

# County of Huron 2020 Approved Budget



**HURON**  
C O U N T Y

Alternate formats and communication supports are available on request. Contact Susan Cronin at 519-524-8394 Ext 3257.

# County of Huron 2020 Budget Highlights

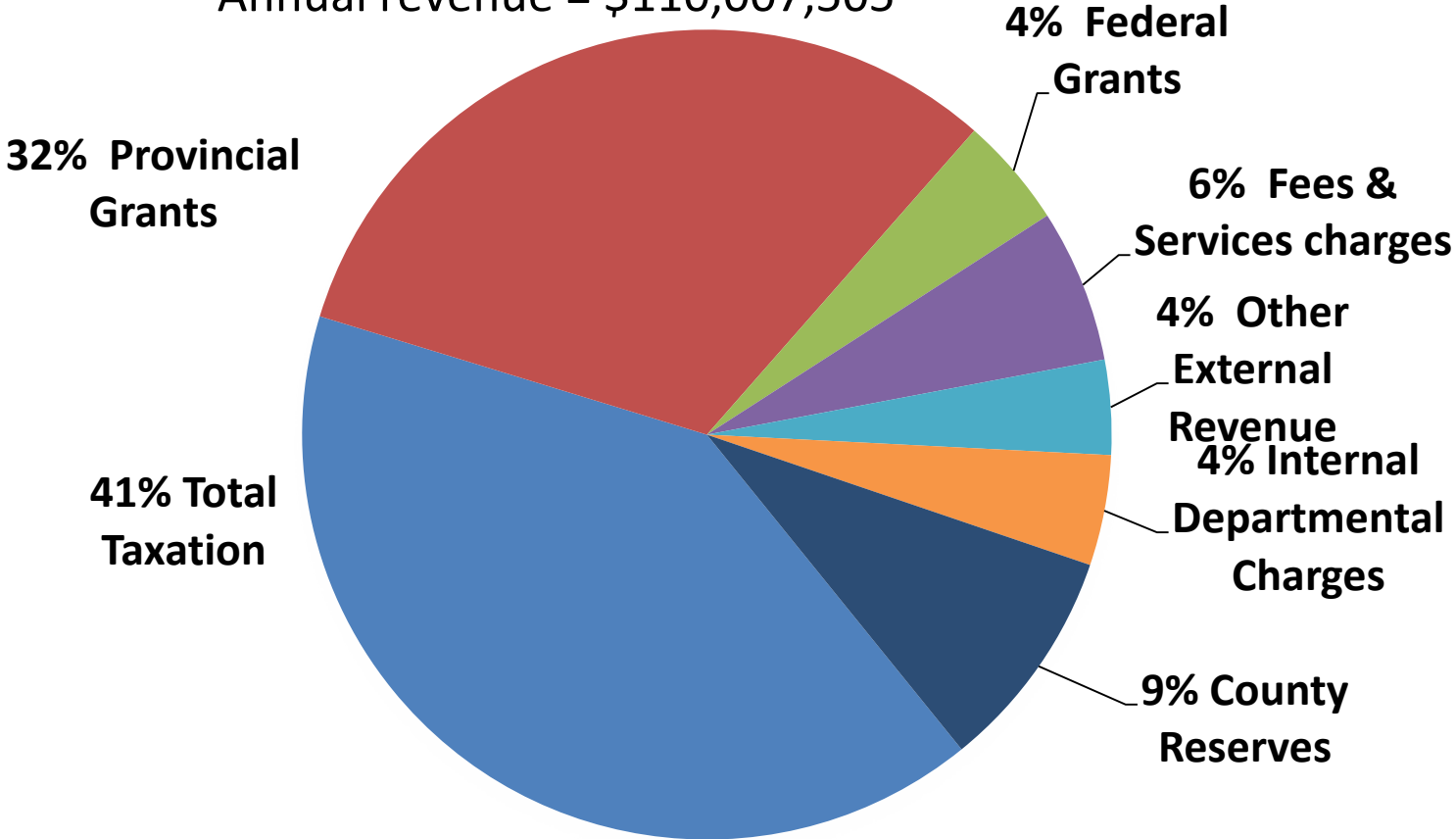
<b>County Budget</b>	<b>2020</b>
County Levy	\$ 43,775,188
\$ Increase	\$ 2,084,532
% Increase in Levy	5.00%
Residential Tax Rate	0.00457022
% Decrease in Tax Rate	-1.55%

<b>County Assessment</b>	<b>2020</b>
Total Assessment	\$ 15,425,735,327
Increase in Assessment	\$ 1,226,886,213
Total Weighted Assessment	\$ 9,578,352,506
Average Tax Increase per \$100,000 existing residential assessment	\$ 4.77
Average Tax Increase per \$100,000 existing farmland assessment	\$ 13.04



# COUNTY of HURON BUDGET 2020

Annual revenue = \$110,007,505



# CAPITAL BUDGET 2020

## Tangible Capital Assets

2019	SUMMARY	2020
14,370,433	Public Works	16,452,060
1,902,068	Fleet	2,015,000
2,624,411	Homes for the Aged	1,622,314
391,600	Library	389,400
59,800	Museum/ Gaol	45,500
39,000	Health Unit	-
26,000	Planning & Development	14,500
1,074,695	Social Services	1,302,483
993,368	Property Services	805,000
677,600	Emergency Services	872,500
230,950	Corporate	214,128
17,500	Economic Development	30,000
<u>\$22,407,425</u>	<b>Totals</b>	<u>\$ 23,762,885</u>



