



COUNTY OF HURON

2019 APPROVED

BUDGET

(As at March 20, 2019)

Alternate format and communication supports are available upon request. Contact Susan Cronin @ 519-524-8394 Ext 3257.

County of Huron

2019 Budget

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COUNTY OF HURON
2019 BUDGET

Consolidated

CORPORATION OF THE COUNTY OF HURON

TREASURY

FINANCE

TO: Chair and Members of the Committee of the Whole
FROM: Michael Blumhagen, Treasurer
DATE: January 2, 2019
SUBJECT: 2019 Draft Budget Commentary

DRAFT 2019 BUDGET COMMENTS:

Staff are currently proposing a levy increase of \$1,504,982 or 3.75% year over year to a total of \$41,690,656. Staff have had some significant challenges to address in 2019 Draft Budget particularly with looming provincial funding cuts, labour pressures, upcoming infrastructure costs.

The Ministry of Finance has stated that the 2019 Ontario Municipal Partnership Fund is pending review and the allocations will be announced later in 2019. It is anticipated that an announcement will be around March. Based on the language in the letter, it is expected that the County's funding will be reduced but to what level is unknown. Therefore, until the impact is known, we have kept the same level of funding in the 2019 draft budget as in 2018.

The total 2018 unweighted property assessment value has increased by \$1,242,311,239, therefore, if the County were to maintain the same tax rates as 2018, it would support a 6.94% on the levy, or an increase of \$2,786,915. Therefore to fund the proposed 2019 draft budget increase of 3.75%, the County would see a tax rate reduction of 2.98%.

The average impact of the draft 2019 budget increase on \$100,000 residential assessment is a decrease of \$1.85. On the median residential property for Huron County valued at \$210,000, the proposed decrease in 2019 is \$10.84. For farmland, the increase per \$100,000 is \$13.77 and on the median farm property valued at \$966,820, the increase is \$112.26.

New assessment growth in 2018 for the County was \$137,232,632 in total taxable assessment with a tax impact to the County of \$771,083 or approximately 1.92% on the levy. This growth helps to mitigate the 2019 levy increases for existing assessment.

It is important to note that with the new current value assessment data for 2019, there are some significant taxation shifts occurring amongst both property classes and local municipalities in Huron County. This is primarily due to the significant increase in the current market value of farmland in Huron County with an increase in value of 14.4%.

Included in the budget package are a number of schedules:

- Consolidated Net Levy
- Assessment and tax rate calculations
- Capital Budgets

- Departmental Budgets
- Reserve Schedule

Key Budget Considerations for 2019:

- In respect of Council's desire to limit staff salary increases we have set non-union salary increases at 1.5% for 2019. Staff will strive that future union settlements will fall in-line within this amount. Union salaries continue to cause pressures as many settlements are based on arbitrated settlements. The non-union salaries are being kept in-line with 2017 and 2018 at 1.5% in an effort to mitigate overall budget increases.
- The only grants currently included in the budget to be funded from the levy is for the Huron County Food Bank Distribution Centre - \$66,000, and Menesetung Bridge Association slope engineering study - \$3,000. The balance of the grants to the Wingham Hospital - \$100,000, REACH - \$47,000, and SWIFT - \$135,712 are funded from reserves. There is no additional funding included in the budget for any grants as there is a current moratorium on grants until it is reviewed by the this term of Council.
- Capital expenditures have been increased for Public Works and will continue to do so for the foreseeable future as our aging linear and overhead structure infrastructure is due to be replaced. To support the County's asset management efforts, funding is available from the Federal and Provincial governments.
- Funding from Gas Tax in 2019 is \$1,798,847 which is a decrease of \$83,544 from \$1,882,391 in 2018, and funding from the Ontario Community Infrastructure Fund (OCIF) is \$2,419,803 which is an increase of \$812,272 from 2018. We have some additional gas tax funding that has accumulated over the years due to project surpluses, and are proposing to utilize \$280,000 to support the Seaforth/Egmondville reconstruction.

ONGOING BUDGET PRESSURES

It is expected that the County will see a reduction in OMPF funding. With the County only eligible for the Transitional Assistance (a non-core grant) of the OMPF, it is expected that the OMPF for the County will be eliminated within the next couple of years period. This assumption is based on the recent trend in reallocating the non-core transitional assistance to the core grants.

Labour represents a significant portion of the County budget with approximately \$50,469,000 in total labour costs (salary and benefits). Staff have included 1.5% in the budget for non-union and Council per diems. Union increases are based on existing agreements or estimated settlements. Grid movements and job evaluation results are also to be factored in. Total salary and benefit increases are estimated to be \$1,197,482. While some of these salary costs are provincially funded, we are often seeing the provincial funding increases falling short of the increases in collective agreements.

For 2019, staff have included an equivalent of 3% of the levy into the budget in the amount of \$1,232,313 in an effort to reduce the overall 2019 estimated levy increase. Staff had previously estimated that we would be in an overall surplus position for 2018,

final quarter events in various departments have reduced previous estimates but until year-end adjustments are finalized, the final year end surplus will not be known.

Prepared by:

Michael Blumhagen
Treasurer

Approved by:

Meighan Wark
Chief Administrative Officer

County of Huron
CONSOLIDATED APPROVED BUDGET
Funding Requirements
For the year ending December 31, 2019

Department	2018 Levy	Operating (less Depreciation)	Capital Expenditures	Unused Dep'n raised*	Transfer to/(From) Reserves	2019 Levy	Change YoY \$	Change YoY %	% Impact on Levy
TAXATION REVENUE									
Total Taxation	40,185,674	28,787,517	22,451,425	406,547	(9,954,833)	41,690,656	1,504,982	3.75%	
TOTAL TAXATION	40,185,674	28,787,517	22,451,425	406,547	(9,954,833)	41,690,656	1,504,982	3.75%	3.75%
Supplementary Taxes	550,000	550,000				550,000	-	0.00%	0.00%
Payments-in-lieu	275,000	290,000				290,000	15,000	5.45%	(0.04)%
Total Other Taxes	825,000	840,000	-	-	-	840,000	15,000	1.82%	(0.04)%
TOTAL TAXATION	41,010,674	29,627,517	22,451,425	406,547	(9,954,833)	42,530,656	1,519,982	3.71%	3.78%
NET EXPENDITURES									
Public Works	14,443,784	4,620,977	14,370,433		(3,589,062)	15,402,348	958,564	6.64%	2.39%
Waste Management	100,000	100,000				100,000	-	0.00%	0.00%
Fleet	-	(1,010,555)	1,902,068		(891,513)	-	-	0.00%	0.00%
Total Public Works	14,543,784	3,710,422	16,272,501	-	(4,480,575)	15,502,348	958,564	6.59%	2.39%
Huronview	2,034,097	1,620,875	1,703,285	207,137	(1,445,885)	2,085,412	51,315	2.52%	0.13%
Huronlea	1,345,186	1,080,560	965,126	59,280	(778,658)	1,326,308	(18,878)	-1.40%	(0.05)%
Homes for the Aged	3,379,283	2,701,435	2,668,411	266,417	(2,224,543)	3,411,720	32,437	0.96%	0.08%
Library Services	2,939,594	2,801,096	391,600	16,200	(142,200)	3,066,696	127,102	4.32%	0.32%
Museum and Cultural Services	1,379,395	1,352,994	59,800		(20,500)	1,392,294	12,899	0.94%	0.03%
Total Library & Cultural Services	4,318,989	4,154,090	451,400	16,200	(162,700)	4,458,990	140,001	3.24%	0.35%
Health Unit	1,646,340	1,607,340	39,000			1,646,340	0	0.00%	0.00%
Total Health Unit	1,646,340	1,607,340	39,000	-	-	1,646,340	0	0.00%	0.00%
Planning & Development	1,372,638	1,400,463	18,500	4,100	(47,500)	1,375,563	2,925	0.21%	0.01%
Water Source Protection	425,710	423,710				423,710	(2,000)	-0.47%	(0.00)%
Forest Conservation	263,977	300,332	7,500		(20,000)	287,832	23,855	9.04%	0.06%
Total Planning	2,062,325	2,124,505	26,000	4,100	(67,500)	2,087,105	24,780	1.20%	0.06%
Social Services	997,704	996,350	16,000			1,012,350	14,646	1.47%	0.04%
Social Housing	2,741,070	2,093,049	1,051,695		(269,426)	2,875,318	134,248	4.90%	0.33%
Children Services/Early Years	412,773	408,535	7,000			415,535	2,762	0.67%	0.01%
Physical Services	1,013,562	130,915	993,368		(163,564)	960,719	(52,843)	-5.21%	(0.13)%
Total Social Services	5,165,109	3,628,849	2,068,063	-	(432,990)	5,263,922	98,813	1.91%	0.25%
Ambulance	6,378,091	5,962,132	257,600	78,600	(42,000)	6,256,332	(121,759)	-1.91%	(0.30)%
Emergency Management	135,901	135,567				135,567	(334)	-0.25%	(0.00)%
EMS Fleet	102,000	(368,200)	420,000		(205,000)	(153,200)	(255,200)	-250.20%	(0.64)%
Community Notification 2016/Paramedics	42,200	-				-	(42,200)	-100.00%	(0.11)%
Huron County EMS	6,658,192	5,729,499	677,600	78,600	(247,000)	6,238,699	(419,493)	-6.30%	(1.04)%

County of Huron
CONSOLIDATED APPROVED BUDGET
Funding Requirements
For the year ending December 31, 2019

Department	2018 Levy	Operating (less Depreciation)	Capital Expenditures	Unused Dep'n raised*	Transfer to/(From) Reserves	2019 Levy	Change YoY \$	Change YoY %	% Impact on Levy
Economic Development	1,125,208	1,208,200	17,500	5,900	(111,000)	1,120,600	(4,608)	-0.41%	(0.01)%
Total Economic Development	1,125,208	1,208,200	17,500	5,900	(111,000)	1,120,600	(4,608)	-0.41%	(0.01)%
Council	588,790	582,105		1,100		583,205	(5,585)	-0.95%	(0.01)%
Accessibility Committee	63,998	65,032				65,032	1,034	1.62%	0.00%
CAO/Clerk/Corp Records	716,652	689,188	6,000			695,188	(21,464)	-3.00%	(0.05)%
Human Resources	544,539	642,090	45,800		(47,300)	640,590	96,051	17.64%	0.24%
Treasury	807,613	810,158	7,000			817,158	9,545	1.18%	0.02%
Business Technology Solutions	1,953,975	1,966,064	107,650	550	(32,000)	2,042,264	88,289	4.52%	0.22%
Huron County Court Services (POA)	(309,695)	(242,922)	4,500			(238,422)	71,273	-23.01%	0.18%
Corporate	(2,254,428)	251,462	60,000	33,680	(2,149,225)	(1,804,083)	450,345	-19.98%	1.12%
Total Administration	2,111,444	4,763,177	230,950	35,330	(2,228,525)	2,800,932	689,488	32.65%	1.72%
Total Net Expenditures	41,010,674	29,627,517	22,451,425	406,547	(9,954,833)	42,530,656	1,519,982	3.71%	3.78%
SURPLUS (DEFICIT)	-	-	-	-	-	-	0		

* Note - Depreciation that is levied above actual capital expenditures as per Ontario Regulation 284/09 made under the Municipal Act, 2001

County of Huron
2019 Gross Operating Costs (Excluding Capital)

	2019 Operating Expenditures (\$)	Intra County Expe	Adjusted Expenses	% of Total Expense
Public Works	17,758,327	2,338,519	15,419,808	15.91%
Fleet	2,083,248	70,000	2,013,248	2.08%
Waste Management	130,000		130,000	0.13%
Homes for the Aged	18,600,013	272,632	18,327,381	18.92%
Library	3,393,850	7,790	3,386,060	3.49%
Museum and Cultural Services	1,577,510		1,577,510	1.63%
Planning	2,453,105	37,051	2,416,054	2.49%
BTS	1,672,642		1,672,642	1.73%
GIS/911	780,591		780,591	0.81%
Social Services/Housing/Childre	21,242,074	73,057	21,169,017	21.85%
Property Services	2,479,450		2,479,450	2.56%
EMS - Paramedic Services	12,277,473	552,043	11,725,430	12.10%
Other EMS programs	503,767		503,767	0.52%
Economic Development	1,701,633		1,701,633	1.76%
Corporate	2,354,442		2,354,442	2.43%
HR	802,878		802,878	0.83%
Treasury	1,045,100		1,045,100	1.08%
CAO/Clerk	821,638		821,638	0.85%
HCAAC	65,032		65,032	0.07%
Council	583,205		583,205	0.60%
POA	710,878		710,878	0.73%
Health Unit	7,474,864	268,729	7,206,135	7.44%
Total	100,511,720	3,619,821	96,891,899	

County of Huron
2019 Budget
Future Sustainability

Description	Amount
Ambulance Base Reserves	\$ 129,104
Total	\$ 129,104

County of Huron
Total Full Time Equivalents

Department	2018	2019	Change	Cost	Comments
CAO / Clerk / Corporate Records	6.00	6.00	-	\$ -	No staff changes
Accessibility	0.60	0.60	-	\$ -	RFP for consultant, not an increase in overall costs
Treasury	9.00	9.00	-	\$ -	No staff changes
IT/GIS/911	18.40	18.40	-	\$ -	No staff changes
POA	3.00	3.00	-	\$ -	No staff changes
Human Resources	5.00	6.00	1.00	\$ 63,264	New Corporate Trainer
Public Works/Fleet	54.06	54.56	0.50	\$ 48,977	Added .5 for Summer Mechanic for Fleet
EMS	84.25	84.25	-	\$ -	Total # of staff have not changed - backfill replacement hours are variable
Library	31.40	32.00	0.60	\$ -	Readjusted Student Page hours to reflect actual hours worked in these positions. Digitization Position added (one time fully funded).
Cultural Services	12.40	12.09	(0.31)	\$ -	No staffing changes, student hours variable
Planning	15.20	16.20	1.00	\$ 21,419	New Position - Climate Change Co-ordinator - 2yr Contract, 80% funded
Economic Development	10.00	10.50	0.50	\$ -	New half-time position for LIP (fully funded)
Homes for the Aged	181.45	182.60	1.15		Net change replacement hours (variable). Increase in RAI hours, and added new bath shift for PSW, partially offset by funding
Social and Property Services	53.02	54.30	1.28	\$ -	Fully funded Child Care position, change in Director allocation (SS/Homes), error correction from LY
Health Unit	66.65	68.33	1.68	\$ -	No change in County levy
TOTAL	550.43	557.83	5.72	\$ 133,660	

County of Huron

Total Capital and Asset Management Program

For the year ending December 31, 2019

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
TOTAL LIBRARY	\$ 391,600	\$ 336,600	\$ -	\$ -	\$ 55,000	\$ -
TOTAL MUSEUM	\$ 59,800	\$ 18,400	\$ 20,900	\$ -	\$ 20,500	\$ -
TOTAL EMS	\$ 677,600	\$ 430,600	\$ -	\$ -	\$ 247,000	\$ -
TOTAL PUBLIC WORKS	\$ 14,370,433	\$ 5,202,021	\$ -	\$ 5,686,350	\$ 3,589,062	\$ 351,500
TOTAL FLEET	\$ 1,902,068	\$ 558,400	\$ -	\$ -	\$ 1,343,668	\$ -
TOTAL HOMES FOR THE AGED	\$ 2,624,411	\$ 494,900	\$ -	\$ -	\$ 2,180,543	\$ 220,032
TOTAL HUMAN RESOURCES	\$ 45,800	\$ 3,300	\$ 4,500	\$ -	\$ 38,000	\$ -
TOTAL HEALTH UNIT	\$ 39,000	\$ 39,000	\$ -	\$ -	\$ -	\$ -
TOTAL INFORMATION TECHNOLOGY	\$ 107,650	\$ 75,650	\$ -	\$ -	\$ 32,000	
TOTAL PLANNING	\$ 26,000	\$ -	\$ -	\$ -	\$ 12,500	\$ -
TOTAL SOCIAL SERVICES	\$ 1,074,695	\$ 789,505	\$ 33,495	\$ -	\$ 269,426	\$ 66,831
TOTAL PROPERTY SERVICES	\$ 993,368	\$ 663,100	\$ 37,600	\$ -	\$ 292,668	\$ 64,100
TOTAL TREASURY	\$ 7,000	\$ 5,600	\$ 1,400	\$ -	\$ -	\$ -
TOTAL PROVINCIAL OFFENCES	\$ 4,500	\$ 3,800	\$ 700	\$ -	\$ -	\$ -
TOTAL CAO	\$ 6,000	\$ 2,800	\$ 3,200	\$ -	\$ -	\$ -
TOTAL CORPORATE	\$ 60,000	\$ -	\$ -	\$ -	\$ 60,000	\$ -
TOTAL ECONOMIC DEVELOPMENT	\$ 17,500	\$ 17,500	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL EXPENDITURES	\$ 22,407,425	\$ 8,641,176	\$ 101,795	\$ 5,686,350	\$ 8,140,367	\$ 702,463

County of Huron

Total Capital and Asset Management Program

For the year ending December 31, 2019

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
LIBRARY						
Books and Materials	\$ 268,000	\$ 268,000				
Clinton Library	\$ 55,000				\$ 55,000	
Electronic eBooks	\$ 8,000	\$ 8,000				
Computer Replacement	\$ 36,000	\$ 36,000				
Cublet Education pack	\$ 2,000	\$ 2,000				
Ergonomic chairs	\$ 3,600	\$ 3,600				
Goderich furniture	\$ 4,400	\$ 4,400				
Blyth Chairs	\$ 1,400	\$ 1,400				
North Team refresh	\$ 12,000	\$ 12,000				
Collections Clerk Desk	\$ 1,200	\$ 1,200				
TOTAL LIBRARY	\$ 391,600	\$ 336,600	\$ -	\$ -	\$ 55,000	\$ -
MUSEUM						
Computer Replacement	\$ 6,000	\$ 6,000				
Office Furnishings Update	\$ 17,300	\$ 12,400	\$ 4,900			
Permanent Gallery Cases	\$ 7,500				\$ 7,500	
Folding Chairs for Events	\$ 5,000		\$ 5,000			
Theatre Seating	\$ 8,000		\$ 8,000			
Camera Equipment	\$ 3,000		\$ 3,000			
Archives Equipment/Reading room	\$ 13,000				\$ 13,000	
TOTAL MUSEUM	\$ 59,800	\$ 18,400	\$ 20,900	\$ -	\$ 20,500	\$ -
EMS and Paramedic Services						
Ambulance (1)	\$ 155,000				\$ 155,000	
Ambulance (2)	\$ 160,000	\$ 160,000				
Power Load & Power Stretcher (1)	\$ 50,000				\$ 50,000	
Power Load & Power Stretcher (2)	\$ 55,000	\$ 55,000				
Stairchairs	\$ 8,000	\$ 8,000				
Paramedic Defibrillators	\$ 70,000	\$ 70,000				
Medical Bags Replacement	\$ 6,000	\$ 6,000				
Computer Replacement	\$ 25,000	\$ 25,000				
Paramedic Base Furniture	\$ 7,500	\$ 7,500				
Oxygen Calibration Kit	\$ 9,100	\$ 9,100				
Clinton Administration Office Furniture	\$ 50,000	\$ 50,000				
Zurich Base Reno	\$ 67,000	\$ 25,000			\$ 42,000	
Clinton Administration IT Infrastructure	\$ 15,000	\$ 15,000				

County of Huron

Total Capital and Asset Management Program

For the year ending December 31, 2019

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
TOTAL EMS	\$ 677,600	\$ 430,600	\$ -	\$ -	\$ 247,000	\$ -
PUBLIC WORKS						
ROAD SAFETY PROGRAM						
RGNEW-19 - New Guiderails	\$ 150,000			\$ 150,000		
PWRADIO-01 - Radio System Implementation	\$ 65,000	\$ 65,000				
RN-PRINTER-2019 - Sign Printer	\$ 25,000	\$ 25,000				
FLEETEXP-19 - Truck for Traffic Technician	\$ 30,000	\$ 30,000				
RPNEW-10 - Pedestrian Crossing Installation	\$ 260,000	\$ 125,000		\$ 135,000		
ROAD SAFETY PROGRAM - Minor Capital						
AMSYS-PERMIT						\$ 14,000
RGEXETER - Exeter Signal Sensor Upgrades						\$ 70,700
RGSEAFORTH - Seaforth Signal Sensor Upgrades						\$ 55,800
RNNEW-19 - Remote road closure warning sign						\$ 44,000
ASSET MANAGEMENT ACTIVITIES						
AM01-19 Pavement Analysis	\$ 150,000			\$ 150,000		
POOLED ITEMS						
30 - IT Equipment Pooled	\$ 20,000	\$ 20,000				
32 - Office Equipment Pooled	\$ 20,000	\$ 20,000				
33 - Small Tools Pooled	\$ 22,000	\$ 22,000				
34 - Shop Maintenance Pooled	\$ 20,000	\$ 20,000				
TOOLS/EQUIPMENT PROGRAM						
PWDASHCAM-01 - Dash Camera Implementation for Public Works Vehicles	\$ 49,000	\$ 49,000				
ROAD RENEWAL PROGRAM						
RD04-21 - CR4 Renewal N Limit Lonsborough to CF 25 and CR 8 to S Limit of Lonsborough	\$ 68,200	\$ 68,200				
RD07-19 - CR7 Pavement preservation - CR12 to CR 30	\$ 800,000			\$ 800,000		
RD11-19 - CR11 CIR - Hwy23 to Perth Line 17	\$ 2,533,605	\$ 1,743,302		\$ 790,303		
RD84-20 - CR84 - E Limit of Zurich to W Limit of Hensall	\$ 606,963	\$ 606,963				
RD84-20-ZUR - CR84 - Urban road reconstruction through Zurich	\$ 310,000	\$ 310,000				

County of Huron

Total Capital and Asset Management Program

For the year ending December 31, 2019

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
LARGE STRUCTURE RENEWAL PROGRAM						
RB05000-01 RB05.00.0 Tri-County bridge (pre-cast beam), 40m long, 10.5m wide. Shared with Lampton and Middlesex Counties	\$ 845,000	\$ 3,500		\$ 841,500		
RB12463-01 RB12.46.3 Jamestown Bridge (rigid frame), 40m long, 11.5m wide.	\$ 315,000			\$ 315,000		
RB19183 - RB19-18.3 Browns Bridge - Rigid Frame	\$ 35,000	\$ 35,000				
RB83147 RB83-14.7 Black Creek Bridge - Single Span Rigid Frame, 13.8m span, 10.55 wide	\$ 134,000	\$ 134,000				
RB83192 - RB83-19.2 - Ausable 1 Bridge - Two span rigid frame, 13.8m span, 10.55m wide	\$ 159,000	\$ 159,000				
RB84069-20 RB84-6.9 Culvert Replacement	\$ 43,000	\$ 43,000				
RC03148-01 RC03-14.8 Steel Culvert (4.1m span, 25m long)	\$ 685,000	\$ 102,000		\$ 583,000		
RC04362 RC04-36.2 Cast-in-place concrete box culvert	\$ 59,000	\$ 59,000				
RC86053-01 - RC86-05.3 Concrete Culvert (4.2m Span, 26.5m long)	\$ 404,900	\$ 192,400		\$ 212,500		
2018 Carryforward						
72-15 BB-13 Transfer to Central Huron	\$ 360,000				\$ 360,000	
39-16 - Sign and Small Culvert Asset Inventory	\$ 56,703	\$ 3			\$ 56,700	
RB00-19 - Structure Rehab/Replace Engineering/Design Work - Future Projects	\$ 293,000	\$ 35,000			\$ 258,000	
AM01-18 - Public Works Building - Asset Management Plan	\$ 50,000			\$ 50,000		
RNNEW-18 - Radar Speed Board and Logger (5 units)	\$ 24,300				\$ 24,300	
DP00-18 - St Joseph drainage and Outlet Replacement/Lining	\$ 157,700	\$ 89,000			\$ 68,700	
RD12-20 - Seaforth/Egmondville Urban Reconstruction	\$ 3,075,710	\$ 1,071,153		\$ 1,128,847	\$ 875,710	
RB14083-18 - (Concrete Culvert) 16m long, 3.05m wide	\$ 251,500	\$ 1,500			\$ 250,000	
RB15254-18 - John Snell Bridge	\$ 135,300	\$ 45,000			\$ 90,300	
RB28026-18 - Earls Bridge	\$ 303,236	\$ 45,000			\$ 258,236	
RB86525-18 - Hislop's Bridge	\$ 397,200			\$ 397,200		
RB87074-18 - Wroxeter Bridge	\$ 180,000				\$ 180,000	
RBBB23-18 - BB23	\$ 208,000	\$ 83,000			\$ 125,000	
80-17 - Asset Management Systems	\$ 68,000			\$ 68,000		
81-17 - Asset Management/GIS Systems	\$ 65,000			\$ 65,000		
82-17 - Development Servicing Standards Handbook	\$ 38,800				\$ 38,800	
RD11-20 - CR11 Culverts, Drains, and Engineering	\$ 896,316				\$ 896,316	

County of Huron

Total Capital and Asset Management Program

For the year ending December 31, 2019

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
2018 Carryforward - Minor Capital						
WIN00-18 - Wingham Patrol Sewer, Water, Drainage					\$ 40,000	\$ 100,000
R2 - Intersection Safety Review - County Road 4/25 (Blyth)					\$ 50,000	\$ 50,000
AU01-19 Auburn Mechanic space heater replacement					\$ 17,000	\$ 17,000
TOTAL PUBLIC WORKS	\$ 14,370,433	\$ 5,202,021	\$ -	\$ 5,686,350	\$ 3,589,062	\$ 351,500
FLEET						
Road sweeper	\$ 325,000	\$ 208,400			\$ 116,600	
1/2 ton pickup (07E-16)	\$ 36,000	\$ 36,000				
1 ton crewcab (12E)	\$ 44,000	\$ 44,000				
1/2 ton pickup (19E-13)	\$ 32,000	\$ 32,000				
1/2 ton pickup (21E-13)	\$ 32,000	\$ 32,000				
1/2 ton pickup (22E-13)	\$ 32,000	\$ 32,000				
1/2 ton patrol pickup (23E-16)	\$ 36,000	\$ 36,000				
1/2 ton patrol pickup (29E)	\$ 36,000	\$ 36,000				
1/2 ton pickup (59E-13)	\$ 32,000	\$ 32,000				
Tandem truck complete with plow equipment	\$ 298,854				\$ 298,854	
Tandem truck complete with plow equipment (80E)	\$ 298,854				\$ 298,854	
Tandem truck complete with plow equipment (87E)	\$ 298,854				\$ 298,854	
Tandem truck complete with plow equipment (86E)	\$ 298,854				\$ 298,854	
3/4 ton cargo van (FA-05)	\$ 31,652				\$ 31,652	
3/4 ton pickup (FA-08)	\$ 36,000	\$ 36,000				
2011 Chrysler 200 (HA-04)	\$ 34,000	\$ 34,000				
TOTAL FLEET	\$ 1,902,068	\$ 558,400	\$ -	\$ -	\$ 1,343,668	\$ -
HOMES FOR THE AGED						
HURONVIEW						
Four resident non-hydrosound tubs and four mechanical tub chair lifts	\$ 150,000	\$ 150,000				
Medication room cupboards, nursing equipment	\$ 25,000	\$ 25,000				
New coffee station in foyer	\$ 5,000	\$ 5,000				
dining room cupboard replacement	\$ 3,000	\$ 3,000				
IT equipment	\$ 17,500	\$ 17,500				
Office furniture	\$ 2,500	\$ 2,500				
Outdoor furniture	\$ 2,000	\$ 2,000				
sensory projector and new stoves in activation rooms	\$ 3,200	\$ 3,200				
Flooring	\$ 58,500	\$ 58,500				
Two exterior security cameras	\$ 4,500	\$ 4,500				

County of Huron

Total Capital and Asset Management Program

For the year ending December 31, 2019

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
2018 Carryforwards						
Window/caulking replacement	\$ 45,000				\$ 45,000	
Fire Safety Systems	\$ 20,000				\$ 20,000	
Sewage System upgrade	\$ 6,836				\$ 6,836	
Sewage system study	\$ 13,822				\$ 13,822	
Flooring	\$ 14,376				\$ 14,376	
Door, flooring	\$ 17,425				\$ 17,425	
Tubs	\$ 80,000				\$ 80,000	
Sprinkler System	\$ 1,200,000				\$ 1,200,000	
Slings, mattress extenders	\$ 4,000				\$ 4,000	
fridge, general equipment	\$ 5,874				\$ 5,874	
Door replacement - service doors and loading dock, plus apartment automatic entrance doors	\$ 24,752				\$ 24,752	
Minor Capital						
Roofing						\$ 10,000
resident room repairs						\$ 37,500
HVAC heating and cooling and upgrading door hardware						\$ 22,500
Replace old gas fireplaces						\$ 8,000
automatic entrance doors						\$ 18,000
2018 Carryforwards - Minor Capital						
Replacement sidewalks					\$ 8,800	\$ 8,800
Repairs to service doors (by hairdresser)					\$ 5,000	\$ 5,000
TOTAL HURONVIEW	\$ 1,703,285					
HURONLEA						
Capital Assets						
Two resident non-hydro-sound tubs	\$ 48,000	\$ 48,000				
Medication room cupboards, nursing equipment	\$ 20,000	\$ 20,000				
sensory projector and new stoves in activation rooms	\$ 2,500	\$ 2,500				
IT equipment	\$ 9,800	\$ 9,800				
Office furniture	\$ 8,000	\$ 8,000				
Industrial shredder for office	\$ 1,900	\$ 1,900				
flooring and loading dock doors	\$ 54,000	\$ 54,000				
Roofing	\$ 50,000	\$ 50,000				
parking lot (additional)	\$ 25,000	\$ 25,000				
Two security cameras	\$ 4,500	\$ 4,500				

County of Huron

Total Capital and Asset Management Program

For the year ending December 31, 2019

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
2018 Carryforwards						
Back parking lot	\$ 81,718				\$ 81,718	
Lifts, beds, equipment	\$ 15,000				\$ 15,000	
Flooring	\$ 4,708				\$ 4,708	
two commercial refrigerators, new dining room table	\$ 2,000				\$ 2,000	
Apartment dining room tables and chairs	\$ 4,000				\$ 4,000	
Sprinkler System	\$ 590,000				\$ 590,000	
Minor Capital						
resident room repairs,						\$ 20,000
door repairs, HVAC heating and cooling						\$ 16,500
Gas fire place replacement						\$ 4,000
Front irrigation system						\$ 8,000
centre courtyard concrete						\$ 6,500
automatic entrance doors						\$ 18,000
2018 Carryforwards - Minor Capital						
Fire Safety Systems					\$ 15,000	\$ 15,000
Nursing Hopper					\$ 6,000	\$ 6,000
Roofing and windows					\$ 6,232	\$ 6,232
Flooring and tub rooms					\$ 10,000	\$ 10,000
TOTAL HURONLEA	\$ 921,126					
TOTAL HOMES FOR THE AGED	\$ 2,624,411	\$ 494,900	\$ -	\$ -	\$ 2,180,543	\$ 220,032
HUMAN RESOURCES						
Computer Purchases	\$ 7,800	\$ 3,300	\$ 4,500			
HRIS	\$ 38,000				\$ 38,000	
TOTAL HUMAN RESOURCES	\$ 45,800	\$ 3,300	\$ 4,500	\$ -	\$ 38,000	\$ -
HEALTH UNIT						
Computer Upgrades	\$ 39,000	\$ 39,000				
TOTAL HEALTH UNIT	\$ 39,000	\$ 39,000	\$ -	\$ -	\$ -	\$ -
INFORMATION TECHNOLOGY						
Enterprise Phone System	\$ 5,000	\$ 5,000				
Network Infrastructure Devices	\$ 25,500	\$ 25,500				
Network Infrastructure Hardware	\$ 25,500	\$ 25,500				

County of Huron

Total Capital and Asset Management Program

For the year ending December 31, 2019

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
Network Infrastructure devices	\$ 9,000				\$ 9,000	
Multi-Factor Authentication (MFA) Solution	\$ 5,000				\$ 5,000	
SIEM (Security Information and Event Management) Solution	\$ 15,000				\$ 15,000	
Research & Development	\$ 3,000				\$ 3,000	
Staff Workstations Hardware	\$ 6,100	\$ 6,100				
Hard drive destruction solution	\$ 5,000	\$ 5,000				
Licenses for Remote Support	\$ 5,000	\$ 5,000				
Staff Workstations	\$ 2,500	\$ 2,500				
Adobe Pro Licenses	\$ 1,050	\$ 1,050				
TOTAL INFORMATION TECHNOLOGY	\$ 107,650	\$ 75,650	\$ -	\$ -	\$ 32,000	
PLANNING						
Planning - computers	\$ 9,500					
Planning - stand-up desktop	\$ 1,500					
Planning - furniture / chairs	\$ 2,500					
County Forests Signage	\$ 5,000				\$ 5,000	
Trailer for side by side	\$ 7,500				\$ 7,500	
TOTAL PLANNING	\$ 26,000	\$ -	\$ -	\$ -	\$ 12,500	\$ -
SOCIAL SERVICES						
Computer Refresh CS	\$ 7,000	\$ 7,000				
Computer Refresh OW	\$ 16,000	\$ 16,000				
Generator/Electrical Distribution Upgrade@Brussels	\$ 118,000	\$ 118,000				
Generator/Electrical Distribution Upgrade @45 Alfred	\$ 101,000	\$ 101,000				
Attic Upgrades @Brussels	\$ 98,000	\$ 98,000				
Backyard Improvements @A01E (see c/f)	\$ 60,000	\$ 60,000				
Replace AMU @50 Market	\$ 56,000	\$ 56,000				
Replace DHW Boiler @85 West	\$ 56,000	\$ 56,000				
Corridor Improvements @Bayfield	\$ 52,800	\$ 52,800				
Corridor Improvements @52 Bristol Terrace	\$ 52,800	\$ 52,800				
Install Cameras @Exeter	\$ 44,000	\$ 44,000				
Install Cameras @52 Bristol	\$ 36,000	\$ 36,000				
Fridge/stove Replacement @Exeter	\$ 42,700	\$ 42,700				
Exterior Common Area Improvements @15 Multi-Use	\$ 33,700	\$ 33,700				
12 Furnace Replacements @A01E	\$ 30,300	\$ 15,505	\$ 14,795			
Fridge/stove Replacement @Blyth (see c/f)	\$ 13,000		\$ 13,000			
Computer Refresh HS(2)	\$ 4,500		\$ 4,500			
Vacuum Replacement (2)	\$ 1,200		\$ 1,200			

County of Huron

Total Capital and Asset Management Program

For the year ending December 31, 2019

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
2018 Carryforwards						
Corridor Improvements @250 Picton	\$ 55,971				\$ 55,971	
Lounge Improvements @A21C, A20C,A07C	\$ 37,000				\$ 37,000	
Fridge/Stove Replacement @Blyth	\$ 21,437				\$ 21,437	
Backyard Improvements @A01E	\$ 25,624				\$ 25,624	
3 Lounges @Brussels, Exeter, Bayfield	\$ 28,000				\$ 28,000	
Stove Replacements (SHIP) @Wingham	\$ 34,263				\$ 34,263	
Replace Hot Water Tank	\$ 9,236				\$ 9,236	
Plumbing Upgrades @50 Alfred	\$ 40,164				\$ 40,164	
Minor Capital						
Wall Repairs @234 Gibbons Street						\$ 22,500
Exterior Corridor Door Replacement @Brussels						\$ 16,800
Cement Sidewalk Replacement @Brussels						\$ 5,000
Backflow Preventer Installation @Exeter						\$ 4,800
2018 Carryforwards - Minor Capital						
Repair sidewalks/curbs @135 James					\$ 13,500	\$ 13,500
Repair sidewalks @134 King					\$ 4,231	\$ 4,231
TOTAL SOCIAL SERVICES	\$ 1,074,695	\$ 789,505	\$ 33,495	\$ -	\$ 269,426	\$ 66,831
PROPERTY SERVICES						
Life Safety Upgrades @Gaol	\$ 173,000	\$ 173,000				
1st Floor Renovations @Assessment Bldg	\$ 140,000	\$ 140,000				
New Accessible Washroom @Courthouse	\$ 95,000	\$ 95,000				
Reading Room Upgrade @Museum	\$ 130,000	\$ 130,000				
River Bank Remediation @Clinton site (see c/f)	\$ 112,000	\$ 112,000				
BAS Installation - Phase I @HLC	\$ 45,000	\$ 13,100	\$ 31,900			
Computer Refresh (2)	\$ 4,500		\$ 4,500			
Vacuum Replacement	\$ 1,200		\$ 1,200			
Minor Capital						
Pole Shed/Security @Clinton site (see c/f)						\$ 12,000
Professional Fees for Grants						\$ 15,000
Forklift Battery Replacement @Clinton warehouse						\$ 7,700
Electrical Upgrades @Gaol						\$ 7,200
Hot Water Loop Pumps Replacement						\$ 7,200
Door Swipes/Security						\$ 6,000
Man Door Replacement @Goderich EMS						\$ 4,000

County of Huron

Total Capital and Asset Management Program

For the year ending December 31, 2019

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
Designated Substance Survey (DSS) @HLC						\$ 2,500
Designated Substance Survey (DSS) @P & D						\$ 2,500
2018 Carryforwards						
Life Safety Upgrades @Gaol	\$ 18,443				\$ 18,443	
Accessible Front Entrance @Museum	\$ 19,019				\$ 19,019	
Attic Upgrades @Museum Schoolhouse	\$ 70,767				\$ 70,767	
Walls & A/C in elevator machine room @CH	\$ 23,000				\$ 23,000	
Accessible Parking Improvement @P & D	\$ 31,400				\$ 31,400	
Install Security Cameras at Parking Shed	\$ 38,384				\$ 38,384	
Carpet Replacement @HLC	\$ 33,700				\$ 33,700	
Flooring Repairs @Museum	\$ 25,300				\$ 25,300	
River Bank Remediation @Clinton site	\$ 26,549				\$ 26,549	
Professional Fees (accessible parking @P&D)	\$ 6,106				\$ 6,106	
TOTAL PROPERTY SERVICES	\$ 993,368	\$ 663,100	\$ 37,600	\$ -	\$ 292,668	\$ 64,100
TREASURY						
Computers (2)	\$ 4,000	\$ 4,000				
Furniture/Chairs	\$ 3,000	\$ 1,600	\$ 1,400			
TOTAL TREASURY	\$ 7,000	\$ 5,600	\$ 1,400	\$ -	\$ -	\$ -
PROVINCIAL OFFENCES						
Computer Replacement	4,500	\$ 3,800	\$ 700			
TOTAL PROVINCIAL OFFENCES	\$ 4,500	\$ 3,800	\$ 700	\$ -	\$ -	\$ -
CAO/Clerk						
Computers (2)	\$ 4,000	\$ 2,800	\$ 1,200			
Furniture/Chairs	\$ 2,000		\$ 2,000			
TOTAL CAO	\$ 6,000	\$ 2,800	\$ 3,200	\$ -	\$ -	\$ -
CORPORATE						
Asset Management Software	\$ 60,000				\$ 60,000	
TOTAL CORPORATE	\$ 60,000	\$ -	\$ -	\$ -	\$ 60,000	\$ -
ECONOMIC DEVELOPMENT						
Furniture - desk/chairs etc	\$ 5,000	\$ 5,000				
Computers	\$ 12,500	\$ 12,500				

County of Huron**Total Capital and Asset Management Program**

For the year ending December 31, 2019

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
TOTAL ECONOMIC DEVELOPMENT	\$ 17,500	\$ 17,500	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL EXPENDITURES	\$ 22,407,425	\$ 8,641,176	\$ 101,795	\$ 5,686,350	\$ 8,140,367	\$ 702,463

CORPORATION OF THE COUNTY OF HURON
at December 31, 2019
Estimated Reserve Balances

RESERVE	2017 Balance	Projected 2018 Balance	Projected 2019 Balance	Change 2019/2018
Winter Maintenance Reserve Fund	\$ 1,184,711	\$ 1,400,000	\$ 1,400,000	\$ -
Highways Reserve Fund	\$ 11,769,323	\$ 14,073,270	\$ 10,484,208	\$ (3,589,062)
Fleet Reserve Fund	\$ 5,120,209	\$ 5,881,199	\$ 4,989,686	\$ (891,513)
EMS Fleet Reserve Fund	\$ 705,632	\$ 818,232	\$ 613,232	\$ (205,000)
General Liability Insurance Reserve	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -
General Capital Reserve	\$ 2,911,311	\$ 3,303,479	\$ 2,911,311	\$ (392,168)
Future Infrastructure Reserve Fund	\$ 1,932,621	\$ 1,932,621	\$ 1,932,621	\$ -
Facilities Capital Reserve	\$ 1,324,028	\$ 901,186	\$ 901,186	\$ -
Ambulance Station Capital Reserve Fund	\$ 1,613,112	\$ 1,742,216	\$ 1,871,320	\$ 129,104
Huronview (Homes) Reserve Fund	\$ 2,576,092	\$ 2,806,952	\$ 582,409	\$ (2,224,543)
Social Housing Capital Reserve Fund	\$ 781,751	\$ 776,001	\$ 506,575	\$ (269,426)
Waste Management Reserve	\$ 2,162,215	\$ 2,162,215	\$ 2,162,215	\$ -
Water Source Protection Reserve	\$ 538,727	\$ 538,727	\$ 538,727	\$ -
Library Book Reserve Fund	\$ 68,424	\$ 68,424	\$ 68,424	\$ -
Library Cap Fund	\$ 56,447	\$ 56,447	\$ 56,447	\$ -
Corporate IT Reserve Fund	\$ 194,333	\$ 194,333	\$ 194,333	\$ -
Reserve Fund for Workers Safety & Insurance	\$ 200,000	\$ 200,000	\$ 200,000	\$ -
Levy Stabilization Reserve Fund	\$ 161,163	\$ (0)	\$ (0)	\$ -
Forestry Reserve Fund	\$ 105,437	\$ 105,437	\$ 77,937	\$ (27,500)
GIS Reserve Fund	\$ 23,623	\$ 23,623	\$ 23,623	\$ -
Sustainable Huron	\$ 75,000	\$ 75,000	\$ 75,000	\$ -
Economic Development Reserve Fund	\$ 1,071,304	\$ 944,304	\$ 833,304	\$ (111,000)
Huron Heritage Reserve Fund	\$ 14,181	\$ 14,181	\$ 14,181	\$ -
Accessibility Advisory Committee Reserve	\$ 20,779	\$ 20,779	\$ 20,779	\$ -
Health Unit General Reserve	\$ 200,000	\$ 200,000	\$ 200,000	\$ -
General Reserve for Contingencies	\$ 9,262,551	\$ 10,877,795	\$ 8,576,270	\$ (2,301,525)
Reserve for Working Funds	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ -
Excess Depreciation	\$ 840,011	\$ 969,946	\$ 1,304,293	\$ 334,347
Total Committed Reserves Funds	\$ 47,112,983	\$ 52,286,365	\$ 42,738,079	\$ (9,548,286)
Add Back unspent Committed Funds				
TOTAL	\$ 47,112,983	\$ 52,286,365	\$ 42,738,079	\$ (9,548,286)

CORPORATION OF THE COUNTY OF HURON													
at December 31, 2019													
FORECAST OF RESTRICTED ACCUMULATED SURPLUS AND UNRESTRICTED ACCUMULATED SURPLUS and COMMITTED FUNDS													
Department	Description	Winter Maintenance Reserve Fund	Highways Reserve Fund	Fleet Reserve Fund	EMS Fleet Reserve Fund	General Liability Insurance Reserve	General Capital Reserve	Future Infrastructure Reserve Fund	Facilities Capital Reserve	Ambulance Station Capital Reserve Fund	Huronview (Homes) Reserve Fund	Social Housing Capital Reserve Fund	Waste Management Reserve
2017 Actuals		1,184,711	11,769,323	5,120,209	705,632	1,000,000	2,911,311	1,932,621	1,324,028	1,613,112	2,576,092	781,751	2,162,215
2018 Estimated Activity													
Corporate	Corporate ECM												
	Asset Management Plan Software												
	REACH - Yr 2												
	2% levy draw from reserves												
	Additional Reserve Usage (to bring to 3%)												
	Wingham Hospital												
	SWIFT												
Economic Development	Reserve usage for programs												
	RT04 Initiatives 50/50												
	Reserve usage for Economic Development Board												
HR	Reserve capital carryforward												
IT	Reserve operating carryforward												
POA	Capital Carryforwards												
Public Works	Capital Carryforwards		(706,080)										
	Paving - future sustainability		1,500,000										
	Urban Road Renewal Sustainability		(420,000)										
	Use prior year capital surplus		(1,079,035)										
Fleet	10 year fleet replacement plan			(139,010)									
Homes for the Aged	Capital Carryforwards										(203,683)		
Library	Book Reserve usage												
	Clinton Project												
Museum	Capital/Operating												
Planning	Reserve usage for Forest Conservation												
	Capital Carryforwards												
Social Services	Capital projects Housing Services											(275,176)	
	Capital projects Property Services								(422,842)				
	Increase to EMS station reserve									129,104			
EMS	Zurich Base Reno												
	Capital Carryforwards												
	Emergency Services Trailer				(35,000)								
Corporate	Interest												
	2017 Surplus Adjustment	215,289											
	Excess Depreciation												
2018 Estimated Surplus					147,600								
2018 Project Deferrals (Capital/Operating)			3,009,062	900,000			392,168				434,543	269,426	
TOTAL RESERVE ESTIMATE Dec 2018		1,400,000	14,073,270	5,881,199	818,232	1,000,000	3,303,479	1,932,621	901,186	1,742,216	2,806,952	776,001	2,162,215

CORPORATION OF THE COUNTY OF HURON													
at December 31, 2019													
FORECAST OF RESTRICTED ACCUMULATED SURPLUS AND UNRESTRICTED ACCUMULATED SURPLUS and COMMITTED FUNDS													
Department	Description	Winter Maintenance Reserve Fund	Highways Reserve Fund	Fleet Reserve Fund	EMS Fleet Reserve Fund	General Liability Insurance Reserve	General Capital Reserve	Future Infrastructure Reserve Fund	Facilities Capital Reserve	Ambulance Station Capital Reserve Fund	Huronview (Homes) Reserve Fund	Social Housing Capital Reserve Fund	Waste Management Reserve
2019 Estimated Reserve Activity													
Corporate	Estimated Reserve Usage												
	Corporate ECM												
	Asset Management Plan Software												
	REACH - Yr 3												
	Wingham Hospital												
	SWIFT												
	Goderich Hospital												
Economic Development	Board Reserve Usage												
	Operating Project (2018 WIP)												
HR	HRIS												
	Job Evaluation Review CF												
IT							(32,000)						
POA													
Public Works	2018 Capital Carryforwards		(3,009,062)										
	Urban Renewal draw		(580,000)										
Fleet				(891,513)									
Homes for the Aged	2018 Capital Carryforwards										(434,543)		
	Sprinkler Project										(1,790,000)		
Library	Clinton Branch Project												
	Depreciation Adjustment - E Resources												
Museum	2018 Capital Carryforwards						(20,500)						
Planning	2018 Capital Carryforward						(5,000)						
	Forestry Reserve Usage												
	Development Strategy 2018 CF												
	Trailer for side by side												
Social Services	2018 Capital Carryforwards											(269,426)	
Property Services	2018 Capital Carryforwards						(292,668)						
	Ambulance Base Reserve									129,104			
EMS	Zurich Base Reno						(42,000)						
	Vehicle Replacement - Accident				(205,000)								
Interest													
Excess Depreciation													
2019 Estimated Reserve Balance		1,400,000	10,484,208	4,989,686	613,232	1,000,000	2,911,311	1,932,621	901,186	1,871,320	582,409	506,575	2,162,215

CORPORATION OF THE COUNTY OF HURON													
at December 31, 2019													
FORECAST OF RESTRICTED ACCUMULATED SURPLUS													
Department	Description	Water Source Protection Reserve	Library Book Reserve Fund	Library Cap Fund	Corporate IT Reserve Fund	Reserve Fund for Workers Safety & Insurance	Levy Stabilization Reserve Fund	Forestry Reserve Fund	GIS Reserve Fund	Sustainable Huron	Economic Development Reserve Fund	Huron Heritage Reserve Fund	Accessibility Advisory Committee Reserve
2017 Actuals		538,727	68,424	56,447	194,333	200,000	161,163	105,437	23,623	75,000	1,071,304	14,181	20,779
2018 Estimated Activity													
Corporate	Corporate ECM												
	Asset Management Plan Software												
	REACH - Yr 2												
	2% levy draw from reserves						(161,163)						
	Additional Reserve Usage (to bring to 3%)												
	Wingham Hospital												
	SWIFT												
Economic Development	Reserve usage for programs										(28,000)		
	RT04 Initiatives 50/50										(90,000)		
	Reserve usage for Economic Development Board										(160,000)		
HR	Reserve capital carryforward												
IT	Reserve operating carryforward												
POA	Capital Carryforwards												
Public Works	Capital Carryforwards												
	Paving - future sustainability												
	Urban Road Renewal Sustainability												
	Use prior year capital surplus												
Fleet	10 year fleet replacement plan												
Homes for the Aged	Capital Carryforwards												
Library	Book Reserve usage												
	Clinton Project												
Museum	Capital/Operating												
Planning	Reserve usage for Forest Conservation												
	Capital Carryforwards												
Social Services	Capital projects Housing Services												
	Capital projects Property Services												
	Increase to EMS station reserve												
EMS	Zurich Base Reno												
	Capital Carryforwards												
	Emergency Services Trailer												
Corporate	Interest												
	2017 Surplus Adjustment												
	Excess Depreciation												
2018 Estimated Surplus													
2018 Project Deferrals (Capital/Operating)											151,000		
TOTAL RESERVE ESTIMATE Dec 2018		538,727	68,424	56,447	194,333	200,000	(0)	105,437	23,623	75,000	944,304	14,181	20,779

CORPORATION OF THE COUNTY OF HURON													
at December 31, 2019													
FORECAST OF RESTRICTED ACCUMULATED SURPLUS													
Department	Description	Water Source Protection Reserve	Library Book Reserve Fund	Library Cap Fund	Corporate IT Reserve Fund	Reserve Fund for Workers Safety & Insurance	Levy Stabilization Reserve Fund	Forestry Reserve Fund	GIS Reserve Fund	Sustainable Huron	Economic Development Reserve Fund	Huron Heritage Reserve Fund	Accessibility Advisory Committee Reserve
2019 Estimated Reserve Activity													
Corporate	Estimated Reserve Usage												
	Corporate ECM												
	Asset Management Plan Software												
	REACH - Yr 3												
	Wingham Hospital												
	SWIFT												
	Goderich Hospital												
Economic Development	Board Reserve Usage										(50,000)		
	Operating Project (2018 WIP)										(61,000)		
HR	HRIS												
	Job Evaluation Review CF												
IT													
POA													
Public Works	2018 Capital Carryforwards												
	Urban Renewal draw												
Fleet													
Homes for the Aged	2018 Capital Carryforwards												
	Sprinkler Project												
Library	Clinton Branch Project												
	Depreciation Adjustment - E Resourc												
Museum	2018 Capital Carryforwards												
Planning	2018 Capital Carryforward												
	Forestry Reserve Usage							(20,000)					
	Development Strategy 2018 CF												
	Trailer for side by side							(7,500)					
Social Services	2018 Capital Carryforwards												
Property Services	2018 Capital Carryforwards												
	Ambulance Base Reserve												
EMS	Zurich Base Reno												
	Vehicle Replacement - Accident												
Interest													
Excess Depreciation													
2019 Estimated Reserve Balance		538,727	68,424	56,447	194,333	200,000	(0)	77,937	23,623	75,000	833,304	14,181	20,779

CORPORATION OF THE COUNTY OF HURON								
at December 31, 2019								
FORECAST OF RESTRICTED ACCUMULATED SURPLUS								
Department	Description	Health Unit General Reserve	General Reserve for Contingencies	Reserve for Working Funds	Excess Depreciation	Committed Reserves Funds	Add Back unspent Committed Funds	TOTAL
2017 Actuals		200,000	9,262,551	1,200,000	840,011	47,112,983		47,112,983
2018 Estimated Activity								
Corporate	Corporate ECM		(50,000)			(50,000)		(50,000)
	Asset Management Plan Software		-			0		0
	REACH - Yr 2		(52,500)			(52,500)		(52,500)
	2% levy draw from reserves		(619,141)			(780,304)		(780,304)
	Additional Reserve Usage (to bring to 3%)		(921,174)			(921,174)		(921,174)
	Wingham Hospital		(100,000)			(100,000)		(100,000)
	SWIFT		(135,712)			(135,712)		(135,712)
Economic Development	Reserve usage for programs					(28,000)		(28,000)
	RT04 Initiatives 50/50					(90,000)		(90,000)
	Reserve usage for Economic Development Board					(160,000)		(160,000)
HR	Reserve capital carryforward		-			0		0
IT	Reserve operating carryforward		(31,000)			(31,000)		(31,000)
POA	Capital Carryforwards		(1,000)			(1,000)		(1,000)
Public Works	Capital Carryforwards					(706,080)		(706,080)
	Paving - future sustainability					1,500,000		1,500,000
	Urban Road Renewal Sustainability					(420,000)		(420,000)
	Use prior year capital surplus					(1,079,035)		(1,079,035)
Fleet	10 year fleet replacement plan					(139,010)		(139,010)
Homes for the Aged	Capital Carryforwards					(203,683)		(203,683)
Library	Book Reserve usage					0		0
	Clinton Project		(71,163)		(70,200)	(141,363)		(141,363)
Museum	Capital/Operating		(37,500)			(37,500)		(37,500)
Planning	Reserve usage for Forest Conservation		(25,000)			(25,000)		(25,000)
	Capital Carryforwards		(7,000)			(7,000)		(7,000)
Social Services	Capital projects Housing Services					(275,176)		(275,176)
	Capital projects Property Services					(422,842)		(422,842)
	Increase to EMS station reserve					129,104		129,104
EMS	Zurich Base Reno		-			0		0
	Capital Carryforwards		(5,000)			(5,000)		(5,000)
	Emergency Services Trailer					(35,000)		(35,000)
Corporate	Interest		420,000			420,000		420,000
	2017 Surplus Adjustment		1,937,134			2,152,423		2,152,423
	Excess Depreciation				200,135	200,135		200,135
2018 Estimated Surplus			1,200,000			1,347,600		1,347,600
2018 Project Deferrals (Capital/Operating)			114,300			5,270,499		5,270,499
TOTAL RESERVE ESTIMATE Dec 2018		200,000	10,877,795	1,200,000	969,946	52,286,365	-	52,286,365

CORPORATION OF THE COUNTY OF HURON								
at December 31, 2019								
FORECAST OF RESTRICTED ACCUMULATED SURPLUS								
Department	Description	Health Unit General Reserve	General Reserve for Contingencies	Reserve for Working Funds	Excess Depreciation	Committed Reserves Funds	Add Back unspent Committed Funds	TOTAL
2019 Estimated Reserve Activity								
Corporate	Estimated Reserve Usage		(1,506,513)			(1,506,513)		(1,506,513)
	Corporate ECM		(150,000)			(150,000)		(150,000)
	Asset Management Plan Software		(60,000)			(60,000)		(60,000)
	REACH - Yr 3		(47,000)			(47,000)		(47,000)
	Wingham Hospital		(100,000)			(100,000)		(100,000)
	SWIFT		(135,712)			(135,712)		(135,712)
	Goderich Hospital		(150,000)			(150,000)		(150,000)
Economic Development	Board Reserve Usage					(50,000)		(50,000)
	Operating Project (2018 WIP)					(61,000)		(61,000)
						0		-
HR	HRIS		(38,000)			(38,000)		(38,000)
	Job Evaluation Review CF		(9,300)			(9,300)		(9,300)
IT						(32,000)		(32,000)
POA						0		-
Public Works	2018 Capital Carryforwards					(3,009,062)		(3,009,062)
	Urban Renewal draw					(580,000)		(580,000)
Fleet						(891,513)		(891,513)
Homes for the Aged	2018 Capital Carryforwards					(434,543)		(434,543)
	Sprinkler Project					(1,790,000)		(1,790,000)
Library	Clinton Branch Project		(70,000)			(70,000)		(70,000)
	Depreciation Adjustment - E Resourc				(72,200)	(72,200)		(72,200)
Museum	2018 Capital Carryforwards					(20,500)		(20,500)
Planning	2018 Capital Carryforward					(5,000)		(5,000)
	Forestry Reserve Usage					(20,000)		(20,000)
	Development Strategy 2018 CF		(35,000)			(35,000)		(35,000)
	Trailer for side by side					(7,500)		(7,500)
Social Services	2018 Capital Carryforwards					(269,426)		(269,426)
Property Services	2018 Capital Carryforwards					(292,668)		(292,668)
	Ambulance Base Reserve					129,104		129,104
EMS	Zurich Base Reno					(42,000)		(42,000)
	Vehicle Replacement - Accident					(205,000)		(205,000)
Interest						0		-
Excess Depreciation					406,547	406,547		406,547
2019 Estimated Reserve Balance		200,000	8,576,270	1,200,000	1,304,293	42,738,079	-	42,738,079

2019 TAX RATE CALCULATIONS

Column 1	Column 2	Net Levy required = Column 3	Column 4	\$ 41,690,656 Column 5	Column 6	Column 7				
Description	Returned Assessment for	Transition Ratio <i>Published Transition Ratios by Class (excludes railways and hydro right-of- ways)</i>	Tax Reductions <i>(Section 368.1 of the Municipal Act or as prescribed or set by by-law)</i>	Weighted Ratios <i>(Col. 3 x (1 - Col. 4))</i>	Weighted Assessments <i>(Col. 2 x Col. 5)</i>	2019 Tax Rate <i>Residential and farm tax rate (calculated below) x Col. 5</i>	Proof of Tax <i>(Col. 2 x Col. 7)</i>	2018 Tax Rate	Change in Tax Rates	Tax Rate % Change
res/farm (RT)	6,299,468,533	1.000000	0.00%	1.000000	6,299,468,533	0.00464232	29,244,170	0.00478507	(0.0001427)	-2.98%
multi-res (MT)	96,627,533	1.100000	0.00%	1.100000	106,290,286	0.00510656	493,434	0.00526358	(0.0001570)	
new multi-residential (NT)			0.00%	-	-	-	-	0.00000000		
farmlands (FT)	6,999,138,457	0.250000	0.00%	0.250000	1,749,784,614	0.00116058	8,123,066	0.00119627	(0.0000357)	
commercial (CT) + (ST) + (CH) + (DH) + (XT)	549,809,227	1.100000	0.00%	1.100000	604,790,150	0.00510656	2,807,631	0.00526358	(0.0001570)	
industrial (IT) + (LT) + (IH) + (JT)	149,024,946	1.100000	0.00%	1.100000	163,927,441	0.00510656	761,004	0.00526358	(0.0001570)	
pipeline (PT)	42,270,083	0.700000	0.00%	0.700000	29,589,058	0.00324963	137,362	0.00334955	(0.0000999)	
managed forests (TT)	34,564,403	0.250000	0.00%	0.250000	8,641,101	0.00116058	40,115	0.00119627	(0.0000357)	
other class (OT)			0.00%	-	-	-	-	0.00000000		
utility and distribution (UT)			0.00%	-	-	-	-	0.00000000		
	14,170,903,182				8,962,491,183		41,606,782			
res/farm farmland class I (R1)	6,385,248	1.000000	75.00%	0.250000	1,596,312	0.00116058	7,411	0.00119627	(0.0000357)	
res/farm farmland class II (R4)		1.000000	0.00%	1.000000	-	0.00464232	-	0.00478507	(0.0001427)	
res/farm farmland class III (R7)		1.000000	0.00%	1.000000	-	0.00464232	-	0.00478507	(0.0001427)	
multi-res. Farmland class I (M1)		1.000000	75.00%	0.250000	-	0.00116058	-	0.00119627	(0.0000357)	
multi-res. Farmland class II (M4)		1.100000	0.00%	1.100000	-	0.00510656	-	0.00526358	(0.0001570)	
multi-res. Farmland class III (M7)		1.100000	0.00%	1.100000	-	0.00510656	-	0.00526358	(0.0001570)	
commercial excess/vacant unit (CU) + (SU)	6,568,153	1.100000	30.00%	0.770000	5,057,478	0.00357459	23,478	0.00368450	(0.0001099)	
commercial vacant land (CJ & CX)	10,250,514	1.100000	30.00%	0.770000	7,892,896	0.00357459	36,641	0.00368450	(0.0001099)	
commercial farmland class I (C1)		1.000000	75.00%	0.250000	-	0.00116058	-	0.00119627	(0.0000357)	
commercial farmland class II (C4)		1.100000	0.00%	1.100000	-	0.00510656	-	0.00526358	(0.0001570)	
commercial farmland class III (C7)		1.100000	0.00%	1.100000	-	0.00510656	-	0.00526358	(0.0001570)	
industrial excess/vacant unit (IU) + (LU) + (IK) + (JU)	1,731,926	1.100000	30.00%	0.770000	1,333,583	0.00357459	6,191	0.00368450	(0.0001099)	
industrial vacant land (IX) + (IJ)	2,760,241	1.100000	30.00%	0.770000	2,125,386	0.00357459	9,867	0.00368450	(0.0001099)	
industrial farmland class I (I1)	246,850	1.000000	75.00%	0.250000	61,713	0.00116058	286	0.00119627	(0.0000357)	
industrial farmland class II (I4)		1.100000	0.00%	1.100000	-	0.00510656	-	0.00526358	(0.0001570)	
industrial farmland class III (I7)		1.100000	0.00%	1.100000	-	0.00510656	-	0.00526358	(0.0001570)	
large theatres (Toronto) (AM)						-	-	0.00000000		
	27,942,932				18,067,367		83,875			
Total Returned Assessments	14,198,846,114				8,980,558,549		41,690,656			
Levy requirements										
Net levy	41,690,656									
TOTAL MUNICIPAL	41,690,656	divided by	<i>(Col. 6 Total)</i> 8,980,558,549	equals	Res/Farm Tax Rate	0.00464232				

County of Huron
2019 Tax Rate Summary

Property Tax Class	Current Value Assessment	Transition Ratio	Tax Reduction	Weighted Ratios	Weighted Assessments	2019 Tax Rate	Levy Amount	2018 Tax Rate	Change in Tax Rate
Residential Taxable: Full	\$ 6,299,468,533	1.00	0%	1.00	\$ 6,299,468,533	0.00464232	\$ 29,244,170	0.00478507	-2.98%
Multi-Residential Taxable: Full	\$ 96,627,533	1.10	0%	1.10	\$ 106,290,286	0.00510656	\$ 493,434	0.00526358	-2.98%
Farm Taxable: Full	\$ 6,999,138,457	0.25	0%	0.25	\$ 1,749,784,614	0.00116058	\$ 8,123,066	0.00119627	-2.98%
Commercial Taxable: Full	\$ 549,809,227	1.10	0%	1.10	\$ 604,790,150	0.00510656	\$ 2,807,631	0.00526358	-2.98%
Industrial Taxable: Full	\$ 149,024,946	1.10	0%	1.10	\$ 163,927,441	0.00510656	\$ 761,004	0.00526358	-2.98%
Pipeline Taxable: Full	\$ 42,270,083	0.70	0%	0.70	\$ 29,589,058	0.00324963	\$ 137,362	0.00334955	-2.98%
Managed Forest Taxable: Full	\$ 34,564,403	0.25	0%	0.25	\$ 8,641,101	0.00116058	\$ 40,115	0.00119627	-2.98%
Residential Taxable: Farmland I	\$ 6,385,248	1.00	75%	0.25	\$ 1,596,312	0.00116058	\$ 7,411	0.00119627	-2.98%
Commercial Taxable: Excess Land	\$ 6,568,153	1.10	30%	0.77	\$ 5,057,478	0.00357459	\$ 23,478	0.00368450	-2.98%
Commercial Taxable: Vacant Land	\$ 10,250,514	1.10	30%	0.77	\$ 7,892,896	0.00357459	\$ 36,641	0.00368450	-2.98%
Industrial Taxable: Excess Land	\$ 1,731,926	1.10	30%	0.77	\$ 1,333,583	0.00357459	\$ 6,191	0.00368450	-2.98%
Industrial Taxable: Vacant Land	\$ 2,760,241	1.10	30%	0.77	\$ 2,125,386	0.00357459	\$ 9,867	0.00368450	-2.98%
Industrial Taxable: Farmland I	\$ 246,850	1.00	75%	0.25	\$ 61,713	0.00116058	\$ 286	0.00119627	-2.98%
TOTAL	\$ 14,198,846,114				\$ 8,980,558,549		\$ 41,690,656		

County of Huron
2019 Budget
Impact of Upper Tier Levy Increase to Taxation (Excluding new assessment)

Tax Class	2018 Assessment	2019 Assessment	2018 Tax Rate	2019 Tax Rate	% Tax Rate Change	2018 County Taxes	2019 County Taxes	% Cty Tax Change	Change Inc(Dec) \$
RESIDENTIAL	\$ 100,000	\$ 102,677	0.00478507	0.00464232	-2.98%	\$ 479	\$ 477	-0.39%	(\$1.85)
FARMLANDS	\$ 100,000	\$ 114,936	0.001196267	0.00116058	-2.98%	\$ 120	\$ 133	11.51%	\$13.77
MULTI-RESIDENTIAL	\$ 100,000	\$ 101,892	0.005263576	0.00510656	-2.98%	\$ 526	\$ 520	-1.15%	(\$6.04)
COMMERCIAL	\$ 100,000	\$ 103,176	0.005263576	0.00510656	-2.98%	\$ 526	\$ 527	0.10%	\$0.52
INDUSTRIAL	\$ 100,000	\$ 103,104	0.005263576	0.00510656	-2.98%	\$ 526	\$ 527	0.03%	\$0.15
NOTE: This calculation removes new 2018 assessment growth from the year over year tax impact calculation									
It only reflects change in burden for existing assessment base									

County of Huron
2019 Budget
Impact to Properties

2019 Levy \$ 41,690,656

Upper Tier Tax impact on Median/Typical Property

Class	Description	Code	Property Count	2018 CVA	2019 CVA	CVA Change	2018 CVA Taxes	2019 CVA Taxes	\$ Tax Change	% Tax Change
RT	Single Family Home	301	14,240	206,000	210,000	1.94%	\$ 986	\$ 975	\$ (10.84)	-1.10%
RT	Farm House	211	3,252	138,300	146,050	5.60%	\$ 662	\$ 678	\$ 16.24	2.45%
FT	Farmland	211	3,087	844,140	966,820	14.53%	\$ 1,010	\$ 1,122	\$ 112.26	11.1%
MT	Apartment Building	340	79	668,000	668,000	0.00%	\$ 3,516	\$ 3,411	\$ (104.89)	-3.0%
CT	Small Office Building	400	78	198,000	199,500	0.76%	\$ 1,042	\$ 1,019	\$ (23.43)	-2.2%
CT	Small Retail Commercial Building	410	175	126,500	127,750	0.99%	\$ 666	\$ 652	\$ (13.48)	-2.0%
IT	Standard Industrial Property	520	95	220,500	223,250	1.25%	\$ 1,161	\$ 1,140	\$ (20.58)	-1.8%
The median or typical property in each group represents a property value with an assessed value at or near the midpoint or median for the group and a per cent change in assessment for the year or near the median for the group										

County of Huron
2019 Budget
Frequency Distribution of Tax Impact by Property

DRAFT LEVY \$ 41,690,656

Residential Property Class

Dollar Change	Increase/Decrease	Number of Properties	Average \$ Change
0-100	Increase	8,888	\$ 18
100-200	Increase	317	\$ 140
200-300	Increase	116	\$ 243
300-500	Increase	89	\$ 384
500-700	Increase	47	\$ 595
700-1,000	Increase	11	\$ 781
1,000-1,500	Increase	5	\$ 1,269
1,500-2,000	Increase	-	\$ -
2,000-3,000	Increase	2	\$ 2,380
3,000 - Over	Increase	-	\$ -
0-100	Decrease	16,831	\$ 22
100-200	Decrease	209	\$ 130
200-300	Decrease	23	\$ 231
300-500	Decrease	9	\$ 373
500-700	Decrease	7	\$ 558
700-1,000	Decrease	2	\$ 856
1,000-1,500	Decrease	1	\$ 1,425
1,500-2,000	Decrease	-	\$ -
2,000-3,000	Decrease	3	\$ 2,342
3,000 - Over	Decrease	-	\$ -
TOTAL		26,560	-\$ 4
Source: OPTA tax tools			

County of Huron
2019 Budget
Frequency Distribution of Tax Impact by Property

DRAFT LEVY \$ 41,690,656

Farmland Property Class

Dollar Change	Increase/Decrease	Number of Properties	Average \$ Change
0-100	Increase	4,404	\$ 58
100-200	Increase	3,338	\$ 138
200-300	Increase	374	\$ 235
300-500	Increase	81	\$ 346
500-700	Increase	6	\$ 575
700-1,000	Increase	2	\$ 810
1,000-1,500	Increase	1	\$ 1,349
1,500-2,000	Increase	-	
2,000-3,000	Increase	-	
3,000 - Over	Increase	-	
0-100	Decrease	20	\$ 3
100-200	Decrease		
200-300	Decrease		
300-500	Decrease		
500-700	Decrease		
700-1,000	Decrease		
1,000-1,500	Decrease		
1,500-2,000	Decrease		
2,000-3,000	Decrease		
3,000 - Over	Decrease		
TOTAL		8,226	\$ 102
Source: OPTA tax tools			

County of Huron
2019 Assessment Data and Tax Levy

Total of all Local Municipalities

Property Tax Class	2019 Assessment	2018 Assessment	\$ Change Assessment	% Change Assessment		2019 County Taxes	2018 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 6,299,468,533	\$ 5,986,720,763	\$ 312,747,770	5.2%		\$ 29,244,170	\$ 28,646,870	\$ 597,299	2.09%
Multi-Residential Taxable: Full	\$ 96,627,533	\$ 97,322,100	\$ (694,567)	-0.7%		\$ 493,434	\$ 512,262	\$ (18,828)	-3.68%
Farm Taxable: Full	\$ 6,999,138,457	\$ 6,119,421,562	\$ 879,716,895	14.4%		\$ 8,123,066	\$ 7,320,463	\$ 802,603	10.96%
Commercial Taxable: Full	\$ 549,809,227	\$ 519,428,206	\$ 30,381,021	5.8%		\$ 2,807,631	\$ 2,734,050	\$ 73,582	2.69%
Industrial Taxable: Full	\$ 149,024,946	\$ 136,266,160	\$ 12,758,786	9.4%		\$ 761,004	\$ 717,247	\$ 43,757	6.10%
Pipeline Taxable: Full	\$ 42,270,083	\$ 41,047,647	\$ 1,222,436	3.0%		\$ 137,362	\$ 137,491	\$ (129)	-0.09%
Managed Forest Taxable: Full	\$ 34,564,403	\$ 29,724,065	\$ 4,840,338	16.3%		\$ 40,115	\$ 35,558	\$ 4,557	12.82%
Residential Taxable: Farmland I	\$ 6,385,248	\$ 6,314,650	\$ 70,598	1.1%		\$ 7,411	\$ 7,554	\$ (143)	-1.90%
Commercial Taxable: Excess Land	\$ 6,568,153	\$ 5,877,452	\$ 690,701	11.8%		\$ 23,478	\$ 21,655	\$ 1,823	8.42%
Commercial Taxable: Vacant Land	\$ 10,250,514	\$ 9,777,701	\$ 472,813	4.8%		\$ 36,641	\$ 36,026	\$ 615	1.71%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.0%		\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 1,731,926	\$ 1,733,319	\$ (1,393)	-0.1%		\$ 6,191	\$ 6,386	\$ (195)	-3.06%
Industrial Taxable: Vacant Land	\$ 2,760,241	\$ 2,668,550	\$ 91,691	3.4%		\$ 9,867	\$ 9,832	\$ 34	0.35%
Industrial Taxable: Farmland I	\$ 246,850	\$ 232,700	\$ 14,150	6.1%		\$ 286	\$ 278	\$ 8	2.92%
TOTAL	\$ 14,198,846,114	\$ 12,956,534,875	\$ 1,242,311,239	9.6%		\$ 41,690,656	\$ 40,185,674	\$ 1,504,982	3.75%

