	(5,664,007)	-81.35%
EXPENDITURES						
EQUIPMENT						
Equipment Replacement New	-	178,419	826,106	-	(826,106)	-100.00%
Total Equipment	-	178,419	826,106	-	(826,106)	-100.00%
BUILDING						
Building Capital	13,590,698	7,680,080	6,934,000	2,335,164	(4,598,836)	-66.32%
Total Building	13,590,698	7,680,080	6,934,000	2,335,164	(4,598,836)	-66.32%
OTHER						
Transfer to Capital Carryforward	467,280	-	-	-	-	0.00%
Transfer to Reserves	351,212	-	-	-	-	0.00%
Total Other	818,493	-	-	-	-	0.00%
TOTAL EXPENDITURES	14,409,191	7,858,499	7,760,106	2,335,164	(5,424,942)	-69.91%
NET REQUIREMENT	548,951	103,781	797,200	1,036,265	239,065	29.99%
LEVY BASED ADJUSTMENTS						
Less: Depreciation					-	0.00%
NET LEVY REQUIREMENT	548,951	103,781	797,200	1,036,265	239,065	29.99%

COUNTY OF HURON
Social Services - Housing CAPITAL
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Financial Statement Adjustments						
Transfer To/(From) Reserves	8,644,249	5,563,511	6,131,981	646,507	(5,485,474)	-89.46%
Less: Capital Expenditures	(13,590,698)	(7,858,499)	(7,760,106)	(2,335,164)	5,424,942	-69.91%
Surplus/Deficit per Financial Statements	(4,397,498)	(2,191,206)	(830,925)	(652,392)	178,533	-21.49%

COUNTY OF HURON

Social Services - Child Care CAPITAL

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Capital Grant	457,937	27,937	20,000	65,000	45,000	225.00%
Total Provincial Grants	457,937	27,937	20,000	65,000	45,000	225.00%
OTHER REVENUE						
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	457,937	27,937	20,000	65,000	45,000	225.00%
EXPENDITURES						
EQUIPMENT						
Equipment Replacement New	41,726	27,937	20,000	-	(20,000)	-100.00%
Total Equipment	41,726	27,937	20,000	-	(20,000)	-100.00%
BUILDING						
Building Capital	416,211	-	-	65,000	65,000	0.00%
Total Building	416,211	-	-	65,000	65,000	0.00%
OTHER						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Total Other	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	457,937	27,937	20,000	65,000	45,000	225.00%
NET REQUIREMENT	-	-	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less: Depreciation					-	0.00%
NET LEVY REQUIREMENT	-	-	-	-	-	0.00%
Financial Statement Adjustments						
Transfer To/(From) Reserves	-	-	-	-	-	0.00%
Less: Capital Expenditures	(457,937)	(27,937)	(20,000)	(65,000)	(45,000)	225.00%

COUNTY OF HURON
Social Services - Child Care CAPITAL
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Surplus/Deficit per Financial Statements	(457,937)	(27,937)	(20,000)	(65,000)	(45,000)	225.00%

COUNTY OF HURON

Social Services - Ontario Works CAPITAL

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Capital Grant	-	-	-	10,000	10,000	0.00%
Total Provincial Grants	-	-	-	10,000	10,000	0.00%
OTHER REVENUE						
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	10,000	10,000	0.00%
EXPENDITURES						
EQUIPMENT						
Equipment Replacement New	-	-	-	10,000	10,000	0.00%
Total Equipment	-	-	-	10,000	10,000	0.00%
BUILDING						
Building Capital	-	-	-	-	-	0.00%
Total Building	-	-	-	-	-	0.00%
OTHER						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Total Other	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	-	-	-	10,000	10,000	0.00%
NET REQUIREMENT	-	-	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less: Depreciation					-	0.00%
NET LEVY REQUIREMENT	-	-	-	-	-	0.00%
Financial Statement Adjustments						
Transfer To/(From) Reserves	-	-	-	-	-	0.00%

COUNTY OF HURON
Social Services - CAPITAL SUMMARY
Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
2026	\$ 872,346	\$ 1,743,000	\$ 2,615,346	\$ (1,404,081)	\$ 1,211,265
Capital	\$ 842,164	\$ 1,568,000	\$ 2,410,164	\$ (1,373,899)	\$ 1,036,265
Housing	\$ 842,164	\$ 1,493,000	\$ 2,335,164	\$ (1,298,899)	\$ 1,036,265
134 King Street-WINDOWS	\$ -	\$ 223,000	\$ 223,000	\$ (171,835)	\$ 51,165
135 James Street -WINDOWS	\$ -	\$ 212,500	\$ 212,500	\$ (63,750)	\$ 148,750
31 Main Street -WINDOWS	\$ -	\$ 247,000	\$ 247,000	\$ (74,100)	\$ 172,900
9 Jane Street -APPLIANCES	\$ -	\$ 26,000	\$ 26,000	\$ -	\$ 26,000
Create an accessible entrance and parking	\$ 183,831	\$ -	\$ 183,831	\$ (183,831)	\$ -
Install swipe cards	\$ 37,995	\$ -	\$ 37,995	\$ (37,995)	\$ -
Pooled Assets	\$ -	\$ 78,000	\$ 78,000	\$ -	\$ 78,000
2026 Engineering Fees	\$ -	\$ 56,500	\$ 56,500	\$ -	\$ 56,500
134 Sanders - WINDOWS	\$ -	\$ 359,000	\$ 359,000	\$ (107,700)	\$ 251,300
299 Queen St - WINDOWS	\$ -	\$ 291,000	\$ 291,000	\$ (87,300)	\$ 203,700
9 Jane St, Bayfield -Replacement windows and patio doors	\$ 219,500	\$ -	\$ 219,500	\$ (171,550)	\$ 47,950
Replace domestic hot water tanks	\$ 108,000	\$ -	\$ 108,000	\$ (108,000)	\$ -
Generator Install	\$ 12,522	\$ -	\$ 12,522	\$ (12,522)	\$ -
Gibbons St Apartments	\$ 40,000	\$ -	\$ 40,000	\$ (40,000)	\$ -
Create an accessible entrance	\$ 89,026	\$ -	\$ 89,026	\$ (89,026)	\$ -
Installation of Generator	\$ 151,290	\$ -	\$ 151,290	\$ (151,290)	\$ -
Children's Services	\$ -	\$ 65,000	\$ 65,000	\$ (65,000)	\$ -
JMB Computer Lab refresh	\$ -	\$ 60,000	\$ 60,000	\$ (60,000)	\$ -
Furniture	\$ -	\$ 5,000	\$ 5,000	\$ (5,000)	\$ -
Ontario Works	\$ -	\$ 10,000	\$ 10,000	\$ (10,000)	\$ -
Furniture	\$ -	\$ 5,000	\$ 5,000	\$ (5,000)	\$ -
JMB Computer lab refresh	\$ -	\$ 5,000	\$ 5,000	\$ (5,000)	\$ -
Minor Capital	\$ 30,182	\$ 175,000	\$ 205,182	\$ (30,182)	\$ 175,000
Housing	\$ 30,182	\$ 175,000	\$ 205,182	\$ (30,182)	\$ 175,000

COUNTY OF HURON
Social Services - CAPITAL SUMMARY
Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
134 King Street-Interio stair repairs	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ 20,000
134 King Street-Interior	\$ -	\$ 45,000	\$ 45,000	\$ -	\$ 45,000
299 Queen Street-HVAC	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ 20,000
45 Alfred Street East-Interior	\$ -	\$ 45,000	\$ 45,000	\$ -	\$ 45,000
134 Sanders, 400 Alex & 299 Queen St - DHW Replace	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ 30,000
134 King St -Asbestos removal	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
Replace shower controls	\$ 7,500	\$ -	\$ 7,500	\$ (7,500)	\$ -
Flooring replacement	\$ 22,682	\$ -	\$ 22,682	\$ (22,682)	\$ -
2027	\$ -	\$ 1,932,500	\$ 1,932,500	\$ -	\$ 1,932,500
Capital	\$ -	\$ 1,579,500	\$ 1,579,500	\$ -	\$ 1,579,500
Housing	\$ -	\$ 1,569,500	\$ 1,569,500	\$ -	\$ 1,569,500
134 Sanders Street East -BACK UP POWER	\$ -	\$ 200,000	\$ 200,000	\$ -	\$ 200,000
145, 149, 205 Cambridge St., Cambridge St., Widder St.-EXTERIOR CLOSURE	\$ -	\$ 275,000	\$ 275,000	\$ -	\$ 275,000
253, 261 South St.-WINDOWS	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ 150,000
34 John Street-BALCONY CONSTRUCTION	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000
359 Edward Street-APPLIANCES	\$ -	\$ 9,000	\$ 9,000	\$ -	\$ 9,000
400 Alexander Street-APPLIANCES	\$ -	\$ 45,000	\$ 45,000	\$ -	\$ 45,000
46, 239, 272 Blake St. E, Cameron St., Gibbons St-WINDOWS	\$ -	\$ 250,000	\$ 250,000	\$ -	\$ 250,000
50 Alfred Street East-APPLIANCES	\$ -	\$ 7,500	\$ 7,500	\$ -	\$ 7,500
85 West Street -ROOFING	\$ -	\$ 450,000	\$ 450,000	\$ -	\$ 450,000
Pooled Assets 2027	\$ -	\$ 78,000	\$ 78,000	\$ -	\$ 78,000
2027 Engineering Fees	\$ -	\$ 55,000	\$ 55,000	\$ -	\$ 55,000
Children's Services	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Furniture	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Ontario Works	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Furniture	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000

COUNTY OF HURON
Social Services - CAPITAL SUMMARY
Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
Minor Capital	\$ -	\$ 353,000	\$ 353,000	\$ -	\$ 353,000
Housing	\$ -	\$ 353,000	\$ 353,000	\$ -	\$ 353,000
134 Sanders Street East -COMMUNICATIONS AND SECURITY	\$ -	\$ 12,000	\$ 12,000	\$ -	\$ 12,000
134 King Street-BALCONY CONSTRUCTION	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ 30,000
134 King Street-BALCONY WALLS AND RAILINGS	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ 25,000
134 King Street-EXTERIOR CLOSURE	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ 25,000
299 Queen Street-Interior	\$ -	\$ 40,000	\$ 40,000	\$ -	\$ 40,000
299 Queen Street-SECURITY	\$ -	\$ 11,000	\$ 11,000	\$ -	\$ 11,000
31 Main Street -Interior	\$ -	\$ 40,000	\$ 40,000	\$ -	\$ 40,000
34 John Street-COMMUNICATIONS AND SECURITY	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ 10,000
34 John Street-FENCING AND GATES	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ 25,000
34 John Street-INTERIOR STAIR FINISH	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
400 Alexander Street-Interior	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000
50 Market Street-COMMUNICATIONS AND SECURITY	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ 10,000
50 Market Street-PAINTING TO WALLS	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ 20,000
85 West Street -JOINT SEALANT	\$ -	\$ 40,000	\$ 40,000	\$ -	\$ 40,000
2028	\$ -	\$ 1,576,500	\$ 1,576,500	\$ -	\$ 1,576,500
Capital	\$ -	\$ 1,397,000	\$ 1,397,000	\$ -	\$ 1,397,000
Housing	\$ -	\$ 1,387,000	\$ 1,387,000	\$ -	\$ 1,387,000
134 Sanders Street East -BUILDING HEAT SOURCE	\$ -	\$ 160,000	\$ 160,000	\$ -	\$ 160,000
31 Main Street -APPLIANCES	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ 30,000
34 John Street-ROOFING	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ 150,000
400 Alexander Street-Insulation	\$ -	\$ 350,000	\$ 350,000	\$ -	\$ 350,000
400 Alexander Street-WHEELCHAIR LIFT	\$ -	\$ 200,000	\$ 200,000	\$ -	\$ 200,000
46, 239, 272 Blake St. E, Cameron St., Gibbons St-TILE FLOOR FINISHES	\$ -	\$ 165,000	\$ 165,000	\$ -	\$ 165,000
52 Bristol Terrace -APPLIANCES	\$ -	\$ 14,000	\$ 14,000	\$ -	\$ 14,000
63 Blake St. E-OTHER EXTERIOR WINDOWS	\$ -	\$ 120,000	\$ 120,000	\$ -	\$ 120,000
85 West Street -BALCONY CONSTRUCTION	\$ -	\$ 65,000	\$ 65,000	\$ -	\$ 65,000
Pooled Assets 2028	\$ -	\$ 78,000	\$ 78,000	\$ -	\$ 78,000
2028 Engineering Fees	\$ -	\$ 55,000	\$ 55,000	\$ -	\$ 55,000

COUNTY OF HURON
Social Services - CAPITAL SUMMARY
Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
Children's Services	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Furniture	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Ontario Works	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Furniture	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Minor Capital	\$ -	\$ 179,500	\$ 179,500	\$ -	\$ 179,500
Housing	\$ -	\$ 179,500	\$ 179,500	\$ -	\$ 179,500
135 James Street -Interior	\$ -	\$ 35,000	\$ 35,000	\$ -	\$ 35,000
299 Queen Street-Hot Water	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ 10,000
31 Main Street -SECURITY	\$ -	\$ 11,000	\$ 11,000	\$ -	\$ 11,000
400 Alexander Street-BALCONY CONSTRUCTION	\$ -	\$ 7,000	\$ 7,000	\$ -	\$ 7,000
400 Alexander Street-Building Access	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
50 Alfred Street East-Interior	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ 10,000
50 Alfred Street East-LIFE SAFETY	\$ -	\$ 8,000	\$ 8,000	\$ -	\$ 8,000
50 Alfred Street East-LIGHTING EQUIPMENT	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ 10,000
77722C London Road-Exterior	\$ -	\$ 7,500	\$ 7,500	\$ -	\$ 7,500
77722C London Road-SECURITY	\$ -	\$ 27,000	\$ 27,000	\$ -	\$ 27,000
85 West Street -OTHER AREA LIGHTING	\$ -	\$ 12,000	\$ 12,000	\$ -	\$ 12,000
9 Jane Street -SECURITY	\$ -	\$ 27,000	\$ 27,000	\$ -	\$ 27,000
SOCIAL SERVICES 2026-2028 TOTAL	\$ 872,346	\$ 5,252,000	\$ 6,124,346	\$ (1,404,081)	\$ 4,720,265

COUNTY OF HURON
Social Services - Summary
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	18,195,488	20,504,647	22,709,146	27,301,856	4,592,710	20.22%
Provincial Project Grants	-	-	-	-	-	0.00%
Provincial Capital Grant	-	-	-	-	-	0.00%
Provincial Prior Year Grants	77,214	-	50,000	25,000	(25,000)	-50.00%
Total Provincial Grants	18,272,702	20,504,647	22,759,146	27,326,856	4,567,710	20.07%
FEDERAL GRANTS						
Federal Other Grants	558,235	464,119	464,119	287,434	(176,685)	-38.07%
Total Federal Grants	558,235	464,119	464,119	287,434	(176,685)	-38.07%
OTHER REVENUE						
Third Party Capital	-	-	-	-	-	0.00%
Fees/Licenses	245,593	263,489	255,000	250,000	(5,000)	-1.96%
Miscellaneous Revenue	198,317	141,395	142,449	102,500	(39,949)	-28.04%
Transfer from Operating Carryforward	157,114	14,642	-	30,182	30,182	0.00%
Investment Income	6,894	4,794	5,500	6,000	500	9.09%
Intra County Recoveries	-	-	-	-	-	0.00%
Rent/Lease	2,085,086	2,359,997	2,171,310	2,867,500	696,190	32.06%
Third Party Recoveries	2,780	-	-	-	-	0.00%
Total Other Revenue	2,695,783	2,784,317	2,574,259	3,256,182	681,923	26.49%
TOTAL REVENUE	21,526,721	23,753,083	25,797,524	30,870,472	5,072,948	19.66%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	3,143,914	3,368,721	3,316,868	3,584,592	267,724	8.07%
Salaries - Part Time	449,604	299,512	484,305	391,376	(92,929)	-19.19%
Statutory Benefits	345,691	363,929	327,185	345,170	17,985	5.50%
Extended Benefits	318,318	406,476	362,251	404,238	41,987	11.59%
OMERS	344,154	350,148	372,214	387,661	15,447	4.15%

COUNTY OF HURON
Social Services - Summary
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Wage Reallocation	-	15,825	-	29,088	29,088	0.00%
WSIB Sch 2 Costs	69,418	146,954	89,802	66,989	(22,813)	-25.40%
Total Salaries and Benefits	4,671,099	4,951,565	4,952,625	5,209,114	256,489	5.18%
EQUIPMENT						
Equipment Rentals/Leases	68,448	114,581	84,650	72,900	(11,750)	-13.88%
Equipment Repairs & Maint.	28,181	69,816	53,000	60,000	7,000	13.21%
Equipment Replacement New (under \$1,000)	3,058	17,894	10,000	10,000	-	0.00%
Vehicle Lease & Operation	71,758	82,964	40,000	67,580	27,580	68.95%
Small Tools/Equipment	1,311	1,843	2,000	2,500	500	25.00%
Total Equipment	172,755	287,099	189,650	212,980	23,330	12.30%
PURCHASED SERVICE						
Audit	13,430	31,032	15,045	17,951	2,906	19.32%
Consulting/Professional Fees	58,369	7,288	61,777	36,777	(25,000)	-40.47%
Insurance	323,900	584,494	339,645	359,779	20,134	5.93%
Intra County Purchases	48,057	96,114	51,282	51,282	-	0.00%
Legal Fees	9,484	7,706	6,800	12,800	6,000	88.24%
Maintenance Contracts	64,136	123,366	76,500	80,100	3,600	4.71%
Life Safety Systems	61,930	62,760	79,500	77,500	(2,000)	-2.52%
Snow Removal Contract	149,391	243,697	153,400	161,400	8,000	5.22%
Miscellaneous Services	3,871	-	-	112,621	112,621	0.00%
Total Purchased Service	732,569	1,156,457	783,949	910,210	126,261	16.11%
OPERATIONAL						
Advertising	3,313	1,538	2,100	2,100	-	0.00%
Associations/Memberships	10,288	20,086	13,315	15,000	1,685	12.65%
Bank Charges	4,660	4,705	4,500	5,000	500	11.11%
Conventions/Conferences	1,508	1,203	3,058	2,058	(1,000)	-32.70%
Miscellaneous Admin.	35,498	5,459	76,524	79,192	2,668	3.49%
Office Expense	24,324	7,735	22,800	22,266	(534)	-2.34%
Postage/Courier	15,937	9,953	10,184	10,300	116	1.14%
Publications & Subscriptions	961	-	3,750	3,500	(250)	-6.67%
Receivable Write Off	39,397	-	52,500	72,500	20,000	38.10%
Rent	140,588	281,176	140,587	140,588	1	0.00%
Staff Training	111,836	21,980	101,500	72,062	(29,438)	-29.00%