# COUNTY RESERVES

RESERVE	Projected 2019 Balance	Projected 2020 Balance
Winter Maintenance Reserve Fund	\$ 1,400,000	\$ 1,400,000
Highways Reserve Fund	\$ 15,506,191	\$ 11,527,405
Fleet Reserve Fund	\$ 5,470,714	\$ 4,537,582
EMS Fleet Reserve Fund	\$ 502,831	\$ 502,831
General Liability Insurance Reserve	\$ 1,000,000	\$ 1,000,000
General Capital Reserve	\$ 2,827,274	\$ 2,568,874
Future Infrastructure Reserve Fund	\$ 1,969,599	\$ 1,969,599
Facilities Capital Reserve	\$ 1,245,736	\$ 1,245,736
Ambulance Station Capital Reserve Fund	\$ 1,871,320	\$ 2,000,424
Huronview (Homes) Reserve Fund	\$ 2,252,634	\$ 1,107,770
Social Housing Capital Reserve Fund	\$ 895,584	\$ 473,694
Waste Management Reserve	\$ 2,203,587	\$ 2,203,587
Water Source Protection Reserve	\$ 630,930	\$ 630,930
Library Book Reserve Fund	\$ 101,281	\$ 101,281
Library Cap Fund	\$ 57,527	\$ 57,527
Corporate IT Reserve Fund	\$ 229,500	\$ 229,500
Reserve Fund for Workers Safety & Insurance	\$ 200,000	\$ 200,000
Forestry Reserve Fund	\$ 87,019	\$ 87,019
GIS Reserve Fund	\$ 23,623	\$ 23,623
Sustainable Huron	\$ 75,000	\$ 75,000
Economic Development Reserve Fund	\$ 1,289,390	\$ 1,104,390
Huron Heritage Reserve Fund	\$ 14,181	\$ 14,181
Accessibility Advisory Committee Reserve	\$ 20,779	\$ 20,779
Health Unit General Reserve	\$ 200,000	\$ 200,000
General Reserve for Contingencies	\$ 10,038,993	\$ 8,044,816
Reserve for Working Funds	\$ 1,200,000	\$ 1,200,000
Excess Depreciation	\$ 1,357,426	\$ 1,970,478
<b>TOTAL</b>	<b>\$ 52,671,121</b>	<b>\$ 44,497,028</b>



## **ONGOING BUDGET CHALLENGES**

- Managing operating expenditure levels in relation to inflation**
- Shifting tax burdens due to declining industrial and commercial base and increasing farmland values**
- Demographic challenges such as an aging population**
- Declining grants such as Ontario Municipal Partnership Fund**
- Variable levels of senior government program funding**
- Asset management and the need to close infrastructure Gap**



The County of Huron wants to ensure  
Long-Term Sustainability while maintaining  
Essential & Valued Services.



# Financial Responsibility

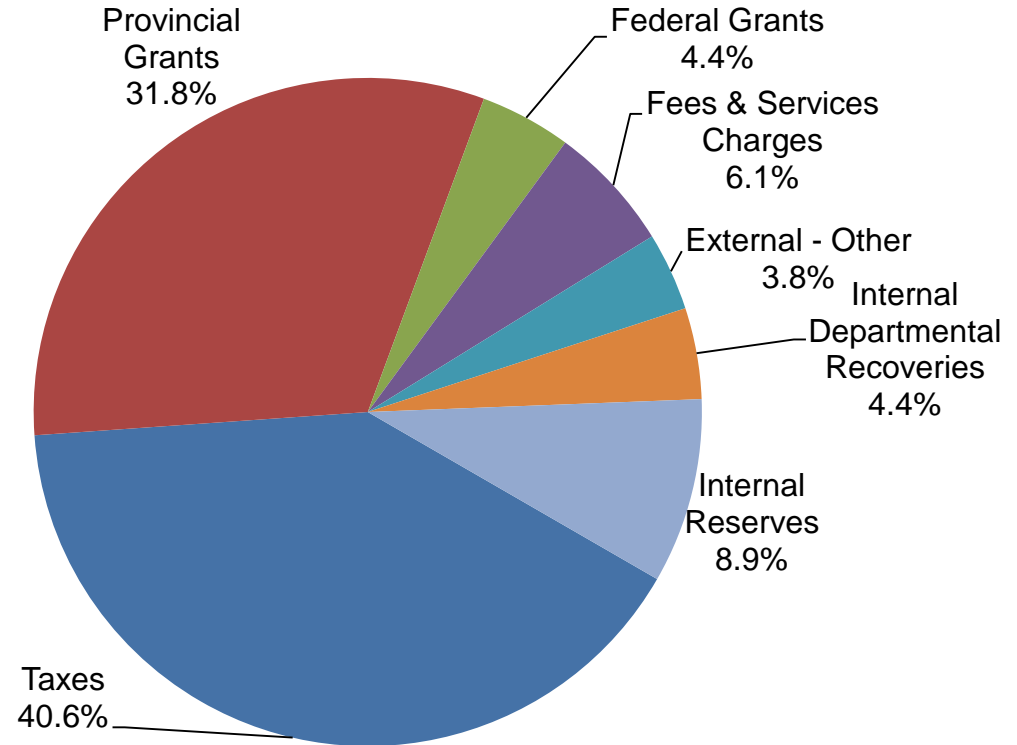
## Financial Sustainability Management Strategy

- ✓ Manage Assets – Asset Management Plan
- ✓ Control Spending
- ✓ Maintain Reserves
- ✓ Increase Efficiencies
- ✓ Maintain a level and realistic levy