County of Huron
2019 Assessment Data and Tax Levy

Total of all Local Municipalities

Municipality	2019 Assessment	2018 Assessment	\$ Change Assessment	% Change Assessment	2019 County Taxes	2018 County Taxes	\$ Change Tax	% Change Tax
Ashfield, Colborne, Wawanosh	\$ 1,813,271,284	\$ 1,645,703,717	\$ 167,567,567	10.2%	\$ 5,184,818	\$ 4,950,995	\$ 233,824	4.72%
Bluewater	\$ 2,416,893,362	\$ 2,236,050,812	\$ 180,842,550	8.1%	\$ 8,077,195	\$ 7,888,052	\$ 189,143	2.40%
Central Huron	\$ 1,697,025,493	\$ 1,556,566,546	\$ 140,458,947	9.0%	\$ 5,087,402	\$ 4,922,370	\$ 165,032	3.35%
Goderich	\$ 865,282,807	\$ 835,075,978	\$ 30,206,829	3.6%	\$ 4,075,893	\$ 4,054,416	\$ 21,478	0.53%
Howick	\$ 831,937,262	\$ 741,340,953	\$ 90,596,309	12.2%	\$ 2,007,301	\$ 1,899,105	\$ 108,196	5.70%
Huron East	\$ 2,655,225,119	\$ 2,367,912,982	\$ 287,312,137	12.1%	\$ 6,055,010	\$ 5,673,631	\$ 381,380	6.72%
Morris Turnberry	\$ 965,423,835	\$ 851,204,276	\$ 114,219,559	13.4%	\$ 2,167,514	\$ 2,042,723	\$ 124,791	6.11%
North Huron	\$ 653,304,548	\$ 612,276,631	\$ 41,027,917	6.7%	\$ 2,227,975	\$ 2,186,572	\$ 41,403	1.89%
South Huron	\$ 2,300,482,404	\$ 2,110,402,980	\$ 190,079,424	9.0%	\$ 6,807,548	\$ 6,567,812	\$ 239,736	3.65%
TOTAL	\$ 14,198,846,114	\$ 12,956,534,875	\$ 1,242,311,239	9.6%	\$ 41,690,656	\$ 40,185,674	\$ 1,504,982	3.75%

County of Huron
2019 Assessment Data and Tax Levy

Local Municipality: A.C.W (4070)

Property Tax Class	2019 Assessment	2018 Assessment	\$ Change Assessment	% Change Assessment	2019 County Taxes	2018 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 827,855,852	\$ 778,431,720	\$ 49,424,132	6.35%	\$ 3,843,175	\$ 3,724,849	\$ 118,325	3.18%
Multi-Residential Taxable: Full	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Farm Taxable: Full	\$ 925,376,585	\$ 812,574,589	\$ 112,801,996	13.88%	\$ 1,073,974	\$ 972,056	\$ 101,918	10.48%
Commercial Taxable: Full	\$ 23,807,327	\$ 21,894,772	\$ 1,912,555	8.74%	\$ 121,573	\$ 115,245	\$ 6,329	5.49%
Industrial Taxable: Full	\$ 24,292,640	\$ 22,775,370	\$ 1,517,270	6.66%	\$ 124,052	\$ 119,880	\$ 4,172	3.48%
Pipeline Taxable: Full	\$ 2,105,221	\$ 2,063,400	\$ 41,821	2.03%	\$ 6,841	\$ 6,911	\$ (70)	-1.02%
Managed Forest Taxable: Full	\$ 5,492,373	\$ 4,369,616	\$ 1,122,757	25.69%	\$ 6,374	\$ 5,227	\$ 1,147	21.94%
Residential Taxable: Farmland I	\$ 2,771,125	\$ 2,579,100	\$ 192,025	7.45%	\$ 3,216	\$ 3,085	\$ 131	4.24%
Commercial Taxable: Excess Land	\$ 995,280	\$ 623,950	\$ 371,330	59.51%	\$ 3,558	\$ 2,299	\$ 1,259	54.75%
Commercial Taxable: Vacant Land	\$ 326,131	\$ 155,500	\$ 170,631	109.73%	\$ 1,166	\$ 573	\$ 593	103.47%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 205,725	\$ 194,150	\$ 11,575	5.96%	\$ 735	\$ 715	\$ 20	2.80%
Industrial Taxable: Vacant Land	\$ 43,025	\$ 41,550	\$ 1,475	3.55%	\$ 154	\$ 153	\$ 1	0.46%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
TOTAL	\$ 1,813,271,284	\$ 1,645,703,717	\$ 167,567,567	10.18%	\$ 5,184,818	\$ 4,950,995	\$ 233,824	4.72%
% of Total County	12.8%	12.7%			12.4%	12.3%		

County of Huron
2019 Assessment Data and Tax Levy

Local Municipality: Bluewater (4020)

Property Tax Class	2019 Assessment	2018 Assessment	\$ Change Assessment	% Change Assessment	2019 County Taxes	2018 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 1,376,897,948	\$ 1,321,620,157	\$ 55,277,791	4.18%	\$ 6,392,005	\$ 6,324,043	\$ 67,962	1.07%
Multi-Residential Taxable: Full	\$ 7,372,600	\$ 7,322,600	\$ 50,000	0.68%	\$ 37,649	\$ 38,543	\$ (894)	-2.32%
Farm Taxable: Full	\$ 907,714,540	\$ 788,466,579	\$ 119,247,961	15.12%	\$ 1,053,476	\$ 943,217	\$ 110,259	11.69%
Commercial Taxable: Full	\$ 92,153,358	\$ 87,443,175	\$ 4,710,183	5.39%	\$ 470,586	\$ 460,264	\$ 10,322	2.24%
Industrial Taxable: Full	\$ 16,097,205	\$ 15,407,562	\$ 689,643	4.48%	\$ 82,201	\$ 81,099	\$ 1,102	1.36%
Pipeline Taxable: Full	\$ 7,733,245	\$ 7,584,885	\$ 148,360	1.96%	\$ 25,130	\$ 25,406	\$ (276)	-1.09%
Managed Forest Taxable: Full	\$ 5,256,154	\$ 4,451,100	\$ 805,054	18.09%	\$ 6,100	\$ 5,325	\$ 775	14.56%
Residential Taxable: Farmland I	\$ 1,270,150	\$ 1,478,600	\$ (208,450)	-14.10%	\$ 1,474	\$ 1,769	\$ (295)	-16.66%
Commercial Taxable: Excess Land	\$ 857,432	\$ 847,664	\$ 9,768	1.15%	\$ 3,065	\$ 3,123	\$ (58)	-1.87%
Commercial Taxable: Vacant Land	\$ 654,510	\$ 610,650	\$ 43,860	7.18%	\$ 2,340	\$ 2,250	\$ 90	3.99%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 138,195	\$ 135,890	\$ 2,305	1.70%	\$ 494	\$ 501	\$ (7)	-1.34%
Industrial Taxable: Vacant Land	\$ 748,025	\$ 681,950	\$ 66,075	9.69%	\$ 2,674	\$ 2,513	\$ 161	6.42%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
TOTAL	\$ 2,416,893,362	\$ 2,236,050,812	\$ 180,842,550	8.09%	\$ 8,077,195	\$ 7,888,052	\$ 189,143	2.40%
% of Total County	17.0%	17.3%			19.4%	19.6%		

County of Huron
2019 Assessment Data and Tax Levy

Local Municipality: Central Huron (4030)

Property Tax Class	2019 Assessment	2018 Assessment	\$ Change Assessment	% Change Assessment	2019 County Taxes	2018 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 793,871,118	\$ 760,416,081	\$ 33,455,037	4.40%	\$ 3,685,406	\$ 3,638,643	\$ 46,763	1.29%
Multi-Residential Taxable: Full	\$ 9,013,250	\$ 8,999,500	\$ 13,750	0.15%	\$ 46,027	\$ 47,370	\$ (1,343)	-2.83%
Farm Taxable: Full	\$ 802,558,265	\$ 704,617,051	\$ 97,941,214	13.90%	\$ 931,434	\$ 842,910	\$ 88,523	10.50%
Commercial Taxable: Full	\$ 63,925,084	\$ 61,004,695	\$ 2,920,389	4.79%	\$ 326,437	\$ 321,103	\$ 5,334	1.66%
Industrial Taxable: Full	\$ 11,142,032	\$ 6,082,370	\$ 5,059,662	83.19%	\$ 56,897	\$ 32,015	\$ 24,882	77.72%
Pipeline Taxable: Full	\$ 8,349,982	\$ 8,045,500	\$ 304,482	3.78%	\$ 27,134	\$ 26,949	\$ 186	0.69%
Managed Forest Taxable: Full	\$ 5,880,399	\$ 5,203,124	\$ 677,275	13.02%	\$ 6,825	\$ 6,224	\$ 600	9.65%
Residential Taxable: Farmland I	\$ 384,300	\$ 379,100	\$ 5,200	1.37%	\$ 446	\$ 454	\$ (7)	-1.65%
Commercial Taxable: Excess Land	\$ 665,913	\$ 652,425	\$ 13,488	2.07%	\$ 2,380	\$ 2,404	\$ (23)	-0.98%
Commercial Taxable: Vacant Land	\$ 900,850	\$ 845,300	\$ 55,550	6.57%	\$ 3,220	\$ 3,115	\$ 106	3.39%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 47,175	\$ 46,450	\$ 725	1.56%	\$ 169	\$ 171	\$ (3)	-1.47%
Industrial Taxable: Vacant Land	\$ 287,125	\$ 274,950	\$ 12,175	4.43%	\$ 1,026	\$ 1,013	\$ 13	1.31%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
TOTAL	\$ 1,697,025,493	\$ 1,556,566,546	\$ 140,458,947	9.02%	\$ 5,087,402	\$ 4,922,370	\$ 165,032	3.35%
% of Total County	12.0%	12.0%			12.2%	12.2%		

County of Huron
2019 Assessment Data and Tax Levy

Local Municipality: Goderich (4028)

Property Tax Class	2019 Assessment	2018 Assessment	\$ Change Assessment	% Change Assessment	2019 County Taxes	2018 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 694,632,120	\$ 671,705,175	\$ 22,926,945	3.41%	\$ 3,224,707	\$ 3,214,155	\$ 10,551	0.33%
Multi-Residential Taxable: Full	\$ 27,268,175	\$ 25,868,050	\$ 1,400,125	5.41%	\$ 139,246	\$ 136,158	\$ 3,088	2.27%
Farm Taxable: Full	\$ 1,841,450	\$ 1,589,500	\$ 251,950	15.85%	\$ 2,137	\$ 1,901	\$ 236	12.39%
Commercial Taxable: Full	\$ 118,950,027	\$ 114,020,771	\$ 4,929,256	4.32%	\$ 607,425	\$ 600,157	\$ 7,268	1.21%
Industrial Taxable: Full	\$ 14,923,755	\$ 14,315,305	\$ 608,450	4.25%	\$ 76,209	\$ 75,350	\$ 859	1.14%
Pipeline Taxable: Full	\$ 2,534,827	\$ 2,471,000	\$ 63,827	2.58%	\$ 8,237	\$ 8,277	\$ (39)	-0.48%
Managed Forest Taxable: Full	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Residential Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Commercial Taxable: Excess Land	\$ 684,873	\$ 682,096	\$ 2,777	0.41%	\$ 2,448	\$ 2,513	\$ (65)	-2.59%
Commercial Taxable: Vacant Land	\$ 3,184,078	\$ 3,124,527	\$ 59,551	1.91%	\$ 11,382	\$ 11,512	\$ (131)	-1.13%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 548,577	\$ 482,204	\$ 66,373	13.76%	\$ 1,961	\$ 1,777	\$ 184	10.37%
Industrial Taxable: Vacant Land	\$ 543,175	\$ 657,850	\$ (114,675)	-17.43%	\$ 1,942	\$ 2,424	\$ (482)	-19.89%
Industrial Taxable: Farmland I	\$ 171,750	\$ 159,500	\$ 12,250	7.68%	\$ 199	\$ 191	\$ 9	4.47%
TOTAL	\$ 865,282,807	\$ 835,075,978	\$ 30,206,829	3.62%	\$ 4,075,893	\$ 4,054,416	\$ 21,478	0.53%
% of Total County	6.1%	6.4%			9.8%	10.1%		

County of Huron
2019 Assessment Data and Tax Levy

Local Municipality: Howick (4046)

Property Tax Class	2019 Assessment	2018 Assessment	\$ Change Assessment	% Change Assessment	2019 County Taxes	2018 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 280,789,273	\$ 264,158,599	\$ 16,630,674	6.30%	\$ 1,303,515	\$ 1,264,017	\$ 39,498	3.12%
Multi-Residential Taxable: Full	\$ 866,000	\$ 866,000	\$ -	0.00%	\$ 4,422	\$ 4,558	\$ (136)	-2.98%
Farm Taxable: Full	\$ 533,614,906	\$ 460,135,585	\$ 73,479,321	15.97%	\$ 619,303	\$ 550,445	\$ 68,858	12.51%
Commercial Taxable: Full	\$ 12,143,585	\$ 11,691,563	\$ 452,022	3.87%	\$ 62,012	\$ 61,539	\$ 472	0.77%
Industrial Taxable: Full	\$ 2,963,918	\$ 2,970,497	\$ (6,579)	-0.22%	\$ 15,135	\$ 15,635	\$ (500)	-3.20%
Pipeline Taxable: Full	\$ 68,750	\$ 67,500	\$ 1,250	1.85%	\$ 223	\$ 226	\$ (3)	-1.19%
Managed Forest Taxable: Full	\$ 280,822	\$ 244,643	\$ 36,179	14.79%	\$ 326	\$ 293	\$ 33	11.36%
Residential Taxable: Farmland I	\$ 812,250	\$ 825,750	\$ (13,500)	-1.63%	\$ 943	\$ 988	\$ (45)	-4.57%
Commercial Taxable: Excess Land	\$ 213,133	\$ 202,466	\$ 10,667	5.27%	\$ 762	\$ 746	\$ 16	2.13%
Commercial Taxable: Vacant Land	\$ 171,500	\$ 165,500	\$ 6,000	3.63%	\$ 613	\$ 610	\$ 3	0.53%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Vacant Land	\$ 13,125	\$ 12,850	\$ 275	2.14%	\$ 47	\$ 47	\$ (0)	-0.91%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
TOTAL	\$ 831,937,262	\$ 741,340,953	\$ 90,596,309	12.22%	\$ 2,007,301	\$ 1,899,105	\$ 108,196	5.70%
% of Total County	5.9%	5.7%			4.8%	4.7%		

County of Huron
2019 Assessment Data and Tax Levy

Local Municipality: Huron East (4040)

Property Tax Class	2019 Assessment	2018 Assessment	\$ Change Assessment	% Change Assessment	2019 County Taxes	2018 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 764,778,139	\$ 709,338,735	\$ 55,439,404	7.82%	\$ 3,550,347	\$ 3,394,235	\$ 156,113	4.60%
Multi-Residential Taxable: Full	\$ 10,397,325	\$ 10,279,050	\$ 118,275	1.15%	\$ 53,095	\$ 54,105	\$ (1,010)	-1.87%
Farm Taxable: Full	\$ 1,805,482,537	\$ 1,579,980,611	\$ 225,501,926	14.27%	\$ 2,095,408	\$ 1,890,079	\$ 205,329	10.86%
Commercial Taxable: Full	\$ 42,529,021	\$ 39,859,380	\$ 2,669,641	6.70%	\$ 217,177	\$ 209,803	\$ 7,374	3.51%
Industrial Taxable: Full	\$ 21,370,529	\$ 18,117,860	\$ 3,252,669	17.95%	\$ 109,130	\$ 95,365	\$ 13,765	14.43%
Pipeline Taxable: Full	\$ 6,270,118	\$ 6,022,611	\$ 247,507	4.11%	\$ 20,376	\$ 20,173	\$ 203	1.00%
Managed Forest Taxable: Full	\$ 2,170,717	\$ 2,083,235	\$ 87,482	4.20%	\$ 2,519	\$ 2,492	\$ 27	1.09%
Residential Taxable: Farmland I	\$ 399,625	\$ 325,250	\$ 74,375	22.87%	\$ 464	\$ 389	\$ 75	19.20%
Commercial Taxable: Excess Land	\$ 496,471	\$ 475,300	\$ 21,171	4.45%	\$ 1,775	\$ 1,751	\$ 23	1.34%
Commercial Taxable: Vacant Land	\$ 630,362	\$ 784,200	\$ (153,838)	-19.62%	\$ 2,253	\$ 2,889	\$ (636)	-22.02%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 386,300	\$ 354,100	\$ 32,200	9.09%	\$ 1,381	\$ 1,305	\$ 76	5.84%
Industrial Taxable: Vacant Land	\$ 298,875	\$ 279,450	\$ 19,425	6.95%	\$ 1,068	\$ 1,030	\$ 39	3.76%
Industrial Taxable: Farmland I	\$ 15,100	\$ 13,200	\$ 1,900	14.39%	\$ 18	\$ 16	\$ 2	10.98%
TOTAL	\$ 2,655,225,119	\$ 2,367,912,982	\$ 287,312,137	12.13%	\$ 6,055,010	\$ 5,673,631	\$ 381,380	6.72%
% of Total County	18.7%	18.3%			14.5%	14.1%		

County of Huron
2019 Assessment Data and Tax Levy

Local Municipality: Morris Turnberry (4060)

Property Tax Class	2019 Assessment	2018 Assessment	\$ Change Assessment	% Change Assessment	2019 County Taxes	2018 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 259,054,891	\$ 246,359,964	\$ 12,694,927	5.15%	\$ 1,202,617	\$ 1,178,849	\$ 23,767	2.02%
Multi-Residential Taxable: Full	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Farm Taxable: Full	\$ 662,341,752	\$ 563,917,334	\$ 98,424,418	17.45%	\$ 768,701	\$ 674,596	\$ 94,105	13.95%
Commercial Taxable: Full	\$ 21,947,430	\$ 20,041,587	\$ 1,905,843	9.51%	\$ 112,076	\$ 105,490	\$ 6,585	6.24%
Industrial Taxable: Full	\$ 12,624,221	\$ 12,333,557	\$ 290,664	2.36%	\$ 64,466	\$ 64,919	\$ (452)	-0.70%
Pipeline Taxable: Full	\$ 2,376,142	\$ 2,338,500	\$ 37,642	1.61%	\$ 7,722	\$ 7,833	\$ (111)	-1.42%
Managed Forest Taxable: Full	\$ 5,363,585	\$ 4,598,784	\$ 764,801	16.63%	\$ 6,225	\$ 5,501	\$ 723	13.15%
Residential Taxable: Farmland I	\$ 176,250	\$ 166,500	\$ 9,750	5.86%	\$ 205	\$ 199	\$ 5	2.70%
Commercial Taxable: Excess Land	\$ 189,094	\$ 191,800	\$ (2,706)	-1.41%	\$ 676	\$ 707	\$ (31)	-4.35%
Commercial Taxable: Vacant Land	\$ 740,125	\$ 728,250	\$ 11,875	1.63%	\$ 2,646	\$ 2,683	\$ (38)	-1.40%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 186,379	\$ 199,100	\$ (12,721)	-6.39%	\$ 666	\$ 734	\$ (67)	-9.18%
Industrial Taxable: Vacant Land	\$ 423,966	\$ 328,900	\$ 95,066	28.90%	\$ 1,516	\$ 1,212	\$ 304	25.06%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
TOTAL	\$ 965,423,835	\$ 851,204,276	\$ 114,219,559	13.42%	\$ 2,167,514	\$ 2,042,723	\$ 124,791	6.11%
% of Total County	6.8%	6.6%			5.2%	5.1%		

County of Huron
2019 Assessment Data and Tax Levy

Local Municipality: North Huron (4050)

Property Tax Class	2019 Assessment	2018 Assessment	\$ Change Assessment	% Change Assessment	2019 County Taxes	2018 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 355,148,335	\$ 339,331,090	\$ 15,817,245	4.66%	\$ 1,648,713	\$ 1,623,723	\$ 24,991	1.54%
Multi-Residential Taxable: Full	\$ 9,916,925	\$ 9,850,550	\$ 66,375	0.67%	\$ 50,641	\$ 51,849	\$ (1,208)	-2.33%
Farm Taxable: Full	\$ 233,418,351	\$ 209,742,659	\$ 23,675,692	11.29%	\$ 270,901	\$ 250,908	\$ 19,993	7.97%
Commercial Taxable: Full	\$ 35,617,005	\$ 35,165,594	\$ 451,411	1.28%	\$ 181,880	\$ 185,097	\$ (3,217)	-1.74%
Industrial Taxable: Full	\$ 10,363,348	\$ 9,989,670	\$ 373,678	3.74%	\$ 52,921	\$ 52,581	\$ 340	0.65%
Pipeline Taxable: Full	\$ 4,337,504	\$ 4,284,196	\$ 53,308	1.24%	\$ 14,095	\$ 14,350	\$ (255)	-1.78%
Managed Forest Taxable: Full	\$ 2,893,649	\$ 2,431,256	\$ 462,393	19.02%	\$ 3,358	\$ 2,908	\$ 450	15.47%
Residential Taxable: Farmland I	\$ 119,423	\$ 122,100	\$ (2,677)	-2.19%	\$ 139	\$ 146	\$ (7)	-5.11%
Commercial Taxable: Excess Land	\$ 382,650	\$ 370,500	\$ 12,150	3.28%	\$ 1,368	\$ 1,365	\$ 3	0.20%
Commercial Taxable: Vacant Land	\$ 972,383	\$ 857,166	\$ 115,217	13.44%	\$ 3,476	\$ 3,158	\$ 318	10.06%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 29,100	\$ 29,100	\$ -	0.00%	\$ 104	\$ 107	\$ (3)	-2.98%
Industrial Taxable: Vacant Land	\$ 105,875	\$ 102,750	\$ 3,125	3.04%	\$ 378	\$ 379	\$ (0)	-0.03%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
TOTAL	\$ 653,304,548	\$ 612,276,631	\$ 41,027,917	6.70%	\$ 2,227,975	\$ 2,186,572	\$ 41,403	1.89%
% of Total County	4.6%	4.7%			5.3%	5.4%		

County of Huron
2019 Assessment Data and Tax Levy

Local Municipality: South Huron (4010)

Property Tax Class	2019 Assessment	2018 Assessment	\$ Change Assessment	% Change Assessment	2019 County Taxes	2018 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 946,440,857	\$ 895,359,242	\$ 51,081,615	5.71%	\$ 4,393,684	\$ 4,284,356	\$ 109,329	2.55%
Multi-Residential Taxable: Full	\$ 31,793,258	\$ 34,136,350	\$ (2,343,092)	-6.86%	\$ 162,354	\$ 179,679	\$ (17,325)	-9.64%
Farm Taxable: Full	\$ 1,126,790,071	\$ 998,397,654	\$ 128,392,417	12.86%	\$ 1,307,731	\$ 1,194,350	\$ 113,381	9.49%
Commercial Taxable: Full	\$ 138,736,390	\$ 128,306,669	\$ 10,429,721	8.13%	\$ 708,465	\$ 675,352	\$ 33,113	4.90%
Industrial Taxable: Full	\$ 35,247,298	\$ 34,273,969	\$ 973,329	2.84%	\$ 179,992	\$ 180,404	\$ (411)	-0.23%
Pipeline Taxable: Full	\$ 8,494,294	\$ 8,170,055	\$ 324,239	3.97%	\$ 27,603	\$ 27,366	\$ 237	0.87%
Managed Forest Taxable: Full	\$ 7,226,704	\$ 6,342,307	\$ 884,397	13.94%	\$ 8,387	\$ 7,587	\$ 800	10.55%
Residential Taxable: Farmland I	\$ 452,125	\$ 438,250	\$ 13,875	3.17%	\$ 525	\$ 524	\$ 0	0.09%
Commercial Taxable: Excess Land	\$ 2,083,307	\$ 1,831,251	\$ 252,056	13.76%	\$ 7,447	\$ 6,747	\$ 700	10.37%
Commercial Taxable: Vacant Land	\$ 2,670,575	\$ 2,506,608	\$ 163,967	6.54%	\$ 9,546	\$ 9,236	\$ 311	3.36%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 190,475	\$ 292,325	\$ (101,850)	-34.84%	\$ 681	\$ 1,077	\$ (396)	-36.79%
Industrial Taxable: Vacant Land	\$ 297,050	\$ 288,300	\$ 8,750	3.04%	\$ 1,062	\$ 1,062	\$ (0)	-0.04%
Industrial Taxable: Farmland I	\$ 60,000	\$ 60,000	\$ -	0.00%	\$ 70	\$ 72	\$ (2)	-2.98%
TOTAL	\$ 2,300,482,404	\$ 2,110,402,980	\$ 190,079,424	9.01%	\$ 6,807,548	\$ 6,567,812	\$ 239,736	3.65%
% of Total County	16.2%	16.3%			16.3%	16.3%		



COUNTY OF HURON

2019 BUDGET

COUNCIL

Corporation of the County of Huron

County Council

2019 Budget

The County Council budget represents those expenditures related to attendance at Council and Committee meetings, board meetings, mileage, conference and convention attendance for all Councillors, the Warden, and all appointed members of the various boards. The Huron County Accessibility Advisory Committee expenditures are reported with the Human Resources budget.

County Council provides overall direction for all program responsibilities. Council is accountable to the taxpayers of Huron County.

Section 224 of the Municipal Act states that it is the role of Council:

- (a) to represent the public and to consider the well-being and interests of the municipality;
- (b) to develop and evaluate the policies and programs of the municipality;
- (c) to determine which services the municipality provides;
- (d) to ensure that administrative practices and procedures are in place to implement decisions of council;
- (e) to maintain financial integrity of the municipality; and
- (f) to carry out the duties of council under this or any other Act.

Salaries and Benefits

Salaries and benefits are calculated based on each councillor and board member. Certain assumptions are made in determining this budget item. It is assumed that all councillors will have 100% attendance at the required meetings such as council and committee meetings and at a full day's rate. This budget includes a total of 15 councillors plus citizen members of the Library Board.

Staff assumes there will be special meetings that councillors will need to attend from time to time as well as strategic planning days and two bus trips.

The budget includes the \$5,560 Councillor annual honorarium, the Warden's honorarium at \$20,293 and conference allowance at \$3,757. Library Board member's conference allowance is \$1,250. Full day per diem is \$325.79 and a half day per diem is \$186.16.

For each budget year, the Board of Health members' per diems are shown within the Health Unit budget.

Based on these assumptions, total salaries and benefits are expected to increase by \$10,200 or 2.41% over the 2018 budget.

New Equipment

There are no anticipated equipment purchases for 2019, however, a small amount is being included for unexpected costs.

Purchased Service

In preparing a budget for Council, staff must make assumptions on the activities in which Council wishes to participate or become involved. One assumption is strategic planning. \$10,000 is being included within the Council budget for such activities.

Operational

Operational expenditures are those expenditures that occur in most program areas in order to be able to function. The expenses include office expense, travel and meals, training, publications, memberships, postage, etc.

The conference budget is based on each councillor utilizing their full conference allowance of \$3,757, with no limit for the Warden. Past experience has shown that many councillors will not utilize their full allowance. Library Board member's conference allowance is \$1,250.

Overall, the operational accounts are reflecting an increase over 2018 of \$2,915.

Program

Included in this area are expenses for promotional/public relations and special events such as a council bus tour, the Warden's banquet and reception and other events. There is no change in the program account budget for 2019.

Summary

Overall, Council's budget is planned to decrease by \$5,585 or 0.95% to a total of \$583,205.

COUNTY OF HURON

Council

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Councillor's Remuneration	373,852	350,320	409,000	412,300	3,300	0.81%
Total Salaries	373,852	350,320	409,000	412,300	3,300	0.81%
BENEFITS						
Statutory Benefits	12,405	11,963	13,500	20,400	6,900	51.11%
Total Benefits	12,405	11,963	13,500	20,400	6,900	51.11%
Total Salaries and Benefits	386,257	362,283	422,500	432,700	10,200	2.41%
EQUIPMENT						
Equipment Replacement New (under \$1,000)	-	11,370	26,000	1,000	(25,000)	-96.15%
Total Equipment	-	11,370	26,000	1,000	(25,000)	-96.15%
PURCHASED SERVICE						
Consulting/Professional Fees	326	-	4,000	10,000	6,000	150.00%
Insurance	7,471	7,540	7,700	8,000	300	3.90%
Legal Fees	407	-	2,500	2,500	-	0.00%
Printing (External)	776	283	1,000	1,000	-	0.00%
Total Purchased Service	8,979	7,823	15,200	21,500	6,300	41.45%
OPERATIONAL						
Advertising	-	585	500	500	-	0.00%
Associations/Memberships	28,327	23,689	28,500	30,200	1,700	5.96%
Conventions/Conferences	34,136	24,762	56,000	56,675	675	1.21%
Miscellaneous Admin.	411	2,012	1,200	1,200	-	0.00%
Office Expense	26	111	250	250	-	0.00%
Rent	9,400	9,400	9,400	9,400	-	0.00%
Staff Training	-	393	-	-	-	0.00%
Telecommunications	702	597	720	660	(60)	-8.33%
Travel/Meals	4,635	8,556	8,620	8,620	-	0.00%
Depreciation - Capital Assets	370	1,094	500	1,100	600	120.00%
Total Operational	78,236	71,315	105,690	108,605	2,915	2.76%
PROGRAM						
Special Events	2,640	12,343	8,900	8,900	-	0.00%
Promotion/Public Relations	1,358	4,466	10,500	10,500	-	0.00%

COUNTY OF HURON**Council****Budget for the year ending December 31, 2019**

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Program	3,997	16,809	19,400	19,400	-	0.00%
TOTAL EXPENDITURES	477,469	469,600	588,790	583,205	(5,585)	-0.95%
(SURPLUS)/DEFICIT - ACCRUAL	477,469	469,600	588,790	583,205	(5,585)	-0.95%
LEVY BASED ADJUSTMENTS						
Less Depreciation			-	-	-	0.00%
Add Capital Asset Expenditures			-		-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	477,469	469,600	588,790	583,205	(5,585)	-0.95%

COUNTY OF HURON
Accessibility Advisory Committee
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	17,527	727	-	-	-	0.00%
Salaries - Part Time	-	2	29,000	-	(29,000)	-100.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Councillor's Remuneration	4,712	9,743	10,748	10,750	2	0.02%
Total Salaries	22,239	10,472	39,748	10,750	(28,998)	-72.95%
BENEFITS						
Statutory Benefits	1,553	394	2,500	532	(1,968)	-78.72%
Total Benefits	5,568	540	2,500	532	(1,968)	-78.72%
Total Salaries and Benefits	27,807	11,011	42,248	11,282	(30,966)	-73.30%
EQUIPMENT						
Equipment Replacement New (under \$1,000)	3,048	3,048	-	-	-	0.00%
Total Equipment	3,048	3,048	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	32,000	32,000	0.00%
Insurance	765	783	800	800	-	0.00%
Intra County Purchases	-	-	-	-	-	0.00%
Insurance Claim	-	-	-	-	-	0.00%
Legal Fees	-	-	-	-	-	0.00%
Printing (External)	1,172	-	600	600	-	0.00%
Miscellaneous Services	-	586	-	-	-	0.00%
Total Purchased Service	1,937	1,369	1,400	33,400	32,000	2285.71%
OPERATIONAL						
Advertising	-	1,359	300	300	-	0.00%
Miscellaneous Admin.	134	-	2,000	2,000	-	0.00%
Office Expense	11	-	200	200	-	0.00%
Postage/Courier	4	-	100	100	-	0.00%
Travel/Meals	1,682	284	1,500	1,500	-	0.00%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	1,832	1,643	4,100	4,100	-	0.00%

COUNTY OF HURON**Accessibility Advisory Committee****Budget for the year ending December 31, 2019**

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
PROGRAM						
Miscellaneous Program	6,259	4,243	16,250	16,250	-	0.00%
Total Program	6,259	4,243	16,250	16,250	-	0.00%
TOTAL EXPENDITURES	40,883	21,314	63,998	65,032	1,034	1.62%
(SURPLUS)/DEFICIT - ACCRUAL	40,883	21,314	63,998	65,032	1,034	1.62%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	40,883	21,314	63,998	65,032	1,034	1.62%



COUNTY OF HURON
2019 BUDGET

CORPORATE EXPENSE

Corporation of the County of Huron

Corporate Expense

2019 Budget

The types of expenditures captured in the Corporate Expense budget are those that cannot be allocated to a specific department or program. These include general legal and consulting fees, Council approved grants to various organizations, provision for unforeseen/contingencies, the County's share of tax write-offs, cost of MPAC, etc.

Revenue

The Ontario Municipal Partnership Funding (OMPF) has been reduced to \$1,469,300 in 2019 as compared to \$1,728,500 in 2018. This funding will continue to be phased out and will eventually be eliminated for the County of Huron over the next 2-5 years.

Interest income has been increased by \$150,000 based on the rising interest rates.

Purchased Services

There is \$15,000 budget for general consulting costs in 2017. \$39,000 is also being included in this budget line for the ECM program and Novus Agenda – which is the annual support costs required for ongoing maintenance, upgrades and support of the system.

Operational

There are no changes in 2019 for the operational expenses.

Program

Council has approved the following grants to various organizations:

Recipient	2019	2020	2021
REACH	\$47,000	\$33,000	\$20,000
Wingham Hospital	\$100,000	\$100,000	
SWIFT	\$135,712		
Goderich Hospital	150,000	150,000	150,000
Total	\$432,712	\$283,000	\$170,000

In addition to the above amounts, \$66,000 has been included in the budget for the Huron County Food Bank Distribution Centre. The \$66,000 for the HCFBDC is being funded by the levy, the balance of the grant funding is from reserves. \$3,000 has also been included for slope remediation repairs at the Menesetung bridge.

MPAC expenses are also increasing by 3.30% to \$1,220,000. MPAC charges the upper tier municipality to provide assessment services to the overall County and its local municipalities.

Other Expenditures

There are no provisions currently built into the budget for any additional 2019 grant requests.

Capital

Asset Management software - \$60,000 has been included in the Corporate budget. The project work on asset management software was initiated in 2018 with the integration between the GIS and Worktech systems. Work will continue into 2019.

Reserve Usage

Reserves are being utilized in order to offset the OMPF funding impacts and capital expenditures. \$60,000 is being used to cover Asset Management, while a total of \$1,506,513 (3.75% of 2018 levy) is being funded from the 2018 estimated annual surplus and reserves.

\$282,212 relates to the funding for the REACH, Wingham Hospital, and SWIFT which is to be funded from reserves. \$150,000 is for the Corporate Kaizen project. An additional \$150,000 from Reserves is for the Goderich Hospital funding over 5 years (\$750,000 total).

Corporate Special Projects

\$150,000 is being budget for the Corporate Kaizen project, to be funded from reserves.

Summary

Overall, the levy required to support corporate expenses is increasing by \$450,345 or 19.98% from the 2018 budget. This increase is due to a reduction in reserve transfers over 2018 for levy mitigation and the reduction in OMPF funding.

County of Huron
Corporate
Total Capital Requirements
For the year ending December 31, 2019

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Treasury							
Computers (2)					\$ 4,000		
Furniture/Chairs					\$ 3,000		
TOTAL TREASURY					\$ 7,000		
CAO/Clerk							
Computers (2)					\$ 4,000		
Furniture/Chairs					\$ 2,000		
TOTAL CAO/CLERK					\$ 6,000		
Council							
Corporate							
Asset Management Software					\$ 60,000	60,000	Reserve Carryforward
TOTAL CAPITAL FUNDING REQUEST					\$ 75,000		
LESS: DEPRECIATION					\$ (8,400)		
NET CAPITAL FUNDING REQUIREMENTS					\$ 66,600		

COUNTY OF HURON

Corporate

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
COUNTY RATES						
County Levy General	39,015,216	40,185,674	-	-	-	0.00%
Payment in Lieu	292,306	306,307	-	-	-	0.00%
Supplementary Taxes	610,648	565,194	-	-	-	0.00%
Total County Rates	39,918,171	41,057,175	-	-	-	0.00%
PROVINCIAL GRANTS						
OMPF	2,033,500	1,728,500	1,728,500	1,469,300	(259,200)	-15.00%
Total Provincial Grants	2,033,500	1,728,500	1,728,500	1,469,300	(259,200)	-15.00%
OTHER REVENUE						
Fees/Licenses	65	70	-	-	-	0.00%
Miscellaneous Revenue	248	252	-	-	-	0.00%
Investment Income	797,904	975,843	600,000	750,000	150,000	25.00%
Rent/Lease	1,000	1,550	-	-	-	0.00%
Third Party Recoveries	1,497	2,038	-	-	-	0.00%
Total Other Revenue	800,775	979,753	600,000	750,000	150,000	25.00%
TOTAL REVENUE	42,752,446	43,765,428	2,328,500	2,219,300	(109,200)	-4.69%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	0	82,843	-	-	-	0.00%
Total Salaries	0	82,843	-	-	-	0.00%
BENEFITS						
Statutory Benefits	75,924	24,157	-	-	-	0.00%
Extended Benefits	167,788	-	-	62,000	62,000	0.00%
OMERS	48	-	-	-	-	0.00%
Total Benefits	243,760	24,157	-	62,000	62,000	0.00%
Total Salaries and Benefits	243,760	107,000	-	62,000	62,000	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	84,400	133,591	51,000	54,000	3,000	5.88%
Insurance	29,143	46,768	-	-	-	0.00%

COUNTY OF HURON

Corporate

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
Intra County Purchases	-	-	-	-	-	0.00%
Printing (External)	122	2,748	-	-	-	0.00%
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	113,665	183,108	51,000	54,000	3,000	5.88%
OPERATIONAL						
Bank Charges	2,809	3,158	3,400	3,400	-	0.00%
Conventions/Conferences	-	2,390	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Postage/Courier	-	722	-	-	-	0.00%
Telecommunications	14,279	14,331	17,650	17,650	-	0.00%
Travel/Meals	1,691	899	4,000	4,000	-	0.00%
Depreciation - Capital Assets	38,986	50,933	44,758	33,680	(11,078)	-24.75%
Total Operational	57,766	72,432	69,808	58,730	(11,078)	-15.87%
PROGRAM						
Special Events	-	-	-	-	-	0.00%
Miscellaneous Program	742,857	351,712	348,212	501,712	153,500	44.08%
Program Supplies & Costs	200	2,100	5,000	5,000	-	0.00%
Assessment MPAC	1,150,613	1,181,000	1,181,000	1,220,000	39,000	3.30%
OMERS Admin Fee	2,644	2,623	3,500	3,000	(500)	-14.29%
Total Program	1,896,315	1,537,435	1,537,712	1,729,712	192,000	12.49%
OTHER EXPENDITURES						
Provision for Unforeseen	-	-	-	-	-	0.00%
Share of Write-offs	543,477	461,545	450,000	450,000	-	0.00%
Total Other Expenditures	543,477	461,545	450,000	450,000	-	0.00%
TOTAL EXPENDITURES	2,854,983	2,361,520	2,108,520	2,354,442	245,922	11.66%
(SURPLUS)/DEFICIT - ACCRUAL	(39,897,463)	(41,403,908)	(219,980)	135,142	355,122	-161.43%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(44,758)	-	44,758	-100.00%
Add Capital Asset Expenditures			60,000	60,000	-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(2,049,690)	(1,999,225)	50,465	-2.46%
TOTAL COUNTY LEVY	(39,897,463)	(41,403,908)	(2,254,428)	(1,804,083)	450,345	-19.98%

COUNTY OF HURON
Corporate - Special Projects
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Part Time	11,963	23,776	21,500	-	(21,500)	-100.00%
Total Salaries	11,963	23,776	21,500	-	(21,500)	-100.00%
BENEFITS						
Statutory Benefits	1,013	2,476	8,500	-	(8,500)	-100.00%
Total Benefits	1,013	2,476	8,500	-	(8,500)	-100.00%
Total Salaries and Benefits	12,977	26,252	30,000	-	(30,000)	-100.00%
PURCHASED SERVICE						
Consulting/Professional Fees	36,328	9,843	150,000	150,000	-	0.00%
Total Purchased Service	36,328	9,843	150,000	150,000	-	0.00%
OPERATIONAL						
Office Expense	-	-	-	-	-	0.00%
Staff Training	1,558	1,558	-	-	-	0.00%
Telecommunications	-	-	-	-	-	0.00%
Total Operational	1,558	1,558	-	-	-	0.00%
TOTAL EXPENDITURES	50,862	37,653	180,000	150,000	(30,000)	-16.67%
(SURPLUS)/DEFICIT - ACCRUAL	50,862	37,653	180,000	150,000	(30,000)	-16.67%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(180,000)	(150,000)	30,000	-16.67%

COUNTY OF HURON**Corporate - Special Projects****Budget for the year ending December 31, 2019**

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL COUNTY LEVY	50,862	37,653	-	-	-	0.00%



COUNTY OF HURON
2019 BUDGET

CAO/ CLERK/ CORPORATE RECORDS

Corporation of the County of Huron

CAO/Clerk

2019 Budget

The CAO/Clerk budget represents the cost of operating the CAO and County Clerk offices.

The Municipal Act 229 states the Chief Administrator position can be expected to be responsible for:

- Exercising general control and management of the affairs of the municipality for the purpose of ensuring the efficient and effective operation of the municipality
- Performing such other duties as are assigned by the municipality

The Clerk position is mandated and the duties are listed in the Municipal Act 228 (1).

Salaries and Benefits

Salaries and benefits are calculated on an employee by employee basis. Each annual grid movement is calculated as is the general wage increase for all non-union employees. All positions in the CAO/Clerk area are non-union. Each statutory deduction, extended benefit, and pension plan deduction is calculated separately on an individual basis.

Overall, total salaries and benefits are proposed to decrease by \$26,500 over the previous year's budget. The decrease in wages is the result of a budget error in 2018. There are no new positions being added in 2019.

Equipment

There are no proposed changes in equipment expenditures for 2019.

Purchased Service

Purchased service costs cover insurance and legal fees. There are minimal changes being budget for 2019.

Operational

Operational expenditures are those expenditures that occur in most program areas in order to be able to function. The expenses include office expense, staff travel and meals, training, publications, postage, etc. The budget for these expenditures is increasing on a year over year basis by 6.26% or \$4,580, primarily due CAO conference and staff training expenditures.

Revenue

There is an increase of 7,176 in the anticipated recovery from the departments.

Capital Budget

\$6,000 is being budget for office furniture and replacement computers

Existing Staff:

Chief Administrative Officer

County Clerk

Executive Assistant

Admin Clerk

Deputy Clerk

Summary

The overall county levy requirement for the CAO/Clerk's operating budget is decreasing by \$25,646 or 4.11%

County of Huron
Corporate
Total Capital Requirements
For the year ending December 31, 2019

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Treasury							
Computers (2)					\$ 4,000		
Furniture/Chairs					\$ 3,000		
TOTAL TREASURY					\$ 7,000		
CAO/Clerk							
Computers (2)					\$ 4,000		
Furniture/Chairs					\$ 2,000		
TOTAL CAO/CLERK					\$ 6,000		
Council							
Corporate							
Asset Management Software					\$ 60,000	60,000	Reserve Carryforward
TOTAL CAPITAL FUNDING REQUEST					\$ 75,000		
LESS: DEPRECIATION					\$ (8,400)		
NET CAPITAL FUNDING REQUIREMENTS					\$ 66,600		

COUNTY OF HURON

CAO - Clerk

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	125,038	122,474	122,474	129,650	7,176	5.86%
Total Other Revenue	125,038	122,474	122,474	129,650	7,176	5.86%
TOTAL REVENUE	125,038	122,474	122,474	129,650	7,176	5.86%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	476,534	486,851	515,000	507,500	(7,500)	-1.46%
Salaries - Part Time	1,559	43	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	(23)	-	-	-	-	0.00%
Total Salaries	478,070	486,894	515,000	507,500	(7,500)	-1.46%
BENEFITS						
Statutory Benefits	26,908	28,102	32,250	29,800	(2,450)	-7.60%
Extended Benefits	34,526	29,129	53,600	37,500	(16,100)	-30.04%
OMERS	52,762	55,138	58,650	58,200	(450)	-0.77%
Total Benefits	114,196	112,369	144,500	125,500	(19,000)	-13.15%
Total Salaries and Benefits	592,266	599,263	659,500	633,000	(26,500)	-4.02%
EQUIPMENT						
Equipment Rentals/Leases	1,438	1,438	1,440	1,440	-	0.00%
Equipment Repairs & Maint.	-	40	300	300	-	0.00%
Equipment Replacement New (under \$1,000)	597	-	1,000	1,000	-	0.00%
Small Tools/Equipment	-	115	500	500	-	0.00%
Total Equipment	2,034	1,593	3,240	3,240	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Insurance	3,928	3,917	4,000	4,200	200	5.00%
Occupational Accident Insurance	813	840	900	950	50	5.56%
Legal Fees	13,509	4,600	5,000	5,000	-	0.00%
Maintenance Contracts	-	-	-	-	-	0.00%
Printing (External)	262	-	-	-	-	0.00%
Miscellaneous Services	-	50	1,200	1,200	-	0.00%

COUNTY OF HURON

CAO - Clerk

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Purchased Service	18,511	9,406	11,100	11,350	250	2.25%
OPERATIONAL						
Advertising	-	1,441	500	750	250	50.00%
Associations/Memberships	1,037	1,716	2,400	3,100	700	29.17%
Conventions/Conferences	15,226	9,205	21,100	23,850	2,750	13.03%
Miscellaneous Admin.	1,201	1,182	1,200	1,200	-	0.00%
Office Expense	6,262	5,150	7,200	7,200	-	0.00%
Postage/Courier	400	253	1,200	800	(400)	-33.33%
Publications & Subscriptions	1,547	192	1,300	1,300	-	0.00%
Rent	15,650	15,650	15,650	16,648	998	6.38%
Staff Training	1,243	918	4,000	6,000	2,000	50.00%
Telecommunications	4,074	3,383	4,800	4,000	(800)	-16.67%
Travel/Meals	10,027	16,516	10,050	10,050	-	0.00%
Depreciation - Capital Assets	3,718	3,455	3,718	2,800	(918)	-24.69%
Total Operational	60,387	59,060	73,118	77,698	4,580	6.26%
TOTAL EXPENDITURES	673,199	669,322	746,958	725,288	(21,670)	-2.90%
(SURPLUS)/DEFICIT - ACCRUAL	548,161	546,848	624,484	595,638	(28,846)	-4.62%
LEVY BASED ADJUSTMENTS						
Less Depreciation			-	(2,800)	(2,800)	0.00%
Add Capital Asset Expenditures			-	6,000	6,000	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	548,161	546,848	624,484	598,838	(25,646)	-4.11%

COUNTY OF HURON
Corporate Records
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	53,074	42,478	53,872	54,700	828	1.54%
Total Salaries	53,074	42,478	53,872	54,700	828	1.54%
BENEFITS						
Statutory Benefits	4,501	3,650	4,607	4,900	293	6.36%
Extended Benefits	3,204	2,663	2,990	6,000	3,010	100.67%
OMERS	4,808	3,851	4,849	4,900	51	1.05%
Burden	-	-	-	-	-	0.00%
Total Benefits	12,513	10,164	12,446	15,800	3,354	26.95%
Total Salaries and Benefits	65,588	52,642	66,318	70,500	4,182	6.31%
PURCHASED SERVICE						
Audit	-	-	-	-	-	0.00%
Consulting/Professional Fees	305	305	10,000	10,000	-	0.00%
Intra County Purchases	-	2,000	2,000	2,000	-	0.00%
Total Purchased Service	305	2,432	12,000	12,000	-	0.00%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	274	265	300	300	-	0.00%
Conventions/Conferences	1,677	2,142	2,000	2,000	-	0.00%
Office Expense	13	-	850	850	-	0.00%
Rent	-	-	5,000	5,000	-	0.00%
Staff Training	722	622	1,500	1,500	-	0.00%
Travel/Meals	294	1,094	1,200	1,200	-	0.00%
Garbage	-	-	3,000	3,000	-	0.00%
Total Operational	2,980	4,121	13,850	13,850	-	0.00%
TOTAL EXPENDITURES	68,874	59,196	92,168	96,350	4,182	4.54%
(SURPLUS)/DEFICIT - ACCRUAL	68,874	59,196	92,168	96,350	4,182	4.54%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%

COUNTY OF HURON
Corporate Records
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	68,874	59,196	92,168	96,350	4,182	4.54%



COUNTY OF HURON
2019 BUDGET

FINANCE

Corporation of the County of Huron

Finance Department

2019 Budget

The Treasurer's position is mandated by the Municipal Act: 286(1): A municipality shall appoint a treasurer who is responsible for handling all of the financial affairs of the municipality on behalf of and in the manner directed by the council of the municipality.

This position is not able to fulfill this mandate without the team in the Treasury department. The Treasury Department serves both needs of Council and the needs of the other departments within the County.

The Treasury department serves Council by:

- Assuring the protection of the County's assets by having adequate internal controls in place and that these controls are adhered to.
- Providing Council with information with respect to the financial affairs of the municipality as it requires or requests
- Co-ordinating, analyzing and presenting a consolidated budget that provides the basis to identify the levy requirement and provide Council with a benchmark for the activities in the year
- Ensuring compliance with legislative and regulatory guidelines related to financial controls and reporting
- Achieving an unqualified audit opinion on the County's corporate financial statements each year
- Providing appropriate insurance claims management and risk management to protect the County's assets and personnel

The Treasury department serves the other County departments by:

- Preparing reports for the various programs to assist in obtaining Ministry grants and funding
- Assisting in interpretation of policy and internal controls
- Ensuring accuracy and reliability in pay and compensation systems
- Providing analysis of the financial information
- Providing assistance in preparing of departments budgets and financial statements
- Ensuring the correct recording of costs and liabilities to ensure the accuracy of the financial system and records

The budget being presented is in full compliance with PSAB. Capital requirements are budgeted separate from the operational costs. Depreciation is budgeted as an operational cost. The levy raised to fund depreciation is used for the cost of replacing and upgrading those capital assets.

Third Party Recoveries

Other departments within the County receive funding from the various Ministries. Most grants allow a portion of the funding be used for overhead or administration piece. Because the financial piece of the County is within the Treasury department, Treasury recover its services from the other departments for the service.

Salaries and Benefits

Salaries and benefits are calculated on an employee by employee basis. Annual grid movements are calculated.

Salaries are \$8,810 higher than the previous year. These changes are a result of the budgeted 1.5% Non-union pay increase for 2019.

Equipment

These expenditures consist of rental of office equipment and repairs for computers and replacement of minor equipment. These costs are consistent with 2018.

Purchased Services

These expenditures include audit, insurance and consulting. This group of costs increased by \$1,525.

Operational

Operational expenditures are costs incurred so that the Treasury department can function. This includes office expense, staff travel, training, postage and depreciation etc. There is an increase in the budget of \$4,143 for 2019. This is due to an increase in professional memberships in the department, and increased conference costs.

Capital Budget

The capital budget request is for the scheduled replacement of 2 computers and office furniture. The total costs are \$7,000.

Summary

Overall, the net change in the Treasury budget is an increase of \$9,545 or 1.18%.

Organization

Treasurer and Director Corporate Services
Manager of Financial Services & Deputy Treasurer
Senior Accountant
Junior Accountant (2)
Payroll Administrator
Accounts Payable Clerk
Accounts Receivable Clerk/Receptionist
Payroll Clerk

County of Huron
Corporate
Total Capital Requirements
For the year ending December 31, 2019

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Treasury							
Computers (2)					\$ 4,000		
Furniture/Chairs					\$ 3,000		
TOTAL TREASURY					\$ 7,000		
CAO/Clerk							
Computers (2)					\$ 4,000		
Furniture/Chairs					\$ 2,000		
TOTAL CAO/CLERK					\$ 6,000		
Council							
Corporate							
Asset Management Software					\$ 60,000	60,000	Reserve Carryforward
TOTAL CAPITAL FUNDING REQUEST					\$ 75,000		
LESS: DEPRECIATION					\$ (8,400)		
NET CAPITAL FUNDING REQUIREMENTS					\$ 66,600		

COUNTY OF HURON

Treasury

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Fees/Licenses	-	25	-	-	-	0.00%
Intra County Recoveries	218,980	230,657	230,657	229,342	(1,315)	-0.57%
Third Party Recoveries	57	481	-	-	-	0.00%
Total Other Revenue	219,037	231,163	230,657	229,342	(1,315)	-0.57%
TOTAL REVENUE	219,037	231,163	230,657	229,342	(1,315)	-0.57%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	555,193	590,859	704,590	656,500	(48,090)	-6.83%
Salaries - Part Time	71,430	53,261	-	56,900	56,900	0.00%
Salaries - Time Off in Lieu Owing	(1,332)	(577)	-	-	-	0.00%
Total Salaries	625,292	643,543	704,590	713,400	8,810	1.25%
BENEFITS						
Statutory Benefits	40,434	41,609	45,950	49,500	3,550	7.73%
Extended Benefits	34,096	38,241	55,000	49,000	(6,000)	-10.91%
OMERS	60,919	65,275	75,400	75,500	100	0.13%
Total Benefits	135,449	145,126	176,350	174,000	(2,350)	-1.33%
Total Salaries and Benefits	760,740	788,669	880,940	887,400	6,460	0.73%
EQUIPMENT						
Equipment Rentals/Leases	4,238	4,545	5,040	5,040	-	0.00%
Equipment Repairs & Maint.	-	-	2,000	2,000	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Small Tools/Equipment	-	-	-	-	-	0.00%
Total Equipment	4,238	4,545	7,040	7,040	-	0.00%
PURCHASED SERVICE						
Audit	8,429	8,651	8,700	9,075	375	4.31%
Consulting/Professional Fees	10,384	10,414	22,600	23,500	900	3.98%
Insurance	3,292	3,329	3,400	3,500	100	2.94%
Occupational Accident Insurance	808	837	800	950	150	18.75%
Legal Fees	1,023	6,104	1,000	1,000	-	0.00%

COUNTY OF HURON

Treasury

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
Printing (External)	2,430	-	3,250	3,250	-	0.00%
Total Purchased Service	26,461	29,699	39,870	41,395	1,525	3.82%
OPERATIONAL						
Advertising	1,254	-	500	500	-	0.00%
Associations/Memberships	4,011	4,505	5,900	7,900	2,000	33.90%
Bank Charges	25	25	200	200	-	0.00%
Conventions/Conferences	4,325	6,346	8,425	10,425	2,000	23.74%
Office Expense	8,597	10,582	10,500	10,500	-	0.00%
Postage/Courier	5,496	10,538	12,580	12,500	(80)	-0.64%
Publications & Subscriptions	3,233	1,964	3,000	3,000	-	0.00%
Rent	36,240	36,240	36,240	36,240	-	0.00%
Staff Training	3,804	6,400	12,100	12,100	-	0.00%
Telecommunications	3,067	2,894	5,000	5,000	-	0.00%
Travel/Meals	3,232	7,043	4,275	5,300	1,025	23.98%
Depreciation - Capital Assets	6,011	5,623	6,402	5,600	(802)	-12.53%
Total Operational	79,295	92,159	105,122	109,265	4,143	3.94%
TOTAL EXPENDITURES	870,735	915,071	1,032,972	1,045,100	12,128	1.17%
(SURPLUS)/DEFICIT - ACCRUAL	651,698	683,908	802,315	815,758	13,443	1.68%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(6,402)	(5,600)	802	-12.53%
Add Capital Asset Expenditures			11,700	7,000	(4,700)	-40.17%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	651,698	683,908	807,613	817,158	9,545	1.18%



COUNTY OF HURON
2019 BUDGET

Information Technology

Corporation of the County of Huron
Corporate Services Department
(BTS) Business Technology Solutions Division
2019 Budget

Background:

The Business Technology Solutions (BTS) Division budget includes 3 sub-budgets: IT, GIS (Geographic Information System), and 9-1-1.

BTS uses a modified zero-based budgeting approach where major budget lines are built up from zero based on the expected needs for the coming year. Each budget line item has detailed information supporting the figures, which are available to review upon request.

2018 Highlights:

- Launched the Novus Agenda for the County staff and the County Council
- Provisioned GIS open data site
- Facilitated the TIM committee's prioritization of over 50 IT projects for 2018.
- Successfully delivered 15 projects to the business.
- Responded to approx. 2400 IT Help Tickets from staff for IT and GIS services
- Processed approx. 60 IT Purchase Orders on behalf of corporate departments
- Continuing the 35-40 HR schedule for some BTS staff on voluntary basis to increase available staff hours to the business
- Corporate Network Audit

Work Plan

BTS ensures that corporate systems, business applications and mission critical services are readily available and reliable. BTS Division partners with County departments to provide technical leadership, consultation and solution based services encouraging collaboration across the corporation. IT is involved with ongoing and planned projects including software and application implementation, new build and renovations, web and social media development, training, technology purchases, and ongoing advancements in technology.

Work for the coming year will include:

- Health Unit Merger Project
- Continue Implementing Corporate Telephony System upgrade and migrate from the legacy systems
- Corporate Security Project
- Facilitate prioritization of 50 IT projects for 2019
- Developing updated and new policies through the Information Governance Steering Committee, TIM Committee and SMT - Ongoing
- IT Service Catalog – Ongoing
- Launching selected ERP/ECM business processes in collaboration with key business units (Treasury and HR) and the TIM - Ongoing
- HRIS (Human Resources Information System) Project
- Provide strategic solutions for technical services including: data integrity, security, database development, network storage, back-up systems, and systems support

Both the IT and GIS operating sub-budgets are funded from the County levy, with recoveries from the Health Unit and EMS for services delivered.

Staff

Status	Hours	2018 FTE	# Positions	2019 FTE Additions/Reductions	Total 2019 FTE
Regular	Full-time	11 IT <u>6</u> GIS/911 17	17	0.0	17.0
Occasional (students)	Full-time/Part-time	0.4 IT <u>1.0</u> GIS 1.4	2	0.0	1.4
Total		18.4	19	0.0	18.4

BUDGET IMPACTS

Overall costs have been moderated by controlling operating expenses where possible, and by securing funding from Emergency Services and Health Unit. The attached budget would accommodate the core functions of the department, plus priority projects for the coming year.

County of Huron
Information Technology
Total Capital Requirements
For the year ending December 31, 2019

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Enterprise Phone System	Equipment > \$1000	Asset Maintenance/Replacement	High	Handsets, additional hardware requirements	5,000		
Network Infrastructure Devices	Equipment > \$1000	Growth Related Need & Asset Maintenance/Replacement	High	Asset refresh - WAPs,	25,500		
Network Infrastructure Hardware	Equipment > \$1000	Growth Related Need & Asset Maintenance/Replacement	High	Asset refresh - servers, SAN,	25,500		
Network Infrastructure devices	Equipment > \$1001	Growth Related Need & Asset Maintenance/Replacement	High	Asset refresh - servers, SAN,	9,000	9,000	2018 Carryforward
Multi-Factor Authentication (MFA) Solution	Equipment > \$1000	Information/Data Security	High	To provide real-time analysis of security alerts generated by applications and network devices. Security logs and report generation.	5,000	5,000	2018 Carryforward
SIEM (Security Information and Event Management) Solution	Equipment > \$1000	Information/Data Security	High	To provide real-time analysis of security alerts generated by applications and network devices. Security logs and report generation.	15,000	15,000	2018 Carryforward
Research & Development	Equipment > \$1000	Growth Related Need	High	Various technology items	3,000	3,000	2018 Carryforward
Staff Workstations Hardware	Equipment > \$1000	Asset Maintenance/Replacement	High	IT staff - Lifecycle Renewal	6,100		
Hard drive destruction solution	Equipment > \$1000	Information/Data Security	High	De-gaussing or shredding solution for protecting against data loss prevention and privacy concerns	5,000		
Licenses for Remote Support	Software > \$1000	Growth Related Need	High	Software - Remote Support	5,000		
					104,100		
911 Capital							
					0		
GIS Capital							
Staff Workstations	Equipment > \$1000	Asset Maintenance/Replacement	High	GIS/911 Staff - Lifecycle Replacement	2,500		
Adobe Pro Licenses	Equipment > \$1000	Workflow automation	High	Used to simplify data layer conversions to PDF	1,050		
					3,550		
TOTAL CAPITAL FUNDING REQUEST					107,650	32,000	
LESS: DEPRECIATION					(75,650)		
NET CAPITAL FUNDING REQUIREMENTS					32,000		

COUNTY OF HURON
Information Technology - Summary
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	195,055	221,101	239,003	241,740	2,737	1.15%
Corp Service Allocation Recoveries	169,229	169,229	169,229	169,229	-	0.00%
Third Party Recoveries	950	131	-	-	-	0.00%
Total Other Revenue	365,234	390,461	408,232	410,969	2,737	0.67%
TOTAL REVENUE	365,234	390,461	408,232	410,969	2,737	0.67%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	1,039,568	1,099,503	1,331,466	1,373,931	42,465	3.19%
Salaries - Part Time	62,243	65,803	51,765	53,757	1,992	3.85%
Total Salaries	1,096,682	1,164,146	1,383,231	1,427,688	44,457	3.21%
BENEFITS						
Statutory Benefits	78,357	79,024	92,125	96,452	4,327	4.70%
Extended Benefits	83,941	85,165	108,388	115,309	6,921	6.39%
OMERS	108,095	119,113	141,423	145,962	4,539	3.21%
Total Benefits	270,393	283,302	341,936	357,723	15,787	4.62%
Total Salaries and Benefits	1,367,074	1,447,448	1,725,167	1,785,411	60,244	3.49%
EQUIPMENT						
Equipment Repairs & Maint.	3,644	1,862	30,805	30,560	(245)	-0.80%
Equipment Replacement New (under \$1,000)	46,494	55,327	65,010	70,700	5,690	8.75%
Small Tools/Equipment	253	1,924	3,000	3,000	-	0.00%
Software	133,410	85,392	67,652	61,094	(6,558)	-9.69%
Total Equipment	183,800	144,506	166,467	165,354	(1,113)	-0.67%
PURCHASED SERVICE						
Consulting/Professional Fees	67,454	48,402	88,500	111,500	23,000	25.99%
Insurance	5,034	5,092	5,200	5,400	200	3.85%
Intra County Purchases	15	-	-	-	-	0.00%
Legal Fees	254	5,681	-	-	-	0.00%
Maintenance Contracts	38,845	52,969	103,719	105,621	1,902	1.83%
Printing (External)	456	378	1,400	1,400	-	0.00%

COUNTY OF HURON
Information Technology - Summary
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Purchased Service	112,059	112,522	198,819	223,921	25,102	12.63%
OPERATIONAL						
Advertising	-	-	500	500	-	0.00%
Associations/Memberships	1,711	2,471	1,760	3,529	1,769	100.51%
Conventions/Conferences	7,037	11,440	12,930	9,700	(3,230)	-24.98%
Internet	83,270	82,900	111,599	110,793	(806)	-0.72%
Office Expense	667	4,665	2,892	3,918	1,026	35.48%
Postage/Courier	1,162	1,222	1,025	1,125	100	9.76%
Publications & Subscriptions	5,882	813	5,992	5,650	(342)	-5.71%
Rent	28,356	28,662	28,357	28,357	-	0.00%
Staff Training	12,523	5,698	17,600	20,500	2,900	16.48%
Telecommunications	10,696	7,074	9,775	9,775	-	0.00%
Travel/Meals	8,809	9,707	8,638	8,500	(138)	-1.60%
Depreciation - Capital Assets	99,526	92,530	98,630	76,200	(22,430)	-22.74%
Total Operational	259,638	247,181	299,698	278,547	(21,151)	-7.06%
PROGRAM						
Miscellaneous Program	-	-	-	-	-	0.00%
Total Program	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	1,922,571	1,951,656	2,390,151	2,453,233	63,082	2.64%
(SURPLUS)/DEFICIT - ACCRUAL	1,557,337	1,561,195	1,981,919	2,042,264	60,345	3.04%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(98,630)	(75,650)	22,980	-23.30%
Add Capital Asset Expenditures			101,686	107,650	5,964	5.87%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(31,000)	(32,000)	(1,000)	3.23%
TOTAL COUNTY LEVY	1,557,337	1,561,195	1,953,975	2,042,264	88,289	4.52%

COUNTY OF HURON
Information Technology
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	194,899	221,003	221,003	223,740	2,737	1.24%
Corp Service Allocation Recoveries	169,229	169,229	169,229	169,229	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	364,128	390,232	390,232	392,969	2,737	0.70%
TOTAL REVENUE	364,128	390,232	390,232	392,969	2,737	0.70%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	693,152	849,336	919,607	946,031	26,424	2.87%
Salaries - Part Time	5,255	9,471	10,905	11,757	852	7.81%
Salaries - Time Off in Lieu Owing	(5,129)	(1,161)	-	-	-	0.00%
Total Salaries	693,278	857,646	930,512	957,788	27,276	2.93%
BENEFITS						
Statutory Benefits	46,244	56,225	59,033	61,820	2,787	4.72%
Extended Benefits	55,104	62,428	71,810	76,409	4,599	6.40%
OMERS	73,541	94,191	99,767	102,762	2,995	3.00%
Total Benefits	174,889	212,843	230,610	240,991	10,381	4.50%
Total Salaries and Benefits	868,167	1,070,489	1,161,122	1,198,779	37,657	3.24%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	969	1,862	28,305	28,060	(245)	-0.87%
Equipment Replacement New (under \$1,000)	2,402	4,390	4,700	4,700	-	0.00%
Vehicle Lease & Operation	-	-	-	-	-	0.00%
Small Tools/Equipment	253	1,924	3,000	3,000	-	0.00%
Software	81,767	70,807	65,652	59,094	(6,558)	-9.99%
Total Equipment	85,390	78,983	101,657	94,854	(6,803)	-6.69%
PURCHASED SERVICE						
Consulting/Professional Fees	42,919	23,854	53,000	75,000	22,000	41.51%
Insurance	5,034	5,092	5,200	5,400	200	3.85%
Occupational Accident Insurance	-	-	-	-	-	0.00%

COUNTY OF HURON
Information Technology
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
Intra County Purchases	15	-	-	-	-	0.00%
Corporate Service Allocations	-	-	-	-	-	0.00%
Insurance Claim	-	-	-	-	-	0.00%
Legal Fees	254	5,681	-	-	-	0.00%
Maintenance Contracts	38,845	23,579	41,719	47,719	6,000	14.38%
Printing (External)	317	284	700	700	-	0.00%
Total Purchased Service	87,384	58,489	100,619	128,819	28,200	28.03%
OPERATIONAL						
Advertising	-	-	500	500	-	0.00%
Associations/Memberships	1,003	454	500	769	269	53.80%
Conventions/Conferences	4,372	4,257	5,500	6,000	500	9.09%
Internet	83,270	82,900	111,599	110,793	(806)	-0.72%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	503	1,681	1,892	1,918	26	1.37%
Postage/Courier	12	38	25	25	-	0.00%
Publications & Subscriptions	5,882	813	5,992	5,650	(342)	-5.71%
Rent	22,319	22,625	22,320	22,320	-	0.00%
Staff Training	6,188	5,531	11,000	11,000	-	0.00%
Telecommunications	9,177	7,021	8,515	8,515	-	0.00%
Travel/Meals	6,077	7,294	6,000	6,500	500	8.33%
Building Capital	-	-	-	-	-	0.00%
Depreciation - Capital Assets	99,526	92,530	95,200	76,200	(19,000)	-19.96%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	238,329	225,143	269,043	250,190	(18,853)	-7.01%
PROGRAM						
Miscellaneous Program	-	-	-	-	-	0.00%
Total Program	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	1,279,270	1,433,104	1,632,441	1,672,642	40,201	2.46%
(SURPLUS)/DEFICIT - ACCRUAL	915,142	1,042,872	1,242,209	1,279,673	37,464	3.02%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(95,200)	(76,200)	19,000	-19.96%
Add Capital Asset Expenditures			92,986	104,100	11,114	11.95%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	915,142	1,042,872	1,239,995	1,307,573	67,578	5.45%

COUNTY OF HURON
Information Technology - GIS
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	156	98	18,000	18,000	-	0.00%
Third Party Recoveries	817	76	-	-	-	0.00%
Total Other Revenue	973	174	18,000	18,000	-	0.00%
TOTAL REVENUE	973	174	18,000	18,000	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	252,825	250,167	351,709	357,100	5,391	1.53%
Salaries - Part Time	56,988	56,333	40,860	42,000	1,140	2.79%
Total Salaries	309,813	306,500	392,569	399,100	6,531	1.66%
BENEFITS						
Statutory Benefits	24,178	22,787	28,268	29,400	1,132	4.00%
Extended Benefits	19,185	22,098	30,733	32,400	1,667	5.42%
OMERS	26,232	24,922	36,010	36,000	(10)	-0.03%
Total Benefits	69,596	69,807	95,011	97,800	2,789	2.94%
Total Salaries and Benefits	379,409	376,307	487,580	496,900	9,320	1.91%
EQUIPMENT						
Equipment Repairs & Maint.	2,675	-	2,500	2,500	-	0.00%
Equipment Replacement New (under \$1,000)	832	19	1,000	1,000	-	0.00%
Software	51,643	14,586	2,000	2,000	-	0.00%
Total Equipment	55,150	14,604	5,500	5,500	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	922	627	10,000	12,000	2,000	20.00%
Intra County Purchases	-	-	-	-	-	0.00%
Maintenance Contracts	-	29,390	62,000	57,902	(4,098)	-6.61%
Printing (External)	139	94	700	700	-	0.00%
Total Purchased Service	1,061	30,111	72,700	70,602	(2,098)	-2.89%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%

COUNTY OF HURON
Information Technology - GIS
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Associations/Memberships	518	1,653	1,000	2,500	1,500	150.00%
Conventions/Conferences	2,665	6,585	6,500	3,500	(3,000)	-46.15%
Internet	-	-	-	-	-	0.00%
Office Expense	164	2,984	1,000	2,000	1,000	100.00%
Postage/Courier	4	83	100	100	-	0.00%
Rent	6,037	6,037	6,037	6,037	-	0.00%
Staff Training	2,774	3,728	5,000	8,500	3,500	70.00%
Telecommunications	565	15	660	660	-	0.00%
Travel/Meals	1,307	1,704	1,000	1,000	-	0.00%
Depreciation - Capital Assets	-	-	3,430	-	(3,430)	-100.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	14,033	22,789	24,727	24,297	(430)	-1.74%
TOTAL EXPENDITURES	449,653	443,812	590,507	597,299	6,792	1.15%
(SURPLUS)/DEFICIT - ACCRUAL	448,680	443,638	572,507	579,299	6,792	1.19%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(3,430)	-	3,430	-100.00%
Add Capital Asset Expenditures			5,700	3,550	(2,150)	-37.72%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	448,680	443,638	574,777	582,849	8,072	1.40%

COUNTY OF HURON

911

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Third Party Recoveries	133	55	-	-	-	0.00%
Total Other Revenue	133	55	-	-	-	0.00%
TOTAL REVENUE	133	55	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	93,591	(0)	60,150	70,800	10,650	17.71%
Total Salaries	93,591	(0)	60,150	70,800	10,650	17.71%
BENEFITS						
Statutory Benefits	7,934	12	4,824	5,232	408	8.46%
Extended Benefits	9,652	639	5,845	6,500	655	11.21%
OMERS	8,322	0	5,646	7,200	1,554	27.52%
Total Benefits	25,908	652	16,315	18,932	2,617	16.04%
Total Salaries and Benefits	119,499	652	76,465	89,732	13,267	17.35%
EQUIPMENT						
Equipment Replacement New (under \$1,000)	43,260	50,919	59,310	65,000	5,690	9.59%
Total Equipment	43,260	50,919	59,310	65,000	5,690	9.59%
PURCHASED SERVICE						
Consulting/Professional Fees	23,613	23,921	25,500	24,500	(1,000)	-3.92%
Total Purchased Service	23,613	23,921	25,500	24,500	(1,000)	-3.92%
OPERATIONAL						
Associations/Memberships	190	365	260	260	-	0.00%
Conventions/Conferences	-	598	930	200	(730)	-78.49%
Postage/Courier	1,146	1,101	900	1,000	100	11.11%
Staff Training	3,562	(3,562)	1,600	1,000	(600)	-37.50%
Telecommunications	954	38	600	600	-	0.00%
Travel/Meals	1,425	708	1,638	1,000	(638)	-38.95%
Total Operational	7,276	(752)	5,928	4,060	(1,868)	-31.51%

COUNTY OF HURON

911

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL EXPENDITURES	193,648	74,740	167,203	183,292	16,089	9.62%
(SURPLUS)/DEFICIT - ACCRUAL	193,515	74,685	167,203	183,292	16,089	9.62%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures			3,000	-	(3,000)	-100.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	193,515	74,685	170,203	183,292	13,089	7.69%



COUNTY OF HURON
2019 BUDGET

**COURT SERVICES - PROVINCIAL
OFFENCES**

CORPORATION OF THE COUNTY OF HURON

2019 BUDGET

HURON COUNTY COURT SERVICES – PROVINCIAL OFFENCES

The Provincial Offences budget is comprised of all costs relating to the administration, adjudication, and prosecution of charges laid under Parts I, II, III of the Provincial Offences Act. Acts which fall under POA include some of the following: Highway Traffic Act, Liquor Licence Act, The Cannabis Licence Act, The Cannabis Control Act, Trespass to Property Act and Compulsory Automobile Insurance Act. Other charges under Provincial Offences jurisdiction include contraventions to municipal by-laws and minor federal statutes such as Fish and Game.