COUNTY OF HURON
Social Services - Summary
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
Telecommunications	73,544	84,757	82,300	91,150	8,850	10.75%
Travel/Meals	37,549	34,721	43,000	40,304	(2,696)	-6.27%
Minor Capital	358,104	103,444	10,000	225,546	215,546	2155.46%
Debenture Payments	63,792	27,945	27,945	27,945	-	0.00%
Garbage	34,384	75,464	37,850	58,000	20,150	53.24%
Grounds Maintenance	79,628	55,209	75,000	84,500	9,500	12.67%
Janitorial	180,749	174,411	195,000	224,000	29,000	14.87%
Maintenance & Repairs/Building	109,087	144,654	245,250	239,500	(5,750)	-2.34%
Maintenance & Repairs/Painting	77,003	65,028	89,700	95,700	6,000	6.69%
Maintenance & Repairs/Electrical	49,942	23,018	59,250	52,000	(7,250)	-12.24%
Maintenance & Repairs/HVAC	33,076	22,689	23,500	26,750	3,250	13.83%
Maintenance & Repairs/Plumbing	107,127	86,996	107,000	108,000	1,000	0.93%
Taxes	481,178	480,906	503,360	556,400	53,040	10.54%
Utilities/Heat	77,992	112,371	90,500	90,500	-	0.00%
Utilities/Hydro	298,192	338,452	331,800	372,500	40,700	12.27%
Utilities/Water & Sewer	309,490	268,027	283,000	332,800	49,800	17.60%
Depreciation - Capital Assets	1,247,436	1,211,961	1,280,402	1,697,331	416,929	32.56%
Unfunded Depreciation	3,275	3,906	3,277	-	(3,277)	-100.00%
Gain or Loss on disposal of capital assets	64,584	-	-	-	-	0.00%
Total Operational	4,074,442	3,667,791	3,918,952	4,747,492	828,540	21.14%
PROGRAM						
Evictions	373	746	4,000	4,000	-	0.00%
Tribunals	2,976	2,348	3,200	7,200	4,000	125.00%
Special Events	113,009	11,544	145,000	60,000	(85,000)	-58.62%
Basic Needs Program	4,155,792	4,014,262	4,180,000	4,150,000	(30,000)	-0.72%
Dental Services	4,966	401	-	-	-	0.00%
Medical Supplies	2,820	2,305	-	-	-	0.00%
Winter Clothing and Uniforms	4,116	3,129	3,000	5,500	2,500	83.33%
CHPI-Emergency Shelter Solutions	1,044,366	591,574	427,043	-	(427,043)	-100.00%
CHPI-Housing w/ Related Supports	258,697	176,834	707,240	1,063,359	356,119	50.35%
CHPI-Other Services and Supports	498,727	139	525,236	23,650	(501,586)	-95.50%
CHPI-Homelessness Prevention	85,984	54,832	89,300	97,800	8,500	9.52%
Provincial Benefits	13,666	3,825	25,000	10,000	(15,000)	-60.00%
Child Care Formal	36,660	14,664	60,000	30,000	(30,000)	-50.00%
Child Care Informal	950	5,390	2,000	5,000	3,000	150.00%
Employee Related Expense	88,451	58,325	100,000	77,500	(22,500)	-22.50%

COUNTY OF HURON
Social Services - Summary
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Medical Transporation	151,750	135,747	200,000	150,000	(50,000)	-25.00%
Pay Equity	26,998	26,998	26,998	26,998	-	0.00%
Purchase of Service	1,358,109	1,422,735	1,597,457	1,848,739	251,282	15.73%
Rent Supplement Subsidy	1,177,280	1,490,284	1,789,735	1,558,244	(231,491)	-12.93%
Special Needs Resources	196,631	164,910	175,000	200,000	25,000	14.29%
Teacher Material SuppliesLEAP	67,520	56,280	60,000	65,000	5,000	8.33%
Wage Subsidy - Non-Profit	557,977	35,269	650,000	-	(650,000)	-100.00%
Wage Improvement	-	-	250,000	-	(250,000)	-100.00%
Miscellaneous Program	7,857,817	10,989,873	10,934,287	15,651,099	4,716,812	43.14%
Program Overhead	607,778	700,000	600,000	1,389,627	789,627	131.60%
Program Supplies & Costs	10,708	22,172	13,000	16,056	3,056	23.51%
Promotion/Public Relations	3,338	8,038	2,500	10,000	7,500	300.00%
Less Income	(316,576)	(234,161)	(300,000)	(315,000)	(15,000)	5.00%
Less Reimbursements	(55,411)	(91,406)	(120,000)	(120,000)	-	0.00%
Less Repayments	(4,273)	(8,417)	(30,000)	(30,000)	-	0.00%
Total Program	17,951,197	19,658,637	22,119,996	25,984,772	3,864,776	17.47%
OTHER						
Transfer to Operating Carryforward	19,703	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Total Other	19,703	-	-	-	-	0.00%
TOTAL EXPENDITURES	27,621,766	29,721,550	31,965,172	37,064,568	5,099,396	15.95%
NET REQUIREMENT	6,095,045	5,968,467	6,167,648	6,194,096	26,448	0.43%
LEVY BASED ADJUSTMENTS						
Less: Depreciation	(1,250,712)	(1,215,236)	(1,283,679)	(1,697,331)	(413,652)	32.22%
NET LEVY REQUIREMENT	4,844,333	4,753,231	4,883,969	4,496,765	(387,204)	-7.93%
Financial Statement Adjustments						
Transfer To/(From) Reserves	157,114	14,642	-	30,182	30,182	0.00%
Add: Depreciation	1,250,712	1,215,236	1,283,679	1,697,331	413,652	32.22%

COUNTY OF HURON
Social Services - Summary
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Surplus/Deficit per Financial Statements	6,252,159	5,983,109	6,167,648	6,224,278	56,630	0.92%

COUNTY OF HURON
Child Care - Summary
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	11,825,635	14,356,251	15,790,196	20,355,832	4,565,636	28.91%
Provincial Capital Grant	-	-	-	-	-	0.00%
Provincial Prior Year Grants	77,214	-	-	-	-	0.00%
Total Provincial Grants	11,902,849	14,356,251	15,790,196	20,355,832	4,565,636	28.91%
OTHER REVENUE						
Fees/Licenses	245,593	263,489	255,000	250,000	(5,000)	-1.96%
Total Other Revenue	245,593	263,489	255,000	250,000	(5,000)	-1.96%
TOTAL REVENUE	12,148,442	14,619,740	16,045,196	20,605,832	4,560,636	28.42%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	856,267	921,817	891,499	925,725	34,226	3.84%
Salaries - Part Time	179,133	146,947	272,474	254,407	(18,067)	-6.63%
Statutory Benefits	99,347	106,189	101,804	104,125	2,321	2.28%
Extended Benefits	84,334	105,770	93,718	100,540	6,822	7.28%
OMERS	96,209	105,450	110,824	111,624	800	0.72%
Burden	-	-	-	-	-	0.00%
Wage Reallocation	-	-	-	29,088	29,088	0.00%
WSIB Sch 2 Costs	-	66,514	6,702	7,529	827	12.34%
Total Salaries and Benefits	1,315,290	1,452,688	1,477,021	1,533,038	56,017	3.79%
EQUIPMENT						
Equipment Rentals/Leases	23,277	45,262	26,000	24,900	(1,100)	-4.23%
Equipment Repairs & Maint.	8,925	53,677	32,000	34,000	2,000	6.25%
Total Equipment	32,203	98,939	58,000	58,900	900	1.55%
PURCHASED SERVICE						
Audit	3,405	7,868	3,934	6,310	2,376	60.40%
Consulting/Professional Fees	50,436	-	-	-	-	0.00%
Insurance	13,700	30,200	15,100	16,000	900	5.96%
Occupational Accident Insurance	-	-	-	-	-	0.00%
Intra County Purchases	4,632	9,264	4,632	4,632	-	0.00%
Legal Fees	1,170	-	800	800	-	0.00%
Maintenance Contracts	34,018	77,031	46,000	46,000	-	0.00%

COUNTY OF HURON
Child Care - Summary
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
Miscellaneous Services	3,871	-	-	112,621	112,621	0.00%
Total Purchased Service	111,232	124,363	70,466	186,363	115,897	164.47%
OPERATIONAL						
Advertising	2,303	825	1,000	1,000	-	0.00%
Associations/Memberships	3,322	9,368	4,815	5,700	885	18.38%
Miscellaneous Admin.	34,464	4,706	75,524	78,192	2,668	3.53%
Office Expense	3,414	3,070	6,300	4,000	(2,300)	-36.51%
Postage/Courier	3,379	4,502	3,884	4,000	116	2.99%
Publications & Subscriptions	-	-	-	-	-	0.00%
Rent	57,952	115,904	57,952	57,952	-	0.00%
Staff Training	83,746	7,376	67,000	47,562	(19,438)	-29.01%
Telecommunications	13,781	13,364	14,000	13,250	(750)	-5.36%
Travel/Meals	24,722	24,379	26,500	25,000	(1,500)	-5.66%
Minor Capital	-	-	-	20,364	20,364	0.00%
Depreciation - Capital Assets	12,379	15,110	27,726	17,493	(10,233)	-36.91%
Unfunded Depreciation	-	631	-	-	-	0.00%
Total Operational	239,460	199,236	284,701	274,513	(10,188)	-3.58%
PROGRAM						
Special Events	113,009	11,544	145,000	60,000	(85,000)	-58.62%
Other Services and Supports	498,020	-	500,000	-	(500,000)	-100.00%
Child Care Formal	36,660	14,664	60,000	30,000	(30,000)	-50.00%
Child Care Informal	950	5,390	2,000	5,000	3,000	150.00%
Pay Equity	26,998	26,998	26,998	26,998	-	0.00%
Purchase of Service	1,138,097	1,321,681	1,443,957	1,792,739	348,782	24.15%
Special Needs Resources	196,631	164,910	175,000	200,000	25,000	14.29%
Wage Subsidy - HCC	67,520	56,280	60,000	65,000	5,000	8.33%
Wage Subsidy - Non-Profit	557,977	35,269	650,000	-	(650,000)	-100.00%
Workforce Retention	-	-	250,000	-	(250,000)	-100.00%
Miscellaneous Program	7,709,433	10,808,851	10,655,287	15,376,099	4,720,812	44.30%
Program Overhead	607,778	700,000	600,000	1,389,627	789,627	131.60%
Program Supplies & Costs	10,708	22,172	13,000	16,056	3,056	23.51%
Promotion/Public Relations	3,338	8,038	2,500	10,000	7,500	300.00%
Total Program	10,967,118	13,175,796	14,583,742	18,971,519	4,387,777	30.09%
OTHER						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Total Other	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	12,665,302	15,051,022	16,473,930	21,024,333	4,550,403	27.62%

COUNTY OF HURON**Child Care - Summary****Budget for the year ending December 31, 2026**

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
NET REQUIREMENT	516,861	431,282	428,734	418,501	(10,233)	-2.39%
LEVY BASED ADJUSTMENTS						
Less: Depreciation	(12,379)	(15,110)	(27,726)	(17,493)	10,233	-36.91%
NET LEVY REQUIREMENT	504,482	416,171	401,008	401,008	(0)	0.00%
Financial Statement Adjustments						
Add: Depreciation	12,379	15,110	27,726	17,493	(10,233)	-36.91%
Surplus/Deficit per Financial Statements	516,861	431,282	428,734	418,501	(10,233)	-2.39%

COUNTY OF HURON

Housing - Summary

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	1,365,449	1,194,867	1,765,550	1,802,624	37,074	2.10%
Provincial Capital Grant	-	-	-	-	-	0.00%
Provincial Prior Year Grants	-	-	50,000	25,000	(25,000)	-50.00%
Total Provincial Grants	1,365,449	1,194,867	1,815,550	1,827,624	12,074	0.67%
FEDERAL GRANTS						
Federal Other Grants	558,235	464,119	464,119	287,434	(176,685)	-38.07%
Total Federal Grants	558,235	464,119	464,119	287,434	(176,685)	-38.07%
OTHER REVENUE						
Third Party Capital	-	-	-	-	-	0.00%
Donations	-	-	-	-	-	0.00%
Miscellaneous Revenue	169,935	114,997	142,449	102,500	(39,949)	-28.04%
Transfer from Operating Carryforward	157,114	14,642	-	30,182	30,182	0.00%
Investment Income	6,894	4,794	5,500	6,000	500	9.09%
Intra County Recoveries	-	-	-	-	-	0.00%
Rent/Lease	2,085,086	2,359,997	2,171,310	2,867,500	696,190	32.06%
Third Party Recoveries	2,780	-	-	-	-	0.00%
Total Other Revenue	2,421,808	2,494,429	2,319,259	3,006,182	686,923	29.62%
TOTAL REVENUE	4,345,492	4,153,415	4,598,928	5,121,240	522,312	11.36%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	1,184,598	1,268,185	1,287,241	1,446,671	159,430	12.39%
Salaries - Part Time	219,877	135,054	182,524	136,969	(45,555)	-24.96%
Statutory Benefits	135,568	138,717	129,227	140,545	11,318	8.76%
Extended Benefits	116,197	162,192	151,827	170,742	18,915	12.46%
OMERS	130,942	124,632	143,623	153,146	9,523	6.63%
Wage Reallocation	-	15,825	-	-	-	0.00%

COUNTY OF HURON

Housing - Summary

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
WSIB Sch 2 Costs	51,834	45,504	62,000	40,950	(21,050)	-33.95%
Total Salaries and Benefits	1,839,016	1,890,109	1,956,442	2,089,023	132,581	6.78%
EQUIPMENT						
Equipment Rentals/Leases	9,369	28,911	15,650	13,000	(2,650)	-16.93%
Equipment Repairs & Maint.	19,256	16,139	21,000	26,000	5,000	23.81%
Equipment Replacement New (under \$1,000)	2,854	17,894	10,000	10,000	-	0.00%
Vehicle Lease & Operation	71,758	82,964	40,000	67,580	27,580	68.95%
Small Tools/Equipment	1,311	1,843	2,000	2,500	500	25.00%
Total Equipment	104,548	147,752	88,650	119,080	30,430	34.33%
PURCHASED SERVICE						
Audit	3,004	6,942	3,000	3,500	500	16.67%
Consulting/Professional Fees	1,637	1,221	54,777	29,777	(25,000)	-45.64%
Insurance	285,300	499,494	297,145	314,879	17,734	5.97%
Occupational Accident Insurance	-	-	-	-	-	0.00%
Intra County Purchases	24,725	49,450	27,950	27,950	-	0.00%
Legal Fees	8,314	7,706	6,000	12,000	6,000	100.00%
Maintenance Contracts	30,119	46,335	30,500	34,100	3,600	11.80%
Life Safety Systems	61,930	62,760	79,500	77,500	(2,000)	-2.52%
Snow Removal Contract	149,391	243,697	153,400	161,400	8,000	5.22%
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	564,421	917,605	652,272	661,106	8,834	1.35%
OPERATIONAL						
Advertising	1,011	712	1,100	1,100	-	0.00%
Associations/Memberships	3,713	7,588	6,000	6,000	-	0.00%
Bank Charges	3,274	3,359	3,500	3,500	-	0.00%
Conventions/Conferences	1,508	1,203	3,058	2,058	(1,000)	-32.70%
Miscellaneous Admin.	996	752	1,000	1,000	-	0.00%
Office Expense	3,381	2,021	3,700	4,700	1,000	27.03%
Postage/Courier	1,404	2,369	2,300	2,300	-	0.00%
Publications & Subscriptions	961	-	3,500	3,500	-	0.00%
Receivable Write Off	39,397	-	52,500	72,500	20,000	38.10%
Rent	9,300	18,600	9,300	9,300	-	0.00%
Staff Training	13,873	3,776	17,500	14,500	(3,000)	-17.14%

COUNTY OF HURON

Housing - Summary

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
Telecommunications	42,530	53,376	52,300	59,400	7,100	13.58%
Travel/Meals	10,206	9,478	6,500	8,500	2,000	30.77%
Building Capital (Minor)	358,104	103,444	-	205,182	205,182	0.00%
Debenture Payments	63,792	27,945	27,945	27,945	-	0.00%
Garbage	34,384	75,464	37,850	58,000	20,150	53.24%
Grounds Maintenance	79,628	55,209	75,000	84,500	9,500	12.67%
Janitorial	180,749	174,411	195,000	224,000	29,000	14.87%
Maintenance & Repairs/Building	109,087	144,654	245,250	239,500	(5,750)	-2.34%
Maintenance & Repairs/Painting	77,003	65,028	89,700	95,700	6,000	6.69%
Maintenance & Repairs/Electrical	49,942	23,018	59,250	52,000	(7,250)	-12.24%
Maintenance & Repairs/HVAC	33,076	22,689	23,500	26,750	3,250	13.83%
Maintenance & Repairs/Plumbing	107,127	86,996	107,000	108,000	1,000	0.93%
Taxes	481,178	480,906	503,360	556,400	53,040	10.54%
Utilities/Heat	77,992	112,371	90,500	90,500	-	0.00%
Utilities/Hydro	298,192	338,452	331,800	372,500	40,700	12.27%
Utilities/Water & Sewer	309,490	268,027	283,000	332,800	49,800	17.60%
Depreciation - Capital Assets	1,228,311	1,190,104	1,245,931	1,670,202	424,271	34.05%
Unfunded Depreciation	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	64,584	-	-	-	-	0.00%
Total Operational	3,684,190	3,271,952	3,477,344	4,332,337	854,993	24.59%
PROGRAM						
Evictions	373	746	4,000	4,000	-	0.00%
Tribunals	2,976	2,348	3,200	7,200	4,000	125.00%
Winter Clothing and Uniforms	4,116	3,129	3,000	5,500	2,500	83.33%
CHPI-Emergency Shelter Solutions	1,044,366	591,574	427,043	-	(427,043)	-100.00%
CHPI-Housing w/ Related Supports	258,697	176,834	707,240	1,063,359	356,119	50.35%
CHPI-Other Services and Supports	707	139	25,236	23,650	(1,586)	-6.28%
CHPI-Homelessness Prevention	85,984	54,832	89,300	97,800	8,500	9.52%
Purchase of Service	164,963	43,840	120,000	-	(120,000)	-100.00%
Subsidy for Programs	1,177,280	1,490,284	1,789,735	1,558,244	(231,491)	-12.93%
Total Program	2,739,463	2,363,726	3,168,754	2,759,753	(409,001)	-12.91%
OTHER						
Transfer to Operating Carryforward	19,703	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%