# REVENUE GENERATED FOR COUNTY SERVICES

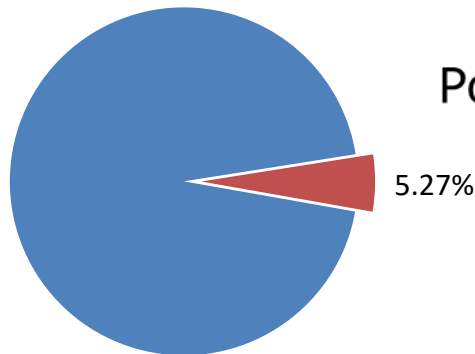
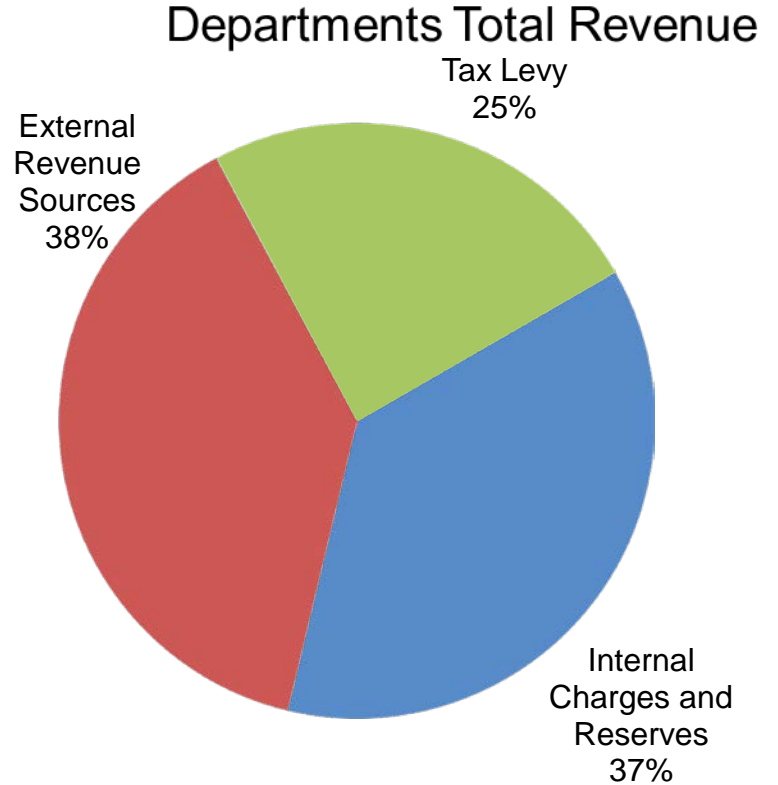


2019	BUDGET - Taxes and Revenue	2020
	<b>EXTERNAL REVENUE</b>	
\$42,530,656	Total Taxation (Levy, PILs etc)	\$44,615,188
40,018,700	Provincial Grants	34,941,780
3,090,731	Federal Grants	4,856,789
7,340,393	Fees & Services Charges	6,737,388
4,201,767	Other	4,159,252
	<b>INTERNAL REVENUE</b>	
5,153,892	Inter-Departmental Recoveries	4,852,563
9,954,833	Reserves	9,844,545
<u>\$112,290,972</u>	<b>Total</b>	<u>\$110,007,505</u>



# COST OF SERVICE FOR CORPORATE

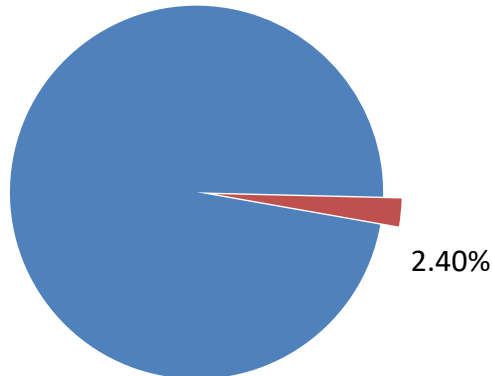
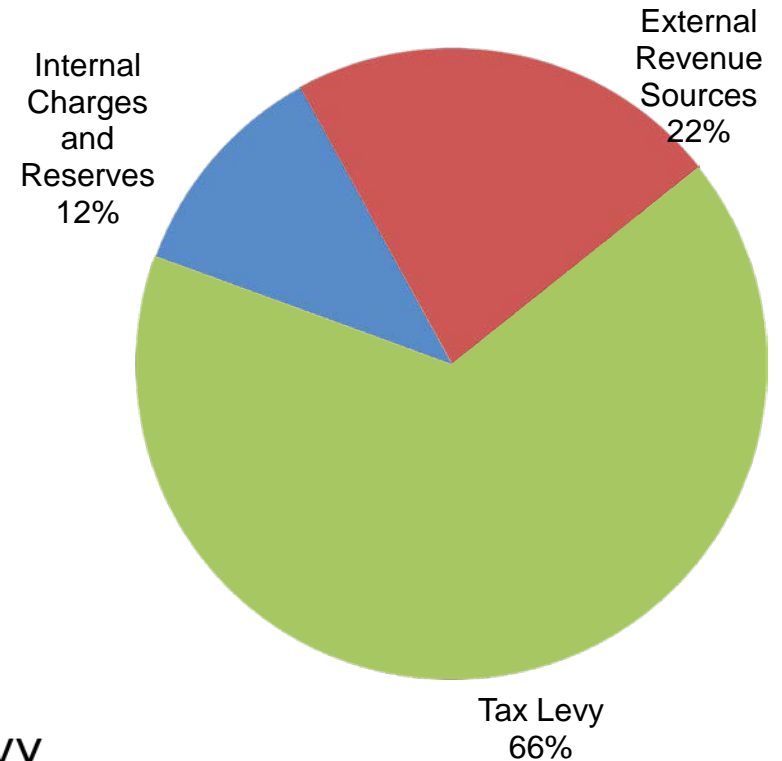
2019	BUDGET	2020
\$ 9,126,206	<b>Total Expenditure</b>	\$ 9,610,271
<b>Revenue</b>		
<b>External</b>		
\$ 1,469,300	Provincial	\$ 1,809,000
\$ -	Municipal Grants & Fees	\$ -
\$ 950,000	Fees & Services Charges	\$ 885,000
\$ 750,000	Investment income	\$ 1,000,000
\$ 2,000	Other	\$ 2,000
<b>Internal</b>		
Inter-Departmental		
\$ 925,449	Recoveries	713,503
\$ 2,228,525	Reserves	\$ 2,847,805
\$ 6,325,274	<b>Total Revenue</b>	\$ 7,257,308
\$ 2,800,932	<b>TAX LEVY REQUIRED</b>	\$ 2,352,963



