

# County of Huron 2019 Budget



**HURON**  
C O U N T Y

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# County of Huron 2019 Budget Highlights

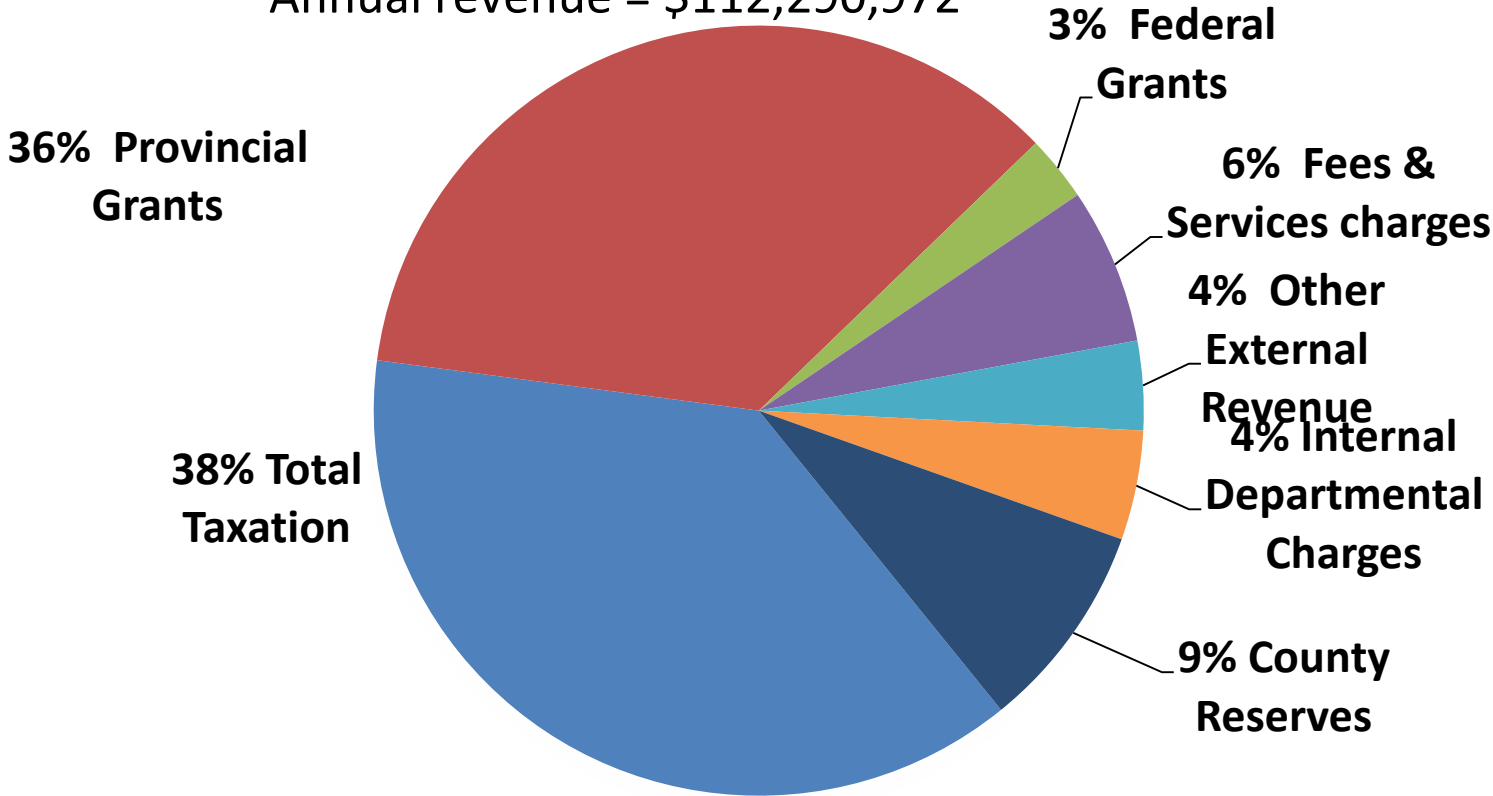
<b>County Budget</b>	<b>2019</b>
County Levy	\$ 41,690,656
\$ Increase	\$ 1,504,982
% Increase in Levy	3.75%
Residential Tax Rate	0.00464232
% Decrease in Tax Rate	-2.98%

<b>County Assessment</b>	<b>2019</b>
Total Assessment	\$ 14,198,846,114
Increase in Assessment	\$ 1,242,311,239
Total Weighted Assessment	\$ 8,980,558,549
Average Tax Decrease per \$100,000 existing residential assessment	\$ -1.85
Average Tax Increase per \$100,000 existing farmland assessment	\$ 13.77



# COUNTY of HURON BUDGET 2019

Annual revenue = \$112,290,972



# CAPITAL BUDGET 2018

## Tangible Capital Assets

2018	SUMMARY	2019
\$10,572,823	Public Works	\$14,370,433
1,083,000	Fleet	1,902,068
855,483	Homes for the Aged	2,624,411
380,963	Library	391,600
67,000	Museum/ Gaol	59,800
30,000	Health Unit	39,000
43,500	Planning & Development	26,000
1,358,476	Social Services	1,074,695
1,215,842	Property Services	993,368
756,500	Emergency Services	677,600
221,620	Corporate	230,950
22,000	Economic Development	17,500
<u>\$16,607,207</u>	<b>Totals</b>	<u>\$ 22,407,425</u>