COUNTY OF HURON**Housing - Summary****Budget for the year ending December 31, 2026**

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Other	19,703	-	-	-	-	0.00%
TOTAL EXPENDITURES	8,951,340	8,591,144	9,343,462	9,961,299	617,837	6.61%
NET REQUIREMENT	4,605,848	4,437,729	4,744,534	4,840,059	95,525	2.01%
LEVY BASED ADJUSTMENTS						
Less: Depreciation	(1,228,311)	(1,190,104)	(1,245,931)	(1,670,202)	(424,271)	34.05%
NET LEVY REQUIREMENT	3,377,536	3,247,625	3,498,603	3,169,857	(328,746)	-9.40%
Financial Statement Adjustments						
Transfer To/(From) Reserves	157,114	14,642	-	30,182	30,182	0.00%
Add: Depreciation	1,228,311	1,190,104	1,245,931	1,670,202	424,271	34.05%
Surplus/Deficit per Financial Statements	4,762,962	4,452,371	4,744,534	4,870,241	125,707	2.65%

COUNTY OF HURON
Social Services - General Welfare
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	4,860,904	4,837,400	5,009,900	5,009,900	-	0.00%
Total Provincial Grants	4,860,904	4,837,400	5,009,900	5,009,900	-	0.00%
TOTAL REVENUE	4,860,904	4,837,400	5,009,900	5,009,900	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	1,103,049	1,178,720	1,138,128	1,212,196	74,068	6.51%
Salaries - Part Time	50,595	17,510	29,307	-	(29,307)	-100.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Councillor's Remuneration	-	-	-	-	-	0.00%
Statutory Benefits	110,776	119,022	96,154	100,500	4,346	4.52%
Extended Benefits	117,787	138,514	116,706	132,956	16,250	13.92%
OMERS	117,003	120,066	117,767	122,891	5,124	4.35%
Wage Reallocation	-	-	-	-	-	0.00%
WSIB Sch 2 Costs	17,584	34,936	21,100	18,510	(2,590)	-12.27%
Total Salaries and Benefits	1,516,794	1,608,768	1,519,162	1,587,053	67,891	4.47%
EQUIPMENT						
Equipment Rentals/Leases	35,802	40,408	43,000	35,000	(8,000)	-18.60%
Equipment Replacement New (under \$1,000)	204	-	-	-	-	0.00%
Total Equipment	36,005	40,408	43,000	35,000	(8,000)	-18.60%
PURCHASED SERVICE						
Audit	7,020	16,222	8,111	8,141	30	0.37%
Consulting/Professional Fees	6,295	6,067	7,000	7,000	-	0.00%
Insurance	24,900	54,800	27,400	28,900	1,500	5.47%
Intra County Purchases	18,700	37,400	18,700	18,700	-	0.00%
Total Purchased Service	56,916	114,489	61,211	62,741	1,530	2.50%
OPERATIONAL						
Associations/Memberships	3,253	3,130	2,500	3,300	800	32.00%
Bank Charges	1,386	1,347	1,000	1,500	500	50.00%
Miscellaneous Admin.	39	-	-	-	-	0.00%
Office Expense	17,529	2,644	12,800	13,566	766	5.98%
Postage/Courier	11,154	3,082	4,000	4,000	-	0.00%

COUNTY OF HURON
Social Services - General Welfare
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Publications & Subscriptions	-	-	250	-	(250)	-100.00%
Rent	73,336	146,672	73,335	73,336	1	0.00%
Staff Training	14,218	10,237	17,000	10,000	(7,000)	-41.18%
Telecommunications	17,234	18,017	16,000	18,500	2,500	15.63%
Travel/Meals	2,622	863	10,000	6,804	(3,196)	-31.96%
Depreciation - Capital Assets	6,746	6,746	6,745	9,636	2,891	42.86%
Unfunded Depreciation	3,275	3,275	3,277	-	(3,277)	-100.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	150,792	196,013	146,907	140,642	(6,265)	-4.26%
PROGRAM						
Basic Needs Program	4,058,121	3,922,465	4,080,000	4,100,000	20,000	0.49%
Provincial Benefits	13,666	3,825	25,000	10,000	(15,000)	-60.00%
Medical Transporation	151,750	135,747	200,000	150,000	(50,000)	-25.00%
Miscellaneous Program	148,384	181,022	279,000	275,000	(4,000)	-1.43%
Less Income	(316,576)	(234,161)	(300,000)	(315,000)	(15,000)	5.00%
Less Reimbursements	(55,411)	(91,406)	(120,000)	(120,000)	-	0.00%
Less Repayments	(4,273)	(8,417)	(30,000)	(30,000)	-	0.00%
Total Program	3,995,660	3,909,074	4,134,000	4,070,000	(64,000)	-1.55%
OTHER EXPENDITURES						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Total Other Expenditures	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	5,756,167	5,868,752	5,904,280	5,895,436	(8,844)	-0.15%
NET REQUIREMENT	895,263	1,031,352	894,380	885,536	(8,844)	-0.99%
LEVY BASED ADJUSTMENTS						
Less: Depreciation	(10,022)	(10,021)	(10,022)	(9,636)	386	-3.85%
NET LEVY REQUIREMENT	885,242	1,021,331	884,358	875,900	(8,458)	-0.96%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	0.00%
Add: Depreciation	10,022	10,021	10,022	9,636	(386)	-3.85%
Surplus/Deficit per Financial Statements	895,263	1,031,352	894,380	885,536	(8,844)	-0.99%

COUNTY OF HURON**Social Services - OW United Way - Urgent Funds****Budget for the year ending December 31, 2026**

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Miscellaneous Revenue	18,383	26,398	-	-	-	0.00%
Total Other Revenue	18,383	26,398	-	-	-	0.00%
TOTAL REVENUE	18,383	26,398	-	-	-	0.00%
EXPENDITURES						
OPERATIONAL						
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Unfunded Depreciation	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Basic Needs Program	18,383	26,398	-	-	-	0.00%
Total Program	18,383	26,398	-	-	-	0.00%
TOTAL EXPENDITURES	18,383	26,398	-	-	-	0.00%
NET REQUIREMENT	-	-	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less: Depreciation					-	0.00%
NET LEVY REQUIREMENT	-	-	-	-	-	0.00%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	0.00%
Surplus/Deficit per Financial Statements	-	-	-	-	-	0.00%

COUNTY OF HURON

Social Services - ERE

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	143,500	116,130	143,500	133,500	(10,000)	-6.97%
Provincial Prior Year Grants	-	-	-	-	-	0.00%
Total Provincial Grants	143,500	116,130	143,500	133,500	(10,000)	-6.97%
TOTAL REVENUE	143,500	116,130	143,500	133,500	(10,000)	-6.97%
EXPENDITURES						
OPERATIONAL						
Associations/Memberships	-	-	-	-	-	0.00%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Unfunded Depreciation	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	-	591	10,000	-	(10,000)	-100.00%
PROGRAM						
Employee Related Expense	88,451	58,325	100,000	77,500	(22,500)	-22.50%
Purchase of Service	55,049	57,214	33,500	56,000	22,500	67.16%
Teacher Material SuppliesLEAP	-	-	-	-	-	0.00%
Total Program	143,500	115,539	133,500	133,500	-	0.00%
TOTAL EXPENDITURES	143,500	116,130	143,500	133,500	(10,000)	-6.97%
NET REQUIREMENT	-	-	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less: Depreciation					-	0.00%
NET LEVY REQUIREMENT	-	-	-	-	-	0.00%
Financial Statement Adjustments						
Surplus/Deficit per Financial Statements	-	-	-	-	-	0.00%

COUNTY OF HURON

Social Services - Integrated Services (Pathways, HKCC, NCBS)

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Miscellaneous Revenue	10,000	-	-	-	-	0.00%
Total Other Revenue	10,000	-	-	-	-	0.00%
TOTAL REVENUE	10,000	-	-	-	-	0.00%
EXPENDITURES						
OPERATIONAL						
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Unfunded Depreciation	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Basic Needs Program	79,288	65,399	100,000	50,000	(50,000)	-50.00%
Dental Services	4,966	401	-	-	-	0.00%
Medical Supplies	2,820	2,305	-	-	-	0.00%
Program Supplies & Costs	-	-	-	-	-	0.00%
Total Program	87,074	68,104	100,000	50,000	(50,000)	-50.00%
TOTAL EXPENDITURES	87,074	68,104	100,000	50,000	(50,000)	-50.00%
NET REQUIREMENT	77,074	68,104	100,000	50,000	(50,000)	-50.00%
LEVY BASED ADJUSTMENTS						
Less: Depreciation					-	0.00%
NET LEVY REQUIREMENT	77,074	68,104	100,000	50,000	(50,000)	-50.00%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	0.00%
Surplus/Deficit per Financial Statements	77,074	68,104	100,000	50,000	(50,000)	-50.00%

COUNTY OF HURON

Social Services - Early Years 8200-0000

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	928,410	1,119,849	966,591	1,076,461	109,870	11.37%
Provincial Prior Year Grants	-	-	-	-	-	0.00%
Total Provincial Grants	928,410	1,119,849	966,591	1,076,461	109,870	11.37%
TOTAL REVENUE	928,410	1,119,849	966,591	1,076,461	109,870	11.37%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	325,430	308,732	304,406	234,726	(69,680)	-22.89%
Salaries - Part Time	59,043	57,829	142,863	121,644	(21,219)	-14.85%
Statutory Benefits	38,221	36,061	40,774	32,870	(7,904)	-19.38%
Extended Benefits	33,521	40,960	33,940	28,316	(5,624)	-16.57%
OMERS	34,739	36,456	40,097	31,093	(9,004)	-22.46%
Wage Reallocation	-	-	-	29,088	29,088	0.00%
WSIB Sch 2 Costs	-	58,721	2,658	2,986	328	12.34%
Total Salaries and Benefits	490,954	538,759	564,738	480,723	(84,015)	-14.88%
EQUIPMENT						
Equipment Rentals/Leases	1,632	1,339	1,000	1,500	500	50.00%
Equipment Repairs & Maint.	-	43,507	2,000	4,000	2,000	100.00%
Total Equipment	1,632	44,846	3,000	5,500	2,500	83.33%
PURCHASED SERVICE						
Insurance	3,500	7,800	3,900	4,100	200	5.13%
Maintenance Contracts KeyON	3,709	9,158	4,000	4,000	-	0.00%
Miscellaneous Services	3,871	-	-	112,621	112,621	0.00%
Total Purchased Service	11,080	16,958	7,900	120,721	112,821	1428.11%
OPERATIONAL						
Advertising	2,303	825	1,000	1,000	-	0.00%
Associations/Memberships	1,426	4,496	1,500	2,300	800	53.33%
Office Expense	2,130	695	2,300	2,000	(300)	-13.04%
Postage/Courier	1,160	2,251	1,100	2,000	900	81.82%
Rent	22,000	44,000	22,000	22,000	-	0.00%
Staff Training	8,236	3,241	5,000	10,562	5,562	111.24%
Telecommunications	6,274	6,688	6,000	5,250	(750)	-12.50%

COUNTY OF HURON**Social Services - Early Years 8200-0000****Budget for the year ending December 31, 2026**

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Travel/Meals	9,406	10,956	9,000	10,000	1,000	11.11%
Minor Capital	-	-	-	20,364	20,364	0.00%
Total Operational	52,936	73,151	47,900	75,476	27,576	57.57%
PROGRAM						
Purchase of Service	366,980	416,178	335,553	373,103	37,550	11.19%
Program Supplies & Costs	5,093	21,918	5,000	10,000	5,000	100.00%
Promotion/Public Relations	3,338	8,038	2,500	10,000	7,500	300.00%
Total Program	375,411	446,134	343,053	393,103	50,050	14.59%
TOTAL EXPENDITURES	932,013	1,119,849	966,591	1,075,523	108,932	11.27%
NET REQUIREMENT	3,603	-	-	(938)	(938)	0.00%
LEVY BASED ADJUSTMENTS						
Less: Depreciation	-	-	-	-	-	0.00%
NET LEVY REQUIREMENT	3,603	-	-	(938)	(938)	0.00%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	0.00%
Add: Depreciation	-	-	-	-	-	0.00%
Surplus/Deficit per Financial Statements	3,603	-	-	(938)	(938)	0.00%

COUNTY OF HURON

Social Services - Child Care 8400-0000

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	4,389,493	1,365,743	2,428,369	2,645,430	217,061	8.94%
Provincial Prior Year Grants	77,214	-	-	-	-	0.00%
Total Provincial Grants	4,466,708	1,365,743	2,428,369	2,645,430	217,061	8.94%
TOTAL REVENUE	4,466,708	1,365,743	2,428,369	2,645,430	217,061	8.94%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	324,148	334,184	333,907	384,963	51,056	15.29%
Salaries - Part Time	120,090	89,118	129,611	132,763	3,152	2.43%
Statutory Benefits	43,989	40,939	41,699	47,289	5,590	13.41%
Extended Benefits	32,003	37,517	34,329	40,857	6,528	19.02%
OMERS	41,722	42,781	44,159	48,876	4,717	10.68%
Wage Reallocation	-	-	-	-	-	0.00%
WSIB Sch 2 Costs	-	7,793	4,044	4,543	499	12.33%
Total Salaries and Benefits	561,951	552,331	587,749	659,291	71,542	12.17%
EQUIPMENT						
Equipment Rentals/Leases	21,645	43,923	25,000	23,400	(1,600)	-6.40%
Total Equipment	21,645	43,923	25,000	23,400	(1,600)	-6.40%
PURCHASED SERVICE						
Audit	3,405	7,868	3,934	6,310	2,376	60.40%
Consulting/Professional Fees	-	-	-	-	-	0.00%
Insurance	3,200	15,400	7,700	8,200	500	6.49%
Occupational Accident Insurance	-	-	-	-	-	0.00%
Intra County Purchases	4,632	9,264	4,632	4,632	-	0.00%
Legal Fees	1,170	-	800	800	-	0.00%
Maintenance Contracts	-	-	-	-	-	0.00%
Total Purchased Service	12,407	32,532	17,066	19,942	2,876	16.85%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	1,586	4,116	3,000	3,000	-	0.00%
Miscellaneous Admin.	28,193	-	28,192	28,192	-	0.00%
Office Expense	1,284	2,375	4,000	2,000	(2,000)	-50.00%

COUNTY OF HURON

Social Services - Child Care 8400-0000

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
Postage/Courier	2,219	2,251	2,784	2,000	(784)	-28.16%
Rent	16,300	32,600	16,300	16,300	-	0.00%
Staff Training (capacity buiding in house and CC/HCC)	18,689	4,135	11,000	11,000	-	0.00%
Telecommunications	7,506	6,677	8,000	8,000	-	0.00%
Travel/Meals	12,945	11,621	15,000	13,000	(2,000)	-13.33%
Depreciation	12,379	15,110	27,726	17,493	(10,233)	-36.91%
Unfunded Depreciation	-	631	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	101,102	79,516	116,002	100,985	(15,017)	-12.95%
PROGRAM						
Special Events (H&S, Play Based CCC's 6-12)	96,000	-	40,000	40,000	-	0.00%
Other Services and Supports	-	-	-	-	-	0.00%
Child Care Formal	36,660	14,664	60,000	30,000	(30,000)	-50.00%
Child Care Informal	950	5,390	2,000	5,000	3,000	150.00%
Pay Equity	26,998	26,998	26,998	26,998	-	0.00%
*Purchase of Service (Fee Subsidy to CC programs)	447,079	193,700	486,747	740,697	253,950	52.17%
*Special Needs Resources program assistant	151,346	164,910	175,000	200,000	25,000	14.29%
Wage Subsidy - Non-Profit	557,977	35,269	200,000	-	(200,000)	-100.00%
Workforce Retention	-	-	250,000	-	(250,000)	-100.00%
*Miscellaneous Program (GOG 6-12))	2,690,456	647,538	713,541	977,193	263,652	36.95%
Program Overhead	175,000	-	150,000	-	(150,000)	-100.00%
Program Supplies & Costs	5,511	254	7,000	5,056	(1,944)	-27.77%
Total Program	4,187,977	1,088,723	2,111,286	2,024,944	(86,342)	-4.09%
TOTAL EXPENDITURES	4,885,082	1,797,024	2,857,103	2,828,562	(28,541)	-1.00%
NET REQUIREMENT	418,374	431,282	428,734	183,132	(245,602)	-57.29%
LEVY BASED ADJUSTMENTS						
Less: Depreciation	(12,379)	(15,110)	(27,726)	(17,493)	10,233	-36.91%
NET LEVY REQUIREMENT	405,995	416,171	401,008	165,639	(235,369)	-58.69%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	0.00%
Add: Depreciation	12,379	15,110	27,726	17,493	(10,233)	-36.91%
Surplus/Deficit per Financial Statements	418,374	431,282	428,734	183,132	(245,602)	-57.29%

COUNTY OF HURON

Social Services - Child Care CWELCC 8400-8420

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	5,951,597	11,168,824	11,775,236	15,890,625	4,115,389	34.95%
Total Provincial Grants	5,951,597	11,168,824	11,775,236	15,890,625	4,115,389	34.95%
TOTAL REVENUE	5,951,597	11,168,824	11,775,236	15,890,625	4,115,389	34.95%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	104,833	149,924	128,276	137,011	8,735	6.81%
Salaries - Part Time	-	-	-	-	-	0.00%
Statutory Benefits	7,499	16,208	8,615	9,124	509	5.91%
Extended Benefits	9,018	11,162	11,279	12,183	904	8.01%
OMERS	11,710	14,165	14,336	15,408	1,072	7.48%
Wage Reallocation	-	-	-	-	-	0.00%
WSIB Sch 2 Costs	-	-	-	-	-	0.00%
Total Salaries and Benefits	133,060	191,459	162,506	173,726	11,220	6.90%
EQUIPMENT						
Equipment Repairs & Maint.	8,925	10,169	30,000	30,000	-	0.00%
Total Equipment	8,925	10,169	30,000	30,000	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	50,436	-	-	-	-	0.00%
Maintenance Contracts	30,309	67,873	42,000	42,000	-	0.00%
Total Purchased Service	80,745	67,873	42,000	42,000	-	0.00%
OPERATIONAL						
Miscellaneous Admin.	6,271	4,706	47,332	50,000	2,668	5.64%
Rent	16,652	33,304	16,652	16,652	-	0.00%
Staff Training	55,249	-	50,000	25,000	(25,000)	-50.00%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Unfunded Depreciation	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	78,172	38,010	113,984	91,652	(22,332)	-19.59%
PROGRAM						
Special Events (H&S, Play Based CCC's)	-	-	85,000	-	(85,000)	-100.00%

