

County of Huron 2021 Approved Budget



HURON
C O U N T Y

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County of Huron

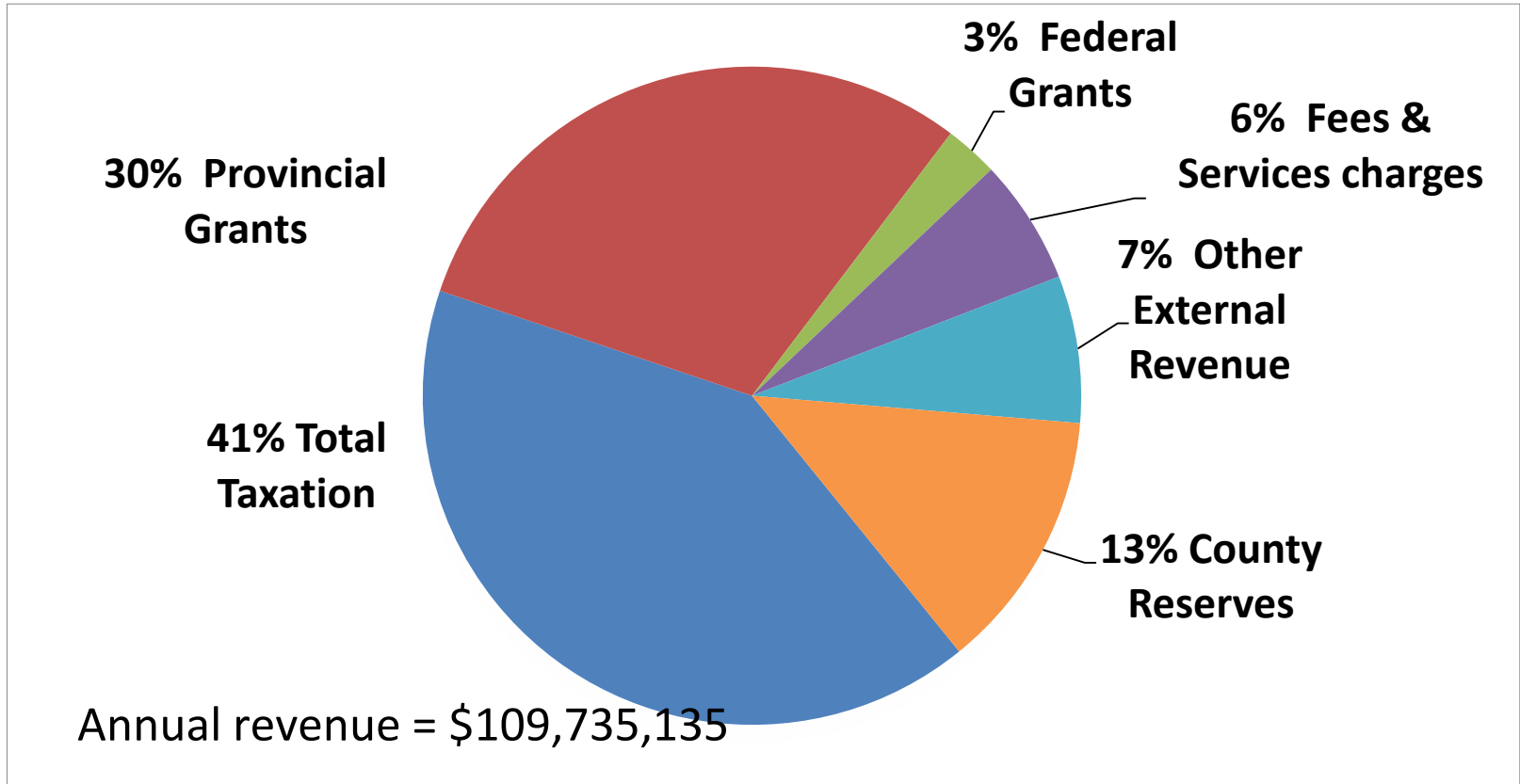
2021 Budget Highlights

County Budget	2021
County Levy	\$ 44,648,115
\$ Increase	\$ 872,927
% Increase in Levy	1.99%
Residential Tax Rate	0.00460558
% Increase in Tax Rate	0.77%

County Assessment	2021
Total Assessment	\$ 15,575,161,818
Increase in Assessment	\$ 149,429,491
Total Weighted Assessment	\$ 9,694,360,434
Average Tax Increase per \$100,000 existing residential assessment	\$ 3.54
Average Tax Increase per \$100,000 existing farmland assessment	\$ 0.88



COUNTY of HURON BUDGET 2021



CAPITAL BUDGET 2021

Tangible Capital Assets

2020	SUMMARY	2021
16,452,060	Public Works	14,247,452
2,015,000	Fleet	2,802,859
1,622,314	Homes for the Aged	1,781,406
389,400	Library	379,970
45,500	Museum/ Gaol	49,700
-	Health Unit	-
14,500	Planning & Development	6,500
1,302,483	Social Services	1,192,454
805,000	Property Services	899,436
872,500	Emergency Services	961,000
214,128	Corporate	547,900
30,000	Economic Development	25,000
<u>\$23,762,885</u>	Totals	<u>\$ 22,893,677</u>