# COUNTY RESERVES

RESERVE	Projected 2018 Balance	Projected 2019 Balance
Winter Maintenance Reserve Fund	\$ 1,400,000	\$ 1,400,000
Highways Reserve Fund	\$14,073,270	\$10,484,208
Fleet Reserve Fund	\$ 5,881,199	\$ 4,989,686
EMS Fleet Reserve Fund	\$ 818,232	\$ 613,232
General Liability Insurance Reserve	\$ 1,000,000	\$ 1,000,000
General Capital Reserve	\$ 3,303,479	\$ 2,911,311
Future Infrastructure Reserve Fund	\$ 1,932,621	\$ 1,932,621
Facilities Capital Reserve	\$ 901,186	\$ 901,186
Ambulance Station Capital Reserve Fund	\$ 1,742,216	\$ 1,871,320
Huronview (Homes) Reserve Fund	\$ 2,806,952	\$ 582,409
Social Housing Capital Reserve Fund	\$ 776,001	\$ 506,575
Waste Management Reserve	\$ 2,162,215	\$ 2,162,215
Water Source Protection Reserve	\$ 538,727	\$ 538,727
Library Book Reserve Fund	\$ 68,424	\$ 68,424
Library Cap Fund	\$ 56,447	\$ 56,447
Corporate IT Reserve Fund	\$ 194,333	\$ 194,333
Reserve Fund for Workers Safety & Insurance	\$ 200,000	\$ 200,000
Forestry Reserve Fund	\$ 105,437	\$ 77,937
GIS Reserve Fund	\$ 23,623	\$ 23,623
Sustainable Huron	\$ 75,000	\$ 75,000
Economic Development Reserve Fund	\$ 944,304	\$ 833,304
Huron Heritage Reserve Fund	\$ 14,181	\$ 14,181
Accessibility Advisory Committee Reserve	\$ 20,779	\$ 20,779
Health Unit General Reserve	\$ 200,000	\$ 200,000
General Reserve for Contingencies	\$10,877,795	\$ 8,576,270
Reserve for Working Funds	\$ 1,200,000	\$ 1,200,000
Excess Depreciation	\$ 969,946	\$ 1,304,293
<b>Total Committed Reserves Funds</b>	<b>\$52,286,365</b>	<b>\$42,738,079</b>



## **ONGOING BUDGET CHALLENGES**

- Managing operating expenditure levels in relation to inflation**
- Shifting tax burdens due to declining industrial and commercial base and increasing farmland values**
- Demographic challenges such as an aging population**
- Declining grants such as Ontario Municipal Partnership Fund**
- Variable levels of senior government program funding**
- Asset management and the need to close infrastructure Gap**



The County of Huron wants to ensure  
Long-Term Sustainability while maintaining  
Essential & Valued Services.



# Financial Responsibility

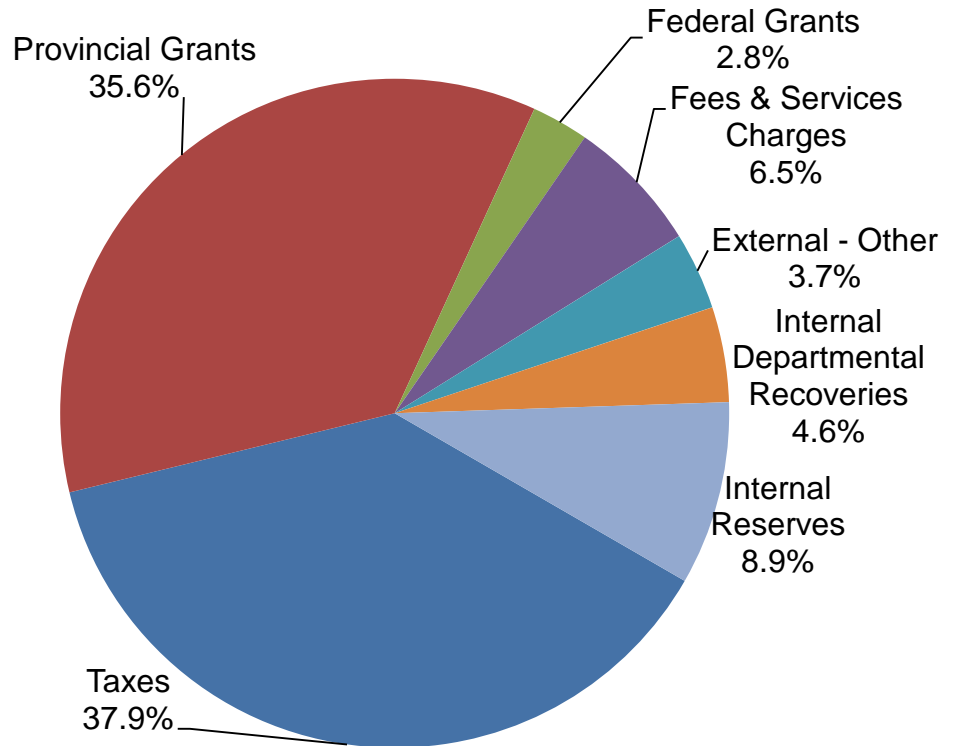
## Financial Sustainability Management Strategy

- ✓ Manage Assets – Asset Management Plan
- ✓ Control Spending
- ✓ Maintain Reserves
- ✓ Increase Efficiencies
- ✓ Maintain a level and realistic levy