COUNTY OF HURON**Social Services - Child Care CWELCC 8400-8420****Budget for the year ending December 31, 2026**

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Other Services and Supports	320,231	-	500,000	-	(500,000)	-100.00%
Purchase of Service	-	-	-	-	-	0.00%
Miscellaneous Program	5,018,977	10,161,313	9,941,746	14,398,906	4,457,160	44.83%
Program Overhead	405,000	700,000	450,000	1,389,627	939,627	208.81%
Promotion/Public Relations	-	-	-	-	-	0.00%
Total Program	5,744,208	10,861,313	11,426,746	15,788,533	4,361,787	38.17%
TOTAL EXPENDITURES	6,045,110	11,168,824	11,775,236	16,125,911	4,350,675	36.95%
NET REQUIREMENT	93,513	-	-	235,286	235,286	0.00%
LEVY BASED ADJUSTMENTS						
Less: Depreciation	-	-	-	-	-	0.00%
NET LEVY REQUIREMENT	93,513	-	-	235,286	235,286	0.00%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	0.00%
Surplus/Deficit per Financial Statements	93,513	-	-	235,286	235,286	0.00%

COUNTY OF HURON

Social Services - Home Child 8400-8470

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	289,437	701,835	620,000	743,316	123,316	19.89%
Provincial Prior Year Grants	-	-	-	-	-	0.00%
Total Provincial Grants	289,437	701,835	620,000	743,316	123,316	19.89%
OTHER REVENUE						
Fees/Licenses	245,593	263,489	255,000	250,000	(5,000)	-1.96%
Total Other Revenue	245,593	263,489	255,000	250,000	(5,000)	-1.96%
TOTAL REVENUE	535,029	965,325	875,000	993,316	118,316	13.52%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	101,856	128,978	124,910	169,025	44,115	35.32%
Salaries - Part Time	-	-	-	-	-	0.00%
Statutory Benefits	9,638	12,980	10,716	14,842	4,126	38.50%
Extended Benefits	9,793	16,132	14,170	19,184	5,014	35.38%
OMERS	8,038	12,049	12,232	16,247	4,015	32.82%
Wage Reallocation	-	-	-	-	-	0.00%
WSIB Sch 2 Costs	-	-	-	-	-	0.00%
Total Salaries and Benefits	129,325	170,138	162,028	219,298	57,270	35.35%
PURCHASED SERVICE						
Insurance	7,000	7,000	3,500	3,700	200	5.71%
Total Purchased Service	7,000	7,000	3,500	3,700	200	5.71%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	309	757	315	400	85	26.98%
Rent	3,000	6,000	3,000	3,000	-	0.00%
Staff Training	1,571	-	1,000	1,000	-	0.00%
Travel/Meals	2,371	1,802	2,500	2,000	(500)	-20.00%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Unfunded Depreciation	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	7,251	8,559	6,815	6,400	(415)	-6.09%

COUNTY OF HURON**Social Services - Home Child 8400-8470****Budget for the year ending December 31, 2026**

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
PROGRAM						
Special Events (H&S/PB)	17,009	11,544	20,000	20,000	-	0.00%
Purchase of Service	308,192	711,803	621,657	678,939	57,282	9.21%
Wage Subsidy	67,520	56,280	60,000	65,000	5,000	8.33%
Program Supplies & Costs	103	-	1,000	1,000	-	0.00%
Total Program	392,824	779,627	702,657	764,939	62,282	8.86%
TOTAL EXPENDITURES	536,400	965,325	875,000	994,337	119,337	13.64%
NET REQUIREMENT	1,370	-	-	1,021	1,021	0.00%
LEVY BASED ADJUSTMENTS						
Less: Depreciation	-	-	-	-	-	0.00%
NET LEVY REQUIREMENT	1,370	-	-	1,021	1,021	0.00%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	0.00%
Surplus/Deficit per Financial Statements	1,370	-	-	1,021	1,021	0.00%

COUNTY OF HURON**Social Services - WORKFORCE 8400-0100****Budget for the year ending December 31, 2026**

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
OPERATIONAL						
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Unfunded Depreciation	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Purchase of Service	-	-	-	-	-	0.00%
Total Program	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	-	-	-	-	-	0.00%
NET REQUIREMENT	-	-	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less: Depreciation					-	0.00%
NET LEVY REQUIREMENT	-	-	-	-	-	0.00%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	0.00%
Surplus/Deficit per Financial Statements	-	-	-	-	-	0.00%

COUNTY OF HURON

Social Services - Child Care ELCC 8400-8465

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	266,697	-	-	-	-	0.00%
Total Provincial Grants	266,697	-	-	-	-	0.00%
TOTAL REVENUE	266,697	-	-	-	-	0.00%
EXPENDITURES						
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Unfunded Depreciation	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
CHPI-Other Services and Supports	177,789	-	-	-	-	0.00%
*Purchase of Service (Fee Subsidy to CC programs)	15,845	-	-	-	-	0.00%
*Special Needs Resources (Program Ass)	45,285	-	-	-	-	0.00%
*Miscellaneous Program (General Oper Grant to CC operator)	-	-	-	-	-	0.00%
Program Overhead	27,778	-	-	-	-	0.00%
Total Program	266,697	-	-	-	-	0.00%
TOTAL EXPENDITURES	266,697	-	-	-	-	0.00%
NET REQUIREMENT	-	-	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less: Depreciation					-	0.00%
NET LEVY REQUIREMENT	-	-	-	-	-	0.00%
Surplus/Deficit per Financial Statements	-	-	-	-	-	0.00%

COUNTY OF HURON
Social Services - Public Housing
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	-	-	-	-	-	0.00%
Provincial Prior Year Grants	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	0.00%
FEDERAL GRANTS						
Federal Other Grants	231,368	27,945	27,409	27,409	-	0.00%
Total Federal Grants	231,368	27,945	27,409	27,409	-	0.00%
OTHER REVENUE						
Third Party Capital	-	-	-	-	-	0.00%
Miscellaneous Revenue	93,358	97,761	85,000	90,000	5,000	5.88%
Transfer from Operating Carryforward	157,114	14,642	-	30,182	30,182	0.00%
Investment Income	6,894	4,794	5,500	6,000	500	9.09%
Intra County Recoveries	-	-	-	-	-	0.00%
Rent/Lease	1,828,051	1,972,542	1,750,000	2,030,000	280,000	16.00%
Third Party Recoveries	2,780	-	-	-	-	0.00%
Total Other Revenue	2,088,196	2,089,738	1,840,500	2,156,182	315,682	17.15%
TOTAL REVENUE	2,319,565	2,117,683	1,867,909	2,183,591	315,682	16.90%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	938,892	988,762	1,015,037	1,124,266	109,229	10.76%
Salaries - Part Time	81,692	43,344	62,946	66,855	3,909	6.21%
Councillor's Remuneration	-	-	-	-	-	0.00%
Statutory Benefits	99,765	101,991	95,345	106,549	11,204	11.75%
Extended Benefits	90,207	125,831	117,926	130,267	12,341	10.47%
OMERS	94,581	95,604	105,155	114,647	9,492	9.03%
Wage Reallocation	-	-	-	-	-	0.00%
WSIB Sch 2 Costs	51,834	45,504	62,000	40,950	(21,050)	-33.95%
Total Salaries and Benefits	1,356,971	1,401,036	1,458,409	1,583,534	125,125	8.58%
EQUIPMENT						
Equipment Rentals/Leases	9,369	28,911	15,650	13,000	(2,650)	-16.93%
Equipment Repairs & Maint.	17,295	14,776	14,000	16,000	2,000	14.29%
Equipment Replacement New (under \$1,000)	1,980	17,894	8,000	8,000	-	0.00%

COUNTY OF HURON
Social Services - Public Housing
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
Vehicle Lease & Operation	71,758	82,964	40,000	67,580	27,580	68.95%
Small Tools/Equipment	1,311	1,813	2,000	2,500	500	25.00%
Total Equipment	101,713	146,358	79,650	107,080	27,430	34.44%
PURCHASED SERVICE						
Audit	3,004	6,942	3,000	3,500	500	16.67%
Consulting/Professional Fees	-	-	2,277	2,277	-	0.00%
Insurance	266,270	458,294	265,405	260,079	(5,326)	-2.01%
Occupational Accident Insurance	-	-	-	-	-	0.00%
Intra County Purchases	24,725	49,450	24,725	24,725	-	0.00%
Legal Fees	8,314	7,706	6,000	8,000	2,000	33.33%
Maintenance Contracts	30,119	46,335	30,500	27,300	(3,200)	-10.49%
Life Safety Systems	55,968	56,753	70,500	63,000	(7,500)	-10.64%
Snow Removal Contract	113,604	166,081	115,000	115,000	-	0.00%
Total Purchased Service	502,004	791,560	517,407	503,881	(13,526)	-2.61%
OPERATIONAL						
Advertising	1,011	712	1,100	1,100	-	0.00%
Associations/Memberships	3,443	6,066	4,000	4,000	-	0.00%
Bank Charges	3,274	3,359	3,500	3,500	-	0.00%
Conventions/Conferences	1,508	1,203	3,058	2,058	(1,000)	-32.70%
Miscellaneous Admin.	421	752	1,000	1,000	-	0.00%
Office Expense	3,365	2,021	2,800	2,800	-	0.00%
Postage/Courier	1,404	2,369	1,800	1,800	-	0.00%
Publications & Subscriptions	961	-	3,500	3,500	-	0.00%
Receivable Write Off	39,397	-	50,000	65,000	15,000	30.00%
Rent	6,510	13,020	6,510	6,510	-	0.00%
Staff Training	12,096	3,776	15,500	12,500	(3,000)	-19.35%
Telecommunications	41,256	52,315	46,000	50,000	4,000	8.70%
Travel/Meals	9,908	9,478	6,000	8,000	2,000	33.33%
Building Capital (Minor)	358,104	103,444	-	205,182	205,182	0.00%
Debenture Payments	63,792	27,945	27,945	27,945	-	0.00%
Garbage	33,037	73,449	33,000	40,000	7,000	21.21%
Grounds Maintenance	78,558	43,660	71,000	71,000	-	0.00%
Janitorial	174,958	159,147	165,000	170,000	5,000	3.03%
Maintenance & Repairs/Building	101,435	138,702	232,500	225,000	(7,500)	-3.23%
Maintenance & Repairs/Painting	73,665	55,055	82,000	82,000	-	0.00%
Maintenance & Repairs/Electrical	49,058	23,018	55,500	48,000	(7,500)	-13.51%
Maintenance & Repairs/HVAC	29,853	22,047	17,500	20,000	2,500	14.29%
Maintenance & Repairs/Plumbing	95,959	84,849	100,500	100,500	-	0.00%
Taxes	475,261	467,479	467,160	477,000	9,840	2.11%
Utilities/Heat	66,729	92,080	73,500	73,500	-	0.00%

COUNTY OF HURON

Social Services - Public Housing

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Utilities/Hydro	277,686	315,241	307,600	307,600	-	0.00%
Utilities/Water & Sewer	302,580	262,463	275,000	275,000	-	0.00%
Depreciation - Capital Assets	1,128,031	1,091,083	1,145,650	1,131,181	(14,469)	-1.26%
Unfunded Depreciation	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	64,584	-	-	-	-	0.00%
Total Operational	3,497,845	3,054,735	3,198,623	3,415,676	217,053	6.79%
PROGRAM						
Evictions	373	746	2,000	2,000	-	0.00%
Tribunals	2,976	2,348	3,200	3,200	-	0.00%
Winter Clothing and Uniforms	4,116	3,129	3,000	3,500	500	16.67%
Subsidy for Programs	24,265	14,085	27,000	-	(27,000)	-100.00%
Total Program	31,730	20,309	35,200	8,700	(26,500)	-75.28%
OTHER EXPENDITURES						
Transfer to Operating Carryforward	19,703	-	-	-	-	0.00%
Total Other Expenditures	19,703	-	-	-	-	0.00%
TOTAL EXPENDITURES	5,509,965	5,413,999	5,289,289	5,618,870	329,581	6.23%
NET REQUIREMENT	3,190,401	3,296,315	3,421,380	3,435,279	13,899	0.41%
LEVY BASED ADJUSTMENTS						
Less: Depreciation	(1,128,031)	(1,091,083)	(1,145,650)	(1,131,181)	14,469	-1.26%
NET LEVY REQUIREMENT	2,062,369	2,205,232	2,275,730	2,304,099	28,369	1.25%
Financial Statement Adjustments						
Transfer To/(From) Reserves	157,114	14,642	-	30,182	30,182	0.00%
Add: Depreciation	1,128,031	1,091,083	1,145,650	1,131,181	(14,469)	-1.26%
Surplus/Deficit per Financial Statements	3,347,514	3,310,957	3,421,380	3,465,461	44,081	1.29%

COUNTY OF HURON
Social Services - Non Profit Housing
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	500	7,000	4,750	4,750	-	0.00%
Total Provincial Grants	500	7,000	4,750	4,750	-	0.00%
FEDERAL GRANTS						
Federal Other Grants	326,867	436,174	436,710	260,025	(176,685)	-40.46%
Total Federal Grants	326,867	436,174	436,710	260,025	(176,685)	-40.46%
TOTAL REVENUE	327,367	443,174	441,460	264,775	(176,685)	-40.02%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	50,217	53,641	51,963	55,860	3,897	7.50%
Salaries - Part Time	3,871	40	-	-	-	0.00%
Statutory Benefits	4,843	5,130	4,484	4,785	301	6.71%
Extended Benefits	5,619	6,867	5,365	5,776	411	7.66%
OMERS	5,131	5,038	5,061	5,487	426	8.42%
Wage Reallocation	-	-	-	-	-	0.00%
WSIB Sch 2 Costs	-	-	-	-	-	0.00%
Total Salaries and Benefits	69,683	70,717	66,873	71,908	5,035	7.53%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	2,500	2,500	-	0.00%
Intra County Purchases	-	-	3,225	3,225	-	0.00%
Total Purchased Service	-	-	5,725	5,725	-	0.00%
OPERATIONAL						
Associations/Memberships	271	1,522	2,000	2,000	-	0.00%
Office Expense	-	-	500	500	-	0.00%
Postage/Courier	-	-	500	500	-	0.00%
Rent	2,790	5,580	2,790	2,790	-	0.00%
Staff Training	1,777	-	2,000	2,000	-	0.00%
Telecommunications	-	-	1,000	1,000	-	0.00%
Travel/Meals	55	-	500	500	-	0.00%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Unfunded Depreciation	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%

COUNTY OF HURON
Social Services - Non Profit Housing
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Operational	4,893	7,102	9,290	9,290	-	0.00%
PROGRAM						
Subsidy for Programs	934,345	1,204,404	1,100,000	906,400	(193,600)	-17.60%
Total Program	934,345	1,204,404	1,100,000	906,400	(193,600)	-17.60%
TOTAL EXPENDITURES	1,008,920	1,282,224	1,181,888	993,323	(188,565)	-15.95%
NET REQUIREMENT	681,553	839,049	740,428	728,548	(11,880)	-1.60%
LEVY BASED ADJUSTMENTS						
Less: Depreciation					-	0.00%
NET LEVY REQUIREMENT	681,553	839,049	740,428	728,548	(11,880)	-1.60%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	0.00%
Surplus/Deficit per Financial Statements	681,553	839,049	740,428	728,548	(11,880)	-1.60%

COUNTY OF HURON

Social Services - Invest in Affordable Housing

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	63,717	7,345	-	140,909	140,909	0.00%
Total Provincial Grants	63,717	7,345	-	140,909	140,909	0.00%
TOTAL REVENUE	63,717	7,345	-	140,909	140,909	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	12,904	100	-	-	-	0.00%
Salaries - Part Time	968	(706)	-	-	-	0.00%
Statutory Benefits	859	(125)	-	-	-	0.00%
Extended Benefits	1,376	325	-	-	-	0.00%
OMERS	1,265	18	-	-	-	0.00%
Wage Reallocation	-	387	-	-	-	0.00%
Total Salaries and Benefits	17,373	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	1,129	-	-	-	-	0.00%
Legal Fees	-	-	-	-	-	0.00%
Total Purchased Service	1,129	-	-	-	-	0.00%
OPERATIONAL						
Office Expense	-	-	-	-	-	0.00%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Unfunded Depreciation	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Subsidy for Programs	81,729	7,345	-	140,909	140,909	0.00%
Total Program	81,729	7,345	-	140,909	140,909	0.00%
OTHER EXPENDITURES						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Total Other Expenditures	-	-	-	-	-	0.00%

COUNTY OF HURON**Social Services - Invest in Affordable Housing****Budget for the year ending December 31, 2026**

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL EXPENDITURES	100,230	7,345	-	140,909	140,909	0.00%
NET REQUIREMENT	36,512	-	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less: Depreciation					-	0.00%
NET LEVY REQUIREMENT	36,512	-	-	-	-	0.00%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	0.00%
Surplus/Deficit per Financial Statements	36,512	-	-	-	-	0.00%

COUNTY OF HURON
Social Services -COCHI
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	15,843	-	418,300	336,165	(82,135)	-19.64%
Total Provincial Grants	15,843	-	418,300	336,165	(82,135)	-19.64%
TOTAL REVENUE	15,843	-	418,300	336,165	(82,135)	-19.64%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	3,843	-	-	25,271	25,271	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Councillor's Remuneration	-	-	-	-	-	0.00%
Statutory Benefits	-	-	-	2,395	2,395	0.00%
Extended Benefits	-	-	-	2,985	2,985	0.00%
OMERS	-	-	-	2,274	2,274	0.00%
Wage Reallocation	-	-	-	-	-	0.00%
WSIB Sch 2 Costs	-	-	-	-	-	0.00%
Total Salaries and Benefits	3,843	-	-	32,925	32,925	0.00%
OPERATIONAL						
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Unfunded Depreciation	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Subsidy for Programs	12,000	-	418,300	310,765	(107,535)	-25.71%
Total Program	12,000	-	418,300	310,765	(107,535)	-25.71%
OTHER EXPENDITURES						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Total Other Expenditures	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	15,843	-	418,300	343,690	(74,610)	-17.84%
NET REQUIREMENT	-	-	-	7,525	7,525	0.00%