# COST OF SERVICE FOR ECONOMIC DEVELOPMENT

2019	BUDGET	2020
<u>\$1,701,633</u>	<b>Total Expenditure</b>	<u>\$1,615,088</u>
	<b>Revenue</b>	
	<b>External</b>	
\$282,500	Provincial	\$190,900
184,533	Federal	148,946
	- Fees & Services Charges	-
3,000	Other	20,000
	<b>Internal</b>	
	- Inter-Departmental Recoveries	-
111,000	Reserves	185,000
<u>\$581,033</u>	<b>Total Revenue</b>	<u>\$544,846</u>
<u>\$1,120,600</u>	<b>TAX LEVY REQUIRED</b>	<u>\$1,070,242</u>

## Departments Total Revenue



## Portion of Total Levy

# COST OF SERVICE FOR HEALTH UNIT

2019

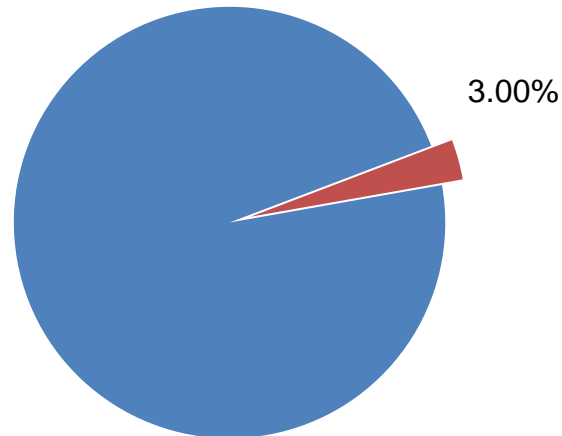
BUDGET

2020

\$1,646,340 TAX LEVY REQUIRED

\$1,339,189

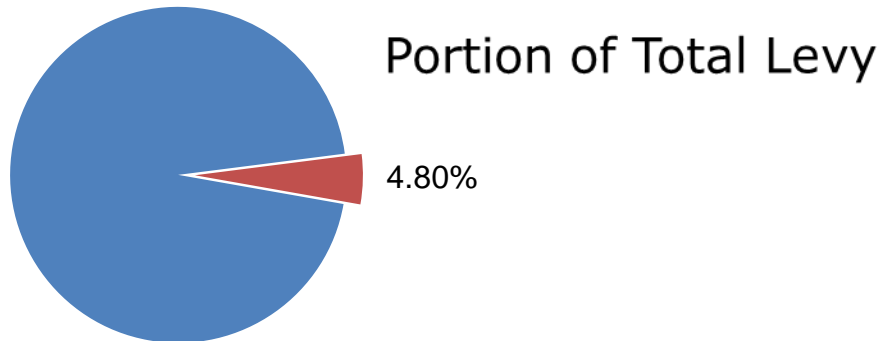
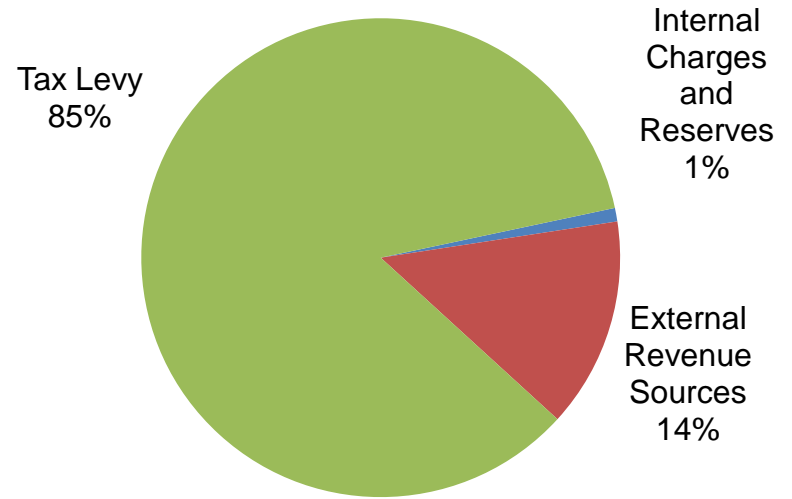
Portion of Total Levy



# COST OF SERVICE FOR PLANNING

2019	BUDGET	2020
<u>\$2,462,605</u>	<b>Total Expenditure</b>	<u>\$2,520,417</u>
<b>Revenue</b>		
<b>External</b>		
\$1,000	Provincial	\$1,000
-	- Federal	-
210,000	Fees & Services Charges	260,000
97,000	Other	97,000
<b>Internal</b>		
-	- Inter-Departmental Recoveries	-
67,500	Reserves	23,000
<u>\$375,500</u>	<b>Total Revenue</b>	<u>\$381,000</u>
<u>\$2,087,105</u>	<b>TAX LEVY REQUIRED</b>	<u>\$2,139,417</u>