# REVENUE GENERATED FOR COUNTY SERVICES



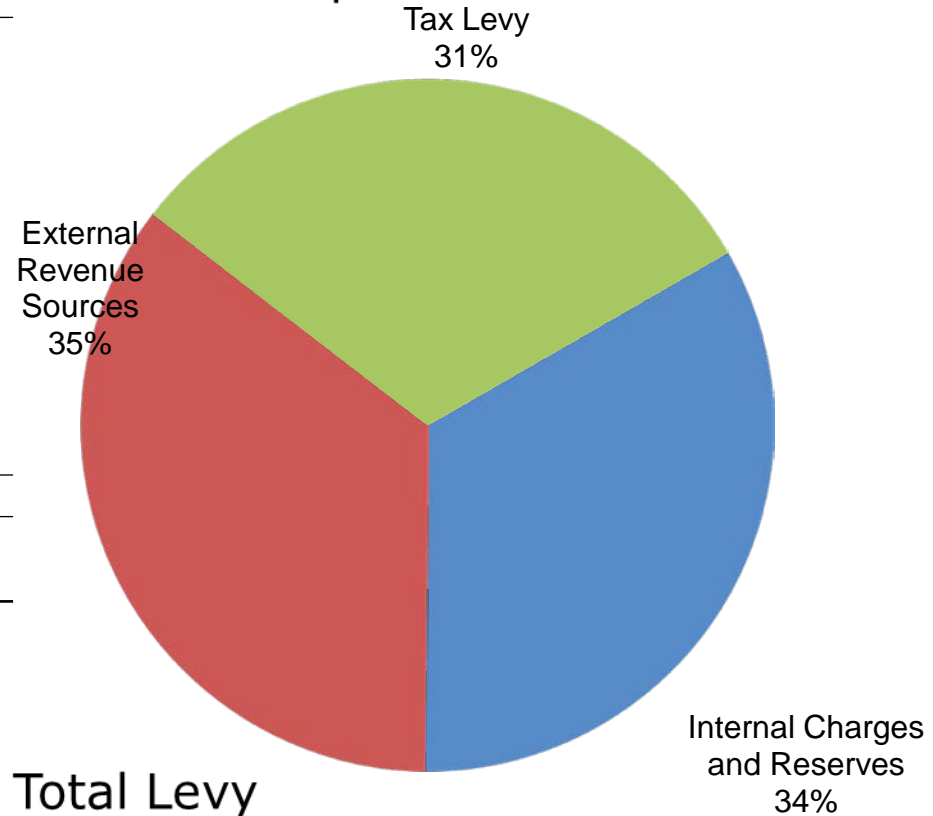
2018	BUDGET - Taxes and Revenue	2019
	<b>EXTERNAL REVENUE</b>	
\$41,010,674	Total Taxation (Levy, PILs etc)	\$42,530,656
39,140,724	Provincial Grants	40,018,700
2,867,784	Federal Grants	3,090,731
7,234,622	Fees & Services Charges	7,340,393
3,786,121	Other	4,201,767
	<b>INTERNAL REVENUE</b>	
5,094,996	Inter-Departmental Recoveries	5,153,892
4,495,276	Reserves	9,954,833
<u>\$103,630,197</u>	<b>Total</b>	<u>\$112,290,972</u>



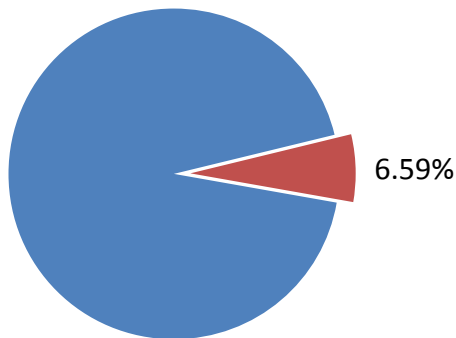
# COST OF SERVICE FOR CORPORATE

2018	BUDGET	2019
\$ 8,643,256	<b>Total Expenditure</b>	\$ 9,126,206
<b>Revenue</b>		
<b>External</b>		
\$ 1,728,500	Provincial	\$ 1,469,300
\$ -	Municipal Grants & Fees	\$ -
\$ 995,000	Fees & Services Charges	\$ 950,000
\$ 600,000	Investment income	\$ 750,000
\$ 4,000	Other	\$ 2,000
<b>Internal</b>		
\$ 904,622	Inter-Departmental Recoveries	925,449
\$ 2,299,690	Reserves	\$ 2,228,525
\$ 6,531,812	<b>Total Revenue</b>	\$ 6,325,274
\$ 2,111,444	<b>TAX LEVY REQUIRED</b>	\$ 2,800,932