COUNTY RESERVES

RESERVE	Projected 2020 Balance	Projected 2021 Balance
Winter Maintenance Reserve Fund	\$ 1,400,000	\$ 1,400,000
Highways Reserve Fund	\$ 14,170,643	\$ 14,370,371
Fleet Reserve Fund	\$ 4,759,939	\$ 4,246,838
EMS Fleet Reserve Fund	\$ 683,276	\$ 683,276
General Liability Insurance Reserve	\$ 1,000,000	\$ 1,000,000
General Capital Reserve	\$ 4,775,659	\$ 4,775,659
Facilities Capital Reserve	\$ 1,118,211	\$ 1,118,211
Ambulance Station Capital Reserve Fund	\$ 2,000,424	\$ 2,129,528
Huronview (Homes) Reserve Fund	\$ 1,274,987	\$ 1,274,987
Social Housing Capital Reserve Fund	\$ 514,200	\$ 514,200
Waste Management Reserve	\$ 500,000	\$ 500,000
Water Source Protection Reserve	\$ 663,318	\$ 663,318
Library Book Reserve Fund	\$ 71,554	\$ 71,554
Library Cap Fund	\$ 58,464	\$ 58,464
Corporate IT Reserve Fund	\$ 253,844	\$ 215,056
Reserve Fund for Workers Safety & Insurance	\$ 200,000	\$ 200,000
Forestry Reserve Fund	\$ 126,153	\$ 126,153
Sustainable Huron	\$ 75,000	\$ 75,000
Economic Development Reserve Fund	\$ 1,096,865	\$ 1,046,865
Health Unit General Reserve	\$ 53,778	\$ 53,778
General Reserve for Contingencies	\$ 13,721,123	\$ 11,065,823
Reserve for Working Funds	\$ -	\$ -
Excess Depreciation	\$ 2,042,678	\$ 2,541,400
Capital Project Carryforward	\$ 7,539,668	\$ -
Operating Project Carryforward	\$ 872,676	\$ (0)
TOTAL	\$ 58,972,460	\$ 48,130,480



ONGOING BUDGET CHALLENGES

- Managing operating expenditure levels in relation to inflation**
- Shifting tax burdens due to declining industrial and commercial base and increasing farmland values**
- Demographic challenges such as an aging population**
- Declining grants such as Ontario Municipal Partnership Fund**
- Variable levels of senior government program funding**
- Asset management and the need to close infrastructure Gap**



The County of Huron wants to ensure
Long-Term Sustainability while maintaining
Essential & Valued Services.



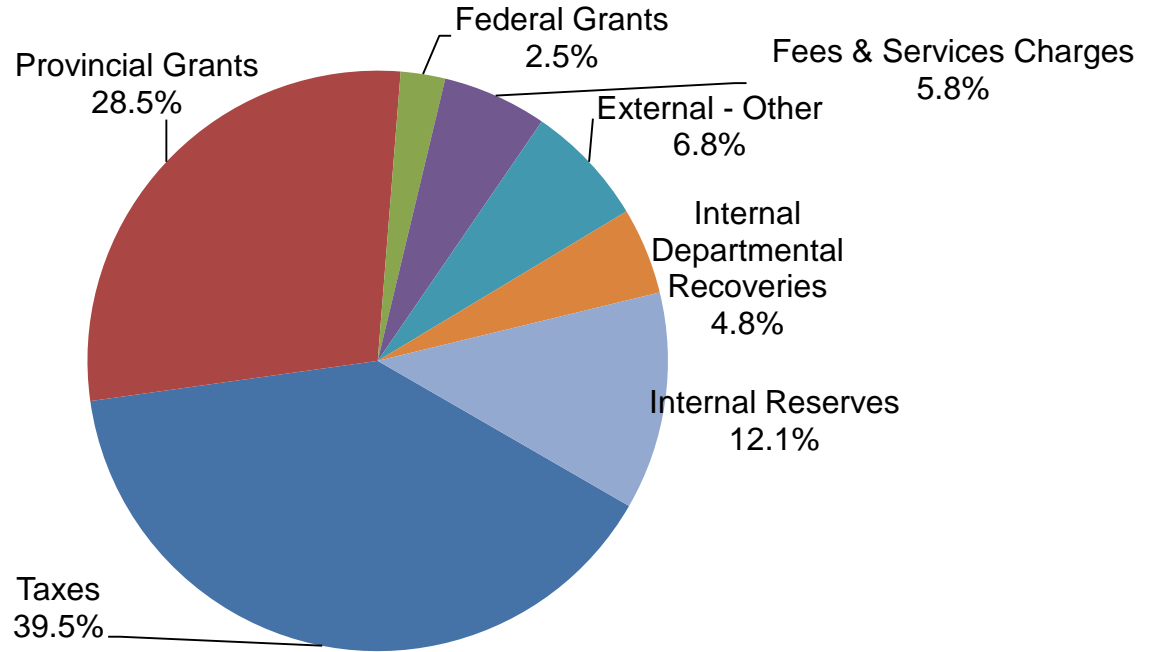
Financial Responsibility

Financial Sustainability Management Strategy

- ✓ Manage Assets – Asset Management Plan
- ✓ Control Spending
- ✓ Maintain Reserves
- ✓ Increase Efficiencies
- ✓ Maintain a level and realistic levy