2019 Budget Changes

Salaries and Benefits

Salaries and Benefits are increasing by \$3070 or 1.45%, primarily due to grid movements by staff. Staffing compliment is not expected to change for 2019.

Total approved Full Time Equivalent –3.0

Purchased Service

The bulk of the consulting fees relate to the collection agency commissions being charged for POA collections. The agency charges a 32% commission, however, this cost is passed on to the debtor, and collected along with the fine amount. Therefore, the net impact to the County for collections is 1.76% due to the non-rebate able portion of the HST on the collection agency commission. Based on the current collection results, we have increased the agency commission to reflect actuals.

Overall, purchased service costs are expected to increase by \$8,153. This is based on projections from 2018 costs. Costs increased significantly due to increased successful account recoveries.

Operational

Operational expenditures are those expenditures that occur in most program areas in order to be able to function. The expenses include office expense, staff travel and meals, training, publications, postage, etc.

Program

The program items relate to non-discretionary expenditures such as monitoring and enforcement fees, prosecution, adjudication and ICON usage. For example, the County must pay \$1.95 for every charge entered in ICON. The Victim Fine Surcharge, Dedicated Fines, and Fines – Other Court Areas relate to monies the

County collects on behalf of the province and other municipal courts. Each dollar collected on behalf of another court is reflected as revenue in the County's ledger, with the corresponding expense. The net impact is zero.

With the decrease in charges programming costs are expected to decrease. However, this is a number that we have little control over and is based on the actual volumes, payment activity and court time for 2018.

Revenue

POA revenue is difficult to accurately forecast as the County has limited control in the process. Budgets are being adjusted downward based on current results. Some variables impacting fine revenue are the number of charges being issued across the County, court rulings, and the success of the collection agency.

Capital Budget

Capital assets being requested in 2019 relate to cycle replacement of the Courtroom Laptop and 1 Desktop Computer.

Summary

The net revenue estimate to the County Levy on a year over year basis is a decrease in net revenue of \$71,273 to \$238,422.

County of Huron
Provincial Offences
Total Capital Requirements
For the year ending December 31, 2019

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Provincial Offences							
Courtroom laptop replacement					2,000		
4 monitors					1,500		
Desktop mini					1,000		
TOTAL POA					\$ 4,500		
TOTAL CAPITAL FUNDING REQUEST					\$ 4,500		
LESS: DEPRECIATION							
NET CAPITAL FUNDING REQUIREMENTS					\$ 4,500		

COUNTY OF HURON
Provincial Offences Administration
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Fines	1,161,273	951,289	995,000	950,000	(45,000)	-4.52%
Third Party Recoveries	190	-	-	-	-	0.00%
Total Other Revenue	1,161,463	951,289	995,000	950,000	(45,000)	-4.52%
TOTAL REVENUE	1,161,463	951,289	995,000	950,000	(45,000)	-4.52%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	145,854	155,988	182,375	156,600	(25,775)	-14.13%
Salaries - Part Time	27,573	25,883	29,655	58,500	28,845	97.27%
Salaries - Time Off in Lieu Owing	454	(363)	-	-	-	0.00%
Total Salaries	173,881	181,508	212,030	215,100	3,070	1.45%
BENEFITS						
Statutory Benefits	12,076	12,445	15,123	16,100	977	6.46%
Extended Benefits	10,113	10,386	12,804	13,500	696	5.44%
OMERS	15,499	18,265	16,248	16,500	252	1.55%
Total Benefits	37,687	41,097	44,175	46,100	1,925	4.36%
Total Salaries and Benefits	211,568	222,605	256,205	261,200	4,995	1.95%
EQUIPMENT						
Equipment Repairs & Maint.	-	-	800	800	-	0.00%
Equipment Replacement New (under \$1,000)	-	886	2,500	2,500	-	0.00%
Total Equipment	-	886	3,300	3,300	-	0.00%
PURCHASED SERVICE						
Audit	1,163	1,194	1,200	1,253	53	4.42%
Consulting/Professional Fees	50,599	51,474	42,000	50,000	8,000	19.05%
Insurance	1,642	1,665	1,700	1,800	100	5.88%
Occupational Accident Insurance	-	-	550	550	-	0.00%
Legal Fees	28,555	24,533	35,000	35,000	-	0.00%
Maintenance Contracts	-	-	-	-	-	0.00%
Printing (External)	5,142	5,276	10,000	10,000	-	0.00%
Security	-	-	-	-	-	0.00%

COUNTY OF HURON
Provincial Offences Administration
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
Miscellaneous Services	-	-	1,200	1,200	-	0.00%
Total Purchased Service	87,101	84,141	91,650	99,803	8,153	8.90%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	400	407	1,000	1,000	-	0.00%
Bank Charges	15,453	16,438	16,000	16,000	-	0.00%
Conventions/Conferences	2,367	1,147	3,125	3,125	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	2,445	3,483	3,500	4,000	500	14.29%
Postage/Courier	2,366	1,970	2,500	2,500	-	0.00%
Publications & Subscriptions	866	1,089	950	950	-	0.00%
Receivable Write Off	123,522	51,262	-	-	-	0.00%
Rent	5,200	5,200	5,200	5,200	-	0.00%
Staff Training	-	559	1,200	1,200	-	0.00%
Telecommunications	2,378	2,154	3,200	3,200	-	0.00%
Travel/Meals	343	947	1,250	1,250	-	0.00%
Depreciation - Capital Assets	6,234	3,712	5,909	3,800	(2,109)	-35.69%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	161,572	88,369	43,834	42,225	(1,609)	-3.67%
PROGRAM						
Adjudication	47,490	35,328	47,700	45,000	(2,700)	-5.66%
Dedicated Fines	33,587	28,777	15,000	27,500	12,500	83.33%
Fines - Other Court Areas	96,515	62,025	65,000	75,000	10,000	15.38%
ICON Charges	10,048	9,867	14,625	12,000	(2,625)	-17.95%
Provincial Administration Chgs	4,592	4,596	4,800	4,600	(200)	-4.17%
Victim Fine Surcharge	138,421	116,333	142,500	140,000	(2,500)	-1.75%
Witness Fees	-	38	-	250	250	0.00%
Miscellaneous Program	-	-	1,200	-	(1,200)	-100.00%
Total Program	330,653	256,963	290,825	304,350	13,525	4.65%
TOTAL EXPENDITURES	790,895	652,964	685,814	710,878	25,064	3.65%
(SURPLUS)/DEFICIT - ACCRUAL	(370,567)	(298,325)	(309,186)	(239,122)	70,064	-22.66%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(5,909)	(3,800)	2,109	-35.69%
Add Capital Asset Expenditures			6,400	4,500	(1,900)	-29.69%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(1,000)		1,000	-100.00%

COUNTY OF HURON
Provincial Offences Administration
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL COUNTY LEVY	(370,567)	(298,325)	(309,695)	(238,422)	71,273	-23.01%



COUNTY OF HURON

2019 BUDGET

Human Resources

CORPORATION OF THE COUNTY OF HURON

2019 BUDGET

HUMAN RESOURCES DEPARTMENT

The Human Resources Team supports over 700 full, part-time, casual and seasonal staff across the County's 14 departments. The Team consists of 5 Human Resources professionals who are responsible for all areas of Human Resources Management to include recruitment and selection, onboarding, training and development, labour relations, job evaluation, pay equity, compensation to include employee group benefits, organizational development and change management, employee engagement, leadership development, health and safety to include mental health in the workplace, WSIB and return to work programs, human resources information system software and all human resources policies, procedures and practices.

The Human Resources Team also has the responsibility for ensuring that the County of Huron is compliant with all relevant legislation. The Human Resources Team serves to negotiate and administer seven collective agreements with accompanying provincial union representatives as well as all employment policies, salaries and benefits with the non-union employees.

The Human Resources Team leads with values to include respect, integrity, honesty, inclusiveness, understanding, trust and excellence.

2019 Budget Changes

Salaries

The 2019 HR Salary and Benefits line has increased by \$73,969.00 bringing the total budgeted amount to \$587,803.00. This increase is a result of the budgeted 1.5% non-union pay increase for 2019 plus the addition of a new Learning and Development Coordinator position in the Human Resources Department.

The Human Resources department's role and the value HR brings to the organization continues to evolve and change, the way in which HR is staffed should also evolve to meet current and changing demands. To become the centre of excellence – we need to show up to work differently. Aligning our HR structure based on HR strategy and performing as a business partner to all of our departments County wide. As part of continuous improvement efforts we recognize the current service gaps and/or areas where strengthening is required in the HR Department. A complete review of all HR job descriptions was completed, as well as a RASCI (Responsibility Assignment Matrix). Some of the identified gaps lie in the area of learning, training and development.

Some of our current training needs are:

- National Psychological Health and Safety Standard – developing and delivering County wide education and training to staff.
- Continued delivery of training on HR policies to include Respect in the Workplace, Accessibility, Substance Abuse Support, Conduct and Behaviour to meet legislated compliance and educate managers and staff.
- Partner with departments to identify training needs and resources to support staff development needs.
- Training and education to support County Leaders in best HR practices.
- Fulsome County level onboarding program to include revitalizing our exit interviews using the information collected to support improvements and/or successes. This includes onboarding for staff who are changing positions within the County.
- Gatekeeper of all training records to include proper retention and disposition.

The benefits of having a dedicated Learning and Development Coordinator are to support our staff across the county by providing opportunities and resources to further develop their skills and talents which will further their career goals and assist with employee retention. As well as:

- Ensuring legislated training is completed and training records are current and available meeting the Ministry of Labour requirements.
- Proper record keeping to assist and support due diligence required within the discipline and/or termination process.
- Providing a library of training resources to support performance development and improvement where necessary.
- To create a vibrant mental health training and development program to assist in maintaining a psychologically healthy workplace. Taking into consideration employee's presenteesism, whereby staff come to work and are performing their work under sub-optimal conditions. Quietly dealing with anxiety, depression or other mental health concerns.

Staff Training is the second largest budget line for the HR Department which requires the attention of a dedicated HR staff person.

Our Employee Engagement Survey in the fall of 2018 indicated Professional Growth as one of the three key drivers supporting further employee engagement. These survey results further support the need for the addition of a Learning and Development Coordinator position. As it becomes increasingly challenging to attract and retain talent in the municipal sector it is imperative the County increases its support by providing learning, training and development

opportunities for our staff across all departments to aid with engagement and retention.

Purchased Services

Legal Fees has increased by \$15,000, for legal counsel on more contentious issues. HR practices are largely governed by the law to include employee relations, recruitment, compensation, benefits management and health and safety development.

Consulting has increased by \$5,000 to prepare for 5 additional County jobs to be assessed for their physical and cognitive demands. The Job Demands Assessment (JDA) will accompany the job description. These assessments (JDA's) will be utilized to support our return to work program and any accommodations required.

Operational

Corporate wide Staff Training has remained the same \$60,750 as was budgeted in 2018. This includes our Management and Leadership series which is fully funded through the HR budget for all departments county wide. Other training needs are first aid, and mandated training such as AODA (Accessibility for Ontarians with Disability Act), and health and safety. Our Safety and Wellness Supervisor will also be engaged in Mental Health/Mindful certification training to help support our psychologically healthy and safe workplace initiative. We are introducing Harvard ManageMentor program as an additional resource for staff moving through the talent pipeline as well as provide additional resources and training for any areas of performance improvement.

Conventions / Conferences has been increased slightly by \$6, 600 to reflect annual increases in conference fees/providers. This is for staff development and to keep in compliance with HR's professional designation requirements. Sending an additional HR staff person to the Ontario Municipal Human Resources Association's spring and fall conference as this conference is specific to municipal leaders and is a valuable networking and learning opportunity.

Human Resources Information System software project has been carried forward from 2018's budget and it is dependent on the Enterprise Content Management project. It is of crucial importance that the HRIS software work seamlessly with the ECM software. This will assist in service improvements by reducing duplication of work, tracking of employee information, reporting and improved efficiencies.

All other budget lines remain the same as 2018.

Summary

The total Human Resources budget is projected to increase by \$95,963.00 to \$640,502.00 for the 2019 budget year, or an increase of 17.62% largely due to the increase in legal fees as well as the 1.5% Non-Union increase and the addition of the Learning and Development Coordinator.

Organization:

- Director of Human Resources
- Senior Manager of Human Resources
- Safety & Wellness Supervisor
- Total Rewards Advisor
- Talent Acquisition Specialist

County of Huron
Human Resources
Total Capital Requirements
For the year ending December 31, 2019

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Computer Monitors	Hardware	Upgrade		5 x 23" Standard Monitor	\$ 1,200.00		
Computers (tablets)	Hardware	Upgrade		3 x Surface Pro 4, 12.3, i7, 256GB SSD, 8GB RAM	5,000.00		
Keyboards	Hardware	Upgrade		3 x MS Surface Pro Signature Type Cover - Keyboard with trackpad	425.00		
Docking Stations	Hardware	Upgrade		3 x MS Surface Docking Station	600.00		
USB Ports	Hardware	Upgrade		3 x StarTech.com 4 Port Black Superspeed USB 3.0 Hub	150.00		
Licences	Software	Upgrade		3 x Four Year Absolute DDS Licence	425.00		
Extended Service Packs	Software	Upgrade		3 x HP Care Pack Extended Service - 3 Years <i>only for HP products</i>	-		
HRIS					38,000.00	Carryforward	
TOTAL CAPITAL FUNDING REQUEST					45,800	-	
LESS: DEPRECIATION					(3,300)		
NET CAPITAL FUNDING REQUIREMENTS					42,500		

COUNTY OF HURON
Human Resources
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	136,500	143,259	143,259	155,488	12,229	8.54%
Third Party Recoveries	2,360	390	4,000	2,000	(2,000)	-50.00%
Total Other Revenue	138,860	143,649	147,259	157,488	10,229	6.95%
TOTAL REVENUE	138,860	143,649	147,259	157,488	10,229	6.95%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	390,145	412,863	409,533	466,187	56,654	13.83%
Salaries - Part Time	24,622	-	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	194	(153)	-	-	-	0.00%
Total Salaries	414,961	412,710	409,533	466,187	56,654	13.83%
BENEFITS						
Statutory Benefits	27,340	26,275	25,822	32,318	6,496	25.16%
Extended Benefits	29,777	30,737	34,141	40,005	5,865	17.18%
OMERS	41,377	44,706	44,338	49,292	4,954	11.17%
Total Benefits	98,494	101,718	104,301	121,616	17,315	16.60%
Total Salaries and Benefits	513,455	514,428	513,834	587,803	73,969	14.40%
EQUIPMENT						
Equipment Rentals/Leases	1,699	1,642	1,680	1,680	-	0.00%

COUNTY OF HURON

Human Resources

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Equipment Repairs & Maint.	-	-	300	300	-	0.00%
Equipment Replacement New (under \$1,000)	651	837	1,000	1,000	-	0.00%
Vehicle Lease & Operation	-	-	-	-	-	0.00%
Small Tools/Equipment	-	65	-	-	-	0.00%
Total Equipment	2,350	2,545	2,980	2,980	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	3,174	24,096	20,000	34,325	14,325	71.63%
Insurance	3,291	3,329	3,400	3,500	100	2.94%
Occupational Accident Insurance	808	837	1,058	950	(108)	-10.21%
Intra County Purchases	-	-	1,900	1,900	-	0.00%
Legal Fees	19,249	20,920	20,000	35,000	15,000	75.00%
Maintenance Contracts	438	840	600	600	-	0.00%
Printing (External)	227	370	1,000	1,000	-	0.00%
Miscellaneous Services	-	-	100	100	-	0.00%
Total Purchased Service	27,186	50,393	48,058	77,375	29,317	61.00%
OPERATIONAL						
Advertising	-	-	-	500	500	0.00%
Associations/Memberships	3,071	2,869	3,030	3,555	526	17.36%
Conventions/Conferences	8,769	6,752	10,000	16,600	6,600	66.00%
Internet	-	-	-	-	-	0.00%
Miscellaneous Admin.	253	25	500	500	-	0.00%
Office Expense	4,162	5,008	5,500	5,500	-	0.00%
Postage/Courier	304	170	280	280	-	0.00%
Publications & Subscriptions	1,628	891	2,050	1,750	(300)	-14.63%
Rent	14,400	14,400	14,400	14,400	-	0.00%
Staff Training	55,470	55,735	60,750	60,750	-	0.00%
Telecommunications	5,569	3,733	3,804	4,179	375	9.86%
Travel/Meals	12,954	10,509	13,779	13,406	(373)	-2.70%

COUNTY OF HURON
Human Resources
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Depreciation - Capital Assets	4,231	1,707	4,416	3,300	(1,116)	-25.27%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	110,811	101,798	118,508	124,720	6,212	5.24%
PROGRAM						
Special Events	9,945	9,146	10,000	10,000	-	0.00%
Total Program	9,945	9,146	10,000	10,000	-	0.00%
TOTAL EXPENDITURES	663,748	678,310	693,380	802,878	109,498	15.79%
(SURPLUS)/DEFICIT - ACCRUAL	524,888	534,661	546,121	645,390	99,269	18.18%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(4,416)	(3,300)	1,116	-25.27%
Add Capital Asset Expenditures			40,834	45,800	4,966	12.16%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(38,000)	(47,300)	(9,300)	24.47%
TOTAL COUNTY LEVY	524,888	534,661	544,539	640,590	96,051	17.64%



COUNTY OF HURON
2019 BUDGET

Public Works

CORPORATION OF THE COUNTY OF HURON 2019 BUDGET

PUBLIC WORKS / HIGHWAYS DEPARTMENT

BACKGROUND

The Public Works Department, including Highways and Fleet services, has a combined staff of 45 full time and 28 part time employees to maintain approximately 775 km of County Roads (including 66 km of urban streets), 456 large bridges and culverts, along with thousands of small culverts. As well, the Public Works Dept provides administration of Fleet vehicles & equipment and highway facilities owned by the County.

Organizationally, Highways and Fleet is represented by the following table showing the staff complement, paid hours, and expenses:

Division	Full Time Equivalent (FTE)	Annual Hours	Total Salary & Benefits
Highways	50.61	108,393	\$4,281,748
Fleet	3.95	8,216	\$ 377,698
Total	54.56	116,609	\$4,659,446

Summary of Expense Categories

Operations and Maintenance

The Maintenance/Operations and Administration component of the 2019 Public Works Budget was prepared based a review of 2018 forecasted year end expenses with additional history from prior years.

Note that the Public Works 2019 budget is now in the second year of a transformation of budget/expense tracking. Prior to 2018, Public Works budgets were published as an activity-based budget and expenses tracked at a general ledger level. The financial systems and work management systems through 2018 have been undergoing modification at a system and procedural level to ensure that all expenses are fully tracked at a high level of detail (activity/job) for day-to-day operations and project management monitoring within the work management system. Through this process, there have been improvements in the allocation of expenses and revenues and are reflecting in the preparation of the 2019 budget.

These re-allocations within the budget show as variances to prior year budgets and do not indicate an increase or reduction in service levels except where explicitly noted in the commentary below.

All bridge, culvert and road sections proposed for rehabilitation in 2019 were selected based on site inspections, technical analysis, Pavement Condition Index (PCI) scores, Ontario Structure Inspection Manual (OSIM) bridge inspections, prioritization based on the optimal timing for rehabilitation and in progress of being updated in the revised Asset Management Plan.

Recent audit findings suggested that some minor capital items be expensed as operations going forward due to minimum capital threshold requirements. This shift from capital to operations has been reflected in the 2019 operational budget.

Rural Road Renewal Program

A County road surface pavement structure has an average estimated expected lifecycle of 22 years, necessitating an average of approximately 35 km of road renewal per year in order to sustain current levels of service. This year's proposed budget contains 12km of road renewal and is below sustainable levels.

Additional review of the County Road renewal program began in 2017 and has continued through 2018 that re-focus renewal of roads based on industry best practice of being driven by the current condition of pavement and base and best value investments that manage the road base, shoulder, drainage, and road surface at acceptable levels for the longest period of time at the lowest average annual cost. This approach incorporates the principals of Asset Management full life-cycle planning.

The County has been served very well with its strong history of Cold-In-Place Recycling (CIP) of surface asphalt of the first iteration of road renewal since full reconstruction. Almost all of the County road network has now been renewed with CIP since its original construction with exceptionally good results. Overall, the County road network is in very good condition with a limited number of roads in need of renewal at this time.

However, through more detailed assessments of both asphalt and granular base there is evidence that shows a more holistic approach to Pavement Management is needed that include rehabilitation of the road base as well as pavement preservation methods to additionally protect good pavements to further extend the life of road surfaces.

Some roads, such as County Road 87, is in need of base rehabilitation which requires a higher investment then previous practices and exerts an upward pressure on funding than historical average annual capital budget expenditures. A more complete picture of the current and future funding needs are being incorporated into an updated Asset Management Plan to be addressed through future funding plans.

It is anticipated that County Road 87 will be re-budgeted in 2020 following further reporting and discussion to the County Finance Committee and Council on the updated Asset Management Plan in 2019.

County Road 11 between Highway 23 and Perth Line 17 will be renewed in 2019 through Cold-in-Place recycling of the existing top asphalt along with a top lift of new asphalt. Since this section has a Pavement Condition Index (PCI) of 66 along with a base in good condition, CIP is the recommended best investment to renew this road with an expected life of 22 years. Life of this road may be further extended with additional minor pavement preservation in the coming years.

County Road 7 between County Road 12 and County Road 30 has experienced extreme frost heave through the winter freeze-thaw cycles in the past 2 years that impact the ability for crews to maintain the road through the winter months. The frost heave is accelerating the degradation of this road which is currently at a PCI of 66 and is a strong indicator of an issue with base material and drainage. This road experiences a low volume of traffic and a Slurry Seal treatment is recommended as a holding strategy to reduce the frost heave and to reduce the rate of further degradation. The road base will require substantial remediation in the coming years.

Additional rural road work in 2019 includes culvert replacements, core sampling, and asphalt mix designs on County Road 84 between Zurich and Hensall in preparation for pavement renewal in 2020.

Urban Road Renewal Program

Site investigations, engineering, public consultation, designs and permits are in progress for the urban reconstruction of Seaforth and Egmondville as part of the 2018 approved budget. Additional funding for the urban road reconstruction of County Road 12 through Egmondville in 2019 is the first of two phases of construction and will include replacement and upgrades of the storm sewer system to current standards. This project is being done in conjunction with Huron East servicing of sanitary sewers through this area and replacement of curb/gutter, boulevards, and sidewalks.

Public consultation, engineering, design, and permits will continue through 2019 to prepare for reconstruction of County Road 12 through the core area of Seaforth in 2020.

Work will begin in 2019 with respect to detailed investigations, public consultation, permits, and design to prepare for an anticipated reconstruction of County Road 84 through the core area of Zurich in 2020 or 2021.

Cycling

There are no projects in 2019 that have an identified need to support cycling routes in the County.

Renewal of CR 87 proposed in 2020 includes widening of the paved shoulders (1.5m wide) from Bluevale to Gorrie as this stretch of County Highway lies along an identified cycling route. There are no other widenings planned in the short term road rehabilitation program (1-5 years) as these locations do not coincide with any other identified cycling routes.

Large Culvert and Bridge Program

The County of Huron Public Works Department is dedicated to maintaining a high quality road network that includes bridges and large culverts. In order to be efficient with capital funding, the County has implemented asset management planning into their everyday roles in order to make the most financially responsible decisions.

For bridge and large culvert projects, the County uses regular maintenance, industry best practices, and asset management planning to prioritize capital funding. In an effort to prevent major structure replacement projects from occurring simultaneously, the County is recommending to complete a greater number of small-scale rehabilitations. At the same time, structures that have deteriorated beyond repair or have been prioritized through asset management planning are being recommended for replacement. By replacing structures before severe deterioration has become critical, the County is able to keep the road network safe and avoid lengthy closures or high engineering fees. Smaller rehabilitations are more cost effective when timed appropriately.

Bridges and large culverts have a recommended expected life of 75 years. The expected life can be extended by regular maintenance and timely rehabilitations. Currently, the County owns 85 bridges and 113 large culverts.

In 2019, the Public Works Department is proposing the following bridge/large culvert projects.

05-00.0 – Tri-County Bridge – 2019 Rehabilitation

Structure 05-00.0 is a three span steel girder bridge with a concrete deck built in 1960. The total deck length is 40m and is 10.5m wide. The BCI is 54 due to corroded bridge bearings, leaking expansion joints, and cracked asphalt on the bridge deck. It is anticipated that this culvert will be repaired under the direction of Huron County as this is a shared structure between Lambton, Middlesex, and Huron. Completing this work would extend the service life of the structure roughly 20 years.

12-46.3 – Jamestown Bridge – 2019 Rehabilitation

Structure 12-46.3 is a two span concrete rigid frame bridge built in 1953. It has a total length of 40m and a deck width of 11.5m. The current BCI is 67 which is considered to be fair. Rehabilitation at this time is intended to preserve the existing condition of the bridge deck, curbs, and substructure. Completing this work would extend the service life of the structure roughly 20 years.

86-52.05 – Hislop's Bridge – 2019 Rehabilitation

Structure 86-52.5 is a slab on steel girder bridge built in 1956. The structure is 31.5m long and 14m wide. The BCI is 67 due to failure of the steel coating and delamination on the exposed deck top and soffit. Patching the structure and coating the girders may give the structure an additional 25-30 years of service. Detailed structural evaluations were conducted in 2018 with work planned to be completed in 2019.

BB13 – Boundary Bridge 13 – 2019 Rehabilitation

Structure BB13 is a boundary bridge built in 1967. The structure is a pre-stressed concrete girder bridge that is 30m long and 10.5m wide. The BCI is 71 which is considered good. Rehabilitation is intended to maintain the structure's overall condition as well as allow the County to download possession of the structure.

03-14.8 – 2019 Replacement

Structure 03-14.8 is a corrugated steel pipe arch culvert built in 1970. It has a total length of 24.4m and a span of 4.1m. The current BCI is 37 which is considered poor. The low BCI is due to cracked bolt locations which significantly reduces the structural capacity of the culvert. The life of this structure has been shortened because the bolts were installed incorrectly when constructed. This culvert will be replaced with a structure having a 75 year life expectancy.

86-05.3 – 2019 Replacement

Structure 86-05.3 is a cast in place concrete open footing culvert built in 1940. It has a total length of 26.5m and a span of 4.2m. The current BCI is 41 which is considered poor. The low BCI is due to severely eroded concrete and other severe material defects. This culvert will be replaced with a structure having a 75 year life expectancy.

14-08.3 – 2019 Rehabilitation

Structure 14-08.3 is an open footing concrete culvert built in 1979. It has a total length of 16m and a span of 3.0m. The current BCI is 6 which is considered fair. The low BCI is mainly due to eroding retaining walls. As part of this work, the retaining walls will be removed and the culvert will be extended. Completing this work will extend the service life of the structure roughly 15 years.

15-25.4 – John Snell's Bridge – 2018/2019 Rehabilitation

Structure 15-25.4 is a pre-stressed girder bridge built in 1967. It has a total length of 30.9m and a deck width of 10.45m. The current BCI is 72 which is considered to be good. Rehabilitation at this time is intended to preserve the existing condition of the substructure and girder ends to avoid much more costly future repairs. The joints are paved over with evidence of leakage below. Replacing the joints would extend the service life by approximately 25-30 years or until the seals need to be replaced again. This work was completed in 2018 with minor works remaining. The remaining work includes replacing the handrails on the barriers and replacing the steel beam guiderail on the approaches.

28-02.06 - Earl's Bridge – 2018/2019 Rehabilitation

Structure 28-2.6 is a concrete T-beam bridge built in 1955. It is 25.3m long and 9.1m wide. The BCI is 47 due to extensive spalling and delamination on the beams. Concrete repairs will be undertaken by County crews to the extent possible. 50% of the work on this bridge was completed in 2018 and the remainder will be completed in 2019.

In 2020, the Public Works Department is proposing the following bridge/large culvert projects.

84-06.9 – 2019 Engineering

Structure 84-06.9 is an open footing concrete culvert built at an unknown date. It has a total length of 18m long and spans 2.4m. There is no current BCI as the structure is not required to have an OSIM performed. The culvert is known to be in poor condition and replacement should be completed prior to the road being paved in 2020. This culvert will be replaced with a structure having a 75 year life expectancy.

2020 Construction

04-36.2 – 2019 Engineering

Structure 04-36.2 is a cast in place concrete open footing culvert built in an unknown year. It has a total length of 19.4m and a span of 2.5m. The current BCI is 52 which is considered poor. The low BCI is due to severe deterioration in the concrete and exposed corroded rebar. This culvert will be replaced with a structure having a 75 year life expectancy. This culvert is expected to be replaced in conjunction with adjacent roadworks.

2020 Construction

BB23 – Boundary Bridge 23 – 2019 Engineering

Structure is a boundary bridge built in 1961. The structure is a concrete T-beam bridge that is 8.65m long and 7.5m wide. The BCI is 41 due to severe delaminations and spalling on the substructure. The retaining walls at this site are severely disintegrated. Replacing this structure will allow the County to download possession of the bridge.

2020 Construction

86-32.8 – Zetland Bridge – 2019 Engineering

Structure 86-32.8 is a slab on steel girder bridge built in 1965. The structure is 93m long and 11m wide. The BCI is 72 due to failure of the steel coating and delaminations on the substructure. Patching the structure and coating the girders is expected to extend the service of the structure roughly 20 years. Replacing the open railings will also prolong the structure life.

2020 Construction

19-18.3 – Brown's Bridge – 2019 Engineering

Structure 12-46.3 is a single span concrete rigid frame bridge built in 1956. It has a total length of 17.2m and a deck width of 11.2m. The current BCI is 72 which is considered to be good. Rehabilitation at this time is intended to preserve the existing condition of the bridge deck and substructure. Completing this work would extend the service life of the structure roughly 20 years.

2020 Construction

In 2021, the Public Works Department is proposing the following bridge/large culvert projects.

83-14.7 – Black Creek Bridge – 2019/2020 Engineering

Structure 83-14.7 is a single span concrete rigid frame bridge built in 1948. It has a total length of 20.1m and is 10.36m wide. The current BCI is 55 which is considered poor. The low BCI is mainly attributed to continuing defects in the concrete deck and deterioration of the barriers. Replacement is recommended based on the condition, location, age, and rehabilitation costs.

2021 Construction

83-19.2 – Ausable 1 Bridge – 2019/2020 Engineering

Structure 83-19.2 is a two span concrete rigid frame bridge built in 1948. It has a total length of 29.6m and is 10.36m wide. The current BCI is 50 which is considered poor. The low BCI is mainly attributed to continuing defects in the concrete deck and deterioration of the barriers. Replacement is recommended based on the condition, location, age, and rehabilitation costs.

2021 Construction

Detailed Investigations

A number of structures will have more detailed investigations performed to determine the best value decision of renewal vs replacement along with preliminary cost estimates of recommended action. This may include underwater investigations or deck condition surveys.

Engineering for Structure Rehabilitation or Replacement

A number of structures will proceed to design for rehabilitation or replacement as determined through prior detailed investigations. This will provide tender-ready packages of work to proceed through future budget approvals with higher confidence estimated costs.

This includes a boundary bridge BB31 which is shared with Middlesex and Lambton County. Coordination and costs will be a collaborative effort.

Patrol Yards & Equipment Capital

There are 12 buildings located in four patrol yards (Auburn, Wroxeter, Wingham and Zurich) which are maintained by the Public Works Department. Expenditures for regular maintenance items and small tool/equipment replacements are included in the capital budget.

Facility Asset Management Plan

This project is a work-in-progress (WIP) from 2018 includes an updated inventory of all buildings and major components at the three full-time patrol yards (Auburn, Wroxeter, Zurich). It will include a condition assessment of each component with projected replacement/refurbishment schedules and costs for the next 10 years providing a long range plan to maintain each site at acceptable levels of service.

Wingham Site Plan

This project is a work-in-progress item. The Wingham patrol includes structures that were former Ministry of Transportation material storage domes and a shop that have reached the end of their serviceable life (downloaded by the MTO to The County in the Mid 1990's). This project will provide options and projected costs to be presented to Council for consideration in future budgets. An allocation of funds in 2019 are intended to address existing site servicing items related to water, sewage, soils, and drainage to support current and future use of this site.

Minor Capital Projects

A number of minor capital activities include movement to an online road permit application system, replacement of the radio communication system, upgrades to traffic signals, remote road closure warning signs, equipment for sign production, and dash-camera installations for road maintenance vehicles.

Highway Safety Capital

A number of projects related to highway safety are proposed for 2019 and include:

- Installation of additional guide rails where they have been identified to be warranted.
- Purchase of an additional vehicle to support inspection and maintenance programs.
- Installation of pedestrian crossings in Blyth, Huron Park, and Londesborough based on site reviews conducted in 2018.

Minor Drainage

Drainage improvements have been identified in a number of locations including:

- Culvert, pipeline, and outlet replacement in St. Joseph
- A number of culvert lining and replacements ahead of anticipated road renewal within the next few years.

Future Service / Expenditure (Asset Sustainability)

A draw from prior contributions to urban renewal has been included to fund urban road reconstruction through Egmondville in 2019.

General Administration

In addition to road-related infrastructure management, the Public Works Department comments on development controls, severances, rezoning, etc. along county roads, issues entrance permits and annual & oversize load permits, all in conformance with adopted County Policies and By-Laws.

The Minimum Maintenance Standards for Municipal Highways, Ontario Regulation 239/02 dictates a minimum level of service required for operations. The on-going maintenance and good condition of the County's road-related assets assist in minimizing operational costs.

In 2018, Job Descriptions were reviewed and updated with a corresponding Job Evaluation as part of an overall review of operations, business continuity, and succession planning as there are a number of retirements expected in the next few years. Job Evaluations identified movement of wages for some seasonal positions as well as supervisory roles. In addition, the following are items that have resulted in some increase in labour costs:

- On-Call compensation has been implemented in 2018 for a number of positions through the 2018 budget. The remaining positions that the County relies on on-call service have been incorporated into the 2019 budget and include Supervisors, Lead Hands, and Mechanic through the winter months providing 7x24 service.
- Re-allocation of one FTE within Public Works to a Traffic Technician position that will focus on sign manufacturing, stocking, inspections, compliance, traffic volume and speed monitoring, as well as detour planning. This role is needed to focus on the expectations of compliance with signage standards and a re-allocation of duties in support of an overall succession plan for the Department.
- Addition of 0.5 FTE in Fleet Services Division providing a second mechanic on-duty through the winter months supporting a 7x24 operations for winter weather response. A second Mechanic provides business continuity in the event of absences as well as the ability to share on-call support, and offer mechanic service hours that cover a wider range of operating hours than is possible with a single Mechanic along with a corresponding reduction of overtime hours.
- Movement in the pay scale for within the grid for returning seasonal Plow Operators and Road Patrollers. Previously, experienced seasonal plow operators and patrollers were compensated at the lowest step of the grade regardless of experience. Recognizing experience will provide additional support for attracting and retaining experienced operators which is a significant challenge in the industry at this time and expected to be an increasing challenge into the future.

2019 DEPARTMENT SUMMARY

The Public Works Department 2019 budget reflects a responsible funding level in order to maintain the required level of service and supports operational changes that address the need for succession planning, mitigating liabilities, and improvement in business continuity.

A good balance of maintenance and reconstruction funding results in the good quality infrastructure that residents and visitors of Huron have come to enjoy and appreciate. This enhances the quality of life, economic return to commerce and overall health of the County.

OTHERS CONSULTED:

- Public Works Technical Staff & Foremen
- Chief Administrative Officer
- Treasurer & Treasury Staff
- Consulting Engineers (OSIM Bridge & Culvert Inspections)

OVERAL BUDGET IMPACTS

The proposed 2019 Public Works Budget has utilized revenue and funding from several sources to assist the County in reducing the overall levy impact.

The Public Works Department's 2019 budget proposes a year-over-year levy increase of \$958,564 which translates into an 6.64% increase for the County's Public Works budget from 2018.

Steven Lund, P.Eng., PWLF,

County Engineer/ Director of Operations

County of Huron
Public Works
Total Capital Requirements
For the year ending December 31, 2019

Capital Expense	Asset Type	Reason for Request	Description	Total Cost	External Funding Amount	External Funding Source
ROAD SAFETY PROGRAM				\$ 714,500		
RGNEW-19 - New Guiderails	Road	Safety improvements	Addition of guiderails in warranted locations along County Roads	\$ 150,000	\$ 150,000	OCIF
AMSYS-PERMIT	Road	Operational Efficiencies	Implementation of online road permit application system	\$ 14,000	\$ 14,000	OPERATING
PWRADIO-01 - Radio System Implementation	Road	Communications - replace aged equipment	Phase I to replace failed radio communication systems	\$ 65,000		
RGEETER - Exeter Signal Sensor Upgrades	Road	Address traffic light operational deficiencies	Implement recommended sensor and signalization upgrades and reconfigurations	70,700	\$ 70,700	OPERATING
RGSEAFORTH - Seaforth Signal Sensor Upgrades	Road	Address traffic light operational deficiencies	Implement recommended sensor and signalization upgrades and reconfigurations	\$ 55,800	\$ 55,800	OPERATING
RNNEW-19 - Remote road closure warning sign	Road	public safety	Installation of 4 road closure warning signs printer to enable creation of a wider variety of signage - particularly temporary - short duration signage	44,000	\$ 44,000	OPERATING
RN-PRINTER-2019 - Sign Printer	Road	shop equipment		25,000	\$ 25,000	
FLEETEXP-19 - Truck for Traffic Technician	Fleet	Pick-up truck for Sign Technologist role	Additional pick-up truck to support consolidated responsibility for sign inspections, traffic counting, detour route planning, sign compliance	30,000		
RPNEW-10 - Pedestrian Crossing Installation	Road	pedestrian safety	Installation of pedestrian crossings in Blyth, Huron Park, and Lonsborough based on study completed in 2019	260,000	\$ 135,000	OCIF
ASSET MANAGEMENT ACTIVITIES				\$ 150,000		
AM01-19 Pavement Analysis	Road	Obtain information about pavements to better support pavement management plans and estimates.	Includes Ground Penetrating Radar (GPR) to measure thickness of pavements as well as some deflection testing to verify strength of roads to help quantify asphalt work and verify the degree of remediation that is needed.	150,000	\$ 150,000	GTF
POOLED ITEMS				\$ 82,000		
30 - IT Equipment Pooled	Facility	regular minor capital replacements		\$ 20,000	\$ 20,000	
32 - Office Equipment Pooled	Facility	regular minor capital replacements		\$ 20,000	\$ 20,000	
33 - Small Tools Pooled	Facility	regular minor capital replacements		22,000	\$ 22,000	
34 - Shop Maintenance Pooled	Facility	regular minor capital replacements		20,000	\$ 20,000	
TOOLS/EQUIPMENT PROGRAM				\$ 49,000		
PWDASHCAM-01 - Dash Camera Implementation for Public Works Vehicles	AM	Risk Management - increases the records available in the event of a claim or complaint	Installation of dash cameras connected to the AVL systems in Plow Trucks and Patrol Vehicles	\$ 49,000	\$ 49,000	

Capital Expense	Asset Type	Reason for Request	Description	Total Cost	External Funding Amount	External Funding Source
ROAD RENEWAL PROGRAM				\$ 4,318,768		
RD04-21 - CR4 Renewal N Limit Lonsborough to CF 25 and CR 8 to S Limit of Lonsborough	Road	End of pavement life	PCI 63-73 - Sampling and design in 2019 with renewal planned for 2021	\$ 68,200		
RD07-19 - CR7 Pavement preservation - CR12 to CR 30	Road	Severe frost heave	Slurry seal as a holding strategy to extend life	\$ 800,000	\$ 800,000	GTF
RD11-19 - CR11 CIR - Hwy23 to Perth Line 17	Road	End of pavement life	PCI 66 - Cold-in-Place recycling of surface asphalt in 2019	\$ 2,533,605	\$ 790,303	OCIF
RD84-20 - CR84 - E Limit of Zurich to W Limit of Hensall	Road	replacement of end-of-life pavement and culverts	Culvert replacements in 2019 in advance of paving work in 2020	\$ 606,963		
RD84-20-ZUR - CR84 - Urban road reconstruction through Zurich	Road	replacment of end-of-life pavement and urban drainage	PCI 49 - Design, permits, and tender package prep in 2019 for 2020 construction	\$ 310,000		
					\$ -	
LARGE STRUCTURE RENEWAL PROGRAM				\$ 2,679,900		
RB05000-01 RB05.00.0 Tri-County bridge (pre-cast beam), 40m long, 10.5m wide. Shared with Lampton and Middlesex Counties	Bridge	BCI 54 - rehabilitation is recommended to extend the usefull life of the structure	\$82k carry forward from RB00-19 in addition to 2019 amounts listed.	\$ 845,000	\$ 841,500	OCIF, Middlesex, Lambton
RB12463-01 RB12.46.3 Jamestown Bridge (ridgid frame), 40m long, 11.5m wide.	Bridge	BCI 68 - rehabilitation is recommended to extend the usefull life of the structure	\$50k carry forward from 2016 capital budget in addition to 2019 amounts listed	\$ 315,000	\$ 315,000	OCIF
RB19183 - RB19-18.3 Browns Bridge - Rigid Frame	Bridge	rehabilitation needs identified	Engineering and permits in 2019 - renewal in 2020	\$ 35,000		
RB83147 RB83-14.7 Black Creek Bridge - Single Span Rigid Frame, 13.8m span, 10.55 wide	Bridge	Replacement of end of life structure	Engineering and permits in 2019 - replacement for 2020	\$ 134,000		
RB83192 - RB83-19.2 - Ausable 1 Bridge - Two span rigid frame, 13.8m span, 10.55m wide	Bridge	Replacement of end of life structure	Engineering and permits in 2019 - replacement for 2020	\$ 159,000		
RB84069-20 RB84-6.9 Culvert Replacement	Bridge	Replacement of end of life structure	Engineering and permits in 2019 - replacement for 2020	\$ 43,000		
RC03148-01 RC03-14.8 Steel Culvert (4.1m span, 25m long)	Bridge	Replacement of end of life structure	Replacement of existing structure	\$ 685,000	\$ 583,000	OCIF
RC04362 RC04-36.2 Cast-in-place concrete box culvert	Bridge	Replacement of end of life structure	Engineering and permits in 2019 - replacement for 2020	\$ 59,000		
RC86053-01 - RC86-05.3 Concrete Culvert (4.2m Span, 26.5m long)	Bridge	Replacement of end of life structure	Replacement in 2019	\$ 404,900	\$ 212,500	Bruce County
CARRY OVER ITEMS				\$ 6,727,765		
72-15 BB-13 Transfer to Central Huron	Bridge	Boundary bridge transfer - rehab required prior to transfer	\$360k carry forward to undertake rehabilitation prior to transfer	\$ 360,000	\$ 360,000	Reserves CF

Capital Expense	Asset Type	Reason for Request	Description	Total Cost	External Funding Amount	External Funding Source
39-16 - Sign and Small Culvert Asset Inventory	AM	AM Inventory	\$65k WIP	\$ 56,703	\$ 56,700	Reserves CF
RB00-19 - Structure Rehab/Replace Engineering/Design Work - Future Projects	Bridge	Provide higher confidence in scope and estimates of bridge related capital work.	Detailed investigations to determine specific rehabilitation work needed and estimates to undertake the work. WIP \$300k from 2018 Budget. Additional funds needed as identified to the right.	\$ 293,000	\$ 258,000	Reserves CF
AM01-18 - Public Works Building - Asset Management Plan	Facility	identify needs and future funding requirements to maintain facilities	\$50k 2018 Budget WIP - Condition assessment and life-cycle plan for 3 PW patrol facilities.	\$ 50,000	\$ 50,000	OCIF
WIN00-18 - Wingham Patrol Sewer, Water, Drainage	Facility	Investigation and remediation of sewage, well, site drainage, and soils.	\$40k 2018 Budget WIP - Site plan development approval. Additional 2019 funds required to verify the scope of known issues with septic, water supply, and drainage and soils testing to identify what, if any, soil contamination exists. Remediation work will be undertaken to the extent this budget allocation permits. This work is needed to maintain this site to support current operations and would also support proposed facility renewal in 2020.	\$ 100,000	\$ 40,000	Reserves CF
RNNEW-18 - Radar Speed Board and Logger (5 units)	Road	traffic calming measure	purchase and installation of roadside radar speed feedback boards. WIP \$30k	24,300	\$ 24,300	Reserves CF
R2 - Intersection Safety Review - County Road 4/25 (Blyth)	Road	public safety	site review and assessment of options to improve safety and provide cost estimates. Minor Capital WIP \$50k	50,000	\$ 50,000	Reserves CF
DP00-18 - St Joseph drainage and Outlet Replacement/Lining	Road	drainage system renewal	\$75K 2018 Budget WIP - Replacement and lining of pipe through easement and replace outlet. Additional 2019 funds needed to complete work following detailed investigation and design work completed in 2018.	157,700	\$ 68,700	Reserves CF
RD12-20 - Seaforth/Egmondville Urban Reconstruction	Road	end of life replacement	\$420K net 2018 Budget WIP: drainage and road reconstruction in conjunction with sanitary and water system renewals. Additional funds in 2019 needed to proceed to phase I (Egmondville)	3,075,710	\$ 580,000	Reserves
	Road				\$ 848,847	GTF
	Road				\$ 280,000	GTF
	Road				\$ 295,710	Reserves CF
RB14083-18 - (Concrete Culvert) 16m long, 3.05m wide	Bridge	BCI 66 rehabilitation needs identified	\$250k 2018 budget WIP - rehabilitation of structure. \$additional funds budget in 2019 is needed to complete restoration work by County staff.	251,500	\$ 250,000	Reserves CF
RB15254-18 - John Snell Bridge	Bridge	rehabilitation needs identified	Work substantially completed in 2018 - \$325k WIP - additional funds identified to the right needed to replace guiderails	\$ 135,300	\$ 90,300	Reserves CF
RB28026-18 - Earls Bridge	Bridge	rehabilitation needs identified	\$429,936k 2018 budget WIP - additional funds identified in 2019 needed to replace guiderails. 50% work completed in 2018 - project to continue in 2019	\$ 303,236	\$ 258,236	Reserves CF
RB86525-18 - Hislop's Bridge	Bridge	rehabilitation needs identified	\$230k 2018 budget WIP. Additional funding required in 2019 to complete additional work following detailed investigations completed in 2018.	\$ 397,200	\$ 397,200	OCIF

Capital Expense	Asset Type	Reason for Request	Description	Total Cost	External Funding Amount	External Funding Source
RB87074-18 - Wroxeter Bridge	Bridge	rehabilitation needs identified	\$180k 2018 budget Carry-over	\$ 180,000	\$ 180,000	Reserves CF
RBBB23-18 - BB23	Bridge	rehabilitation needs identified	\$125k Carry-over. Additional funds identified to the right needed to move project forward	208,000	\$ 125,000	Reserves CF
80-17 - Asset Management Systems	AM	Asset Management Implementation Support	Systems/Tools/Consulting \$80k WIP	\$ 68,000	\$ 68,000	GTF
81-17 - Asset Management/GIS Systems	AM	Asset Management Implementation Support	Asset Management / GIS tools/systems/consulting \$80K WIP	\$ 65,000	\$ 65,000	GTF
82-17 - Development Servicing Standards Handbook	AM	Development Support	\$50k WIP	\$ 38,800	\$ 38,800	Reserves CF
AU01-19 Auburn Mechanic space heater replacement	Facility	unit is end-of-life	\$17k Minor Capital 2018 re-budget in 2019. ** Not previously reported as a carry forward item. ***	\$ 17,000	\$ 17,000	Reserves CF
RD11-20 - CR11 Culverts, Drains, and Engineering	Road	Replacement of culverts ahead of road renewal	\$712,656 2018 Budget WIP (note forecasted cost is \$935,416). Completion of work delayed due to early winter weather conditions ** Not previously reported as a carry forward item ***.	\$ 896,316	\$ 896,316	Reserves CF
TOTAL CAPITAL FUNDING REQUEST	No Data	No Data	No Data	\$ 14,721,933		No Data
TOTAL GTF FUNDING					\$ 2,211,847	
TOTAL OCIF FUNDING					\$ 2,657,003	
TOTAL BRUCE COUNTY FUNDING					\$ 212,500	
TOTAL PERTH COUNTY FUNDING					\$ -	
TOTAL HURON EAST FUNDING					\$ -	
TOTAL MIDDLESEX FUNDING					\$ 302,500	
TOTAL LAMBTON FUNDING					\$ 302,500	
TOTAL RESERVE USAGE					\$ 580,000	
TOTAL RESERVE USAGE PRIOR YEAR					\$ 3,009,062	
LESS: DEPRECIATION				\$ (7,250,000)	\$ 7,250,000	
NET CAPITAL FUNDING REQUIREMENTS	No Data	No Data	No Data		No Data	No Data

COUNTY OF HURON
Public Works - Summary
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	1,138,791	896,620	1,607,531	2,697,003	1,089,472	67.77%
Total Provincial Grants	1,138,791	896,620	1,607,531	2,697,003	1,089,472	67.77%
FEDERAL GRANTS						
Federal Project Grants	1,639,085	1,882,391	1,882,391	2,211,847	329,456	17.50%
Total Federal Grants	1,639,085	1,882,391	1,882,391	2,211,847	329,456	17.50%
MUNICIPAL GRANTS & FEES						
Services to Municipalities	59,346	110,936	15,000	15,000	-	0.00%
Total Municipal Grants & Fees	59,346	110,936	15,000	15,000	-	0.00%
OTHER REVENUE						
Miscellaneous Revenue	-	-	40,000	40,000	-	0.00%
Intra County Recoveries	91,020	95,041	92,000	100,000	8,000	8.70%
Rent/Lease	6,000	6,000	6,000	6,000	-	0.00%
Third Party Recoveries	92,955	261,244	735,250	817,500	82,250	11.19%
Total Other Revenue	189,975	362,285	873,250	963,500	90,250	10.33%
TOTAL REVENUE	3,027,197	3,252,232	4,378,172	5,887,350	1,509,178	34.47%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	2,604,748	2,913,355	2,854,856	3,040,806	185,950	6.51%
Salaries - Part Time	296,059	331,161	303,541	341,490	37,949	12.50%
Salaries - Time Off in Lieu Owing	9,121	(21,519)	-	-	-	0.00%
Total Salaries	2,909,928	3,222,997	3,158,397	3,382,296	223,899	7.09%
BENEFITS						
Statutory Benefits	222,200	239,768	233,585	252,992	19,407	8.31%
Extended Benefits	237,108	266,670	280,888	345,062	64,174	22.85%
OMERS	252,550	290,675	284,809	301,393	16,584	5.82%
Total Benefits	711,857	797,114	799,282	899,447	100,165	12.53%
Total Salaries and Benefits	3,621,785	4,020,111	3,957,679	4,281,743	324,064	8.19%
EQUIPMENT						

COUNTY OF HURON
Public Works - Summary
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Rentals/Leases	13,096	46,197	36,000	121,496	85,496	237.49%
Equipment Replacement New (under \$1,000)	1,170	1,068	3,000	-	(3,000)	-100.00%
Small Tools/Equipment	30,115	22,645	20,000	47,000	27,000	135.00%
Total Equipment	44,381	70,056	59,000	173,496	114,496	194.06%
PURCHASED SERVICE						
Audit	1,938	1,990	1,990	2,100	110	5.53%
Consulting/Professional Fees	247,374	528,183	165,000	2,773,760	2,608,760	1581.07%
Insurance	126,601	124,659	127,300	133,000	5,700	4.48%
Occupational Accident Insurance	23,428	28,839	23,000	33,000	10,000	43.48%
Intra County Purchases	2,230,997	2,257,113	2,215,000	2,338,519	123,519	5.58%
Legal Fees	5,463	9,067	5,000	7,000	2,000	40.00%
Capital / Maintenance Contracts	6,996,124	4,880,561	9,708,114	11,530,337	1,822,223	18.77%
Printing (External)	674	716	1,000	1,000	-	0.00%
Total Purchased Service	9,632,600	7,831,128	12,246,404	16,818,716	4,572,312	37.34%
OPERATIONAL						
Advertising	16,797	15,210	16,000	22,000	6,000	37.50%
Associations/Memberships	5,140	5,306	8,000	6,000	(2,000)	-25.00%
Conventions/Conferences	14,804	17,583	18,000	18,000	-	0.00%
Miscellaneous Admin.	5,900	(1,075)	-	-	-	0.00%
Office Expense	12,433	6,165	10,000	54,000	44,000	440.00%
Postage/Courier	1,499	553	2,000	1,000	(1,000)	-50.00%
Publications & Subscriptions	599	1,364	1,000	500	(500)	-50.00%
Rent	5,000	5,000	5,000	5,000	0	0.00%
Staff Training	48,836	63,856	65,000	70,000	5,000	7.69%
Telecommunications	42,071	29,728	27,500	30,000	2,500	9.09%
Travel/Meals	17,762	14,215	15,000	16,000	1,000	6.67%
Building Minor Capital	135,818	1,124	57,000	20,000	(37,000)	-64.91%
Bridge Minor Capital	-	-	-	-	-	0.00%
Culvert Minor Capital	-	32,680	207,489	25,000	(182,489)	-87.95%
Road Minor Capital	-	-	225,000	-	(225,000)	-100.00%
Debenture Interest	-	-	-	-	-	0.00%
Garbage	16,817	15,824	12,000	6,000	(6,000)	-50.00%
Maintenance & Repairs/Building	23,629	30,497	15,000	5,000	(10,000)	-66.67%
Maintenance & Repairs/Electrical	-	-	-	10,000	10,000	0.00%
Maintenance & Repairs/HVAC	-	-	-	10,000	10,000	0.00%
Maintenance & Repairs/Plumbing	-	-	-	5,000	5,000	0.00%
Taxes	1,114	1,071	1,500	1,500	-	0.00%
Utilities/Heat	29,368	38,544	30,000	43,000	13,000	43.33%
Utilities/Hydro	52,270	31,544	87,000	62,000	(25,000)	-28.74%
Depreciation - Capital Assets	6,868,687	7,235,163	7,008,000	7,250,000	242,000	3.45%

COUNTY OF HURON**Public Works - Summary**

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Operational	7,474,315	7,544,350	7,810,489	7,660,000	(150,489)	-1.93%
PROGRAM						
Purchase of Service	126,202	185,789	311,500	553,305	241,805	77.63%
Program Supplies & Costs	1,790,283	2,377,233	2,150,000	2,641,500	491,500	22.86%
Total Program	1,916,485	2,563,021	2,461,500	3,194,805	733,305	29.79%
OTHER EXPENDITURES						
Costs transferred to Assets	(6,510,402)	(5,626,511)	(10,083,335)	(14,370,433)	(4,287,098)	42.52%
Total Other Expenditures	(6,510,402)	(5,626,511)	(10,083,335)	(14,370,433)	(4,287,098)	42.52%
TOTAL EXPENDITURES	16,179,165	16,402,157	16,451,737	17,758,327	1,306,590	7.94%
(SURPLUS)/DEFICIT - ACCRUAL	13,151,968	13,149,925	12,073,565	11,870,977	(202,588)	-1.68%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(7,008,000)	(7,250,000)	(242,000)	3.45%
Add Capital Asset Expenditures			10,083,335	14,370,433	4,287,098	42.52%
Transfer Prior Year Surplus to Highways Reserve			(1,079,035)	0	1,079,035	-100.00%
Add Future Sustainability			1,500,000	-	(1,500,000)	-100.00%
Less: Transfer from accumulated surplus			(706,080)		706,080	
Transfer from reserves (Urban Renewal)			(420,000)	(580,000)	(160,000)	
Transfer from reserves Prior Year			-	(3,009,062)	(3,009,062)	
Debenture Funding				-	-	
Debenture Principal Payments				-	-	
TOTAL COUNTY LEVY	13,151,968	13,149,925	14,443,784	15,402,348	958,564	6.64%

COUNTY OF HURON

Public Works - General

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	1,138,791	896,620	40,000	40,000	-	0.00%
Total Provincial Grants	1,138,791	896,620	40,000	40,000	-	0.00%
FEDERAL GRANTS						
Federal Project Grants	1,639,085	1,882,391	-	133,000	133,000	0.00%
Total Federal Grants	1,639,085	1,882,391	-	133,000	133,000	0.00%
MUNICIPAL GRANTS & FEES						
Services to Municipalities	59,346	110,936	-	-	-	0.00%
Total Municipal Grants & Fees	59,346	110,936	-	-	-	0.00%
OTHER REVENUE						
Miscellaneous Revenue	-	-	40,000	40,000	-	0.00%
Transfer from Capital Reserves	-	-	-	-	-	0.00%
Intra County Recoveries	91,020	72,760	92,000	100,000	8,000	8.70%
Rent/Lease	6,000	6,000	6,000	6,000	-	0.00%
Third Party Recoveries	92,955	53,505	30,000	-	(30,000)	-100.00%
Total Other Revenue	189,975	132,265	168,000	146,000	(22,000)	-13.10%
TOTAL REVENUE	3,027,197	3,022,212	208,000	319,000	111,000	53.37%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	2,604,748	2,460,057	896,259	1,261,062	364,803	40.70%
Salaries - Part Time	296,059	258,964	-	5,200	5,200	0.00%
Salaries - Time Off in Lieu Owing	9,121	(21,519)	-	-	-	0.00%
Total Salaries	2,909,928	2,697,503	896,259	1,266,262	370,003	41.28%
BENEFITS						
Statutory Benefits	222,200	193,125	68,509	82,596	14,087	20.56%
Extended Benefits	237,108	237,289	85,440	179,008	93,568	109.51%
OMERS	252,550	246,347	85,378	150,131	64,753	75.84%
Burden	-	-	-	-	-	0.00%
Total Benefits	711,857	676,761	239,327	411,735	172,408	72.04%

COUNTY OF HURON

Public Works - General

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Salaries and Benefits	3,621,785	3,374,265	1,135,586	1,677,997	542,411	47.76%
EQUIPMENT						
Equipment Rentals/Leases	-	849	-	-	-	0.00%
Equipment Repairs & Maint.	-	146	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	1,170	1,068	3,000	-	(3,000)	-100.00%
Vehicle Lease & Operation	-	-	-	-	-	0.00%
Small Tools/Equipment	30,115	22,645	20,000	47,000	27,000	135.00%
Total Equipment	31,285	24,707	23,000	47,000	24,000	104.35%
PURCHASED SERVICE						
Audit	1,938	1,990	1,990	2,100	110	5.53%
Consulting/Professional Fees	-	9,249	-	-	-	0.00%
Insurance	126,601	124,659	127,300	133,000	5,700	4.48%
Occupational Accident Insurance	23,428	28,839	23,000	33,000	10,000	43.48%
Intra County Purchases	2,230,997	109,320	60,000	57,300	(2,700)	-4.50%
Legal Fees	5,463	9,067	5,000	7,000	2,000	40.00%
Maintenance Contracts	410,542	69,508	281,500	32,500	(249,000)	-88.45%
Printing (External)	674	716	1,000	1,000	-	0.00%
Total Purchased Service	2,799,644	353,347	499,790	265,900	(233,890)	-46.80%
OPERATIONAL						
Advertising	12,846	11,717	11,000	17,000	6,000	54.55%
Associations/Memberships	5,140	5,306	8,000	6,000	(2,000)	-25.00%
Conventions/Conferences	14,804	17,583	18,000	18,000	-	0.00%
Internet	-	-	-	-	-	0.00%
Miscellaneous Admin.	5,900	(1,075)	-	-	-	0.00%
Office Expense	12,433	6,165	10,000	49,000	39,000	390.00%
Postage/Courier	1,499	553	2,000	1,000	(1,000)	-50.00%
Publications & Subscriptions	599	1,364	1,000	500	(500)	-50.00%
Rent	5,000	5,000	5,000	5,000	0	0.00%
Staff Training	47,371	62,406	50,000	60,000	10,000	20.00%
Telecommunications	39,430	29,728	27,500	30,000	2,500	9.09%
Travel/Meals	17,762	14,215	15,000	16,000	1,000	6.67%
Building Minor Capital	135,818	1,124	57,000	20,000	(37,000)	-64.91%
Garbage	6,212	-	-	-	-	0.00%
Maintenance & Repairs/Building	23,629	29,680	15,000	-	(15,000)	-100.00%
Taxes	1,114	1,071	1,500	1,500	-	0.00%
Utilities/Heat	29,368	38,544	30,000	-	(30,000)	-100.00%
Utilities/Hydro	33,926	15,147	42,000	-	(42,000)	-100.00%
Depreciation - Capital Assets	6,868,687	7,235,163	7,008,000	7,250,000	242,000	3.45%
Gain or Loss on disposal of capital assets	175,773	-	-	-	-	0.00%

COUNTY OF HURON**Public Works - General**

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Operational	7,437,309	7,473,690	7,301,000	7,474,000	173,000	2.37%
PROGRAM						
Purchase of Service	8,592	9,284	10,500	5,000	(5,500)	-52.38%
Program Supplies & Costs	617,029	364,110	350,000	79,000	(271,000)	-77.43%
Total Program	625,622	373,395	360,500	84,000	(276,500)	-76.70%
OTHER EXPENDITURES						
Costs transferred to Assets	(6,510,402)	-	(278,000)	-	278,000	-100.00%
Total Other Expenditures	(6,510,402)	-	(278,000)	-	278,000	-100.00%
TOTAL EXPENDITURES	8,005,243	11,599,403	9,041,876	9,548,897	507,021	5.61%
(SURPLUS)/DEFICIT - ACCRUAL	4,978,046	8,577,192	8,833,876	9,229,897	396,021	4.48%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	4,978,046	8,577,192	8,833,876	9,229,897	396,021	4.48%

COUNTY OF HURON
Public Works - Road Maintenance
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
MUNICIPAL GRANTS & FEES						
Services to Municipalities	-	-	-	-	-	0.00%
Total Municipal Grants & Fees	-	-	-	-	-	0.00%
OTHER REVENUE						
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	90,699	290,000	280,750	(9,250)	-3.19%
Salaries - Part Time	-	3,032	-	14,500	14,500	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	-	93,731	290,000	295,250	5,250	1.81%
BENEFITS						
Statutory Benefits	-	8,111	22,417	18,472	(3,945)	-17.60%
Extended Benefits	-	(1,915)	26,564	24,189	(2,375)	-8.94%
OMERS	-	8,856	27,434	24,354	(3,080)	-11.23%
Burden	-	-	-	-	-	0.00%
Total Benefits	-	15,052	76,415	67,015	(9,400)	-12.30%
Total Salaries and Benefits	-	108,784	366,415	362,265	(4,150)	-1.13%
EQUIPMENT						
Equipment Rentals/Leases	-	2,865	5,000	4,000	(1,000)	-20.00%
Total Equipment	-	2,865	5,000	4,000	(1,000)	-20.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	20,000	20,000	0.00%
Intra County Purchases	-	350,849	310,000	362,000	52,000	16.77%
Capital / Maintenance Contracts	31,455	74,584	95,000	149,500	54,500	57.37%
Total Purchased Service	31,455	425,433	405,000	531,500	126,500	31.23%

COUNTY OF HURON**Public Works - Road Maintenance**

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Road Minor Capital	-	-	225,000	-	(225,000)	-100.00%
Total Operational	-	-	225,000	-	(225,000)	-100.00%
PROGRAM						
Purchase of Service	98,366	52,373	50,000	60,000	10,000	20.00%
Program Supplies & Costs	74,444	150,530	80,000	264,000	184,000	230.00%
Total Program	172,810	202,902	130,000	324,000	194,000	149.23%
TOTAL EXPENDITURES	204,265	739,984	1,131,415	1,221,765	90,350	7.99%
(SURPLUS)/DEFICIT - ACCRUAL	204,265	739,984	1,131,415	1,221,765	90,350	7.99%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	204,265	739,984	1,131,415	1,221,765	90,350	7.99%

COUNTY OF HURON
Public Works - Road Capital
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	1,567,531	1,075,303	(492,228)	-31.40%
Total Provincial Grants	-	-	1,567,531	1,075,303	(492,228)	-31.40%
FEDERAL GRANTS						
Federal Project Grants	-	-	1,882,391	2,078,847	196,456	10.44%
Total Federal Grants	-	-	1,882,391	2,078,847	196,456	10.44%
OTHER REVENUE						
Third Party Recoveries	-	-	280,000	-	(280,000)	-100.00%
Total Other Revenue	-	-	280,000	-	(280,000)	-100.00%
TOTAL REVENUE	-	-	3,729,922	3,154,150	(575,772)	-15.44%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	1,542	380,000	41,900	(338,100)	-88.97%
Salaries - Part Time	-	746	5,000	-	(5,000)	-100.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	-	2,287	385,000	41,900	(343,100)	-89.12%
BENEFITS						
Statutory Benefits	-	213	29,784	1,990	(27,794)	-93.32%
Extended Benefits	-	84	34,808	1,845	(32,963)	-94.70%
OMERS	-	868	35,948	1,700	(34,248)	-95.27%
Burden	-	-	-	-	-	0.00%
Total Benefits	-	1,165	100,540	5,535	(95,005)	-94.49%
Total Salaries and Benefits	-	3,452	485,540	47,435	(438,105)	-90.23%
EQUIPMENT						
Equipment Rentals/Leases	605	-	3,000	-	(3,000)	-100.00%
Total Equipment	605	-	3,000	-	(3,000)	-100.00%
PURCHASED SERVICE						
Consulting/Professional Fees	41,790	223,764	75,000	968,843	893,843	1191.79%

COUNTY OF HURON
Public Works - Road Capital
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
Intra County Purchases	-	53,601	125,000	17,000	(108,000)	-86.40%
Capital / Maintenance Contracts	4,070,908	2,951,298	4,517,929	7,554,511	3,036,582	67.21%
Total Purchased Service	4,112,698	3,228,663	4,717,929	8,540,354	3,822,425	81.02%
OPERATIONAL						
Advertising	762	-	-	-	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Total Operational	762	-	-	-	-	0.00%
PROGRAM						
Purchase of Service	-	-	-	177,305	177,305	0.00%
Program Supplies & Costs	170,464	86,166	150,000	140,000	(10,000)	-6.67%
Total Program	170,464	86,166	150,000	317,305	167,305	111.54%
OTHER EXPENDITURES						
Costs transferred to Assets	-	(3,908,581)	(5,356,469)	(8,905,094)	(3,548,625)	66.25%
Total Other Expenditures	-	(3,908,581)	(5,356,469)	(8,905,094)	(3,548,625)	66.25%
TOTAL EXPENDITURES	4,284,530	(590,301)	-	-	-	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	4,284,530	(590,301)	(3,729,922)	(3,154,150)	575,772	-15.44%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	4,284,530	(590,301)	(3,729,922)	(3,154,150)	575,772	-15.44%

COUNTY OF HURON

Public Works - Roadside Maintenance

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
MUNICIPAL GRANTS & FEES						
Services to Municipalities	-	-	-	-	-	0.00%
Total Municipal Grants & Fees	-	-	-	-	-	0.00%
OTHER REVENUE						
Intra County Recoveries	-	22,281	-	-	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	22,281	-	-	-	0.00%
TOTAL REVENUE	-	22,281	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	66,126	425,000	225,600	(199,400)	-46.92%
Salaries - Part Time	-	12,386	2,000	13,400	11,400	570.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	-	78,512	427,000	239,000	(188,000)	-44.03%
BENEFITS						
Statutory Benefits	-	6,839	33,017	17,329	(15,688)	-47.51%
Extended Benefits	-	5,635	38,930	21,168	(17,762)	-45.63%
OMERS	-	5,968	40,205	22,058	(18,147)	-45.14%
Burden	-	-	-	-	-	0.00%
Total Benefits	-	18,443	112,152	60,555	(51,597)	-46.01%
Total Salaries and Benefits	-	96,955	539,152	299,555	(239,597)	-44.44%
EQUIPMENT						
Equipment Rentals/Leases	763	33,253	12,000	40,000	28,000	233.33%
Total Equipment	763	33,253	12,000	40,000	28,000	233.33%
PURCHASED SERVICE						
Consulting/Professional Fees	1,627	-	-	-	-	0.00%
Intra County Purchases	-	196,476	210,000	151,900	(58,100)	-27.67%
Capital / Maintenance Contracts	327,886	46,521	150,000	90,000	(60,000)	-40.00%
Total Purchased Service	329,513	242,997	360,000	241,900	(118,100)	-32.81%