**Departments Total Revenue**



**Portion of Total Levy**



# COST OF SERVICE FOR ECONOMIC DEVELOPMENT

**2018**

**BUDGET**

**2019**

\$1,933,241 **Total Expenditure**

\$1,701,633

**Revenue**  
**External**

\$345,500 Provincial

184,533 Federal

- Fees & Services Charges

- Other

**Internal**

- Inter-Departmental Recoveries

278,000 Reserves

\$808,033 **Total Revenue**

\$282,500

184,533

-

3,000

-

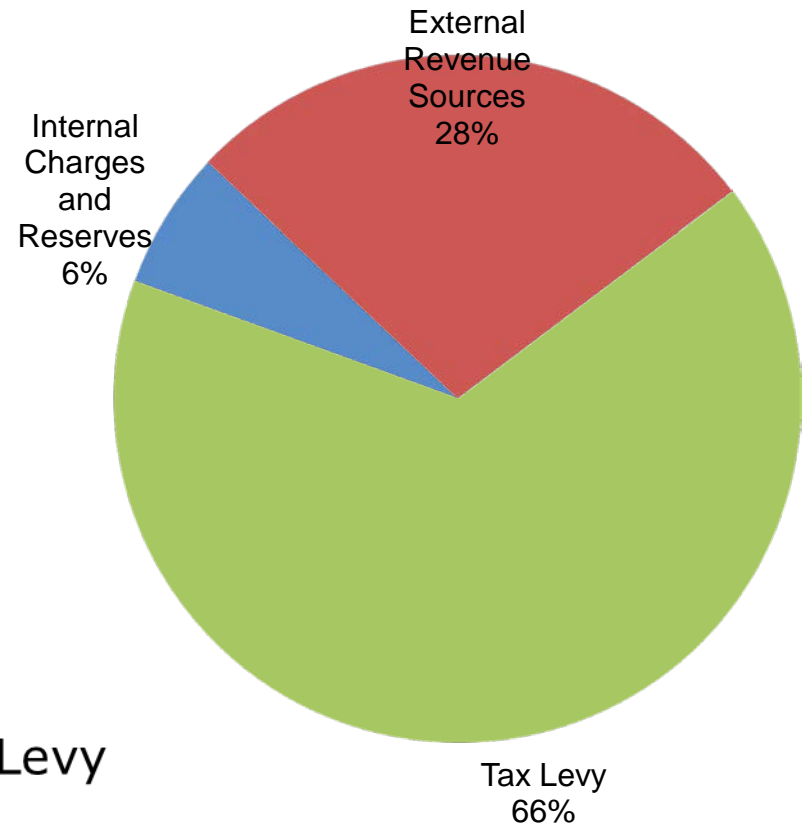
111,000

\$581,033

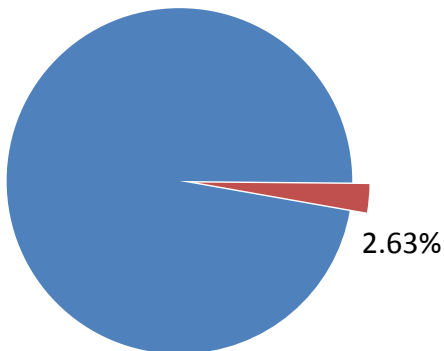
\$1,125,208 **TAX LEVY REQUIRED**

\$1,120,600

**Departments Total Revenue**



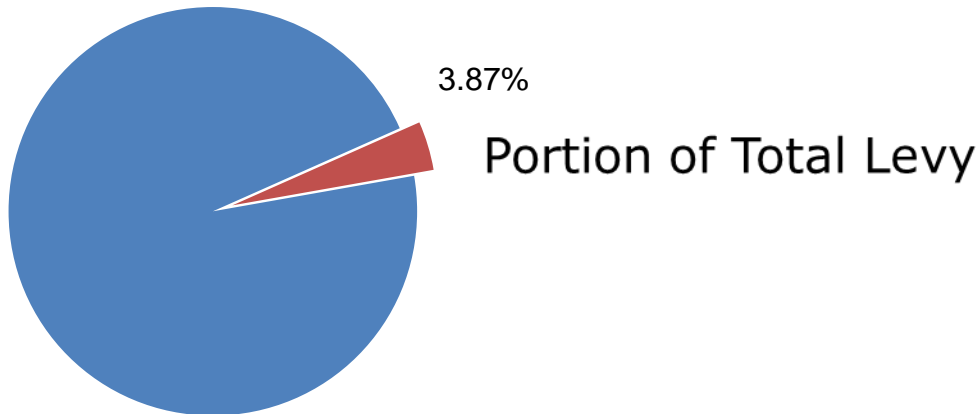
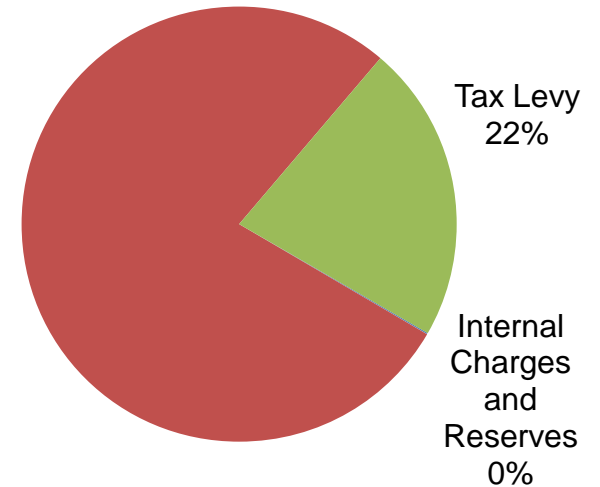
**Portion of Total Levy**



# COST OF SERVICE FOR HEALTH UNIT

2018	BUDGET	2019	
<u>\$7,515,494</u>	<b>Total Expenditure</b>	<u>\$7,444,556</u>	
	<b>Revenue</b>		
	<b>External</b>		
5,497,916	Provincial	5,528,216	
-	Municipal Grants & Fees	-	
238,908	Fees & Services Charges	238,000	
41,690	Other	25,000	
	<b>Internal</b>		
90,640	Inter-Departmental Recoveries	7,000	
-	Reserves	-	
<u>\$5,869,154</u>	<b>Total Revenue</b>	<u>\$5,798,216</u>	External Revenue Sources 78%
<u>\$1,646,340</u>	<b>TAX LEVY REQUIRED</b>	<u>\$1,646,340</u>	

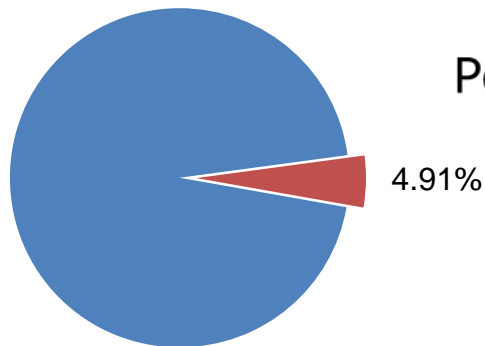
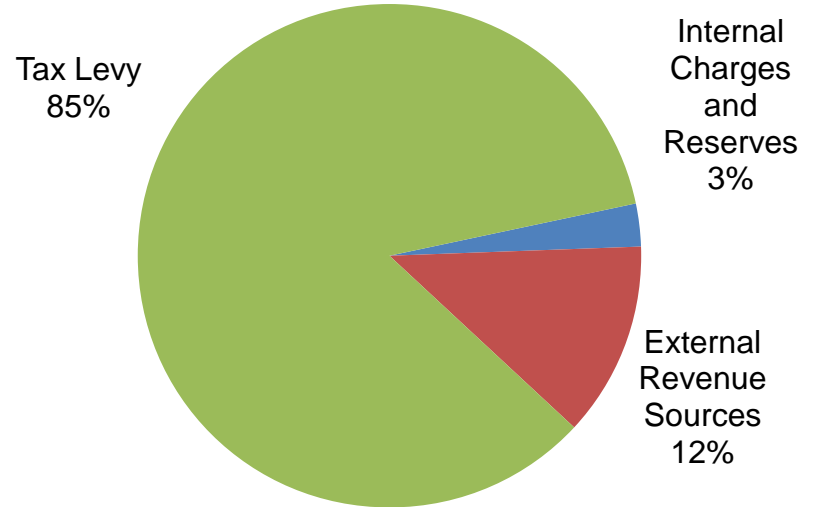
Departments Total Revenue