COUNTY OF HURON
Social Services -COCHI
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
LEVY BASED ADJUSTMENTS						
Less: Depreciation					-	0.00%
NET LEVY REQUIREMENT	-	-	-	7,525	7,525	0.00%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	0.00%
Surplus/Deficit per Financial Statements	-	-	-	7,525	7,525	0.00%

COUNTY OF HURON
Social Services -OPHI
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	155,083	248,851	257,300	235,600	(21,700)	-8.43%
Total Provincial Grants	155,083	248,851	257,300	235,600	(21,700)	-8.43%
TOTAL REVENUE	155,083	248,851	257,300	235,600	(21,700)	-8.43%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	34,694	51,188	51,963	30,589	(21,374)	-41.13%
Salaries - Part Time	3,866	40	-	-	-	0.00%
Statutory Benefits	3,575	5,130	4,484	2,390	(2,094)	-46.70%
Extended Benefits	3,946	6,867	5,365	2,791	(2,574)	-47.98%
OMERS	3,761	5,038	5,061	3,213	(1,848)	-36.51%
Wage Reallocation	-	15,438	-	-	-	0.00%
WSIB Sch 2 Costs	-	-	-	-	-	0.00%
Total Salaries and Benefits	49,842	83,702	66,873	38,983	(27,890)	-41.71%
PURCHASED SERVICE						
Consulting/Professional Fees	509	1,221	-	-	-	0.00%
Total Purchased Service	509	1,221	-	-	-	0.00%
OPERATIONAL						
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Unfunded Depreciation	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
CHPI-Emergency Shelter Solutions	-	-	-	-	-	0.00%
CHPI-Housing w/ Related Supports	-	-	-	-	-	0.00%
CHPI-Other Services and Supports	-	-	-	23,650	23,650	0.00%
Subsidy for Programs	127,306	264,449	244,435	200,170	(44,265)	-18.11%
Total Program	127,306	264,449	244,435	223,820	(20,615)	-8.43%
OTHER EXPENDITURES						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Total Other Expenditures	-	-	-	-	-	0.00%

COUNTY OF HURON
Social Services -OPHI
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL EXPENDITURES	177,657	349,373	311,308	262,803	(48,505)	-15.58%
NET REQUIREMENT	22,573	100,521	54,008	27,203	(26,805)	-49.63%
LEVY BASED ADJUSTMENTS						
Less: Depreciation					-	0.00%
NET LEVY REQUIREMENT	22,573	100,521	54,008	27,203	(26,805)	-49.63%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	0.00%
Surplus/Deficit per Financial Statements	22,573	100,521	54,008	27,203	(26,805)	-49.63%

COUNTY OF HURON

Social Services - Affordable Housing Program

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Miscellaneous Revenue	4,638	4,026	-	12,500	12,500	0.00%
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Rent/Lease	257,035	387,455	421,310	837,500	416,190	98.78%
Total Other Revenue	261,673	391,481	421,310	850,000	428,690	101.75%
TOTAL REVENUE	261,673	391,481	421,310	850,000	428,690	101.75%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	11,394	36,387	34,485	69,926	35,441	102.77%
Statutory Benefits	1,514	3,550	3,078	6,409	3,331	108.22%
Extended Benefits	1,697	4,298	3,798	8,237	4,439	116.88%
OMERS	1,329	3,267	3,278	6,513	3,235	98.69%
Wage Reallocation	-	-	-	-	-	0.00%
WSIB Sch 2 Costs	-	-	-	-	-	0.00%
Total Salaries and Benefits	15,935	47,501	44,639	91,085	46,446	104.05%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	1,961	1,364	7,000	10,000	3,000	42.86%
Equipment Replacement New (under \$1,000)	874	-	2,000	2,000	-	0.00%
Small Tools/Equipment	-	30	-	-	-	0.00%
Total Equipment	2,835	1,394	9,000	12,000	3,000	33.33%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Insurance	19,031	41,200	31,740	54,800	23,060	72.65%
Legal Fees	-	-	-	4,000	4,000	0.00%
Maintenance Contracts	-	-	-	6,800	6,800	0.00%
Life Safety Systems	5,962	6,007	9,000	14,500	5,500	61.11%
Snow Removal Contract	35,787	77,617	38,400	46,400	8,000	20.83%
Total Purchased Service	60,779	124,824	79,140	126,500	47,360	59.84%
OPERATIONAL						
Office Expense	16	-	400	1,400	1,000	250.00%
Receivable Write Off	-	-	2,500	7,500	5,000	200.00%

COUNTY OF HURON

Social Services - Affordable Housing Program

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
Telecommunications	1,274	1,061	5,300	8,400	3,100	58.49%
Travel/Meals	242	-	-	-	-	0.00%
Garbage	1,347	2,015	4,850	18,000	13,150	271.13%
Grounds Maintenance	1,070	11,548	4,000	13,500	9,500	237.50%
Janitorial	5,791	15,264	30,000	54,000	24,000	80.00%
Maintenance & Repairs/Building	7,651	5,952	12,750	14,500	1,750	13.73%
Maintenance & Repairs/Painting	3,338	9,972	7,700	13,700	6,000	77.92%
Maintenance & Repairs/Electrical	885	-	3,750	4,000	250	6.67%
Maintenance & Repairs/HVAC	3,223	642	6,000	6,750	750	12.50%
Maintenance & Repairs/Plumbing	11,168	2,147	6,500	7,500	1,000	15.38%
Taxes	5,916	13,426	36,200	79,400	43,200	119.34%
Utilities/Heat	11,263	20,291	17,000	17,000	-	0.00%
Utilities/Hydro	20,506	23,210	24,200	64,900	40,700	168.18%
Utilities/Water & Sewer	6,910	5,563	8,000	57,800	49,800	622.50%
Depreciation - Capital Assets	100,280	99,021	100,281	539,022	438,741	437.51%
Unfunded Depreciation	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	180,878	210,114	269,431	907,372	637,941	236.77%
PROGRAM						
Evictions	-	-	2,000	2,000	-	0.00%
Winter Clothing and Uniforms	-	-	-	2,000	2,000	0.00%
Total Program	-	-	2,000	8,000	6,000	300.00%
TOTAL EXPENDITURES	260,427	383,833	404,210	1,144,957	740,747	183.26%
NET REQUIREMENT	(1,246)	(7,648)	(17,100)	294,957	312,057	-1824.85%
LEVY BASED ADJUSTMENTS						
Less: Depreciation	(100,280)	(99,021)	(100,281)	(539,022)	(438,741)	437.51%
NET LEVY REQUIREMENT	(101,526)	(106,670)	(117,381)	(244,065)	(126,684)	107.92%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	0.00%
Add: Depreciation	100,280	99,021	100,281	539,022	438,741	437.51%
Surplus/Deficit per Financial Statements	(1,246)	(7,648)	(17,100)	294,957	312,057	-1824.85%

COUNTY OF HURON
Homelessness Programs - Summary
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	1,130,305	931,671	1,085,200	1,085,200	-	0.00%
Provincial Prior Year Grants	-	-	50,000	25,000	(25,000)	-50.00%
Provincial ODSP Grant	-	-	-	-	-	0.00%
Community Reinvestment Fund	-	-	-	-	-	0.00%
Total Provincial Grants	1,130,305	931,671	1,135,200	1,110,200	(25,000)	-2.20%
OTHER REVENUE						
Donations	-	-	-	-	-	0.00%
Miscellaneous Revenue	71,939	13,210	57,449	-	(57,449)	-100.00%
Transfer from Reserves	-	-	-	-	-	0.00%
Total Other Revenue	71,939	13,210	57,449	-	(57,449)	-100.00%
TOTAL REVENUE	1,202,244	944,880	1,192,649	1,110,200	(82,449)	-6.91%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	132,654	138,106	133,793	140,759	6,966	5.21%
Salaries - Part Time	129,479	92,335	119,578	70,114	(49,464)	-41.37%
Statutory Benefits	25,011	23,041	21,836	18,017	(3,819)	-17.49%
Extended Benefits	13,351	18,005	19,373	20,686	1,313	6.78%
OMERS	24,875	15,666	25,068	21,012	(4,056)	-16.18%
Wage Reallocation	-	-	-	-	-	0.00%
WSIB Sch 2 Costs	-	-	-	-	-	0.00%
Total Salaries and Benefits	325,370	287,152	319,648	270,588	(49,060)	-15.35%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	50,000	25,000	(25,000)	-50.00%
Intra County Purchases	-	-	-	-	-	0.00%
Total Purchased Service	-	-	50,000	25,000	(25,000)	-50.00%
OPERATIONAL						
Maintenance & Repairs/Building	-	-	-	-	-	0.00%
Maintenance & Repairs/Plumbing	-	-	-	-	-	0.00%
Utilities/Heat	-	-	-	-	-	0.00%
Utilities/Hydro	-	-	-	-	-	0.00%
Utilities/Water & Sewer	-	-	-	-	-	0.00%

COUNTY OF HURON
Homelessness Programs - Summary
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Operational	574	-	-	-	-	0.00%
PROGRAM						
Emergency Shelter Solutions	1,044,366	591,574	427,043	-	(427,043)	-100.00%
Housing w/ Related Supports	258,697	176,834	707,240	1,063,359	356,119	50.35%
Other Services and Supports	707	139	25,236	-	(25,236)	-100.00%
Homelessness Prevention	85,984	54,832	89,300	97,800	8,500	9.52%
Purchase of Service	164,963	43,840	120,000	-	(120,000)	-100.00%
Subsidy for Programs	(2,364)	-	-	-	-	0.00%
Total Program	1,552,354	867,219	1,368,819	1,161,159	(207,660)	-15.17%
OTHER EXPENDITURES						
Transfer to Reserves	-	-	-	-	-	0.00%
Total Other Expenditures	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	1,878,298	1,154,371	1,738,467	1,456,747	(281,720)	-16.21%
NET REQUIREMENT	676,054	209,491	545,818	346,547	(199,271)	-36.51%
LEVY BASED ADJUSTMENTS						
Less: Depreciation					-	0.00%
NET LEVY REQUIREMENT	676,054	209,491	545,818	346,547	(199,271)	-36.51%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	0.00%
Surplus/Deficit per Financial Statements	676,054	209,491	545,818	346,547	(199,271)	-36.51%

COUNTY OF HURON

Social Services - HPP 8800-8870

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	1,130,305	931,671	1,085,200	1,085,200	-	0.00%
Provincial Prior Year Grants	-	-	-	-	-	0.00%
Total Provincial Grants	1,130,305	931,671	1,085,200	1,085,200	-	0.00%
OTHER REVENUE						
Miscellaneous Revenue	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	1,130,305	931,671	1,085,200	1,085,200	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	10,493	32,056	24,838	25,461	623	2.51%
Salaries - Part Time	18,753	74,865	93,410	70,114	(23,296)	-24.94%
Statutory Benefits	3,182	10,701	11,081	9,133	(1,948)	-17.58%
Extended Benefits	848	2,726	2,692	2,859	167	6.20%
OMERS	2,991	2,916	11,079	8,816	(2,263)	-20.43%
Wage Reallocation	90,324	(6,592)	-	-	-	0.00%
WSIB Sch 2 Costs	-	-	-	-	-	0.00%
Total Salaries and Benefits	126,591	116,670	143,100	116,383	(26,717)	-18.67%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Intra County Purchases	-	-	-	-	-	0.00%
Total Purchased Service	-	-	-	-	-	0.00%
OPERATIONAL						
Miscellaneous Admin.	516	-	-	-	-	0.00%
Total Operational	516	-	-	-	-	0.00%
PROGRAM						
Emergency Shelter Solutions	495,210	547,169	-	-	-	0.00%
Supportive Housing	258,697	175,045	707,240	873,210	165,970	23.47%
Community Outreach	707	139	25,236	-	(25,236)	-100.00%
Housing Assistance	85,984	54,832	89,300	97,800	8,500	9.52%
Purchase of Service	164,963	43,840	120,000	-	(120,000)	-100.00%

COUNTY OF HURON**Social Services - HPP 8800-8870****Budget for the year ending December 31, 2026**

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Subsidy for Programs	(2,364)	-	-	-	-	0.00%
Total Program	1,003,198	821,025	941,776	971,010	29,234	3.10%
TOTAL EXPENDITURES	1,130,305	937,695	1,084,876	1,087,393	2,517	0.23%
NET REQUIREMENT	-	6,025	(324)	2,193	2,517	-776.85%
LEVY BASED ADJUSTMENTS						
Less: Depreciation					-	0.00%
NET LEVY REQUIREMENT	-	6,025	(324)	2,193	2,517	-776.85%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	0.00%
Surplus/Deficit per Financial Statements	-	6,025	(324)	2,193	2,517	-776.85%

COUNTY OF HURON

Social Services - Homelessness Programs 8800-8872

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	-	-	-	-	-	0.00%
Provincial Prior Year Grants	-	-	50,000	25,000	(25,000)	-50.00%
Total Provincial Grants	-	-	50,000	25,000	(25,000)	-50.00%
OTHER REVENUE						
Miscellaneous Revenue	71,939	13,210	57,449	-	(57,449)	-100.00%
Total Other Revenue	71,939	13,210	57,449	-	(57,449)	-100.00%
TOTAL REVENUE	71,939	13,210	107,449	25,000	(82,449)	-76.73%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	122,161	106,050	108,955	115,298	6,343	5.82%
Salaries - Part Time	110,727	17,470	26,168	-	(26,168)	-100.00%
Statutory Benefits	21,829	12,340	10,755	8,884	(1,871)	-17.40%
Extended Benefits	12,503	15,279	16,681	17,827	1,146	6.87%
OMERS	21,884	12,750	13,989	12,196	(1,793)	-12.82%
Wage Reallocation	(90,324)	6,592	-	-	-	0.00%
WSIB Sch 2 Costs	-	-	-	-	-	0.00%
Total Salaries and Benefits	198,780	170,482	176,548	154,205	(22,343)	-12.66%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	50,000	25,000	(25,000)	-50.00%
Intra County Purchases	-	-	-	-	-	0.00%
Total Purchased Service	-	-	50,000	25,000	(25,000)	-50.00%
OPERATIONAL						
Miscellaneous Admin.	58	-	-	-	-	0.00%
Telecommunications	-	-	-	-	-	0.00%
Maintenance & Repairs/Building	-	-	-	-	-	0.00%
Maintenance & Repairs/Plumbing	-	-	-	-	-	0.00%
Utilities/Heat	-	-	-	-	-	0.00%
Total Operational	58	-	-	-	-	0.00%
PROGRAM						
Emergency Shelter Solutions	549,155	44,405	427,043	-	(427,043)	-100.00%

COUNTY OF HURON**Social Services - Homelessness Programs 8800-8872****Budget for the year ending December 31, 2026**

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Housing w/ Related Supports	-	1,789	-	190,149	190,149	0.00%
Purchase of Service	-	-	-	-	-	0.00%
Total Program	549,155	46,194	427,043	190,149	(236,894)	-55.47%
OTHER EXPENDITURES						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Total Other Expenditures	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	747,993	216,676	653,591	369,354	(284,237)	-43.49%
NET REQUIREMENT	676,054	203,467	546,142	344,354	(201,788)	-36.95%
LEVY BASED ADJUSTMENTS						
Less: Depreciation					-	0.00%
NET LEVY REQUIREMENT	676,054	203,467	546,142	344,354	(201,788)	-36.95%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	0.00%
Surplus/Deficit per Financial Statements	676,054	203,467	546,142	344,354	(201,788)	-36.95%



COUNTY OF HURON

2026 BUDGET

Property Services

Corporation of the County of Huron

2026 Budget | Property Services

Program Description

Property Services provides asset management services for the County's municipal and housing properties in a professional and efficient manner.

This is achieved through operational services including preventative maintenance, cleaning, repairs, renovations, upgrades and unit readiness; and through capital services for both minor and major projects, and the development of affordable housing projects.

Property Services includes 17 apartment buildings, 84 single family homes, 2 triplexes, 8 municipal buildings and Property Services continues to grow with the addition of three new affordable housing projects over the previous four years.

A strong preventative maintenance program is in place, and Property Services plays a key role in the County's Asset Management Plan.

Strategic Priorities, Goals and Objectives

- Recruitment of Co-op Students: To develop processes and a policy to effectively recruit students for maintenance job duties, with the potential to recruit for engineering and architectural students in future years.
- Move Out Processes: To support our cost-reduction efforts, review the move-out process to confirm that all costs associated with this work are properly captured and coded.
- Modernization of capital documents regarding close out process.

2026 Workplan and Key Changes

Key actions will focus on the strategic priorities, goals and objectives identified for the Property Services division, and working in collaboration with the full Social and Property Services Department. Property Services and Housing Services are linked together to provide services to our clients and tenants, and staffing is shared amongst these two divisions.

Additional goals have been established for Property Services for work involving the review of procurement documents and the change of ownership for hot water tanks in family-owned housing units.

To ensure an accurate representation of the costs associated with move-outs in the housing units, a system is being established to correctly identify and code all costs. This data will help inform decisions on staffing requirements, budget preparation and how to be cost effective with our resources.

A process will be developed to efficiently record the data involved in capital projects to ensure close out processes reflect costs, coding, evaluation, information systems and asset management.

The preventative maintenance program continues to increase in scope as the number of properties owned and operated by the County increases. Tasks and projects are identified and logged through a ticket system into the Pearl software system, and these preventative maintenance tasks are then actioned. Preventative maintenance is an important factor in reducing maintenance costs in our business.

2026 Budget Highlights

Operating

- Overall operating increased by \$386,217 or 96.69%, due to a shift in asset management expenditures that are more operational in nature. Tangible capital expenditure decreases offset the shift to operating.
- Salaries and Benefits decreasing by \$19,091 or 2.46% which reflects the proposed COLA and grid movements, and removal of the Climate staff allocation.
- The operating budget reflects the addition of the 40 units at Gibbons Street.

Capital

- Total Capital expenditures of \$794,500 which includes building capital and minor capital.

Staffing

Current approved staff complement is 7.0 permanent full-time equivalents.