REVENUE GENERATED FOR COUNTY SERVICES



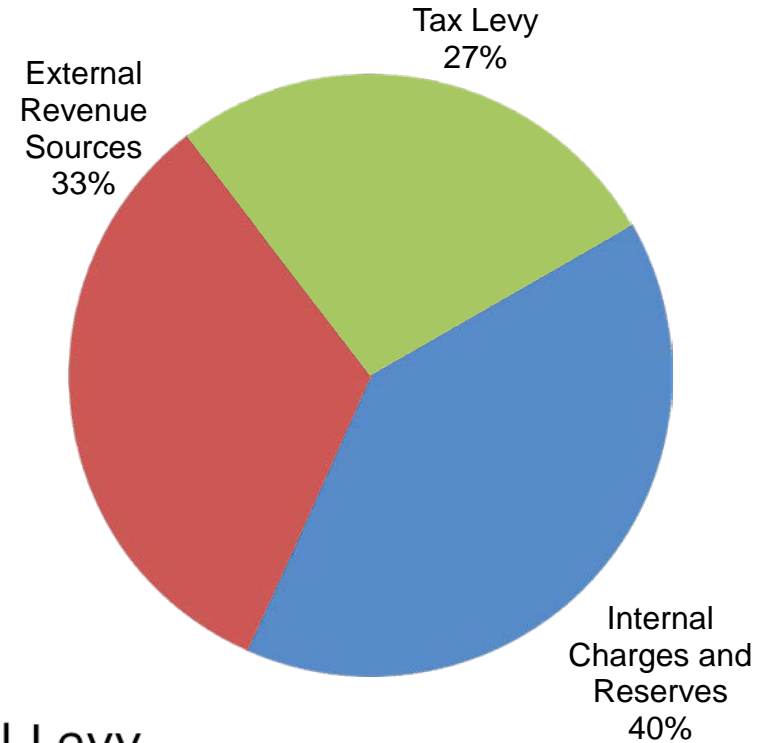
2020	BUDGET - Taxes and Revenue	2021
	EXTERNAL REVENUE	
\$44,615,188	Total Taxation (Levy, PILs etc)	\$45,488,115
34,941,780	Provincial Grants	32,830,331
4,856,789	Federal Grants	2,859,831
6,737,388	Fees & Services Charges	6,710,784
4,159,252	Other	7,868,093
	INTERNAL REVENUE	
4,852,563	Inter-Departmental Recoveries	5,560,836
9,844,545	Reserves	13,977,981
<u>\$110,007,505</u>	Total	<u>\$115,295,971</u>



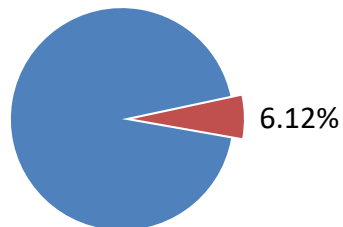
COST OF SERVICE FOR CORPORATE

2020	BUDGET	2021
\$ 9,610,271	Total Expenditure	\$ 10,101,673
Revenue		
External		
\$ 1,809,000	Provincial	\$ 1,785,900
\$ -	Municipal Grants & Fees	\$ -
\$ 885,000	Fees & Services Charges	\$ 785,000
\$ 1,000,000	Investment income	\$ 750,000
\$ 2,000	Other	\$ 2,000
Internal		
Inter-Departmental		
\$ 713,503	Recoveries	969,540
\$ 2,847,805	Reserves	\$ 3,074,666
\$ 7,257,308	Total Revenue	\$ 7,367,106
\$ 2,352,963	TAX LEVY REQUIRED	\$ 2,734,567

Departments Total Revenue



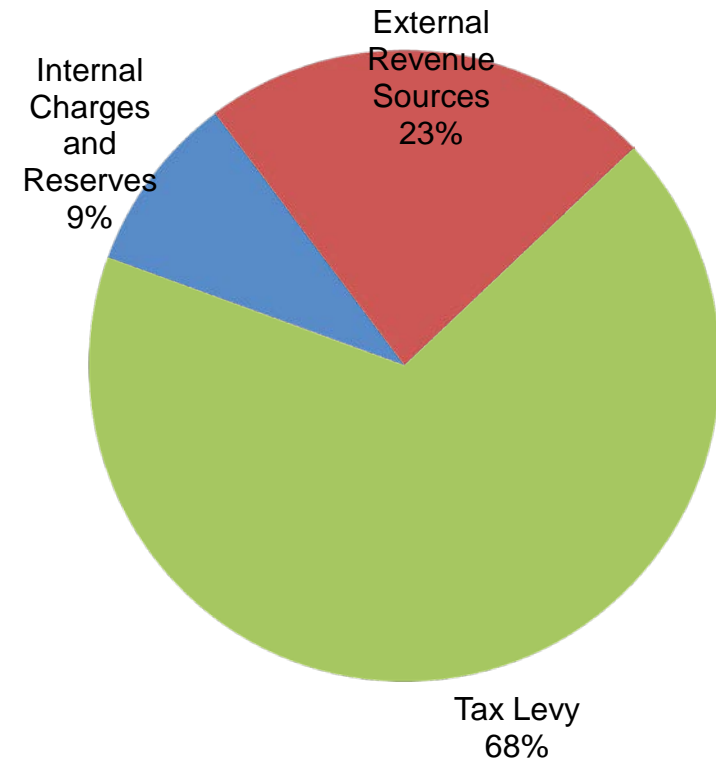
Portion of Total Levy



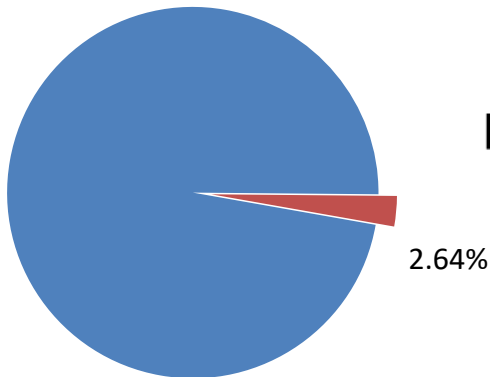
COST OF SERVICE FOR ECONOMIC DEVELOPMENT