COUNTY OF HURON

Public Works - Roadside Maintenance

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
OPERATIONAL						
Advertising	2,305	3,493	3,000	5,000	2,000	66.67%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Road Minor Capital	-	-	-	-	-	0.00%
Garbage	10,605	15,824	12,000	6,000	(6,000)	-50.00%
Total Operational	12,910	19,317	15,000	11,000	(4,000)	-26.67%
PROGRAM						
Purchase of Service	18,491	63,141	100,000	40,000	(60,000)	-60.00%
Program Supplies & Costs	95,014	28,318	40,000	24,300	(15,700)	-39.25%
Total Program	113,505	91,459	140,000	64,300	(75,700)	-54.07%
TOTAL EXPENDITURES	456,691	483,981	1,066,152	656,755	(409,397)	-38.40%
(SURPLUS)/DEFICIT - ACCRUAL	456,691	461,700	1,066,152	656,755	(409,397)	-38.40%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	456,691	461,700	1,066,152	656,755	(409,397)	-38.40%

COUNTY OF HURON

Public Works - Bridge Maintenance

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
MUNICIPAL GRANTS & FEES						
Services to Municipalities	-	-	-	-	-	0.00%
Total Municipal Grants & Fees	-	-	-	-	-	0.00%
OTHER REVENUE						
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	56,566	103,597	111,000	7,403	7.15%
Salaries - Part Time	-	4,026	4,000	3,000	(1,000)	-25.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	-	60,592	107,597	114,000	6,403	5.95%
BENEFITS						
Statutory Benefits	-	5,166	8,336	7,906	(430)	-5.16%
Extended Benefits	-	4,801	9,489	10,170	681	7.17%
OMERS	-	5,046	9,800	10,541	741	7.56%
Burden	-	-	-	-	-	0.00%
Total Benefits	-	15,013	27,626	28,617	991	3.59%
Total Salaries and Benefits	-	75,605	135,223	142,617	7,394	5.47%
EQUIPMENT						
Equipment Rentals/Leases	-	4,562	2,000	8,000	6,000	300.00%
Total Equipment	-	4,562	2,000	8,000	6,000	300.00%
PURCHASED SERVICE						
Consulting/Professional Fees	32,797	34,273	40,000	40,000	-	0.00%
Intra County Purchases	-	59,609	80,000	76,000	(4,000)	-5.00%
Capital / Maintenance Contracts	27,999	-	40,000	1,000	(39,000)	-97.50%
Total Purchased Service	60,796	93,881	160,000	117,000	(43,000)	-26.88%

COUNTY OF HURON

Public Works - Bridge Maintenance

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Bridge Minor Capital	-	-	-	-	-	0.00%
Culvert Minor Capital	-	32,680	207,489	25,000	(182,489)	-87.95%
Total Operational	-	32,680	207,489	25,000	(182,489)	-87.95%
PROGRAM						
Purchase of Service	-	22,705	-	26,000	26,000	0.00%
Program Supplies & Costs	14,888	34,493	40,000	40,000	-	0.00%
Total Program	14,888	57,198	40,000	66,000	26,000	65.00%
TOTAL EXPENDITURES	75,684	263,926	544,711	358,617	(186,094)	-34.16%
(SURPLUS)/DEFICIT - ACCRUAL	75,684	263,926	544,711	358,617	(186,094)	-34.16%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	75,684	263,926	544,711	358,617	(186,094)	-34.16%

COUNTY OF HURON

Public Works - Drainage Maintenance

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	-	29,700	29,700	0.00%
Salaries - Part Time	-	-	-	1,750	1,750	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Councillor's Remuneration	-	-	-	-	-	0.00%
Total Salaries	-	-	-	31,450	31,450	0.00%
BENEFITS						
Statutory Benefits	-	-	-	2,198	2,198	0.00%
Extended Benefits	-	-	-	2,831	2,831	0.00%
OMERS	-	-	-	2,998	2,998	0.00%
Burden	-	-	-	-	-	0.00%
Total Benefits	-	-	-	8,027	8,027	0.00%
Total Salaries and Benefits	-	-	-	39,477	39,477	0.00%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	4,500	4,500	0.00%
Total Equipment	-	-	-	4,500	4,500	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Intra County Purchases	-	-	-	21,800	21,800	0.00%
Capital / Maintenance Contracts	-	4,365	-	100,000	100,000	0.00%
Total Purchased Service	-	4,365	-	121,800	121,800	0.00%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Road Capital	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Purchase of Service	-	-	-	70,000	70,000	0.00%

COUNTY OF HURON**Public Works - Drainage Maintenance****Budget for the year ending December 31, 2019**

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Program Supplies & Costs	-	-	-	10,000	10,000	0.00%
Total Program	-	-	-	80,000	80,000	0.00%
TOTAL EXPENDITURES	-	4,365	-	245,777	245,777	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	4,365	-	245,777	245,777	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	4,365	-	245,777	245,777	0.00%

COUNTY OF HURON
Public Works - Bridge Capital
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	-	1,531,700	1,531,700	0.00%
Total Provincial Grants	-	-	-	1,531,700	1,531,700	0.00%
FEDERAL GRANTS						
Federal Project Grants	-	-	-	-	-	0.00%
Total Federal Grants	-	-	-	-	-	0.00%
OTHER REVENUE						
Third Party Recoveries	-	207,740	425,250	817,500	392,250	92.24%
Total Other Revenue	-	207,740	425,250	817,500	392,250	92.24%
TOTAL REVENUE	-	207,740	425,250	2,349,200	1,923,950	452.43%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	16,942	150,000	126,400	(23,600)	-15.73%
Salaries - Part Time	-	406	8,000	10,000	2,000	25.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	-	17,348	158,000	136,400	(21,600)	-13.67%
BENEFITS						
Statutory Benefits	-	1,140	12,251	41,800	29,549	241.20%
Extended Benefits	-	548	13,740	1,200	(12,540)	-91.27%
OMERS	-	1,306	14,190	500	(13,690)	-96.48%
Burden	-	-	-	-	-	0.00%
Total Benefits	-	2,994	40,181	43,500	3,319	8.26%
Total Salaries and Benefits	-	20,342	198,181	179,900	(18,281)	-9.22%
EQUIPMENT						
Equipment Rentals/Leases	11,727	3,667	10,000	61,496	51,496	514.96%
Total Equipment	11,727	3,667	10,000	61,496	51,496	514.96%
PURCHASED SERVICE						
Consulting/Professional Fees	171,160	193,003	-	1,694,917	1,694,917	0.00%

COUNTY OF HURON
Public Works - Bridge Capital
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Intra County Purchases	-	166,796	150,000	10,000	(140,000)	-93.33%
Capital / Maintenance Contracts	1,722,668	966,373	4,023,685	2,673,826	(1,349,859)	-33.55%
Total Purchased Service	1,893,828	1,326,173	4,173,685	4,378,743	205,058	4.91%
OPERATIONAL						
Advertising	883	-	2,000	-	(2,000)	-100.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Total Operational	883	-	2,000	-	(2,000)	-100.00%
PROGRAM						
Purchase of Service	-	7,436	15,000	118,000	103,000	686.67%
Program Supplies & Costs	42,097	67,167	50,000	227,697	177,697	355.39%
Total Program	42,097	74,602	65,000	345,697	280,697	431.84%
OTHER EXPENDITURES						
Costs transferred to Assets	-	(1,589,749)	(4,448,866)	(4,965,836)	(516,970)	11.62%
Total Other Expenditures	-	(1,589,749)	(4,448,866)	(4,965,836)	(516,970)	11.62%
TOTAL EXPENDITURES	1,948,536	(164,965)	0	-	(0)	-100.00%
(SURPLUS)/DEFICIT - ACCRUAL	1,948,536	(372,705)	(425,250)	(2,349,200)	(1,923,950)	452.43%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	1,948,536	(372,705)	(425,250)	(2,349,200)	(1,923,950)	452.43%

COUNTY OF HURON

Public Works - Traffic Safety

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
MUNICIPAL GRANTS & FEES						
Services to Municipalities	-	-	15,000	15,000	-	0.00%
Total Municipal Grants & Fees	-	-	15,000	15,000	-	0.00%
OTHER REVENUE						
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	15,000	15,000	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	65,064	210,000	186,140	(23,860)	-11.36%
Salaries - Part Time	-	11,226	-	16,500	16,500	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	-	76,290	210,000	202,640	(7,360)	-3.50%
BENEFITS						
Statutory Benefits	-	6,770	16,233	13,731	(2,502)	-15.41%
Extended Benefits	-	5,274	19,236	17,882	(1,354)	-7.04%
OMERS	-	6,527	19,866	18,492	(1,374)	-6.92%
Burden	-	-	-	-	-	0.00%
Total Benefits	-	18,571	55,335	50,105	(5,230)	-9.45%
Total Salaries and Benefits	-	94,861	265,335	252,745	(12,590)	-4.74%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	23,037	50,000	50,000	-	0.00%
Intra County Purchases	-	106,830	120,000	207,510	87,510	72.93%
Capital / Maintenance Contracts	8,344	27,930	25,000	137,000	112,000	448.00%
Total Purchased Service	8,344	157,797	195,000	394,510	199,510	102.31%

COUNTY OF HURON

Public Works - Traffic Safety

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Utilities/Hydro	18,344	14,647	45,000	20,000	(25,000)	-55.56%
Total Operational	18,344	14,647	45,000	20,000	(25,000)	-55.56%
PROGRAM						
Purchase of Service	753	29,654	75,000	27,000	(48,000)	-64.00%
Program Supplies & Costs	76,813	102,237	240,000	249,000	9,000	3.75%
Total Program	77,566	131,890	315,000	276,000	(39,000)	-12.38%
TOTAL EXPENDITURES	104,254	399,195	820,335	943,255	122,920	14.98%
(SURPLUS)/DEFICIT - ACCRUAL	104,254	399,195	805,335	928,255	122,920	15.26%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	104,254	399,195	805,335	928,255	122,920	15.26%

COUNTY OF HURON

Public Works - Winter Maintenance

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
MUNICIPAL GRANTS & FEES						
Services to Municipalities	-	-	-	-	-	0.00%
Total Municipal Grants & Fees	-	-	-	-	-	0.00%
OTHER REVENUE						
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	142,302	400,000	699,254	299,254	74.81%
Salaries - Part Time	-	40,374	284,541	269,940	(14,601)	-5.13%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	-	182,676	684,541	969,194	284,653	41.58%
BENEFITS						
Statutory Benefits	-	16,687	43,038	64,786	21,748	50.53%
Extended Benefits	-	13,120	52,680	84,161	31,481	59.76%
OMERS	-	13,799	51,988	67,655	15,667	30.14%
Burden	-	-	-	-	-	0.00%
Total Benefits	-	43,606	147,706	216,602	68,896	46.64%
Total Salaries and Benefits	-	226,283	832,247	1,185,796	353,549	42.48%
EQUIPMENT						
Equipment Rentals/Leases	-	1,002	4,000	3,500	(500)	-12.50%
Total Equipment	-	1,002	4,000	3,500	(500)	-12.50%
PURCHASED SERVICE						
Consulting/Professional Fees	-	6,231	-	-	-	0.00%
Intra County Purchases	-	1,203,561	1,160,000	1,428,009	268,009	23.10%
Capital / Maintenance Contracts	396,322	720,822	575,000	675,000	100,000	17.39%
Total Purchased Service	396,322	1,930,615	1,735,000	2,103,009	368,009	21.21%

COUNTY OF HURON

Public Works - Winter Maintenance

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	1,465	1,450	15,000	10,000	(5,000)	-33.33%
Telecommunications	2,641	-	-	-	-	0.00%
Total Operational	4,106	1,450	15,000	10,000	(5,000)	-33.33%
PROGRAM						
Purchase of Service	-	1,196	61,000	30,000	(31,000)	-50.82%
Program Supplies & Costs	699,533	1,510,813	1,200,000	1,108,000	(92,000)	-7.67%
Total Program	699,533	1,512,008	1,261,000	1,138,000	(123,000)	-9.75%
TOTAL EXPENDITURES	1,099,962	3,671,358	3,847,247	4,440,305	593,058	15.42%
(SURPLUS)/DEFICIT - ACCRUAL	1,099,962	3,671,358	3,847,247	4,440,305	593,058	15.42%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	1,099,962	3,671,358	3,847,247	4,440,305	593,058	15.42%

COUNTY OF HURON

Public Works - 3rd Party Services

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
MUNICIPAL GRANTS & FEES						
Services to Municipalities	-	-	-	-	-	0.00%
Total Municipal Grants & Fees	-	-	-	-	-	0.00%
OTHER REVENUE						
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	-	-	-	-	-	0.00%
BENEFITS						
Statutory Benefits	-	-	-	-	-	0.00%
Extended Benefits	-	-	-	-	-	0.00%
OMERS	-	-	-	-	-	0.00%
Burden	-	-	-	-	-	0.00%
Total Benefits	-	-	-	-	-	0.00%
Total Salaries and Benefits	-	-	-	-	-	0.00%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Intra County Purchases	-	-	-	-	-	0.00%
Capital / Maintenance Contracts	-	-	-	-	-	0.00%
Total Purchased Service	-	-	-	-	-	0.00%

COUNTY OF HURON**Public Works - 3rd Party Services****Budget for the year ending December 31, 2019**

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Purchase of Service	-	-	-	-	-	0.00%
Program Supplies & Costs	-	3,215	-	-	-	0.00%
Total Program	-	3,215	-	-	-	0.00%
TOTAL EXPENDITURES	-	3,215	-	-	-	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	3,215	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	3,215	-	-	-	0.00%

COUNTY OF HURON

Public Works - Facility Maintenance

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	-	79,000	79,000	0.00%
Salaries - Part Time	-	-	-	7,200	7,200	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Councillor's Remuneration	-	-	-	-	-	0.00%
Total Salaries	-	-	-	86,200	86,200	0.00%
BENEFITS						
Statutory Benefits	-	-	-	2,184	2,184	0.00%
Extended Benefits	-	-	-	2,608	2,608	0.00%
OMERS	-	-	-	2,964	2,964	0.00%
Burden	-	-	-	-	-	0.00%
Total Benefits	-	-	-	7,756	7,756	0.00%
Total Salaries and Benefits	-	-	-	93,956	93,956	0.00%
EQUIPMENT						
Equipment Repairs & Maint.	-	-	-	5,000	5,000	0.00%
Total Equipment	-	-	-	5,000	5,000	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Insurance	-	-	-	-	-	0.00%
Intra County Purchases	-	-	-	7,000	7,000	0.00%
Capital / Maintenance Contracts	-	-	-	117,000	117,000	0.00%
Total Purchased Service	-	-	-	124,000	124,000	0.00%
OPERATIONAL						
Internet	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	-	-	-	5,000	5,000	0.00%
Building Minor Capital	-	-	-	-	-	0.00%
Garbage	-	-	-	-	-	0.00%
Maintenance & Repairs/Building	-	817	-	5,000	5,000	0.00%
Maintenance & Repairs/Electrical	-	-	-	10,000	10,000	0.00%
Maintenance & Repairs/HVAC	-	-	-	10,000	10,000	0.00%
Maintenance & Repairs/Plumbing	-	-	-	5,000	5,000	0.00%
Utilities/Heat	-	-	-	43,000	43,000	0.00%

COUNTY OF HURON**Public Works - Facility Maintenance****Budget for the year ending December 31, 2019**

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Utilities/Hydro	-	1,749	-	42,000	42,000	0.00%
Total Operational	-	2,567	-	120,000	120,000	0.00%
TOTAL EXPENDITURES	-	2,567	-	342,956	342,956	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	2,567	-	342,956	342,956	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	2,567	-	342,956	342,956	0.00%

COUNTY OF HURON

Public Works - Facilities Capital

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	-	50,000	50,000	0.00%
Total Provincial Grants	-	-	-	50,000	50,000	0.00%
FEDERAL GRANTS						
Federal Project Grants	-	-	-	-	-	0.00%
Total Federal Grants	-	-	-	-	-	0.00%
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	50,000	50,000	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	14,057	-	-	-	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	-	14,057	-	-	-	0.00%
BENEFITS						
Statutory Benefits	-	1,717	-	-	-	0.00%
Extended Benefits	-	1,832	-	-	-	0.00%
OMERS	-	1,959	-	-	-	0.00%
Burden	-	-	-	-	-	0.00%
Total Benefits	-	5,508	-	-	-	0.00%
Total Salaries and Benefits	-	19,565	-	-	-	0.00%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						

COUNTY OF HURON

Public Works - Facilities Capital

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Consulting/Professional Fees	-	38,626	-	-	-	0.00%
Intra County Purchases	-	10,072	-	-	-	0.00%
Capital / Maintenance Contracts	-	19,161	-	-	-	0.00%
Total Purchased Service	-	67,859	-	-	-	0.00%
OPERATIONAL						
Mapping & Automation	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Purchase of Service	-	-	-	-	-	0.00%
Program Supplies & Costs	-	30,186	-	499,503	499,503	0.00%
Total Program	-	30,186	-	499,503	499,503	0.00%
OTHER EXPENDITURES						
Costs transferred to Assets	-	(128,181)	-	(499,503)	(499,503)	0.00%
Total Other Expenditures	-	(128,181)	-	(499,503)	(499,503)	0.00%
TOTAL EXPENDITURES	-	(10,570)	-	-	-	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	(10,570)	-	(50,000)	(50,000)	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	(10,570)	-	(50,000)	(50,000)	0.00%

County of Huron
FLEET
Total Capital Requirements
For the year ending December 31, 2019

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Ar	External Funding Source
Road sweeper		Required in Public Works for road sweeping operations, replace sweeper that was sold in 2015			325,000		
	Equipment						
1/2 ton pickup (07E-16)	Equipment	condition, mileage			36,000		
1 ton crewcab (12E)	Equipment	condition, age			44,000		
1/2 ton pickup (19E-13)	Equipment	condition, mileage			32,000		
1/2 ton pickup (21E-13)	Equipment	condition, mileage			32,000		
1/2 ton pickup (22E-13)	Equipment	condition, mileage			32,000		
1/2 ton patrol pickup (23E-16)	Equipment	condition, mileage			36,000		
1/2 ton patrol pickup (29E)	Equipment	condition, mileage			36,000		
1/2 ton pickup (59E-13)	Equipment	condition, mileage			32,000		
Tandem truck complete with plow equipment		Extra truck to replace plow contractor at Zurich patrol yard.			298,854		
	Equipment						
Tandem truck complete with plow equipment (80E)	Equipment	condition, mileage			298,854		
Tandem truck complete with plow equipment (87E)	Equipment	condition, mileage			298,854		
Tandem truck complete with plow equipment (86E)	Equipment	condition, mileage			298,854		
3/4 ton cargo van (FA-05)	Equipment	condition, age			31,652		
3/4 ton pickup (FA-08)	Equipment	condition, age			36,000	-	
2011 Chrysler 200 (HA-04)	Equipment	condition, size			34,000		
TOTAL					1,902,068		
LESS: DEPRECIATION					(558,400)		
NET CAPITAL FUNDING REQUIREMENTS					(522,400)		

COUNTY OF HURON

FLEET

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
MUNICIPAL GRANTS & FEES						
Services to Municipalities	-	-	6,500	-	(6,500)	-100.00%
Total Municipal Grants & Fees	-	-	6,500	-	(6,500)	-100.00%
OTHER REVENUE						
Intra County Recoveries	2,220,997	2,247,113	2,215,000	2,338,519	123,519	5.58%
Rent/Lease	106,756	116,619	99,108	107,084	7,976	8.05%
Third Party Recoveries	12,402	11,854	31,300	89,800	58,500	186.90%
Total Other Revenue	2,340,155	2,375,586	2,362,896	2,535,403	172,507	7.30%
TOTAL REVENUE	2,340,155	2,375,586	2,369,396	2,535,403	166,007	7.01%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	193,143	90,605	234,550	286,008	51,458	21.94%
Salaries - Part Time	-	11,217	15,800	15,800	-	0.00%
Total Salaries	193,143	101,823	250,350	301,808	51,458	20.55%
BENEFITS						
Statutory Benefits	13,142	8,049	17,047	20,740	3,693	21.66%
Extended Benefits	16,165	7,624	18,769	25,119	6,350	33.83%
OMERS	21,094	9,166	24,645	30,031	5,386	21.85%
Total Benefits	50,401	24,839	60,461	75,890	15,429	25.52%
Total Salaries and Benefits	243,544	126,662	310,811	377,698	66,887	21.52%
EQUIPMENT						
Equipment Repairs & Maint.	808,892	889,507	960,000	989,000	29,000	3.02%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Small Tools/Equipment	6,574	5,962	7,500	8,000	500	6.67%

COUNTY OF HURON

FLEET

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Equipment	815,466	897,234	967,500	997,000	29,500	3.05%
PURCHASED SERVICE						
Insurance	82,825	80,522	51,800	54,200	2,400	4.63%
Intra County Purchases	70,000	70,000	70,000	70,000	-	0.00%
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	152,825	150,522	121,800	124,200	2,400	1.97%
OPERATIONAL						
Miscellaneous Admin.	1,255	1,222	1,100	1,100	-	0.00%
Office Expense	668	650	650	650	-	0.00%
Postage/Courier	200	200	200	200	-	0.00%
Telecommunications	1,000	1,000	1,000	1,000	-	0.00%
Utilities/Hydro	21,800	22,345	22,345	23,000	655	2.93%
Depreciation - Capital Assets	570,893	642,696	593,000	558,400	(34,600)	-5.83%
Gain or Loss on disposal of capital assets	(97,688)	-	-	-	-	0.00%
Total Operational	498,128	668,113	618,295	584,350	(33,945)	-5.49%
PROGRAM						
Program Supplies & Costs	101	4,718	-	-	-	0.00%
Total Program	101	4,718	-	-	-	0.00%
TOTAL EXPENDITURES	1,710,063	1,847,249	2,018,406	2,083,248	64,842	3.21%
(SURPLUS)/DEFICIT - ACCRUAL	(630,092)	(528,338)	(350,990)	(452,155)	(101,165)	28.82%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(593,000)	(558,400)	34,600	-5.83%
Add Capital Asset Expenditures			1,083,000	1,902,068	819,068	75.63%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(139,010)	(891,513)	(752,503)	541.33%
TOTAL COUNTY LEVY	(630,092)	(528,338)	-	-	-	0.00%

COUNTY OF HURON
PUBLIC WORKS - WASTE MANAGEMENT
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	41,566	30,000	30,000	-	0.00%
Total Provincial Grants	-	41,566	30,000	30,000	-	0.00%
TOTAL REVENUE	-	41,566	30,000	30,000	-	0.00%
EXPENDITURES						
EQUIPMENT						
Equipment Replacement New (under \$1,000)	-	-	1,000	1,000	-	0.00%
Total Equipment	-	-	1,000	1,000	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	10,000	10,000	-	0.00%
Maintenance Contracts	-	136,138	-	-	-	0.00%
Printing (External)	-	-	500	500	-	0.00%
Total Purchased Service	-	136,138	10,500	10,500	-	0.00%
OPERATIONAL						
Advertising	-	574	2,000	2,000	-	0.00%
Hazardous Waste Collection	-	-	115,000	115,000	-	0.00%
Staff Training	-	-	1,000	1,000	-	0.00%
Travel/Meals	-	-	500	500	-	0.00%
Total Operational	-	574	118,500	118,500	-	0.00%
TOTAL EXPENDITURES	-	136,712	130,000	130,000	-	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	95,147	100,000	100,000	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	-	-	-	0.00%
Add Capital Asset Expenditures	-	-	-	-	-	0.00%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	-	-	-	0.00%
TOTAL COUNTY LEVY	-	95,147	100,000	100,000	-	0.00%



COUNTY OF HURON
2019 BUDGET

Emergency Management Services

CORPORATION OF THE COUNTY OF HURON

2019 - Huron County Emergency Services Consolidated Budget Narrative

PREAMBLE:

The Huron County Emergency Services Department is comprised of four programs, each with a budget developed. The various programs consist of the Paramedic Services (HCPS), Paramedic Fleet, Emergency Management (EM), and Community Paramedicine.

The Paramedic Program is a cost shared program with the Province of Ontario at a rate of 50:50. At this time, there has been no formal indication from the Province of Ontario regarding any potential changes regarding the current funding mechanism of 50 percent for the calendar year 2019.

The **Huron County Paramedic Services** (HCPS) and the **Emergency Management** (EM) programs are legislated entities within the Emergency Services Department.

The Ambulance Act, the various regulations and standards arising from this Act, govern the actions of Paramedic Services and establishes the province's legal basis and framework for the provision of ambulance service in the Province of Ontario. The Public Access Defibrillation (PAD) program is included in the Paramedic Services section for budgeting purposes. Fleet is an indirect requirement that is not specifically referenced within the Act, however, the types of vehicles, design, construction and specifications are documented under Ambulance and Emergency Response Vehicle Standards and procurement and decommissioning are controlled within the standards.

As we enter 2019, Paramedic Services will see continued changes and oversight with relations to new and changing legislation. The Ambulance Act has not been updated or revised in over twenty (20) years. This Act received some major revision in 2018 as a result of Bill 160 "Strengthening Quality & Accountability for Patients Act". Some of these changes will have a direct impact on Paramedic operations. Patients will be transported to alternative treatment facilities if the Emergency Department is not appropriate, Ambulance Communications Centres will be improved to better triage patients to allow for appropriate resources to be sent, and finally an increase in care in the home will likely require an increase in the Community Paramedicine Program.

As hospitals continue to reorganize for specialized care, our Paramedics will be required to transport patients further to allow for the patient to receive the right care, at the right time, in the right place. This will include by-pass protocols such as Stroke by-pass, STEMI by-pass (Heart Attack), and Trauma by-pass. Although this is the best care for the patient it taxes our resources as more patients are being transferred directly to the specialized hospital instead of the local Emergency Department.

The Supporting Ontario's First Responders Act is a definite step forward in helping our Paramedics seek treatment and support when dealing with workplace post-traumatic stress disorder and other occupational stress disorder illnesses. It does, however, significantly increase the back fill component of Paramedic staffing. This will continue to

increase as the amount of PTSD claims continue to rise. As a result our staffing costs will correspondingly need to increase to meet the demand.

Huron County, and Ontario in general, has an aging population which is living in their own homes for longer periods. As this population trend continues it will add increased pressure to Paramedic Services and the associated call volumes. Increasing call volumes coupled with specialized by-pass requirements, and alternate transport destinations will continue to put added pressure on our Paramedic resources. We are currently seeing an approximate year over year call volume increase of roughly 4%. Careful planning for additional required resources in the future will be a necessity to ensure Paramedic Services are positioned appropriately for future growth.

Huron County and CUPE 4513 does not have an agreed to collective agreement as of December 1, 2018. The previous collective agreement expired on December 31, 2016. Although this budget contains estimates on an acceptable increase for CUPE members, the County will participate in a Binding Arbitration hearing on January 11, 2019 to settle the contract. There is a small degree of risk that the arbitrated settlement may allow for a greater settlement than budgeted within this 2019 budget.

Emergency Management is governed by the Emergency Management and Civil Protection Act (2009) and this legislation establishes the province's legal basis and framework for managing emergencies in the Province of Ontario. In 2017 the County of Huron started to provide shared Emergency Management services with eight (8) of the nine (9) Huron County member municipalities. The County Emergency Management Coordinator (CEMC) acts as the Emergency Management Coordinator for these member municipalities as well as ensures their Emergency Management Program achieves the requirements required under the Act.

The **Community Paramedicine** program is not legislated under the Ambulance Act, however, it is expected that the current Provincial Government will continue to concentrate on providing better community health programming to help citizens live in their homes safely for as long as possible. This position coordinates all Community Paramedicine events/programs such as patient referrals to Community Care Access, Community Wellness Clinics, Project Lifesaver, as well as oversees the Community Public Access Defibrillation Program and provides training to Paramedics on topics related to Community Paramedicine. The Community Paramedicine Coordinator position is a 0.5 FTE accommodated work position.

The Emergency Services staffing compliment is broken down into three sections: Paramedic Services, Emergency Management, and Community Paramedicine and is shown in the following chart.

Position	2018 Total FTE	2019 Hours	2019 FTE Addition/Reduction	2019 Total FTE
Paramedic Services (50% funded by MOHLTC)				
Admin Staff	5.50	10,920	0	5.50
Paramedic Supervisors (FT) & (PT)	5.60	12,236	0	5.60
CP Coordinator	0.5	1040	0	0.5
PCP (FT)	54.35	118,700	0	54.35
PCP (PT)	17.30	37,790	0	17.30
Leave Top ups				
Sub – Total	83.25	180,686	0	83.25
Emergency Management (100% County Funded)				
CEMC	1.0	2080	0	1.0
Sub-Total	1.0	2080	0	1.0
TOTAL	84.25	182,766	0	84.25

The breakdown for the Paramedic Services Administration staff listed above includes: Half (0.5) Director of Operations, one (1) Chief, one (1) Commander Operations, one (1) Commander Professional Standards, two (2) Administration Coordinators, and one (1) part time Community Paramedicine Coordinator.

The call volume for Huron County Paramedic Services from January 1 – November 30, 2018 is detailed below and is based on the data collected by the Province of Ontario Ambulance Dispatch Reporting System (ADRS).

The projected call volume for 2018 is 6,687 calls for service which would represent an approximate call volume increase of 4.6% over the 2017 year. The average call volume increase for the last three (3) years is approximately 4.5 percent per year.

Year	Code 1 Non-Urgent	Code 2 Scheduled	Code 3 Urgent	Code 4 Threat to Life/Limb	Totals
2015	350	90	2,124	3,302	5,866
2016	418	96	2,200	3,437	6,151
2017	365	50	2,390	3,589	6,394
2018	294	61	2,324	3,451	6,130

All four programs noted above are reflected in the Emergency Services Consolidated Budget narrative and the consolidated budget will address major variances that have been identified in these programs.

BUDGET:

The MOHLTC cost shares the Paramedic Services budget increases and decreases at the 50% subsidy level which are realized in the following budget year.

Salaries and Benefits

There is a proposed increase for CUPE and a non-union salary increase included within the budget. There is a decrease in the full time salaries due to a decrease in the projected maternity leaves for 2019. These adjustments result in an overall increase of \$2,386 to the salary line.

Statutory Benefits and OMERS have decreased with a net change of \$200,499. This decrease is as a result of a change in the way our WSIB is calculated as well as a decrease in OMERS due to staff not buying back their time after returning from their maternity leave. Overall, the result is a decrease in the Salaries and Benefits of approximately \$198,113 or -1.95%.

Equipment

Paramedic Services – There is an increase in equipment repairs and maintenance of \$15,900. The vehicle lease & operation budget has an increase of \$79,500 due to an increase in the lease back calculation of the vehicle fleet. This is off set by the increase in Capital Depreciation in the Operational portion of the budget. There is an overall increase to the equipment budget for Paramedic Services of \$92,455.

Emergency Management – There is no change expected for 2019.

Overall, this results in a net increase for equipment of approximately \$92,455 or 14.97% in the consolidated budget.

Purchased Service

Paramedic Services - There is an increase of \$5,000 for Occupational Accident Insurance which is more in line with the 2018 projected actuals.

There is also a budgeted amount of \$50,000 for a consult to complete a deployment and base review as approved by County Council in November 2018.

Intra County Purchases are those services purchased by Emergency Services for administrative work completed by other departments, such as Human Resources, Information Technology, and Administration. This year will see an increase of \$20,829 for these services.

Emergency Management – There is no expected change for 2109.

Overall, the result is a net increase for Purchased Service of \$80,248 or 11.26% in the consolidate budget.

Operational

Paramedic Services – With the planned move of Emergency Services Administration to the Clinton Fire Hall there is an increase in the rent budget line of \$15,270.

The Depreciation – Capital Assets increased by \$15,200 as well as some additional minor changes made to different areas of the operational section of the budget.

This resulted in an increase of \$35,611 to the Operational section of the budget.

Emergency Management – There is a slight decrease in the Operational budget for 2019.

Fleet – Currently there is an increase of \$75,200 in the EMS Fleet Depreciation – Capital Asset line.

Overall, the result is a net increase for the Operational budget of \$110,236 or 12.29% in the consolidate budget.

Program

Paramedic Services – There is a slight increase in the uniform budget of \$5,519 and a decrease of \$4,125 in the Program Supplies budget.

The overall Paramedic Services Program budget is increasing by \$1,394.

Emergency Management – There is no increase to the Program budget in 2019.

Overall the result is a net increase in the program budget of \$1,394 or 0.47% in the consolidated budget.

Capital Assets

Those assets that are over \$1000 and are a single purchase that have been included in the capital assets section as follows:

Paramedic Services

Ambulances

The Huron County Paramedic Services (HCPS) is on a sixty (60) month replacement of vehicles with the vehicle being purchased in the sixth year. For 2019 we are recommending the replacement of two (2) conventional ambulances. The first of the two ambulances being replaced is currently on order with delivery expecting in the first quarter of 2019. This ambulance will replace the ambulance that was in a collision in July 2018 and the replacement funding has been provided by the County insurance company. Replacing the second ambulance in 2019 follows the requirement outlined in Asset Management Plan for Paramedic Services. The total request for two ambulances is \$315,000 of which \$155,000 is paid for by the County insurance carrier.

Power Stretcher and Power Load System

Staff is recommending that we continue again this year with purchasing power lift stretchers and the accompanying power loading system. Research has shown that using this type of system significantly reduces the chance of back injuries from improper lifting or over lifting. By using a power lift stretcher and the power load system we are effectively reducing the number of manual patient lifts by as many as six (6) per call. Each patient call can have up to ten (10) lifts depending on the type of call. Reducing the number of manual lifts by as many as half reduces the risk of Paramedic back injuries. Therefore we are requesting to purchase power stretchers and power lifts to be installed on the 2019 ambulances purchased. The total cost for two power load systems including two (2) power stretchers is \$105,000. Of this amount, \$50,000 will be funded from the EMS Fleet Reserve to replace the stretcher in the ambulance from the accident. Huron County Council approved this expenditure in October 2018.

Stairchair

A Stairchair is a piece of equipment to move patients safely up and down stairs. This piece of equipment is used frequently and is required to be maintained properly to ensure the safety of both the patient and the Paramedic. Our current stock of stairchairs were purchased several years ago and are starting to reach the end of their life cycle. It was proposed to start replacing stairchairs at a rate of two per year starting in 2016. The current stairchairs are out of warranty and are starting to require an increase in repairs due to their age. We have currently budgeted to replace two stairchairs for an approximate price of \$8,000. Replacing two stairchairs in 2019 follows the requirement outlined in Asset Management Plan for Paramedic Services.

Paramedic Defibrillators

In 2013 we started to replace aging Paramedics Defibrillators at a rate of two (2) units per year. The request is to continue this process and replace two (2) Paramedic Defibrillators in 2019. The two (2) units purchased in 2019 will replace two (2) units originally purchase in 2013. Those units are outside of warranty (extended warranty is four years from time of purchase) and are approaching the end of life which is recommended to be six (6) to eight (8) years. The budget to replace two (2) Paramedic Defibrillators is \$70,000.

Medical Bags

Medical equipment bags have a lifespan of five (5) to six (6) years. Our current supply of medical bags are at that age. We are looking to continue to replace two (2) sets of medical bags this year as we have for the last few years. The approximate cost for replacement of two sets of medical bags in \$6,000.

Computer Replacements

The current recommended replacement suggested by IT staff is the length of the warranty with possible an additional year of use depending on the condition of the computer. Paramedic Services has typically kept our computers longer than the recommended cycle. The request in this budget is for \$25,000 to replace approximately three (3) Toughbooks and approximately four (4) administrative computers and associated supplies.

Base Furnishings

A few bases require replacement of individual pieces of aging furniture. The budget amount of base furnishings requested is \$7,500.

Oxygen Calibration Kit

Each oxygen regulator that Paramedics use is required to be tested and calibrated every 90 days. Currently there are several Paramedic Superintendents within the service who are qualified to complete the calibration in house. The current oxygen testing & calibration kit is at its end of life and will no longer be supported by the company who repairs & calibrates the testing machine. We are requesting to purchase a new oxygen testing and calibration machine for the estimated cost of \$9,100.

Clinton Administration Office Furniture

With the expected move of Emergency Services administration to the 2nd floor of the Clinton Fire Hall, office furniture will need to be purchased for nine (9) offices, two (2) hoteling work stations, one (1) boardroom/training room and one (1) small meeting room. In addition, filing cabinets and other administrative office equipment will be required. The request for \$50,000 has been placed in the capital budget to ensure proper funds are available.

Clinton Administration IT Infrastructure

With the expected move of Emergency Services administration to the 2nd floor of the Clinton Fire Hall, IT has requested that \$15,000 be placed in the capital budget to complete the required infrastructure.

Renovation to Zurich Base

Currently the Paramedics share the lunch room at the Zurich public works building as their EMS area. This limits the use of this lunch room for the Public Works staff as well as it does not allow for any privacy for either party. The Paramedics require privacy for numerous reasons including debriefing after a bad call, completing patient confidential records, discussions with supervisors or other management staff. This request is to complete a renovation to the Zurich public works building to add an EMS area. Once this area has been added to the building the lunch room will remain a shared lunchroom. The Paramedics will have a private area of their own to allow for the uses required and mentioned above. In 2017 the request for the renovation was \$50,000. Due to a reassessment of the scope of the project the initial \$50,000 was requested to be carried over from the 2017 to the 2018 budget. Due to unforeseen delays in getting this project complete a request to carryover the remaining funds from 2018 has occurred. The new costing of this project is estimated as \$67,000 of which \$42,000 will be funding through the carryover of funds from 2018 Capital.

Emergency Management – There are no capital requests for Emergency Management.

County of Huron
Emergency Services
Total Capital Requirements
For the year ending December 31, 2019

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Ambulance (1)	Fleet	Replacement for MVC	High	Fleet	155,000	155,000	Insurance from 2018 (receive in Approx March)
Ambulance (2)	Fleet	Normal Replacement	High	Fleet	160,000		
Power Load & Power Stretcher (1)	Patient Equipment	Replacement for MVC	High	EMS	50,000	50,000	EMS Fleet Reserve
Power Load & Power Stretcher (2)	Patient Equipment	Normal Replacement	High	EMS	55,000		
Stairchairs	Patient Equipment	Normal Replacement	High	EMS	8,000		
Paramedic Defibrillators	Patient Equipment	Normal Replacement	High	EMS	70,000		
Medical Bags Replacement	Patient Equipment	Normal Replacement	High	EMS	6,000		
Computer Replacement	IT Equipment	Normal Replacement	Medium	EMS	25,000		
Paramedic Base Furniture	Furniture	Normal Replacement	Medium	EMS	7,500		
Oxygen Calibration Kit	Patient Equipment	Normal Replacement	High	EMS	9,100		
Clinton Administration Office Furniture	Furniture		High	EMS	50,000		
Zurich Base Reno			Medium	EMS	67,000	42,000	2018 Capital Carryover
Clinton Administration IT Infrastructure	IT Equipment		High	EMS	15,000		
TOTAL CAPITAL FUNDING REQUEST					677,600	247,000	
LESS: DEPRECIATION					(509,200)		
NET CAPITAL FUNDING REQUIREMENTS					168,400		

COUNTY OF HURON
Emergency Services - Summary
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	5,887,929	5,379,425	5,989,152	6,099,381	110,229	1.84%
Provincial Project Grants	-	-	-	-	-	0.00%
Total Provincial Grants	5,887,929	5,379,425	5,989,152	6,099,381	110,229	1.84%
OTHER REVENUE						
Miscellaneous Revenue	-	-	-	-	-	0.00%
Intra County Recoveries	-	-	-	-	-	0.00%
Rent/Lease	268,128	291,896	293,000	368,200	75,200	25.67%
Third Party Recoveries	72,478	98,400	2,176	3,750	1,574	72.33%
Total Other Revenue	340,605	415,201	295,176	371,950	76,774	26.01%
TOTAL REVENUE	6,228,534	5,794,626	6,284,328	6,471,331	187,003	2.98%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	5,994,766	5,787,816	6,233,196	6,130,802	(102,394)	-1.64%
Salaries - Part Time	1,770,183	1,904,694	1,918,671	1,961,657	42,986	2.24%
Salaries - Time Off in Lieu Owing	(2,942)	3,204	-	-	-	0.00%
Total Salaries	7,762,006	7,695,714	8,151,867	8,092,459	(59,408)	-0.73%
BENEFITS						
Statutory Benefits	549,392	504,847	736,417	512,155	(224,262)	-30.45%
Extended Benefits	423,315	420,977	434,462	479,439	44,977	10.35%
OMERS	749,756	809,312	849,034	818,404	(30,630)	-3.61%
Total Benefits	1,722,463	1,735,137	2,019,913	1,809,998	(209,915)	-10.39%
Total Salaries and Benefits	9,484,469	9,430,850	10,171,780	9,902,457	(269,323)	-2.65%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	150,528	176,033	144,100	160,000	15,900	11.03%
Equipment Replacement New (under \$1,000)	37,264	44,382	36,195	33,250	(2,945)	-8.14%
Vehicle Lease & Operation	398,359	436,829	435,700	515,200	79,500	18.25%
Small Tools/Equipment	261	312	1,500	1,500	-	0.00%
Total Equipment	586,412	657,556	617,495	709,950	92,455	14.97%

COUNTY OF HURON
Emergency Services - Summary
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
PURCHASED SERVICE						
Audit	1,604	1,648	1,650	1,730	80	4.85%
Consulting/Professional Fees	-	-	-	50,000	50,000	0.00%
Insurance	36,721	36,918	37,700	39,400	1,700	4.51%
Occupational Accident Insurance	77,671	87,648	85,000	90,000	5,000	5.88%
Intra County Purchases	488,473	531,214	531,214	552,043	20,829	3.92%
Legal Fees	40,014	7,987	35,000	35,000	-	0.00%
Maintenance Contracts	12,812	13,374	20,111	22,750	2,639	13.12%
Printing (External)	1,992	749	1,500	1,500	-	0.00%
Miscellaneous Services	-	-	750	750	-	0.00%
Total Purchased Service	659,286	679,538	712,925	793,173	80,248	11.26%
OPERATIONAL						
Advertising	-	1,181	1,575	1,775	200	12.70%
Associations/Memberships	2,257	3,007	3,654	3,550	(104)	-2.85%
Conventions/Conferences	7,941	9,227	13,000	13,000	-	0.00%
Internet	-	-	625	625	-	0.00%
Miscellaneous Admin.	1,005	612	900	900	-	0.00%
Office Expense	6,559	4,968	6,450	6,450	-	0.00%
Postage/Courier	495	508	600	600	-	0.00%
Publications & Subscriptions	66	-	85	-	(85)	-100.00%
Rent	372,104	372,232	372,239	387,509	15,270	4.10%
Staff Training	12,281	18,522	25,610	29,500	3,890	15.19%
Telecommunications	23,124	17,394	24,800	19,775	(5,025)	-20.26%
Travel/Meals	19,635	15,209	23,940	26,830	2,890	12.07%
Janitorial	1,618	1,385	2,200	2,200	-	0.00%
Maintenance & Repairs/Building	1,200	-	2,000	5,000	3,000	150.00%
Depreciation - Capital Assets	403,103	464,064	419,000	509,200	90,200	21.53%
Gain or Loss on disposal of capital assets	(27,650)	-	-	-	-	0.00%
Total Operational	823,739	908,309	896,678	1,006,914	110,236	12.29%
PROGRAM						
Medical Supplies	107,862	103,030	118,000	118,000	-	0.00%
Replenish Bed/Linen	11,149	19,164	16,100	16,100	-	0.00%
Winter Clothing and Uniforms	77,667	82,564	86,292	91,811	5,519	6.40%
Purchase of Service	32,451	30,331	45,325	45,325	-	0.00%
Miscellaneous Program	277	270	1,300	1,300	-	0.00%
Program Supplies & Costs	13,893	8,042	20,625	16,500	(4,125)	-20.00%
Promotion/Public Relations	5,175	6,569	8,500	8,500	-	0.00%
Total Program	248,474	249,969	296,142	297,536	1,394	0.47%

COUNTY OF HURON
Emergency Services - Summary
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL EXPENDITURES	11,802,380	11,926,222	12,695,020	12,710,030	15,010	0.12%
(SURPLUS)/DEFICIT - ACCRUAL	5,573,846	6,131,596	6,410,692	6,238,699	(171,993)	-2.68%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(419,000)	(430,600)	(11,600)	2.77%
Add Capital Asset Expenditures	-	-	756,500	677,600	(78,900)	-10.43%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(90,000)	(247,000)	(157,000)	174.44%
TOTAL COUNTY LEVY	5,573,846	6,131,596	6,658,192	6,238,699	(419,493)	-6.30%

COUNTY OF HURON
Emergency Medical Services
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	5,887,929	5,379,425	5,989,152	6,099,381	110,229	1.84%
Total Provincial Grants	5,887,929	5,379,425	5,989,152	6,099,381	110,229	1.84%
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	67,219	98,020	1,576	3,750	2,174	137.94%
Total Other Revenue	67,219	118,020	1,576	3,750	2,174	137.94%
TOTAL REVENUE	5,955,148	5,497,446	5,990,728	6,103,131	112,403	1.88%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	5,913,010	5,693,349	6,108,292	6,035,268	(73,024)	-1.20%
Salaries - Part Time	1,770,183	1,890,975	1,918,671	1,961,657	42,986	2.24%
Salaries - Time Off in Lieu Owing	(2,942)	3,204	-	-	-	0.00%
Total Salaries	7,680,251	7,587,528	8,026,963	7,996,925	(30,038)	-0.37%
BENEFITS						
Statutory Benefits	542,419	498,058	724,847	506,485	(218,362)	-30.13%
Extended Benefits	418,107	413,293	422,571	472,195	49,624	11.74%
OMERS	743,648	795,876	835,658	807,670	(27,988)	-3.35%
Total Benefits	1,704,175	1,707,227	1,983,076	1,786,350	(196,726)	-9.92%
Total Salaries and Benefits	9,384,426	9,294,755	10,010,039	9,783,275	(226,764)	-2.27%
EQUIPMENT						
Equipment Repairs & Maint.	150,528	176,033	144,100	160,000	15,900	11.03%
Equipment Replacement New (under \$1,000)	37,264	44,382	36,195	33,250	(2,945)	-8.14%
Vehicle Lease & Operation	398,359	436,829	435,700	515,200	79,500	18.25%
Small Tools/Equipment	261	312	1,500	1,500	-	0.00%
Total Equipment	586,412	657,556	617,495	709,950	92,455	14.97%
PURCHASED SERVICE						
Audit	1,604	1,648	1,650	1,730	80	4.85%
Consulting/Professional Fees	-	-	-	50,000	50,000	0.00%

COUNTY OF HURON
Emergency Medical Services
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
Insurance	36,721	36,918	37,700	39,400	1,700	4.51%
Occupational Accident Insurance	77,671	87,648	85,000	90,000	5,000	5.88%
Intra County Purchases	488,473	531,214	531,214	552,043	20,829	3.92%
Legal Fees	40,014	7,987	35,000	35,000	-	0.00%
Maintenance Contracts	12,812	13,374	20,111	22,750	2,639	13.12%
Printing (External)	1,992	749	1,500	1,500	-	0.00%
Miscellaneous Services	-	-	750	750	-	0.00%
Total Purchased Service	659,286	679,538	712,925	793,173	80,248	11.26%
OPERATIONAL						
Advertising	-	507	575	575	-	0.00%
Associations/Memberships	1,732	2,871	3,054	2,950	(104)	-3.41%
Conventions/Conferences	7,941	8,393	11,000	11,000	-	0.00%
Internet	-	-	625	625	-	0.00%
Miscellaneous Admin.	1,005	612	900	900	-	0.00%
Office Expense	6,054	4,968	5,700	5,700	-	0.00%
Postage/Courier	495	508	600	600	-	0.00%
Publications & Subscriptions	66	-	85	-	(85)	-100.00%
Rent	372,104	372,232	372,239	387,509	15,270	4.10%
Staff Training	12,230	18,342	24,360	28,250	3,890	15.97%
Telecommunications	16,397	12,578	17,100	12,600	(4,500)	-26.32%
Travel/Meals	14,161	13,814	21,280	24,420	3,140	14.76%
Janitorial	1,618	1,385	2,200	2,200	-	0.00%
Maintenance & Repairs/Building	1,200	-	2,000	5,000	3,000	150.00%
Depreciation - Capital Assets	134,975	172,168	126,000	141,000	15,000	11.90%
Total Operational	569,979	608,377	587,718	623,329	35,611	6.06%
PROGRAM						
Medical Supplies	107,862	103,030	118,000	118,000	-	0.00%
Replenish Bed/Linen	11,149	19,164	16,100	16,100	-	0.00%
Winter Clothing and Uniforms	77,667	82,564	86,292	91,811	5,519	6.40%
Purchase of Service	27,193	25,426	45,325	45,325	-	0.00%
Cross Border Payment	-	-	-	-	-	0.00%
Miscellaneous Program	277	270	1,300	1,300	-	0.00%
Program Supplies & Costs	13,893	8,042	20,625	16,500	(4,125)	-20.00%
Promotion/Public Relations	4,924	5,673	7,500	7,500	-	0.00%
Total Program	242,965	244,169	295,142	296,536	1,394	0.47%
TOTAL EXPENDITURES	11,443,068	11,484,395	12,223,319	12,206,263	(17,056)	-0.14%
(SURPLUS)/DEFICIT - ACCRUAL	5,487,920	5,986,949	6,232,591	6,103,132	(129,459)	-2.08%

COUNTY OF HURON
Emergency Medical Services
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	5,487,920	5,986,949	6,232,591	6,103,132	(129,459)	-2.08%

COUNTY OF HURON

Emergency Medical Services - Special Projects

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	0.00%
TOTAL REVENUE	5,258	5,285	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	26,697	1,413	30,784	-	(30,784)	-100.00%
Salaries - Part Time	-	13,719	-	-	-	0.00%
Total Salaries	26,697	15,132	30,784	-	(30,784)	-100.00%
BENEFITS						
Statutory Benefits	2,204	1,309	3,446	-	(3,446)	-100.00%
Extended Benefits	2,181	837	5,199	-	(5,199)	-100.00%
OMERS	-	2,910	2,771	-	(2,771)	-100.00%
Total Benefits	4,384	5,057	11,416	-	(11,416)	-100.00%
Total Salaries and Benefits	31,081	20,189	42,200	-	(42,200)	-100.00%
PURCHASED SERVICE						
Intra County Purchases	-	-	-	-	-	0.00%
Total Purchased Service	-	-	-	-	-	0.00%
OPERATIONAL						
Miscellaneous Admin.	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Medical Supplies	-	-	-	-	-	0.00%
Purchase of Service	5,258	4,905	-	-	-	0.00%
Total Program	5,258	4,905	-	-	-	0.00%
TOTAL EXPENDITURES	36,340	25,093	42,200	-	(42,200)	-100.00%
(SURPLUS)/DEFICIT - ACCRUAL	31,081	19,809	42,200	-	(42,200)	-100.00%

COUNTY OF HURON**Emergency Medical Services - Special Projects****Budget for the year ending December 31, 2019**

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(41,604)		41,604	-100.00%
TOTAL COUNTY LEVY	31,081	19,809	596	-	(596)	-100.00%

COUNTY OF HURON**Emergency Medical Services - Fleet****Budget for the year ending December 31, 2019**

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	268,128	291,896	293,000	368,200	75,200	25.67%
Total Other Revenue	268,128	291,896	293,000	368,200	75,200	25.67%
TOTAL REVENUE	268,128	291,896	293,000	368,200	75,200	25.67%
EXPENDITURES						
OPERATIONAL						
Depreciation - Capital Assets	268,128	291,896	293,000	368,200	75,200	25.67%
Gain or Loss on disposal of capital assets	(27,650)	-	-	-	-	0.00%
Total Operational	240,478	291,896	293,000	368,200	75,200	25.67%
TOTAL EXPENDITURES	240,478	291,896	293,000	368,200	75,200	25.67%
(SURPLUS)/DEFICIT - ACCRUAL	(27,650)	-	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(27,650)	-	-	-	-	0.00%

COUNTY OF HURON
Emergency Management
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	-	-	600	-	(600)	-100.00%
Total Other Revenue	-	-	600	-	(600)	-100.00%
TOTAL REVENUE	-	-	600	-	(600)	-100.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	55,058	93,054	94,120	95,534	1,414	1.50%
Salaries - Part Time	-	-	-	-	-	0.00%
Total Salaries	55,058	93,054	94,120	95,534	1,414	1.50%
BENEFITS						
Statutory Benefits	4,769	5,480	8,123	5,670	(2,453)	-30.20%
Extended Benefits	3,026	6,847	6,692	7,244	552	8.24%
OMERS	6,108	10,526	10,606	10,734	128	1.21%
Total Benefits	13,903	22,853	25,421	23,648	(1,773)	-6.98%
Total Salaries and Benefits	68,961	115,907	119,541	119,182	(359)	-0.30%
OPERATIONAL						
Advertising	-	675	1,000	1,200	200	20.00%
Associations/Memberships	525	135	600	600	-	0.00%
Conventions/Conferences	-	834	2,000	2,000	-	0.00%
Office Expense	506	-	750	750	-	0.00%
Staff Training	51	180	1,250	1,250	-	0.00%
Telecommunications	6,726	4,816	7,700	7,175	(525)	-6.82%
Travel/Meals	5,474	1,395	2,660	2,410	(250)	-9.40%
Total Operational	13,282	8,036	15,960	15,385	(575)	-3.60%
PROGRAM						
Promotion/Public Relations	251	895	1,000	1,000	-	0.00%
Total Program	251	895	1,000	1,000	-	0.00%
TOTAL EXPENDITURES	82,495	124,838	136,501	135,567	(934)	-0.68%

COUNTY OF HURON
Emergency Management
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
(SURPLUS)/DEFICIT - ACCRUAL	82,495	124,838	135,901	135,567	(334)	-0.25%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	82,495	124,838	135,901	135,567	(334)	-0.25%



COUNTY OF HURON
2019 BUDGET

LIBRARY SERVICES

Huron County Library Budget 2019

Vision Statement

Huron County Library is an inclusive and vibrant community hub. It builds community, enriches lives and fosters creativity by providing access to information, skills and ideas.

Mission Statement

Huron County Library provides the community with inviting and accessible facilities, engaging virtual spaces, comprehensive collections and user-friendly technology. Welcoming and knowledgeable staff and volunteers provide innovative services and programs that contribute to community vitality.

Huron County Library

In 2017, the Huron County Library Board developed and received a new strategic plan with new vision, mission and value statements and strategic priorities for the library system to follow over the next five years. The strategic priorities outlined in the new strategic plan are:

1. Deliver services, programs and collections that meet community needs;
2. Deliver innovative and reliable technology that supports and enhances library services and programs to meet community needs;
3. Promote and strengthen partnerships with community members and organizations in order to better understand and respond to community needs and initiatives;
4. Build relationships with funding sources to maintain and improve practices and services;
5. Promote and strengthen library culture of teamwork and collaboration;
6. Create dynamic spaces that are accessible, welcoming and safe for patrons.

In order to realize these goals over the next five years, the strategic action plan is reflected in the 2019 budget.

Huron County Library, both now and in the future, provides library services to all residents of Huron County in the following manner:

- Service points at 12 library branches - Bayfield, Blyth, Brussels, Clinton, Exeter, Goderich, Hensall, Howick, Kirkton, Seaforth, Wingham, Zurich;
- Over 275,000 books and other items, computer software, ebooks and audiobooks;
- 15 full-time and 40 part-time staff, plus volunteers;
- Safe and free community space for all ages to meet and socialize;
- Access to quality electronic services – free public access to computers and wireless networks as well as electronic resources downloadable from within the library or from home and hubs for loan to provide home Internet;
- Programs to support enjoyment of reading and lifelong learning.

Huron County Library's Strategic Plan places increased attention and focus on engaging with our communities and enhancing service through partnerships with other local organizations.

The 12 library branches share administrative resources which allows for an efficient use of the resources outlined below.

- Centralized administration, ordering, processing, cataloguing new materials;
- Shared professional and program staff;
- Distribution and shared rotation of library materials;
- Van delivery to library branches four times per week;
- Integrated library information system with online access for patrons;
- Interlibrary loan.

Every year, the Library engages in a week long annual survey as mandated by the Ontario Ministry of Tourism, Culture and Sport. Combining our regular statistics, and data gleaned during the survey week in 2017, the residents of Huron County:

- Had 18,505 current library memberships;
- attended 2,257 library programs (with a total attendance of 29,564 (this included 5 events and 4,500 attendance due to participation at the 2017 IPM);
- asked 6,550* reference questions; 850* electronic reference questions; 5,250* reader's advisory; and 4,250* technology questions (taking an average of 7.42 minutes to answer);
- received services, equipment or materials for accessible purposes (for patrons with physical or print challenges) 18,050* times;
- used 49,100* magazines and other materials in the library;

- visited their libraries 189,950* times in person and 259,688* times virtually;
- used library computer workstations 23,662 times (mainly for Internet access);
- used wireless 20,100* times to connect to the Internet using their own devices;
- visited our on-line catalogue 125,471 times;
- downloaded 55,052 audio, music, film and e-books;
- and borrowed 356,347 items (all materials, traditional and electronic).

*annual statistics projected from results of the Annual Survey Week (November 2017) by Provincial formula = weekly count x 50 weeks or 52 weeks for online services.

Other interesting statistics from 2017:

- Volunteers donated 973 hours of their time at the library;
- 53 people borrowed 177 packets of seeds from the seed library;
- Electronic databases were accessed 75,963 times.
- Patrons received 4,041 items through interlibrary loan; 4,504 items were loaned to other libraries.
- 62,445 holds were placed on library materials by staff or by patrons on-line.

Background to the 2019 Budget

The Library continues to use a zero-based budget where each budget line is built on the expected needs for the coming year.

The following sections are used in the Library's Budget:

- Administration – for overall administrative expenses and the operation of the Library Administrative office which handles the selection, ordering, cataloguing, processing, and exchanging of library materials to the branches, interlibrary loan, electronic services, payroll, accounts, supplies, supervision, and other administrative functions;
- Branch Services – includes wages and benefits for the staff working at the twelve library branches, books and materials, maintenance grants for host municipalities, and furniture and equipment under \$1,000 per unit for library branches;
- Special Projects – continuing to draw down grants received from the Province of Ontario for family literacy and lifelong learning for digitization of local newspapers.
- Summer Reading Program – encourages literacy skills in elementary school-age children. Students are hired to develop and deliver weekly

programs at all branch libraries during the summer. Usually successful in obtaining student grants for this program.

2019 Budget

This budget aligns with changes to the provision of library service in Huron County as set out in the new Strategic Plan.

Resources first raised in 2015 in hope of a renovation project in Clinton are once more being brought forward to 2019.

The Library will continue to participate in the Ontario Library Consortium (OLC) for Integrated Library System (ILS) software and online catalogue and other group software costs covered under Maintenance Contracts. Reduced costs have been realized due to additional members joining the OLC. (Costs are shared among members).

Collection initiatives include the continued investment in significant numbers of e-resources to provide online access to more e-books, music, movies, television shows and comic books online. As much as possible, funds are continuing to be transitioned from traditional materials to on-line and innovative materials rather than requesting additional funds. The strength of the Canadian dollar does impact buying power both in traditional and electronic products.

2019 will see the ongoing replacement of hardware at the libraries. A regular replacement schedule keeps annual costs reasonable and maintains reliable service.

We continue to focus on working collaboratively with other agencies and organizations to increase capacity.

Revenue

Most of the funding for the Library comes from the Corporation of the County of Huron. The Province provides a fixed operating and pay equity grant.

As in past years, application will be made for Young Canada Works in Heritage Organizations and Canada Summer Jobs (CSJ) grants to assist with summer student wages.

Fine revenue continues to decline although the rate seems to have slowed somewhat. Donations and Third Party Recoveries reflect purchases made with donated funds, Friends of the Library sponsorship, community partner grants and recoveries from photocopy fees, coffee donations and other fees.

In previous years, grant money from Service Ontario as well as funds to support digital projects have been received. With the change in provincial government, we did not receive the Service Ontario grant in 2018 and it is not anticipated to return. Grants for digital projects have not been available since 2017 and are not anticipated to be available in 2019.

Expenditures

Staffing

Core Library staff and non-project based students participate in the County of Huron's non-union employee group, of which the wage rates and cost of living increases are established by the County of Huron. A 1.5 % increase has been included in the budget numbers for wage increases in 2019.

Library Core Staff Component

	2018 FTE	2019 FTE
Administrative office	9.8	9.8
5 Branch Managers	5.0	5.0
30 Branch Assistants, 10 student pages (approx.)	15.9	15.9
	30.7	30.7

The full-time Community Information Librarian contract position (2 year contract which started in July 2017) is proposed to continue an additional year. This would allow for all libraries to complete the 'Libraries Transforming Communities' cycle as well as allow for planning to make the project sustainable in the long term.

The part-time salaries budget lines have been impacted by part-time staff covering leaves for full-time positions. The full-time salary budget is increased over 2018 to account for a full year salary for a department Director and Branch Services Librarian. No new positions have been added.

In 2019, past grant money held in reserve will provide funding to continue the newspaper digitization project. Grant funding will continue to provide support for special projects such as summer programming with contract workers, usually students.

Capital Expenditures

Traditional collections plus computers and equipment with a value of over \$1,000 are contained in the Library's capital budget. Through ongoing replacement requirements, computers and receipt printers will be purchased this year. Other

priorities will be the addition of new creative collection materials and updates to interior library spaces to reflect community hub work.

In 2019, the Library continues to reallocate resources from the purchase of traditional print materials in order to further the inclusion of unique and innovative collection materials, the digitization of historic newspapers and electronic materials.

Summary

The goals and strategies of the Huron County Library's new Strategic Plan and the strategic priorities of the County of Huron have been used to focus budget priorities. Key priorities to roll out in 2019 include the continuation of the digitization project and development of strategies to make the community hub project sustainable for the long term. In addition, Health & Safety is a priority in every budget line. This is reflected in the training, equipment and security budget lines.

Beth Rumble, BBA MLIS
County Librarian

County of Huron
LIBRARY SERVICES
Total Capital Requirements
For the year ending December 31, 2019

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Books and Materials					\$ 268,000		
Clinton Library					\$ 55,000	Carry forward	reserves
Electronic eBooks					\$ 8,000		
Computer Replacement					\$ 36,000		
Cublet Education pack					\$ 2,000		
Ergonomic chairs					\$ 3,600		
Goderich furniture					\$ 4,400		
Blyth Chairs					\$ 1,400		
North Team refresh					\$ 12,000		
Collections Clerk Desk					\$ 1,200		
TOTAL CAPITAL FUNDING REQUEST					\$ 391,600	\$ -	

COUNTY OF HURON
LIBRARY SERVICES
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	146,390	146,390	146,390	146,390	-	0.00%
Provincial Project Grants	34,452	16,988	37,841	32,659	(5,182)	-13.69%
Total Provincial Grants	180,842	163,378	184,231	179,049	(5,182)	-2.81%
FEDERAL GRANTS						
Federal Project Grants	6,219	5,744	4,400	4,400	-	0.00%
Total Federal Grants	6,219	5,744	4,400	4,400	-	0.00%
MUNICIPAL GRANTS & FEES						
Services to Municipalities	9,808	10,004	9,500	10,205	705	7.42%
Total Municipal Grants & Fees	9,808	10,004	9,500	10,205	705	7.42%
OTHER REVENUE						
Donations	18,014	5,912	9,700	15,500	5,800	59.79%
Fees/Licenses	-	-	-	-	-	0.00%
Fines	17,984	20,521	18,000	18,000	-	0.00%
Memberships	-	-	-	-	-	0.00%
Programs	10,788	-	14,413	-	(14,413)	-100.00%
Intra County Recoveries	500	-	-	-	-	0.00%
Third Party Recoveries	11,730	13,771	9,000	12,800	3,800	42.22%
Total Other Revenue	59,016	40,203	51,113	46,300	(4,813)	-9.42%
TOTAL REVENUE	255,885	219,329	249,244	239,954	(9,290)	-3.73%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	820,070	837,857	878,889	905,270	26,381	3.00%
Salaries - Part Time	974,584	994,990	1,063,961	1,086,120	22,159	2.08%

COUNTY OF HURON
LIBRARY SERVICES
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Salaries	1,795,246	1,833,011	1,942,850	1,991,390	48,540	2.50%
BENEFITS						
Statutory Benefits	142,851	147,604	153,799	164,635	10,836	7.05%
Extended Benefits	72,293	70,025	78,825	90,905	12,080	15.33%
OMERS	142,460	141,630	126,447	144,275	17,828	14.10%
Total Benefits	357,603	359,259	359,071	399,815	40,744	11.35%
Total Salaries and Benefits	2,152,849	2,192,270	2,301,921	2,391,205	89,284	3.88%
EQUIPMENT						
Equipment Rentals/Leases	854	2,635	2,700	2,700	-	0.00%
Equipment Repairs & Maint.	1,627	2,507	5,200	2,500	(2,700)	-51.92%
Equipment Replacement New (under \$1,000)	3,210	3,685	4,500	8,630	4,130	91.78%
Vehicle Lease & Operation	13,863	15,267	13,000	13,350	350	2.69%
Small Tools/Equipment	-	-	15,000	15,000	-	0.00%
Software	8,788	13,795	16,000	14,500	(1,500)	-9.38%
Total Equipment	28,342	37,889	56,400	56,680	280	0.50%
PURCHASED SERVICE						
Audit	2,849	2,921	2,950	3,000	50	1.69%
Insurance	10,564	10,576	10,800	11,300	500	4.63%
Occupational Accident Insurance	1,615	-	2,000	2,000	-	0.00%
Intra County Purchases	7,400	8,132	7,400	7,790	390	5.27%
Legal Fees	-	127	200	200	-	0.00%
Maintenance Contracts	26,504	22,167	30,000	25,000	(5,000)	-16.67%
Printing (External)	7,314	4,752	7,600	7,600	-	0.00%
Security	2,564	2,564	2,700	2,570	(130)	-4.81%
Total Purchased Service	58,811	51,240	63,650	59,460	(4,190)	-6.58%
OPERATIONAL						
Advertising	1,404	2,543	2,300	2,400	100	4.35%
Associations/Memberships	850	1,580	2,050	1,765	(285)	-13.90%
Conventions/Conferences	7,094	6,504	8,250	8,850	600	7.27%

COUNTY OF HURON
LIBRARY SERVICES
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
Internet	11,759	18,863	22,320	23,000	680	3.05%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	34,852	25,578	26,400	26,400	-	0.00%
Postage/Courier	441	503	650	500	(150)	-23.08%
Rent	75,060	75,060	75,060	75,060	-	0.00%
Staff Training	7,110	7,230	11,000	11,000	-	0.00%
Telecommunications	9,896	9,351	12,700	12,700	-	0.00%
Travel/Meals	28,961	30,508	29,200	29,300	100	0.34%
Depreciation - Capital Assets	435,782	415,045	450,000	425,000	(25,000)	-5.56%
Total Operational	613,209	592,765	639,930	615,975	(23,955)	-3.74%
PROGRAM						
Newspapers & Magazines	27,933	25,572	35,000	35,000	-	0.00%
Branch Maintenance Grants	151,000	151,000	151,000	151,000	-	0.00%
Electronic Resources	66,369	63,270	72,400	72,200	(200)	-0.28%
Winter Clothing and Uniforms	-	92	200	300	100	50.00%
Program Supplies & Costs	11,000	8,640	9,700	11,730	2,030	20.93%
Promotion/Public Relations	-	-	-	300	300	0.00%
Total Program	256,302	248,574	268,300	270,530	2,230	0.83%
TOTAL EXPENDITURES	3,109,513	3,122,737	3,330,201	3,393,850	63,649	1.91%
(SURPLUS)/DEFICIT - ACCRUAL	2,853,628	2,903,408	3,080,957	3,153,896	72,939	2.37%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(380,963)	(336,600)	44,363	-11.64%
Add Capital Asset Expenditures	-	-	380,963	391,600	10,637	2.79%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(141,363)	(142,200)	(837)	0.59%
TOTAL COUNTY LEVY	2,853,628	2,903,408	2,939,594	3,066,696	127,102	4.32%

COUNTY OF HURON
LIBRARY - ADMINISTRATION
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	146,390	146,390	146,390	146,390	-	0.00%
Provincial Project Grants	20,547	16,583	21,843	-	(21,843)	-100.00%
Total Provincial Grants	166,937	162,973	168,233	146,390	(21,843)	-12.98%
MUNICIPAL GRANTS & FEES						
Services to Municipalities	9,808	10,004	9,500	10,205	705	7.42%
Total Municipal Grants & Fees	9,808	10,004	9,500	10,205	705	7.42%
OTHER REVENUE						
Fines	17,984	20,521	18,000	18,000	-	0.00%
Memberships	-	-	-	-	-	0.00%
Intra County Recoveries	500	-	-	-	-	0.00%
Third Party Recoveries	11,415	12,199	9,000	12,800	3,800	42.22%
Total Other Revenue	29,899	32,721	27,000	30,800	3,800	14.07%
TOTAL REVENUE	206,644	205,698	204,733	187,395	(17,338)	-8.47%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	432,814	442,418	485,407	512,235	26,828	5.53%
Salaries - Part Time	68,367	44,072	44,792	47,125	2,333	5.21%
Salaries - Time Off in Lieu Owing	592	164	-	-	-	0.00%
Total Salaries	501,773	486,654	530,199	559,360	29,161	5.50%
BENEFITS						
Statutory Benefits	37,123	36,745	40,323	43,600	3,277	8.13%
Extended Benefits	40,065	37,885	47,103	51,680	4,577	9.72%
OMERS	53,470	52,633	51,746	50,950	(796)	-1.54%
Total Benefits	130,658	127,264	139,172	146,230	7,058	5.07%
Total Salaries and Benefits	632,431	613,918	669,371	705,590	36,219	5.41%
EQUIPMENT						
Equipment Rentals/Leases	854	2,635	2,700	2,700	-	0.00%
Equipment Repairs & Maint.	192	80	200	200	-	0.00%

COUNTY OF HURON
LIBRARY - ADMINISTRATION
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Replacement New (under \$1,000)	912	1,238	1,500	1,330	(170)	-11.33%
Vehicle Lease & Operation	13,863	15,267	13,000	13,350	350	2.69%
Total Equipment	15,821	19,220	17,400	17,580	180	1.03%
PURCHASED SERVICE						
Audit	2,849	2,921	2,950	3,000	50	1.69%
Insurance	10,564	10,576	10,800	11,300	500	4.63%
Occupational Accident Insurance	1,615	-	2,000	2,000	-	0.00%
Intra County Purchases	7,400	7,507	7,400	7,790	390	5.27%
Legal Fees	-	127	200	200	-	0.00%
Maintenance Contracts	26,504	22,167	30,000	25,000	(5,000)	-16.67%
Printing (External)	7,314	4,752	7,600	7,600	-	0.00%
Total Purchased Service	56,247	48,050	60,950	56,890	(4,060)	-6.66%
OPERATIONAL						
Advertising	1,404	2,543	2,300	2,400	100	4.35%
Associations/Memberships	850	1,580	2,050	1,765	(285)	-13.90%
Conventions/Conferences	7,094	6,504	8,250	8,850	600	7.27%
Internet	1,022	7,745	10,320	12,000	1,680	16.28%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	23,865	25,218	26,000	26,000	-	0.00%
Postage/Courier	441	503	650	500	(150)	-23.08%
Publications & Subscriptions	-	-	-	-	-	0.00%
Rent	75,060	75,060	75,060	75,060	-	0.00%
Staff Training	7,110	7,230	11,000	11,000	-	0.00%
Telecommunications	9,896	9,351	12,700	12,700	-	0.00%
Travel/Meals	26,733	28,169	27,000	27,000	-	0.00%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	153,476	163,903	175,330	177,275	1,945	1.11%
PROGRAM						
Branch Maintenance Grants	151,000	151,000	151,000	151,000	-	0.00%
Winter Clothing and Uniforms	-	92	200	300	100	50.00%
Promotion/Public Relations	-	-	-	300	300	0.00%
Total Program	151,000	151,091	151,200	151,600	400	0.26%
TOTAL EXPENDITURES	1,008,974	996,183	1,074,251	1,108,935	34,684	3.23%
(SURPLUS)/DEFICIT - ACCRUAL	802,330	790,485	869,518	921,540	52,022	5.98%
LEVY BASED ADJUSTMENTS						

COUNTY OF HURON
LIBRARY - ADMINISTRATION
 Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	802,330	790,485	869,518	921,540	52,022	5.98%

COUNTY OF HURON
LIBRARY - ONE TIME FUNDING
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	13,905	405	15,998	32,659	16,661	104.14%
Total Provincial Grants	13,905	405	15,998	32,659	16,661	104.14%
TOTAL REVENUE	13,905	405	15,998	32,659	16,661	104.14%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Part Time	8,555	378	14,742	29,935	15,193	103.06%
Total Salaries	8,555	378	14,742	29,935	15,193	103.06%
BENEFITS						
Statutory Benefits	725	28	1,256	2,680	1,424	113.38%
Total Benefits	725	28	1,256	2,680	1,424	113.38%
Total Salaries and Benefits	9,280	405	15,998	32,615	16,617	103.87%
OPERATIONAL						
Office Expense	4,625	-	-	-	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Travel/Meals	-	-	-	-	-	0.00%
Total Operational	4,625	-	-	-	-	0.00%
TOTAL EXPENDITURES	13,905	405	15,998	32,615	16,617	103.87%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	-	(44)	(44)	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	-	-	(44)	(44)	0.00%

COUNTY OF HURON
LIBRARY - BRANCHES
 Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	0.00%
OTHER REVENUE						
Donations	18,014	5,912	9,700	15,500	5,800	59.79%
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	316	1,571	-	-	-	0.00%
Prior Year Surplus	-	-	-	-	-	0.00%
Total Other Revenue	18,330	7,483	9,700	15,500	5,800	59.79%
TOTAL REVENUE	18,330	7,483	9,700	15,500	5,800	59.79%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	387,257	395,439	393,482	393,035	(447)	-0.11%
Salaries - Part Time	874,369	935,908	974,870	988,255	13,385	1.37%
Total Salaries	1,261,625	1,331,346	1,368,352	1,381,290	12,938	0.95%
BENEFITS						
Statutory Benefits	103,031	109,588	109,708	116,525	6,817	6.21%
Extended Benefits	32,227	32,140	31,722	39,225	7,503	23.65%
OMERS	88,989	88,997	74,701	93,325	18,624	24.93%
Total Benefits	224,248	230,724	216,131	249,075	32,944	15.24%
Total Salaries and Benefits	1,485,873	1,562,071	1,584,483	1,630,365	45,882	2.90%
EQUIPMENT						
Equipment Repairs & Maint.	1,435	2,426	5,000	2,300	(2,700)	-54.00%
Equipment Replacement New (under \$1,000)	2,298	2,447	3,000	7,300	4,300	143.33%
Vehicle Lease & Operation	-	-	-	-	-	0.00%
Small Tools/Equipment	-	-	15,000	15,000	-	0.00%
Software	8,788	13,795	16,000	14,500	(1,500)	-9.38%
Total Equipment	12,521	18,668	39,000	39,100	100	0.26%
PURCHASED SERVICE						

COUNTY OF HURON
LIBRARY - BRANCHES
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
Intra County Purchases	-	625	-	-	-	0.00%
Security	2,564	2,564	2,700	2,570	(130)	-4.81%
Total Purchased Service	2,564	3,189	2,700	2,570	(130)	-4.81%
OPERATIONAL						
Internet	10,737	11,118	12,000	11,000	(1,000)	-8.33%
Office Expense	5,962	-	-	-	-	0.00%
Depreciation - Capital Assets	435,782	415,045	450,000	425,000	(25,000)	-5.56%
Total Operational	452,481	426,163	462,000	436,000	(26,000)	-5.63%
PROGRAM						
Newspapers & Magazines	27,933	25,572	35,000	35,000	-	0.00%
Electronic Resources	66,369	63,270	72,400	72,200	(200)	-0.28%
Program Supplies & Costs	11,000	8,640	9,700	11,730	2,030	20.93%
Total Program	105,302	97,482	117,100	118,930	1,830	1.56%
TOTAL EXPENDITURES	2,058,742	2,107,574	2,205,283	2,226,965	21,682	0.98%
(SURPLUS)/DEFICIT - ACCRUAL	2,040,412	2,100,091	2,195,583	2,211,465	15,882	0.72%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	2,040,412	2,100,091	2,195,583	2,211,465	15,882	0.72%

COUNTY OF HURON
LIBRARY - SUMMER READING
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
FEDERAL GRANTS						
Federal Project Grants	6,219	5,744	4,400	4,400	-	0.00%
Total Federal Grants	6,219	5,744	4,400	4,400	-	0.00%
OTHER REVENUE						
Admissions	-	-	-	-	-	0.00%
Donations	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	6,219	5,744	4,400	4,400	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Part Time	13,260	14,633	16,307	20,805	4,498	27.58%
Total Salaries	13,260	14,633	16,307	20,805	4,498	27.58%
BENEFITS						
Statutory Benefits	1,116	1,243	1,349	1,830	481	35.66%
Total Benefits	1,116	1,243	1,349	1,830	481	35.66%
Total Salaries and Benefits	14,377	15,876	17,656	22,635	4,979	28.20%
OPERATIONAL						
Office Expense	400	360	400	400	-	0.00%
Travel/Meals	2,228	2,339	2,200	2,300	100	4.55%
Total Operational	2,628	2,699	2,600	2,700	100	3.85%
TOTAL EXPENDITURES	17,004	18,575	20,256	25,335	5,079	25.07%
(SURPLUS)/DEFICIT - ACCRUAL	10,785	12,831	15,856	20,935	5,079	32.03%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%

COUNTY OF HURON
LIBRARY - SUMMER READING
 Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL COUNTY LEVY	10,785	12,831	15,856	20,935	5,079	32.03%

COUNTY OF HURON
LIBRARY - CAP
 Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Fees/Licenses	-	-	-	-	-	0.00%
Programs	10,788	-	14,413	-	(14,413)	-100.00%
Total Other Revenue	10,788	-	14,413	-	(14,413)	-100.00%
TOTAL REVENUE	10,788	-	14,413	-	(14,413)	-100.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	10,033	-	13,250	-	(13,250)	-100.00%
Total Salaries	10,033	-	13,250	-	(13,250)	-100.00%
BENEFITS						
Statutory Benefits	856	-	1,163	-	(1,163)	-100.00%
OMERS	-	-	-	-	-	0.00%
Total Benefits	856	-	1,163	-	(1,163)	-100.00%
Total Salaries and Benefits	10,889	-	14,413	-	(14,413)	-100.00%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Travel/Meals	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	10,889	-	14,413	-	(14,413)	-100.00%
(SURPLUS)/DEFICIT - ACCRUAL	101	-	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	101	-	-	-	-	0.00%



COUNTY OF HURON
2019 BUDGET

CULTURAL SERVICES

Huron County Cultural Services Department Budget 2019

Background to the 2019 Budget

The Huron County Cultural Services Department has responsibility for the Huron County Library, Museum, Historic Gaol, County Archives, Heritage Fund, Art Bank, and Cultural Program. This budget relates to all non-Library related functions of the Department.