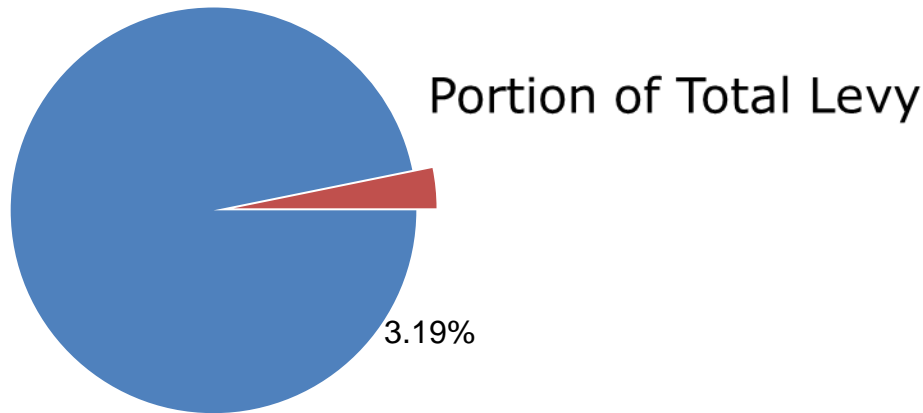
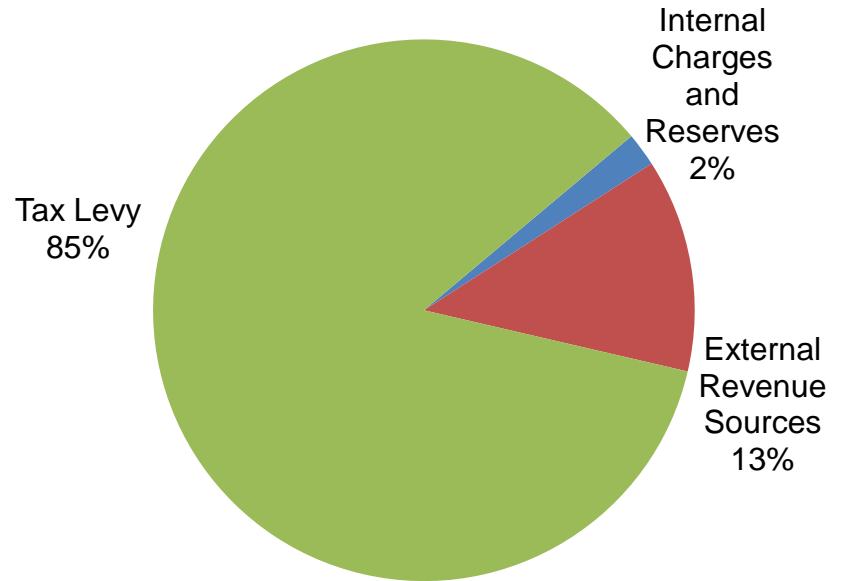
Departments Total Revenue



# COST OF SERVICE FOR MUSEUM & GAOL

## Departments Total Revenue

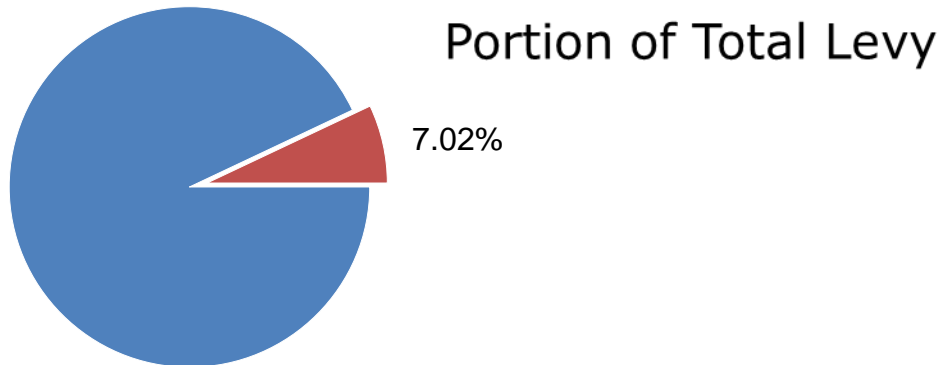
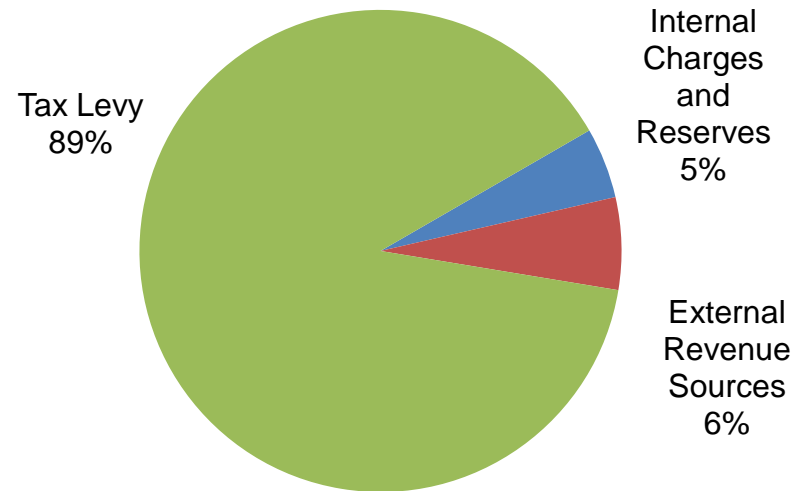
2019	BUDGET		2020
<u>\$1,618,910</u>		<b>Total Expenditure</b>	<u>\$1,667,888</u>
<b>Revenue</b>			
<b>External</b>			
\$63,226	Provincial		\$68,226
28,000	Federal		31,209
	- Municipal Grants & Fees		
96,000	Fees & Services Charges		96,500
16,500	Other		16,500
<b>Internal</b>			
2,390	Inter-Departmental Recoveries		3,940
20,500	Reserves		29,500
<u>\$226,616</u>	<b>Total Revenue</b>		<u>\$245,875</u>
<u>\$1,392,294</u>	<b>TAX LEVY REQUIRED</b>		<u>\$1,422,013</u>