# COST OF SERVICE FOR PLANNING

2018	BUDGET	2019
<u>\$2,340,325</u>	<b>Total Expenditure</b>	<u>\$2,462,605</u>
<b>Revenue</b>		
<b>External</b>		
\$1,000	Provincial	\$1,000
-	Federal	-
210,000	Fees & Services Charges	210,000
35,000	Other	97,000
<b>Internal</b>		
-	Inter-Departmental Recoveries	-
32,000	Reserves	67,500
<u>\$278,000</u>	<b>Total Revenue</b>	<u>\$375,500</u>
<u>\$2,062,325</u>	<b>TAX LEVY REQUIRED</b>	<u>\$2,087,105</u>

Departments Total Revenue



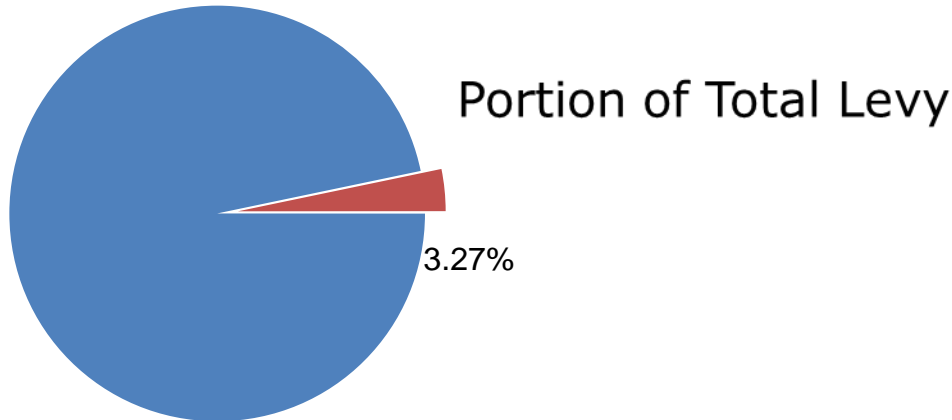
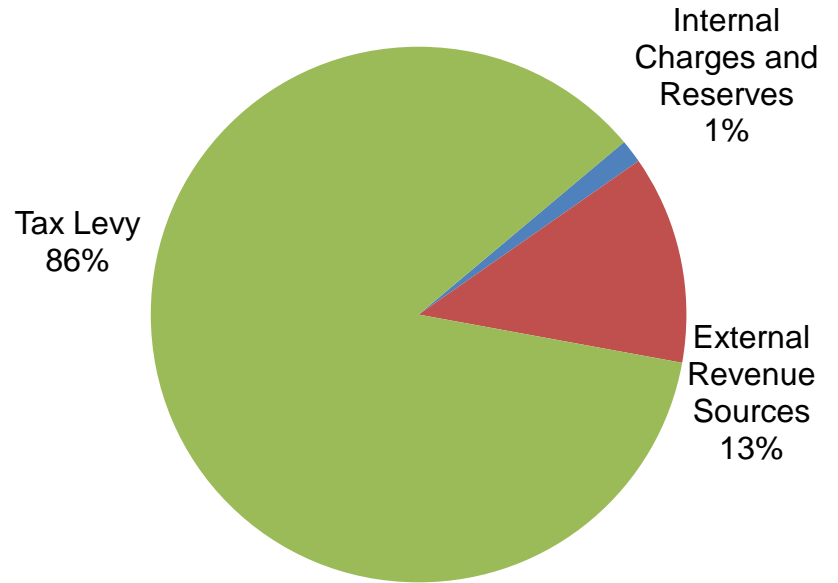
Portion of Total Levy



# COST OF SERVICE FOR MUSEUM & GAOL

2018	BUDGET		2019
<u>\$1,617,621</u>	<b>Total Expenditure</b>		<u>\$1,618,910</u>
	<b>Revenue</b>		
	<b>External</b>		
\$63,226	Provincial		\$63,226
26,000	Federal		28,000
-	Municipal Grants & Fees		-
93,500	Fees & Services Charges		96,000
16,000	Other		16,500
	<b>Internal</b>		
2,000	Inter-Departmental Recoveries		2,390
37,500	Reserves		20,500
<u>\$238,226</u>	<b>Total Revenue</b>		<u>\$226,616</u>
<u>\$1,379,395</u>	<b>TAX LEVY REQUIRED</b>		<u>\$1,392,294</u>

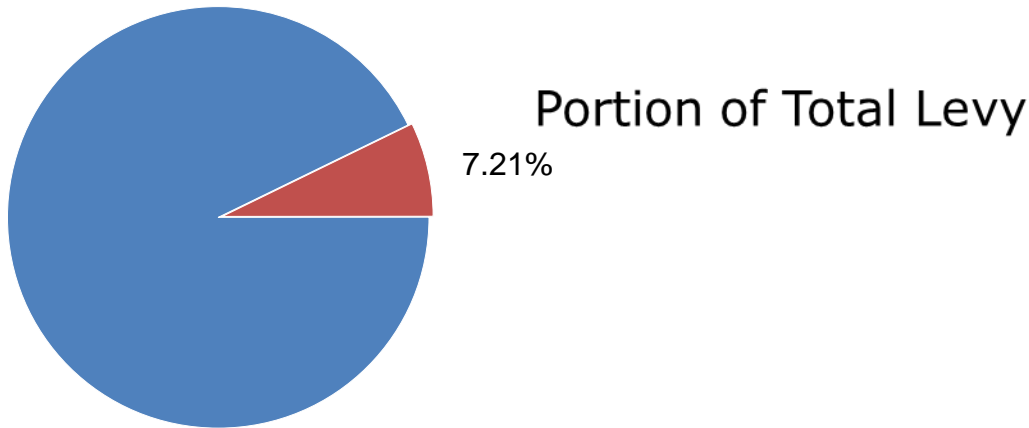
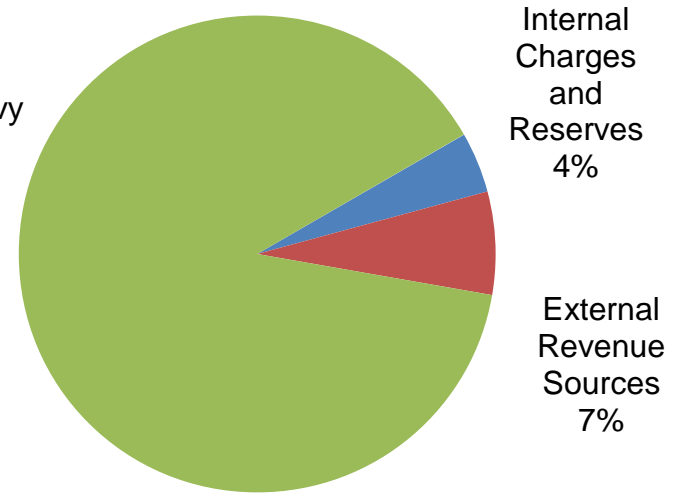
Departments Total Revenue