2019 Budget

The Cultural Services Department uses a zero-based budgeting approach, where each budget line is built on the expected needs for the coming year. To align with the way in which the Department functions, various programs of the Department are broken down in the separate sections of this budget narrative.

Huron County Museum & Historic Gaol (including Archives)

Mission & Vision Statements:

Vision:

The vision of the Huron County Museum & Historic Gaol is to nurture and inspire heritage and culture through partnerships and collaboration in our communities.

Mission:

The Huron County Museum & Historic Gaol engage our community in preserving, sharing, and celebrating Huron County Culture.

The core business of the Museum is to operate a year-round museum, meeting all of the Ministry of Tourism, Culture & Sport standards, as well as the Huron Historic Gaol, a National Historic Site, for six months of the year, plus special events and exhibits, Huron County Archives, and Tiger Dunlop Tomb. Outreach programs and exhibits associated with the Museum travel to locations and functions across the County of Huron throughout the year.

The physical plants of the Museum building and Historic Gaol are managed by the County Property Services, and the Museum and Gaol pay rent for space to the County.

In 2012 and 2013, the Huron County Museum and Historic Gaol underwent a comprehensive strategic planning process. The resulting Plan was approved by Council in early 2013. A new strategic plan is currently in development. Specific action items included in the Museum & Gaol's 2019 Budget are the result of carry over items from the Museum and Gaol's Strategic Plan as well as the County of Huron's Strategic Priorities Chart.

Revenue

Most of the funding for the Huron County Museum and Historic Gaol comes from the Corporation of the County of Huron. The Province of Ontario provides the Community Museum Operating Grant (CMOG) subject to conditions and standards being met. This CMOG funding received yearly is \$63,226 for the purpose of enhancing the heritage activities of the Museum.

Federal and provincial staffing and project grants are utilized when available, in particular Young Canada Works in Heritage Institutions and Young Canada Works Building Careers in Heritage Internships.

Museum and Gaol admissions can vary according to the interest of visitors and tourists. This can be affected by weather, travel plans, and changing exhibits at the Museum. Free admission for Huron County Library card holders was introduced in 2018 along with new procedures and fees to be applied to out-of-county visitors and specialized rental groups. Despite external factors, a consistent upward trend is occurring with admissions and is reflected in anticipated admissions for 2019.

Diversifying revenue through Sponsorships & Donations continues to be a priority for the Museum and Gaol in 2019. Partnerships and rentals with groups such as St. John Ambulance and Rural Response for Healthy Children are anticipated to continue in 2019.

Expenditures

Salaries and Benefits

Museum employees participate in the County of Huron's non-union employee group.

Museum Core Staff Component (Including Gaol)

Position	2018 FTE	2019 FTE
Director	.3	.3
Senior Curator	1	1
Curator of Engagement & Dialogue	1	1
Registrar	1	1

Archivist	1	1
Administrative Assistant	1	1
Business Development Manager	1	1
Museum Technician	1	1
Museum Technician Assistant	.5	.5
	7.8	7.8

The student and part-time staff component varies each year in response to grants received. Students participate in the non-union employee grid as directed by County Administration. Funding will be sought to offset costs for summer student positions through Young Canada Works and other grant programs as available.

Part-time staff cost increases represent the utilization of more affordable staff members to cover off-hour event rentals. These costs are offset by the income generated by the rental.

Exhibits

Exhibit priorities for 2019 include continued redevelopment of the Museum's permanent Galleries including finalization of Main Street Huron and the Industry Gallery which will continue to be a priority in 2019 with updated narratives & displays; remedial evaluations, community consultations and improvements to the second floor Military exhibits with major renovations to be proposed for 2020; and development of a plan for diversity and inclusion in exhibition spaces.

The Temporary Exhibits in 2019 will include an exhibit of Fashion in Huron County and a travelling exhibit from Ingenium Canada. As well, the 19th Annual Huron County Art Show will showcase contributed artworks from Huron County residents and collect two additional artworks for the Huron County Art Bank. The proposed theme for the art show is to create connections with Museum collections through use of on-line exhibits.

At the Huron Historic Gaol, in anticipation of the 2nd and 3rd floors reopening in 2019, plans are underway to revitalize those spaces with updated graphics and storyboards.

Programming

The Museum will continue to pursue partnerships in order to deliver new and exciting programs to the residents of Huron County. In addition, renewed educational programming for local and regional schools, homeschool groups, and outreach sessions will be a focus for upcoming years. The development of partnerships in order to maximize the capacity and potential of the Museum has played an important role in the reestablishment of the Huron County Museum and Historic Gaol as a leader in the cultural sector in Huron County, in recent years.

Programmes planned for 2019 include new interactives through the Museum & Gaol for general visitors, a variety of workshops and speakers programs at the Museum as well as the Gaol, day camps, public programmes, and the very popular Gaol Behind the Bars program.

Operational

The Huron County Museum and Historic Gaol will continue to undertake its re-organization of artifacts and storage areas in order to maximize space available, focusing on Museum Main Storage and Off-site storage. Inventory of Museum Main Storage has been completed, leading to the 2019 focus of further research of artifact provenance and development of a list of potential deaccessions according to the Museum Deaccessioning Policy (2016).

Funds have also been set aside in the 2019 budget to cover the costs for an architect to evaluate and propose solutions to problems identified during the RE_ORG project and previous consultant reports in particular in regards to Off-site storage.

The Collections Committee will continue to serve as a collections and advisory committee.

Huron Heritage Fund

In 2018 a variety of heritage projects received funding from the Huron Heritage Fund to enhance the variety of heritage projects ongoing in the County. All \$25,000 in funds were allocated by the Huron Heritage Fund. In 2019, the Committee will continue to assess applications for the grant in May 1 and November 1.

Cultural Program

The County of Huron's Strategic Plan articulates that "a vibrant cultural sector" is a key characteristic of Huron County. A cultural component to the Cultural Services Department in Huron County has been in place since 2011. 2019 will see the final implementation of the actions and recommendations that are specific to the Corporation of the County of Huron from the Huron County Cultural Plan that was created in 2014.

The Cultural Plan expires at the end of 2018 and funds have been set aside to support the creation of a new planning document.

In 2019, the Cultural Development Officer will continue participation in various County initiatives including Alice Munro Festival of the Short Story, Huron Multicultural Festival, Huron County Cultural Awards, and participation in other culture-based initiatives.

The promotions budget for 2019 is increased to account for the department supporting new events, creation of a new planning document and also to recognize that access to provincial sources of funding are more precarious at this time.

Cultural Services Staff Component

Position	2018 FTE	2019 FTE
Cultural Development Officer	1	1

Capital Expenditures

Through ongoing replacement requirements, computers will be purchased this year. Renovations to the Archives Reading Room are expected to be completed in the first third of the year. Funds from 2018 have been carried forward to furnish this space. Office furnishings include the update of staff workspace as well as new chairs for the Boardroom. A 'take a seat' campaign will run to partially offset costs of the theatre seating.

2019 Capital Expenditures	Amount
Computer Replacement	\$6,000
Office Furnishings Update	\$17,300
Permanent Gallery Cases (carryover)	\$7,500
Folding Chairs for Events	\$7,500
Theatre Seating	\$8,000
Camera Equipment	\$3,000
Archives Equipment/Reading Room (carryover)	\$13,000

Beth Rumble, BBA MLIS
Director of Cultural Services

County of Huron
Museum and Cultural Services
Total Capital Requirements
For the year ending December 31, 2019

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Computer Replacement					\$ 6,000		
Office Furnishings Update					\$ 17,300		
Permanent Gallery Cases					\$ 7,500	7500	Reserves
Folding Chairs for Events					\$ 5,000		
Theatre Seating					\$ 8,000		
Camera Equipment					\$ 3,000		
Archives Equipment/Reading room					\$ 13,000	13000	Reserves
TOTAL CAPITAL FUNDING REQUEST					59,800	20,500	
LESS: DEPRECIATION					(18,400)		
NET CAPITAL FUNDING REQUIREMENTS					41,400		

COUNTY OF HURON
MUSEUM AND CULTURAL SERVICES
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	63,226	63,226	63,226	63,226	-	0.00%
Provincial Project Grants	2,979	-	-	-	-	0.00%
Total Provincial Grants	66,205	63,226	63,226	63,226	-	0.00%
FEDERAL GRANTS						
Federal Project Grants	46,110	32,116	26,000	28,000	2,000	7.69%
Total Federal Grants	46,110	32,116	26,000	28,000	2,000	7.69%
OTHER REVENUE						
Admissions	55,286	62,686	50,000	55,000	5,000	10.00%
Donations	5,383	7,911	16,000	16,500	500	3.13%
Memberships	3,612	1,382	4,000	2,000	(2,000)	-50.00%
Programs	-	-	-	-	-	0.00%
Intra County Recoveries	-	2,732	2,000	2,390	390	19.50%
Rent/Lease	5,624	7,455	8,500	9,000	500	5.88%
Sales	12,170	12,032	11,000	11,500	500	4.55%
Third Party Recoveries	45	-	-	-	-	0.00%
Education Programs	21,607	16,552	17,000	15,500	(1,500)	-8.82%
Reading Room Fees	255	282	1,000	1,000	-	0.00%
Archival Fees	524	291	2,000	2,000	-	0.00%
Total Other Revenue	104,507	111,323	111,500	114,890	3,390	3.04%
TOTAL REVENUE	216,822	206,665	200,726	206,116	5,390	2.69%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	485,840	462,144	524,971	517,380	(7,591)	-1.45%
Salaries - Part Time	137,522	161,229	151,736	164,820	13,084	8.62%

COUNTY OF HURON
MUSEUM AND CULTURAL SERVICES
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
Salaries - Time Off in Lieu Owing	2,880	(1,635)	-	-	-	0.00%
Total Salaries	626,242	621,738	676,707	682,200	5,493	0.81%
BENEFITS						
Statutory Benefits	47,313	48,251	51,368	55,725	4,357	8.48%
Extended Benefits	41,996	36,781	44,535	54,215	9,680	21.74%
OMERS	45,937	44,356	50,445	52,526	2,081	4.13%
Total Benefits	135,246	129,387	146,348	162,466	16,118	11.01%
Total Salaries and Benefits	761,488	751,125	823,055	844,666	21,611	2.63%
EQUIPMENT						
Equipment Rentals/Leases	1,639	1,639	2,200	1,800	(400)	-18.18%
Equipment Repairs & Maint.	-	-	200	-	(200)	-100.00%
Equipment Replacement New (under \$1,000)	2,507	2,365	2,650	4,000	1,350	50.94%
Vehicle Lease & Operation	4,774	4,783	5,800	4,800	(1,000)	-17.24%
Total Equipment	8,920	8,787	10,850	10,600	(250)	-2.30%
PURCHASED SERVICE						
Audit	1,042	1,071	1,100	1,110	10	0.91%
Consulting/Professional Fees	9,885	27,875	60,800	39,000	(21,800)	-35.86%
Insurance	2,842	2,644	2,700	2,900	200	7.41%
Occupational Accident Insurance	1,615	1,674	1,997	1,865	(132)	-6.61%
Intra County Purchases	-	-	51	-	(51)	-100.00%
Maintenance Contracts	3,396	2,581	3,320	3,140	(180)	-5.42%
Printing (External)	4,271	3,480	6,350	7,000	650	10.24%
Security	374	-	976	413	(563)	-57.68%
Total Purchased Service	23,425	39,325	77,294	55,428	(21,866)	-28.29%
OPERATIONAL						
Advertising	16,129	14,735	17,500	17,500	-	0.00%
Associations/Memberships	3,085	2,723	2,916	2,695	(221)	-7.58%
Bank Charges	2,223	3,681	1,400	2,500	1,100	78.57%
Conventions/Conferences	773	2,946	5,500	4,500	(1,000)	-18.18%

COUNTY OF HURON
MUSEUM AND CULTURAL SERVICES
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
Internet	613	732	500	-	(500)	-100.00%
Office Expense	4,978	4,096	6,000	6,000	-	0.00%
Postage/Courier	877	1,048	1,250	1,250	-	0.00%
Publications & Subscriptions	3,584	3,415	5,880	5,985	105	1.79%
Rent	488,676	488,676	488,676	488,676	-	0.00%
Staff Training	2,870	2,201	3,500	3,950	450	12.86%
Telecommunications	4,429	4,768	5,200	5,200	-	0.00%
Travel/Meals	4,340	4,353	6,500	6,200	(300)	-4.62%
Garbage	-	-	-	-	-	0.00%
Grounds Maintenance	-	-	200	200	-	0.00%
Janitorial	-	-	-	-	-	0.00%
Maintenance & Repairs/Building	-	-	-	-	-	0.00%
Depreciation - Capital Assets	12,665	16,275	13,100	18,400	5,300	40.46%
Total Operational	545,242	549,649	558,122	563,056	4,934	0.88%
PROGRAM						
Curatorial Supples	3,851	3,280	5,300	5,150	(150)	-2.83%
Exhibits	11,921	7,532	13,000	16,900	3,900	30.00%
Giftware	6,702	7,879	7,500	9,000	1,500	20.00%
Latimer Estate	2,261	2,419	2,500	2,500	-	0.00%
Special Events	3,460	3,687	5,500	4,810	(690)	-12.55%
Winter Clothing and Uniforms	529	533	1,000	1,000	-	0.00%
Program Supplies & Costs	28,794	24,706	31,000	34,000	3,000	9.68%
Promotion/Public Relations	10,891	14,358	28,500	30,300	1,800	6.32%
Marine Heritage Festival	-	-	-	-	-	0.00%
Tiger Dunlop	102	102	100	100	-	0.00%
Total Program	68,510	64,496	94,400	103,760	9,360	9.92%
TOTAL EXPENDITURES	1,407,586	1,413,382	1,563,721	1,577,510	13,789	0.88%
(SURPLUS)/DEFICIT - ACCRUAL	1,190,764	1,206,716	1,362,995	1,371,394	8,399	0.62%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(13,100)	(18,400)	(5,300)	40.46%

COUNTY OF HURON
MUSEUM AND CULTURAL SERVICES
 Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Add Capital Asset Expenditures	-	-	67,000	59,800	(7,200)	-10.75%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(37,500)	(20,500)	17,000	-45.33%
TOTAL COUNTY LEVY	1,190,764	1,206,716	1,379,395	1,392,294	12,899	0.94%

COUNTY OF HURON
MUSEUM
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	63,226	63,226	63,226	63,226	-	0.00%
Provincial Project Grants	2,979	-	-	-	-	0.00%
Total Provincial Grants	66,205	63,226	63,226	63,226	-	0.00%
FEDERAL GRANTS						
Federal Project Grants	39,174	25,178	20,000	21,000	1,000	5.00%
Total Federal Grants	39,174	25,178	20,000	21,000	1,000	5.00%
OTHER REVENUE						
Admissions	18,278	22,393	20,000	20,000	-	0.00%
Donations	5,050	6,185	15,000	15,000	-	0.00%
Memberships	3,612	1,382	4,000	2,000	(2,000)	-50.00%
Programs	-	-	-	-	-	0.00%
Miscellaneous Revenue	-	-	-	-	-	0.00%
Intra County Recoveries	-	2,732	2,000	2,390	390	19.50%
Rent/Lease	5,624	5,618	7,500	7,500	-	0.00%
Sales	8,619	8,336	8,000	8,000	-	0.00%
Third Party Recoveries	45	-	-	-	-	0.00%
Education Programs	7,504	6,925	6,000	6,500	500	8.33%
Reading Room Fees	255	282	1,000	1,000	-	0.00%
Archival Fees	524	291	2,000	2,000	-	0.00%
Total Other Revenue	49,511	54,143	65,500	64,390	(1,110)	-1.69%
TOTAL REVENUE	154,890	142,547	148,726	148,616	(110)	-0.07%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	419,020	393,940	457,049	448,435	(8,614)	-1.88%
Salaries - Part Time	113,041	138,927	131,436	135,745	4,309	3.28%
Salaries - Time Off in Lieu Owing	2,880	(1,635)	-	-	-	0.00%
Total Salaries	534,941	531,232	588,485	584,180	(4,305)	-0.73%
BENEFITS						
Statutory Benefits	40,467	41,327	44,644	48,510	3,866	8.66%
Extended Benefits	38,402	33,263	41,222	47,850	6,628	16.08%

COUNTY OF HURON
MUSEUM
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
OMERS	39,215	37,495	43,659	45,675	2,016	4.62%
Total Benefits	118,085	112,085	129,525	142,035	12,510	9.66%
Total Salaries and Benefits	653,026	643,317	718,010	726,215	8,205	1.14%
EQUIPMENT						
Equipment Rentals/Leases	1,639	1,639	1,800	1,800	-	0.00%
Equipment Repairs & Maint.	-	-	200	-	(200)	-100.00%
Equipment Replacement New (under \$1,000)	1,959	1,845	2,000	2,000	-	0.00%
Vehicle Lease & Operation	4,774	4,783	5,800	4,800	(1,000)	-17.24%
Total Equipment	8,372	8,267	9,800	8,600	(1,200)	-12.24%
PURCHASED SERVICE						
Audit	802	824	1,100	850	(250)	-22.73%
Consulting/Professional Fees	9,835	27,410	60,300	38,500	(21,800)	-36.15%
Insurance	1,857	1,665	1,700	1,800	100	5.88%
Occupational Accident Insurance	1,615	1,674	1,997	1,865	(132)	-6.61%
Intra County Purchases	-	-	51	-	(51)	-100.00%
Maintenance Contracts	2,175	1,290	2,100	700	(1,400)	-66.67%
Printing (External)	3,993	2,252	3,850	4,500	650	16.88%
Security	191	-	563	-	(563)	-100.00%
Total Purchased Service	20,469	35,114	71,661	48,215	(23,446)	-32.72%
OPERATIONAL						
Advertising	15,359	13,401	16,000	16,000	-	0.00%
Associations/Memberships	3,085	2,723	2,916	2,695	(221)	-7.58%
Bank Charges	2,223	3,681	1,400	2,500	1,100	78.57%
Conventions/Conferences	773	2,946	5,500	4,500	(1,000)	-18.18%
Office Expense	4,793	3,600	5,500	5,500	-	0.00%
Postage/Courier	877	1,048	1,250	1,250	-	0.00%
Publications & Subscriptions	3,584	3,415	5,880	5,985	105	1.79%
Rent	365,184	365,184	365,184	365,184	-	0.00%
Staff Training	1,564	772	2,000	2,250	250	12.50%
Telecommunications	3,277	3,616	4,000	4,000	-	0.00%
Travel/Meals	2,444	1,899	3,000	3,000	-	0.00%
Janitorial	-	-	-	-	-	0.00%
Maintenance & Repairs/Building	-	-	-	-	-	0.00%
Depreciation - Capital Assets	12,665	16,275	13,100	18,400	5,300	40.46%
Total Operational	415,828	418,559	425,730	431,264	5,534	1.30%
PROGRAM						
Curatorial Supples	3,851	3,133	5,100	4,650	(450)	-8.82%

COUNTY OF HURON
MUSEUM
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Exhibits	11,597	7,034	11,500	15,400	3,900	33.91%
Giftware	6,202	7,534	7,000	8,000	1,000	14.29%
Latimer Estate	2,261	2,419	2,500	2,500	-	0.00%
Special Events	3,460	3,687	5,500	4,810	(690)	-12.55%
Winter Clothing and Uniforms	529	533	1,000	1,000	-	0.00%
Program Supplies & Costs	3,969	3,425	5,000	5,000	-	0.00%
Promotion/Public Relations	3,157	4,925	19,000	15,000	(4,000)	-21.05%
Marine Heritage Festival	-	-	-	-	-	0.00%
Tiger Dunlop	102	102	100	100	-	0.00%
Total Program	35,127	32,791	56,700	56,460	(240)	-0.42%
TOTAL EXPENDITURES	1,132,822	1,138,048	1,281,901	1,270,754	(11,147)	-0.87%
(SURPLUS)/DEFICIT - ACCRUAL	977,932	995,501	1,133,175	1,122,138	(11,037)	-0.97%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(13,100)	(18,400)	(5,300)	40.46%
Add Capital Asset Expenditures			67,000	59,800	(7,200)	-10.75%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(30,000)	(20,500)	9,500	-31.67%
TOTAL COUNTY LEVY	977,932	995,501	1,157,075	1,143,038	(14,037)	-1.21%

COUNTY OF HURON

GAOL

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
FEDERAL GRANTS						
Federal Project Grants	6,937	6,939	6,000	7,000	1,000	16.67%
Total Federal Grants	6,937	6,939	6,000	7,000	1,000	16.67%
OTHER REVENUE						
Admissions	37,009	40,293	30,000	35,000	5,000	16.67%
Donations	333	1,726	1,000	1,500	500	50.00%
Rent/Lease	-	1,837	1,000	1,500	500	50.00%
Sales	3,551	3,696	3,000	3,500	500	16.67%
Education Programs	14,103	9,627	11,000	9,000	(2,000)	-18.18%
Total Other Revenue	54,995	57,180	46,000	50,500	4,500	9.78%
TOTAL REVENUE	61,932	64,118	52,000	57,500	5,500	10.58%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Part Time	24,481	22,302	20,300	29,075	8,775	43.23%
Total Salaries	24,481	22,302	20,300	29,075	8,775	43.23%
BENEFITS						
Statutory Benefits	1,985	1,867	1,753	1,910	157	8.96%
Total Benefits	1,985	1,867	1,753	1,910	157	8.96%
Total Salaries and Benefits	26,466	24,169	22,053	30,985	8,932	40.50%
EQUIPMENT						
Equipment Replacement New (under \$1,000)	548	373	500	2,000	1,500	300.00%
Total Equipment	548	373	500	2,000	1,500	300.00%
PURCHASED SERVICE						
Audit	240	247	-	260	260	0.00%
Insurance	985	979	1,000	1,100	100	10.00%
Maintenance Contracts	1,221	1,291	1,220	2,440	1,220	100.00%
Printing (External)	278	1,228	2,500	2,500	-	0.00%
Security	183	-	413	413	-	0.00%
Total Purchased Service	2,907	3,746	5,133	6,713	1,580	30.78%

COUNTY OF HURON

GAOL

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
OPERATIONAL						
Advertising	770	1,334	1,500	1,500	-	0.00%
Bank Charges	-	-	-	-	-	0.00%
Internet	613	732	500	-	(500)	-100.00%
Office Expense	-	-	-	-	-	0.00%
Rent	123,192	123,192	123,192	123,192	-	0.00%
Telecommunications	1,152	1,152	1,200	1,200	-	0.00%
Grounds Maintenance	-	-	200	200	-	0.00%
Janitorial	-	-	-	-	-	0.00%
Maintenance & Repairs/Building	-	-	-	-	-	0.00%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Total Operational	125,727	126,411	126,592	126,092	(500)	-0.39%
PROGRAM						
Curatorial Supples	-	147	200	500	300	150.00%
Exhibits	324	498	1,500	1,500	-	0.00%
Giftware	500	345	500	1,000	500	100.00%
Program Supplies & Costs	-	943	1,000	4,000	3,000	300.00%
Promotion/Public Relations	1,250	449	500	500	-	0.00%
Total Program	2,074	2,382	3,700	7,500	3,800	102.70%
TOTAL EXPENDITURES	157,721	157,080	157,978	173,290	15,312	9.69%
(SURPLUS)/DEFICIT - ACCRUAL	95,789	92,961	105,978	115,790	9,812	9.26%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	95,789	92,961	105,978	115,790	9,812	9.26%

COUNTY OF HURON

Heritage Projects

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Transfer from Capital Reserves	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
PROGRAM						
Program Supplies & Costs	24,825	20,338	25,000	25,000	-	0.00%
Total Program	24,825	20,338	25,000	25,000	-	0.00%
OTHER EXPENDITURES						
Total Other Expenditures	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	24,825	20,338	25,000	25,000	-	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	24,825	20,338	25,000	25,000	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			-		-	0.00%
TOTAL COUNTY LEVY	24,825	20,338	25,000	25,000	-	0.00%

COUNTY OF HURON
Cultural Programs
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	66,820	68,204	67,922	68,945	1,023	1.51%
Salaries - Part Time	-	-	-	-	-	0.00%
Total Salaries	66,820	68,204	67,922	68,945	1,023	1.51%
BENEFITS						
Statutory Benefits	4,860	5,058	4,971	5,305	334	6.72%
Extended Benefits	3,593	3,517	3,313	6,365	3,052	92.12%
OMERS	6,723	6,861	6,786	6,851	65	0.96%
Total Benefits	15,176	15,436	15,070	18,521	3,451	22.90%
Total Salaries and Benefits	81,996	83,640	82,992	87,466	4,474	5.39%
EQUIPMENT						
Equipment Rentals/Leases	-	-	400	-	(400)	-100.00%
Equipment Replacement New (under \$1,000)	-	147	150	-	(150)	-100.00%
Total Equipment	-	147	550	-	(550)	-100.00%
PURCHASED SERVICE						
Consulting/Professional Fees	50	465	500	500	-	0.00%
Total Purchased Service	50	465	500	500	-	0.00%
OPERATIONAL						
Office Expense	185	497	500	500	-	0.00%
Rent	300	300	300	300	-	0.00%
Staff Training	1,306	1,429	1,500	1,700	200	13.33%
Travel/Meals	1,896	2,453	3,500	3,200	(300)	-8.57%
Total Operational	3,688	4,679	5,800	5,700	(100)	-1.72%

COUNTY OF HURON

Cultural Programs

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
PROGRAM						
Promotion/Public Relations	6,484	8,985	9,000	14,800	5,800	64.44%
Total Program	6,484	8,985	9,000	14,800	5,800	64.44%
TOTAL EXPENDITURES	92,217	97,916	98,842	108,466	9,624	9.74%
(SURPLUS)/DEFICIT - ACCRUAL	92,217	97,916	98,842	108,466	9,624	9.74%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	92,217	97,916	98,842	108,466	9,624	9.74%



COUNTY OF HURON
2019 BUDGET

PLANNING and DEVELOPMENT

CORPORATION OF THE COUNTY OF HURON

Planning and Development Department

To: Warden and Members of County Council – Day 1
From: Sandra Weber, Director
Date: December 13, 2018
Subject: **Planning and Development
Proposed Work Plan and Budget for 2019**

BACKGROUND

The Planning and Development Department provides a range of services including land use planning, community development, sustainability planning, forest conservation and stewardship. There are 3 sub-budgets including planning, water protection, forestry and stewardship. The budget accommodates the core functions of the Department and priority projects for the coming year.

COMMENTS

2018 Highlights

Under last year's work plan, the following achievements are noted:

Planning

- Processed 220 development applications under the Planning Act within legislated timelines;
- Completed Official Plan five year reviews in Bluewater and Howick;
- Completed a new Comprehensive Zoning By-law for South Huron;
- Completed a Community Improvement Plan for North Huron (Wingham and Blyth Wards);
- Draft approval of 2 Plans of Subdivision (Blyth and Clinton);
- Implemented continuous improvements to planning processes e.g. Follow-up planning satisfaction survey, User Guides, tracking study requirements;
- Organized a workshop for municipal staff on site plan process and agreements;
- Hosted 3 themed meetings of the Sustainable Huron Steering Committee on Rural Immigration, Health and Active Transportation, and Arts, Culture, and Tourism;
- Implemented 2018 recommended actions from the county-wide Cycling Strategy (e.g. Advisory Committee meetings, education and awareness events for June Bike Month, on-going work to update cycling routes map).

Water Protection

- Coordinated meetings of the Water Protection Steering Committee covering innovation in agricultural drainage, and a bus tour to profile property-level stormwater management and local business solutions;
- Approved funding for 297 clean water projects, allocating \$400 000 for stewardship projects. This was up slightly from the 286 projects approved in 2017.

Forestry and Stewardship

- Monitored forest harvest activities from 180 Notices of Intent filed under the Forest Conservation By-law;
- Updated "Forest Management" brochure to promote Good Forestry Practices to improve woodlands and ensure that landowners can receive fair short term and long term value from their woodlands;

- Assessed former “Varna Pit” property for forestry and ecological values. Received Council approval to convert the property into the 14th County Forest;
- Developed and installed new signage on 12 of the 14 County Forest properties;
- Marked and tendered over 60,000 board feet of ash for salvage due to EAB in Stevenson, Redmond and Bannockburn Tracts. Estimated revenue of \$30,000 to be contributed to Forest Conservation reserve;
- Prepared for winter harvest of over 150 acres of marked timber, primarily Spruce, Red Pine and White Pine, in the Sheppardton Tract;
- Assisted partners in Huronview Demonstration Farm project with receiving funding from the Canadian Agricultural Partnership and the Huron Clean Water Project for a major innovative drainage project planned for 2019;
- Continued oversight of over 250 trees and shrubs of 30 different native species at the “*Canada 150 / I.P.M. 100 Arboretum*” at the Huronview Complex. Tree survival of over 95% despite challenging weather conditions;
- In partnership with the Huron Stewardship Council, secured \$205 000 for the protection of species at risk, creating five local jobs; provided education to over 2000 students and residents on water and wildlife conservation.

Budget Summary

Notable changes in the budget for the coming year include:

Staffing: The County submitted an application to the Federation of Canadian Municipalities for a Climate Change staff grant to fund 80% of a position for 2 years. The Climate Change Co-ordinator position would advance climate change/green initiatives in the County. If successful, there would be a 1.0 Temporary (project) FTE added to the Department for 2019/2020. There has also been an increase in salaries due to Job Evaluations in the Department in 2018.

Planning – Special Events: The special events line in the Planning budget has been increased by \$6000 to cover the cost of public consultation for the County Official Plan review scheduled in 2019 and for costs associated with hosting the County Planning Directors Conference in Huron County May 22-24, 2019.

Projects: A carry forward of \$35 000 has been included in the Consulting budget for completion of Growth Plans/Servicing Strategy identified in the Council Strategic Priorities Chart. This was deferred in 2018 to see the outcome of the Site Servicing Guide being developed by Public Works to avoid any duplication.

Forestry Legal: A decrease of \$30 000 in the Forestry legal budget as there are currently no active cases in Court.

Taxes: An increase of \$11 000 in the budget for taxes for the 14 County Forest properties due to an increase in assessment being phased in.

County Forest Maintenance: \$9000 has been included in the forestry budget for maintenance and improvements to the trails in the County Forests which is important for public safety and risk management.

Clean Water Project: The Clean Water Project will continue to be offered and the County allocates \$400 000 to that project each year.

Work Plan

The Department's core functions include land use planning, water protection, forestry and stewardship. Each division develops a detailed work plan for the year. Work for the coming year will include:

- Process improvements in Planning, including a follow-up survey to applicants who have completed a planning application
- Local Official Plan and Zoning By-law updates
- County Official Plan update
- Completion of the Natural Heritage Plan
- Sustainable Huron, including implementing the Cycling Strategy
- Water Protection Steering Committee, including the Clean Water Program
- Forest Conservation and Stewardship

Funding Sources

The operating budgets for each of the program areas are funded as follows.

Program	County Levy	User Fees	External Grants
Planning	84%	15.9%	0.1%
Water Protection	100%	-	-
Forest Conservation & Stewardship	90%	10%	-

Staff

If successful in obtaining the Climate Change Staff Grant from the Federation of Canadian Municipalities, there will be a 1.0 Temporary (project) FTE added to the Department for 2019/2020.

Status	Hours	2018 FTE	# Positions	2019 FTE Additions/Reductions	Total 2019 FTE
Regular	Full-time	13.0	13	0.0	13.0
Regular	Part-time	1.2	3	0.0	1.2
Occasional (students)	Full-time/Part-time	1.0	1	0.0	1.0
Temporary (project staff)	Full-time	0.0	1	+1.0 (addition of Climate Change Staff position if successful in getting FCM grant to fund 80% of position over a 2 year period)	1.0
Total		15.2	18	+1.0	16.2

FTE = Full Time Equivalents

OTHERS CONSULTED – Senior Planners; Department program staff; Treasury staff; CAO.

BUDGET IMPACTS

Overall costs have been moderated by controlling operating expenses where possible, and by securing external funding where possible. The attached budget would accommodate the core functions of the department, plus priority projects for the coming year.

Original Signed by

Sandra Weber
Director

Original Signed by

Meighan Wark
CAO

County of Huron
Planning and Development
Total Capital Requirements
For the year ending December 31, 2019

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Planning - projector and accessories							
Planning - computers	Equipment	Regular Replacement	High	3 tablets, 1 desktop	9,500		
Planning - stand-up desktop	Equipment	Ergonomics	High	2 stand-up desktops	1,500		
Planning - furniture / chairs	Equipment	Regular Replacement	Medium	Furniture	2,500		
County Forests Signage	Signage	Risk Management	High	Forest / Trail Signs	5,000	\$5,000	\$3000 from Forestry Reserve and \$2000 carryover from 2018
Trailer for Side by Side					7,500	7500	
TOTAL CAPITAL FUNDING REQUEST					26,000	12,500	
LESS: DEPRECIATION					(17,600)		
NET CAPITAL FUNDING REQUIREMENTS					8,400		

COUNTY OF HURON
PLANNING - CONSOLIDATED
 Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	-	-	-	-	-	0.00%
Provincial Project Grants	-	-	1,000	1,000	-	0.00%
Total Provincial Grants	-	-	1,000	1,000	-	0.00%
OTHER REVENUE						
Fees/Licenses	321,317	276,874	210,000	210,000	-	0.00%
Intra County Recoveries	-	-	-	-	-	0.00%
Sales	65,596	14,968	-	-	-	0.00%
Third Party Recoveries	42,324	30,367	35,000	97,000	62,000	177.14%
Total Other Revenue	429,237	322,208	245,000	307,000	62,000	25.31%
TOTAL REVENUE	429,237	323,888	246,000	308,000	62,000	25.20%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	993,762	1,056,175	1,079,839	1,137,355	57,516	5.33%
Salaries - Part Time	207,508	129,194	129,250	197,425	68,175	52.75%
Salaries - Time Off in Lieu Owing	(2,882)	1,989	-	-	-	0.00%
Total Salaries	1,198,388	1,187,358	1,209,089	1,334,780	125,691	10.40%
BENEFITS						
Statutory Benefits	87,395	79,989	80,388	89,585	9,197	11.44%
Extended Benefits	85,259	77,524	94,163	90,935	(3,228)	-3.43%
OMERS	123,941	121,048	124,065	124,270	205	0.17%
Total Benefits	296,596	278,560	298,616	304,790	6,174	2.07%
Total Salaries and Benefits	1,494,983	1,465,919	1,507,705	1,639,570	131,865	8.75%
EQUIPMENT						
Equipment Rentals/Leases	2,137	2,137	2,500	2,500	-	0.00%
Equipment Repairs & Maint.	-	6,340	1,500	2,000	500	33.33%
Equipment Replacement New (under \$1,000)	2,528	1,775	1,750	2,000	250	14.29%
Total Equipment	4,665	10,252	5,750	6,500	750	13.04%
PURCHASED SERVICE						

COUNTY OF HURON
PLANNING - CONSOLIDATED
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
Consulting/Professional Fees	42,215	48,053	104,500	102,500	(2,000)	-1.91%
Insurance	2,326	2,350	2,400	2,500	100	4.17%
Occupational Accident Insurance	3,231	3,347	3,200	3,730	530	16.56%
Intra County Purchases	19,304	29,430	37,051	37,051	-	0.00%
Legal Fees	90,718	22,636	72,000	42,000	(30,000)	-41.67%
Printing (External)	6,906	8,628	10,250	8,750	(1,500)	-14.63%
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	164,699	114,444	229,401	196,531	(32,870)	-14.33%
OPERATIONAL						
Advertising	-	1,650	4,250	7,250	3,000	70.59%
Associations/Memberships	8,547	6,979	7,815	8,350	535	6.85%
Bank Charges	-	25	50	50	-	0.00%
Conventions/Conferences	18,571	17,554	23,130	23,130	-	0.00%
Office Expense	3,700	3,652	4,000	3,500	(500)	-12.50%
Postage/Courier	8,346	4,815	6,100	6,100	-	0.00%
Publications & Subscriptions	2,752	2,404	2,100	2,100	-	0.00%
Rent	36,224	36,224	36,224	36,224	-	0.00%
Staff Training	5,091	6,781	6,800	10,200	3,400	50.00%
Telecommunications	10,121	7,244	8,300	8,300	-	0.00%
Travel/Meals	25,270	24,782	20,500	24,000	3,500	17.07%
Taxes	24,879	30,504	24,000	35,000	11,000	45.83%
Depreciation - Capital Assets	19,808	19,489	20,048	17,600	(2,448)	-12.21%
Total Operational	163,310	162,103	163,317	181,804	18,487	11.32%
PROGRAM						
Special Events	4,538	6,730	8,500	11,000	2,500	29.41%
Program Supplies & Costs	426,005	318,104	400,000	412,500	12,500	3.13%
Promotion/Public Relations	-	-	2,200	2,200	-	0.00%
Total Program	430,543	324,835	410,700	425,700	15,000	3.65%
TOTAL EXPENDITURES	2,258,200	2,077,553	2,316,873	2,450,105	133,232	5.75%
(SURPLUS)/DEFICIT - ACCRUAL	1,828,963	1,753,665	2,070,873	2,142,105	71,232	3.44%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(20,048)	(13,500)	6,548	-32.66%
Add Capital Asset Expenditures	-	-	43,500	26,000	(17,500)	-40.23%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(32,000)	(67,500)	(35,500)	110.94%
TOTAL COUNTY LEVY	1,828,963	1,753,665	2,062,325	2,087,105	24,780	1.20%

COUNTY OF HURON
PLANNING SERVICES
 Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	1,000	1,000	-	0.00%
Total Provincial Grants	-	-	1,000	1,000	-	0.00%
OTHER REVENUE						
Fees/Licenses	308,267	269,114	200,000	200,000	-	0.00%
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	38,910	8,656	10,000	72,000	62,000	620.00%
Total Other Revenue	347,177	277,770	210,000	272,000	62,000	29.52%
TOTAL REVENUE	347,177	279,450	211,000	273,000	62,000	29.38%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	919,434	916,182	953,750	980,075	26,325	2.76%
Salaries - Part Time	146,953	117,473	129,250	197,425	68,175	52.75%
Salaries - Time Off in Lieu Owing	(2,882)	1,989	-	-	-	0.00%
Total Salaries	1,063,505	1,035,644	1,083,000	1,177,500	94,500	8.73%
BENEFITS						
Statutory Benefits	77,120	69,630	70,750	78,595	7,845	11.09%
Extended Benefits	78,611	68,639	88,000	77,565	(10,435)	-11.86%
OMERS	110,644	105,055	111,850	107,735	(4,115)	-3.68%
Total Benefits	266,375	243,324	270,600	263,895	(6,705)	-2.48%
Total Salaries and Benefits	1,329,880	1,278,968	1,353,600	1,441,395	87,795	6.49%
EQUIPMENT						
Equipment Rentals/Leases	2,137	2,137	2,500	2,500	-	0.00%
Equipment Repairs & Maint.	-	510	1,000	1,000	-	0.00%
Equipment Replacement New (under \$1,000)	2,528	1,534	1,500	1,500	-	0.00%
Total Equipment	4,665	4,181	5,000	5,000	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	28,475	28,339	79,000	79,000	-	0.00%
Insurance	2,326	2,350	2,400	2,500	100	4.17%
Occupational Accident Insurance	3,231	3,347	3,200	3,730	530	16.56%

COUNTY OF HURON
PLANNING SERVICES
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
Intra County Purchases	7,401	7,149	7,051	7,051	-	0.00%
Legal Fees	6,106	4,723	12,000	12,000	-	0.00%
Printing (External)	6,713	8,101	9,500	8,000	(1,500)	-15.79%
Total Purchased Service	54,251	54,011	113,151	112,281	(870)	-0.77%
OPERATIONAL						
Advertising	-	1,650	4,000	7,000	3,000	75.00%
Associations/Memberships	7,769	6,020	6,850	6,850	-	0.00%
Bank Charges	-	25	50	50	-	0.00%
Conventions/Conferences	14,323	12,735	18,000	18,000	-	0.00%
Office Expense	3,219	3,269	3,500	3,000	(500)	-14.29%
Postage/Courier	8,342	4,782	6,000	6,000	-	0.00%
Publications & Subscriptions	2,752	2,337	2,000	2,000	-	0.00%
Rent	30,187	30,187	30,187	30,187	-	0.00%
Staff Training	4,541	5,812	5,800	9,200	3,400	58.62%
Telecommunications	9,218	6,581	7,500	7,500	-	0.00%
Travel/Meals	15,046	15,917	12,500	15,000	2,500	20.00%
Depreciation - Capital Assets	19,808	19,489	20,048	17,600	(2,448)	-12.21%
Total Operational	115,206	108,804	116,435	122,387	5,952	5.11%
PROGRAM						
Special Events	909	1,966	2,000	8,000	6,000	300.00%
Promotion/Public Relations	-	-	2,000	2,000	-	0.00%
Total Program	909	1,966	4,000	10,000	6,000	150.00%
TOTAL EXPENDITURES	1,504,910	1,447,931	1,592,186	1,691,063	98,877	6.21%
(SURPLUS)/DEFICIT - ACCRUAL	1,157,733	1,168,481	1,381,186	1,418,063	36,877	2.67%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(20,048)	(13,500)	6,548	-32.66%
Add Capital Asset Expenditures	-	-	43,500	18,500	(25,000)	-57.47%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	-	-	-	0.00%
TOTAL COUNTY LEVY	1,157,733	1,168,481	1,404,638	1,423,063	18,425	1.31%

COUNTY OF HURON
PLANNING - WATER SOURCE PROTECTION
 Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
EXPENDITURES						
PURCHASED SERVICE						
Consulting/Professional Fees	8,652	14,457	21,000	19,000	(2,000)	-9.52%
Printing (External)	-	328	500	500	-	0.00%
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	8,652	14,784	21,500	19,500	(2,000)	-9.30%
OPERATIONAL						
Conventions/Conferences	340	1,305	1,710	1,710	-	0.00%
Travel/Meals	2,217	810	2,000	2,000	-	0.00%
Total Operational	2,557	2,115	3,710	3,710	-	0.00%
PROGRAM						
Special Events	-	620	500	500	-	0.00%
Program Supplies & Costs	426,005	318,104	400,000	400,000	-	0.00%
Total Program	426,005	318,725	400,500	400,500	-	0.00%
TOTAL EXPENDITURES	437,214	335,624	425,710	423,710	(2,000)	-0.47%
(SURPLUS)/DEFICIT - ACCRUAL	437,214	335,624	425,710	423,710	(2,000)	-0.47%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	-	-	-	0.00%
Add Capital Asset Expenditures	-	-	-	-	-	0.00%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	-	-	-	0.00%
TOTAL COUNTY LEVY	437,214	335,624	425,710	423,710	(2,000)	-0.47%

COUNTY OF HURON
PLANNING - FOREST CONSERVATION
 Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Fees/Licenses	13,050	7,760	10,000	10,000	-	0.00%
Sales	65,596	14,968	-	-	-	0.00%
Third Party Recoveries	3,414	21,710	25,000	25,000	-	0.00%
Total Other Revenue	82,060	44,438	35,000	35,000	-	0.00%
TOTAL REVENUE	82,060	44,438	35,000	35,000	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	74,328	139,993	126,089	157,280	31,191	24.74%
Salaries - Part Time	60,554	11,721	-	-	-	0.00%
Total Salaries	134,883	151,714	126,089	157,280	31,191	24.74%
BENEFITS						
Statutory Benefits	10,275	10,359	9,638	10,990	1,352	14.03%
Extended Benefits	6,648	8,884	6,163	13,370	7,207	116.94%
OMERS	13,298	15,992	12,215	16,535	4,320	35.37%
Total Benefits	30,221	35,236	28,016	40,895	12,879	45.97%
Total Salaries and Benefits	165,103	186,950	154,105	198,175	44,070	28.60%
EQUIPMENT						
Equipment Repairs & Maint.	-	5,830	500	1,000	500	100.00%
Equipment Replacement New (under \$1,000)	-	241	250	500	250	100.00%
Total Equipment	-	6,071	750	1,500	750	100.00%
PURCHASED SERVICE						
Consulting/Professional Fees	5,089	5,257	4,500	4,500	-	0.00%
Intra County Purchases	11,903	22,281	30,000	30,000	-	0.00%
Legal Fees	84,612	17,913	60,000	30,000	(30,000)	-50.00%
Printing (External)	193	199	250	250	-	0.00%
Total Purchased Service	101,797	45,649	94,750	64,750	(30,000)	-31.66%
OPERATIONAL						
Advertising	-	-	250	250	-	0.00%
Associations/Memberships	778	958	965	1,500	535	55.44%

COUNTY OF HURON
PLANNING - FOREST CONSERVATION
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Conventions/Conferences	3,908	3,514	3,420	3,420	-	0.00%
Office Expense	481	384	500	500	-	0.00%
Postage/Courier	4	33	100	100	-	0.00%
Publications & Subscriptions	-	67	100	100	-	0.00%
Rent	6,037	6,037	6,037	6,037	-	0.00%
Staff Training	549	969	1,000	1,000	-	0.00%
Telecommunications	903	664	800	800	-	0.00%
Travel/Meals	8,007	8,055	6,000	7,000	1,000	16.67%
Taxes	24,879	30,504	24,000	35,000	11,000	45.83%
Total Operational	45,547	51,184	43,172	55,707	12,535	29.04%
PROGRAM						
Special Events	3,629	4,144	6,000	2,500	(3,500)	-58.33%
Program Supplies & Costs	-	-	-	12,500	12,500	0.00%
Promotion/Public Relations	-	-	200	200	-	0.00%
Total Program	3,629	4,144	6,200	15,200	9,000	145.16%
TOTAL EXPENDITURES	316,076	293,999	298,977	335,332	36,355	12.16%
(SURPLUS)/DEFICIT - ACCRUAL	234,016	249,561	263,977	300,332	36,355	13.77%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	-	-	-	0.00%
Add Capital Asset Expenditures	-	-	-	7,500	7,500	0.00%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	-	-	-	0.00%
TOTAL COUNTY LEVY	234,016	249,561	263,977	307,832	43,855	16.61%



COUNTY OF HURON
2019 BUDGET

Economic Development

CORPORATION OF THE COUNTY OF HURON
Economic Development

TO: Chair and Members of Council
FROM: Cody Joudry, Director of Economic Development
DATE: January 2, 2019
SUBJECT: **Proposed 2019 Economic Development Budget**

Highlights

The \$1.7 million Economic Development budget proposes \$1.12 million is funded from the County levy, \$0.28 million funded from grants, and \$0.11 million funded from reserves (accumulated surplus).

Priorities

Continuing the priorities outlined in the *Huron County Economic Development Plan 2016-2020*, the budget proposes continued implementation of: the Workforce Attraction & Retention Strategy; Agri-Food Work Plan; and Tourism, Arts, and Culture Plan. In addition, it includes continuing to provide small business and entrepreneur support services and programs.

Revenue

We expect the County will receive \$470,033 in provincial and federal grants (27.6% of the proposed budget) to deliver the Small Business Centre, Social Enterprise, Starter Company Plus, Summer Company, and Immigration (LIP) programs. The following breakdown identifies the County contribution towards these programs.

<i>Program</i>	<i>Total Expense</i>	<i>% External Funded</i>
<i>Small Business Centre</i>	\$ 156,843	57.4%
<i>Social Enterprise</i>	\$ 47,191	90.0%
<i>Starter Company Plus</i>	\$ 127,332	58.1%
<i>Summer Company</i>	\$ 79,254	51.7%
<i>Immigration (LIP)</i>	\$ 197,559	93.4%

The Small Business Centre, Social Enterprise, Starter Company Plus, and Summer Company program agreements expire March 31, 2019. We expect to receive new agreements which reflect similar continued contributions to these programs by the Provincial government (directly and indirectly). Once new agreements have been provided in Q1 2019 we'll bring an updated and revised budget back to Council.

Expenditures

The draft \$1.7 million 2019 Economic Development budget is a 0.4% decrease from 2018. Approximately half the costs (53.5%) are labour related, 10.5FTE, 4.5 of which are partially funded.

Relatively speaking the costs of the department have stayed the same with some adjustments within the budget. For example staff costs will increase by 1.4% or \$12,533 and purchased services will drop by almost 10% or \$17,850.

The largest changes in the budget represent moving costs from the Program section of the budget to the Operational portion of the budget. This represents better budgeting and planning and does not represent a change in service levels.

That said we expect to conduct more individual consults, complete more projects, and host more workshops and events than ever before.

Department Programs

The \$1.7 million budget can be broken down as \$910,669 for sector and challenge related economic development activities (e.g. Agriculture, Tourism, Workforce Attraction), \$410,620 for Small Business Centre related activities, \$197,559 for Immigration Partnership, and \$73,000 for the Board.

Summary

In summary the draft 2019 Economic Development budget proposes to continue to work towards the priorities set out in the *Huron County Economic Development Plan 2016-2020* with an emphasis on:

- (1) Individual Business Support Services;
- (2) Workforce Attraction and Retention;
- (3) Agriculture;
- (4) Tourism; and
- (5) Manufacturing.

County of Huron
Economic Development
Total Capital Requirements
For the year ending December 31, 2018

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Furniture - desk/chairs etc					\$ 5,000		
Computers					\$ 12,500		
TOTAL CAPITAL FUNDING REQUEST					17,500	-	
LESS: DEPRECIATION					(23,400)		
NET CAPITAL FUNDING REQUIREMENTS					(5,900)		

COUNTY OF HURON
Economic Development - Summary
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	88,400	88,400	88,400	90,000	1,600	1.81%
Provincial Project Grants	127,209	149,451	257,100	192,500	(64,600)	-25.13%
Total Provincial Grants	215,609	237,851	345,500	282,500	(63,000)	-18.23%
FEDERAL GRANTS						
Federal Project Grants	124,240	152,628	184,533	184,533	-	0.00%
Total Federal Grants	124,240	152,628	184,533	184,533	-	0.00%
OTHER REVENUE						
Intra County Recoveries	36,493	7,941	-	-	-	0.00%
Third Party Recoveries	22,167	2,573	-	3,000	3,000	0.00%
Total Other Revenue	58,660	10,514	-	3,000	3,000	0.00%
TOTAL REVENUE	398,508	400,993	530,033	470,033	(60,000)	-11.32%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	575,256	417,959	517,223	602,316	85,093	16.45%
Salaries - Part Time	207,658	113,890	203,188	134,067	(69,121)	-34.02%
Salaries - Time Off in Lieu Owing	2,731	(1,412)	-	-	-	0.00%
Councillor's Remuneration	19,961	6,242	40,948	7,500	(33,448)	-81.68%
	805,607	536,679	761,359	743,883	(17,476)	-2.30%
BENEFITS						
Statutory Benefits	56,879	39,972	50,209	55,495	5,286	10.53%
Extended Benefits	36,896	30,205	32,725	52,265	19,540	59.71%
OMERS	56,875	44,419	53,843	59,026	5,183	9.63%
Total Benefits	150,649	114,596	136,777	166,786	30,009	21.94%
Total Salaries and Benefits	956,257	651,275	898,136	910,669	12,533	1.40%
EQUIPMENT						
Equipment Rentals/Leases	1,788	1,788	2,592	2,592	-	0.00%
Equipment Repairs & Maint.	-	-	500	500	-	0.00%
Equipment Replacement New (under \$1,000)	178	486	500	500	-	0.00%

COUNTY OF HURON
Economic Development - Summary
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Equipment	1,966	2,274	3,592	3,592	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	105,501	108,715	177,691	138,841	(38,850)	-21.86%
Insurance	1,901	1,959	2,000	2,000	-	0.00%
Intra County Purchases	37,833	7,992	-	-	-	0.00%
Legal Fees	748	1,063	-	5,000	5,000	0.00%
Maintenance Contracts	3,170	1,188	4,539	4,539	-	0.00%
Printing (External)	9,018	-	8,000	20,000	12,000	150.00%
Total Purchased Service	158,171	126,007	192,230	174,380	(17,850)	-9.29%
OPERATIONAL						
Advertising	55,134	23,369	35,715	39,800	4,085	11.44%
Associations/Memberships	2,164	1,180	1,820	2,400	580	31.87%
Bank Charges	25	224	-	-	-	0.00%
Conventions/Conferences	8,559	3,333	11,000	19,500	8,500	77.27%
Internet	-	604	750	750	-	0.00%
Miscellaneous Admin.	1,631	-	2,500	3,000	500	20.00%
Office Expense	5,451	7,279	7,300	7,100	(200)	-2.74%
Postage/Courier	71	84	180	15,000	14,820	8233.33%
Publications & Subscriptions	5,938	8,799	6,924	8,200	1,276	18.43%
Rent	28,746	28,696	28,800	30,650	1,850	6.42%
Staff Training	1,714	5,576	4,950	12,200	7,250	146.46%
Telecommunications	4,738	3,781	3,504	3,500	(4)	-0.11%
Travel/Meals	40,159	25,368	36,508	41,508	5,001	13.70%
Depreciation - Capital Assets	14,313	14,768	21,500	23,400	1,900	8.84%
Total Operational	168,642	123,062	161,451	207,008	45,558	28.22%
PROGRAM						
County Events	67	2,800	13,750	13,750	-	0.00%
Purchase of Service	-	-	-	-	-	0.00%
Miscellaneous Program	31,740	19,820	24,000	24,000	-	0.00%
Program Supplies & Costs	333,537	284,979	615,119	312,769	(302,350)	-49.15%
Promotion/Public Relations	1,197	3,974	3,000	4,000	1,000	33.33%
Total Program	380,047	323,550	677,333	405,984	(271,349)	-40.06%
TOTAL EXPENDITURES	1,665,083	1,226,168	1,932,741	1,701,633	(231,108)	-11.96%
(SURPLUS)/DEFICIT - ACCRUAL	1,266,574	825,174	1,402,708	1,231,600	(171,108)	-12.20%
LEVY BASED ADJUSTMENTS						

COUNTY OF HURON
Economic Development - Summary
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Less Depreciation	-	-	(21,500)	(17,500)	4,000	-18.60%
Add Capital Asset Expenditures	-	-	22,000	17,500	(4,500)	-20.45%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(278,000)	(111,000)	167,000	-60.07%
TOTAL COUNTY LEVY	1,266,574	825,174	1,125,208	1,120,600	(4,608)	-0.41%

COUNTY OF HURON

Economic Development - Small Business Enterprise Centre - SUMMARY ALL SBEC

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	88,400	88,400	88,400	90,000	1,600	1.81%
Provincial Project Grants	119,008	141,991	227,100	157,500	(69,600)	-30.65%
Total Provincial Grants	207,408	230,391	315,500	247,500	(68,000)	-21.55%
OTHER REVENUE						
Third Party Recoveries	20,579	2,546	-	-	-	0.00%
Total Other Revenue	20,579	2,546	-	-	-	0.00%
TOTAL REVENUE	227,988	232,938	315,500	247,500	(68,000)	-21.55%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	129,152	125,717	131,187	150,870	19,683	15.00%
Salaries - Part Time	29,709	37,051	68,016	44,095	(23,921)	-35.17%
Total Salaries	158,861	162,768	199,203	194,965	(4,238)	-2.13%
BENEFITS						
Statutory Benefits	12,254	12,443	14,807	15,675	868	5.86%
Extended Benefits	8,883	9,126	4,693	12,498	7,805	166.31%
OMERS	12,658	12,472	12,880	12,132	(748)	-5.81%
Total Benefits	33,794	34,042	32,380	40,305	7,925	24.47%
Total Salaries and Benefits	192,656	196,810	231,583	235,270	3,687	1.59%
PURCHASED SERVICE						
Audit	-	5,091	-	4,000	4,000	0.00%
Consulting/Professional Fees	3,943	26,464	29,700	23,250	(6,450)	-21.72%
Intra County Purchases	15,354	-	-	-	-	0.00%
Printing (External)	257	-	-	-	-	0.00%
Total Purchased Service	19,554	31,555	29,700	27,250	(2,450)	-8.25%
OPERATIONAL						
Advertising	11,783	3,410	9,800	9,800	-	0.00%
Associations/Memberships	498	-	-	-	-	0.00%
Conventions/Conferences	-	823	2,000	2,000	-	0.00%

COUNTY OF HURON**Economic Development - Small Business Enterprise Centre - SUMMARY ALL SBEC**

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Office Expense	866	1,001	5,600	4,600	(1,000)	-17.86%
Postage/Courier	4	-	-	-	-	0.00%
Rent	-	18,333	22,000	20,250	(1,750)	-7.95%
Staff Training	774	1,525	1,950	4,700	2,750	141.03%
Telecommunications	260	-	-	-	-	0.00%
Travel/Meals	4,055	4,894	11,000	13,000	2,000	18.18%
Total Operational	18,240	29,987	52,350	54,350	2,000	3.82%
PROGRAM						
Special Events	11,263	2,800	-	-	-	0.00%
County Events	67	2,800	13,750	13,750	-	0.00%
Miscellaneous Program	29,000	16,500	24,000	24,000	-	0.00%
Program Supplies & Costs	-	39,208	78,000	54,000	(24,000)	-30.77%
Promotion/Public Relations	1,197	2,944	2,000	2,000	-	0.00%
Total Program	41,527	64,252	117,750	93,750	(24,000)	-20.38%
TOTAL EXPENDITURES	271,976	322,604	431,383	410,620	(20,763)	-4.81%
(SURPLUS)/DEFICIT - ACCRUAL	43,989	89,666	115,883	163,120	47,237	40.76%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	43,989	89,666	115,883	163,120	47,237	40.76%

COUNTY OF HURON
Economic Development - Board
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
OTHER REVENUE						
Third Party Recoveries	1,587	-	-	-	-	0.00%
Total Other Revenue	1,587	-	-	-	-	0.00%
TOTAL REVENUE	1,587	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Part Time	-	15	-	-	-	0.00%
Councillor's Remuneration	19,961	6,242	40,948	7,500	(33,448)	-81.68%
Total Salaries	19,961	6,257	40,948	7,500	(33,448)	-81.68%
BENEFITS						
Statutory Benefits	1,109	284	-	-	-	0.00%
Total Benefits	1,109	284	-	-	-	0.00%
Total Salaries and Benefits	21,070	6,541	40,948	7,500	(33,448)	-81.68%
PURCHASED SERVICE						
Consulting/Professional Fees	-	2,148	-	-	-	0.00%
Total Purchased Service	-	2,148	-	-	-	0.00%
OPERATIONAL						
Conventions/Conferences	2,482	650	5,000	10,000	5,000	100.00%
Miscellaneous Admin.	1,631	-	-	-	-	0.00%
Travel/Meals	2,898	4,278	5,500	5,500	-	0.00%
Total Operational	7,011	4,928	10,500	15,500	5,000	47.62%
PROGRAM						
Program Supplies & Costs	11,398	66,677	160,000	50,000	(110,000)	-68.75%
Total Program	11,398	66,677	160,000	50,000	(110,000)	-68.75%
TOTAL EXPENDITURES	39,479	80,295	211,448	73,000	(138,448)	-65.48%
(SURPLUS)/DEFICIT - ACCRUAL	37,892	80,295	211,448	73,000	(138,448)	-65.48%
LEVY BASED ADJUSTMENTS						

COUNTY OF HURON
Economic Development - Board
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(160,000)	(50,000)	110,000	-68.75%
TOTAL COUNTY LEVY	37,892	80,295	51,448	23,000	(28,448)	-55.29%

COUNTY OF HURON
Economic Development
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	-	5,000	5,000	0.00%
Total Provincial Grants	-	-	-	5,000	5,000	0.00%
OTHER REVENUE						
Intra County Recoveries	36,493	7,941	-	-	-	0.00%
Third Party Recoveries	-	27	-	3,000	3,000	0.00%
Total Other Revenue	36,493	7,968	-	3,000	3,000	0.00%
TOTAL REVENUE	36,493	7,968	-	8,000	8,000	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	439,081	275,188	361,403	440,668	79,265	21.93%
Salaries - Part Time	87,525	29,527	85,741	12,751	(72,990)	-85.13%
Total Salaries	529,338	303,302	447,144	453,419	6,275	1.40%
BENEFITS						
Statutory Benefits	35,198	22,506	30,071	32,330	2,259	7.51%
Extended Benefits	27,371	19,972	26,337	39,350	13,013	49.41%
OMERS	43,848	29,916	38,201	45,924	7,723	20.22%
Total Benefits	106,417	72,394	94,609	117,604	22,995	24.31%
Total Salaries and Benefits	635,754	375,696	541,753	571,023	29,270	5.40%
EQUIPMENT						
Equipment Rentals/Leases	1,788	1,788	2,592	2,592	-	0.00%
Equipment Repairs & Maint.	-	-	500	500	-	0.00%
Equipment Replacement New (under \$1,000)	178	486	500	500	-	0.00%
Total Equipment	1,966	2,274	3,592	3,592	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	67,877	17,576	50,000	25,000	(25,000)	-50.00%
Insurance	1,901	1,959	2,000	2,000	-	0.00%
Intra County Purchases	840	51	-	-	-	0.00%
Maintenance Contracts	3,170	1,188	4,539	4,539	-	0.00%

COUNTY OF HURON
Economic Development
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Printing (External)	8,761	-	8,000	20,000	12,000	150.00%
Total Purchased Service	83,298	21,836	64,539	56,539	(8,000)	-12.40%
OPERATIONAL						
Advertising	43,351	19,959	25,915	30,000	4,085	15.76%
Associations/Memberships	1,666	1,180	1,820	2,400	580	31.87%
Conventions/Conferences	6,077	1,861	4,000	7,500	3,500	87.50%
Internet	-	604	750	750	-	0.00%
Miscellaneous Admin.	-	-	2,500	3,000	500	20.00%
Office Expense	4,585	6,278	1,700	2,500	800	47.06%
Postage/Courier	67	84	180	15,000	14,820	8233.33%
Publications & Subscriptions	5,938	8,799	6,924	8,200	1,276	18.43%
Rent	28,746	5,310	800	4,400	3,600	450.00%
Staff Training	595	3,712	3,000	7,500	4,500	150.00%
Telecommunications	4,478	3,781	3,504	3,500	(4)	-0.11%
Travel/Meals	12,870	8,903	13,000	16,000	3,000	23.08%
Depreciation - Capital Assets	14,313	14,768	21,500	23,400	1,900	8.84%
Total Operational	122,711	75,462	85,593	124,150	38,557	45.05%
PROGRAM						
Special Events	730	288	3,500	33,500	30,000	857.14%
Administration (COA)	-	-	-	-	-	0.00%
Purchase of Service	-	-	-	-	-	0.00%
Program Supplies & Costs	160,465	177,702	368,000	199,650	(168,350)	-45.75%
Promotion/Public Relations	-	1,030	1,000	2,000	1,000	100.00%
Total Program	161,194	179,020	372,500	235,150	(137,350)	-36.87%
TOTAL EXPENDITURES	1,004,924	654,288	1,067,977	990,454	(77,523)	-7.26%
(SURPLUS)/DEFICIT - ACCRUAL	968,431	646,321	1,067,977	982,454	(85,523)	-8.01%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(21,500)	(17,500)	4,000	-18.60%
Add Capital Asset Expenditures			22,000	17,500	(4,500)	-20.45%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(118,000)	(61,000)	57,000	-48.31%
TOTAL COUNTY LEVY	968,431	646,321	950,477	921,454	(29,023)	-3.05%