# COST OF SERVICE FOR LIBRARY

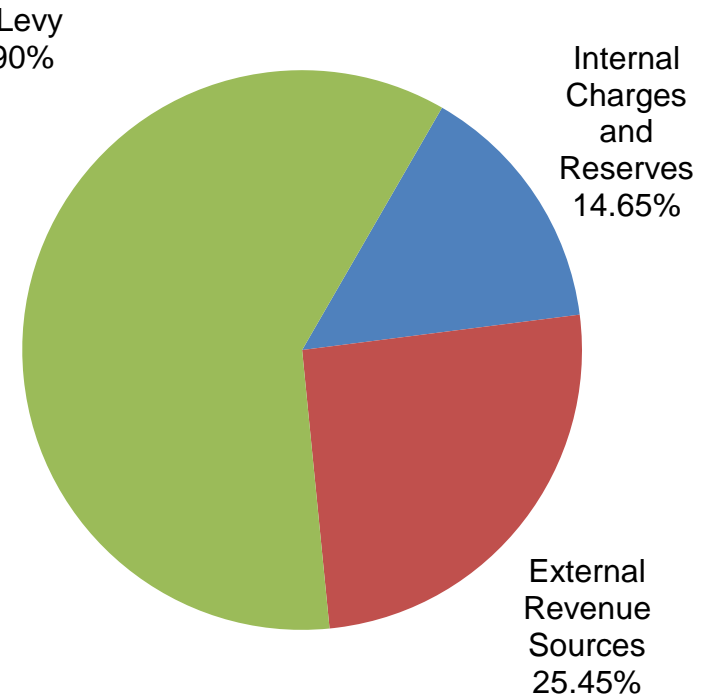
2019	BUDGET	2020
<u>\$3,448,850</u>	<b>Total Expenditure</b>	<u>\$3,516,302</u>
<b>Revenue</b>		
<b>External</b>		
\$179,049	Provincial	\$149,835
4,400	Federal	4,400
10,205	Municipal Grants & Fees	10,408
18,000	Fees & Services Charges	15,000
28,300	Other	38,050
<b>Internal</b>		
	.Inter-Departmental Recoveries	-
142,200	Reserves	166,772
<u>\$382,154</u>	<b>Total Revenue</b>	<u>\$384,465</u>
<u>\$3,066,696</u>	<b>TAX LEVY REQUIRED</b>	<u>\$3,131,837</u>

Departments Total Revenue

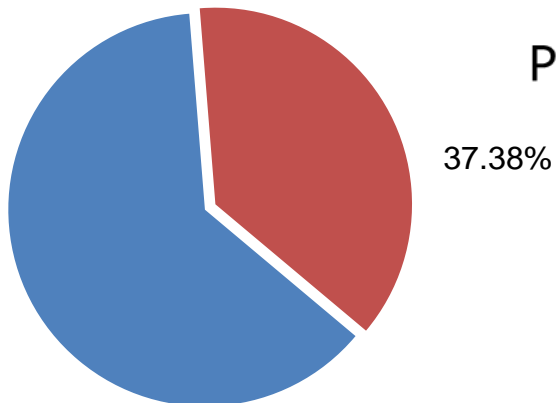


# COST OF SERVICE FOR HIGHWAYS

## Departments Total Revenue



2019	BUDGET	2020
<u>\$25,008,760</u>	<b>Total Expenditure</b>	<u>\$27,844,702</u>
<b>Revenue</b>		
<b>External</b>		
\$ 2,727,003	Provincial	\$ 2,851,303
2,211,847	Federal	3,920,347
878,500	Other	316,000
<b>Internal</b>		
100,000	Inter-Departmental Recoveries	100,000
3,589,062	Reserves	3,978,786
<u>\$9,506,412</u>	<b>Total Revenue</b>	<u>\$11,166,436</u>
<u>\$15,502,348</u>	<b>TAX LEVY REQUIRED</b>	<u>\$16,678,266</u>



## Portion of Total Levy

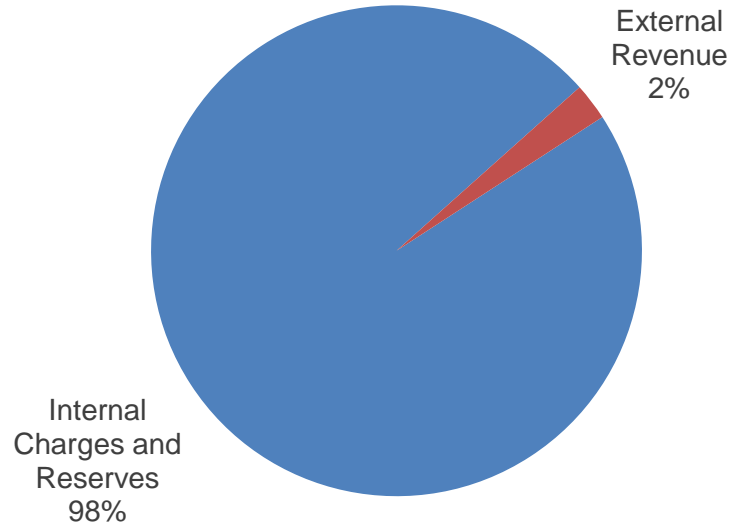




# COST OF SERVICE FOR FLEET

Funded By Internal & External Recoveries

2019	BUDGET	2020
<u>\$3,426,916</u>	<b>Total Expenditure</b>	<u>\$3,688,192</u>
<b>Revenue</b>		
<b>External</b>		
\$ 89,800	External Recoveries	\$ 89,800
<b>Internal</b>		
\$ 2,338,519	Public Works Recovery	\$ 2,558,260
\$ 107,084	Homes/Housing/Property Services, Library, and Museum	\$ 107,000
\$ 891,513	Reserves	\$ 933,132
<u>\$3,426,916</u>	<b>Total Revenue</b>	<u>\$3,688,192</u>
<u>\$0</u>	<b>TAX LEVY REQUIRED</b>	<u>\$0</u>