The addition of the Sanders Street 20-unit apartment building in January 2025 required the realignment of staffing for both maintenance and custodial services and monitoring of workload. The addition of the 40-units in the Gibbons Street building has

necessitated the requirement for additional staff, including a 1FTE Maintenance Technician and a 1FTE Client Services Lead. Further details are reflected in the Social Services budget. Custodial services will be performed by an external contractor.

Staff Complement (FTE)	2025	2026	Change	2027	2028
Property Services	7.00	7.35	0.35	7.35	7.35
TOTAL	7.00	7.35	0.35	7.35	7.35

Summary

The total levy for the Department is projected to decrease by \$46,283 to \$1,224,262 for the 2026 budget year, or a decrease of 3.64%.

COUNTY OF HURON

FACILITIES - BUDGET SUMMARY

	2025	2026	Change (\$)	Change (%)
Revenue Summary				
Operating Budget				
Government Transfers	-	-	-	
Reserves	-	63,500	63,500	
Other Funding	1,549,532	1,534,414	(15,118)	
Internal Charges			-	
Total Operating Revenue	1,549,532	1,597,914	48,382	3.12%
Capital Budget				
Government Transfers	-	-	-	
Reserves	313,535	345,794	32,259	
Other Funding			-	
Total Capital Revenue	313,535	345,794	32,259	10.29%
Total Revenue - BUDGET	1,863,067	1,943,708	80,641	4.33%
Expenditure Summary				
Operating Budget				
Salaries and Benefits	777,347	758,256	(19,091)	
Equipment	89,462	92,510	3,048	
Purchased Service	224,050	267,017	42,967	
Internal Charges	-	-	-	
Operational	854,364	1,262,039	407,675	
Program	3,750	3,750	-	
Transfer to Reserves	-	-	-	
Total Operating Budget	1,948,973	2,383,572	434,599	22.30%
Capital Budget				
Capital Expenditures	1,055,535	655,294	(400,241)	
Transfer to Reserves	129,104	129,104	-	
Total Capital Budget	1,184,639	784,398	(400,241)	-33.79%
Total Expenditures - BUDGET	3,133,612	3,167,970	34,358	1.10%
Total LEVY	1,270,545	1,224,262	(46,283)	-3.64%
Financial Statement Adjustments (PSAB)				
Amortization	571,310	610,893	39,583	
Capital Expenditures	(1,055,535)	(655,294)	400,241	
Reserves	184,431	280,190	95,759	
Total Financial Statement Expenditures	970,751	1,460,051	489,300	50.40%

COUNTY OF HURON
Property Services - CAPITAL
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Capital Grant	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	0.00%
OTHER REVENUE						
Transfer from Capital Carryforward	80,127	-	313,535	345,794	32,259	10.29%
Transfer from Reserves	-	-	-	-	-	0.00%
Total Other Revenue	80,127	-	313,535	345,794	32,259	10.29%
TOTAL REVENUE	80,127	-	313,535	345,794	32,259	10.29%
EXPENDITURES						
EQUIPMENT						
Equipment Replacement New	-	15,156	285,000	17,000	(268,000)	-94.04%
Total Equipment	-	15,156	285,000	17,000	(268,000)	-94.04%
BUILDING						
Building Capital	324,495	67,498	770,535	638,294	(132,241)	-17.16%
Total Building	324,495	67,498	770,535	638,294	(132,241)	-17.16%
OTHER						
Transfer to Capital Carryforward	313,535	-	-	-	-	0.00%
Transfer to Reserves	228,777	-	129,104	129,104	-	0.00%
Total Other	542,312	-	129,104	129,104	-	0.00%
TOTAL EXPENDITURES	866,807	82,654	1,184,639	784,398	(400,241)	-33.79%
NET REQUIREMENTS	786,680	82,654	871,104	438,604	(432,500)	-49.65%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET CAPITAL LEVY REQUIREMENT	786,680	82,654	871,104	438,604	(432,500)	-49.65%
Financial Statement Adjustments						
Transfer To/(From) Reserves	(148,650)	-	184,431	216,690	32,259	
Add: Depreciation					-	

COUNTY OF HURON
Property Services - CAPITAL
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Less: Capital Expenditures	(324,495)	(82,654)	(1,055,535)	(655,294)	400,241	
Total Surplus/Deficit per Financial Statement	313,535	-	-	-	-	0.00%

COUNTY OF HURON

Property Services - CAPITAL

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
2026	\$ 409,294	\$ 794,500	\$ 1,203,794	\$ (409,294)	\$ 794,500
Capital	\$ 345,794	\$ 309,500	\$ 655,294	\$ (345,794)	\$ 309,500
Axiom Software Upgrade to AxiomXA	\$ 17,000	\$ -	\$ 17,000	\$ (17,000)	\$ -
Building Automation System	\$ 48,892	\$ -	\$ 48,892	\$ (48,892)	\$ -
Courthouse renovation (Treasury Area)	\$ 201,072	\$ -	\$ 201,072	\$ (201,072)	\$ -
Upgrade to Building Automation Systems (BAS)	\$ 75,268	\$ -	\$ 75,268	\$ (75,268)	\$ -
Replace RTU 1,2 & 3	\$ 3,562	\$ -	\$ 3,562	\$ (3,562)	\$ -
110 North Street -INTERIOR DOOR HARDWARE	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ 30,000
57 Napier Street -HVAC	\$ -	\$ 52,500	\$ 52,500	\$ -	\$ 52,500
110 North Street -HVAC & Humidification	\$ -	\$ 131,000	\$ 131,000	\$ -	\$ 131,000
Engineering Fees	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ 30,000
Pooled Assets	\$ -	\$ 46,000	\$ 46,000	\$ -	\$ 46,000
JMB Computer lab refresh	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ 20,000
Minor Capital	\$ 63,500	\$ 485,000	\$ 548,500	\$ (63,500)	\$ 485,000
Install Door swipes	\$ 7,500	\$ -	\$ 7,500	\$ (7,500)	\$ -
Parking Lot Repairs	\$ 7,500	\$ -	\$ 7,500	\$ (7,500)	\$ -
62 North Street West-PAINTING TO WALLS	\$ -	\$ 13,000	\$ 13,000	\$ -	\$ 13,000
Concrete flatwork and watermain repairs	\$ 41,000	\$ -	\$ 41,000	\$ (41,000)	\$ -
Transformer Building Transformer Building -Demolition	\$ -	\$ 98,000	\$ 98,000	\$ -	\$ 98,000
77722D London Road-HVAC - DACC1 & DACE1	\$ -	\$ 14,500	\$ 14,500	\$ -	\$ 14,500
Genetec Door Security upgrade	\$ -	\$ 85,000	\$ 85,000	\$ -	\$ 85,000
110 North Street -PAVED SURFACES	\$ -	\$ 55,000	\$ 55,000	\$ -	\$ 55,000
170 Cambria Road North-PAINTING TO WALLS	\$ -	\$ 13,000	\$ 13,000	\$ -	\$ 13,000
181 Victoria Street North-JOINT SEALANT	\$ -	\$ 136,500	\$ 136,500	\$ -	\$ 136,500
210 Thames Road West-PAINTING TO WALLS	\$ -	\$ 13,000	\$ 13,000	\$ -	\$ 13,000
Clinton Warehouse	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
Replace main sewer line to road - Gaol	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000

COUNTY OF HURON

Property Services - CAPITAL

Budget for the year ending December 31, 2026

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
HVAC Replacement	\$ -	\$ 16,000	\$ 16,000	\$ -	\$ 16,000
Replace Fire Alarm Panel - Gaol	\$ -	\$ 11,000	\$ 11,000	\$ -	\$ 11,000
Old School House shingle repair	\$ 7,500	\$ -	\$ 7,500	\$ (7,500)	\$ -
2027	\$ -	\$ 903,500	\$ 903,500	\$ -	\$ 903,500
Capital	\$ -	\$ 810,000	\$ 810,000	\$ -	\$ 810,000
1 Courthouse Square -ELEVATOR	\$ -	\$ 225,000	\$ 225,000	\$ -	\$ 225,000
110 North Street -HVAC	\$ -	\$ 155,000	\$ 155,000	\$ -	\$ 155,000
77722D London Road-HVAC	\$ -	\$ 105,000	\$ 105,000	\$ -	\$ 105,000
181 Victoria Street North-WINDOWS	\$ -	\$ 325,000	\$ 325,000	\$ -	\$ 325,000
Minor Capital	\$ -	\$ 93,500	\$ 93,500	\$ -	\$ 93,500
1 Courthouse Square -ACOUSTICAL CEILING TILES AND PANELS	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
1 Courthouse Square -PAINTING TO WALLS	\$ -	\$ 45,000	\$ 45,000	\$ -	\$ 45,000
1 Courthouse Square -PLASTER WALL FINISHES	\$ -	\$ 7,500	\$ 7,500	\$ -	\$ 7,500
62 North Street West-ACOUSTICAL CEILING TILES AND PANELS	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
170 Cambria Road North-ACOUSTICAL CEILING TILES AND PANELS	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
210 Thames Road West-ACOUSTICAL CEILING TILES AND PANELS	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
57 Napier St - Replace Fire Alarm Panel	\$ -	\$ 11,000	\$ 11,000	\$ -	\$ 11,000
2028	\$ -	\$ 916,500	\$ 916,500	\$ -	\$ 916,500
Capital	\$ -	\$ 765,000	\$ 765,000	\$ -	\$ 765,000
77722D London Road-COMMUNICATIONS AND SECURITY	\$ -	\$ 40,000	\$ 40,000	\$ -	\$ 40,000
77722D London Road-ROOFING	\$ -	\$ 500,000	\$ 500,000	\$ -	\$ 500,000
181 Victoria Street North-ACCESSIBILITY	\$ -	\$ 225,000	\$ 225,000	\$ -	\$ 225,000

COUNTY OF HURON**Property Services - CAPITAL****Budget for the year ending December 31, 2026**

Asset Management Projects (CAPITAL and MINOR CAPITAL)	Carryforward	New Project	Total Capital	Funding (Carryforward or Prov/Fed/Other)	Net Capital Expenditures
Minor Capital	\$ -	\$ 151,500	\$ 151,500	\$ -	\$ 151,500
110 North Street -ACOUSTICAL CEILING TILES AND PANELS	\$ -	\$ 7,000	\$ 7,000	\$ -	\$ 7,000
62 North Street West-Heaters	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
79997 Kinburn Line-Heaters	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
110 North Street -PAINTING TO WALLS	\$ -	\$ 7,000	\$ 7,000	\$ -	\$ 7,000
110 North Street -PLASTER CEILING FINISHES	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
170 Cambria Road North-Heaters	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
181 Victoria Street North-PAINTING TO WALLS	\$ -	\$ 7,500	\$ 7,500	\$ -	\$ 7,500
181 Victoria Street North-PLASTER CEILING FINISHES	\$ -	\$ 7,500	\$ 7,500	\$ -	\$ 7,500
210 Thames Road West-OTHER HEAT GENERATING SYSTEMS	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
57 Napier Street -CONCRETE WALL FINISHES	\$ -	\$ 7,500	\$ 7,500	\$ -	\$ 7,500
Museum - Replace Nortec Units	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ 20,000
Courthouse - Replace Nortec Units	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ 20,000
2026-2028 TOTAL	\$ 409,294	\$ 2,614,500	\$ 3,023,794	\$ (409,294)	\$ 2,614,500

COUNTY OF HURON
Property Services - Summary
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Transfer from Operating Carryforward	106,268	-	-	63,500	63,500	0.00%
Intra County Recoveries	-	-	96,450	96,450	-	0.00%
Rent/Lease	1,437,983	1,515,072	1,392,082	1,374,143	(17,939)	-1.29%
Third Party Recoveries	65,313	55,277	61,000	63,821	2,821	4.62%
Total Other Revenue	1,609,564	1,570,349	1,549,532	1,597,914	48,382	3.12%
TOTAL REVENUE	1,603,698	1,570,349	1,549,532	1,597,914	48,382	3.12%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	491,303	428,145	513,239	548,291	35,052	6.83%
Salaries - Part Time	52,982	55,490	56,568	61,331	4,763	8.42%
Statutory Benefits	50,183	48,965	47,219	51,302	4,083	8.65%
Extended Benefits	57,511	55,638	59,361	62,732	3,371	5.68%
OMERS	55,986	49,187	56,170	59,688	3,518	6.26%
Wage Reallocation	-	1,040	40,790	(29,088)	(69,878)	-171.31%
WSIB Sch 2 Costs	18,453	6,957	4,000	4,000	-	0.00%
Total Salaries and Benefits	726,419	645,422	777,347	758,256	(19,091)	-2.46%
EQUIPMENT						
Equipment Rentals/Leases	9,046	19,635	13,762	10,800	(2,962)	-21.52%
Equipment Repairs & Maint.	11,736	9,723	17,400	17,900	500	2.87%
Equipment Replacement New (under \$1,000)	1,675	3,012	4,200	5,700	1,500	35.71%
Vehicle Lease & Operation	61,753	63,099	54,100	58,110	4,010	7.41%
Total Equipment	84,211	95,469	89,462	92,510	3,048	3.41%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	1,300	-	(1,300)	-100.00%
Insurance	86,725	103,999	94,800	100,817	6,017	6.35%
Intra County Purchases	38,160	-	-	-	-	0.00%

COUNTY OF HURON

Property Services - Summary

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Legal Fees	1,095	-	2,000	2,000	-	0.00%
Maintenance Contracts	5,411	25,888	10,600	17,300	6,700	63.21%
Security	-	-	500	500	-	0.00%
Life Safety Systems	24,467	23,810	22,000	22,500	500	2.27%
Snow Removal Contract	121,550	283,982	92,850	123,900	31,050	33.44%
Total Purchased Service	277,407	437,679	224,050	267,017	42,967	19.18%
OPERATIONAL						
Advertising	-	-	500	-	(500)	-100.00%
Associations/Memberships	-	3,130	250	250	-	0.00%
Conventions/Conferences	-	-	612	612	-	0.00%
Miscellaneous Admin.	-	-	-	175	175	0.00%
Office Expense	1,351	1,103	3,200	500	(2,700)	-84.38%
Postage/Courier	1,440	2,313	1,400	1,900	500	35.71%
Publications & Subscriptions	961	-	2,000	4,000	2,000	100.00%
Staff Training	8,489	712	5,500	4,000	(1,500)	-27.27%
Telecommunications	11,053	11,885	9,750	10,750	1,000	10.26%
Travel/Meals	1,999	573	1,000	1,000	-	0.00%
Building Minor Capital	103,965	46,092	-	548,500	548,500	0.00%
Waste Removal	10,355	7,785	11,900	11,900	-	0.00%
Grounds Maintenance	23,271	20,542	31,212	28,212	(3,000)	-9.61%
Janitorial	55,140	53,627	65,300	66,300	1,000	1.53%
Maintenance & Repairs/Building	94,719	67,082	184,100	68,000	(116,100)	-63.06%
Maintenance & Repairs/Electrical	20,056	43,875	55,200	26,200	(29,000)	-52.54%
Maintenance & Repairs/HVAC	91,318	25,991	40,650	47,150	6,500	15.99%
Maintenance & Repairs/Plumbing	22,460	13,233	30,790	25,290	(5,500)	-17.86%
Taxes	29,421	29,421	26,100	31,600	5,500	21.07%
Utilities/Heat	81,679	114,922	97,200	97,200	-	0.00%
Utilities/Hydro	231,907	188,563	262,500	261,000	(1,500)	-0.57%
Utilities/Water & Sewer	22,115	12,439	25,200	25,300	100	0.40%
Depreciation - Capital Assets	603,152	596,614	571,310	610,893	39,583	6.93%
Gain or Loss on disposal of capital assets	14,151	-	-	-	-	0.00%
Total Operational	1,429,002	1,239,900	1,425,674	1,872,932	447,258	31.37%
PROGRAM						
Winter Clothing and Uniforms	3,862	2,030	3,750	3,750	-	0.00%

COUNTY OF HURON
Property Services - Summary
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Program	3,862	2,030	3,750	3,750	-	0.00%
OTHER						
Transfer to Reserves	-	-	-	-	-	0.00%
Total Other	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	2,520,900	2,420,500	2,520,283	2,994,465	474,182	18.81%
NET REQUIREMENTS	917,202	850,151	970,751	1,396,551	425,800	43.86%
LEVY BASED ADJUSTMENTS						
Less Depreciation	(603,152)	(596,614)	(571,310)	(610,893)	(39,583)	6.93%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	314,051	253,538	399,441	785,658	386,217	96.69%
Financial Statement Adjustments						
Transfer To/(From) Reserves	106,268	-	-	63,500	63,500	
Add: Depreciation	576,361	569,823	571,310	610,893	39,583	
Less: Principal payments	-	-	-	-	-	
Less: Capital Expenditures	-	-	-	-	-	
Add: Debt financing	-	-	-	-	-	
Total Surplus/Deficit per Financial Statements	996,680	823,361	970,751	1,460,051	465,383	50.40%

COUNTY OF HURON
Property Services - EV Chargers
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Third Party Recoveries	-	-	-	1,321	1,321	0.00%
Total Other Revenue	-	-	-	1,321	1,321	0.00%
TOTAL REVENUE	-	-	-	1,321	1,321	0.00%
EXPENDITURES						
EQUIPMENT						
Equipment Repairs & Maint.	-	-	-	1,000	1,000	0.00%
Total Equipment	-	-	-	1,000	1,000	0.00%
PURCHASED SERVICE						
Insurance	-	-	-	817	817	0.00%
Maintenance Contracts	-	-	-	3,500	3,500	0.00%
Total Purchased Service	-	-	-	4,317	4,317	0.00%
OPERATIONAL						
Miscellaneous Admin.	-	-	-	175	175	0.00%
Utilities/Hydro	-	-	-	200	200	0.00%
Total Operational	-	-	-	375	375	0.00%
TOTAL EXPENDITURES	-	-	-	5,692	5,692	0.00%
NET REQUIREMENTS	-	-	-	4,371	4,371	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	-	-	-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	-	-	-	4,371	4,371	0.00%
Financial Statement Adjustments						
Transfer To/(From) Reserves	-	-	-	-	-	
Add: Depreciation	-	-	-	-	-	
Total Surplus/Deficit per Financial Statement	-	-	-	4,371	4,371	0.00%