2020	BUDGET	2021
<u>\$1,615,088</u>	Total Expenditure	<u>\$1,741,224</u>
	Revenue	
	External	
\$190,900	Provincial	\$251,900
148,946	Federal	151,892
	- Fees & Services Charges	
20,000	Other	
	Internal	
	- Inter-Departmental Recoveries	20,000
185,000	Reserves	140,000
<u>\$544,846</u>	Total Revenue	<u>\$563,792</u>
<u>\$1,070,242</u>	TAX LEVY REQUIRED	<u>\$1,177,432</u>

Departments Total Revenue



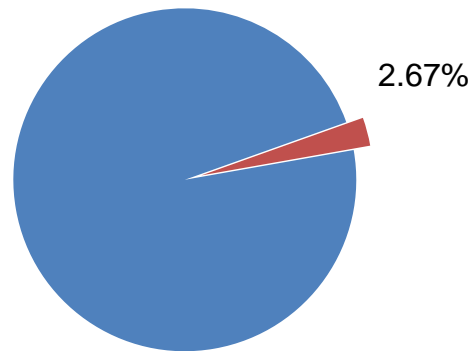
Portion of Total Levy



COST OF SERVICE FOR HEALTH UNIT

2020	2021
<u>\$1,339,189</u> TAX LEVY REQUIRED	<u>\$1,192,693</u>

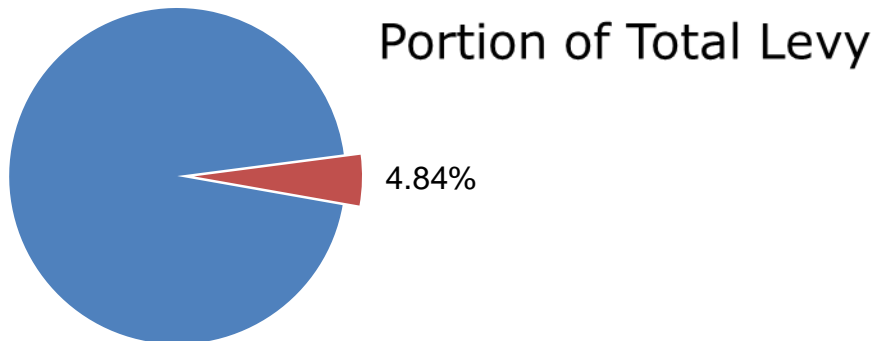
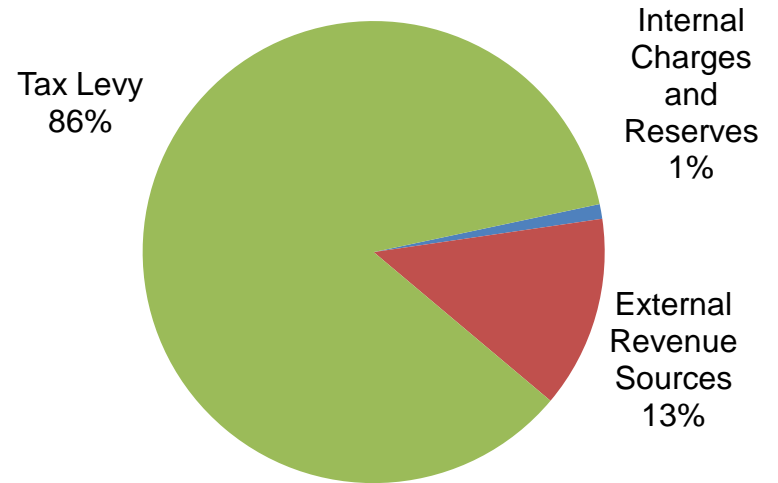
Portion of Total Levy