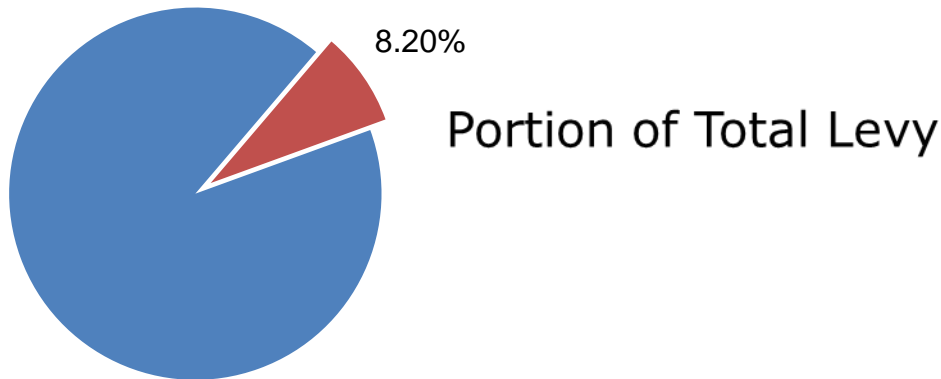
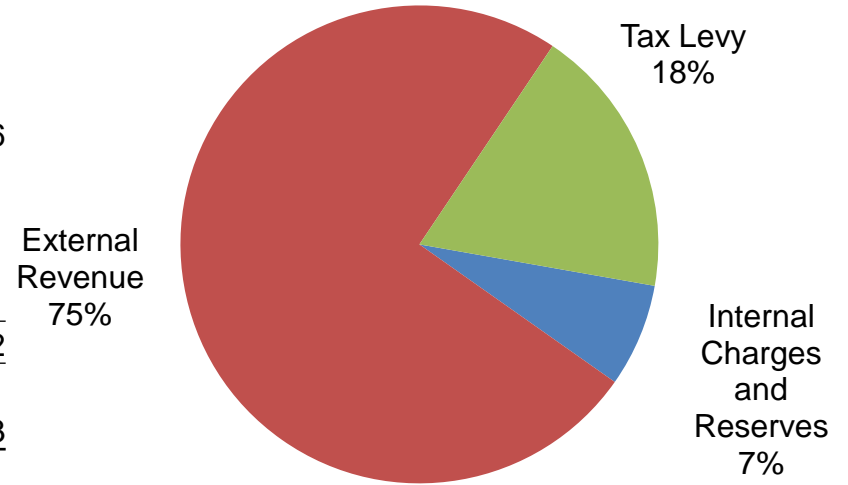
Fleet costs are expensed to County departments based on vehicle and equipment usage



# COST OF SERVICE FOR HOMES

2019	BUDGET	2020
<u>\$20,758,524</u>	<b>Total Expenditure</b>	<u>\$19,929,445</u>
<b>Revenue</b>		
<b>External</b>		
\$9,760,341	Provincial	\$9,604,276
5,114,188	Fees & Services Charges	5,272,880
<b>Internal</b>		
247,732	Inter-Departmental Recoveries	247,732
2,224,543	Reserves	1,144,864
<u>\$17,346,804</u>	<b>Total Revenue</b>	<u>\$16,269,752</u>
<u>\$3,411,720</u>	<b>TAX LEVY REQUIRED</b>	<u>\$3,659,693</u>

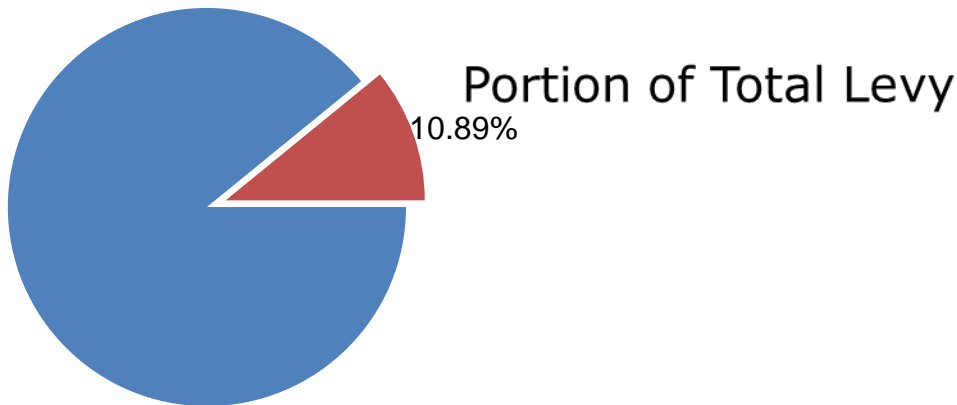
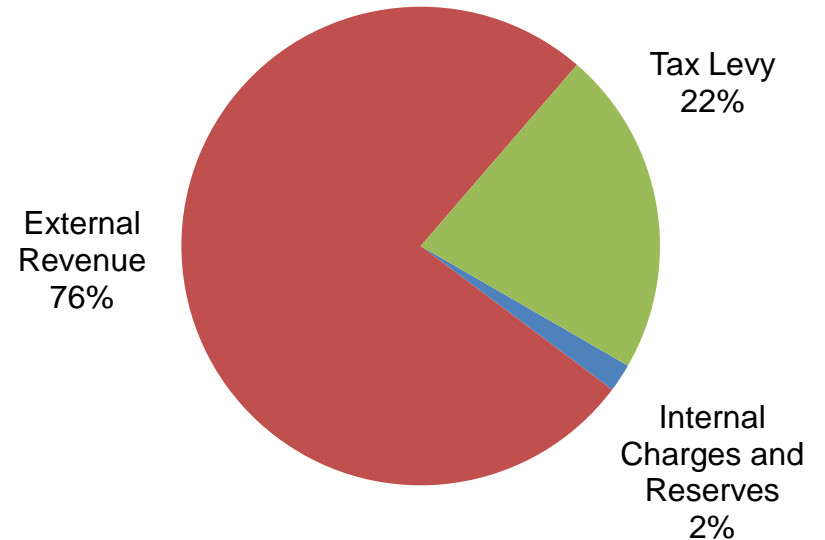
Departments Total Revenue



# COST OF SERVICE FOR SOCIAL SERVICES

2019	BUDGET	2020
<u>\$21,527,264</u> <b>Total Expenditure</b>		<u>\$22,081,143</u>
<b>Revenue</b>		
<b>External</b>		
\$13,908,684	Provincial	\$14,165,983
661,951	Federal	751,887
704,000	Fees & Services Charges	197,600
1,655,000	Other	1,685,000
<b>Internal</b>		
25,000	Inter-Departmental Recoveries	-
269,426	Reserves	421,890
<u>\$17,224,061</u>	<b>Total Revenue</b>	<u>\$17,222,360</u>
<u>\$4,303,203</u> <b>TAX LEVY REQUIRED</b>		<u>\$4,858,783</u>