COUNTY OF HURON

Economic Development - Small Business Enterprise Centre

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	88,400	88,400	88,400	90,000	1,600	1.81%
Provincial Project Grants	-	-	-	-	-	0.00%
Total Provincial Grants	88,400	88,400	88,400	90,000	1,600	1.81%
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	20,579	1,301	-	-	-	0.00%
Total Other Revenue	20,579	1,301	-	-	-	0.00%
TOTAL REVENUE	108,979	89,701	88,400	90,000	1,600	1.81%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	72,498	41,204	32,797	44,494	11,697	35.66%
Salaries - Part Time	15,650	17,395	34,008	23,743	(10,265)	-30.18%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	88,148	58,599	66,805	68,237	1,432	2.14%
BENEFITS						
Statutory Benefits	6,695	4,597	4,942	5,486	544	11.01%
Extended Benefits	5,048	3,596	1,183	4,374	3,191	269.74%
OMERS	7,216	4,067	3,220	4,246	1,026	31.86%
Total Benefits	18,959	12,260	9,345	14,106	4,761	50.95%
Total Salaries and Benefits	107,107	70,859	76,150	82,343	6,193	8.13%
EQUIPMENT						
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Audit	-	3,636	-	2,000	2,000	0.00%
Consulting/Professional Fees	2,093	10,694	11,350	11,350	-	0.00%
Total Purchased Service	14,204	14,331	11,350	13,350	2,000	17.62%

COUNTY OF HURON

Economic Development - Small Business Enterprise Centre

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
OPERATIONAL						
Advertising	9,150	3,207	6,900	6,900	-	0.00%
Associations/Memberships	498	-	-	-	-	0.00%
Conventions/Conferences	-	823	2,000	2,000	-	0.00%
Office Expense	769	656	3,500	3,500	-	0.00%
Postage/Courier	4	-	-	-	-	0.00%
Publications & Subscriptions	-	-	-	-	-	0.00%
Rent	-	15,417	18,500	18,500	-	0.00%
Staff Training	705	1,525	1,750	4,500	2,750	157.14%
Telecommunications	260	-	-	-	-	0.00%
Travel/Meals	2,406	2,630	6,500	8,000	1,500	23.08%
Total Operational	13,792	24,258	39,150	43,400	4,250	10.86%
PROGRAM						
Special Events	9,389	2,800	-	-	-	0.00%
County Events	67	2,800	13,750	13,750	-	0.00%
Program Supplies & Costs	-	1,696	4,000	4,000	-	0.00%
Promotion/Public Relations	1,107	2,035	-	-	-	0.00%
Total Program	10,563	9,332	17,750	17,750	-	0.00%
TOTAL EXPENDITURES	145,666	118,780	144,400	156,843	12,443	8.62%
(SURPLUS)/DEFICIT - ACCRUAL	36,686	29,079	56,000	66,843	10,843	19.36%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	36,686	29,079	56,000	66,843	10,843	19.36%

COUNTY OF HURON

Economic Development - Social Enterprise

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	18,957	45,411	38,100	42,500	4,400	11.55%
Total Provincial Grants	18,957	45,411	38,100	42,500	4,400	11.55%
OTHER REVENUE						
Third Party Recoveries	-	1,245	-	-	-	0.00%
Total Other Revenue	-	1,245	-	-	-	0.00%
TOTAL REVENUE	18,957	46,656	38,100	42,500	4,400	11.55%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	9,428	32,090	39,356	29,245	(10,111)	-25.69%
Total Salaries	9,428	32,090	39,356	29,245	(10,111)	-25.69%
BENEFITS						
Statutory Benefits	811	2,313	2,954	2,351	(603)	-20.41%
Extended Benefits	896	1,646	1,396	1,875	479	34.31%
OMERS	933	3,180	3,864	1,820	(2,044)	-52.90%
Total Benefits	2,640	7,139	8,214	6,046	(2,168)	-26.39%
Total Salaries and Benefits	12,068	39,229	47,570	35,291	(12,279)	-25.81%
PURCHASED SERVICE						
Consulting/Professional Fees	-	6,734	7,500	10,400	2,900	38.67%
Total Purchased Service	-	6,734	7,500	10,400	2,900	38.67%
OPERATIONAL						
Office Expense	-	-	-	-	-	0.00%
Travel/Meals	-	693	-	1,500	1,500	0.00%
Total Operational	-	693	-	1,500	1,500	0.00%
TOTAL EXPENDITURES	12,068	46,656	55,070	47,191	(7,879)	-14.31%
(SURPLUS)/DEFICIT - ACCRUAL	(6,890)	-	16,970	4,691	(12,279)	-72.36%

COUNTY OF HURON**Economic Development - Social Enterprise****Budget for the year ending December 31, 2019**

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(6,890)	-	16,970	4,691	(12,279)	-72.36%

COUNTY OF HURON

Economic Development - Small Business Enterprise Centre - Starter Plus
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	66,600	66,600	148,000	74,000	(74,000)	-50.00%
Total Provincial Grants	66,600	66,600	148,000	74,000	(74,000)	-50.00%
TOTAL REVENUE	66,600	66,600	148,000	74,000	(74,000)	-50.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	38,563	31,030	32,797	38,138	5,341	16.29%
Salaries - Part Time	14,059	19,656	34,008	20,352	(13,656)	-40.16%
Total Salaries	52,622	50,686	66,805	58,490	(8,315)	-12.45%
BENEFITS						
Statutory Benefits	4,219	3,991	4,942	4,703	(239)	-4.84%
Extended Benefits	2,609	2,787	1,183	3,749	2,566	216.91%
OMERS	3,808	3,105	3,220	3,640	420	13.04%
Total Benefits	10,636	9,883	9,345	12,092	2,747	29.40%
Total Salaries and Benefits	63,259	60,569	76,150	70,582	(5,568)	-7.31%
PURCHASED SERVICE						
Audit	-	1,455	-	2,000	2,000	0.00%
Consulting/Professional Fees	350	8,104	9,350	-	(9,350)	-100.00%
Intra County Purchases	3,500	-	-	-	-	0.00%
Total Purchased Service	3,850	9,559	9,350	2,000	(7,350)	-78.61%
OPERATIONAL						
Office Expense	40	313	2,000	1,000	(1,000)	-50.00%
Rent	-	2,917	3,500	1,750	(1,750)	-50.00%
Travel/Meals	1,143	1,047	3,000	2,000	(1,000)	-33.33%
Total Operational	1,183	4,277	8,500	4,750	(3,750)	-44.12%
PROGRAM						
Miscellaneous Program	12,500	-	-	-	-	0.00%
Program Supplies & Costs	-	37,511	74,000	50,000	(24,000)	-32.43%
Total Program	12,500	37,511	74,000	50,000	(24,000)	-32.43%

COUNTY OF HURON**Economic Development - Small Business Enterprise Centre - Starter Plus**

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL EXPENDITURES	80,792	111,916	168,000	127,332	(40,668)	-24.21%
(SURPLUS)/DEFICIT - ACCRUAL	14,192	45,316	20,000	53,332	33,332	166.66%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	14,192	45,316	20,000	53,332	33,332	166.66%

COUNTY OF HURON

Economic Development - Small Business Enterprise Centre - Summer Company

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	33,451	29,980	41,000	41,000	-	0.00%
Total Provincial Grants	33,451	29,980	41,000	41,000	-	0.00%
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	33,451	29,980	41,000	41,000	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	8,663	21,393	26,237	38,993	12,756	48.62%
Salaries - Part Time	-	-	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	8,663	21,393	26,237	38,993	12,756	48.62%
BENEFITS						
Statutory Benefits	529	1,542	1,969	3,135	1,166	59.22%
Extended Benefits	329	1,097	931	2,500	1,569	168.53%
OMERS	701	2,120	2,576	2,426	(150)	-5.82%
Total Benefits	1,559	4,759	5,476	8,061	2,585	47.21%
Total Salaries and Benefits	10,222	26,152	31,713	47,054	15,341	48.37%
EQUIPMENT						
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	1,500	932	1,500	1,500	-	0.00%
Intra County Purchases	-	-	-	-	-	0.00%
Printing (External)	-	-	-	-	-	0.00%
Total Purchased Service	1,500	932	1,500	1,500	-	0.00%

COUNTY OF HURON**Economic Development - Small Business Enterprise Centre - Summer Company**

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
OPERATIONAL						
Advertising	2,633	204	2,900	2,900	-	0.00%
Office Expense	56	32	100	100	-	0.00%
Staff Training	69	-	200	200	-	0.00%
Travel/Meals	506	523	1,500	1,500	-	0.00%
Total Operational	3,265	759	4,700	4,700	-	0.00%
PROGRAM						
Special Events	1,874	-	-	-	-	0.00%
Miscellaneous Program	16,500	16,500	24,000	24,000	-	0.00%
Promotion/Public Relations	90	909	2,000	2,000	-	0.00%
Total Program	18,464	17,409	26,000	26,000	-	0.00%
TOTAL EXPENDITURES	33,451	45,251	63,913	79,254	15,341	24.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	15,271	22,913	38,254	15,341	66.95%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	15,271	22,913	38,254	15,341	66.95%

COUNTY OF HURON
Economic Development - Immigration
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	0.00%
FEDERAL GRANTS						
Federal Project Grants	124,240	152,628	184,533	184,533	-	0.00%
Total Federal Grants	124,240	152,628	184,533	184,533	-	0.00%
OTHER REVENUE						
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	124,240	152,628	184,533	184,533	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	6,376	17,054	24,633	10,778	(13,855)	-56.25%
Salaries - Part Time	47,847	47,297	49,431	77,221	27,790	56.22%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	54,223	64,351	74,064	87,999	13,935	18.81%
BENEFITS						
Statutory Benefits	4,775	4,739	5,331	7,490	2,159	40.50%
Extended Benefits	581	1,108	1,695	417	(1,278)	-75.40%
OMERS	369	2,030	2,762	970	(1,792)	-64.88%
Total Benefits	5,725	7,877	9,788	8,877	(911)	-9.31%
Total Salaries and Benefits	59,948	72,228	83,852	96,876	13,024	15.53%
PURCHASED SERVICE						
Consulting/Professional Fees	20,070	55,655	60,591	60,591	1	0.00%
Intra County Purchases	20,014	7,941	-	-	-	0.00%
Total Purchased Service	40,084	63,596	60,591	60,591	1	0.00%
OPERATIONAL						
Rent	-	5,053	6,000	6,000	-	0.00%

COUNTY OF HURON
Economic Development - Immigration
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Staff Training	345	339	-	-	-	0.00%
Travel/Meals	9,053	7,293	7,008	7,008	1	0.01%
Total Operational	9,398	12,685	13,008	13,008	1	0.00%
PROGRAM						
Special Events	1,514	8,888	17,965	17,965	1	0.00%
Purchase of Service	-	-	-	-	-	0.00%
Miscellaneous Program	477	2,731	-	-	-	0.00%
Program Supplies & Costs	4,494	1,392	9,119	9,119	1	0.01%
Total Program	6,484	13,011	27,083	27,084	1	0.00%
TOTAL EXPENDITURES	115,914	161,520	184,533	197,559	13,026	7.06%
(SURPLUS)/DEFICIT - ACCRUAL	(8,326)	8,892	-	13,026	13,026	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(8,326)	8,892	-	13,026	13,026	0.00%

COUNTY OF HURON
Economic Development - MIO
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	8,200	7,460	30,000	30,000	-	0.00%
Total Provincial Grants	8,200	7,460	30,000	30,000	-	0.00%
TOTAL REVENUE	8,200	7,460	30,000	30,000	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Part Time	3,149	-	-	-	-	0.00%
Total Salaries	3,149	-	-	-	-	0.00%
BENEFITS						
Statutory Benefits	-	-	-	-	-	0.00%
Extended Benefits	-	-	-	-	-	0.00%
Total Benefits	-	-	-	-	-	0.00%
Total Salaries and Benefits	3,149	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	13,611	6,871	37,400	30,000	(7,400)	-19.79%
Intra County Purchases	1,625	-	-	-	-	0.00%
Total Purchased Service	15,236	6,871	37,400	30,000	(7,400)	-19.79%
OPERATIONAL						
Office Expense	-	-	-	-	-	0.00%
Rent	-	-	-	-	-	0.00%
Travel/Meals	298	-	-	-	-	0.00%
Total Operational	298	-	-	-	-	0.00%
PROGRAM						
Miscellaneous Program	1,135	589	-	-	-	0.00%
Total Program	1,135	589	-	-	-	0.00%
TOTAL EXPENDITURES	19,818	7,460	37,400	30,000	(7,400)	-19.79%
(SURPLUS)/DEFICIT - ACCRUAL	11,617	-	7,400	-	(7,400)	-100.00%

COUNTY OF HURON
Economic Development - MIIO
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	11,617	-	7,400	-	(7,400)	-100.00%



COUNTY OF HURON
2019 BUDGET

Homes for the Aged

Long Term Care Homes – Budget Proposal for 2019

Huronview and Huronlea, Heartland and Highland Apartments

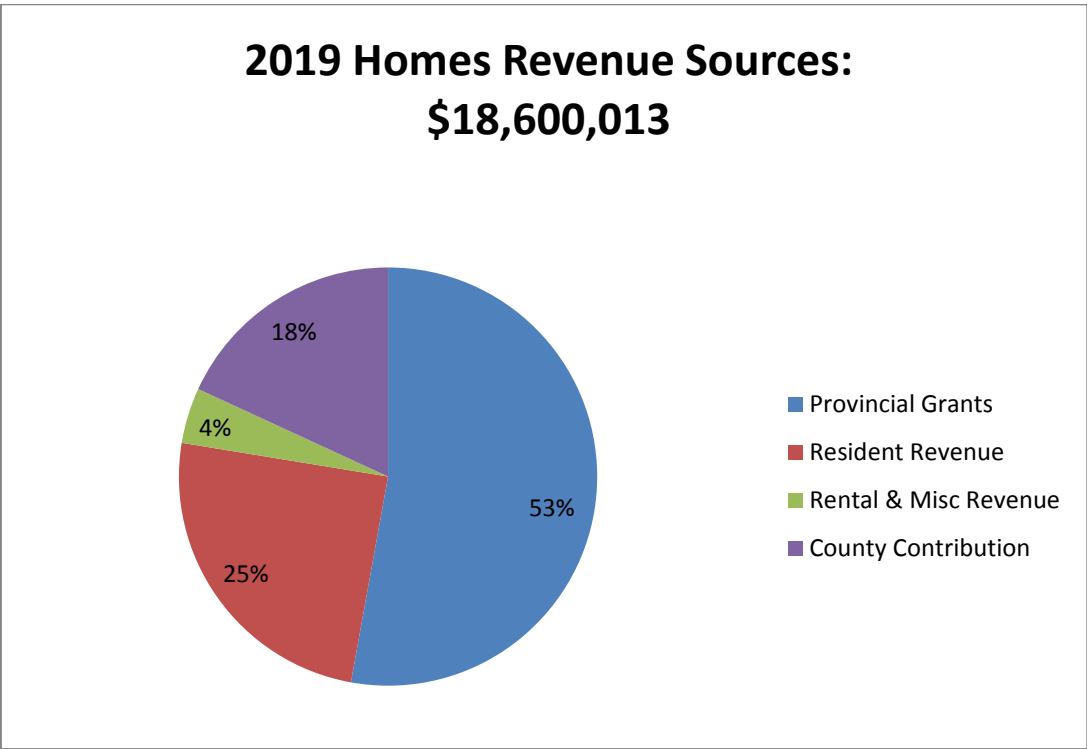
The original House of Refuge at the Huronview site was established in 1895. In 2019, the County Homes will have been in operation for 124 years. Today, the province mandates the operation of long term care beds by municipalities. The County of Huron operates two accredited long term care homes: Huronlea in Brussels, and Huronview in Clinton.

The Homes for the Aged 2019 budget proposes the same core services to the long term care residents of Huronview and Huronlea as in 2018. As in previous years, provincial funding has been maximized and is not keeping pace with the rising costs of salaries and benefits at the homes, particularly in the Nursing and Personal Care envelope.

Revenues

The County contribution to operate the two homes and apartments in 2019 is projected to be \$3,411,720.

The following chart shows that 82% of revenues are from sources other than the county contribution. The Homes provincial operating grant revenue increased \$637,027 from 2018 which is an increase of 6.98%.

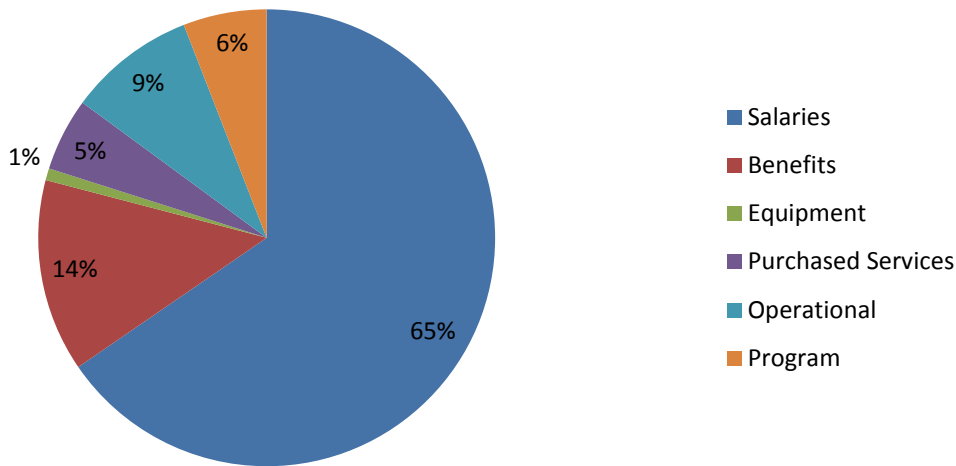


Expenditures

Salaries and benefits are the largest expenditures at the Homes as the delivery of long term care services to frail and vulnerable residents requires a skilled workforce. One of the major challenges is recruiting qualified employees especially in the Registered Nurse, Personal Support Worker, Cooks and Food Service Worker roles.

Wage rates are governed by collective agreements with the following labour groups: ONA, SEIU and IUOE. Administrative staff and leaders follow the County's non-union wage grids.

2019 Homes Expenditures \$18,600,013



Overall expenditures are proposed to increase by \$697,493,461 or 3.90% from 2018. Increases are budgeted for salaries and benefits (3.33%), purchased services which includes professional fees and insurance (4.53%) and general supplies and maintenance costs (5.51%).

Number of Homes staff as of December 2018 is 267 which includes office and departmental managers. This is a decrease of approximately 12 staff overall, from last year. This resulted as a combination of the increasing number of employees retiring this past year and the recruiting challenges we are experiencing.

The County will be entering into contract negotiations with ONA and IUOE in 2019. A recent interest arbitration award was received with the County and SEIU. The County will start negotiations with SEIU again as the current contract expires December 2019.

Strategic Plan, Key Projects & Priorities

The departmental managers set and achieve annual goals which are incorporated into an overall Homes Strategic Plan. This plan is presented to council for information purposes including progress reports. This plan is based on four major pillars: Resident Safety & Quality, Excellent People and Learning, Operational Resources and Capital & Partnerships and Governance. There are potential planned budget impacts related to initiatives within the strategic plan.

Key Projects for 2019 include: preparing for an Accreditation survey in early 2020, enhancing the Homes quality improvement program and completion of a major capital project which is the replacement of the main sprinkler pipe throughout each of the Homes.

Huronview Executive Summary

Salaries and Benefits – Increase of 2.56% from 2018

This increase is resulting from an increase in statutory and extended benefits.

Staffing changes being proposed for 2019 include an increase in PSW (Personal Support Worker) shifts to complete resident baths. This proposal is comprised of two new part time lines. This will be an increase of 18 shifts per pay period. Residents requiring a mechanical lift or who exhibit behaviours, require two staff assistance. In order to provide each resident two baths per week, staff provide baths on the day and evening shifts. We currently have one PSW staff assisting with the baths, Monday to Friday only. Our proposal is to have a second PSW staff scheduled Monday to Friday and two new shifts on each day of the weekend. This bath shift would allow for a more relaxed environment that is less rushed for the resident, provide baths at the time most preferred by the residents and helps to improve overall quality of resident care.

It is regulated in the Long Term Care Homes Act that a quality improvement program must be in place that plans for, monitors and achieves quality initiatives to improve resident care and services. Proposed in the 2019 budget is the addition of two days per pay for a Home's Quality Improvement Lead position. It is proposed to increase the part time Huronlea RAI Coordinator position to four days per week from three days per week.

Equipment – Decrease of 8.01% from 2018

Repairs & Maintenance: Decrease of 5.75% from 2018 to reflect actual costs.

Equipment Replacement / New: Reduction of 39.48% in this area due to many items being covered under capital expenditures.

Purchased Service – Increase of 3.10% from 2018

Increase mainly due to increase in cost of snow removal. This service is contracted which encompasses Huronview, Health Unit, JMB and County View apartments. 2018 budget reflected minimal increase from 2017.

Operational – Increase of 5.11% from 2018

This increase is attributable to the rising maintenance and repairs to the building which includes electrical and plumbing costs. 2019 budget includes estimated increased costs in this area of over 40%. During 2018 the Home faced challenges with attracting and attaining contractors to perform repairs.

Program – Increase of 6.47% from 2018

For the nursing department, there are increases for basic needs (incontinence products) and medical supplies. Costs for medical supplies increases yearly to meet demands of increasing infection control costs for supplies and supplies for skin and wound care. The estimated costs, per outbreak, at the Home is approximately \$7,000 for supplies.

Homes wide there is an increase of 4% for program supplies. These supplies include all paper products, garbage bags, Kleenex, floor cleaners, resident tub supplies, gloves etc.

Housekeeping supplies have increased 8.53% mainly due to cost of products.

Summary

Overall Expenditures for 2019 is projected to increase by 2.97% which includes salaries and benefits.

It is projected that the Huronview total county levy portion will increase by \$51,315 or 2.52% from 2018.

Huronlea Executive Summary

Salaries and Benefits – Increase of 4.74% from 2018

Staffing changes being proposed is an increase in RPN (Registered Practical Nurse) additional shifts for completion of foot care and skin and wound care /assessments. There are currently shifts being allocated for this purpose but the time does not permit the RPN to address all resident concerns in these areas and to ensure proper monitoring and follow-up. The physical condition of the residents being admitted has declined which heightens the need for increased care needs. The Long Term Care Homes Act regulates that all Homes have a skin and wound program in place to address the care needs of all residents. The Home has trained staff in place to provide this essential service.

Equipment – Decrease of 11.03%

Equipment Replacement / New: Reduction of 39.71% in this area due to many items being covered under capital expenditures.

Vehicle lease & operation: Decrease of 43.42% mainly due to end of lease-to-own contract of mower equipment. Costs related to ongoing maintenance of the Homes van and truck is included which is anticipated to decrease as well for 2019.

Purchased Service – Increase of 6.88%

Anticipated increase due to implementation of Synergy on Demand for the dietary department. This is an electronic menu planning system which will assist in ensuring consistency of many areas of food production, therapeutic menu development and will replace the manual task of producing these items (time saving for Nutrition Manager and Dietitian).

Operational – Increase of 16.02%

This increase is directly related to building, electrical and plumbing maintenance repairs, and minor capital expenses.

Anticipated increase of 9.77% in water and sewer costs. We will be over budget at year end for 2018 and this increase reflects actual expenditures.

Program – Increase of 0.12%

Anticipated increase of 8% in basic needs program costs (incontinence products). Budgeted for an increase of almost 29% for medical supplies as we will be over budget at year end. This increase is to meet the demands of increasing infection control costs for supplies and supplies for skin and wound care.

These nursing budget increases are offset by a decrease in the laundry budget for replacement linen items. This decrease is reflective of being under budget for 2018.

Summary

Overall Expenditures for 2019 is projected to increase by \$357,348 or 5.54%. This does include salaries and benefits.

It is projected that the Huronlea total county levy portion will decrease by \$18,878 or 1.40% from 2018.

County of Huron
Homes for the Aged
Total Capital Requirements
For the year ending December 31, 2019

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
HURONVIEW							
Nursing Equipment							
Four resident non-hydrosound tubs and four mechanical tub chair lifts	Equipment	Replacement	High		\$ 150,000		TCA
Medication room cupboards, nursing equipment	Equipment	Replacement	Medium		\$ 25,000		TCA
Dietary Equipment							
New coffee station in foyer		Replacement	Medium		\$ 5,000		TCA
dining room cupboard replacement					\$ 3,000		TCA
Business Administration							
IT equipment	OA Admin	Replacement	High		\$ 17,500		TCA
Office furniture	OA Admin	Replacement	Medium		\$ 2,500		TCA
Outdoor furniture	Equipment	Replacement	Medium		\$ 2,000		TCA
Program and Social Services							
sensory projector and new stoves in activation rooms	Equipment	Replacement	Medium		\$ 3,200		TCA
Building and Property							
Flooring	Building	Replacement	High		\$ 58,500		TCA
Roofing					\$ 10,000		Minor capital
resident room repairs	Interior	Replacement	High		\$ 37,500		Minor capital
HVAC heating and cooling and upgrading door hardware	Interior	Replacement	High		\$ 22,500		Minor capital
Replace old gas fireplaces					\$ 8,000		Minor capital
Two exterior security cameras	Exterior	New	Medium		\$ 4,500		TCA
Apartments							
automatic entrance doors	Interior	Replacement	Medium		\$ 18,000		Minor capital
CARRY FORWARD							
Window/caulking replacement					\$ 45,000	45,000	Carryforward
Fire Safety Systems					\$ 20,000	20,000	Carryforward
Sewage System upgrade					\$ 6,836	6,836	Carryforward
Sewage system study					\$ 13,822	13,822	Carryforward
Replacement sidewalks					\$ 8,800	8,800	Carryforward - Minor Capital (not previously approved)
Repairs to service doors (by hairdresser)					\$ 5,000	5,000	Carryforward - Minor Capital (not previously approved)
Sprinkler System					\$ 1,200,000	1,200,000	Carryforward (not previously approved) - Reserves
Slings, mattress extenders					\$ 4,000	4,000	Carryforward (not previously approved)
fridge, general equipment					\$ 5,874	5,874	Carryforward (not previously approved)
Door replacement - service doors and loading dock, plus apartment automatic entrance doors					\$ 24,752	24,752	Carryforward (not previously approved)
Flooring					\$ 14,376	14,376	Carryforward (not previously approved)
Door, flooring					\$ 17,425	17,425	Carryforward (not previously approved)
Tubs					\$ 80,000	80,000	Carryforward (not previously approved)

County of Huron
Homes for the Aged
Total Capital Requirements
For the year ending December 31, 2019

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
TOTAL HURONVIEW					\$ 1,813,085	1,445,885	
TOTAL Tangible Capital Assets (TCA Set up as Asset)					\$ 1,703,285		
TOTAL Minor Capital (operating)					109,800		
HURONLEA 2019							
Nursing Equipment							
Two resident non-hydrosound tubs	Equipment	Replacement	High		\$ 48,000		TCA
Medication room cupboards, nursing equipment	Equipment	Replacement	Medium		\$ 20,000		TCA
Program and Services							
sensory projector and new stoves in activation rooms	Equipment	Replacement	Medium		\$ 2,500		TCA
Business Administration							
IT equipment	OA Admin	Replacement	High		\$ 9,800		TCA
Office furniture	OA Admin	Replacement	Medium		\$ 8,000		TCA
Industrial shredder for office	OA Admin	Replacement	Medium		\$ 1,900		TCA
Building and Property							
flooring and loading dock doors	Building	Replacement	High		\$ 54,000		TCA
Roofing					\$ 50,000		TCA
resident room repairs,	Interior	Replacement	High		\$ 20,000		Minor capital
door repairs, HVAC heating and cooling	Interior	Replacement	Medium		\$ 16,500		Minor capital
Gas fire place replacement			High		\$ 4,000		Minor capital
parking lot	Exterior	Replacement	High		\$ 25,000		TCA
Two security cameras	Exterior	New	Medium		\$ 4,500		TCA
Front irrigation system	Exterior	New	Medium		\$ 8,000		Minor capital
centre courtyard concrete	Exterior	New	Medium		\$ 6,500		Minor capital
Apartments							
automatic entrance doors	Interior	Replacement	Medium		\$ 18,000		Minor capital
2018 Carryforward Capital							
Back parking lot					\$ 81,718	81,718	Carryforward
Fire Safety Systems					\$ 15,000	15,000	Carryforward - Minor Capital
Nursing Hopper					\$ 6,000	6,000	Carryforward - Minor Capital
Roofing and windows					\$ 6,232	6,232	Carryforward - Minor Capital (not previously approved)
Flooring and tub rooms					\$ 10,000	10,000	Carryforward - Minor Capital (not previously approved)
two commercial refrigerators, new dining room table					\$ 2,000	2,000	Carryforward (not previously approved)
Apartment dining room tables and chairs					\$ 4,000	4,000	Carryforward (not previously approved)
Sprinkler System					\$ 590,000	590,000	Carryforward (not previously approved)- Reserves
Flooring					\$ 4,708	4,708	Carryforward (not previously approved)
Lifts, beds, equipment					\$ 15,000	15,000	Carryforward (not previously approved)
Tubs					\$ 44,000	44,000	Carryforward (not previously approved)
TOTAL HURONLEA					\$ 1,075,358	\$ 778,658	
TOTAL Tangible Capital Assets (TCA Set up as Asset)					\$ 965,126		
TOTAL Minor Capital (operating)					\$ 110,232		
TOTAL HOMES FOR THE AGED					\$ 2,888,443	2,224,543	

County of Huron
Homes for the Aged
Total Capital Requirements
For the year ending December 31, 2019

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
		Net expense after carryforward			\$ 663,900		

COUNTY OF HURON
Homes for the Aged - Consolidated
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	8,886,037	9,467,326	9,123,314	9,760,341	637,027	6.98%
Total Provincial Grants	8,886,037	9,467,326	9,123,314	9,760,341	637,027	6.98%
OTHER REVENUE						
Parking	1,850	1,560	2,130	1,735	(395)	-18.54%
Resident - Basic	1,416,690	1,517,593	1,314,000	1,533,700	219,700	16.72%
Resident - Basic - Private	1,695,093	1,728,851	1,795,600	1,702,000	(93,600)	-5.21%
Resident - Basic - SemiPrivate	590,461	531,860	572,300	527,000	(45,300)	-7.92%
Resident - Preferred - Private	671,210	712,819	676,500	700,000	23,500	3.47%
Resident - Pref. Semi-Private	114,951	105,662	107,600	104,000	(3,600)	-3.35%
Resident - Vet.Prior.AccessBe	-	-	-	-	-	0.00%
Resident - Short Stay	-	-	-	-	-	0.00%
Miscellaneous Revenue	130,286	127,151	139,970	136,250	(3,720)	-2.66%
Intra County Recoveries	247,730	247,730	247,730	247,732	2	0.00%
Rent/Lease	392,299	398,292	402,093	409,503	7,410	1.84%
Total Other Revenue	5,260,570	5,371,518	5,257,923	5,361,920	103,997	1.98%
TOTAL REVENUE	14,146,608	14,838,844	14,381,237	15,122,261	741,024	5.15%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	5,880,699	6,148,714	5,853,785	5,992,493	138,708	2.37%
Salaries - Part Time	5,163,250	5,406,319	5,742,731	6,012,990	270,259	4.71%
Salaries - Time Off in Lieu Owing	5,801	1,284	-	-	-	0.00%
Total Salaries	11,049,749	11,556,317	11,596,516	12,005,483	408,967	3.53%
BENEFITS						
Statutory Benefits	882,606	930,914	935,277	972,635	37,358	3.99%
Extended Benefits	565,856	552,520	652,485	717,607	65,122	9.98%
OMERS	811,213	838,391	853,980	810,330	(43,650)	-5.11%
Total Benefits	2,259,675	2,321,825	2,441,742	2,500,572	58,830	2.41%
Total Salaries and Benefits	13,309,424	13,878,142	14,038,258	14,506,055	467,797	3.33%
EQUIPMENT						

COUNTY OF HURON
Homes for the Aged - Consolidated
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Rentals/Leases	15,040	11,855	13,650	11,700	(1,950)	-14.29%
Equipment Repairs & Maint.	115,088	112,392	119,300	115,677	(3,623)	-3.04%
Equipment Replacement New (under \$1,000)	16,775	27,593	14,825	8,957	(5,868)	-39.58%
Vehicle Lease & Operation	16,334	15,565	20,600	16,125	(4,475)	-21.72%
Total Equipment	163,237	167,404	168,375	152,459	(15,916)	-9.45%
PURCHASED SERVICE						
Audit	5,052	5,130	5,100	5,300	200	3.92%
Consulting/Professional Fees	433,586	400,548	354,567	369,080	14,513	4.09%
Insurance	40,794	41,031	25,500	43,800	18,300	71.76%
Occupational Accident Insurance	220,741	132,310	144,000	148,000	4,000	2.78%
Intra County Purchases	273,903	272,193	272,629	272,632	3	0.00%
Legal Fees	34,757	86,186	43,400	43,400	-	0.00%
Maintenance Contracts	8,669	7,958	9,700	9,700	-	0.00%
Printing (External)	5,307	3,090	5,600	5,600	-	0.00%
Snow Removal Contract	39,833	66,462	45,000	48,980	3,980	8.84%
Total Purchased Service	1,062,643	1,014,906	905,496	946,492	40,996	4.53%
OPERATIONAL						
Advertising	4,276	4,802	3,400	3,400	-	0.00%
Associations/Memberships	19,039	19,573	19,000	19,000	-	0.00%
Bank Charges	-	-	1,100	-	(1,100)	-100.00%
Miscellaneous Admin.	4,293	5,204	9,600	9,000	(600)	-6.25%
Office Expense	10,427	10,170	12,550	12,550	-	0.00%
Postage/Courier	4,374	2,797	4,000	4,000	-	0.00%
Rent	1,680	1,680	1,680	1,680	-	0.00%
Staff Training	26,006	26,793	38,750	38,800	50	0.13%
Telecommunications	32,935	25,633	27,490	29,000	1,510	5.49%
Travel/Meals	29,055	30,414	27,600	28,100	500	1.81%
Building Capital (minor)	194,111	107,454	142,000	220,032	78,032	54.95%
Garbage	18,365	18,214	14,900	16,980	2,080	13.96%
Grounds Maintenance	25,213	21,656	21,000	21,000	-	0.00%
Maintenance & Repairs/Building	60,477	93,145	50,000	65,980	15,980	31.96%
Maintenance & Repairs/Electrical	31,387	44,682	34,000	37,390	3,390	9.97%
Maintenance & Repairs/Plumbing	22,740	43,810	19,200	34,450	15,250	79.43%
Taxes	30,331	27,296	32,000	32,000	-	0.00%
Utilities/Heat	127,257	122,562	123,150	128,100	4,950	4.02%
Utilities/Hydro	342,602	324,134	325,000	325,000	-	0.00%
Utilities/Water & Sewer	108,830	115,511	105,080	110,166	5,086	4.84%
Depreciation - Capital Assets	788,179	758,731	739,017	761,317	22,300	3.02%
Total Operational	1,892,126	1,804,261	1,750,517	1,897,945	147,428	8.42%

COUNTY OF HURON

Homes for the Aged - Consolidated

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
PROGRAM						
Basic Needs Program	76,766	87,736	74,000	80,700	6,700	9.05%
Med Dir Reg Fee	49,589	45,784	50,950	51,000	50	0.10%
Medical Supplies	108,201	112,413	82,500	105,000	22,500	27.27%
High Needs	7,377	14,008	15,500	17,000	1,500	9.68%
Recreation & Entertainment	3,798	4,805	3,480	3,500	20	0.57%
Replenish Bed/Linen	11,273	4,380	11,500	9,000	(2,500)	-21.74%
Replenish Dishes/Cutlery	6,684	6,365	4,500	5,500	1,000	22.22%
Employee Related Expense	64	(165)	-	-	-	0.00%
Program Supplies & Costs	792,517	847,625	826,944	853,862	26,918	3.26%
Less Reimbursements	(84,524)	(84,177)	(29,500)	(43,500)	(14,000)	47.46%
Recovery (Apt)	(11,581)	(9,084)	-	-	-	0.00%
Total Program	960,165	1,029,690	1,039,874	1,082,062	42,188	4.06%
TOTAL EXPENDITURES	17,387,595	17,894,403	17,902,520	18,585,013	682,493	3.81%
(SURPLUS)/DEFICIT - ACCRUAL	3,240,987	3,055,558	3,521,283	3,462,752	(58,531)	-1.66%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(651,800)	(494,900)	156,900	-24.07%
Add Capital Asset Expenditures	-	-	713,483	2,668,411	1,954,928	274.00%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(203,683)	(2,224,543)	(2,020,860)	992.16%
TOTAL COUNTY LEVY	3,240,987	3,055,558	3,379,283	3,411,720	32,437	0.96%

COUNTY OF HURON

Homes for the Aged - Huronview

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	5,826,193	6,128,788	6,001,364	6,316,251	314,887	5.25%
Total Provincial Grants	5,826,193	6,128,788	6,001,364	6,316,251	314,887	5.25%
OTHER REVENUE						
Parking	820	770	950	860	(90)	-9.47%
Resident - Basic	889,636	974,532	838,000	982,000	144,000	17.18%
Resident - Basic - Private	1,179,449	1,151,401	1,246,000	1,140,000	(106,000)	-8.51%
Resident - Basic - SemiPrivate	357,029	344,923	320,300	333,000	12,700	3.97%
Resident - Preferred - Private	462,383	474,623	466,800	469,000	2,200	0.47%
Resident - Pref. Semi-Private	70,280	69,086	61,000	66,000	5,000	8.20%
Miscellaneous Revenue	65,512	64,346	72,579	67,300	(5,279)	-7.27%
Intra County Recoveries	123,865	123,865	123,865	123,866	1	0.00%
Rent/Lease	193,359	196,447	197,226	200,837	3,611	1.83%
Total Other Revenue	3,342,332	3,399,993	3,326,720	3,382,863	56,143	1.69%
TOTAL REVENUE	9,168,525	9,528,782	9,328,084	9,699,114	371,030	3.98%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	3,955,168	4,113,327	3,911,489	3,869,766	(41,723)	-1.07%
Salaries - Part Time	3,176,868	3,329,382	3,559,104	3,795,394	236,290	6.64%
Salaries - Time Off in Lieu Owing	4,097	2,090	-	-	-	0.00%
Total Salaries	7,136,132	7,444,800	7,470,593	7,665,160	194,567	2.60%
BENEFITS						
Statutory Benefits	567,566	599,009	603,428	624,437	21,009	3.48%
Extended Benefits	393,278	380,386	449,901	488,374	38,473	8.55%
OMERS	533,469	566,356	551,376	529,984	(21,392)	-3.88%
Total Benefits	1,494,313	1,545,752	1,604,705	1,642,795	38,090	2.37%
Total Salaries and Benefits	8,630,445	8,990,552	9,075,298	9,307,955	232,657	2.56%
EQUIPMENT						
Equipment Rentals/Leases	6,502	5,198	5,800	5,900	100	1.72%
Equipment Repairs & Maint.	64,462	58,972	63,000	59,377	(3,623)	-5.75%

COUNTY OF HURON

Homes for the Aged - Huronview

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Replacement New (under \$1,000)	7,451	7,932	8,025	4,857	(3,168)	-39.48%
Vehicle Lease & Operation	11,676	11,102	11,100	10,750	(350)	-3.15%
Total Equipment	90,091	83,203	87,925	80,884	(7,041)	-8.01%
PURCHASED SERVICE						
Audit	2,526	2,565	2,550	2,650	100	3.92%
Consulting/Professional Fees	224,133	265,262	236,035	244,248	8,213	3.48%
Insurance	24,848	24,971	25,500	26,700	1,200	4.71%
Occupational Accident Insurance	180,358	104,415	95,000	99,000	4,000	4.21%
Intra County Purchases	138,865	138,865	139,965	139,966	1	0.00%
Legal Fees	25,416	52,622	34,400	34,400	-	0.00%
Maintenance Contracts	5,298	4,994	6,000	6,000	-	0.00%
Printing (External)	3,318	2,302	2,400	2,400	-	0.00%
Snow Removal Contract	27,382	43,836	22,000	25,980	3,980	18.09%
Total Purchased Service	632,145	639,831	563,850	581,344	17,494	3.10%
OPERATIONAL						
Advertising	2,306	1,934	2,000	2,000	-	0.00%
Associations/Memberships	12,019	11,979	11,000	11,000	-	0.00%
Bank Charges	-	-	700	-	(700)	-100.00%
Miscellaneous Admin.	2,875	3,503	6,200	5,700	(500)	-8.06%
Office Expense	6,451	7,349	9,250	9,250	-	0.00%
Postage/Courier	3,633	2,061	3,200	3,200	-	0.00%
Rent	840	840	840	840	-	0.00%
Staff Training	19,549	19,737	21,600	22,100	500	2.31%
Telecommunications	19,495	13,963	15,490	17,000	1,510	9.75%
Travel/Meals	24,122	22,781	18,400	18,900	500	2.72%
Building Capital (minor)	81,838	79,359	91,000	109,800	18,800	20.66%
Garbage	10,719	11,045	9,400	10,701	1,301	13.84%
Grounds Maintenance	19,227	10,893	10,500	10,500	-	0.00%
Maintenance & Repairs/Building	44,825	71,621	34,000	43,980	9,980	29.35%
Maintenance & Repairs/Electrical	17,555	32,868	28,000	28,040	40	0.14%
Maintenance & Repairs/Plumbing	12,175	28,710	15,000	23,450	8,450	56.33%
Taxes	14,298	12,260	18,300	18,300	-	0.00%
Utilities/Heat	75,379	73,324	71,150	76,100	4,950	6.96%
Utilities/Hydro	214,263	200,697	200,000	200,000	-	0.00%
Utilities/Water & Sewer	55,589	52,590	53,000	53,000	-	0.00%
Depreciation - Capital Assets	494,176	473,858	462,837	478,337	15,500	3.35%
Total Operational	1,141,880	1,131,372	1,081,867	1,142,198	60,331	5.58%
PROGRAM						
Basic Needs Program	55,066	55,303	48,000	52,600	4,600	9.58%

COUNTY OF HURON**Homes for the Aged - Huronview****Budget for the year ending December 31, 2019**

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Med Dir Reg Fee	28,392	25,702	28,550	28,550	-	0.00%
Medical Supplies	71,587	77,011	53,500	67,600	14,100	26.36%
High Needs	4,375	4,485	9,000	9,000	-	0.00%
Recreation & Entertainment	2,629	3,449	2,400	2,400	-	0.00%
Replenish Bed/Linen	5,401	4,087	7,000	6,000	(1,000)	-14.29%
Replenish Dishes/Cutlery	4,258	4,135	2,000	3,000	1,000	50.00%
Employee Related Expense	64	(165)	-	-	-	0.00%
Program Supplies & Costs	504,611	534,686	516,491	539,495	23,004	4.45%
Less Reimbursements	(64,492)	(58,132)	(22,700)	(22,700)	-	0.00%
Recovery (Apt)	(7,814)	(3,882)	-	-	-	0.00%
Total Program	604,077	646,680	644,241	685,945	41,704	6.47%
TOTAL EXPENDITURES	11,098,638	11,491,636	11,453,181	11,798,326	345,145	3.01%
(SURPLUS)/DEFICIT - ACCRUAL	1,930,113	1,962,855	2,125,097	2,099,212	(25,885)	-1.22%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(377,900)	(271,200)	106,700	-28.23%
Add Capital Asset Expenditures	-	-	441,420	1,703,285	1,261,865	285.86%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(154,520)	(1,445,885)	(1,291,365)	835.73%
TOTAL COUNTY LEVY	1,930,113	1,962,855	2,034,097	2,085,412	51,315	2.52%

COUNTY OF HURON

Huronview - Nursing and Personal Care Direct
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	4,307,119	4,539,915	4,495,921	4,716,841	220,920	4.91%
Total Provincial Grants	4,307,119	4,539,915	4,495,921	4,716,841	220,920	4.91%
TOTAL REVENUE	4,307,119	4,539,915	4,495,921	4,716,841	220,920	4.91%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	2,361,454	2,435,265	2,189,907	2,241,778	51,871	2.37%
Salaries - Part Time	2,209,202	2,356,338	2,573,086	2,817,531	244,445	9.50%
Salaries - Time Off in Lieu Owing	3,902	195	-	-	-	0.00%
Total Salaries	4,574,558	4,791,798	4,762,993	5,059,309	296,316	6.22%
BENEFITS						
Statutory Benefits	367,179	387,820	386,243	412,795	26,552	6.87%
Extended Benefits	241,415	229,555	244,695	271,061	26,366	10.78%
OMERS	305,549	331,684	317,935	320,263	2,328	0.73%
Total Benefits	914,143	949,059	948,873	1,004,119	55,246	5.82%
Total Salaries and Benefits	5,488,701	5,740,856	5,711,866	6,063,428	351,562	6.15%
PROGRAM						
Less Reimbursements	(416)	(1,194)	-	-	-	0.00%
Total Program	(416)	(1,194)	-	-	-	0.00%
TOTAL EXPENDITURES	5,488,284	5,739,662	5,711,866	6,063,428	351,562	6.15%
(SURPLUS)/DEFICIT - ACCRUAL	1,181,165	1,199,748	1,215,945	1,346,587	130,642	10.74%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	1,181,165	1,199,748	1,215,945	1,346,587	130,642	10.74%

COUNTY OF HURON

Huronview - Nursing and Personal Care Administration

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	410,437	420,913	398,827	419,631	20,804	5.22%
Total Provincial Grants	410,437	420,913	398,827	419,631	20,804	5.22%
TOTAL REVENUE	410,437	420,913	398,827	419,631	20,804	5.22%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	153,247	213,930	234,751	180,981	(53,770)	-22.91%
Salaries - Part Time	54,807	19,826	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	(4)	1	-	-	-	0.00%
Total Salaries	208,050	233,757	234,751	180,981	(53,770)	-22.91%
BENEFITS						
Statutory Benefits	13,683	15,719	15,672	12,484	(3,188)	-20.34%
Extended Benefits	11,178	11,799	18,428	16,908	(1,520)	-8.25%
OMERS	22,573	26,772	25,196	16,373	(8,823)	-35.02%
Total Benefits	47,434	54,290	59,296	45,765	(13,531)	-22.82%
Total Salaries and Benefits	255,483	288,047	294,047	226,746	(67,301)	-22.89%
EQUIPMENT						
Equipment Repairs & Maint.	27,858	24,178	31,700	31,700	-	0.00%
Equipment Replacement New (under \$1,000)	15	2,675	2,000	-	(2,000)	-100.00%
Total Equipment	27,872	26,853	33,700	31,700	(2,000)	-5.93%
PURCHASED SERVICE						
Consulting/Professional Fees	13,176	12,468	14,000	14,600	600	4.29%
Total Purchased Service	13,176	12,468	14,000	14,600	600	4.29%
OPERATIONAL						
Miscellaneous Admin.	357	467	1,500	1,000	(500)	-33.33%
Staff Training	3,428	8,330	9,700	10,500	800	8.25%
Total Operational	3,784	8,797	11,200	11,500	300	2.68%
PROGRAM						

COUNTY OF HURON**Huronview - Nursing and Personal Care Administration****Budget for the year ending December 31, 2019**

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Basic Needs Program	55,066	55,303	48,000	52,600	4,600	9.58%
Med Dir Reg Fee	28,392	25,702	28,550	28,550	-	0.00%
Medical Supplies	71,587	77,011	53,500	67,600	14,100	26.36%
High Needs	4,375	4,485	9,000	9,000	-	0.00%
Less Reimbursements	(12,572)	(14,763)	-	-	-	0.00%
Total Program	146,847	147,739	139,050	157,750	18,700	13.45%
TOTAL EXPENDITURES	447,164	483,904	491,997	442,296	(49,701)	-10.10%
(SURPLUS)/DEFICIT - ACCRUAL	36,726	62,991	93,170	22,665	(70,505)	-75.67%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	36,726	62,991	93,170	22,665	(70,505)	-75.67%

COUNTY OF HURON

Huronview - Program and Social Support
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	528,112	536,937	523,210	545,236	22,026	4.21%
Total Provincial Grants	528,112	536,937	523,210	545,236	22,026	4.21%
TOTAL REVENUE	528,112	536,937	523,210	545,236	22,026	4.21%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	224,926	256,656	257,839	262,674	4,835	1.88%
Salaries - Part Time	129,289	103,777	117,449	133,993	16,544	14.09%
Salaries - Time Off in Lieu Owing	22	(19)	-	-	-	0.00%
Total Salaries	354,237	360,414	375,288	396,667	21,379	5.70%
BENEFITS						
Statutory Benefits	28,982	30,376	32,339	34,268	1,929	5.96%
Extended Benefits	27,752	27,121	33,707	35,353	1,646	4.88%
OMERS	29,328	34,747	31,851	30,467	(1,384)	-4.35%
Total Benefits	86,063	92,245	97,897	100,088	2,191	2.24%
Total Salaries and Benefits	440,300	452,659	473,185	496,755	23,570	4.98%
EQUIPMENT						
Equipment Repairs & Maint.	190	110	500	400	(100)	-20.00%
Equipment Replacement New (under \$1,000)	1,038	863	400	400	-	0.00%
Total Equipment	1,228	973	900	800	(100)	-11.11%
PURCHASED SERVICE						
Consulting/Professional Fees	150,326	153,605	135,000	136,400	1,400	1.04%
Total Purchased Service	150,326	153,605	135,000	136,400	1,400	1.04%
OPERATIONAL						
Miscellaneous Admin.	1,463	2,232	500	500	-	0.00%
Office Expense	-	76	-	-	-	0.00%
Staff Training	771	3,714	2,500	2,800	300	12.00%
Telecommunications	-	-	-	-	-	0.00%
Travel/Meals	1,393	2,303	1,500	2,000	500	33.33%

COUNTY OF HURON**Huronview - Program and Social Support****Budget for the year ending December 31, 2019**

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Operational	3,626	8,325	4,500	5,300	800	17.78%
PROGRAM						
Recreation & Entertainment	2,629	3,449	2,400	2,400	-	0.00%
Program Supplies & Costs	3,406	3,773	3,500	3,500	-	0.00%
Less Reimbursements	(9,437)	(4,221)	-	-	-	0.00%
Total Program	(3,402)	3,001	5,900	5,900	-	0.00%
TOTAL EXPENDITURES	592,078	618,563	619,485	645,155	25,670	4.14%
(SURPLUS)/DEFICIT - ACCRUAL	63,967	81,626	96,275	99,919	3,644	3.78%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	63,967	81,626	96,275	99,919	3,644	3.78%

COUNTY OF HURON

Huronview - Raw Food

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	379,519	406,017	394,200	419,970	25,770	6.54%
Total Provincial Grants	379,519	406,017	394,200	419,970	25,770	6.54%
TOTAL REVENUE	379,519	406,017	394,200	419,970	25,770	6.54%
EXPENDITURES						
PROGRAM						
Program Supplies & Costs	389,061	413,849	408,700	427,400	18,700	4.58%
Less Reimbursements	(8,905)	(8,156)	(12,700)	(12,700)	-	0.00%
Total Program	380,156	405,693	396,000	414,700	18,700	4.72%
TOTAL EXPENDITURES	380,156	405,693	396,000	414,700	18,700	4.72%
(SURPLUS)/DEFICIT - ACCRUAL	638	(324)	1,800	(5,270)	(7,070)	-392.78%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	638	(324)	1,800	(5,270)	(7,070)	-392.78%

COUNTY OF HURON
Huronview - Housekeeping
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	44,249	44,249	44,249	44,250	1	0.00%
Total Other Revenue	44,249	44,249	44,249	44,250	1	0.00%
TOTAL REVENUE	44,249	44,249	44,249	44,250	1	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	195,277	181,003	200,625	203,913	3,288	1.64%
Salaries - Part Time	245,531	270,909	273,698	240,008	(33,690)	-12.31%
Total Salaries	440,808	452,245	474,323	443,921	(30,402)	-6.41%
BENEFITS						
Statutory Benefits	37,863	39,744	40,136	37,982	(2,154)	-5.37%
Extended Benefits	21,148	21,305	41,192	50,730	9,538	23.15%
OMERS	40,402	39,136	38,276	33,973	(4,303)	-11.24%
Total Benefits	99,413	100,186	119,604	122,685	3,081	2.58%
Total Salaries and Benefits	540,221	552,431	593,927	566,606	(27,321)	-4.60%
EQUIPMENT						
Equipment Repairs & Maint.	94	-	500	400	(100)	-20.00%
Equipment Replacement New (under \$1,000)	200	864	300	300	-	0.00%
Total Equipment	294	864	800	700	(100)	-12.50%
PURCHASED SERVICE						
Consulting/Professional Fees	934	147	-	-	-	0.00%
Maintenance Contracts	5,298	4,994	6,000	6,000	-	0.00%
Total Purchased Service	6,232	5,141	6,000	6,000	-	0.00%
OPERATIONAL						
Miscellaneous Admin.	-	549	600	600	-	0.00%
Staff Training	898	-	800	800	-	0.00%
Total Operational	898	549	1,400	1,400	-	0.00%
PROGRAM						

COUNTY OF HURON**Huronview - Housekeeping****Budget for the year ending December 31, 2019**

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Program Supplies & Costs	46,930	49,823	38,700	42,000	3,300	8.53%
Recovery (Apt)	-	-	-	-	-	0.00%
Total Program	46,930	49,823	38,700	42,000	3,300	8.53%
TOTAL EXPENDITURES	594,576	608,807	640,827	616,706	(24,121)	-3.76%
(SURPLUS)/DEFICIT - ACCRUAL	550,327	564,558	596,578	572,456	(24,122)	-4.04%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	550,327	564,558	596,578	572,456	(24,122)	-4.04%

COUNTY OF HURON

Huronview - Building

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Transfer from Capital Reserves	-	-	-	-	-	0.00%
Intra County Recoveries	33,456	33,456	33,456	33,456	-	0.00%
Total Other Revenue	33,456	33,456	33,456	33,456	-	0.00%
TOTAL REVENUE	33,456	33,456	33,456	33,456	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	230,427	240,528	239,138	242,678	3,540	1.48%
Salaries - Part Time	5,191	6,148	9,158	9,340	182	1.99%
Salaries - Time Off in Lieu Owing	247	336	-	-	-	0.00%
Total Salaries	235,865	247,012	248,296	252,018	3,722	1.50%
BENEFITS						
Statutory Benefits	17,684	18,327	19,931	20,503	572	2.87%
Extended Benefits	21,417	20,822	24,062	25,213	1,151	4.78%
OMERS	22,571	23,348	24,165	21,953	(2,212)	-9.15%
Total Benefits	61,672	62,496	68,158	67,669	(489)	-0.72%
Total Salaries and Benefits	297,537	309,508	316,454	319,687	3,233	1.02%
EQUIPMENT						
Equipment Rentals/Leases	1,303	-	-	-	-	0.00%
Equipment Repairs & Maint.	15,744	10,800	14,630	12,000	(2,630)	-17.98%
Equipment Replacement New (under \$1,000)	456	128	1,540	1,200	(340)	-22.08%
Total Equipment	17,502	10,928	16,170	13,200	(2,970)	-18.37%
PURCHASED SERVICE						
Consulting/Professional Fees	29,280	53,174	33,880	33,880	-	0.00%
Intra County Purchases	(253)	(253)	847	847	-	0.00%
Snow Removal Contract	22,782	38,776	16,940	20,000	3,060	18.06%
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	51,809	91,697	51,667	54,727	3,060	5.92%
OPERATIONAL						

COUNTY OF HURON

Huronview - Building

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
Miscellaneous Admin.	-	25	300	300	-	0.00%
Staff Training	266	70	-	-	-	0.00%
Building Capital (minor)	81,838	79,359	91,000	109,800	18,800	20.66%
Grounds Maintenance	17,586	8,478	8,085	8,085	-	0.00%
Janitorial	-	-	-	-	-	0.00%
Maintenance & Repairs/Building	39,305	63,801	26,180	38,000	11,820	45.15%
Maintenance & Repairs/Painting	-	-	-	-	-	0.00%
Maintenance & Repairs/Electrical	14,565	26,428	21,560	21,600	40	0.19%
Maintenance & Repairs/HVAC	-	-	-	-	-	0.00%
Maintenance & Repairs/Plumbing	9,645	25,260	11,550	20,000	8,450	73.16%
Mortgage	-	-	-	-	-	0.00%
Taxes	-	-	-	-	-	0.00%
Utilities/Heat	-	-	-	-	-	0.00%
Utilities/Hydro	-	-	-	-	-	0.00%
Utilities/Water & Sewer	-	-	-	-	-	0.00%
Depreciation - Capital Assets	204,829	222,512	200,135	215,635	15,500	7.74%
Gain or Loss on disposal of capital assets	10,549	-	-	-	-	0.00%
Total Operational	378,583	425,933	358,810	413,420	54,610	15.22%
PROGRAM						
Less Reimbursements	(2,234)	(260)	-	-	-	0.00%
Total Program	(2,234)	(260)	-	-	-	0.00%
TOTAL EXPENDITURES	743,197	837,806	743,101	801,034	57,933	7.80%
(SURPLUS)/DEFICIT - ACCRUAL	709,741	804,350	709,645	767,578	57,933	8.16%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	709,741	804,350	709,645	767,578	57,933	8.16%

COUNTY OF HURON

Huronview - Dietary

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	23,330	23,330	23,330	23,330	-	0.00%
Total Other Revenue	23,330	23,330	23,330	23,330	-	0.00%
TOTAL REVENUE	23,330	23,330	23,330	23,330	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	349,143	348,223	337,877	344,576	6,699	1.98%
Salaries - Part Time	428,731	458,348	462,840	471,210	8,370	1.81%
Salaries - Time Off in Lieu Owing	(65)	1,243	-	-	-	0.00%
Total Salaries	777,808	807,815	800,717	815,786	15,069	1.88%
BENEFITS						
Statutory Benefits	62,329	64,850	65,485	67,504	2,019	3.08%
Extended Benefits	36,489	35,066	39,457	45,460	6,003	15.21%
OMERS	61,696	62,940	61,255	63,481	2,226	3.63%
Total Benefits	160,514	162,857	166,197	176,445	10,248	6.17%
Total Salaries and Benefits	938,322	970,672	966,914	992,231	25,317	2.62%
EQUIPMENT						
Equipment Repairs & Maint.	7,937	12,919	5,500	5,500	-	0.00%
Equipment Replacement New (under \$1,000)	521	390	725	-	(725)	-100.00%
Total Equipment	8,459	13,309	6,225	5,500	(725)	-11.65%
PURCHASED SERVICE						
Consulting/Professional Fees	2,756	13,103	24,650	29,800	5,150	20.89%
Total Purchased Service	2,756	13,103	24,650	29,800	5,150	20.89%
OPERATIONAL						
Miscellaneous Admin.	62	-	600	300	(300)	-50.00%
Staff Training	130	689	2,200	1,700	(500)	-22.73%
Total Operational	192	689	2,800	2,000	(800)	-28.57%
PROGRAM						

COUNTY OF HURON**Huronview - Dietary****Budget for the year ending December 31, 2019**

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Replenish Dishes/Cutlery	4,258	4,135	2,000	3,000	1,000	50.00%
Program Supplies & Costs	24,444	26,890	27,000	27,000	-	0.00%
Less Reimbursements	(1,509)	(1,277)	-	-	-	0.00%
Recovery (Apt)	(7,804)	(3,853)	-	-	-	0.00%
Total Program	19,390	25,895	29,000	30,000	1,000	3.45%
TOTAL EXPENDITURES	969,119	1,023,668	1,029,589	1,059,531	29,942	2.91%
(SURPLUS)/DEFICIT - ACCRUAL	945,789	1,000,338	1,006,259	1,036,201	29,942	2.98%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	945,789	1,000,338	1,006,259	1,036,201	29,942	2.98%

COUNTY OF HURON

Huronview - Laundry

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	102,162	107,933	99,884	101,866	1,982	1.98%
Salaries - Part Time	103,932	113,834	122,873	123,312	439	0.36%
Total Salaries	206,094	221,766	222,757	225,178	2,421	1.09%
BENEFITS						
Statutory Benefits	18,121	19,746	17,997	18,383	386	2.14%
Extended Benefits	9,142	10,311	22,098	16,841	(5,257)	-23.79%
OMERS	14,421	12,686	18,799	17,121	(1,678)	-8.93%
Total Benefits	41,685	42,743	58,894	52,345	(6,549)	-11.12%
Total Salaries and Benefits	247,778	264,509	281,651	277,523	(4,128)	-1.47%
EQUIPMENT						
Equipment Repairs & Maint.	3,969	2,495	1,500	1,500	-	0.00%
Equipment Replacement New (under \$1,000)	2,721	477	400	400	-	0.00%
Total Equipment	6,690	2,972	1,900	1,900	-	0.00%
PURCHASED SERVICE						
Total Purchased Service	-	-	-	-	-	0.00%
OPERATIONAL						
Miscellaneous Admin.	-	-	-	300	300	0.00%
Staff Training	1,111	-	1,300	1,200	(100)	-7.69%
Total Operational	1,111	-	1,300	1,500	200	15.38%
PROGRAM						
Replenish Bed/Linen	5,401	4,087	7,000	6,000	(1,000)	-14.29%
Program Supplies & Costs	16,178	14,334	14,000	15,000	1,000	7.14%
Less Reimbursements	(8,100)	(7,425)	-	-	-	0.00%
Total Program	13,480	10,996	21,000	21,000	-	0.00%
TOTAL EXPENDITURES	269,058	278,477	305,851	301,923	(3,928)	-1.28%
(SURPLUS)/DEFICIT - ACCRUAL	269,058	278,477	305,851	301,923	(3,928)	-1.28%

COUNTY OF HURON

Huronview - Laundry

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	269,058	278,477	305,851	301,923	(3,928)	-1.28%

COUNTY OF HURON

Huronview - General and Administration
 Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	201,007	225,006	189,206	214,573	25,367	13.41%
Total Provincial Grants	201,007	225,006	189,206	214,573	25,367	13.41%
OTHER REVENUE						
Parking	-	-	-	-	-	0.00%
Resident - Basic	889,636	974,532	838,000	982,000	144,000	17.18%
Resident - Basic - Private	1,179,449	1,151,401	1,246,000	1,140,000	(106,000)	-8.51%
Resident - Basic - SemiPrivate	357,029	344,923	320,300	333,000	12,700	3.97%
Resident - Bed Retention	-	-	-	-	-	0.00%
Resident - Preferred - Private	462,383	474,623	466,800	469,000	2,200	0.47%
Resident - Pref. Semi-Private	70,280	69,086	61,000	66,000	5,000	8.20%
Miscellaneous Revenue	1,832	1,760	-	-	-	0.00%
Intra County Recoveries	22,830	22,830	22,830	22,830	-	0.00%
Rent/Lease	840	840	1,550	1,760	210	13.55%
Total Other Revenue	2,984,278	3,039,995	2,956,480	3,014,590	58,110	1.97%
TOTAL REVENUE	3,185,285	3,265,001	3,145,686	3,229,163	83,477	2.65%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	338,533	329,789	351,468	291,300	(60,168)	-17.12%
Salaries - Part Time	185	203	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	(5)	-	-	-	-	0.00%
Total Salaries	338,713	329,992	351,468	291,300	(60,168)	-17.12%
BENEFITS						
Statutory Benefits	21,724	22,427	25,625	20,518	(5,107)	-19.93%
Extended Benefits	24,738	24,407	26,262	26,808	546	2.08%
OMERS	36,929	35,043	33,899	26,353	(7,546)	-22.26%
Total Benefits	83,390	81,876	85,786	73,679	(12,107)	-14.11%
Total Salaries and Benefits	422,103	411,869	437,254	364,979	(72,275)	-16.53%
EQUIPMENT						
Equipment Rentals/Leases	3,842	3,864	4,466	4,543	77	1.72%

COUNTY OF HURON

Huronview - General and Administration
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Equipment Repairs & Maint.	3,081	3,110	3,311	3,311	-	0.00%
Equipment Replacement New (under \$1,000)	1,419	1,569	1,694	1,694	-	0.00%
Vehicle Lease & Operation	11,676	11,102	11,100	10,750	(350)	-3.15%
Total Equipment	20,018	19,645	20,571	20,298	(273)	-1.33%
PURCHASED SERVICE						
Audit	1,906	2,565	2,550	2,650	100	3.92%
Consulting/Professional Fees	15,428	20,071	15,811	16,725	914	5.78%
Insurance	9,584	-	-	-	-	0.00%
Occupational Accident Insurance	180,358	104,415	95,000	99,000	4,000	4.21%
Intra County Purchases	12,900	10,800	12,900	12,900	-	0.00%
Legal Fees	25,416	52,622	34,400	34,400	-	0.00%
Printing (External)	3,318	2,302	2,400	2,400	-	0.00%
Total Purchased Service	248,910	192,774	163,061	168,075	5,014	3.07%
OPERATIONAL						
Advertising	2,026	1,654	1,720	1,720	-	0.00%
Associations/Memberships	12,019	11,979	11,000	11,000	-	0.00%
Bank Charges	-	-	700	-	(700)	-100.00%
Miscellaneous Admin.	994	229	2,700	2,700	-	0.00%
Office Expense	5,951	6,773	8,750	8,750	-	0.00%
Postage/Courier	3,633	2,061	3,200	3,200	-	0.00%
Staff Training	12,947	6,935	5,100	5,100	-	0.00%
Telecommunications	-	0	-	-	-	0.00%
Travel/Meals	21,729	19,479	15,900	15,900	-	0.00%
Depreciation - Capital Assets	201,158	185,205	174,513	174,513	-	0.00%
Total Operational	260,454	234,313	223,583	222,883	(700)	-0.31%
PROGRAM						
Employee Related Expense	64	(165)	-	-	-	0.00%
Program Supplies & Costs	-	1,426	-	-	-	0.00%
Less Reimbursements	(21,319)	(20,836)	(10,000)	(10,000)	-	0.00%
Recovery (Apt)	-	-	-	-	-	0.00%
Total Program	(21,255)	(19,575)	(10,000)	(10,000)	-	0.00%
TOTAL EXPENDITURES	930,230	839,026	834,469	766,235	(68,234)	-8.18%
(SURPLUS)/DEFICIT - ACCRUAL	(2,255,055)	(2,425,975)	(2,311,217)	(2,462,928)	(151,711)	6.56%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%

COUNTY OF HURON

Huronview - General and Administration

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(2,255,055)	(2,425,975)	(2,311,217)	(2,462,928)	(151,711)	6.56%

COUNTY OF HURON**Huronview - Facilities****Budget for the year ending December 31, 2019**

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
EXPENDITURES						
PURCHASED SERVICE						
Insurance	13,064	22,719	23,200	24,300	1,100	4.74%
Intra County Purchases	-	-	-	-	-	0.00%
Total Purchased Service	13,064	22,719	23,200	24,300	1,100	4.74%
OPERATIONAL						
Telecommunications	15,585	11,563	13,090	13,090	-	0.00%
Garbage	8,787	8,883	7,238	8,240	1,002	13.84%
Taxes	-	-	-	-	-	0.00%
Utilities/Heat	59,029	56,974	54,800	58,600	3,800	6.93%
Utilities/Hydro	172,403	154,697	154,000	154,000	-	0.00%
Utilities/Water & Sewer	43,399	40,400	40,810	40,810	-	0.00%
Total Operational	299,202	272,518	269,938	274,740	4,802	1.78%
TOTAL EXPENDITURES	312,266	295,236	293,138	299,040	5,902	2.01%
(SURPLUS)/DEFICIT - ACCRUAL	312,266	295,236	293,138	299,040	5,902	2.01%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	312,266	295,236	293,138	299,040	5,902	2.01%

COUNTY OF HURON

Huronview - Heartland Apartments

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Parking	820	770	950	860	(90)	-9.47%
Miscellaneous Revenue	63,679	62,586	72,579	67,300	(5,279)	-7.27%
Rent/Lease	192,519	195,607	195,676	199,077	3,401	1.74%
Total Other Revenue	257,018	258,963	269,205	267,237	(1,968)	-0.73%
TOTAL REVENUE	257,018	258,963	269,205	267,237	(1,968)	-0.73%
EXPENDITURES						
EQUIPMENT						
Equipment Rentals/Leases	1,357	1,334	1,334	1,357	23	1.72%
Equipment Repairs & Maint.	5,589	5,359	5,359	4,566	(793)	-14.80%
Equipment Replacement New (under \$1,000)	1,081	966	966	863	(103)	-10.66%
Total Equipment	8,027	7,659	7,659	6,786	(873)	-11.40%
PURCHASED SERVICE						
Audit	620	-	-	-	-	0.00%
Consulting/Professional Fees	12,234	12,694	12,694	12,843	149	1.17%
Insurance	2,201	2,252	2,300	2,400	100	4.35%
Intra County Purchases	126,218	128,318	126,218	126,219	1	0.00%
Legal Fees	-	-	-	-	-	0.00%
Snow Removal Contract	4,600	5,060	5,060	5,980	920	18.18%
Total Purchased Service	145,872	148,324	146,272	147,442	1,170	0.80%
OPERATIONAL						
Advertising	280	280	280	280	-	0.00%
Office Expense	500	500	500	500	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Rent	840	840	840	840	-	0.00%
Telecommunications	3,910	2,400	2,400	3,910	1,510	62.92%
Travel/Meals	1,000	1,000	1,000	1,000	-	0.00%
Garbage	1,932	2,162	2,162	2,461	299	13.83%
Grounds Maintenance	1,641	2,415	2,415	2,415	-	0.00%
Maintenance & Repairs/Building	5,520	7,820	7,820	5,980	(1,840)	-23.53%
Maintenance & Repairs/Electrical	2,990	6,440	6,440	6,440	-	0.00%
Maintenance & Repairs/Plumbing	2,530	3,450	3,450	3,450	-	0.00%
Taxes	14,298	12,260	18,300	18,300	-	0.00%
Utilities/Heat	16,350	16,350	16,350	17,500	1,150	7.03%
Utilities/Hydro	41,860	46,000	46,000	46,000	-	0.00%

COUNTY OF HURON

Huronview - Heartland Apartments

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Utilities/Water & Sewer	12,190	12,190	12,190	12,190	-	0.00%
Depreciation - Capital Assets	88,189	66,141	88,189	88,189	-	0.00%
Total Operational	194,030	180,248	208,336	209,455	1,119	0.54%
PROGRAM						
Program Supplies & Costs	24,591	24,591	24,591	24,595	4	0.02%
Recovery (Apt)	(10)	(29)	-	-	-	0.00%
Total Program	24,581	24,562	24,591	24,595	4	0.02%
TOTAL EXPENDITURES	372,510	360,794	386,858	388,278	1,420	0.37%
(SURPLUS)/DEFICIT - ACCRUAL	115,492	101,830	117,653	121,041	3,388	2.88%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	115,492	101,830	117,653	121,041	3,388	2.88%

COUNTY OF HURON

Homes for the Aged - Huronlea

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	3,059,844	3,338,538	3,121,950	3,444,090	322,140	10.32%
Total Provincial Grants	3,059,844	3,338,538	3,121,950	3,444,090	322,140	10.32%
OTHER REVENUE						
Parking	1,030	790	1,180	875	(305)	-25.85%
Resident - Basic	527,054	543,062	476,000	551,700	75,700	15.90%
Resident - Basic - Private	515,644	577,450	549,600	562,000	12,400	2.26%
Resident - Basic - SemiPrivate	233,432	186,937	252,000	194,000	(58,000)	-23.02%
Resident - Preferred - Private	208,827	238,196	209,700	231,000	21,300	10.16%
Resident - Pref. Semi-Private	44,671	36,576	46,600	38,000	(8,600)	-18.45%
Resident - Vet.Prior.AccessBe	-	-	-	-	-	0.00%
Resident - Short Stay	-	-	-	-	-	0.00%
Miscellaneous Revenue	64,775	62,805	67,391	68,950	1,559	2.31%
Intra County Recoveries	123,865	123,865	123,865	123,866	1	0.00%
Rent/Lease	198,940	201,845	204,867	208,666	3,799	1.85%
Total Other Revenue	1,918,239	1,971,525	1,931,203	1,979,057	47,854	2.48%
TOTAL REVENUE	4,978,083	5,310,063	5,053,153	5,423,147	369,994	7.32%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	1,925,531	2,035,387	1,942,296	2,122,727	180,431	9.29%
Salaries - Part Time	1,986,382	2,076,936	2,183,627	2,217,596	33,969	1.56%
Salaries - Time Off in Lieu Owing	1,704	(806)	-	-	-	0.00%
Total Salaries	3,913,617	4,111,518	4,125,923	4,340,323	214,400	5.20%
BENEFITS						
Statutory Benefits	315,040	331,905	331,849	348,198	16,349	4.93%
Extended Benefits	172,578	172,133	202,584	229,233	26,649	13.15%
OMERS	277,744	272,035	302,604	280,346	(22,258)	-7.36%
Total Benefits	765,362	776,073	837,037	857,777	20,740	2.48%
Total Salaries and Benefits	4,678,979	4,887,591	4,962,960	5,198,100	235,140	4.74%
EQUIPMENT						