COST OF SERVICE FOR PLANNING

Departments Total Revenue

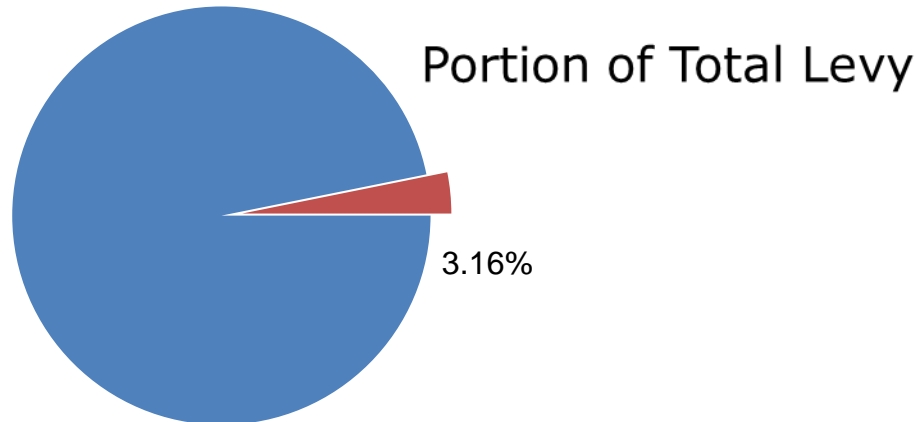
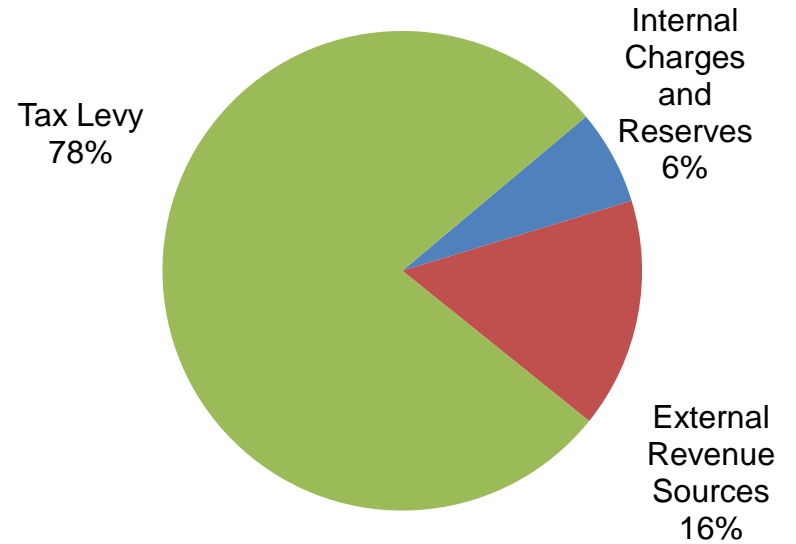
2020	BUDGET	2021
<u>\$2,520,417</u>	Total Expenditure	<u>\$2,525,621</u>
	Revenue	
	External	
\$1,000	Provincial	\$1,000
-	Federal	
260,000	Fees & Services Charges	265,000
97,000	Other	73,225
	Internal	
-	Inter-Departmental Recoveries	
23,000	Reserves	26,000
<u>\$381,000</u>	Total Revenue	<u>\$365,225</u>
 <u>\$2,139,417</u>	TAX LEVY REQUIRED	 <u>\$2,160,396</u>



COST OF SERVICE FOR MUSEUM & GAOL

2020	BUDGET	2021
<u>\$1,667,888</u>	Total Expenditure	<u>\$1,806,692</u>
Revenue		
External		
\$68,226	Provincial	\$113,226
31,209	Federal	60,180
	Municipal Grants & Fees	
96,500	Fees & Services Charges	65,000
16,500	Other	41,500
Internal		
3,940	Inter-Departmental Recoveries	11,040
29,500	Reserves	104,500
<u>\$245,875</u>	Total Revenue	<u>\$395,446</u>
<u>\$1,422,013</u>	TAX LEVY REQUIRED	<u>\$1,411,246</u>

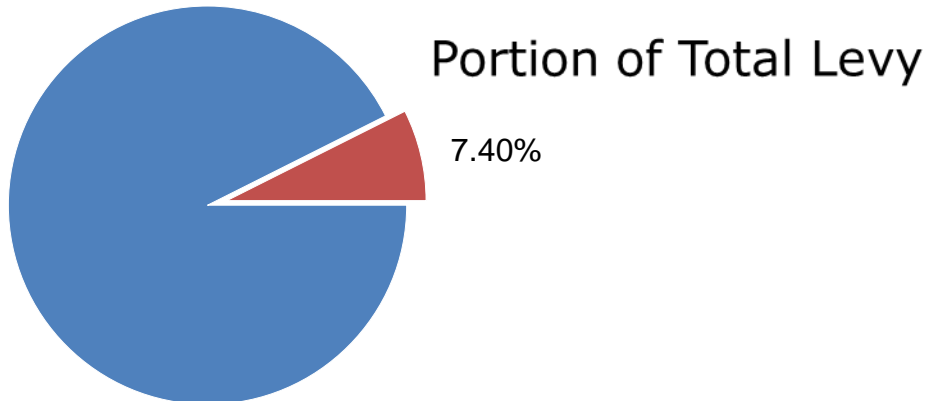
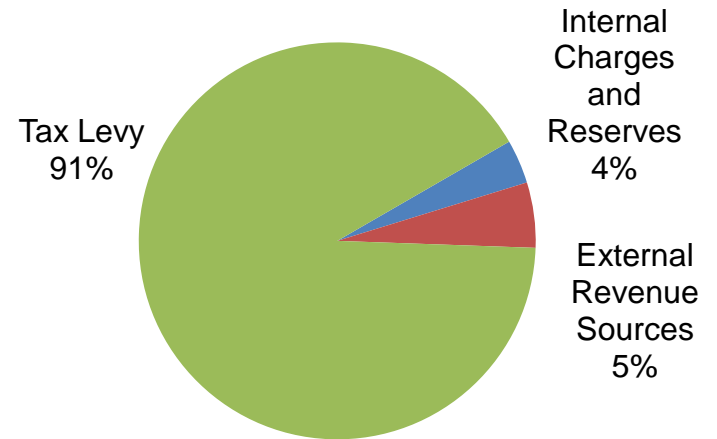
Departments Total Revenue