COUNTY OF HURON
Property Services - General
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	(5,867)	-	-	-	-	0.00%
Total Provincial Grants	(5,867)	-	-	-	-	0.00%
FEDERAL GRANTS						
Federal Project Grants	-	-	-	-	-	0.00%
Federal Capital Grants	-	-	-	-	-	0.00%
Total Federal Grants	-	-	-	-	-	0.00%
OTHER REVENUE						
Transfer from Operating Carryforward	106,268	-	-	63,500	63,500	0.00%
Third Party Recoveries	4,098	-	-	-	-	0.00%
Total Other Revenue	110,366	-	-	63,500	63,500	0.00%
TOTAL REVENUE	104,499	-	-	63,500	63,500	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	434,896	356,196	441,445	417,294	(24,151)	-5.47%
Salaries - Part Time	5,887	6,313	9,306	9,936	630	6.77%
Statutory Benefits	39,489	37,684	35,801	33,848	(1,953)	-5.46%
Extended Benefits	45,910	42,243	49,854	47,719	(2,135)	-4.28%
OMERS	46,257	38,584	45,435	43,227	(2,208)	-4.86%
Wage Reallocation	-	1,038	40,790	-	(40,790)	-100.00%
WSIB Sch 2 Costs	18,453	6,957	4,000	4,000	-	0.00%
Total Salaries and Benefits	590,891	489,013	626,631	556,024	(70,607)	-11.27%
EQUIPMENT						
Equipment Rentals/Leases	9,046	19,635	13,762	10,800	(2,962)	-21.52%
Equipment Repairs & Maint.	255	213	5,500	6,500	1,000	18.18%
Equipment Replacement New (under \$1,000)	762	3,012	-	-	-	0.00%
Vehicle Lease & Operation	61,753	63,099	54,100	58,110	4,010	7.41%
Total Equipment	71,817	85,959	73,362	75,410	2,048	2.79%
PURCHASED SERVICE						
Insurance	6,525	5,599	6,400	6,800	400	6.25%
Intra County Purchases	38,160	-	-	-	-	0.00%

COUNTY OF HURON
Property Services - General
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
Legal Fees	1,095	-	2,000	2,000	-	0.00%
Maintenance Contracts	5,411	25,888	10,600	13,800	3,200	30.19%
Security	-	-	500	500	-	0.00%
Life Safety Systems	24,467	21,174	22,000	22,000	-	0.00%
Snow Removal Contract	11,323	21,703	-	7,500	7,500	0.00%
Total Purchased Service	86,980	74,364	41,500	52,600	11,100	26.75%
OPERATIONAL						
Advertising	-	-	500	-	(500)	-100.00%
Associations/Memberships	-	3,130	250	250	-	0.00%
Conventions/Conferences	-	-	612	612	-	0.00%
Office Expense	1,351	1,103	2,200	-	(2,200)	-100.00%
Postage/Courier	1,440	2,313	1,400	1,900	500	35.71%
Publications & Subscriptions	961	-	2,000	4,000	2,000	100.00%
Staff Training	8,489	712	5,500	4,000	(1,500)	-27.27%
Telecommunications	8,856	9,930	9,000	9,000	-	0.00%
Travel/Meals	1,999	573	1,000	1,000	-	0.00%
Building Capital (minor)	68,200	46,092	-	493,500	493,500	0.00%
Garbage	120	-	-	-	-	0.00%
Grounds Maintenance	-	2,413	2,612	2,612	-	0.00%
Janitorial	1,207	-	-	-	-	0.00%
Maintenance & Repairs/Building	5,820	8,726	15,000	-	(15,000)	-100.00%
Maintenance & Repairs/Electrical	-	1,170	-	1,000	1,000	0.00%
Maintenance & Repairs/HVAC	5,774	7,202	3,000	3,000	-	0.00%
Maintenance & Repairs/Plumbing	948	-	2,540	2,540	-	0.00%
Taxes	15,477	15,477	10,500	16,000	5,500	52.38%
Depreciation - Capital Assets	576,361	569,823	544,519	584,102	39,583	7.27%
Gain or Loss on disposal of capital assets	14,151	-	-	-	-	0.00%
Total Operational	711,154	668,664	600,633	1,125,716	525,083	87.42%
PROGRAM						
Winter Clothing and Uniforms	3,862	2,030	3,750	3,750	-	0.00%
Total Program	3,862	2,030	3,750	3,750	-	0.00%
OTHER EXPENDITURES						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Total Other Expenditures	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	1,464,704	1,320,030	1,345,876	1,813,500	467,624	34.74%
NET REQUIREMENTS	1,360,205	1,320,030	1,345,876	1,750,000	404,124	30.03%

COUNTY OF HURON
Property Services - General
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
LEVY BASED ADJUSTMENTS						
Less Depreciation	(576,361)	(569,823)	(544,519)	(584,102)	(39,583)	7.27%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	783,844	750,207	801,357	1,165,898	364,541	45.49%
Financial Statement Adjustments						
Transfer To/(From) Reserves	106,268	-	-	63,500	63,500	
Add: Depreciation	576,361	569,823	544,519	584,102	39,583	
Total Surplus/Deficit per Financial Statement	1,466,473	1,320,030	1,345,876	1,813,500	443,708	34.74%

COUNTY OF HURON
Property Services - Courthouse
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Rent/Lease	376,474	548,601	425,611	407,672	(17,939)	-4.21%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	376,474	548,601	425,611	407,672	(17,939)	-4.21%
TOTAL REVENUE	376,474	548,601	425,611	407,672	(17,939)	-4.21%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	44,030	57,737	58,295	79,356	21,061	36.13%
Statutory Benefits	4,532	5,521	5,544	7,562	2,018	36.40%
Extended Benefits	5,917	9,375	8,137	10,129	1,992	24.48%
OMERS	4,100	5,272	5,247	7,142	1,895	36.12%
Wage Reallocation	-	-	-	-	-	0.00%
Total Salaries and Benefits	58,580	77,905	77,223	104,189	26,966	34.92%
EQUIPMENT						
Equipment Repairs & Maint.	1,749	1,467	1,400	1,400	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	500	500	-	0.00%
Total Equipment	1,749	1,467	1,900	1,900	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Insurance	11,600	12,900	12,900	13,600	700	5.43%
Snow Removal Contract	1,954	3,175	3,500	3,500	-	0.00%
Total Purchased Service	13,554	16,075	16,400	17,100	700	4.27%
OPERATIONAL						
Office Expense	-	-	500	500	-	0.00%
Travel/Meals	-	-	-	-	-	0.00%
Building Capital	9,782	-	-	-	-	0.00%
Garbage	3,090	2,135	3,000	3,000	-	0.00%
Grounds Maintenance	1,582	-	2,000	6,000	4,000	200.00%
Janitorial	5,342	3,918	9,100	9,100	-	0.00%
Maintenance & Repairs/Building	43,097	16,147	18,000	18,000	-	0.00%
Maintenance & Repairs/Electrical	5,289	18,480	11,500	4,000	(7,500)	-65.22%

COUNTY OF HURON
Property Services - Courthouse
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Maintenance & Repairs/HVAC	23,304	1,697	7,000	7,000	-	0.00%
Maintenance & Repairs/Plumbing	3,721	1,000	11,500	5,000	(6,500)	-56.52%
Utilities/Heat	24,651	34,174	30,000	30,000	-	0.00%
Utilities/Hydro	45,632	35,847	55,000	51,000	(4,000)	-7.27%
Utilities/Water & Sewer	1,977	918	4,000	4,000	-	0.00%
Total Operational	167,467	114,315	151,600	137,600	(14,000)	-9.23%
TOTAL EXPENDITURES	241,349	209,763	247,123	260,789	13,666	5.53%
NET REQUIREMENTS	(135,125)	(338,838)	(178,488)	(146,883)	31,605	-17.71%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	(135,125)	(338,838)	(178,488)	(146,883)	31,605	-17.71%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	
Total Surplus/Deficit per Financial Statement	(135,125)	(338,838)	(178,488)	(146,883)	31,605	-17.71%

COUNTY OF HURON**Property Services - Health and Library Complex****Budget for the year ending December 31, 2026**

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	29,200	29,200	29,200	29,200	-	0.00%
Third Party Recoveries	61,215	55,277	61,000	62,500	1,500	2.46%
Total Other Revenue	90,415	84,477	90,200	91,700	1,500	1.66%
TOTAL REVENUE	90,415	84,477	90,200	91,700	1,500	1.66%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	-	-	-	13,668	13,668	0.00%
Statutory Benefits	-	-	-	1,295	1,295	0.00%
Extended Benefits	4,626	2,444	-	1,190	1,190	0.00%
OMERS	-	-	-	1,230	1,230	0.00%
Wage Reallocation	-	-	-	-	-	0.00%
Total Salaries and Benefits	4,626	2,444	-	17,383	17,383	0.00%
EQUIPMENT						
Equipment Repairs & Maint.	3,352	3,594	-	-	-	0.00%
Total Equipment	3,352	3,594	-	-	-	0.00%
PURCHASED SERVICE						
Snow Removal Contract	25,726	49,052	20,000	22,000	2,000	10.00%
Total Purchased Service	25,726	49,052	20,000	22,000	2,000	10.00%
OPERATIONAL						
Garbage	-	427	-	-	-	0.00%
Grounds Maintenance	1,109	-	-	-	-	0.00%
Janitorial	870	949	2,200	2,200	-	0.00%
Maintenance & Repairs/Building	447	-	-	-	-	0.00%
Maintenance & Repairs/Plumbing	611	-	-	-	-	0.00%
Utilities/Hydro	60,315	54,377	61,000	62,500	1,500	2.46%
Total Operational	63,352	55,754	63,200	64,700	1,500	2.37%
TOTAL EXPENDITURES	97,055	110,844	83,200	104,083	20,883	25.10%
NET REQUIREMENTS	6,640	26,366	(7,000)	12,383	19,383	-276.90%

COUNTY OF HURON

Property Services - Health and Library Complex

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	6,640	26,366	(7,000)	12,383	19,383	-276.90%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	
Total Surplus/Deficit per Financial Statement	6,640	26,366	(7,000)	12,383	19,383	-276.90%

COUNTY OF HURON
Property Services - Jacob Memorial Building
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	156,308	156,308	156,308	156,308	-	0.00%
Total Other Revenue	156,308	156,308	156,308	156,308	-	0.00%
TOTAL REVENUE	156,308	156,308	156,308	156,308	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	-	-	-	-	-	0.00%
Statutory Benefits	-	-	-	-	-	0.00%
Extended Benefits	-	-	-	-	-	0.00%
OMERS	-	-	-	-	-	0.00%
Wage Reallocation	-	2	-	(29,088)	(29,088)	0.00%
Total Salaries and Benefits	-	2	-	(29,088)	(29,088)	0.00%
EQUIPMENT						
Equipment Repairs & Maint.	504	715	3,000	3,000	-	0.00%
Equipment Replacement New (under \$1,000)	29	-	2,000	2,000	-	0.00%
Total Equipment	533	715	5,000	5,000	-	0.00%
PURCHASED SERVICE						
Insurance	24,900	27,400	27,400	28,900	1,500	5.47%
Snow Removal Contract	16,608	28,696	7,750	10,000	2,250	29.03%
Total Purchased Service	41,508	56,096	35,150	38,900	3,750	10.67%
OPERATIONAL						
Office Expense	-	-	500	-	(500)	-100.00%
Telecommunications	2,197	1,955	750	1,750	1,000	133.33%
Garbage	3,491	2,022	3,000	3,000	-	0.00%
Grounds Maintenance	1,785	-	9,500	2,000	(7,500)	-78.95%
Janitorial	2,162	5,908	3,500	3,500	-	0.00%
Maintenance & Repairs/Building	7,598	4,515	9,000	9,000	-	0.00%
Maintenance & Repairs/Electrical	1,271	14,095	20,000	5,000	(15,000)	-75.00%
Maintenance & Repairs/HVAC	7,500	2,105	8,000	8,000	-	0.00%
Maintenance & Repairs/Plumbing	2,076	193	3,000	3,000	-	0.00%
Utilities/Heat	21,249	29,705	19,000	19,000	-	0.00%
Utilities/Hydro	33,197	29,929	37,000	37,000	-	0.00%

COUNTY OF HURON

Property Services - Jacob Memorial Building

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Utilities/Water & Sewer	8,550	3,248	6,000	6,000	-	0.00%
Total Operational	91,076	93,675	119,250	97,250	(22,000)	-18.45%
TOTAL EXPENDITURES	133,117	150,488	159,400	112,062	(47,338)	-29.70%
NET REQUIREMENTS	(23,191)	(5,820)	3,092	(44,246)	(47,338)	-1530.98%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	(23,191)	(5,820)	3,092	(44,246)	(47,338)	-1530.98%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	
Total Surplus/Deficit per Financial Statement	(23,191)	(5,820)	3,092	(44,246)	(47,338)	-1530.98%

COUNTY OF HURON
Property Services - Clinton Storage
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
EXPENDITURES						
EQUIPMENT						
Equipment Repairs & Maint.	1,579	-	3,000	1,500	(1,500)	-50.00%
Equipment Replacement New (under \$1,000)	-	-	500	2,000	1,500	300.00%
Total Equipment	1,579	-	3,500	3,500	-	0.00%
PURCHASED SERVICE						
Insurance	4,400	4,800	4,800	5,100	300	6.25%
Total Purchased Service	4,400	4,800	4,800	5,100	300	6.25%
OPERATIONAL						
Grounds Maintenance	-	-	300	300	-	0.00%
Janitorial	-	-	200	200	-	0.00%
Maintenance & Repairs/Building	3,065	116	1,000	1,000	-	0.00%
Maintenance & Repairs/Electrical	47	-	800	800	-	0.00%
Maintenance & Repairs/HVAC	-	-	750	750	-	0.00%
Maintenance & Repairs/Plumbing	-	-	750	750	-	0.00%
Total Operational	3,112	116	3,800	3,800	-	0.00%
TOTAL EXPENDITURES	9,091	4,916	12,100	12,400	300	2.48%
NET REQUIREMENTS	9,091	4,916	12,100	12,400	300	2.48%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	9,091	4,916	12,100	12,400	300	2.48%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	
Total Surplus/Deficit per Financial Statement	9,091	4,916	12,100	12,400	300	2.48%

COUNTY OF HURON
Property Services - Ambulance Stations
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	-	-	96,450	96,450	-	0.00%
Rent/Lease	303,104	208,065	208,065	208,065	-	0.00%
Total Other Revenue	303,104	208,065	304,515	304,515	-	0.00%
TOTAL REVENUE	303,104	208,065	304,515	304,515	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	12,377	14,213	13,499	28,546	15,047	111.47%
Salaries - Part Time	-	-	-	-	-	0.00%
Statutory Benefits	1,147	1,347	1,263	2,675	1,412	111.80%
Extended Benefits	1,027	1,539	1,336	2,902	1,566	117.22%
OMERS	1,007	1,230	1,234	2,615	1,381	111.91%
Wage Reallocation	-	-	-	-	-	0.00%
WSIB Sch 2 Costs	-	-	-	-	-	0.00%
Total Salaries and Benefits	15,557	18,328	17,332	36,738	19,406	111.97%
OPERATIONAL						
Building Capital	25,982	-	-	-	-	0.00%
Janitorial	-	-	2,000	-	(2,000)	-100.00%
Maintenance & Repairs/Building	-	-	30,000	2,500	(27,500)	-91.67%
Maintenance & Repairs/Electrical	-	-	500	-	(500)	-100.00%
Maintenance & Repairs/HVAC	-	-	500	-	(500)	-100.00%
Maintenance & Repairs/Plumbing	-	-	500	-	(500)	-100.00%
Total Operational	52,773	26,791	60,291	29,291	(31,000)	-51.42%
TOTAL EXPENDITURES	68,330	45,119	77,623	66,029	(11,594)	-14.94%
NET REQUIREMENTS	(234,774)	(162,946)	(226,892)	(238,486)	(11,594)	5.11%
LEVY BASED ADJUSTMENTS						
Less Depreciation	(26,791)	(26,791)	(26,791)	(26,791)	0	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	(261,565)	(189,737)	(253,683)	(265,277)	(11,594)	4.57%

COUNTY OF HURON**Property Services - Ambulance Stations****Budget for the year ending December 31, 2026**

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	
Add: Depreciation			26,791	26,791	(0)	
Total Surplus/Deficit per Financial Statements	(261,565)	(189,737)	(226,892)	(238,486)	(11,595)	5.11%

COUNTY OF HURON

Property Services - Ambulance Stations - Goderich

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
EXPENDITURES						
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Vehicle Lease & Operation	-	-	-	-	-	0.00%
Small Tools/Equipment	-	-	-	-	-	0.00%
Software	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Insurance	3,800	4,200	4,200	4,400	200	4.76%
Maintenance Contracts	-	-	-	-	-	0.00%
Life Safety Systems	-	617	-	-	-	0.00%
Snow Removal Contract	11,590	28,696	15,000	17,000	2,000	13.33%
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	15,390	33,513	19,200	21,400	2,200	11.46%
OPERATIONAL						
Grounds Maintenance	2,208	2,750	1,800	1,800	-	0.00%
Janitorial	1,695	1,217	2,500	3,000	500	20.00%
Maintenance & Repairs/Building	5,456	1,306	7,500	7,500	-	0.00%
Maintenance & Repairs/Electrical	297	376	1,000	1,125	125	12.50%
Maintenance & Repairs/HVAC	4,803	-	2,000	2,125	125	6.25%
Maintenance & Repairs/Plumbing	1,675	1,119	1,000	1,125	125	12.50%
Utilities/Heat	2,434	5,803	3,000	3,000	-	0.00%
Utilities/Hydro	3,427	2,507	4,300	4,300	-	0.00%
Utilities/Water & Sewer	1,507	1,217	1,300	1,300	-	0.00%
Total Operational	23,501	16,296	24,400	38,275	13,875	56.86%
TOTAL EXPENDITURES	38,892	49,810	43,600	59,675	16,075	36.87%
NET REQUIREMENTS	38,892	49,810	43,600	59,675	16,075	36.87%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	38,892	49,810	43,600	59,675	16,075	36.87%

COUNTY OF HURON**Property Services - Ambulance Stations - Goderich****Budget for the year ending December 31, 2026**

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	
Total Surplus/Deficit per Financial Statements	38,892	49,810	43,600	59,675	16,075	36.87%