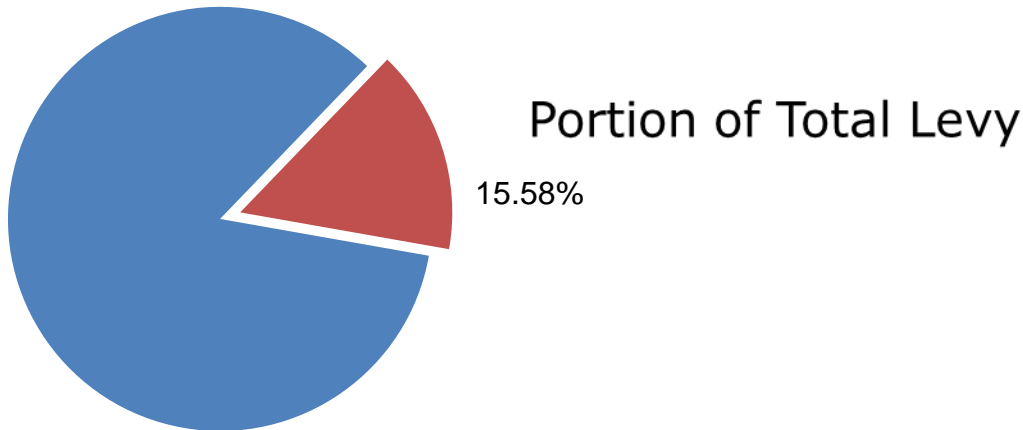
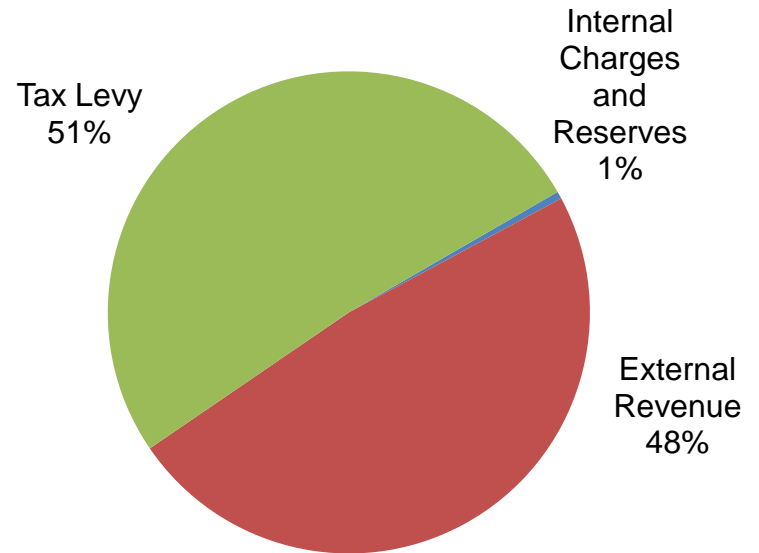
Departments Total Revenue



# COST OF SERVICE FOR EMERGENCY SERVICES

2019	BUDGET	2020
<u>\$12,957,030</u>	<b>Total Expenditure</b>	<u>\$13,576,131</u>
	<b>Revenue</b>	
	<b>External</b>	
\$6,099,381	Provincial	\$6,101,257
371,950	Other	455,942
	<b>Internal</b>	
	- Inter-Departmental Recoveries	
247,000	Reserves	67,000
<u>\$6,718,331</u>	<b>Total Revenue</b>	<u>\$6,624,199</u>
<u>\$6,238,699</u>	<b>TAX LEVY REQUIRED</b>	<u>\$6,951,932</u>

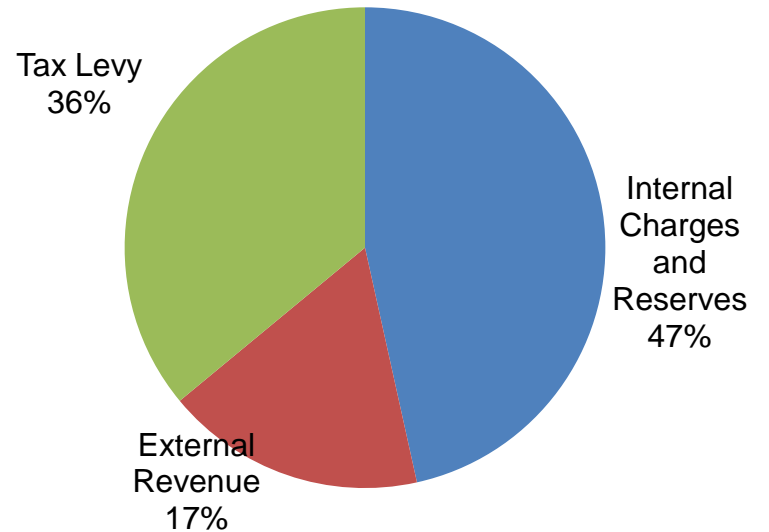
Departments Total Revenue



# COST OF SERVICE FOR PROPERTY SERVICES

2019	BUDGET		2020
<u>\$2,809,718</u>	<b>Total Expenditure</b>		<u>\$2,512,137</u>
	<b>Revenue</b>		
	<b>External</b>		
	- Federal		
284,717	Rent		438,960
	<b>Internal</b>		
1,400,718	Inter-Departmental Rent		1,122,128
<u>163,564</u>	Reserves		<u>46,796</u>
<u>\$1,848,999</u>	<b>Total Revenue</b>		<u>\$1,607,884</u>
<u>\$960,719</u>	<b>TAX LEVY REQUIRED</b>		<u>\$904,253</u>

Departments Total Revenue



Portion of Total Levy