COST OF SERVICE FOR LIBRARY

2020	BUDGET	2021
<u>\$3,516,302</u> Total Expenditure		<u>\$3,627,855</u>
Revenue		
External		
\$149,835	Provincial	\$146,390
4,400	Federal	4,400
10,408	Municipal Grants & Fees	10,616
15,000	Fees & Services Charges	
38,050	Other	31,430
Internal		
	Inter-Departmental Recoveries	
166,772	Reserves	129,794
<u>\$384,465</u>	Total Revenue	<u>\$322,630</u>
<u>\$3,131,837</u>	TAX LEVY REQUIRED	<u>\$3,305,225</u>

Departments Total Revenue

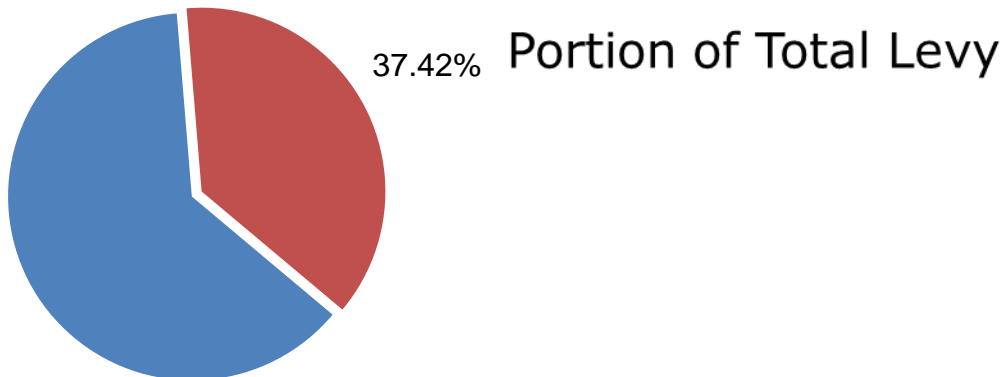
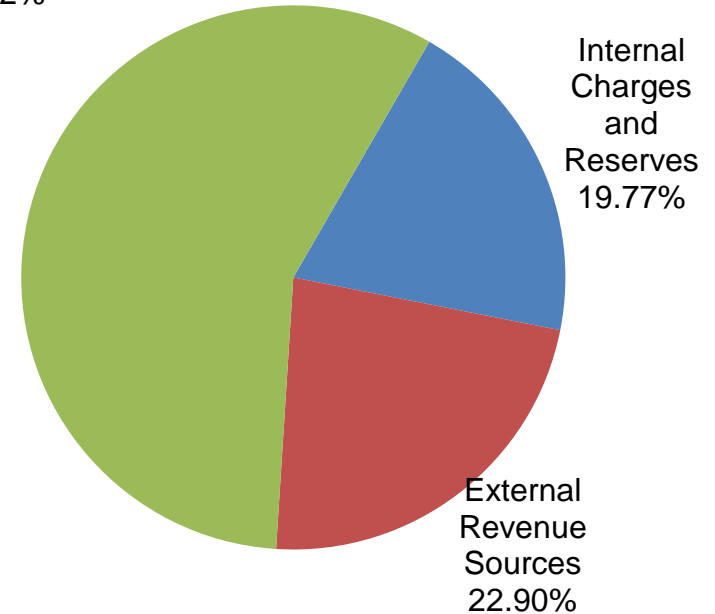


COST OF SERVICE FOR HIGHWAYS

Departments Total Revenue

2020	BUDGET	2021
<u>\$27,874,702</u>	Total Expenditure	<u>\$29,145,908</u>
	Revenue	
	External	
\$ 2,851,303	Provincial	\$ 35,000
3,920,347	Federal	1,880,613
316,000	Other	4,760,000
	Internal	
100,000	Inter-Departmental Recoveries	76,000
3,978,786	Reserves	5,686,580
<u>\$11,166,436</u>	Total Revenue	<u>\$12,438,193</u>
<u>\$16,708,266</u>	TAX LEVY REQUIRED	<u>\$16,707,715</u>

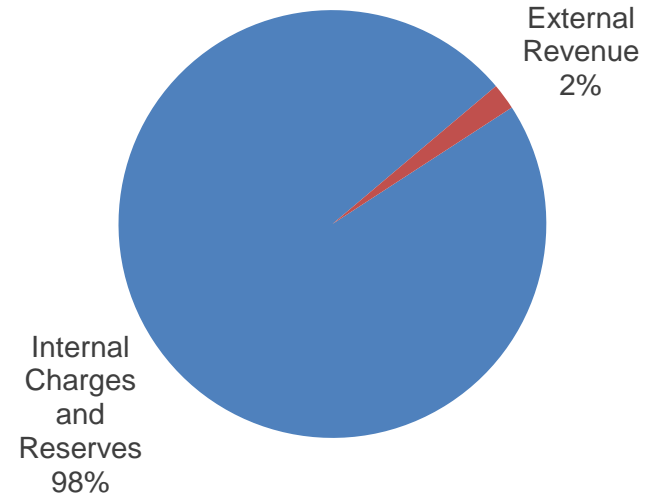
Tax Levy
57.32%



COST OF SERVICE FOR FLEET

Funded By Internal & External Recoveries

2020	BUDGET	2021
<u>\$3,688,192</u>	Total Expenditure	<u>\$4,531,520</u>
	Revenue	
	External	
\$ 89,800	External Recoveries	\$ 89,800
	Internal	
\$ 2,558,260	Public Works Recovery	\$ 2,558,260
	Homes/Housing/Property	
\$ 107,000	Services, Library, and Museum	\$ 107,000
\$ 933,132	Reserves	\$ 1,776,460
<u>\$3,688,192</u>	Total Revenue	<u>\$4,531,520</u>
<u>\$0</u>	TAX LEVY REQUIRED	<u>\$0</u>