COUNTY OF HURON

Homes for the Aged - Huronlea

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Rentals/Leases	8,538	6,657	7,850	5,800	(2,050)	-26.11%
Equipment Repairs & Maint.	50,626	53,420	56,300	56,300	-	0.00%
Equipment Replacement New (under \$1,000)	9,324	19,660	6,800	4,100	(2,700)	-39.71%
Vehicle Lease & Operation	4,658	4,463	9,500	5,375	(4,125)	-43.42%
Total Equipment	73,146	84,201	80,450	71,575	(8,875)	-11.03%
PURCHASED SERVICE						
Audit	2,526	2,565	2,550	2,650	100	3.92%
Consulting/Professional Fees	209,453	135,286	118,532	124,832	6,300	5.32%
Insurance	15,945	16,060	-	17,100	17,100	0.00%
Occupational Accident Insurance	40,383	27,895	49,000	49,000	-	0.00%
Intra County Purchases	135,038	133,328	132,664	132,666	2	0.00%
Legal Fees	9,341	33,564	9,000	9,000	-	0.00%
Maintenance Contracts	3,371	2,964	3,700	3,700	-	0.00%
Printing (External)	1,990	788	3,200	3,200	-	0.00%
Snow Removal Contract	12,451	22,626	23,000	23,000	-	0.00%
Total Purchased Service	430,498	375,075	341,646	365,148	23,502	6.88%
OPERATIONAL						
Advertising	1,970	2,868	1,400	1,400	-	0.00%
Associations/Memberships	7,020	7,594	8,000	8,000	-	0.00%
Bank Charges	-	-	400	-	(400)	-100.00%
Miscellaneous Admin.	1,418	1,701	3,400	3,300	(100)	-2.94%
Office Expense	3,976	2,821	3,300	3,300	-	0.00%
Postage/Courier	742	736	800	800	-	0.00%
Rent	840	840	840	840	-	0.00%
Staff Training	6,457	7,056	17,150	16,700	(450)	-2.62%
Telecommunications	13,441	11,669	12,000	12,000	-	0.00%
Travel/Meals	4,933	7,633	9,200	9,200	-	0.00%
Building Capital (minor)	112,273	28,095	51,000	110,232	59,232	116.14%
Garbage	7,646	7,169	5,500	6,279	779	14.16%
Grounds Maintenance	5,987	10,763	10,500	10,500	-	0.00%
Maintenance & Repairs/Building	15,652	21,524	16,000	22,000	6,000	37.50%
Maintenance & Repairs/Electrical	13,832	11,814	6,000	9,350	3,350	55.83%
Maintenance & Repairs/Plumbing	10,565	15,100	4,200	11,000	6,800	161.90%
Taxes	16,034	15,036	13,700	13,700	-	0.00%
Utilities/Heat	51,878	49,238	52,000	52,000	-	0.00%
Utilities/Hydro	128,340	123,437	125,000	125,000	-	0.00%
Utilities/Water & Sewer	53,241	62,921	52,080	57,166	5,086	9.77%
Depreciation - Capital Assets	294,003	284,874	276,180	282,980	6,800	2.46%
Total Operational	750,246	672,889	668,650	755,747	87,097	13.03%

COUNTY OF HURON

Homes for the Aged - Huronlea

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
PROGRAM						
Basic Needs Program	21,700	32,432	26,000	28,100	2,100	8.08%
Med Dir Reg Fee	21,197	20,081	22,400	22,450	50	0.22%
Medical Supplies	36,614	35,402	29,000	37,400	8,400	28.97%
High Needs	3,002	9,523	6,500	8,000	1,500	23.08%
Recreation & Entertainment	1,170	1,356	1,080	1,100	20	1.85%
Replenish Bed/Linen	5,872	293	4,500	3,000	(1,500)	-33.33%
Replenish Dishes/Cutlery	2,426	2,230	2,500	2,500	-	0.00%
Program Supplies & Costs	287,907	312,939	310,453	314,367	3,914	1.26%
Less Reimbursements	(20,032)	(26,044)	(6,800)	(20,800)	(14,000)	205.88%
Recovery (Apt)	(3,768)	(5,202)	-	-	-	0.00%
Total Program	356,088	383,010	395,633	396,117	484	0.12%
TOTAL EXPENDITURES	6,288,957	6,402,766	6,449,339	6,786,687	337,348	5.23%
(SURPLUS)/DEFICIT - ACCRUAL	1,310,874	1,092,704	1,396,186	1,363,540	(32,646)	-2.34%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(273,900)	(223,700)	50,200	-18.33%
Add Capital Asset Expenditures	-	-	272,063	965,126	693,063	254.74%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(49,163)	(778,658)	(729,495)	1483.83%
TOTAL COUNTY LEVY	1,310,874	1,092,704	1,345,186	1,326,308	(18,878)	-1.40%

COUNTY OF HURON

Huronlea - Nursing and Personal Care Direct
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	2,211,899	2,437,484	2,360,265	2,636,453	276,188	11.70%
Total Provincial Grants	2,211,899	2,437,484	2,360,265	2,636,453	276,188	11.70%
TOTAL REVENUE	2,211,899	2,437,484	2,360,265	2,636,453	276,188	11.70%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	1,039,069	1,138,117	1,048,746	1,179,882	131,136	12.50%
Salaries - Part Time	1,344,917	1,312,327	1,452,900	1,480,937	28,037	1.93%
Salaries - Time Off in Lieu Owing	688	35	-	-	-	0.00%
Total Salaries	2,384,674	2,450,479	2,501,646	2,660,819	159,173	6.36%
BENEFITS						
Statutory Benefits	191,278	202,262	199,831	215,029	15,198	7.61%
Extended Benefits	96,595	96,299	112,454	131,795	19,341	17.20%
OMERS	162,051	160,473	172,221	164,678	(7,543)	-4.38%
Total Benefits	449,923	459,034	484,506	511,502	26,996	5.57%
Total Salaries and Benefits	2,834,597	2,909,513	2,986,152	3,172,321	186,169	6.23%
PROGRAM						
Less Reimbursements	-	(152)	-	-	-	0.00%
Total Program	-	(152)	-	-	-	0.00%
TOTAL EXPENDITURES	2,834,597	2,916,351	2,986,152	3,172,321	186,169	6.23%
(SURPLUS)/DEFICIT - ACCRUAL	622,698	478,867	625,887	535,868	(90,019)	-14.38%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	622,698	478,867	625,887	535,868	(90,019)	-14.38%

COUNTY OF HURON

Huronlea - Nursing and Personal Care Admin

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	249,586	269,511	167,036	177,836	10,800	6.47%
Total Provincial Grants	249,586	269,511	167,036	177,836	10,800	6.47%
TOTAL REVENUE	249,586	269,511	167,036	177,836	10,800	6.47%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	178,434	187,340	179,568	185,400	5,832	3.25%
Salaries - Part Time	-	57,213	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	747	(744)	-	-	-	0.00%
Total Salaries	179,181	243,809	179,568	185,400	5,832	3.25%
BENEFITS						
Statutory Benefits	11,264	13,510	14,995	13,018	(1,977)	-13.18%
Extended Benefits	11,690	13,035	10,003	15,421	5,418	54.16%
OMERS	19,918	19,088	24,456	19,143	(5,313)	-21.72%
Total Benefits	42,871	45,632	49,454	47,582	(1,872)	-3.79%
Total Salaries and Benefits	222,053	289,442	229,022	232,982	3,960	1.73%
EQUIPMENT						
Equipment Repairs & Maint.	22,009	19,029	23,800	23,900	100	0.42%
Equipment Replacement New (under \$1,000)	2,426	14,114	3,000	-	(3,000)	-100.00%
Total Equipment	24,435	33,143	26,800	23,900	(2,900)	-10.82%
PURCHASED SERVICE						
Consulting/Professional Fees	33,880	6,042	7,800	8,000	200	2.56%
Total Purchased Service	33,880	6,042	7,800	8,000	200	2.56%
OPERATIONAL						
Miscellaneous Admin.	1,080	216	1,500	1,500	-	0.00%
Staff Training	1,104	1,968	10,350	8,700	(1,650)	-15.94%
Total Operational	2,184	2,184	11,850	10,200	(1,650)	-13.92%
PROGRAM						

COUNTY OF HURON**Huronlea - Nursing and Personal Care Admin****Budget for the year ending December 31, 2019**

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Basic Needs Program	21,700	32,432	26,000	28,100	2,100	8.08%
Med Dir Reg Fee	21,197	20,081	22,400	22,450	50	0.22%
Medical Supplies	36,614	35,402	29,000	37,400	8,400	28.97%
High Needs	3,002	9,523	6,500	8,000	1,500	23.08%
Less Reimbursements	(3,661)	(6,872)	-	(4,000)	(4,000)	0.00%
Total Program	78,852	90,566	83,900	91,950	8,050	9.59%
TOTAL EXPENDITURES	361,404	421,376	359,372	367,032	7,660	2.13%
(SURPLUS)/DEFICIT - ACCRUAL	111,818	151,865	192,336	189,196	(3,140)	-1.63%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	111,818	151,865	192,336	189,196	(3,140)	-1.63%

COUNTY OF HURON

Huronlea - Program and Social Support
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	284,867	289,006	278,386	292,920	14,534	5.22%
Total Provincial Grants	284,867	289,006	278,386	292,920	14,534	5.22%
TOTAL REVENUE	284,867	289,006	278,386	292,920	14,534	5.22%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	117,220	96,805	118,346	135,185	16,839	14.23%
Salaries - Part Time	70,316	114,001	81,472	77,753	(3,719)	-4.56%
Salaries - Time Off in Lieu Owing	9	(13)	-	-	-	0.00%
Total Salaries	187,545	210,793	199,818	212,938	13,120	6.57%
BENEFITS						
Statutory Benefits	15,488	17,986	17,353	18,343	990	5.71%
Extended Benefits	13,844	12,111	18,633	15,530	(3,103)	-16.65%
OMERS	11,077	11,787	16,465	15,526	(939)	-5.70%
Total Benefits	40,409	41,884	52,451	49,399	(3,052)	-5.82%
Total Salaries and Benefits	227,954	252,676	252,269	262,337	10,068	3.99%
EQUIPMENT						
Equipment Repairs & Maint.	330	322	400	400	-	0.00%
Equipment Replacement New (under \$1,000)	-	377	500	400	(100)	-20.00%
Total Equipment	330	699	900	800	(100)	-11.11%
PURCHASED SERVICE						
Consulting/Professional Fees	82,847	84,630	73,800	74,400	600	0.81%
Total Purchased Service	82,847	84,630	73,800	74,400	600	0.81%
OPERATIONAL						
Miscellaneous Admin.	35	143	350	250	(100)	-28.57%
Staff Training	51	1,373	400	800	400	100.00%
Telecommunications	-	-	-	-	-	0.00%
Travel/Meals	73	-	200	200	-	0.00%
Total Operational	159	1,516	950	1,250	300	31.58%

COUNTY OF HURON

Huronlea - Program and Social Support
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
PROGRAM						
Recreation & Entertainment	1,170	1,356	1,080	1,100	20	1.85%
Program Supplies & Costs	2,466	945	2,700	2,700	-	0.00%
Less Reimbursements	(797)	(775)	-	-	-	0.00%
Total Program	2,839	1,525	3,780	3,800	20	0.53%
TOTAL EXPENDITURES	314,128	341,047	331,699	342,587	10,888	3.28%
(SURPLUS)/DEFICIT - ACCRUAL	29,261	52,041	53,313	49,667	(3,646)	-6.84%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	29,261	52,041	53,313	49,667	(3,646)	-6.84%

COUNTY OF HURON

Huronlea - Raw Food

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	202,410	216,542	210,240	223,984	13,744	6.54%
Total Provincial Grants	202,410	216,542	210,240	223,984	13,744	6.54%
FEDERAL GRANTS						
Total Federal Grants	-	-	-	-	-	0.00%
MUNICIPAL GRANTS & FEES						
Total Municipal Grants & Fees	-	-	-	-	-	0.00%
OTHER REVENUE						
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	202,410	216,542	210,240	223,984	13,744	6.54%
EXPENDITURES						
PROGRAM						
Program Supplies & Costs	206,134	227,468	239,740	237,354	(2,386)	-1.00%
Less Reimbursements	(2,212)	(3,345)	(6,800)	(6,800)	-	0.00%
Total Program	203,921	224,123	232,940	230,554	(2,386)	-1.02%
TOTAL EXPENDITURES	203,921	224,123	232,940	230,554	(2,386)	-1.02%
(SURPLUS)/DEFICIT - ACCRUAL	1,511	7,580	22,700	6,570	(16,130)	-71.06%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	1,511	7,580	22,700	6,570	(16,130)	-71.06%

COUNTY OF HURON
Huronlea - Housekeeping
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	44,249	44,249	44,249	44,250	1	0.00%
Total Other Revenue	44,249	44,249	44,249	44,250	1	0.00%
TOTAL REVENUE	44,249	44,249	44,249	44,250	1	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	100,458	110,317	100,103	101,943	1,840	1.84%
Salaries - Part Time	187,281	181,091	202,395	203,174	779	0.38%
Total Salaries	287,740	291,408	302,498	305,117	2,619	0.87%
BENEFITS						
Statutory Benefits	24,960	25,203	25,286	25,775	489	1.93%
Extended Benefits	9,442	9,449	14,919	12,252	(2,667)	-17.88%
OMERS	22,029	22,609	19,892	22,694	2,802	14.09%
Total Benefits	56,431	57,261	60,097	60,721	624	1.04%
Total Salaries and Benefits	344,170	348,670	362,595	365,838	3,243	0.89%
EQUIPMENT						
Equipment Repairs & Maint.	-	187	500	500	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	400	400	-	0.00%
Total Equipment	-	187	900	900	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Maintenance Contracts	3,371	2,964	3,700	3,700	-	0.00%
Total Purchased Service	3,371	2,964	3,700	3,700	-	0.00%
OPERATIONAL						
Miscellaneous Admin.	-	-	300	300	-	0.00%
Staff Training	300	-	300	300	-	0.00%
Total Operational	300	-	600	600	-	0.00%
PROGRAM						

COUNTY OF HURON

Huronlea - Housekeeping

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Program Supplies & Costs	27,771	30,079	20,000	24,000	4,000	20.00%
Total Program	27,771	30,079	20,000	24,000	4,000	20.00%
TOTAL EXPENDITURES	375,612	381,900	387,795	395,038	7,243	1.87%
(SURPLUS)/DEFICIT - ACCRUAL	331,363	337,651	343,546	350,788	7,242	2.11%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	331,363	337,651	343,546	350,788	7,242	2.11%

COUNTY OF HURON

Huronlea - Building

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	33,456	33,456	33,456	33,456	-	0.00%
Total Other Revenue	33,456	33,456	33,456	33,456	-	0.00%
TOTAL REVENUE	33,456	33,456	33,456	33,456	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	136,959	141,955	141,069	145,224	4,155	2.95%
Salaries - Part Time	2,595	3,028	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	242	(65)	-	-	-	0.00%
Total Salaries	139,796	144,919	141,069	145,224	4,155	2.95%
BENEFITS						
Statutory Benefits	11,143	11,302	11,781	12,280	499	4.24%
Extended Benefits	13,850	14,111	15,204	20,218	5,014	32.98%
OMERS	13,362	13,618	14,039	13,632	(407)	-2.90%
Total Benefits	38,356	39,031	41,024	46,130	5,106	12.45%
Total Salaries and Benefits	178,152	183,950	182,093	191,354	9,261	5.09%
EQUIPMENT						
Equipment Rentals/Leases	2,656	1,204	1,574	-	(1,574)	-100.00%
Equipment Repairs & Maint.	13,233	16,231	14,740	14,740	-	0.00%
Equipment Replacement New (under \$1,000)	3,675	2,312	536	536	-	0.00%
Total Equipment	19,563	19,746	16,850	15,276	(1,574)	-9.34%
PURCHASED SERVICE						
Consulting/Professional Fees	59,883	9,458	10,385	10,385	-	0.00%
Intra County Purchases	2,574	864	201	201	-	0.00%
Snow Removal Contract	9,085	15,036	15,410	15,410	-	0.00%
Total Purchased Service	71,542	25,358	25,996	25,996	-	0.00%
OPERATIONAL						
Miscellaneous Admin.	26	-	-	-	-	0.00%
Staff Training	266	-	-	-	-	0.00%

COUNTY OF HURON

Huronlea - Building

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Building Capital (minor)	112,273	28,095	51,000	110,232	59,232	116.14%
Grounds Maintenance	4,337	7,298	7,035	7,035	-	0.00%
Maintenance & Repairs/Building	12,432	17,844	12,320	16,940	4,620	37.50%
Maintenance & Repairs/Electrical	11,852	9,834	4,020	7,370	3,350	83.33%
Maintenance & Repairs/HVAC	-	-	-	-	-	0.00%
Maintenance & Repairs/Plumbing	9,179	13,714	2,814	7,370	4,556	161.90%
Depreciation - Capital Assets	100,810	112,722	97,974	104,774	6,800	6.94%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	251,174	189,508	175,163	253,721	78,558	44.85%
PROGRAM						
Less Reimbursements	(416)	(416)	-	-	-	0.00%
Total Program	(416)	(416)	-	-	-	0.00%
TOTAL EXPENDITURES	520,016	418,145	400,102	486,347	86,245	21.56%
(SURPLUS)/DEFICIT - ACCRUAL	486,560	384,689	366,646	452,891	86,245	23.52%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	486,560	384,689	366,646	452,891	86,245	23.52%

COUNTY OF HURON

Huronlea - Dietary

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	23,330	23,330	23,330	23,330	-	0.00%
Total Other Revenue	23,330	23,330	23,330	23,330	-	0.00%
TOTAL REVENUE	23,330	23,330	23,330	23,330	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	127,949	141,511	102,254	108,260	6,006	5.87%
Salaries - Part Time	333,179	359,719	411,031	419,248	8,217	2.00%
Salaries - Time Off in Lieu Owing	20	(20)	-	-	-	0.00%
Total Salaries	461,148	501,210	513,285	527,508	14,223	2.77%
BENEFITS						
Statutory Benefits	38,975	40,689	42,030	43,317	1,287	3.06%
Extended Benefits	9,889	9,553	11,382	11,232	(150)	-1.32%
OMERS	23,654	21,460	26,941	14,871	(12,070)	-44.80%
Total Benefits	72,518	71,702	80,353	69,420	(10,933)	-13.61%
Total Salaries and Benefits	533,666	572,912	593,638	596,928	3,290	0.55%
EQUIPMENT						
Equipment Repairs & Maint.	1,439	5,020	4,500	4,500	-	0.00%
Equipment Replacement New (under \$1,000)	503	285	-	-	-	0.00%
Total Equipment	1,942	5,305	4,500	4,500	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	19,876	12,174	13,000	18,500	5,500	42.31%
Total Purchased Service	19,876	12,174	13,000	18,500	5,500	42.31%
OPERATIONAL						
Miscellaneous Admin.	-	-	300	300	-	0.00%
Staff Training	-	-	2,200	3,000	800	36.36%
Total Operational	-	-	2,500	3,300	800	32.00%
PROGRAM						

COUNTY OF HURON

Huronlea - Dietary

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Replenish Dishes/Cutlery	2,426	2,230	2,500	2,500	-	0.00%
Program Supplies & Costs	18,307	19,203	15,500	15,500	-	0.00%
Less Reimbursements	(1,345)	(1,431)	-	-	-	0.00%
Recovery (Apt)	(3,760)	(5,202)	-	-	-	0.00%
Total Program	15,627	14,800	18,000	18,000	-	0.00%
TOTAL EXPENDITURES	571,111	605,192	631,638	641,228	9,590	1.52%
(SURPLUS)/DEFICIT - ACCRUAL	547,781	581,862	608,308	617,898	9,590	1.58%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	547,781	581,862	608,308	617,898	9,590	1.58%

COUNTY OF HURON

Huronlea - Laundry

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	50,883	51,080	50,008	50,913	905	1.81%
Salaries - Part Time	47,356	47,939	35,829	36,484	655	1.83%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	98,239	99,019	85,837	87,397	1,560	1.82%
BENEFITS						
Statutory Benefits	8,557	8,692	6,287	6,604	317	5.04%
Extended Benefits	4,966	4,802	6,690	6,785	95	1.42%
OMERS	7,073	7,548	6,375	6,775	400	6.27%
Total Benefits	20,595	21,042	19,352	20,164	812	4.20%
Total Salaries and Benefits	118,834	120,061	105,189	107,561	2,372	2.25%
EQUIPMENT						
Equipment Repairs & Maint.	1,439	1,142	1,000	500	(500)	-50.00%
Equipment Replacement New (under \$1,000)	-	1,200	-	400	400	0.00%
Total Equipment	1,439	2,341	1,000	900	(100)	-10.00%
OPERATIONAL						
Staff Training	-	-	400	400	-	0.00%
Total Operational	-	-	400	400	-	0.00%
PROGRAM						
Replenish Bed/Linen	5,872	293	4,500	3,000	(1,500)	-33.33%
Program Supplies & Costs	5,917	7,931	5,200	7,500	2,300	44.23%
Total Program	11,789	8,224	9,700	10,500	800	8.25%
TOTAL EXPENDITURES	132,062	130,626	116,289	119,361	3,072	2.64%
(SURPLUS)/DEFICIT - ACCRUAL	132,062	130,626	116,289	119,361	3,072	2.64%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%

COUNTY OF HURON

Huronlea - Laundry

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	132,062	130,626	116,289	119,361	3,072	2.64%

COUNTY OF HURON**Huronlea - General and Administration****Budget for the year ending December 31, 2019**

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	111,082	125,994	106,023	112,897	6,874	6.48%
Provincial Prior Year Grants	-	-	-	-	-	0.00%
Total Provincial Grants	111,082	125,994	106,023	112,897	6,874	6.48%
OTHER REVENUE						
Resident - Basic	527,054	543,062	476,000	551,700	75,700	15.90%
Resident - Basic - Private	515,644	577,450	549,600	562,000	12,400	2.26%
Resident - Basic - SemiPrivate	233,432	186,937	252,000	194,000	(58,000)	-23.02%
Resident - Preferred - Private	208,827	238,196	209,700	231,000	21,300	10.16%
Resident - Pref. Semi-Private	44,671	36,576	46,600	38,000	(8,600)	-18.45%
Resident - Short Stay	-	-	-	-	-	0.00%
Miscellaneous Revenue	3,592	3,816	-	-	-	0.00%
Intra County Recoveries	22,830	22,830	22,830	22,830	-	0.00%
Rent/Lease	6,840	6,840	9,666	9,900	234	2.42%
Total Other Revenue	1,562,890	1,615,706	1,566,396	1,609,430	43,034	2.75%
TOTAL REVENUE	1,673,972	1,741,700	1,672,419	1,722,327	49,908	2.98%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	174,559	168,264	202,202	215,920	13,718	6.78%
Salaries - Part Time	738	1,617	-	-	-	0.00%
Total Salaries	175,294	169,881	202,202	215,920	13,718	6.78%
BENEFITS						
Statutory Benefits	13,376	12,262	14,286	13,832	(454)	-3.18%
Extended Benefits	12,303	12,774	13,299	16,000	2,701	20.31%
OMERS	18,581	15,451	22,215	23,027	812	3.66%
Total Benefits	44,260	40,487	49,800	52,859	3,059	6.14%
Total Salaries and Benefits	219,554	210,367	252,002	268,779	16,777	6.66%
EQUIPMENT						
Equipment Rentals/Leases	2,912	2,862	3,685	3,886	201	5.45%
Equipment Repairs & Maint.	3,564	2,877	2,747	3,015	268	9.76%

COUNTY OF HURON

Huronlea - General and Administration

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Replacement New (under \$1,000)	1,762	416	1,407	1,407	-	0.00%
Vehicle Lease & Operation	4,658	4,463	9,500	5,375	(4,125)	-43.42%
Total Equipment	12,896	10,619	17,339	13,683	(3,656)	-21.09%
PURCHASED SERVICE						
Audit	1,464	2,565	2,550	2,650	100	3.92%
Consulting/Professional Fees	6,471	8,853	6,408	6,408	-	0.00%
Insurance	5,833	-	-	-	-	0.00%
Occupational Accident Insurance	40,383	27,895	49,000	49,000	-	0.00%
Intra County Purchases	5,865	3,230	5,865	5,865	-	0.00%
Insurance Claim	-	-	-	-	-	0.00%
Legal Fees	9,341	33,564	9,000	9,000	-	0.00%
Printing (External)	1,990	788	3,200	3,200	-	0.00%
Total Purchased Service	71,347	76,895	76,023	76,123	100	0.13%
OPERATIONAL						
Advertising	1,870	2,768	1,300	1,300	-	0.00%
Associations/Memberships	7,020	7,594	8,000	8,000	-	0.00%
Bank Charges	-	-	400	-	(400)	-100.00%
Miscellaneous Admin.	277	1,342	950	950	-	0.00%
Office Expense	3,476	2,321	2,800	2,800	-	0.00%
Postage/Courier	574	544	608	608	-	0.00%
Receivable Write Off	-	-	-	-	-	0.00%
Staff Training	4,736	3,715	3,500	3,500	-	0.00%
Telecommunications	-	-	-	-	-	0.00%
Travel/Meals	4,360	7,133	8,500	8,500	-	0.00%
Building Capital	-	-	-	-	-	0.00%
Depreciation - Capital Assets	113,749	112,572	98,762	98,762	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	136,063	137,989	124,820	124,420	(400)	-0.32%
PROGRAM						
Less Reimbursements	(11,601)	(13,053)	-	(10,000)	(10,000)	0.00%
Recovery (Apt)	-	-	-	-	-	0.00%
Total Program	(11,601)	(13,053)	-	(10,000)	(10,000)	0.00%
OTHER EXPENDITURES						
Reserve/Contingencies	-	-	-	-	-	0.00%
Total Other Expenditures	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	428,258	422,818	470,184	473,005	2,821	0.60%

COUNTY OF HURON

Huronlea - General and Administration

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
(SURPLUS)/DEFICIT - ACCRUAL	(1,245,714)	(1,318,883)	(1,202,235)	(1,249,322)	(47,087)	3.92%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(1,245,714)	(1,318,883)	(1,202,235)	(1,249,322)	(47,087)	3.92%

COUNTY OF HURON

Huronlea - Facilities

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
EXPENDITURES						
EQUIPMENT						
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Insurance	7,952	13,905	-	14,800	14,800	0.00%
Intra County Purchases	-	-	-	-	-	0.00%
Total Purchased Service	7,952	13,905	-	14,800	14,800	0.00%
OPERATIONAL						
Telecommunications	11,041	9,269	9,600	9,600	-	0.00%
Garbage	5,831	5,354	3,685	4,200	515	13.98%
Taxes	-	-	-	-	-	0.00%
Utilities/Heat	34,718	32,078	34,840	34,840	-	0.00%
Utilities/Hydro	91,380	82,187	83,750	83,750	-	0.00%
Utilities/Water & Sewer	34,074	43,754	32,914	38,000	5,086	15.45%
Total Operational	177,044	172,642	164,789	170,390	5,601	3.40%
TOTAL EXPENDITURES	184,995	186,548	164,789	185,190	20,401	12.38%
(SURPLUS)/DEFICIT - ACCRUAL	184,995	186,548	164,789	185,190	20,401	12.38%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	184,995	186,548	164,789	185,190	20,401	12.38%

COUNTY OF HURON

Huronlea - Highland Apartments

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Parking	1,030	790	1,180	875	(305)	-25.85%
Miscellaneous Revenue	61,183	58,989	67,391	68,950	1,559	2.31%
Rent/Lease	192,100	195,005	195,201	198,766	3,565	1.83%
Total Other Revenue	254,313	254,784	263,772	268,591	4,819	1.83%
TOTAL REVENUE	254,313	254,784	263,772	268,591	4,819	1.83%
EXPENDITURES						
EQUIPMENT						
Equipment Rentals/Leases	2,970	2,591	2,591	1,914	(677)	-26.13%
Equipment Repairs & Maint.	8,613	8,613	8,613	8,745	132	1.53%
Equipment Replacement New (under \$1,000)	957	957	957	957	-	0.00%
Total Equipment	12,540	12,161	12,161	11,616	(545)	-4.48%
PURCHASED SERVICE						
Audit	1,062	-	-	-	-	0.00%
Consulting/Professional Fees	6,496	7,139	7,139	7,139	-	0.00%
Insurance	2,160	2,154	-	2,300	2,300	0.00%
Intra County Purchases	126,599	129,234	126,598	126,600	2	0.00%
Legal Fees	-	-	-	-	-	0.00%
Snow Removal Contract	3,366	7,590	7,590	7,590	-	0.00%
Total Purchased Service	139,683	146,117	141,327	143,629	2,302	1.63%
OPERATIONAL						
Advertising	100	100	100	100	-	0.00%
Office Expense	500	500	500	500	-	0.00%
Postage/Courier	168	192	192	192	-	0.00%
Rent	840	840	840	840	-	0.00%
Telecommunications	2,400	2,400	2,400	2,400	-	0.00%
Travel/Meals	500	500	500	500	-	0.00%
Garbage	1,815	1,815	1,815	2,079	264	14.55%
Grounds Maintenance	1,650	3,465	3,465	3,465	-	0.00%
Maintenance & Repairs/Building	3,220	3,680	3,680	5,060	1,380	37.50%
Maintenance & Repairs/Electrical	1,980	1,980	1,980	1,980	-	0.00%
Maintenance & Repairs/Plumbing	1,386	1,386	1,386	3,630	2,244	161.90%
Taxes	16,034	15,036	13,700	13,700	-	0.00%
Utilities/Heat	17,160	17,160	17,160	17,160	-	0.00%
Utilities/Hydro	36,960	41,250	41,250	41,250	-	0.00%

COUNTY OF HURON**Huronlea - Highland Apartments****Budget for the year ending December 31, 2019**

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Utilities/Water & Sewer	19,166	19,166	19,166	19,166	-	0.00%
Depreciation - Capital Assets	79,444	59,580	79,444	79,444	-	0.00%
Total Operational	183,323	169,051	187,578	191,466	3,888	2.07%
PROGRAM						
Program Supplies & Costs	27,313	27,313	27,313	27,313	-	0.00%
Recovery (Apt)	(8)	-	-	-	-	0.00%
Total Program	27,305	27,313	27,313	27,313	-	0.00%
TOTAL EXPENDITURES	362,851	354,641	368,379	374,024	5,645	1.53%
(SURPLUS)/DEFICIT - ACCRUAL	108,538	99,858	104,607	105,433	826	0.79%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	108,538	99,858	104,607	105,433	826	0.79%



COUNTY OF HURON
2019 BUDGET

Social and Property Services

County of Huron

Social and Property Services

2019 Budget Proposal

The Social and Property Services Department offers programs with a number of services on behalf of the Provincial and Federal governments, and the County of Huron, as follows:

- **Ontario Works:** employment and financial assistance
- **Pathways:** emergency assistance
- **Children's Services:** EarlyON, home child care, child and family Centres
- **Housing Services:** social housing, affordable housing, rent supplements
- **Homelessness:** prevention programs, transitional housing, cold-weather emergency shelter, outreach services, addiction supportive housing
- **Property Services:** operational and capital components for the County's Municipal properties

Social Services Summary:

The County contribution to operate Social Services (Ontario Works, Children's Services, and Housing Services) in 2019 is projected to be \$4,303,203. This represents an increase of \$151,656 over 2018, or 3.65%

The total Social Services expenditures for 2019 is budgeted at \$21,242,074. The Province of Ontario grants total \$13,908,864 (a 4.54% decrease from 2018); the Federal government grants total \$661,951 (a decrease of 9.69% from 2018), and other revenues, which includes rental and lease income of \$1,655,000, are anticipated in 2019.

The total number of staff delivering all programs is as follows:

Program	Full Time FTE	Part Time FTE
Ontario Works	16.75	0.6
Children's Services	11.45	2.8
Housing	11.05	2.5
Property Services	7.25	0.9
Total	46.5	6.8

Also included in the budget are the ongoing grid movements for employees.

1. Ontario Works

The provincial operating grants budgeted for Ontario Works have been anticipated to increase by 1% in 2019, over the 2018 costs. The costs to deliver income supports and other benefits directly to clients is 100% provincially funded. The eligibility criteria is set by the province through legislation and covers expenses such as the cost of basic needs, shelter, temporary care allowance (for youth not living with their family), board and lodge allowances, special diet items, personal needs allowances, diabetic supplies, prosthetic appliances and discretionary benefits, to name a few.

On November 22, 2018, the provincial government announced details of their 114 day review of Ontario Works. The provincial government is “undertaking a coordinated, multi-ministry approach to reduce the administrative burden and support social assistance recipients in becoming more self-reliant”. The changes to Ontario Works will be implemented gradually and the ministry will be working closely with the delivery partners to develop a plan to phase in changes to ensure there is flexibility to meet local needs. To date, there has not been a formal announcement of any changes to the provincial operating grant the County receives.

Employment Related Expenses provide services promoting job readiness and placements for clients, counselling, addictions supports and assessments and benefits directly delivered to clients for training, licenses, job searching, safety clothing etc.

Administration for the Ontario Works program remains at 50% covered by the provincial and municipal governments. In 2019, the cost of administering the program will total \$1,845,229 which will be split 50/50 with the province. The majority of these costs (\$1.6 million) relates to salaries, statutory and extended benefits, and OMERS for the employees providing services to the clients: case managers, eligibility review officers, computer systems support, intensive and volunteer case managers, clerical and supervisory staff. The increase in salaries of 10.35% is partly due to the 1.5% pay increase and grid movements; however, in the 2018 budget 50% of two OW case manager salaries were expensed to the Children’s Services and Housing budgets. This integration of salaries has occurred in OW, but as the case management duties are fundamentally the same, the two case manager salaries will remain 100% in the OW salary budget in 2019. The other large cost to the administration budget is the cost of rent paid to the County’s Property Services for the office space required to house the program, at \$65,196 in 2019. With the province’s roadmap anticipated to fundamentally change the delivery of social services and Ontario Works (OW), leadership is carefully reviewing strategies to maintain a workload balance with all the programs being delivered. The budget has been created to continue to allow for flexibility in deployment between OW, Children’s Services and Housing supports as programming needs dictate in the coming years.

Provincial funding and Community Homelessness Prevention Initiative funding have been utilized to develop the County’s Pathways to Self-Sufficiency program. This program provides one-time targeted assistance to low-income clients (who are not on social assistance) in the following ways:

- Emergency Shelter
- Dental services
- Vision care
- Prescription medications
- Needle exchanges
- Moving expenses
- Transportation
- Hydro arrears
- Gas arrears
- Rent or mortgage arrears
- Food vouchers
- Breast pump rentals, and more

Additionally, funding may flow to community agencies that have mandates of child poverty or homelessness such as Safe Homes for Youth or the YMCA through their Child and Youth Recreation and Leisure program.

2. Children's Services

The County of Huron enters into two Service Agreements with the Ministry of Education to support Child Care and EarlyON services throughout the County. These services are legislated to be provided by each Consolidated Municipal Service Manager.

Child Care forms the largest part of the Children's Services 2019 budget, with anticipated provincial operating grants of \$5,158,256; however, to date the 2019 budget figures have not been provided to CMSMs by the Ministry of Education. The County supports the licensed child care operators in our area and directly operates the Huron County Community Home Child Care program. The general operating grant is to be used by child care operators to support the costs of operating licensed child care programs in order to reduce wait times and fees for services, stabilize service levels, retain staff and to improve access to high quality affordable early learning and child care services for children and their families.

The majority of expenditures for the Child Care program are found under the program's Purchase of Service in the amount of \$3,041,064, including fee subsidy funds paid on behalf of eligible families and their children and flowing to licensed Child Care Centres in the County (including Seaforth Cooperative Children's Centre, Clinton Cooperative Care Centre, West Huron, Relouw, Town of Goderich, Township of North Huron, Municipality of Huron East, etc).

The County employees include Resource Consultants who specialize in early childhood development and support the childcare organizations, along with clerical and supervisory employees.

It is proposed in the Children's Services budget that another Resource Consultant be hired as a full-time, permanent position. The number of special needs children requiring support has increased 110% since 2003 when the Resource Consultant position was first introduced. Caseload sizes have increased from the targeted 25 children to 40 children per Resource Consultant. The child care centres and Resource Consultants have identified an increased need in support for the school aged children who are accessing the before and after school programs and facing increasing pressures and exhibiting concerning behaviours. Parents and child care providers have asked for additional supports to better serve this age group, and the increasing rates of children's mental health concerns. The proposed additional Resource Consultant position will be 100% provincially funded through the EarlyON funding the County receives.

The remainder of the costs under Child Care services are administrative in nature and include training funds for the employees, travel, telecommunications, etc, shared on a 50/50 basis with the province.

The EarlyON program is overseen by the Ministry of Education, and funding for 2019 will be \$810,782 which is the same as 2018. The County directly operates the program in Clinton and Exeter areas, and has contracts with the Town of Goderich, Seaforth Cooperative Child Care Centre and North Huron for service delivery in each respective area. Our Child and Family Centres, co-located with Avon Maitland District School Board (Goderich and Clinton) and the Huron Perth Catholic District School Board (North Huron) are the hubs for EarlyON programming, with additional outreach programs being delivered and planned in the community including municipal, faith and service club facilities.

Although the EarlyON program is fully funded by the province, note that since the transfer of the EarlyON program from the province to the municipality, the County of Huron has committed up to \$30,000 annually to deliver the program. In addition, rent is paid by the program for the JMB space they occupy in the amount of \$22,000, which is the same rate as 2018.

3. Housing Services

The same level of basic services are anticipated to be provided in 2019 as in previous years. Under revenues, the provincial operating grant shows provincial funding in the amount of \$1,945,846 for 2019. The two provincial operating grants in 2019 include the Investment in Affordable Housing (IAH) for the 12 unit rental build in Goderich; the 2019 IAH annual funding allocation which will be received April 1; and, the Community Housing Prevention Initiative (CHPI) funding. A portion of CHPI has been allocated to the Ontario Works budget for Pathways in the amount of \$85,000.

The federal operating grant has decreased from \$732,960 to \$661,951, which is a 9.69% reduction. This is due in part to one housing provider reaching their end of operating agreement, and no longer receiving a subsidy.

Under salaries, the rising costs are due to movement through the salary grids and job evaluation, along with the 1.5% anticipated non-union increase comprise part of the costs. The Housing Outreach Worker position has been a contract position since 2015, through a combination of the services being provided by Family Services Perth-Huron, and then a contract directly through the County for the position. It is proposed that the Housing Outreach Worker becomes a full-time permanent position as there are continued and increasing social services needs of the individuals utilizing social housing. The position has been funded 100% through our CHPI dollars, and it is permissible within the program guidelines for it to continue be 100% funded through CHPI if it were a permanent position within the County.

Under Purchased Services in the Housing budget, the legal fees account shows an increase of \$14,000 as legal costs are anticipated for the rental build; however, administration fees within the provincial operating grant will cover legal costs. Overall, purchased services are anticipated to increase 10.71% in 2019.

Under Operational Services, the telecommunications costs shows an increase of \$20,000. This expense is for the cost of internet at each of the County's owned and operated apartment buildings. The internet is necessary as the coin-operated laundry machines are being replaced by laundry machines that accept only reloadable payment cards, and the internet is required to allow for the cards to be reloaded. This system is necessary as vandalism has become a recurring issue at the County's social housing apartment buildings and a system that does not have any money on-site is necessary. Overall, operational services are anticipated to decrease 0.88% based on 2018 expenditures, as we have made reductions in other areas.

Housing Services continues to investigate and participate in energy savings programs with energy management companies for potential cost savings and have received rebate payments for installing energy efficient equipment. These energy efficient measures have resulted in hydro costs that have not been escalating as significantly as in previous years and have forecast a decrease of 7.91% in Housing hydro costs for 2019.

4. Property Services

Under the Property Services consolidated budget, the revenues are derived from rental and lease charges of \$1,685,435. This amount captures a small increase in the revenue from Service Ontario, which has a renegotiated rental rate beginning January 2019, in the County's municipal building located at 38 North Street, Goderich.

Within salaries, the rising costs are due to movement through the salary grids and job evaluation, along with the 1.5% anticipated non-union increase comprise part of the costs. A decrease shows in the 2019 budget, as a number of positions have been reassessed in terms of how the salary costs are divided between the Housing Services budget and the Property Services budget, and this now provides a more accurate representation of the work being performed.

Under Purchased Services, the life safety systems account captures the monthly and annual testing of the life safety systems in the County's municipal properties. Property Services has a well-defined preventative maintenance system which ensures that the necessary life safety inspections, licenses and tests are completed. This includes such measures as the annual fire alarm testing, sprinkler inspections, and monitoring the fire alarm panels in the municipal buildings. The life safety services are anticipated to increase 8.7% in 2019.

Under operational expenditures, garbage removal does not show an increase in 2019 as competitive procurement that was undertaken in 2018 for waste removal services for four County departments, through an integrated procurement initiative, is anticipated to allow for decreased waste removal service costs.

Property Services continues to investigate and participate in energy savings programs with energy management companies for potential cost savings and have received rebate payments for installing energy efficient equipment. These energy efficient measures have resulted in hydro costs that have not been escalating as significantly as in previous years and have forecast a decrease of 9.62% in hydro costs for the County's municipal properties in 2019.

COUNTY OF HURON
Social Services - Capital
Budget for the year ending December 31, 2019

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Computer Refresh CS	Equipment	Asset Maintenance		CS Staff	7,000		Province
Computer Refresh OW	Equipment	Asset Maintenance		OW Case Managers	16,000	8,000	Province
Generator/Electrical Distribution Upgrade@Brussels	Equipment	Asset Maintenance			\$ 118,000		
Generator/Electrical Distribution Upgrade @45 Alfred	Equipment	Asset Maintenance			\$ 101,000		
Attic Upgrades @Brussels	Bldg-Interior	Energy Efficiency			\$ 98,000		
Backyard Improvements @A01E (see c/f)	Grounds	Asset Maintenance		Replace fence, regrade yard	\$ 60,000		
Replace AMU @50 Market	Bldg-Mech	Energy Efficiency			\$ 56,000		
Replace DHW Boiler @85 West	Bldg-Mech	Energy Efficiency			\$ 56,000		
Corridor Improvements @Bayfield	Bldg-Interior	Asset Maintenance			\$ 52,800		
Corridor Improvements @52 Bristol Terrace	Bldg-Interior	Asset Maintenance			\$ 52,800		
Install Cameras @Exeter	Bldg-	Security			\$ 44,000		
Install Cameras @52 Bristol	Bldg-	Security			\$ 36,000		
Fridge/stove Replacement @Exeter	Equipment	Asset Maintenance		\$1200/unit	\$ 42,700		
Exterior Common Area Improvements @15 Multi-Use	Bldg-Exterior	Asset Maintenance			\$ 33,700		
12 Furnace Replacements @A01E	Equipment	Energy Efficiency		John Street, Clinton	\$ 30,300		
Wall Repairs @234 Gibbons Street	Bldg-interior	Energy Efficiency			\$ 22,500		Minor Capital
Exterior Corridor Door Replacement @Brussels	Bldg-Exterior	Asset Maintenance			\$ 16,800		Minor Capital
Cement Sidewalk Replacement @Brussels	Grounds	Asset Maintenance			\$ 5,000		Minor Capital
Fridge/stove Replacement @Blyth (see c/f)	Equipment	Energy Efficiency			\$ 13,000		
Backflow Preventer Installation @Exeter	Bldg-	Asset Maintenance			\$ 4,800		Minor Capital
Computer Refresh HS(2)	Equipment	Asset Maintenance			\$ 4,500		
Vacuum Replacement (2)	Equipment	Asset Maintenance			\$ 1,200		
CARRIED FORWARD FROM 2018					\$269,426		
Corridor Improvements @250 Picton \$55,971	Bldg-Interior	Asset				\$ 55,971	Carryforward (not previously approved)
Repair sidewalks/curbs @135 James\$13,500	Grounds	Health & Safety				\$ 13,500	Carryforward Minor Capital
Repair sidewalks @134 King \$4,231	Grounds	Health & Safety				\$ 4,231	Carryforward Minor Capital (not previously approved)
Lounge Improvements @A21C, A20C,A07C \$37,000	Bldg-Interior	Asset Maintenance				\$ 37,000	Carryforward (not previously approved)
Fridge/Stove Replacement @Blyth \$21,437	Equipment	Energy Efficiency				\$ 21,437	Carryforward (not previously approved)
Backyard Improvements @A01E \$25,624	Grounds	Asset Maintenance				\$ 25,624	Carryforward
3 Lounges @Brussels, Exeter, Bayfield \$28000	Bldg-Interior	Asset Maintenance				\$ 28,000	Carryforward
Stove Replacements (SHIP) @Wingham	Equipment	Asset Maintenance				\$ 34,263	Carryforward (not previously approved)
Replace Hot Water Tank \$9,236	Bldg-Interior	Energy Efficiency				\$ 9,236	Carryforward (not previously approved)
Plumbing Upgrades @50 Alfred \$40,164	Bldg-Interior	Asset Maintenance				\$ 40,164	Carryforward (not previously approved)
TOTAL CAPITAL FUNDING REQUEST					1,141,526	269,426	
TOTAL Tangible Capital Assets (TCA Set up as Asset)					1,074,695		
TOTAL Minor Capital (operating)					66,831		
LESS: DEPRECIATION					(789,505)		
NET CAPITAL FUNDING REQUIREMENTS					352,021		

COUNTY OF HURON

Social Services - Summary

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	11,871,727	13,691,722	14,570,354	13,908,684	(661,670)	-4.54%
Provincial Project Grants	-	-	-	-	-	0.00%
Provincial Prior Year Grants	-	-	-	-	-	0.00%
Total Provincial Grants	11,871,727	13,691,722	14,570,354	13,908,684	(661,670)	-4.54%
FEDERAL GRANTS						
Federal Other Grants	737,419	729,959	732,960	661,951	(71,009)	-9.69%
Total Federal Grants	737,419	729,959	732,960	661,951	(71,009)	-9.69%
OTHER REVENUE						
Fees/Licenses	571,186	648,591	581,408	680,000	98,592	16.96%
Miscellaneous Revenue	76,452	37,196	54,000	24,000	(30,000)	-55.56%
Investment Income	48	616	-	-	-	0.00%
Intra County Recoveries	58,597	50,000	50,000	25,000	(25,000)	-50.00%
Rent/Lease	1,628,013	1,634,614	1,649,000	1,655,000	6,000	0.36%
Third Party Recoveries	6,420	32,503	-	-	-	0.00%
Total Other Revenue	2,340,716	2,403,520	2,334,408	2,384,000	49,592	2.12%
TOTAL REVENUE	14,949,862	16,825,201	17,637,722	16,954,635	(683,087)	-3.87%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	2,330,505	2,455,093	2,538,315	2,698,315	160,000	6.30%
Salaries - Part Time	324,464	363,585	342,057	378,252	36,195	10.58%
Total Salaries	2,655,874	2,820,347	2,880,372	3,076,567	196,195	6.81%
BENEFITS						
Statutory Benefits	193,038	211,085	210,602	236,027	25,425	12.07%

COUNTY OF HURON

Social Services - Summary

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
Extended Benefits	201,380	210,692	219,827	261,514	41,687	18.96%
OMERS	255,459	273,225	279,870	294,905	15,035	5.37%
Total Benefits	649,878	695,002	710,299	792,446	82,147	11.57%
Total Salaries and Benefits	3,305,752	3,515,349	3,590,671	3,869,013	278,342	7.75%
EQUIPMENT						
Equipment Rentals/Leases	7,693	8,216	7,800	8,800	1,000	12.82%
Equipment Repairs & Maint.	20,733	14,246	14,400	15,400	1,000	6.94%
Equipment Replacement New (under \$1,000)	13,601	6,177	14,000	11,500	(2,500)	-17.86%
Vehicle Lease & Operation	31,212	35,555	32,000	33,000	1,000	3.13%
Small Tools/Equipment	1,424	2,600	1,200	2,200	1,000	83.33%
Total Equipment	74,663	66,794	69,400	70,900	1,500	2.16%
PURCHASED SERVICE						
Audit	8,661	8,896	8,890	9,345	455	5.12%
Consulting/Professional Fees	38,759	34,268	43,536	38,300	(5,236)	-12.03%
Insurance	92,931	94,094	94,200	95,000	800	0.85%
Occupational Accident Insurance	4,235	7,908	6,000	9,100	3,100	51.67%
Intra County Purchases	170,372	136,156	135,557	73,057	(62,500)	-46.11%
Legal Fees	9,625	6,599	3,000	17,050	14,050	468.33%
Maintenance Contracts	9,554	10,476	9,708	12,800	3,092	31.85%
Printing (External)	2,702	4,251	4,000	-	(4,000)	-100.00%
Life Safety Systems	56,087	67,055	49,000	53,000	4,000	8.16%
Snow Removal Contract	64,741	68,547	61,000	73,000	12,000	19.67%
Miscellaneous Services	85	-	-	-	-	0.00%
Total Purchased Service	457,752	438,250	414,891	380,652	(34,239)	-8.25%
OPERATIONAL						
Advertising	8,043	10,516	24,900	12,600	(12,300)	-49.40%
Associations/Memberships	11,104	10,038	14,075	14,275	200	1.42%
Bank Charges	2,660	2,759	6,300	2,430	(3,870)	-61.43%
Conventions/Conferences	3,567	5,751	5,000	5,000	-	0.00%
Miscellaneous Admin.	14,323	36,593	1,468	28,527	27,059	1843.26%

COUNTY OF HURON

Social Services - Summary

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Office Expense	32,981	57,448	36,600	40,900	4,300	11.75%
Postage/Courier	15,279	15,311	11,500	10,500	(1,000)	-8.70%
Publications & Subscriptions	1,591	1,570	1,275	1,275	-	0.00%
Receivable Write Off	21,263	-	23,500	26,500	3,000	12.77%
Rent	115,796	116,140	115,796	115,796	-	0.00%
Staff Training	65,013	44,992	69,718	44,000	(25,718)	-36.89%
Telecommunications	42,740	34,823	42,200	62,200	20,000	47.39%
Travel/Meals	48,361	57,420	52,900	47,400	(5,500)	-10.40%
Minor Capital	60,634	199,735	185,040	66,831	(118,209)	-63.88%
Debenture Payments	320,291	320,291	320,291	320,000	(291)	-0.09%
Garbage	45,253	46,141	37,000	36,000	(1,000)	-2.70%
Grounds Maintenance	33,866	40,013	23,400	27,000	3,600	15.38%
Janitorial	153,611	152,703	142,000	146,200	4,200	2.96%
Maintenance & Repairs/Building	84,044	84,359	108,000	101,500	(6,500)	-6.02%
Maintenance & Repairs/Painting	55,420	52,340	64,000	66,000	2,000	3.13%
Maintenance & Repairs/Electrical	8,127	7,459	18,000	16,000	(2,000)	-11.11%
Maintenance & Repairs/HVAC	18,254	17,644	8,000	9,000	1,000	12.50%
Maintenance & Repairs/Plumbing	37,668	46,282	33,000	31,500	(1,500)	-4.55%
Taxes	414,173	422,549	420,000	422,000	2,000	0.48%
Utilities/Heat	65,264	68,255	85,500	84,500	(1,000)	-1.17%
Utilities/Hydro	291,214	265,506	404,600	372,600	(32,000)	-7.91%
Utilities/Water & Sewer	206,801	208,049	206,000	210,000	4,000	1.94%
Depreciation - Capital Assets	696,319	718,850	698,329	789,505	91,176	13.06%
Gain or Loss on disposal of capital assets	54,907	-	-	-	-	0.00%
Total Operational	2,928,566	3,043,535	3,158,392	3,110,039	(48,353)	-1.53%
PROGRAM						
Evictions	2,612	1,135	1,800	1,800	-	0.00%
Tribunals	3,340	4,401	3,340	3,340	-	0.00%
Special Events	27,254	91,709	44,800	70,000	25,200	56.25%
Advanced Age Item	379	-	-	-	-	0.00%
Basic Needs Program	1,989,010	4,681,505	4,681,000	4,794,790	113,790	2.43%
Basic Shelter Program	2,224,158	-	-	-	-	0.00%
Dental Services	28,195	27,229	30,000	-	(30,000)	-100.00%
Diabetic Supplies	-	-	-	-	-	0.00%

COUNTY OF HURON

Social Services - Summary

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
Medical Supplies	10,758	6,476	5,000	-	(5,000)	-100.00%
Personal Needs	4,088	-	-	-	-	0.00%
Winter Clothing and Uniforms	3,150	1,938	1,700	1,800	100	5.88%
CHPI-Emergency Shelter Solutions	93,513	47,009	49,553	95,000	45,447	91.71%
CHPI-Housing w/ Related Supports	173,255	199,043	284,000	214,491	(69,509)	-24.48%
CHPI-Other Services and Supports	15,000	15,500	15,000	15,000	-	0.00%
CHPI-Homelessness Prevention	11,291	71,250	145,000	45,000	(100,000)	-68.97%
Provincial Benefits	57,512	70,794	55,000	60,631	5,631	10.24%
Board & Lodging	45,658	-	-	-	-	0.00%
Board Allowance	8,128	-	-	-	-	0.00%
Child Care Formal	226,498	291,127	90,000	175,000	85,000	94.44%
Child Care Informal	8,638	11,010	15,000	10,000	(5,000)	-33.33%
Employee Related Expense	368,411	390,793	459,374	430,900	(28,474)	-6.20%
Employee Start Up	19,919	-	-	-	-	0.00%
Foster Children	246,023	-	-	-	-	0.00%
Funeral & Burial Expense	1,639	7,264	10,000	10,000	-	0.00%
Medical Transportation	216,988	206,400	265,000	175,000	(90,000)	-33.96%
NCBS Savings	-	-	-	-	-	0.00%
Pay Equity	27,001	27,000	26,998	26,998	-	0.00%
Purchase of Service	2,297,230	2,657,691	3,844,383	3,112,104	(732,279)	-19.05%
Rent Supplement Subsidy	1,822,167	1,478,342	2,420,425	2,541,097	120,672	4.99%
Special Diet	87,341	-	-	-	-	0.00%
Special Needs Resources	31,789	59,002	60,000	75,000	15,000	25.00%
Wage Subsidy - Non-Profit	496,282	513,236	625,000	646,688	21,688	3.47%
Wage Improvement	64,194	67,994	60,000	70,000	10,000	16.67%
Miscellaneous Program	1,538,014	2,631,551	1,597,908	1,868,331	270,423	16.92%
Program Overhead	-	662,682	-	-	-	0.00%
Program Supplies & Costs	124,419	91,482	158,703	18,500	(140,203)	-88.34%
Promotion/Public Relations	101,415	62,631	27,000	45,000	18,000	66.67%
Less GWA Recovery	(147,994)	-	(150,000)	-	150,000	-100.00%
Less Income	(316,400)	(445,422)	(325,000)	(475,000)	(150,000)	46.15%
Less Reimbursements	(93,594)	(170,626)	(125,000)	(150,000)	(25,000)	20.00%
Less Repayments	(20,919)	(50,778)	(20,000)	(70,000)	(50,000)	250.00%
Total Program	11,801,885	13,713,516	14,355,984	13,811,470	(544,514)	-3.79%

COUNTY OF HURON**Social Services - Summary**

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL EXPENDITURES	18,568,618	20,777,443	21,589,338	21,242,074	(347,264)	-1.61%
(SURPLUS)/DEFICIT - ACCRUAL	3,618,756	3,952,243	3,951,616	4,287,439	335,823	8.50%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(698,329)	(789,505)	(91,176)	13.06%
Add Capital Asset Expenditures			1,173,436	1,074,695	(98,741)	-8.41%
Add Future Sustainability			-	-	-	0.00%
Less: Transfer from accumulated surplus			(275,176)	(269,426)	5,750	-2.09%
TOTAL COUNTY LEVY	3,618,756	3,952,243	4,151,547	4,303,203	151,656	3.65%

COUNTY OF HURON

Early Years - Summary

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	625,265	725,638	810,782	810,782	-	0.00%
Total Provincial Grants	625,265	725,638	810,782	810,782	-	0.00%
OTHER REVENUE						
Intra County Recoveries	25,000	25,000	25,000	25,000	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	25,000	25,000	25,000	25,000	-	0.00%
TOTAL REVENUE	650,265	750,638	835,782	835,782	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	168,629	186,721	201,938	262,328	60,390	29.91%
Salaries - Part Time	27,205	37,331	33,167	34,366	1,199	3.62%
Total Salaries	195,834	224,052	235,105	296,694	61,589	26.20%
BENEFITS						
Statutory Benefits	15,529	18,085	19,630	25,086	5,456	27.79%
Extended Benefits	16,884	18,110	19,630	27,292	7,662	39.03%
OMERS	15,943	17,533	18,927	24,436	5,509	29.11%
Total Benefits	48,357	53,728	58,187	76,814	18,627	32.01%
Total Salaries and Benefits	244,191	277,780	293,292	373,508	80,216	27.35%
EQUIPMENT						
Equipment Rentals/Leases	786	1,279	1,000	1,000	-	0.00%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Total Equipment	786	1,279	1,000	1,000	-	0.00%
PURCHASED SERVICE						
Insurance	1,134	1,175	1,200	1,200	-	0.00%
Total Purchased Service	34,731	27,475	26,200	1,200	(25,000)	-95.42%
OPERATIONAL						

COUNTY OF HURON

Early Years - Summary

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
Advertising	260	-	20,000	2,500	(17,500)	-87.50%
Associations/Memberships	917	1,067	2,000	2,000	-	0.00%
Office Expense	4,467	10,426	4,000	6,500	2,500	62.50%
Postage/Courier	1,798	2,038	1,200	1,000	(200)	-16.67%
Rent	22,000	22,000	22,000	22,000	-	0.00%
Staff Training	1,568	8,752	20,000	5,000	(15,000)	-75.00%
Telecommunications	3,555	2,646	3,500	3,500	-	0.00%
Travel/Meals	6,058	5,510	7,500	7,500	-	0.00%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Total Operational	40,624	52,440	80,200	50,000	(30,200)	-37.66%
PROGRAM						
Purchase of Service	216,627	333,660	425,090	385,247	(39,843)	-9.37%
Program Supplies & Costs	13,454	8,560	15,000	10,000	(5,000)	-33.33%
Promotion/Public Relations	100,029	50,781	25,000	45,000	20,000	80.00%
Total Program	330,110	393,001	465,090	440,247	(24,843)	-5.34%
TOTAL EXPENDITURES	650,442	751,975	865,782	865,955	173	0.02%
(SURPLUS)/DEFICIT - ACCRUAL	178	1,337	30,000	30,173	173	0.58%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	178	1,337	30,000	30,173	173	0.58%

COUNTY OF HURON

Child Care - Summary

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	4,052,452	6,074,254	5,555,270	5,158,256	(397,014)	-7.15%
Total Provincial Grants	4,052,452	6,074,254	5,555,270	5,158,256	(397,014)	-7.15%
OTHER REVENUE						
Fees/Licenses	571,186	648,591	581,408	680,000	98,592	16.96%
Transfer from Capital Reserves	-	-	-	-	-	0.00%
Intra County Recoveries	33,597	25,000	25,000	-	(25,000)	-100.00%
Third Party Recoveries	6,299	32,424	-	-	-	0.00%
Total Other Revenue	611,082	706,015	606,408	680,000	73,592	12.14%
TOTAL REVENUE	4,663,534	6,780,269	6,161,678	5,838,256	(323,422)	-5.25%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	308,625	427,537	426,091	439,108	13,017	3.05%
Salaries - Part Time	206,262	151,278	218,617	154,709	(63,908)	-29.23%
Total Salaries	514,887	578,814	644,708	593,817	(50,891)	-7.89%
BENEFITS						
Statutory Benefits	40,558	46,651	50,433	48,405	(2,028)	-4.02%
Extended Benefits	27,210	38,065	39,211	43,181	3,970	10.12%
OMERS	48,803	55,195	62,897	56,966	(5,931)	-9.43%
Total Benefits	116,571	139,910	152,541	148,552	(3,989)	-2.62%
Total Salaries and Benefits	631,458	718,724	797,249	742,369	(54,880)	-6.88%
EQUIPMENT						
Equipment Rentals/Leases	822	1,279	1,000	2,000	1,000	100.00%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	880	894	2,000	2,000	-	0.00%
Total Equipment	1,702	2,173	3,000	4,000	1,000	33.33%
PURCHASED SERVICE						
Audit	2,196	2,256	2,250	2,366	116	5.16%
Consulting/Professional Fees	21,624	24,481	30,000	30,000	-	0.00%

COUNTY OF HURON

Child Care - Summary

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
Insurance	3,293	3,330	3,400	3,500	100	2.94%
Intra County Purchases	4,632	4,632	4,632	4,632	-	0.00%
Total Purchased Service	31,745	34,953	40,282	40,498	216	0.54%
OPERATIONAL						
Advertising	1,005	7,260	2,000	7,500	5,500	275.00%
Associations/Memberships	2,181	1,686	2,250	2,250	-	0.00%
Office Expense	4,315	16,861	4,000	6,500	2,500	62.50%
Postage/Courier	1,932	2,325	1,500	1,200	(300)	-20.00%
Rent	19,300	19,300	19,300	19,300	-	0.00%
Staff Training	36,063	14,526	27,218	21,500	(5,718)	-21.01%
Telecommunications	9,038	6,790	8,500	8,500	-	0.00%
Travel/Meals	23,879	32,996	27,000	27,500	500	1.85%
Depreciation - Capital Assets	5,424	2,260	6,855	4,300	(2,555)	-37.27%
Total Operational	116,638	135,204	98,623	126,677	28,054	28.45%
PROGRAM						
Special Events	27,254	82,809	35,000	60,000	25,000	71.43%
Child Care Formal	226,498	291,127	90,000	175,000	85,000	94.44%
Child Care Informal	8,638	11,010	15,000	10,000	(5,000)	-33.33%
Pay Equity	27,001	27,000	26,998	26,998	-	0.00%
Purchase of Service	2,032,182	2,283,536	3,384,293	2,655,857	(728,436)	-21.52%
Special Needs Resources	31,789	59,002	60,000	75,000	15,000	25.00%
Miscellaneous Program	1,337,761	2,262,230	1,297,908	1,579,331	281,423	21.68%
Program Overhead	-	662,682	-	-	-	0.00%
Program Supplies & Costs	8,686	9,264	8,953	8,500	(453)	-5.06%
Total Program	4,260,284	6,269,892	5,603,152	5,307,374	(295,778)	-5.28%
TOTAL EXPENDITURES	5,041,826	7,160,946	6,542,306	6,220,918	(321,388)	-4.91%
(SURPLUS)/DEFICIT - ACCRUAL	378,292	380,678	380,628	382,662	2,034	0.53%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	378,292	380,678	380,628	382,662	2,034	0.53%

COUNTY OF HURON

Housing - Summary

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	1,322,935	829,259	2,091,752	1,945,846	(145,906)	-6.98%
Total Provincial Grants	1,322,935	829,259	2,091,752	1,945,846	(145,906)	-6.98%
FEDERAL GRANTS						
Federal Other Grants	737,419	729,959	732,960	661,951	(71,009)	-9.69%
Total Federal Grants	737,419	729,959	732,960	661,951	(71,009)	-9.69%
OTHER REVENUE						
Miscellaneous Revenue	76,452	37,196	54,000	24,000	(30,000)	-55.56%
Rent/Lease	1,628,013	1,634,614	1,649,000	1,655,000	6,000	0.36%
Total Other Revenue	1,704,513	1,672,426	1,703,000	1,679,000	(24,000)	-1.41%
TOTAL REVENUE	3,764,866	3,231,644	4,527,712	4,286,797	(240,915)	-5.32%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	672,553	623,016	782,096	749,579	(32,517)	-4.16%
Salaries - Part Time	46,445	128,450	48,075	145,009	96,934	201.63%
Total Salaries	718,998	751,467	830,171	894,588	64,417	7.76%
BENEFITS						
Statutory Benefits	52,227	57,767	57,773	68,826	11,053	19.13%
Extended Benefits	57,104	54,413	68,495	72,980	4,485	6.55%
OMERS	67,435	69,418	79,082	80,393	1,311	1.66%
Total Benefits	176,765	181,597	205,350	222,199	16,849	8.21%
Total Salaries and Benefits	895,763	933,064	1,035,521	1,116,787	81,266	7.85%
EQUIPMENT						
Equipment Rentals/Leases	1,659	2,290	1,600	1,600	-	0.00%
Equipment Repairs & Maint.	20,733	14,246	14,400	15,400	1,000	6.94%
Equipment Replacement New (under \$1,000)	4,721	3,055	7,000	4,500	(2,500)	-35.71%
Vehicle Lease & Operation	31,212	35,555	32,000	33,000	1,000	3.13%
Small Tools/Equipment	1,424	2,600	1,200	2,200	1,000	83.33%
Total Equipment	59,748	57,746	56,200	56,700	500	0.89%

COUNTY OF HURON

Housing - Summary

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
PURCHASED SERVICE						
Audit	1,938	1,990	1,990	2,100	110	5.53%
Consulting/Professional Fees	13,852	2,798	10,036	2,300	(7,736)	-77.08%
Insurance	80,578	81,657	81,500	81,800	300	0.37%
Intra County Purchases	25,944	25,324	24,725	24,725	-	0.00%
Legal Fees	9,259	6,345	3,000	17,050	14,050	468.33%
Maintenance Contracts	9,554	10,476	9,708	12,800	3,092	31.85%
Life Safety Systems	56,087	67,055	49,000	53,000	4,000	8.16%
Snow Removal Contract	64,741	68,547	61,000	73,000	12,000	19.67%
Miscellaneous Services	85	-	-	-	-	0.00%
Total Purchased Service	262,456	264,192	240,959	266,775	25,816	10.71%
OPERATIONAL						
Advertising	1,638	1,602	1,900	1,600	(300)	-15.79%
Associations/Memberships	3,626	3,389	5,325	5,525	200	3.76%
Bank Charges	2,660	2,731	2,300	2,400	100	4.35%
Conventions/Conferences	3,567	2,677	5,000	5,000	-	0.00%
Miscellaneous Admin.	823	8,466	1,468	400	(1,068)	-72.75%
Office Expense	5,848	3,805	6,600	6,900	300	4.55%
Postage/Courier	2,005	2,089	1,300	1,300	-	0.00%
Publications & Subscriptions	1,315	1,381	900	900	-	0.00%
Receivable Write Off	21,263	-	23,500	26,500	3,000	12.77%
Rent	9,300	9,644	9,300	9,300	-	0.00%
Staff Training	8,678	5,203	6,500	7,500	1,000	15.38%
Telecommunications	22,659	19,415	23,200	43,200	20,000	86.21%
Travel/Meals	1,819	3,730	2,400	2,400	-	0.00%
Building Capital (Minor)	60,634	184,997	185,040	66,831	(118,209)	-63.88%
Debenture Payments	320,291	320,291	320,291	320,000	(291)	-0.09%
Garbage	45,253	46,141	37,000	36,000	(1,000)	-2.70%
Grounds Maintenance	33,866	40,013	23,400	27,000	3,600	15.38%
Janitorial	153,611	152,703	142,000	146,200	4,200	2.96%
Maintenance & Repairs/Building	84,044	84,359	108,000	101,500	(6,500)	-6.02%
Maintenance & Repairs/Painting	55,420	52,340	64,000	66,000	2,000	3.13%
Maintenance & Repairs/Electrical	8,127	7,459	18,000	16,000	(2,000)	-11.11%
Maintenance & Repairs/HVAC	18,254	17,644	8,000	9,000	1,000	12.50%
Maintenance & Repairs/Plumbing	37,668	46,282	33,000	31,500	(1,500)	-4.55%
Mortgage	-	-	-	-	-	0.00%
Taxes	414,173	422,549	420,000	422,000	2,000	0.48%
Utilities/Heat	65,264	68,255	85,500	84,500	(1,000)	-1.17%
Utilities/Hydro	291,214	265,506	404,600	372,600	(32,000)	-7.91%
Utilities/Water & Sewer	206,801	208,049	206,000	210,000	4,000	1.94%

COUNTY OF HURON

Housing - Summary

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
Depreciation - Capital Assets	664,210	686,326	660,905	758,805	97,900	14.81%
Gain or Loss on disposal of capital assets	54,907	-	-	-	-	0.00%
Total Operational	2,598,937	2,667,047	2,805,429	2,780,861	(24,568)	-0.88%
PROGRAM						
Evictions	2,612	1,135	1,800	1,800	-	0.00%
Tribunals	3,340	4,401	3,340	3,340	-	0.00%
Winter Clothing and Uniforms	3,150	1,938	1,700	1,800	100	5.88%
CHPI-Emergency Shelter Solutions	93,513	47,009	49,553	95,000	45,447	91.71%
CHPI-Housing w/ Related Supports	173,255	199,043	284,000	214,491	(69,509)	-24.48%
CHPI-Other Services and Supports	15,000	15,500	15,000	15,000	-	0.00%
CHPI-Homelessness Prevention	11,291	71,250	145,000	45,000	(100,000)	-68.97%
Rent Supplement Subsidy	1,822,167	1,478,342	2,420,425	2,541,097	120,672	4.99%
Miscellaneous Program	-	-	-	-	-	0.00%
Total Program	2,124,328	1,818,617	2,920,818	2,917,528	(3,290)	-0.11%
TOTAL EXPENDITURES	5,941,232	5,740,666	7,058,927	7,138,651	79,724	1.13%
(SURPLUS)/DEFICIT - ACCRUAL	2,176,365	2,509,021	2,531,215	2,851,854	320,639	12.67%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	2,176,365	2,509,021	2,531,215	2,851,854	320,639	12.67%