COUNTY OF HURON

Property Services - Ambulance Stations - Exeter

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
EXPENDITURES						
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Vehicle Lease & Operation	-	-	-	-	-	0.00%
Small Tools/Equipment	-	-	-	-	-	0.00%
Software	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Insurance	3,800	4,200	4,200	4,400	200	4.76%
Maintenance Contracts	-	-	-	-	-	0.00%
Life Safety Systems	-	534	-	-	-	0.00%
Snow Removal Contract	7,828	16,911	6,000	9,000	3,000	50.00%
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	11,628	21,645	10,200	13,400	3,200	31.37%
OPERATIONAL						
Grounds Maintenance	2,950	2,440	2,500	2,500	-	0.00%
Janitorial	1,695	1,217	2,500	3,000	500	20.00%
Maintenance & Repairs/Building	2,417	9,874	7,500	7,500	-	0.00%
Maintenance & Repairs/Electrical	600	64	1,500	1,625	125	8.33%
Maintenance & Repairs/HVAC	954	-	1,100	1,225	125	11.36%
Maintenance & Repairs/Plumbing	1,362	1,689	800	925	125	15.63%
Utilities/Heat	2,472	3,759	2,600	2,600	-	0.00%
Utilities/Hydro	3,354	3,596	4,800	4,800	-	0.00%
Utilities/Water & Sewer	3,288	1,323	2,800	2,800	-	0.00%
Total Operational	19,093	23,960	26,100	39,975	13,875	53.16%
TOTAL EXPENDITURES	30,721	45,605	36,300	53,375	17,075	47.04%
NET REQUIREMENTS	30,721	45,605	36,300	53,375	17,075	47.04%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	30,721	45,605	36,300	53,375	17,075	47.04%

COUNTY OF HURON**Property Services - Ambulance Stations - Exeter****Budget for the year ending December 31, 2026**

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	
Total Surplus/Deficit per Financial Statement	30,721	45,605	36,300	53,375	17,075	47.04%

COUNTY OF HURON

Property Services - Ambulance Stations - Tuckersmith

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
EXPENDITURES						
EQUIPMENT						
Equipment Repairs & Maint.	1,553	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Total Equipment	1,553	-	-	-	-	0.00%
PURCHASED SERVICE						
Insurance	3,800	4,200	4,200	4,400	200	4.76%
Life Safety Systems	-	523	-	-	-	0.00%
Snow Removal Contract	6,910	47,054	9,000	17,000	8,000	88.89%
Total Purchased Service	10,710	51,777	13,200	21,400	8,200	62.12%
OPERATIONAL						
Garbage	431	366	500	500	-	0.00%
Grounds Maintenance	2,015	916	1,000	1,500	500	50.00%
Janitorial	1,695	1,217	2,500	2,500	-	0.00%
Maintenance & Repairs/Building	5,424	15,055	9,000	9,000	-	0.00%
Maintenance & Repairs/Electrical	971	2,045	2,200	2,325	125	5.68%
Maintenance & Repairs/HVAC	2,036	-	3,000	3,125	125	4.17%
Maintenance & Repairs/Plumbing	3,193	4,912	2,500	2,625	125	5.00%
Utilities/Heat	2,490	3,946	3,500	3,500	-	0.00%
Utilities/Hydro	6,652	6,260	6,300	6,300	-	0.00%
Utilities/Water & Sewer	346	-	-	-	-	0.00%
Total Operational	25,252	34,716	30,500	47,375	16,875	55.33%
TOTAL EXPENDITURES	37,515	86,493	43,700	68,775	25,075	57.38%
NET REQUIREMENTS	37,515	86,493	43,700	68,775	25,075	57.38%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	37,515	86,493	43,700	68,775	25,075	57.38%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	
Total Surplus/Deficit per Financial Statement	37,515	86,493	43,700	68,775	25,075	57.38%

COUNTY OF HURON

Property Services - Ambulance Stations - Wingham

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
EXPENDITURES						
EQUIPMENT						
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	884	-	-	-	-	0.00%
Total Equipment	884	-	-	-	-	0.00%
PURCHASED SERVICE						
Insurance	3,800	4,200	4,200	4,400	200	4.76%
Life Safety Systems	-	534	-	-	-	0.00%
Snow Removal Contract	9,053	20,779	7,500	9,000	1,500	20.00%
Total Purchased Service	12,853	25,514	11,700	13,400	1,700	14.53%
OPERATIONAL						
Garbage	-	-	-	-	-	0.00%
Grounds Maintenance	1,526	488	1,500	1,500	-	0.00%
Janitorial	1,695	1,217	2,500	3,000	500	20.00%
Maintenance & Repairs/Building	5,053	1,441	2,500	2,500	-	0.00%
Maintenance & Repairs/Electrical	241	369	800	925	125	15.63%
Maintenance & Repairs/HVAC	512	-	800	925	125	15.63%
Maintenance & Repairs/Plumbing	1,394	1,119	1,500	1,625	125	8.33%
Utilities/Heat	2,233	3,875	2,600	2,600	-	0.00%
Utilities/Hydro	2,354	1,931	4,300	4,300	-	0.00%
Utilities/Water & Sewer	1,489	1,249	1,700	1,700	-	0.00%
Total Operational	16,497	11,689	18,200	32,075	13,875	76.24%
TOTAL EXPENDITURES	30,234	37,203	29,900	45,475	15,575	52.09%
NET REQUIREMENTS	30,234	37,203	29,900	45,475	15,575	52.09%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	30,234	37,203	29,900	45,475	15,575	52.09%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	
Total Surplus/Deficit per Financial Statement	30,234	37,203	29,900	45,475	15,575	52.09%

COUNTY OF HURON

Property Services - Ambulance Stations - Brussels

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
EXPENDITURES						
EQUIPMENT						
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Life Safety Systems	-	427	-	500	500	0.00%
Total Purchased Service	-	427	-	500	500	0.00%
OPERATIONAL						
Grounds Maintenance	-	-	-	-	-	0.00%
Janitorial	-	-	-	500	500	0.00%
Maintenance & Repairs/Building	-	488	-	1,000	1,000	0.00%
Maintenance & Repairs/Painting	-	-	-	-	-	0.00%
Maintenance & Repairs/Electrical	-	-	-	-	-	0.00%
Maintenance & Repairs/HVAC	-	668	-	500	500	0.00%
Maintenance & Repairs/Plumbing	-	1,119	-	1,000	1,000	0.00%
Total Operational	-	2,276	-	3,000	3,000	0.00%
TOTAL EXPENDITURES	-	2,703	-	3,500	3,500	0.00%
NET REQUIREMENTS	-	2,703	-	3,500	3,500	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	-	2,703	-	3,500	3,500	0.00%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	
Total Surplus/Deficit per Financial Statements	-	2,703	-	3,500	3,500	0.00%

COUNTY OF HURON
Property Services - Clinton Pumphouse
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	-	-	-	-	-	0.00%
Statutory Benefits	-	-	-	-	-	0.00%
Extended Benefits	-	-	-	-	-	0.00%
OMERS	-	-	-	-	-	0.00%
Wage Reallocation	-	-	-	-	-	0.00%
WSIB Sch 2 Costs	-	-	-	-	-	0.00%
Total Salaries and Benefits	-	-	-	-	-	0.00%
EQUIPMENT						
Equipment Repairs & Maint.	1,990	1,700	1,000	1,000	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Total Equipment	1,990	1,700	1,000	1,000	-	0.00%
PURCHASED SERVICE						
Insurance	-	-	-	-	-	0.00%
Total Purchased Service	-	-	-	-	-	0.00%
OPERATIONAL						
Grounds Maintenance	-	-	-	-	-	0.00%
Janitorial	-	-	-	-	-	0.00%
Maintenance & Repairs/Building	-	-	100	500	400	400.00%
Maintenance & Repairs/Electrical	-	-	100	100	-	0.00%
Maintenance & Repairs/HVAC	-	-	-	-	-	0.00%
Maintenance & Repairs/Plumbing	-	-	-	-	-	0.00%
Utilities/Heat	382	-	-	-	-	0.00%
Utilities/Hydro	3,996	6,164	4,200	5,000	800	19.05%
Utilities/Water & Sewer	518	432	500	600	100	20.00%
Total Operational	4,895	6,596	4,900	6,200	1,300	26.53%
TOTAL EXPENDITURES	6,885	8,296	5,900	7,200	1,300	22.03%
NET REQUIREMENTS	6,885	8,296	5,900	7,200	1,300	22.03%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%

COUNTY OF HURON

Property Services - Clinton Pumphouse

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
NET OPERATING LEVY REQUIREMENT	6,885	8,296	5,900	7,200	1,300	22.03%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	
Total Surplus/Deficit per Financial Statement	6,885	8,296	5,900	7,200	1,300	22.03%

COUNTY OF HURON
Property Services - 57 Napier
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	84,522	84,522	84,522	84,522	-	0.00%
Total Other Revenue	84,522	84,522	84,522	84,522	-	0.00%
TOTAL REVENUE	84,522	84,522	84,522	84,522	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	-	-	-	3,142	3,142	0.00%
Statutory Benefits	-	-	-	299	299	0.00%
Extended Benefits	-	-	-	253	253	0.00%
OMERS	-	-	-	283	283	0.00%
Wage Reallocation	-	-	-	-	-	0.00%
WSIB Sch 2 Costs	-	-	-	-	-	0.00%
Total Salaries and Benefits	-	-	-	3,977	3,977	0.00%
EQUIPMENT						
Equipment Repairs & Maint.	-	-	2,000	2,000	-	0.00%
Total Equipment	-	-	2,000	2,000	-	0.00%
PURCHASED SERVICE						
Insurance	8,500	9,400	9,400	9,900	500	5.32%
Snow Removal Contract	13,280	27,638	8,000	10,000	2,000	25.00%
Total Purchased Service	21,780	37,038	17,400	19,900	2,500	14.37%
OPERATIONAL						
Garbage	2,233	1,987	3,000	3,000	-	0.00%
Grounds Maintenance	2,993	1,950	1,000	1,000	-	0.00%
Janitorial	35,560	30,830	34,300	35,300	1,000	2.92%
Maintenance & Repairs/Building	4,079	2,491	4,000	4,000	-	0.00%
Maintenance & Repairs/Electrical	9,988	5,394	10,000	2,500	(7,500)	-75.00%
Maintenance & Repairs/HVAC	5,280	7,132	2,500	3,500	1,000	40.00%
Maintenance & Repairs/Plumbing	2,133	823	1,200	1,200	-	0.00%
Taxes	13,944	13,944	15,600	15,600	-	0.00%
Utilities/Heat	5,214	7,692	6,000	6,000	-	0.00%
Utilities/Hydro	10,934	7,022	16,500	16,500	-	0.00%
Utilities/Water & Sewer	1,407	1,327	2,200	2,200	-	0.00%

COUNTY OF HURON

Property Services - 57 Napier

Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Operational	93,766	80,592	96,300	90,800	(5,500)	-5.71%
TOTAL EXPENDITURES	115,546	117,630	115,700	116,677	977	0.84%
NET REQUIREMENTS	31,024	33,108	31,178	32,155	977	3.13%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	31,024	33,108	31,178	32,155	977	3.13%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	
Total Surplus/Deficit per Financial Statement	31,024	33,108	31,178	32,155	977	3.13%

COUNTY OF HURON
Property Services - Assessment
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	365,184	365,184	365,184	365,184	-	0.00%
Total Other Revenue	365,184	365,184	365,184	365,184	-	0.00%
TOTAL REVENUE	365,184	365,184	365,184	365,184	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
Salaries - Full Time	-	-	-	6,285	6,285	0.00%
Salaries - Part Time	47,095	49,178	47,262	51,395	4,133	8.74%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Statutory Benefits	5,015	4,414	4,611	5,623	1,012	21.95%
Extended Benefits	32	38	34	539	505	1485.29%
OMERS	4,623	4,100	4,254	5,191	937	22.03%
Wage Reallocation	-	-	-	-	-	0.00%
WSIB Sch 2 Costs	-	-	-	-	-	0.00%
Total Salaries and Benefits	56,765	57,730	56,161	69,033	12,872	22.92%
EQUIPMENT						
Equipment Repairs & Maint.	754	2,035	1,000	1,000	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	1,000	1,000	-	0.00%
Total Equipment	754	2,035	2,000	2,000	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	1,300	-	(1,300)	-100.00%
Insurance	9,100	20,000	10,000	10,600	600	6.00%
Security	-	-	-	-	-	0.00%
Snow Removal Contract	15,188	32,197	14,000	15,300	1,300	9.29%
Total Purchased Service	24,288	52,197	25,300	25,900	600	2.37%
OPERATIONAL						
Garbage	990	848	2,400	2,400	-	0.00%
Grounds Maintenance	2,007	4,689	3,200	3,200	-	0.00%
Janitorial	2,668	5,980	3,500	3,500	-	0.00%
Maintenance & Repairs/Building	10,568	5,877	79,000	4,000	(75,000)	-94.94%
Maintenance & Repairs/Electrical	1,044	1,364	6,000	6,000	-	0.00%
Maintenance & Repairs/HVAC	40,602	7,186	10,000	15,000	5,000	50.00%

COUNTY OF HURON
Property Services - Assessment
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Maintenance & Repairs/Plumbing	4,851	1,258	4,000	4,000	-	0.00%
Utilities/Heat	17,016	19,163	25,000	25,000	-	0.00%
Utilities/Hydro	57,458	37,619	64,000	64,000	-	0.00%
Utilities/Water & Sewer	1,574	1,268	5,500	5,500	-	0.00%
Total Operational	138,779	85,251	202,600	132,600	(70,000)	-34.55%
TOTAL EXPENDITURES	220,585	197,212	286,061	229,533	(56,528)	-19.76%
NET REQUIREMENTS	(144,599)	(167,972)	(79,123)	(135,651)	(56,528)	71.44%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	(144,599)	(167,972)	(79,123)	(135,651)	(56,528)	71.44%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	
Total Surplus/Deficit per Financial Statement	(144,599)	(167,972)	(79,123)	(135,651)	(56,528)	71.44%

COUNTY OF HURON
Property Services - Airport Storage
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
EXPENDITURES						
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Vehicle Lease & Operation	-	-	-	-	-	0.00%
Small Tools/Equipment	-	-	-	-	-	0.00%
Software	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Snow Removal Contract	-	-	600	600	-	0.00%
Total Purchased Service	-	-	600	600	-	0.00%
OPERATIONAL						
Grounds Maintenance	2,045	2,880	3,000	3,000	-	0.00%
Utilities/Hydro	1,642	1,063	1,600	1,600	-	0.00%
Total Operational	3,687	3,943	4,600	4,600	-	0.00%
TOTAL EXPENDITURES	3,687	3,943	5,200	5,200	-	0.00%
NET REQUIREMENTS	3,687	3,943	5,200	5,200	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%
NET OPERATING LEVY REQUIREMENT	3,687	3,943	5,200	5,200	-	0.00%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	
Total Surplus/Deficit per Financial Statement	3,687	3,943	5,200	5,200	-	0.00%

COUNTY OF HURON
Property Services - Gaol
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	123,192	123,192	123,192	123,192	-	0.00%
Total Other Revenue	123,192	123,192	123,192	123,192	-	0.00%
TOTAL REVENUE	123,192	123,192	123,192	123,192	-	0.00%
EXPENDITURES						
EQUIPMENT						
Equipment Repairs & Maint.	-	-	500	500	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	200	200	-	0.00%
Total Equipment	-	-	700	700	-	0.00%
PURCHASED SERVICE						
Insurance	6,500	7,100	7,100	7,500	400	5.63%
Snow Removal Contract	2,091	8,080	1,500	3,000	1,500	100.00%
Total Purchased Service	8,591	15,180	8,600	10,500	1,900	22.09%
OPERATIONAL						
Grounds Maintenance	3,050	2,016	2,800	2,800	-	0.00%
Janitorial	553	1,175	500	500	-	0.00%
Maintenance & Repairs/Building	1,695	1,046	1,500	1,500	-	0.00%
Maintenance & Repairs/Electrical	307	518	800	800	-	0.00%
Maintenance & Repairs/HVAC	555	-	2,000	2,000	-	0.00%
Maintenance & Repairs/Plumbing	496	-	1,500	1,500	-	0.00%
Utilities/Heat	3,539	6,804	5,500	5,500	-	0.00%
Utilities/Hydro	2,946	2,248	3,500	3,500	-	0.00%
Utilities/Water & Sewer	1,459	1,458	1,200	1,200	-	0.00%
Total Operational	14,599	15,265	19,300	19,300	-	0.00%
TOTAL EXPENDITURES	23,190	30,445	28,600	30,500	1,900	6.64%
NET REQUIREMENTS	(100,002)	(92,747)	(94,592)	(92,692)	1,900	-2.01%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
					-	0.00%

COUNTY OF HURON
Property Services - Gaol
Budget for the year ending December 31, 2026

	2024 Actuals	2025 Forecast Actual	2025 Budget	2026 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
NET OPERATING LEVY REQUIREMENT	(100,002)	(92,747)	(94,592)	(92,692)	1,900	-2.01%
Financial Statement Adjustments						
Transfer To/(From) Reserves					-	
Total Surplus/Deficit per Financial Statement	(100,002)	(92,747)	(94,592)	(92,692)	1,900	-2.01%



COUNTY OF HURON
2026 BUDGET

Huron Perth Public Health

COUNTY OF HURON

Health Unit - BUDGET SUMMARY

	2025	2026	Change (\$)	Change (%)
Revenue Summary				
Operating Budget				
Government Transfers			-	
Reserves			-	
Other Funding			-	
Internal Charges			-	
Total Operating Revenue	-	-	-	0.00%
Capital Budget				
Government Transfers			-	
Reserves			-	
Other Funding			-	
Debt Financing			-	
Total Capital Revenue	-	-	-	0.00%
Total Revenue - BUDGET	-	-	-	0.00%
Expenditure Summary				
Operating Budget				
Salaries and Benefits			-	
Equipment			-	
Purchased Service			-	
Internal Charges			-	
Operational			-	
Program	1,371,543	1,385,258	13,715	
Transfer to Reserves			-	
Total Operating Budget	1,371,543	1,385,258	13,715	1.00%
Capital Budget				
Capital Expenditures			-	
Transfer to Reserves			-	
Debt Repayment			-	
Total Capital Budget	-	-	-	0.00%
Total Expenditures - BUDGET	1,371,543	1,385,258	13,715	1.00%
Total LEVY	1,371,543	1,385,258	13,715	1.00%
Financial Statement Adjustments (PSAB)				
Amortization			-	
Capital Expenditures			-	
Reserves			-	
Total Financial Statement Expenditures	1,371,543	1,385,258	13,715	1.00%
Operating Levy	1,371,543	1,385,258	13,715	
Capital Levy	-	-	-	
Total Levy	1,371,543	1,385,258	13,715	