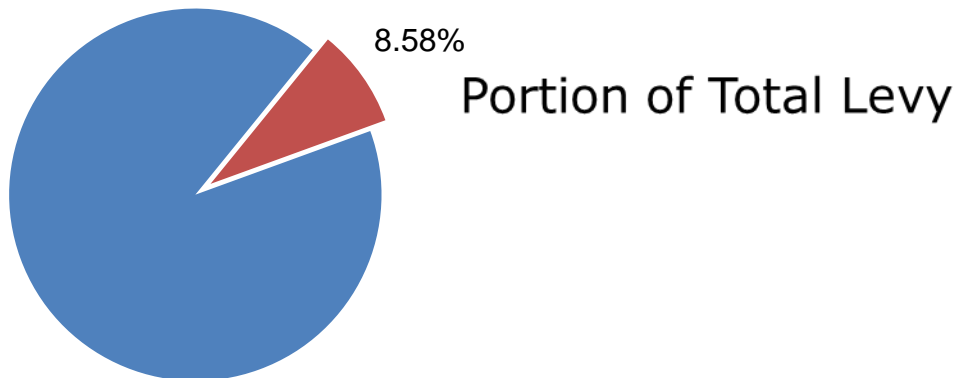
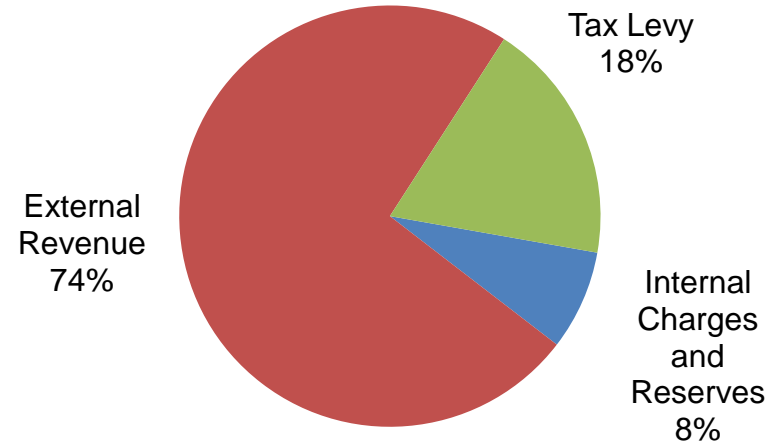
Fleet costs are expensed to County departments based on vehicle and equipment usage



COST OF SERVICE FOR HOMES

Departments Total Revenue

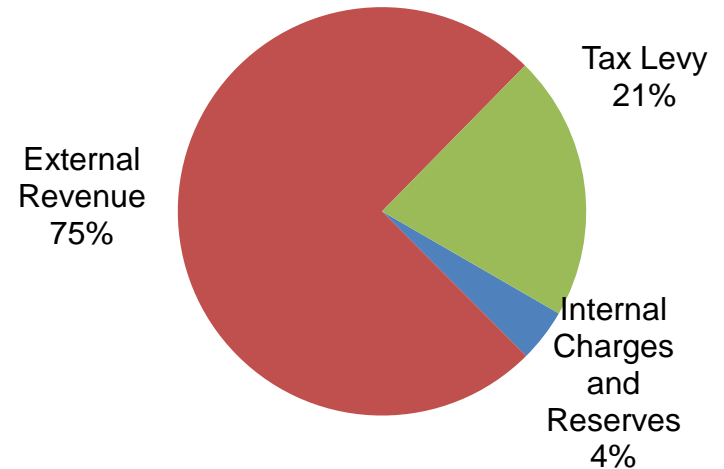
2020	BUDGET	2021
<u>\$19,929,445</u>	Total Expenditure	<u>\$20,533,924</u>
Revenue		
External		
\$9,604,276	Provincial	\$9,882,870
5,272,880	Fees & Services Charges	5,246,568
Internal		
247,732	Inter-Departmental Recoveries	247,732
1,144,864	Reserves	1,325,591
<u>\$16,269,752</u>	Total Revenue	<u>\$16,702,761</u>
<u>\$3,659,693</u>	TAX LEVY REQUIRED	<u>\$3,831,163</u>



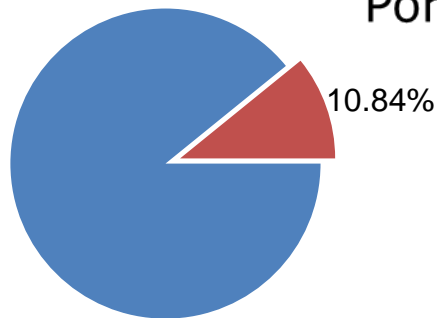
COST OF SERVICE FOR SOCIAL SERVICES

2020	BUDGET		2021
<u>\$22,081,143</u>	Total Expenditure		<u>\$23,074,235</u>
	Revenue		
	External		
\$14,165,983	Provincial		\$14,419,301
751,887	Federal		762,746
197,600	Fees & Services Charges		338,600
1,685,000	Other		1,745,000
	Internal		
-	Inter-Departmental Recoveries		
421,890	Reserves		967,054
<u>\$17,222,360</u>	Total Revenue		<u>\$18,232,701</u>
<u>\$4,858,783</u>	TAX LEVY REQUIRED		<u>\$4,841,534</u>