# COST OF SERVICE FOR LIBRARY

2018	BUDGET		2019
<u>\$3,330,201</u>	<b>Total Expenditure</b>		<u>\$3,448,850</u>
<b>Revenue</b>			
<b>External</b>			
\$184,231	Provincial		\$179,049
4,400	Federal		4,400
9,500	Municipal Grants & Fees		10,205
42,113	Fees & Services Charges		18,000
9,000	Other		28,300
<b>Internal</b>			
	- Inter-Departmental Recoveries		-
141,363	Reserves		142,200
<u>\$390,607</u>	<b>Total Revenue</b>		<u>\$382,154</u>
<u>\$2,939,594</u>	<b>TAX LEVY REQUIRED</b>		<u>\$3,066,696</u>

Departments Total Revenue

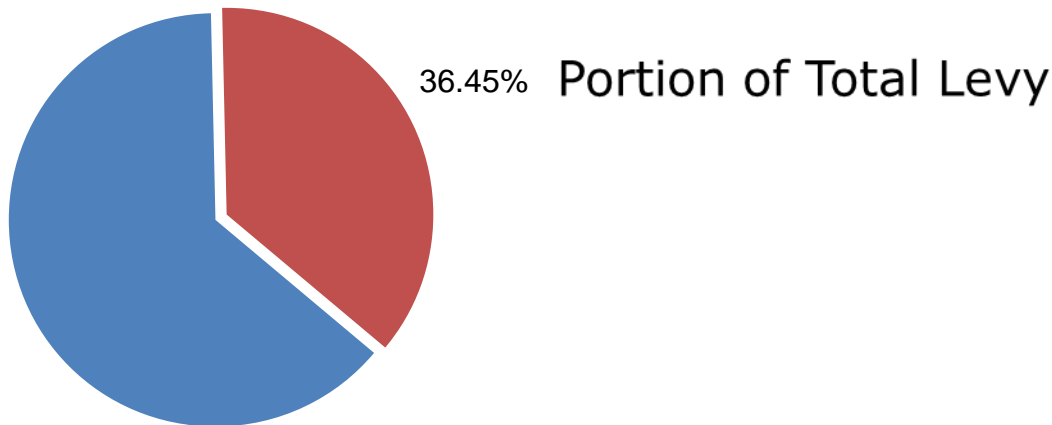
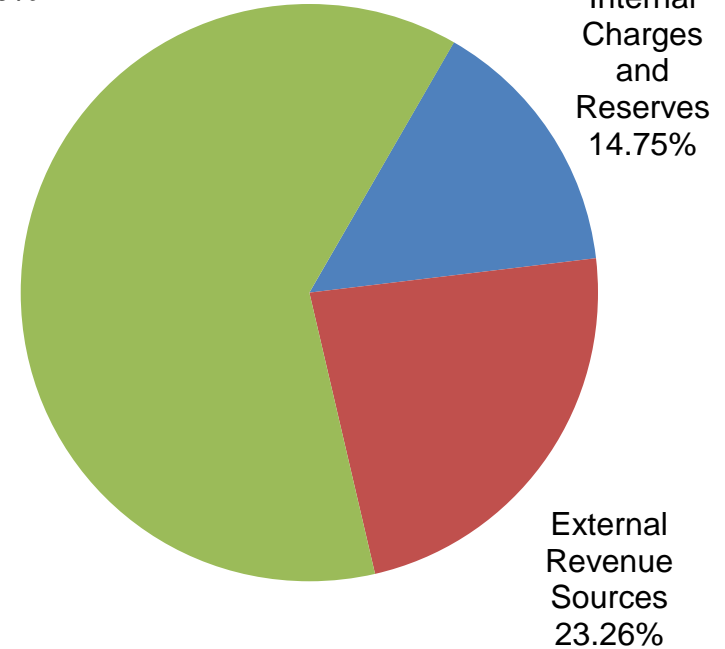


# COST OF SERVICE FOR HIGHWAYS

## Departments Total Revenue

2018	BUDGET	2019
<u>\$19,657,072 Total Expenditure</u>		<u>\$25,008,760</u>
<b>Revenue</b>		
<b>External</b>		
\$ 1,637,531	Provincial	\$ 2,727,003
1,882,391	Federal	2,211,847
796,250	Other	878,500
<b>Internal</b>		
92,000	Inter-Departmental Recoveries	100,000
705,116	Reserves	3,589,062
<u>\$5,113,288</u>	<b>Total Revenue</b>	<u>\$9,506,412</u>
<u>\$14,543,784 TAX LEVY REQUIRED</u>		<u>\$15,502,348</u>

Tax Levy  
61.99%

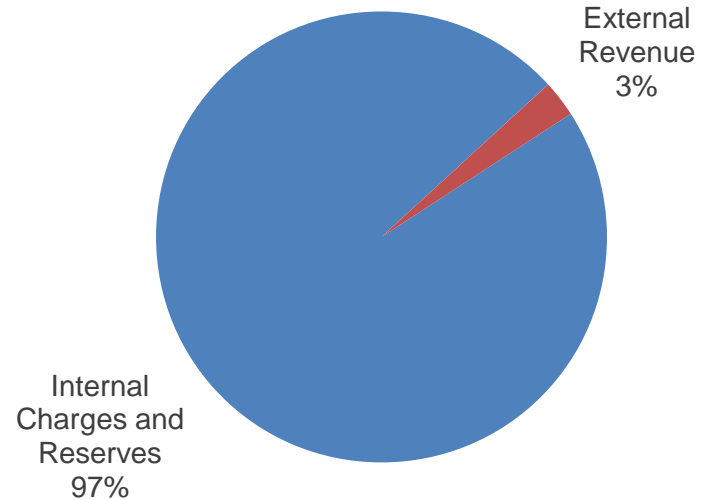




# COST OF SERVICE FOR FLEET

2018	BUDGET		2019
<u>\$2,508,406</u>	<b>Total Expenditure</b>		<u>\$3,426,916</u>
	<b>Revenue</b>		
	<b>External</b>		
\$ 55,288	External Recoveries		\$ 89,800
	<b>Internal</b>		
\$2,215,000	Public Works Recovery		\$ 2,338,519
	Homes/Housing/Property		
\$ 99,108	Services, Library, and Museum		\$ 107,084
\$ 139,010	Reserves		\$ 891,513
<u>\$2,508,406</u>	<b>Total Revenue</b>		<u>\$3,426,916</u>
<u>\$0</u>	<b>TAX LEVY REQUIRED</b>		<u>\$0</u>

## Funded By Internal & External Recoveries



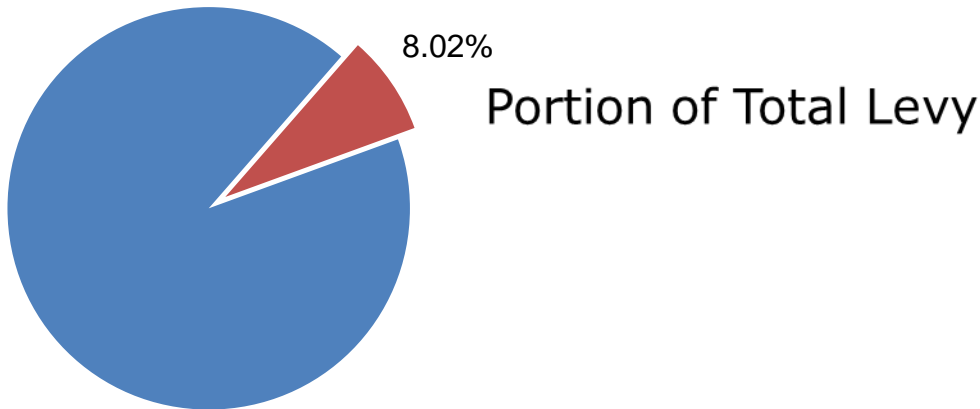
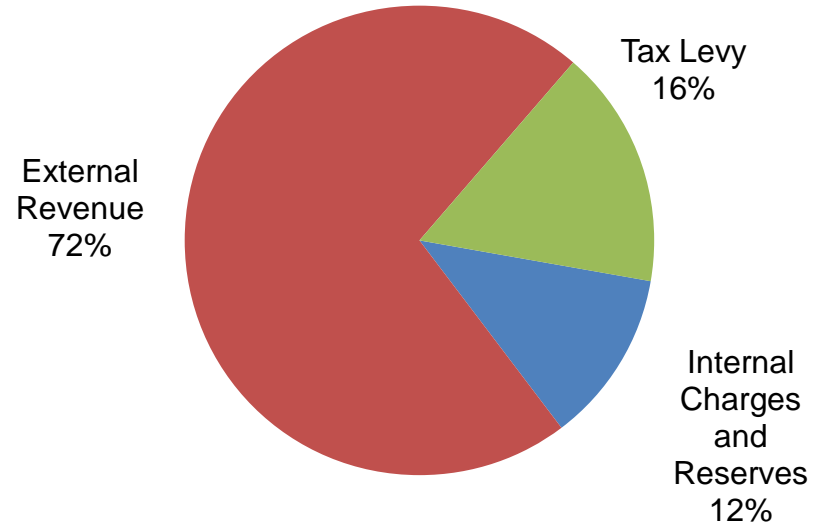
Fleet costs are expensed to County departments based on vehicle and equipment usage



# COST OF SERVICE FOR HOMES

2018	BUDGET	2019
<u>\$17,964,203</u>	<b>Total Expenditure</b>	<u>\$20,758,524</u>
<b>Revenue</b>		
<b>External</b>		
\$9,123,314	Provincial	\$9,760,341
5,010,193	Fees & Services Charges	5,114,188
<b>Internal</b>		
247,730	Inter-Departmental Recoveries	247,732
203,683	Reserves	2,224,543
<u>\$14,584,920</u>	<b>Total Revenue</b>	<u>\$17,346,804</u>
<u>\$3,379,283</u>	<b>TAX LEVY REQUIRED</b>	<u>\$3,411,720</u>