Departments Total Revenue



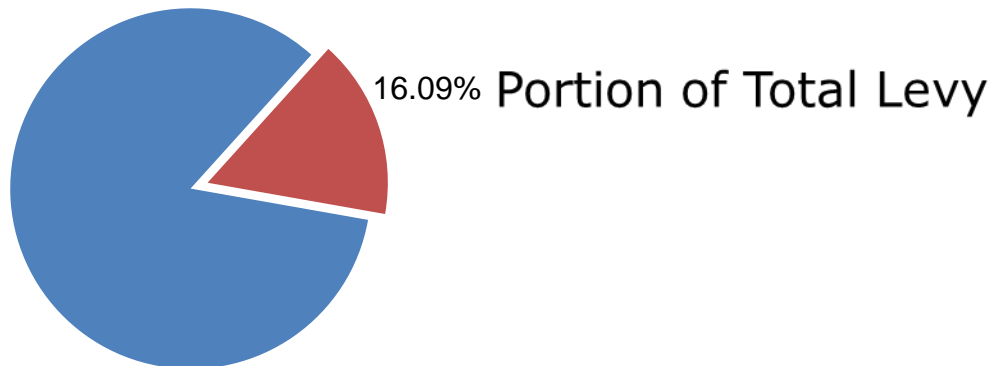
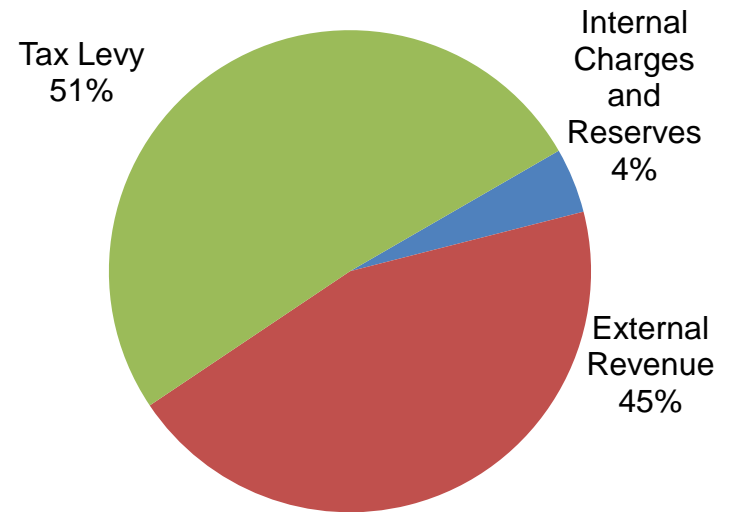
Portion of Total Levy



COST OF SERVICE FOR EMERGENCY SERVICES

2020	BUDGET	2021
<u>\$13,576,131</u>	Total Expenditure	<u>\$14,066,453</u>
Revenue		
External		
\$6,101,257	Provincial	\$6,194,744
455,942	Other	75,750
Internal		
389,192	Inter-Departmental Recoveries	418,000
67,000	Reserves	195,000
<u>\$6,624,199</u>	Total Revenue	<u>\$6,883,494</u>
<u>\$6,951,932</u>	TAX LEVY REQUIRED	<u>\$7,182,959</u>

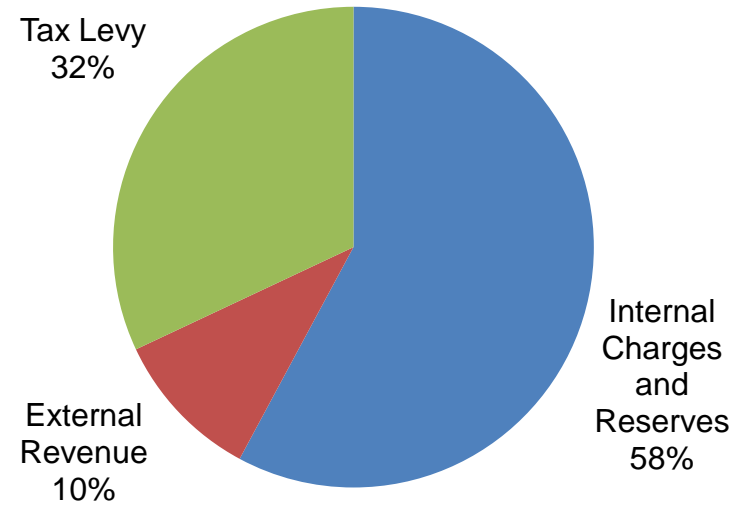
Departments Total Revenue



COST OF SERVICE FOR PROPERTY SERVICES

2020	BUDGET		2021
<u>\$2,512,137</u>	Total Expenditure		<u>\$2,948,174</u>
	Revenue		
	External		
	Federal		
438,960	Rent		299,388
	Internal		
1,122,128	Inter-Departmental Rent		1,153,264
46,796	Reserves		552,336
<u>\$1,607,884</u>	Total Revenue		<u>\$2,004,988</u>
<u>\$904,253</u>	TAX LEVY REQUIRED		<u>\$943,186</u>

Departments Total Revenue



Portion of Total Levy