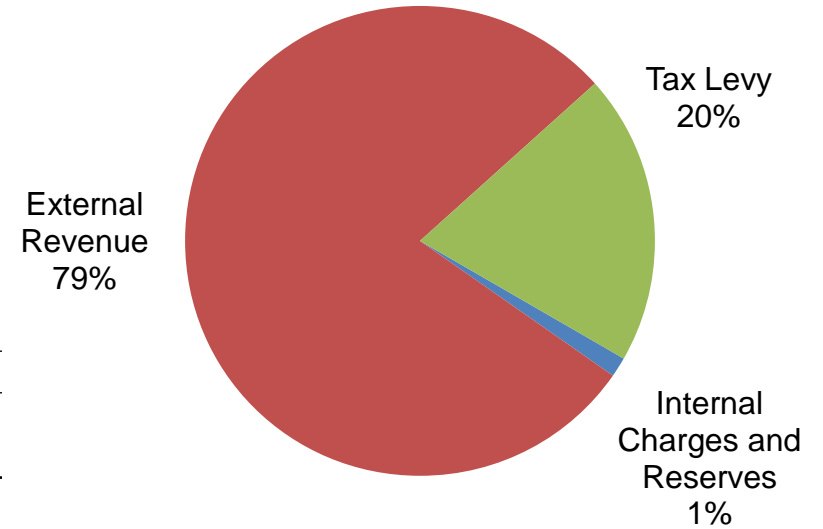
## Departments Total Revenue



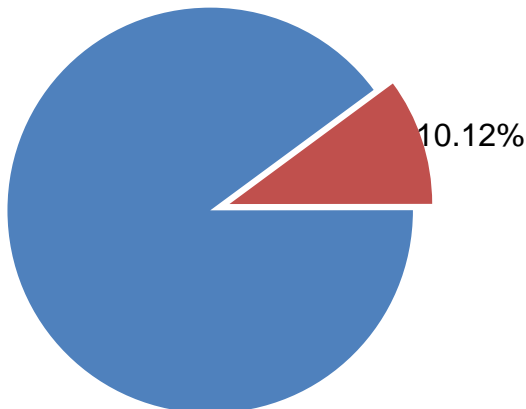
# COST OF SERVICE FOR SOCIAL SERVICES

2018	BUDGET	2019
<u>\$22,064,445</u>	<b>Total Expenditure</b>	<u>\$21,527,264</u>
<b>Revenue</b>		
<b>External</b>		
\$14,570,354	Provincial	\$13,908,684
732,960	Federal	661,951
635,408	Fees & Services Charges	704,000
1,649,000	Other	1,655,000
<b>Internal</b>		
50,000	Inter-Departmental Recoveries	25,000
275,176	Reserves	269,426
<u>\$17,912,898</u>	<b>Total Revenue</b>	<u>\$17,224,061</u>
<u>\$4,151,547</u>	<b>TAX LEVY REQUIRED</b>	<u>\$4,303,203</u>

Departments Total Revenue



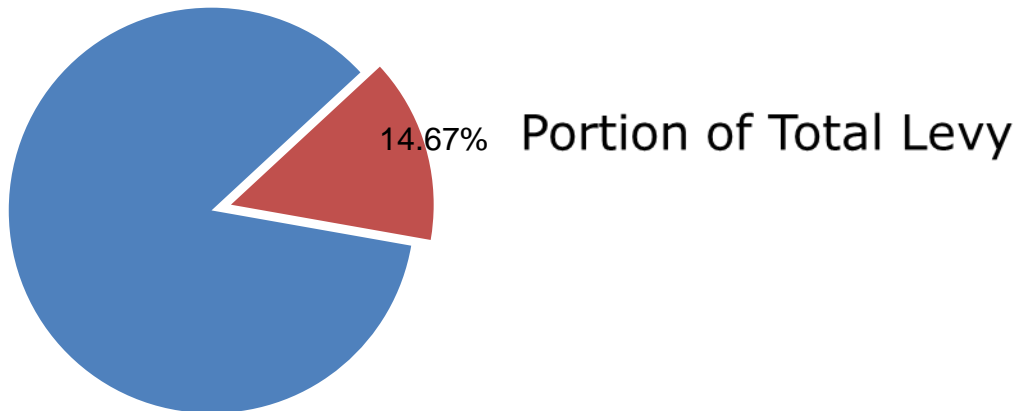
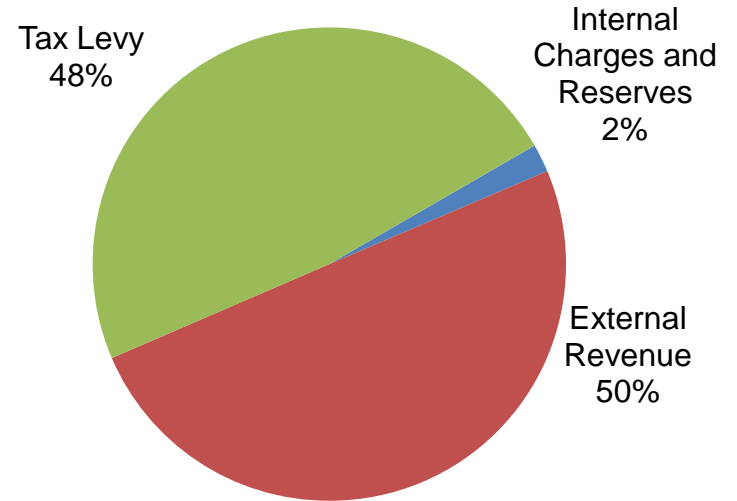
Portion of Total Levy



# COST OF SERVICE FOR EMERGENCY SERVICES

2018	BUDGET	2019
<u>\$13,032,520</u>	<b>Total Expenditure</b>	<u>\$12,957,030</u>
	<b>Revenue</b>	
	<b>External</b>	
\$5,989,152	Provincial	\$6,099,381
295,176	Other	371,950
	<b>Internal</b>	
-	Inter-Departmental Recoveries	-
90,000	Reserves	247,000
<u>\$6,374,328</u>	<b>Total Revenue</b>	<u>\$6,718,331</u>
<u>\$6,658,192</u>	<b>TAX LEVY REQUIRED</b>	<u>\$6,238,699</u>

## Departments Total Revenue



# COST OF SERVICE FOR PROPERTY SERVICES

2018	BUDGET		2019
<u>\$2,809,718</u>	<b>Total Expenditure</b>		<u>\$2,809,718</u>
	<b>Revenue</b>		
	<b>External</b>		
37,500	Federal		-
284,717	Rent		284,717
	<b>Internal</b>		
1,393,896	Inter-Departmental Rent		1,400,718
293,738	Reserves		163,564
<u>\$2,009,851</u>	<b>Total Revenue</b>		<u>\$1,848,999</u>
<u>\$799,867</u>	<b>TAX LEVY REQUIRED</b>		<u>\$960,719</u>

Departments Total Revenue