COUNTY OF HURON
Social Services - General Welfare
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	5,250,880	5,363,430	5,423,663	5,477,900	54,237	1.00%
Provincial Project Grants	-	-	-	-	-	0.00%
Provincial ODSP Grant	-	-	-	-	-	0.00%
Total Provincial Grants	5,250,880	5,363,430	5,423,663	5,477,900	54,237	1.00%
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	121	79	-	-	-	0.00%
Total Other Revenue	121	79	-	-	-	0.00%
TOTAL REVENUE	5,251,001	5,363,509	5,423,663	5,477,900	54,237	1.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	1,180,698	1,217,819	1,128,190	1,247,300	119,110	10.56%
Salaries - Part Time	44,552	46,526	42,198	44,168	1,970	4.67%
Salaries - Time Off in Lieu Owing	905	1,669	-	-	-	0.00%
Total Salaries	1,226,155	1,266,013	1,170,388	1,291,468	121,080	10.35%
BENEFITS						
Statutory Benefits	84,724	88,581	82,766	93,710	10,944	13.22%
Extended Benefits	100,182	100,105	92,491	118,061	25,570	27.65%
OMERS	123,278	131,080	118,964	133,110	14,146	11.89%
Total Benefits	308,184	319,766	294,221	344,881	50,660	17.22%
Total Salaries and Benefits	1,534,339	1,585,780	1,464,609	1,636,349	171,740	11.73%
EQUIPMENT						
Equipment Rentals/Leases	4,427	3,367	4,200	4,200	-	0.00%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	5,000	5,000	-	0.00%
Total Equipment	4,427	3,367	9,200	9,200	-	0.00%
PURCHASED SERVICE						
Audit	4,527	4,650	4,650	4,879	229	4.92%

COUNTY OF HURON
Social Services - General Welfare
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
Consulting/Professional Fees	3,283	5,689	3,500	6,000	2,500	71.43%
Insurance	7,926	7,932	8,100	8,500	400	4.94%
Occupational Accident Insurance	3,816	7,908	6,000	9,100	3,100	51.67%
Intra County Purchases	18,700	18,700	18,700	18,700	-	0.00%
Printing (External)	-	-	-	-	-	0.00%
Total Purchased Service	38,619	44,879	40,950	47,179	6,229	15.21%
OPERATIONAL						
Advertising	-	127	1,000	1,000	-	0.00%
Associations/Memberships	4,380	3,895	4,500	4,500	-	0.00%
Bank Charges	(0)	28	4,000	30	(3,970)	-99.25%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	18,331	26,331	21,000	21,000	-	0.00%
Postage/Courier	8,997	8,859	7,500	7,000	(500)	-6.67%
Publications & Subscriptions	275	189	375	375	-	0.00%
Rent	65,196	65,196	65,196	65,196	-	0.00%
Staff Training	11,609	11,995	15,000	10,000	(5,000)	-33.33%
Telecommunications	7,126	5,971	7,000	7,000	-	0.00%
Travel/Meals	14,122	13,594	15,000	10,000	(5,000)	-33.33%
Minor Capital	-	7,397	-	-	-	0.00%
Depreciation - Capital Assets	26,685	30,264	30,569	26,400	(4,169)	-13.64%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	156,721	173,847	171,140	152,501	(18,639)	-10.89%
PROGRAM						
Special Events	-	8,900	9,800	10,000	200	2.04%
Advanced Age Item	379	-	-	-	-	0.00%
Basic Needs Program	1,961,598	4,624,599	4,586,000	4,654,790	68,790	1.50%
Basic Shelter Program	2,224,158	-	-	-	-	0.00%
Dental Services	-	972	-	-	-	0.00%
Diabetic Supplies	-	-	-	-	-	0.00%
Personal Needs	4,088	-	-	-	-	0.00%
Surgical Supplies	-	-	-	-	-	0.00%
Provincial Benefits	57,512	70,794	55,000	60,631	5,631	10.24%
Board & Lodging	45,658	-	-	-	-	0.00%
Board Allowance	8,128	-	-	-	-	0.00%
Community Startup	-	-	-	-	-	0.00%
Employee Related Expense	17,314	419	-	-	-	0.00%
Employee Start Up	19,919	-	-	-	-	0.00%
Foster Children	246,023	-	-	-	-	0.00%
Funeral & Burial Expense	1,639	7,264	10,000	10,000	-	0.00%

COUNTY OF HURON**Social Services - General Welfare****Budget for the year ending December 31, 2019**

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Medical Transporation	216,988	206,400	265,000	175,000	(90,000)	-33.96%
NCBS Savings	-	-	-	-	-	0.00%
Prosthetic Appl & E.G.	-	-	-	-	-	0.00%
Special Diet	87,341	-	-	-	-	0.00%
Miscellaneous Program	182,356	263,806	275,000	275,000	-	0.00%
Less GWA Recovery	(147,994)	-	(150,000)	-	150,000	-100.00%
Less Income	(316,400)	(445,422)	(325,000)	(475,000)	(150,000)	46.15%
Less Reimbursements	(93,594)	(170,626)	(125,000)	(150,000)	(25,000)	20.00%
Less Repayments	(20,919)	(50,778)	(20,000)	(70,000)	(50,000)	250.00%
Total Program	4,494,195	4,516,330	4,580,800	4,490,421	(90,379)	-1.97%
TOTAL EXPENDITURES	6,228,301	6,324,203	6,266,699	6,335,650	68,951	1.10%
(SURPLUS)/DEFICIT - ACCRUAL	977,300	960,694	843,036	857,750	14,714	1.75%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	977,300	960,694	843,036	857,750	14,714	1.75%

COUNTY OF HURON
Social Services - Early Years
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	586,021	725,638	810,782	810,782	-	-
Total Provincial Grants	586,021	725,638	810,782	810,782	-	-
OTHER REVENUE						
Miscellaneous Revenue	-	-	-	-	-	-
Intra County Recoveries	25,000	25,000	25,000	25,000	-	-
Third Party Recoveries	-	-	-	-	-	-
Total Other Revenue	25,000	25,000	25,000	25,000	-	-
TOTAL REVENUE	611,021	750,638	835,782	835,782	-	-
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	146,582	186,721	201,938	262,328	60,390	0
Salaries - Part Time	27,205	37,331	33,167	34,366	1,199	0
Salaries - Time Off in Lieu Owing	-	-	-	-	-	-
Total Salaries	173,788	224,052	235,105	296,694	61,589	0
BENEFITS						
Statutory Benefits	13,755	18,085	19,630	25,086	5,456	0
Extended Benefits	14,612	18,110	19,630	27,292	7,662	0
OMERS	13,896	17,533	18,927	24,436	5,509	0
Total Benefits	42,264	53,728	58,187	76,814	18,627	0
Total Salaries and Benefits	216,051	277,780	293,292	373,508	80,216	0
EQUIPMENT						
Equipment Rentals/Leases	786	1,279	1,000	1,000	-	-
Equipment Repairs & Maint.	-	-	-	-	-	-
Equipment Replacement New (under \$1,000)	-	-	-	-	-	-
Total Equipment	786	1,279	1,000	1,000	-	-
PURCHASED SERVICE						
Audit	-	-	-	-	-	-
Consulting/Professional Fees	-	1,300	-	-	-	-

COUNTY OF HURON

Social Services - Early Years

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
Insurance	1,134	1,175	1,200	1,200	-	-
Occupational Accident Insurance	-	-	-	-	-	-
Intra County Purchases	25,000	25,000	25,000	-	(25,000)	(1)
Insurance Claim	-	-	-	-	-	-
Printing (External)	-	-	-	-	-	-
Total Purchased Service	26,134	27,475	26,200	1,200	(25,000)	(1)
OPERATIONAL						
Advertising	260	-	20,000	2,500	(17,500)	(1)
Associations/Memberships	917	1,067	2,000	2,000	-	-
Conventions/Conferences	-	-	-	-	-	-
Office Expense	4,076	10,426	4,000	6,500	2,500	1
Postage/Courier	1,798	2,038	1,200	1,000	(200)	(0)
Rent	22,000	22,000	22,000	22,000	-	-
Staff Training	1,273	8,752	20,000	5,000	(15,000)	(1)
Telecommunications	3,555	2,646	3,500	3,500	-	-
Travel/Meals	5,203	5,510	7,500	7,500	-	-
Depreciation - Capital Assets	-	-	-	-	-	-
Total Operational	39,082	52,440	80,200	50,000	(30,200)	(0)
PROGRAM						
Purchase of Service	216,627	333,660	425,090	385,247	(39,843)	(0)
Program Supplies & Costs	12,310	8,560	15,000	10,000	(5,000)	(0)
Promotion/Public Relations	100,029	50,781	25,000	45,000	20,000	1
Total Program	328,967	393,001	465,090	440,247	(24,843)	(0)
TOTAL EXPENDITURES	611,021	751,975	865,782	865,955	173	0
(SURPLUS)/DEFICIT - ACCRUAL	-	1,337	30,000	30,173	173	0
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	-
Add Capital Asset Expenditures					-	-
Add Future Sustainability					-	-
Less: Transfer from accumulated surplus					-	-
TOTAL COUNTY LEVY	-	1,337	30,000	30,173	173	0.58%

COUNTY OF HURON

Social Services - Literacy Specialist
Budget for the year ending December 31, 2019

FUNDING ENDED 2018 FROM MINISTRY OF CHILDREN AND YOUTH SERVICES

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	39,244	-	-	-	-	0.00%
Total Provincial Grants	39,244	-	-	-	-	0.00%
OTHER REVENUE						
Donations	-	-	-	-	-	0.00%
Intra County Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	39,244	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	22,046	-	-	-	-	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
Total Salaries	22,046	-	-	-	-	0.00%
BENEFITS						
Statutory Benefits	1,774	-	-	-	-	0.00%
Extended Benefits	2,272	-	-	-	-	0.00%
OMERS	2,047	-	-	-	-	0.00%
Total Benefits	6,093	-	-	-	-	0.00%
Total Salaries and Benefits	28,139	-	-	-	-	0.00%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Travel/Meals	855	-	-	-	-	0.00%
Total Operational	1,542	-	-	-	-	0.00%
PROGRAM						
Program Supplies & Costs	1,144	-	-	-	-	0.00%
Total Program	1,144	-	-	-	-	0.00%
TOTAL EXPENDITURES	39,422	-	-	-	-	0.00%

COUNTY OF HURON

Social Services - Literacy Specialist
Budget for the year ending December 31, 2019

FUNDING ENDED 2018 FROM MINISTRY OF CHILDREN AND YOUTH SERVICES

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
(SURPLUS)/DEFICIT - ACCRUAL	178	-	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	178	-	-	-	-	0.00%

COUNTY OF HURON
Social Services - Ontario Works
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	366,797	436,800	457,637	430,900	(26,737)	-5.84%
Total Provincial Grants	366,797	436,800	457,637	430,900	(26,737)	-5.84%
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	366,797	436,800	457,637	430,900	(26,737)	-5.84%
EXPENDITURES						
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Intra County Purchases	25,000	25,000	25,000	25,000	-	0.00%
Total Purchased Service	25,000	25,000	25,000	25,000	-	0.00%
OPERATIONAL						
Office Expense	20	24	-	-	-	0.00%
Postage/Courier	548	-	-	-	-	0.00%
Staff Training	53	-	-	-	-	0.00%
Telecommunications	362	-	-	-	-	0.00%
Travel/Meals	283	-	-	-	-	0.00%
Minor Capital	-	7,341	-	-	-	0.00%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	1,266	7,365	-	-	-	0.00%
PROGRAM						
Employee Related Expense	351,098	390,374	459,374	430,900	(28,474)	-6.20%
Program Supplies & Costs	-	-	-	-	-	0.00%
Total Program	351,098	390,374	459,374	430,900	(28,474)	-6.20%
TOTAL EXPENDITURES	377,363	422,739	484,374	455,900	(28,474)	-5.88%
(SURPLUS)/DEFICIT - ACCRUAL	10,566	(14,061)	26,737	25,000	(1,737)	-6.50%

COUNTY OF HURON**Social Services - Ontario Works****Budget for the year ending December 31, 2019**

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	10,566	(14,061)	26,737	25,000	(1,737)	-6.50%

COUNTY OF HURON
Social Services - Child Care
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	3,799,475	4,335,955	3,882,486	4,140,134	257,648	6.64%
Provincial Prior Year Grants	-	-	-	-	-	0.00%
Total Provincial Grants	3,799,475	4,335,955	3,882,486	4,140,134	257,648	6.64%
OTHER REVENUE						
Fees/Licenses (Parent)	422,329	422,934	436,408	525,000	88,592	20.30%
Total Other Revenue	462,225	455,359	436,408	525,000	88,592	20.30%
TOTAL REVENUE	4,261,700	4,791,313	4,318,894	4,665,134	346,240	8.02%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	308,625	298,709	426,091	269,072	(157,019)	-36.85%
Salaries - Part Time	152,270	151,278	151,337	154,709	3,372	2.23%
Total Salaries	460,895	449,987	577,428	423,781	(153,647)	-26.61%
BENEFITS						
Statutory Benefits	35,824	36,080	45,386	33,505	(11,881)	-26.18%
Extended Benefits	27,144	24,914	39,143	25,256	(13,887)	-35.48%
OMERS	43,686	43,287	56,171	41,477	(14,694)	-26.16%
Total Benefits	106,653	104,282	140,700	100,238	(40,462)	-28.76%
Total Salaries and Benefits	567,548	554,268	718,128	524,019	(194,109)	-27.03%
EQUIPMENT						
Equipment Rentals/Leases	822	1,279	1,000	2,000	1,000	100.00%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	880	894	2,000	2,000	-	0.00%
Total Equipment	1,702	2,173	3,000	4,000	1,000	33.33%
PURCHASED SERVICE						
Audit	2,196	2,256	2,250	2,366	116	5.16%
Consulting/Professional Fees ONEHSN New '17	21,624	24,481	30,000	30,000	-	0.00%
Insurance	2,256	2,252	2,300	2,400	100	4.35%
Intra County Purchases	4,632	4,632	4,632	4,632	-	0.00%

COUNTY OF HURON
Social Services - Child Care
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Purchased Service	30,708	33,876	39,182	39,398	216	0.55%
OPERATIONAL						
Advertising	795	761	2,000	5,000	3,000	150.00%
Associations/Memberships	1,972	1,377	2,000	2,000	-	0.00%
Office Expense	4,315	9,639	4,000	6,500	2,500	62.50%
Postage/Courier	1,932	2,325	1,500	1,200	(300)	-20.00%
Rent	16,300	16,300	16,300	16,300	-	0.00%
Staff Training (capacity buiding in house and CC/HCC)	34,359	11,816	25,718	20,000	(5,718)	-22.23%
Telecommunications	9,038	6,790	8,500	8,500	-	0.00%
Travel/Meals	21,514	24,893	25,000	25,000	-	0.00%
Depreciation - Capital Assets	5,424	2,260	6,855	4,300	(2,555)	-37.27%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	109,150	107,362	91,873	116,927	25,054	27.27%
PROGRAM						
Special Events (H&S, Play Based CCC's)	27,254	78,087	35,000	35,000	-	0.00%
Child Care Formal (can use Expansion \$)	226,498	291,127	90,000	150,000	60,000	66.67%
Child Care Informal	8,638	11,010	15,000	10,000	(5,000)	-33.33%
Pay Equity	27,001	27,000	26,998	26,998	-	0.00%
*Purchase of Service (Fee Subsidy to CC programs)	1,719,614	1,747,082	1,632,433	1,765,208	132,775	8.13%
*Special Needs Resources (Program Ass)	20,789	56,502	60,000	75,000	15,000	25.00%
Wage Subsidy - Non-Profit (WEG - Child Care Centre staff)	496,282	513,236	625,000	646,688	21,688	3.47%
Wage Improvement (WEG HCC Provider) Wrong line 2016	64,194	67,994	60,000	70,000	10,000	16.67%
*Miscellaneous Program (General Oper Grant to CC operator)	1,337,761	1,490,148	1,297,908	1,579,331	281,423	21.68%
Program Overhead	-	184,380	-	-	-	0.00%
Program Supplies & Costs (in house supplies, cc snr)	2,853	8,064	5,000	5,000	-	0.00%
Total Program	3,930,884	4,474,630	3,847,339	4,363,225	515,886	13.41%
TOTAL EXPENDITURES	4,639,992	5,172,309	4,699,522	5,047,569	348,047	7.41%
(SURPLUS)/DEFICIT - ACCRUAL	378,292	380,996	380,628	382,435	1,807	0.47%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY (MOE Mandatory contribution)	378,292	380,996	380,628	382,435	1,807	0.47%

COUNTY OF HURON
Social Services - Child Care Expansion
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
COUNTY RATES						
Total County Rates	-	-	-	-	-	0.00%
PROVINCIAL GRANTS						
Provincial Operating Grants	-	1,036,119	1,060,186	723,190	(336,996)	-31.79%
Total Provincial Grants	-	1,036,119	1,060,186	723,190	(336,996)	-31.79%
FEDERAL GRANTS						
Total Federal Grants	-	-	-	-	-	0.00%
MUNICIPAL GRANTS & FEES						
Total Municipal Grants & Fees	-	-	-	-	-	0.00%
OTHER REVENUE						
Fees/Licenses (Parent)	-	65,464	-	-	-	0.00%
Total Other Revenue	-	65,464	-	-	-	0.00%
TOTAL REVENUE	-	1,101,583	1,060,186	723,190	(336,996)	-31.79%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	61,140	-	110,977	110,977	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
Total Salaries	-	61,140	-	110,977	110,977	0.00%
BENEFITS						
Statutory Benefits	-	5,078	-	9,789	9,789	0.00%
Extended Benefits	-	6,443	-	11,871	11,871	0.00%
OMERS	-	5,604	-	10,081	10,081	0.00%
Total Benefits	-	17,125	-	31,741	31,741	0.00%
Total Salaries and Benefits	-	78,265	-	142,718	142,718	0.00%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%

COUNTY OF HURON

Social Services - Child Care Expansion

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Intra County Purchases	-	-	-	-	-	0.00%
Printing (External)	-	-	-	-	-	0.00%
Total Purchased Service	-	-	-	-	-	0.00%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Office Expense	-	5,228	-	-	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Staff Training	-	1,018	-	-	-	0.00%
Telecommunications	-	-	-	-	-	0.00%
Travel/Meals	-	-	-	-	-	0.00%
Total Operational	-	6,245	-	-	-	0.00%
PROGRAM						
Special Events (H&S, Play Based CCC's)	-	4,723	-	25,000	25,000	0.00%
Child Care Formal	-	-	-	25,000	25,000	0.00%
*Purchase of Service	-	217,524	1,060,186	530,649	(529,537)	-49.95%
*Special Needs Resources	-	-	-	-	-	0.00%
*Miscellaneous Program (General Oper Grant to CC operator	-	772,082	-	-	-	0.00%
Program Overhead	-	22,744	-	-	-	0.00%
Program Supplies & Costs	-	-	-	-	-	0.00%
Total Program	-	1,017,072	1,060,186	580,649	(479,537)	-45.23%
TOTAL EXPENDITURES	-	1,101,583	1,060,186	723,367	(336,819)	-31.77%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	-	177	177	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	-	-	177	177	0.00%

COUNTY OF HURON
Social Services - Child Care ELCC
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	30,212	484,686	331,674	-	(331,674)	-100.00%
Total Provincial Grants	30,212	484,686	331,674	-	(331,674)	-100.00%
OTHER REVENUE						
Fees/Licenses (Parent)	7,895	-	-	-	-	0.00%
Total Other Revenue	7,895	-	-	-	-	0.00%
TOTAL REVENUE	38,107	484,686	331,674	-	(331,674)	-100.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	13,575	-	-	-	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
Total Salaries	-	13,575	-	-	-	0.00%
BENEFITS						
Statutory Benefits	-	1,085	-	-	-	0.00%
Extended Benefits	-	1,321	-	-	-	0.00%
OMERS	-	1,263	-	-	-	0.00%
Total Benefits	-	3,669	-	-	-	0.00%
Total Salaries and Benefits	-	17,245	-	-	-	0.00%
EQUIPMENT						
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Printing (External)	-	-	-	-	-	0.00%
Total Purchased Service	-	-	-	-	-	0.00%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	-	-	-	-	-	0.00%

COUNTY OF HURON
Social Services - Child Care ELCC
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Postage/Courier	-	-	-	-	-	0.00%
Rent	-	-	-	-	-	0.00%
Staff Training (capacity buiding in house and CC/HCC)	-	-	-	-	-	0.00%
Telecommunications	-	-	-	-	-	0.00%
Travel/Meals	-	5,000	-	-	-	0.00%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	-	5,000	-	-	-	0.00%
PROGRAM						
*Purchase of Service (Fee Subsidy to CC programs)	23,233	4,383	331,674	-	(331,674)	-100.00%
*Special Needs Resources (Program Ass)	11,000	2,500	-	-	-	0.00%
Wage Subsidy - Non-Profit (WEG - Child Care Centre staff)	-	-	-	-	-	0.00%
Program Overhead	-	455,559	-	-	-	0.00%
Program Supplies & Costs (in house supplies, cc snr)	3,874	-	-	-	-	0.00%
Total Program	38,107	462,442	331,674	-	(331,674)	-100.00%
OTHER EXPENDITURES						
Total Other Expenditures	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	38,107	484,686	331,674	-	(331,674)	-100.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	-	-	-	-	0.00%

COUNTY OF HURON
Social Services - Home Child
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	222,765	217,494	280,924	294,932	14,008	4.99%
Total Provincial Grants	222,765	217,494	280,924	294,932	14,008	4.99%
OTHER REVENUE						
Fees/Licenses	140,962	160,192	145,000	155,000	10,000	6.90%
Miscellaneous Revenue	-	-	-	-	-	0.00%
Intra County Recoveries	-	25,000	25,000	-	(25,000)	-100.00%
Total Other Revenue	140,962	185,192	170,000	155,000	(15,000)	-8.82%
TOTAL REVENUE	363,727	402,686	450,924	449,932	(992)	-0.22%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	54,112	-	59,059	59,059	0.00%
Salaries - Part Time	53,992	-	67,280	-	(67,280)	-100.00%
Total Salaries	53,992	54,112	67,280	59,059	(8,221)	-12.22%
BENEFITS						
Statutory Benefits	4,734	4,407	5,047	5,111	64	1.27%
Extended Benefits	66	5,386	68	6,054	5,986	8802.94%
OMERS	5,117	5,041	6,726	5,408	(1,318)	-19.60%
Total Benefits	9,918	14,834	11,841	16,573	4,732	39.96%
Total Salaries and Benefits	63,910	68,946	79,121	75,632	(3,489)	-4.41%
PURCHASED SERVICE						
Insurance	1,037	1,077	1,100	1,100	-	0.00%
Total Purchased Service	1,037	1,077	1,100	1,100	-	0.00%
OPERATIONAL						
Advertising	210	6,499	-	2,500	2,500	0.00%
Associations/Memberships	209	309	250	250	-	0.00%
Office Expense	-	1,995	-	-	-	0.00%
Rent	3,000	3,000	3,000	3,000	-	0.00%
Staff Training	1,703	1,692	1,500	1,500	-	0.00%
Travel/Meals	2,365	3,102	2,000	2,500	500	25.00%

COUNTY OF HURON**Social Services - Home Child****Budget for the year ending December 31, 2019**

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Operational	7,487	16,597	6,750	9,750	3,000	44.44%
PROGRAM						
Purchase of Service	289,335	314,547	360,000	360,000	-	0.00%
Program Supplies & Costs	1,958	1,200	3,953	3,500	(453)	-11.46%
Total Program	291,293	315,747	363,953	363,500	(453)	-0.12%
TOTAL EXPENDITURES	363,727	402,368	450,924	449,982	(942)	-0.21%
(SURPLUS)/DEFICIT - ACCRUAL	-	(318)	-	50	50	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	(318)	-	50	50	0.00%

COUNTY OF HURON
Social Services - Public Housing
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	16,151	19,978	-	-	-	0.00%
Total Provincial Grants	16,151	19,978	-	-	-	0.00%
FEDERAL GRANTS						
Federal Other Grants	378,077	372,253	375,253	322,235	(53,018)	-14.13%
Total Federal Grants	378,077	372,253	375,253	322,235	(53,018)	-14.13%
OTHER REVENUE						
Miscellaneous Revenue	70,663	32,233	50,000	20,000	(30,000)	-60.00%
Investment Income	48	616	-	-	-	0.00%
Rent/Lease	1,420,664	1,439,047	1,444,000	1,445,000	1,000	0.07%
Total Other Revenue	1,491,375	1,471,896	1,494,000	1,465,000	(29,000)	-1.94%
TOTAL REVENUE	1,885,602	1,864,127	1,869,253	1,787,235	(82,018)	-4.39%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	553,824	529,149	649,398	596,561	(52,837)	-8.14%
Salaries - Part Time	27,057	83,165	48,075	56,214	8,139	16.93%
Total Salaries	580,880	612,314	697,473	652,775	(44,698)	-6.41%
BENEFITS						
Statutory Benefits	41,725	46,261	48,227	50,292	2,065	4.28%
Extended Benefits	46,580	44,623	57,026	55,719	(1,307)	-2.29%
OMERS	55,485	60,476	65,459	62,933	(2,526)	-3.86%
Burden	-	-	-	-	-	0.00%
Total Benefits	143,791	151,359	170,712	168,944	(1,768)	-1.04%
Total Salaries and Benefits	724,671	763,673	868,185	821,719	(46,466)	-5.35%
EQUIPMENT						
Equipment Rentals/Leases	1,659	2,290	1,600	1,600	-	0.00%
Equipment Repairs & Maint.	18,602	12,777	13,000	14,000	1,000	7.69%
Equipment Replacement New (under \$1,000)	4,721	3,055	7,000	4,500	(2,500)	-35.71%
Vehicle Lease & Operation	31,212	35,555	32,000	33,000	1,000	3.13%

COUNTY OF HURON

Social Services - Public Housing

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
Small Tools/Equipment	1,424	2,600	1,000	2,000	1,000	100.00%
Total Equipment	57,617	56,277	54,600	55,100	500	0.92%
PURCHASED SERVICE						
Audit	1,938	1,990	1,990	2,100	110	5.53%
Consulting/Professional Fees	318	509	300	300	-	0.00%
Insurance	74,618	75,684	75,400	75,400	-	0.00%
Occupational Accident Insurance	419	-	-	-	-	0.00%
Intra County Purchases	22,107	21,500	21,500	21,500	-	0.00%
Legal Fees	815	3,982	500	900	400	80.00%
Maintenance Contracts	9,554	9,796	9,708	12,000	2,292	23.61%
Printing (External)	-	-	-	-	-	0.00%
Life Safety Systems	49,794	62,623	43,000	48,000	5,000	11.63%
Snow Removal Contract	56,132	59,420	53,000	63,000	10,000	18.87%
Miscellaneous Services	85	-	-	-	-	0.00%
Total Purchased Service	215,780	235,504	205,398	223,200	17,802	8.67%
OPERATIONAL						
Advertising	1,638	1,494	1,700	1,600	(100)	-5.88%
Associations/Memberships	2,001	1,339	4,000	4,000	-	0.00%
Bank Charges	2,660	2,731	2,300	2,400	100	4.35%
Conventions/Conferences	3,567	2,677	5,000	5,000	-	0.00%
Miscellaneous Admin.	540	25	500	400	(100)	-20.00%
Office Expense	3,875	2,901	3,800	3,800	-	0.00%
Postage/Courier	1,505	1,558	800	1,000	200	25.00%
Publications & Subscriptions	1,315	1,381	900	900	-	0.00%
Receivable Write Off	21,263	-	23,000	26,000	3,000	13.04%
Rent	6,510	6,854	6,510	6,510	-	0.00%
Staff Training	7,627	1,787	5,500	5,500	-	0.00%
Telecommunications	20,742	17,441	21,000	41,000	20,000	95.24%
Travel/Meals	1,195	3,034	2,000	2,000	-	0.00%
Building Capital (Minor)	60,634	184,997	185,040	66,831	(118,209)	-63.88%
Debt Payments	320,291	320,291	320,291	320,000	(291)	-0.09%
Garbage	39,900	41,519	30,000	30,000	-	0.00%
Grounds Maintenance	33,866	39,923	22,000	26,000	4,000	18.18%
Janitorial	153,530	151,637	141,000	145,000	4,000	2.84%
Maintenance & Repairs/Building	78,730	81,829	100,000	95,000	(5,000)	-5.00%
Maintenance & Repairs/Painting	54,250	49,084	64,000	62,000	(2,000)	-3.13%
Maintenance & Repairs/Electrical	7,469	7,171	17,000	15,000	(2,000)	-11.76%
Maintenance & Repairs/HVAC	16,200	13,760	5,000	6,000	1,000	20.00%
Maintenance & Repairs/Plumbing	35,057	43,474	29,000	29,000	-	0.00%
Mortgage	-	-	-	-	-	0.00%

COUNTY OF HURON

Social Services - Public Housing

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
Taxes	414,173	422,549	420,000	422,000	2,000	0.48%
Utilities/Heat	56,794	59,291	73,500	73,500	-	0.00%
Utilities/Hydro	278,306	254,603	387,600	357,600	(30,000)	-7.74%
Utilities/Water & Sewer	204,444	205,271	202,000	206,000	4,000	1.98%
Depreciation - Capital Assets	563,305	586,046	560,000	657,900	97,900	17.48%
Gain or Loss on disposal of capital assets	54,907	-	-	-	-	0.00%
Total Operational	2,446,293	2,504,665	2,633,441	2,611,941	(21,500)	-0.82%
PROGRAM						
Evictions	2,612	1,135	1,800	1,800	-	0.00%
Tribunals	3,340	4,401	3,000	3,000	-	0.00%
Winter Clothing and Uniforms	3,150	1,846	1,500	1,600	100	6.67%
Rent Supplement Subsidy	36,130	39,321	47,000	46,000	(1,000)	-2.13%
Miscellaneous Program	-	-	-	-	-	0.00%
Total Program	45,232	46,703	53,300	52,400	(900)	-1.69%
TOTAL EXPENDITURES	3,489,593	3,606,823	3,814,924	3,764,360	(50,564)	-1.33%
(SURPLUS)/DEFICIT - ACCRUAL	1,603,990	1,742,695	1,945,671	1,977,125	31,454	1.62%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	1,603,990	1,742,695	1,945,671	1,977,125	31,454	1.62%

COUNTY OF HURON

Social Services - Non Profit Housing

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
FEDERAL GRANTS						
Federal Other Grants	359,342	357,706	357,707	339,716	(17,991)	-5.03%
Total Federal Grants	359,342	357,706	357,707	339,716	(17,991)	-5.03%
TOTAL REVENUE	359,342	357,706	357,707	339,716	(17,991)	-5.03%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	34,080	21,976	34,706	47,491	12,785	36.84%
Salaries - Part Time	-	10,292	-	-	-	0.00%
Total Salaries	34,080	32,268	34,706	47,491	12,785	36.84%
BENEFITS						
Statutory Benefits	2,447	2,690	2,547	3,698	1,151	45.19%
Extended Benefits	2,665	2,399	2,956	5,230	2,274	76.93%
OMERS	3,472	1,962	3,519	4,703	1,184	33.65%
Total Benefits	8,584	7,051	9,022	13,631	4,609	51.09%
Total Salaries and Benefits	42,663	39,319	43,728	61,122	17,394	39.78%
PURCHASED SERVICE						
Intra County Purchases	3,225	3,225	3,225	3,225	-	0.00%
Total Purchased Service	3,225	3,225	3,225	3,225	-	0.00%
OPERATIONAL						
Associations/Memberships	1,625	2,050	1,325	1,525	200	15.09%
Office Expense	500	500	500	500	-	0.00%
Postage/Courier	500	500	500	300	(200)	-40.00%
Rent	2,790	2,790	2,790	2,790	-	0.00%
Staff Training	1,051	3,416	1,000	2,000	1,000	100.00%
Telecommunications	1,000	1,000	1,000	1,000	-	0.00%
Travel/Meals	393	480	300	300	-	0.00%
Total Operational	7,859	10,736	7,415	8,415	1,000	13.49%
PROGRAM						
Rent Supplement Subsidy	1,066,128	1,087,380	1,121,800	1,132,000	10,200	0.91%

COUNTY OF HURON**Social Services - Non Profit Housing**

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Program	1,066,128	1,087,380	1,121,800	1,132,000	10,200	0.91%
TOTAL EXPENDITURES	1,119,875	1,140,661	1,176,168	1,204,762	28,594	2.43%
(SURPLUS)/DEFICIT - ACCRUAL	760,533	782,955	818,461	865,046	46,585	5.69%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	760,533	782,955	818,461	865,046	46,585	5.69%

COUNTY OF HURON

Social Services - Invest in Affordable Housing
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	961,229	404,681	1,543,360	189,000	(1,354,360)	-87.75%
Total Provincial Grants	961,229	404,681	1,543,360	189,000	(1,354,360)	-87.75%
TOTAL REVENUE	961,229	404,681	1,543,360	189,000	(1,354,360)	-87.75%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	28,665	25,655	40,524	38,406	(2,118)	-5.23%
Salaries - Part Time	19,388	12,866	-	20,957	20,957	0.00%
Total Salaries	48,053	38,521	40,524	59,363	18,839	46.49%
BENEFITS						
Statutory Benefits	4,153	3,218	3,035	4,623	1,588	52.32%
Extended Benefits	2,886	2,916	3,522	6,538	3,016	85.63%
OMERS	2,637	2,236	4,058	5,879	1,821	44.87%
Total Benefits	9,676	8,370	10,615	17,040	6,425	60.53%
Total Salaries and Benefits	57,729	46,891	51,139	76,403	25,264	49.40%
EQUIPMENT						
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	13,534	2,290	9,736	2,000	(7,736)	-79.46%
Legal Fees	8,444	2,362	2,500	700	(1,800)	-72.00%
Total Purchased Service	21,979	4,652	12,236	2,700	(9,536)	-77.93%
OPERATIONAL						
Advertising	-	-	200	-	(200)	-100.00%
Miscellaneous Admin.	83	1,067	-	-	-	0.00%
Office Expense	1,473	400	2,300	2,500	200	8.70%
Postage/Courier	-	31	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Travel/Meals	25	-	-	-	-	0.00%
Total Operational	1,582	1,498	2,500	2,500	-	0.00%

COUNTY OF HURON**Social Services - Invest in Affordable Housing****Budget for the year ending December 31, 2019**

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
PROGRAM						
Rent Supplement Subsidy	719,909	351,641	1,251,625	107,397	(1,144,228)	-91.42%
Total Program	719,909	351,641	1,251,625	107,397	(1,144,228)	-91.42%
TOTAL EXPENDITURES	801,199	404,681	1,317,500	189,000	(1,128,500)	-85.65%
(SURPLUS)/DEFICIT - ACCRUAL	(160,030)	-	(225,860)	-	225,860	-100.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(160,030)	-	(225,860)	-	225,860	-100.00%

COUNTY OF HURON
Social Services - Countyview
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Miscellaneous Revenue	5,789	4,963	4,000	4,000	-	0.00%
Rent/Lease	207,349	195,567	205,000	210,000	5,000	2.44%
Total Other Revenue	213,138	200,530	209,000	214,000	5,000	2.39%
TOTAL REVENUE	213,138	200,530	209,000	214,000	5,000	2.39%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	14,070	14,262	14,228	17,734	3,506	24.64%
Total Salaries	14,070	14,374	14,228	17,734	3,506	24.64%
BENEFITS						
Statutory Benefits	1,214	1,220	1,250	1,597	347	27.76%
Extended Benefits	1,851	1,859	1,839	2,022	183	9.95%
OMERS	1,269	1,303	1,281	1,596	315	24.59%
Total Benefits	4,334	4,383	4,370	5,215	845	19.34%
Total Salaries and Benefits	18,404	18,756	18,598	22,949	4,351	23.39%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	2,131	1,469	1,400	1,400	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Small Tools/Equipment	-	-	200	200	-	0.00%
Total Equipment	2,131	1,469	1,600	1,600	-	0.00%
PURCHASED SERVICE						
Insurance	5,960	5,973	6,100	6,400	300	4.92%
Maintenance Contracts	-	680	-	800	800	0.00%
Life Safety Systems	6,293	4,432	6,000	5,000	(1,000)	-16.67%
Snow Removal Contract	8,609	9,127	8,000	10,000	2,000	25.00%
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	21,473	20,811	20,100	22,200	2,100	10.45%
OPERATIONAL						

COUNTY OF HURON
Social Services - Countyview
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
Office Expense	-	4	-	100	100	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Receivable Write Off	-	-	500	500	-	0.00%
Telecommunications	917	975	1,200	1,200	-	0.00%
Travel/Meals	204	216	100	100	-	0.00%
Garbage	5,352	4,622	7,000	6,000	(1,000)	-14.29%
Grounds Maintenance	-	90	1,400	1,000	(400)	-28.57%
Janitorial	81	1,066	1,000	1,200	200	20.00%
Maintenance & Repairs/Building	5,315	2,531	8,000	6,500	(1,500)	-18.75%
Maintenance & Repairs/Painting	1,170	3,256	-	4,000	4,000	0.00%
Maintenance & Repairs/Electrical	658	288	1,000	1,000	-	0.00%
Maintenance & Repairs/HVAC	2,053	3,883	3,000	3,000	-	0.00%
Maintenance & Repairs/Plumbing	2,611	2,809	4,000	2,500	(1,500)	-37.50%
Utilities/Heat	8,470	8,965	12,000	11,000	(1,000)	-8.33%
Utilities/Hydro	12,908	10,903	17,000	15,000	(2,000)	-11.76%
Utilities/Water & Sewer	2,357	2,778	4,000	4,000	-	0.00%
Depreciation - Capital Assets	100,904	100,280	100,905	100,905	-	0.00%
Total Operational	143,002	142,774	161,105	158,005	(3,100)	-1.92%
PROGRAM						
Evictions	-	-	-	-	-	0.00%
Tribunals	-	-	340	340	-	0.00%
Winter Clothing and Uniforms	-	92	200	200	-	0.00%
Total Program	-	92	540	540	-	0.00%
TOTAL EXPENDITURES	185,010	183,901	201,943	205,294	3,351	1.66%
(SURPLUS)/DEFICIT - ACCRUAL	(28,128)	(16,629)	(7,057)	(8,706)	(1,649)	23.37%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(28,128)	(16,629)	(7,057)	(8,706)	(1,649)	23.37%

COUNTY OF HURON
Social Services - CHPI
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	345,555	404,600	548,392	485,696	(62,696)	-11.43%
Total Provincial Grants	345,555	404,600	548,392	485,696	(62,696)	-11.43%
TOTAL REVENUE	345,555	404,600	548,392	485,696	(62,696)	-11.43%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	41,915	31,974	43,240	49,387	6,147	14.22%
Total Salaries	41,915	53,990	43,240	117,225	73,985	171.10%
BENEFITS						
Statutory Benefits	2,688	4,378	2,714	8,616	5,902	217.46%
Extended Benefits	3,122	2,616	3,152	3,471	319	10.12%
OMERS	4,571	3,441	4,765	5,282	517	10.85%
Total Benefits	10,381	10,435	10,631	17,369	6,738	63.38%
Total Salaries and Benefits	52,296	64,424	53,871	134,594	80,723	149.85%
PROGRAM						
CHPI-Emergency Shelter Solutions	93,513	47,009	49,553	95,000	45,447	91.71%
CHPI-Housing w/ Related Supports	173,255	199,043	284,000	214,491	(69,509)	-24.48%
CHPI-Other Services and Supports	15,000	15,500	15,000	15,000	-	0.00%
CHPI-Homelessness Prevention	11,291	71,250	145,000	45,000	(100,000)	-68.97%
Total Program	293,059	332,801	493,553	369,491	(124,062)	-25.14%
TOTAL EXPENDITURES	345,555	404,600	548,392	504,085	(44,307)	-8.08%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	-	18,389	18,389	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%

COUNTY OF HURON
Social Services - CHPI
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL COUNTY LEVY	-	-	-	18,389	18,389	0.00%

COUNTY OF HURON

Social Services - Integrated Services (Pathways, HKCC, NCBS)

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	253,399	262,341	231,250	85,000	(146,250)	-63.24%
Total Provincial Grants	253,399	262,341	231,250	85,000	(146,250)	-63.24%
OTHER REVENUE						
Miscellaneous Revenue	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	253,399	262,341	231,250	85,000	(146,250)	-63.24%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	-	-	-	0.00%
Total Salaries	-	-	-	-	-	0.00%
Total Salaries and Benefits	-	-	-	-	-	0.00%
EQUIPMENT						
Equipment Replacement New (under \$1,000)	8,000	2,229	-	-	-	0.00%
Total Equipment	8,000	2,229	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Intra County Purchases	62,500	37,500	37,500	-	(37,500)	-100.00%
Printing (External)	2,702	4,251	4,000	-	(4,000)	-100.00%
Total Purchased Service	65,202	41,751	41,500	-	(41,500)	-100.00%
OPERATIONAL						
Advertising	5,140	1,526	-	-	-	0.00%
Office Expense	-	-	1,000	-	(1,000)	-100.00%
Staff Training	7,041	4,516	1,000	-	(1,000)	-100.00%
Travel/Meals	2,200	1,590	1,000	-	(1,000)	-100.00%
Total Operational	14,381	7,632	3,000	-	(3,000)	-100.00%
PROGRAM						
Basic Needs Program	27,411	56,906	95,000	140,000	45,000	47.37%

COUNTY OF HURON**Social Services - Integrated Services (Pathways, HKCC, NCBS)**

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Dental Services	28,195	26,257	30,000	-	(30,000)	-100.00%
Medical Supplies	10,758	6,476	5,000	-	(5,000)	-100.00%
Purchase of Service	48,421	40,495	35,000	71,000	36,000	102.86%
Miscellaneous Program	17,896	105,515	25,000	14,000	(11,000)	-44.00%
Program Supplies & Costs	102,279	73,658	134,750	-	(134,750)	-100.00%
Total Program	241,871	325,303	326,750	225,000	(101,750)	-31.14%
TOTAL EXPENDITURES	329,454	376,915	371,250	225,000	(146,250)	-39.39%
(SURPLUS)/DEFICIT - ACCRUAL	76,055	114,574	140,000	140,000	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	76,055	114,574	140,000	140,000	-	0.00%

COUNTY OF HURON

Social Services - Rental Supportive Housing

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	-	-	-	1,271,150	1,271,150	0.00%
Total Provincial Grants	-	-	-	1,271,150	1,271,150	0.00%
TOTAL REVENUE	-	-	-	1,271,150	1,271,150	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
Total Salaries	-	-	-	-	-	0.00%
BENEFITS						
Statutory Benefits	-	-	-	-	-	0.00%
Extended Benefits	-	-	-	-	-	0.00%
OMERS	-	-	-	-	-	0.00%
Total Benefits	-	-	-	-	-	0.00%
Total Salaries and Benefits	-	-	-	-	-	0.00%
EQUIPMENT						
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Legal Fees	-	-	-	15,450	15,450	0.00%
Total Purchased Service	-	-	-	15,450	15,450	0.00%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	-	-	-	-	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Publications & Subscriptions	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Travel/Meals	-	-	-	-	-	0.00%

COUNTY OF HURON**Social Services - Rental Supportive Housing****Budget for the year ending December 31, 2019**

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Garbage	-	-	-	-	-	0.00%
Maintenance & Repairs/Building	-	-	-	-	-	0.00%
Taxes	-	-	-	-	-	0.00%
Utilities/Heat	-	-	-	-	-	0.00%
Utilities/Hydro	-	-	-	-	-	0.00%
Utilities/Water & Sewer	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Rent Supplement Subsidy	-	-	-	1,255,700	1,255,700	0.00%
Total Program	-	-	-	1,255,700	1,255,700	0.00%
TOTAL EXPENDITURES	-	-	-	1,271,150	1,271,150	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	-	-	-	-	0.00%

County of Huron
Property Services
Future Sustainability
For the year ending December 31, 2019

DESCRIPTION	AMOUNT REQUESTED (Levy)	REASON FOR REQUEST
Ambulance Base Reserves	129,104	Amount charged to EMS operating for future base reserves
TOTAL FUNDING REQUESTED	129,104	

County of Huron
Property Services
Total Capital Requirements
For the year ending December 31, 2019

Capital Expense	Asset Type	Reason for Request	Price	Description	Total Cost	External Funding Amount	External Funding Source
Life Safety Upgrades @Gaul	Bldg-Exterior	Accessibility		Exterior Stairs	\$173,000		
1st Floor Renovations @Assessment Bldg	Bldg-Interior	Asset Maintenance		Renovate the first floor (EcDev)	\$140,000		
New Accessible Washroom @Courthouse	Bldg-Interior	Accessibility			\$95,000		
Reading Room Upgrade @Museum	Bldg-Interior	Asset Maintenance		Expand & move the reading room	\$130,000		
River Bank Remediation @Clinton site (see c/f)	Grounds	Asset Maintenance			\$112,000		
BAS Installation - Phase I @HLC	Bldg-Mech	Energy Efficiency			\$45,000		
Pole Shed/Security @Clinton site (see c/f)	Bldg-Exterior	Security			\$12,000		Minor Capital
Professional Fees for Grants	Bldg-Interior	Asset Maintenance			\$15,000		Minor Capital
Forklift Battery Replacement @Clinton warehouse	Equipment	Asset Maintenance			\$7,700		Minor Capital
Electrical Upgrades @Gaul	Bldg-Interior	Energy Efficiency		New Panel and LED bulbs	\$7,200		Minor Capital
Hot Water Loop Pumps Replacement	Bldg-Mech	Energy Efficiency			\$7,200		Minor Capital
Door Swipes/Security	Bldg-Interior	Security			\$6,000		Minor Capital
Computer Refresh (2)	Equipment	Asset Maintenance			\$4,500		
Man Door Replacement @Goderich EMS	Bldg-Interior	Asset Maintenance		replace man door on truckbay	\$4,000		Minor Capital
Designated Substance Survey (DSS) @HLC	Bldg-Interior	Health & Safety			\$2,500		Minor Capital
Designated Substance Survey (DSS) @P & D	Bldg-Interior	Health & Safety			\$2,500		Minor Capital
Vacuum Replacement	Equipment	Asset Maintenance			\$1,200		
CARRY FORWARD FROM 2018					\$292,668		
Life Safety Upgrades @Gaul	Bldg-Exterior	Accessibility		Architect fees not paid in full yet		18,443	Capital Carryforward (not previously approved)
Accessible Front Entrance @Museum \$19,019	Bldg-Exterior	Asset Maintenance		scheduling of work/availability of contractor		19,019	Capital Carryforward (not previously approved)
Attic Upgrades @Museum Schoolhouse	Bldg-Interior	Asset Maintenance		extra funds from PS28		70,767	Capital Carryforward (not previously approved)
Walls & A/C in elevator machine room @CH \$23,000	Bldg-Interior	Asset Maintenance				23,000	Capital Carryforward
Accessible Parking Improvement @P & D \$31,400	Bldg-Exterior	Accessibility				31,400	Capital Carryforward
Install Security Cameras or Parking Shed \$38,384	Bldg-Exterior	Security				38,384	Capital Carryforward
Carpet Replacement @HLC \$33,700	Bldg-Interior	Asset Maintenance				33,700	Capital Carryforward
Flooring Repairs @Museum \$25,300	Bldg-Interior	Asset Maintenance		scheduled for February 2019		25,300	Capital Carryforward
River Bank Remediation @Clinton site \$52,791	Grounds	Asset Maintenance				26,549	Capital Carryforward
Professional Fees	Grounds	Accessibility		Accessible Parking @P & D		6,106	Capital Carryforward
TOTAL CAPITAL FUNDING REQUEST					\$1,057,468	292,668	
TOTAL Tangible Capital Assets (TCA Set up as Asset)					\$993,368		
TOTAL Minor Capital (operating)					\$64,100		
LESS: DEPRECIATION					-\$663,100		
NET CAPITAL FUNDING REQUIREMENTS					\$394,368		

COUNTY OF HURON

Property Services - Summary

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
FEDERAL GRANTS						
Federal Project Grants	-	71,805	37,500	-	(37,500)	-100.00%
Total Federal Grants	-	71,805	37,500	-	(37,500)	-100.00%
OTHER REVENUE						
Rent/Lease	1,684,074	1,678,612	1,678,613	1,685,435	6,822	0.41%
Third Party Recoveries	19,969	6,257	-	-	-	0.00%
Total Other Revenue	1,704,042	1,684,869	1,678,613	1,685,435	6,822	0.41%
TOTAL REVENUE	1,704,042	1,756,674	1,716,113	1,685,435	(30,678)	-1.79%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	575,460	564,408	656,012	578,339	(77,673)	-11.84%
Salaries - Part Time	95,336	69,177	16,751	60,557	43,806	261.51%
Salaries - Time Off in Lieu Owing	365	620	-	-	-	0.00%
Total Salaries	671,161	634,205	672,763	638,896	(33,867)	-5.03%
BENEFITS						
Statutory Benefits	50,038	48,993	50,664	50,793	129	0.25%
Extended Benefits	52,543	51,797	53,888	55,073	1,185	2.20%
OMERS	62,089	60,945	65,648	59,928	(5,720)	-8.71%
Total Benefits	164,670	161,736	170,200	165,794	(4,406)	-2.59%
Total Salaries and Benefits	835,830	795,940	842,963	804,690	(38,273)	-4.54%
EQUIPMENT						
Equipment Rentals/Leases	829	1,279	900	500	(400)	-44.44%
Equipment Repairs & Maint.	12,166	9,918	13,000	11,800	(1,200)	-9.23%

COUNTY OF HURON

Property Services - Summary

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Replacement New (under \$1,000)	3,539	1,344	5,900	4,100	(1,800)	-30.51%
Vehicle Lease & Operation	45,717	49,345	50,000	50,000	-	0.00%
Total Equipment	62,252	61,917	69,800	66,400	(3,400)	-4.87%
PURCHASED SERVICE						
Consulting/Professional Fees	2,876	14,220	-	-	-	0.00%
Insurance	33,839	33,980	35,300	36,210	910	2.58%
Occupational Accident Insurance	8,884	9,205	11,000	10,250	(750)	-6.82%
Legal Fees	962	2,052	2,000	2,000	-	0.00%
Maintenance Contracts	-	3,074	-	5,800	5,800	0.00%
Security	3,360	3,769	3,500	3,500	-	0.00%
Life Safety Systems	16,938	26,498	23,000	25,000	2,000	8.70%
Snow Removal Contract	51,444	39,150	60,300	61,200	900	1.49%
Miscellaneous Services	664	1,058	500	500	-	0.00%
Total Purchased Service	120,189	134,203	135,600	144,460	8,860	6.53%
OPERATIONAL						
Advertising	182	1,085	500	500	-	0.00%
Conventions/Conferences	-	907	1,000	1,000	-	0.00%
Office Expense	3,444	2,905	3,000	3,100	100	3.33%
Postage/Courier	1,802	2,049	1,000	1,400	400	40.00%
Publications & Subscriptions	1,216	825	800	800	-	0.00%
Staff Training	2,957	2,732	4,000	4,000	-	0.00%
Telecommunications	10,645	8,523	8,800	8,800	-	0.00%
Travel/Meals	461	930	400	400	-	0.00%
Building Capital	120,393	234,949	263,500	64,100	(199,400)	-75.67%
Garbage	27,289	27,192	22,400	22,400	-	0.00%
Grounds Maintenance	11,506	20,024	9,900	17,100	7,200	72.73%
Janitorial	70,301	94,405	41,358	53,800	12,442	30.08%
Maintenance & Repairs/Building	28,318	38,710	64,800	60,900	(3,900)	-6.02%
Maintenance & Repairs/Electrical	14,894	17,876	35,300	31,500	(3,800)	-10.76%
Maintenance & Repairs/HVAC	44,935	52,884	51,850	49,850	(2,000)	-3.86%
Maintenance & Repairs/Plumbing	26,885	20,305	28,650	27,850	(800)	-2.79%
Taxes	14,180	18,187	16,650	20,000	3,350	20.12%
Utilities/Heat	70,689	78,876	124,800	113,400	(11,400)	-9.13%

COUNTY OF HURON

Property Services - Summary

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Utilities/Hydro	252,813	219,872	315,000	284,700	(30,300)	-9.62%
Utilities/Water & Sewer	20,903	26,385	25,500	32,000	6,500	25.49%
Depreciation - Capital Assets	620,874	638,400	618,712	663,100	44,388	7.17%
Total Operational	1,389,033	1,508,201	1,637,920	1,460,900	(177,020)	-10.81%
PROGRAM						
Winter Clothing and Uniforms	1,211	1,000	3,500	3,000	(500)	-14.29%
Total Program	1,211	1,000	3,500	3,000	(500)	-14.29%
TOTAL EXPENDITURES	2,408,515	2,501,261	2,689,783	2,479,450	(210,333)	-7.82%
(SURPLUS)/DEFICIT - ACCRUAL	704,473	744,587	973,670	794,015	(179,655)	-18.45%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(618,712)	(663,100)	(44,388)	7.17%
Add Capital Asset Expenditures			952,342	993,368	41,026	4.31%
Add Future Sustainability			129,104	129,104	-	0.00%
Less: Transfer from accumulated surplus			(422,842)	(292,668)	130,174	-30.79%
TOTAL COUNTY LEVY	704,473	744,587	1,013,562	960,719	(52,843)	-5.21%

COUNTY OF HURON
Property Services - General
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
FEDERAL GRANTS						
Federal Project Grants	-	71,805	37,500	-	(37,500)	-100.00%
Total Federal Grants	-	71,805	37,500	-	(37,500)	-100.00%
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Rent/Lease	-	-	-	-	-	0.00%
Third Party Recoveries	6,529	6,072	-	-	-	0.00%
Total Other Revenue	6,529	6,072	-	-	-	0.00%
TOTAL REVENUE	6,529	77,877	37,500	-	(37,500)	-100.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	470,378	421,291	419,509	436,232	16,723	3.99%
Salaries - Part Time	55,482	29,639	16,751	26,079	9,328	55.69%
Salaries - Time Off in Lieu Owing	365	620	-	-	-	0.00%
Total Salaries	526,225	451,550	436,260	462,311	26,051	5.97%
BENEFITS						
Statutory Benefits	37,885	33,631	30,719	35,474	4,755	15.48%
Extended Benefits	42,518	38,253	34,036	40,070	6,034	17.73%
OMERS	48,192	43,489	43,829	43,737	(92)	-0.21%
Burden	-	-	-	-	-	0.00%
Total Benefits	128,594	115,373	108,584	119,281	10,697	9.85%
Total Salaries and Benefits	654,819	566,924	544,844	581,592	36,748	6.74%
EQUIPMENT						
Equipment Rentals/Leases	829	1,279	500	500	-	0.00%
Equipment Repairs & Maint.	460	1,640	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	1,277	332	-	-	-	0.00%
Vehicle Lease & Operation	45,713	49,226	50,000	50,000	-	0.00%
Small Tools/Equipment	-	-	-	-	-	0.00%
Total Equipment	48,279	52,478	50,500	50,500	-	0.00%

COUNTY OF HURON
Property Services - General
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
PURCHASED SERVICE						
Consulting/Professional Fees	2,876	6,767	-	-	-	0.00%
Insurance	1,395	1,371	1,400	1,500	100	7.14%
Occupational Accident Insurance	8,884	9,205	11,000	10,250	(750)	-6.82%
Intra County Purchases	-	-	-	-	-	0.00%
Insurance Claim	-	-	-	-	-	0.00%
Legal Fees	962	2,052	2,000	2,000	-	0.00%
Maintenance Contracts	-	3,074	-	3,000	3,000	0.00%
Printing (External)	-	-	-	-	-	0.00%
Security	3,360	3,769	3,500	3,500	-	0.00%
Life Safety Systems	16,938	26,498	23,000	25,000	2,000	8.70%
Snow Removal Contract	26	-	-	-	-	0.00%
Miscellaneous Services	664	1,058	500	500	-	0.00%
Total Purchased Service	35,105	53,794	41,400	45,750	4,350	10.51%
OPERATIONAL						
Advertising	131	971	500	500	-	0.00%
Conventions/Conferences	-	907	1,000	1,000	-	0.00%
Internet	-	-	-	-	-	0.00%
Miscellaneous Admin.	340	178	-	200	200	0.00%
Office Expense	3,444	2,816	3,000	3,100	100	3.33%
Postage/Courier	1,802	2,049	1,000	1,400	400	40.00%
Publications & Subscriptions	1,216	825	800	800	-	0.00%
Staff Training	2,957	2,732	4,000	4,000	-	0.00%
Telecommunications	10,645	8,235	8,800	8,800	-	0.00%
Travel/Meals	274	723	400	400	-	0.00%
Building Capital (minor)	120,393	234,949	263,500	64,100	(199,400)	-75.67%
Grounds Maintenance	190	3,847	-	1,000	1,000	0.00%
Janitorial	-	51	-	-	-	0.00%
Maintenance & Repairs/Building	324	630	200	300	100	50.00%
Maintenance & Repairs/Electrical	37	-	400	300	(100)	-25.00%
Maintenance & Repairs/HVAC	1,977	1,462	1,000	1,200	200	20.00%
Maintenance & Repairs/Plumbing	9,500	9,485	3,000	3,000	-	0.00%
Taxes	1,992	4,087	3,650	5,000	1,350	36.99%
Depreciation - Capital Assets	620,874	638,400	618,712	663,100	44,388	7.17%
Gain or Loss on disposal of capital assets	44,006	-	-	-	-	0.00%
Total Operational	821,846	915,968	909,962	758,200	(151,762)	-16.68%
PROGRAM						
Winter Clothing and Uniforms	1,211	1,000	3,500	3,000	(500)	-14.29%
Miscellaneous Program	-	-	-	-	-	0.00%
Total Program	1,211	1,000	3,500	3,000	(500)	-14.29%

COUNTY OF HURON
Property Services - General
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL EXPENDITURES	1,561,260	1,590,163	1,550,206	1,439,042	(111,164)	-7.17%
(SURPLUS)/DEFICIT - ACCRUAL	1,554,731	1,512,286	1,512,706	1,439,042	(73,664)	-4.87%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	1,554,731	1,512,286	1,512,706	1,439,042	(73,664)	-4.87%

COUNTY OF HURON
Property Services - Courthouse
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	363,494	363,495	363,495	363,495	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	363,494	363,495	363,495	363,495	-	0.00%
TOTAL REVENUE	363,494	363,495	363,495	363,495	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	14,158	14,445	72,446	15,621	(56,825)	-78.44%
Total Salaries	14,158	14,445	72,446	15,621	(56,825)	-78.44%
BENEFITS						
Statutory Benefits	1,167	1,192	6,088	1,295	(4,793)	-78.73%
Extended Benefits	1,462	1,486	7,064	1,541	(5,523)	-78.19%
OMERS	1,453	1,484	6,706	1,477	(5,229)	-77.97%
Total Benefits	4,082	4,162	19,858	4,313	(15,545)	-78.28%
Total Salaries and Benefits	18,240	18,608	92,304	19,934	(72,370)	-78.40%
EQUIPMENT						
Equipment Repairs & Maint.	1,315	2,386	900	900	-	0.00%
Equipment Replacement New (under \$1,000)	497	751	400	400	-	0.00%
Total Equipment	1,816	3,138	1,300	1,300	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	2,432	-	-	-	0.00%
Insurance	3,734	3,721	3,800	4,000	200	5.26%
Snow Removal Contract	2,230	1,630	1,800	1,900	100	5.56%
Total Purchased Service	5,964	7,784	5,600	5,900	300	5.36%
OPERATIONAL						
Travel/Meals	144	206	-	-	-	0.00%
Garbage	7,045	6,982	5,000	5,000	-	0.00%
Grounds Maintenance	534	329	1,000	1,000	-	0.00%
Janitorial	4,701	5,658	4,100	10,100	6,000	146.34%

COUNTY OF HURON
Property Services - Courthouse
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
Maintenance & Repairs/Building	6,335	10,248	16,000	13,000	(3,000)	-18.75%
Maintenance & Repairs/Electrical	1,929	4,251	7,000	4,000	(3,000)	-42.86%
Maintenance & Repairs/HVAC	6,119	18,898	8,000	9,000	1,000	12.50%
Maintenance & Repairs/Plumbing	4,572	1,547	5,000	5,000	-	0.00%
Utilities/Heat	14,612	16,890	32,000	30,000	(2,000)	-6.25%
Utilities/Hydro	49,505	46,802	60,000	55,000	(5,000)	-8.33%
Utilities/Water & Sewer	2,300	2,879	4,000	4,000	-	0.00%
Total Operational	97,796	114,779	142,100	136,100	(6,000)	-4.22%
TOTAL EXPENDITURES	123,816	144,308	241,304	163,234	(78,070)	-32.35%
(SURPLUS)/DEFICIT - ACCRUAL	(239,677)	(219,186)	(122,191)	(200,261)	(78,070)	63.89%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(239,677)	(219,186)	(122,191)	(200,261)	(78,070)	63.89%

COUNTY OF HURON**Property Services - Health and Library Complex**

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	312,749	312,749	312,749	312,749	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	312,749	312,749	312,749	312,749	-	0.00%
TOTAL REVENUE	312,749	312,749	312,749	312,749	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	24,063	42,667	42,791	52,479	9,688	22.64%
Total Salaries	24,063	42,667	42,791	52,479	9,688	22.64%
BENEFITS						
Statutory Benefits	1,984	3,562	3,639	4,693	1,054	28.96%
Extended Benefits	2,055	3,767	4,223	5,837	1,614	38.22%
OMERS	2,195	3,930	3,925	4,730	805	20.51%
Total Benefits	6,234	11,259	11,787	15,260	3,473	29.46%
Total Salaries and Benefits	30,297	53,927	54,578	67,739	13,161	24.11%
EQUIPMENT						
Equipment Rentals/Leases	-	-	400	-	(400)	-100.00%
Equipment Repairs & Maint.	1,649	806	2,400	2,400	-	0.00%
Equipment Replacement New (under \$1,000)	422	-	500	500	-	0.00%
Total Equipment	2,071	865	3,300	2,900	(400)	-12.12%
PURCHASED SERVICE						
Insurance	6,410	6,463	6,600	6,900	300	4.55%
Snow Removal Contract	6,829	4,377	9,500	9,500	-	0.00%
Total Purchased Service	13,851	11,439	16,100	16,400	300	1.86%
OPERATIONAL						
Office Expense	-	-	-	-	-	0.00%
Garbage	6,859	6,972	6,000	6,000	-	0.00%
Grounds Maintenance	5,123	1,444	3,000	3,400	400	13.33%
Janitorial	3,173	1,928	2,000	3,000	1,000	50.00%

COUNTY OF HURON**Property Services - Health and Library Complex****Budget for the year ending December 31, 2019**

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Maintenance & Repairs/Building	3,275	7,366	11,000	11,000	-	0.00%
Maintenance & Repairs/Electrical	950	2,896	4,000	4,000	-	0.00%
Maintenance & Repairs/HVAC	8,446	3,574	8,000	7,000	(1,000)	-12.50%
Maintenance & Repairs/Plumbing	1,587	2,196	3,000	3,000	-	0.00%
Utilities/Heat	11,505	12,206	25,000	22,000	(3,000)	-12.00%
Utilities/Hydro	61,735	56,103	73,000	70,000	(3,000)	-4.11%
Utilities/Water & Sewer	2,928	7,497	3,000	7,000	4,000	133.33%
Total Operational	105,625	102,183	138,000	136,400	(1,600)	-1.16%
TOTAL EXPENDITURES	151,843	168,414	211,978	223,439	11,461	5.41%
(SURPLUS)/DEFICIT - ACCRUAL	(160,906)	(144,335)	(100,771)	(89,310)	11,461	-11.37%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(160,906)	(144,335)	(100,771)	(89,310)	11,461	-11.37%

COUNTY OF HURON**Property Services - Jacob Memorial Building**

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	124,916	124,916	124,916	124,916	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	124,916	124,916	124,916	124,916	-	0.00%
TOTAL REVENUE	124,916	124,916	124,916	124,916	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	24,063	42,667	42,791	27,144	(15,647)	-36.57%
Total Salaries	24,063	42,667	42,791	27,144	(15,647)	-36.57%
BENEFITS						
Statutory Benefits	1,984	3,562	3,639	2,412	(1,227)	-33.72%
Extended Benefits	2,055	3,767	4,223	2,948	(1,275)	-30.19%
OMERS	2,195	3,930	3,925	2,450	(1,475)	-37.58%
Total Benefits	6,234	11,258	11,787	7,810	(3,977)	-33.74%
Total Salaries and Benefits	30,297	53,926	54,578	34,954	(19,624)	-35.96%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	752	691	3,000	3,000	-	0.00%
Equipment Replacement New (under \$1,000)	14	112	1,500	1,500	-	0.00%
Total Equipment	766	862	4,500	4,500	-	0.00%
PURCHASED SERVICE						
Insurance	7,944	8,030	8,200	8,400	200	2.44%
Snow Removal Contract	4,270	3,521	6,000	6,000	-	0.00%
Total Purchased Service	12,825	12,150	14,200	14,400	200	1.41%
OPERATIONAL						
Office Expense	-	-	-	-	-	0.00%
Garbage	6,346	6,315	6,000	6,000	-	0.00%
Grounds Maintenance	2,280	2,181	1,000	1,000	-	0.00%
Janitorial	1,854	1,650	500	2,500	2,000	400.00%

COUNTY OF HURON**Property Services - Jacob Memorial Building****Budget for the year ending December 31, 2019**

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Maintenance & Repairs/Building	1,493	6,229	7,000	7,000	-	0.00%
Maintenance & Repairs/Electrical	2,986	5,506	6,000	6,000	-	0.00%
Maintenance & Repairs/HVAC	4,870	4,813	10,000	8,000	(2,000)	-20.00%
Maintenance & Repairs/Plumbing	5,447	2,226	3,000	3,000	-	0.00%
Utilities/Heat	12,352	14,710	22,000	18,000	(4,000)	-18.18%
Utilities/Hydro	34,155	30,902	42,000	38,000	(4,000)	-9.52%
Utilities/Water & Sewer	3,761	4,211	2,000	5,000	3,000	150.00%
Total Operational	75,544	79,031	99,500	94,500	(5,000)	-5.03%
TOTAL EXPENDITURES	119,432	145,969	172,778	148,354	(24,424)	-14.14%
(SURPLUS)/DEFICIT - ACCRUAL	(5,484)	21,053	47,862	23,438	(24,424)	-51.03%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(5,484)	21,053	47,862	23,438	(24,424)	-51.03%

COUNTY OF HURON
Property Services - Clinton Storage
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
EXPENDITURES						
EQUIPMENT						
Equipment Repairs & Maint.	5,829	3,995	2,000	2,500	500	25.00%
Equipment Replacement New (under \$1,000)	1,329	149	1,000	500	(500)	-50.00%
Total Equipment	7,158	4,144	3,000	3,000	-	0.00%
PURCHASED SERVICE						
Insurance	1,441	1,469	1,500	1,500	-	0.00%
Total Purchased Service	1,441	1,469	1,500	1,500	-	0.00%
OPERATIONAL						
Grounds Maintenance	286	388	300	300	-	0.00%
Janitorial	16,089	47,284	200	200	-	0.00%
Maintenance & Repairs/Building	609	853	1,000	1,000	-	0.00%
Maintenance & Repairs/Electrical	688	33	800	800	-	0.00%
Maintenance & Repairs/HVAC	175	117	750	750	-	0.00%
Maintenance & Repairs/Plumbing	93	154	750	750	-	0.00%
Total Operational	18,800	48,829	5,000	3,800	(1,200)	-24.00%
TOTAL EXPENDITURES	27,398	54,441	9,500	8,300	(1,200)	-12.63%
(SURPLUS)/DEFICIT - ACCRUAL	27,398	54,441	9,500	8,300	(1,200)	-12.63%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	27,398	54,441	9,500	8,300	(1,200)	-12.63%

COUNTY OF HURON**Property Services - Ambulance Stations****Budget for the year ending December 31, 2019**

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Transfer from Capital Reserves	-	-	-	-	-	0.00%
Rent/Lease	303,104	303,104	303,104	303,104	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	303,104	303,104	303,104	303,104	-	0.00%
TOTAL REVENUE	303,104	303,104	303,104	303,104	-	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	(303,104)	(303,104)	(303,104)	(303,104)	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(303,104)	(303,104)	(303,104)	(303,104)	-	0.00%

COUNTY OF HURON

Property Services - Ambulance Stations - Goderich

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PURCHASED SERVICE						
Insurance	1,184	1,175	1,200	1,300	100	8.33%
Maintenance Contracts	-	-	-	-	-	0.00%
Snow Removal Contract	12,252	9,281	11,000	11,000	-	0.00%
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	13,436	10,456	12,200	12,300	100	0.82%
OPERATIONAL						
Grounds Maintenance	-	1,221	-	1,800	1,800	0.00%
Janitorial	941	1,026	400	400	-	0.00%
Maintenance & Repairs/Building	775	1,793	2,500	2,500	-	0.00%
Maintenance & Repairs/Electrical	1,027	343	1,000	1,000	-	0.00%
Maintenance & Repairs/HVAC	3,304	1,444	2,000	2,000	-	0.00%
Maintenance & Repairs/Plumbing	586	998	1,000	1,000	-	0.00%
Utilities/Heat	1,875	2,204	3,000	3,000	-	0.00%
Utilities/Hydro	3,273	2,945	7,000	5,200	(1,800)	-25.71%
Utilities/Water & Sewer	1,137	1,459	1,300	1,300	-	0.00%
Total Operational	12,917	13,433	18,200	18,200	-	0.00%
TOTAL EXPENDITURES	26,353	23,889	30,400	30,500	100	0.33%
(SURPLUS)/DEFICIT - ACCRUAL	26,353	23,889	30,400	30,500	100	0.33%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	26,353	23,889	30,400	30,500	100	0.33%

COUNTY OF HURON

Property Services - Ambulance Stations - Exeter

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
EXPENDITURES						
PURCHASED SERVICE						
Insurance	1,184	1,175	1,200	1,300	100	8.33%
Maintenance Contracts	-	-	-	-	-	0.00%
Snow Removal Contract	3,958	3,623	5,500	5,500	-	0.00%
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	5,143	4,798	6,700	6,800	100	1.49%
OPERATIONAL						
Grounds Maintenance	1,221	458	600	600	-	0.00%
Janitorial	849	1,026	200	1,200	1,000	500.00%
Maintenance & Repairs/Building	1,963	1,482	2,800	2,800	-	0.00%
Maintenance & Repairs/Electrical	1,489	52	1,500	1,500	-	0.00%
Maintenance & Repairs/HVAC	2,960	447	1,100	1,100	-	0.00%
Maintenance & Repairs/Plumbing	593	773	800	800	-	0.00%
Utilities/Heat	2,058	2,058	2,600	2,600	-	0.00%
Utilities/Hydro	3,635	3,447	7,800	6,800	(1,000)	-12.82%
Utilities/Water & Sewer	1,685	1,099	2,800	2,800	-	0.00%
Total Operational	16,453	10,842	20,200	20,200	-	0.00%
TOTAL EXPENDITURES	21,596	15,640	26,900	27,000	100	0.37%
(SURPLUS)/DEFICIT - ACCRUAL	21,596	15,640	26,900	27,000	100	0.37%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	21,596	15,640	26,900	27,000	100	0.37%

COUNTY OF HURON**Property Services - Ambulance Stations - Tuckersmith**

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
EXPENDITURES						
EQUIPMENT						
Equipment Repairs & Maint.	-	-	200	-	(200)	-100.00%
Total Equipment	-	-	700	-	(700)	-100.00%
PURCHASED SERVICE						
Insurance	1,184	1,175	1,200	1,300	100	8.33%
Snow Removal Contract	4,117	2,884	8,000	8,000	-	0.00%
Total Purchased Service	5,301	4,059	9,200	9,300	100	1.09%
OPERATIONAL						
Grounds Maintenance	177	2,089	500	-	(500)	-100.00%
Janitorial	1,047	1,026	-	1,200	1,200	0.00%
Maintenance & Repairs/Building	1,784	1,396	4,000	4,000	-	0.00%
Maintenance & Repairs/Electrical	2,470	645	2,000	2,000	-	0.00%
Maintenance & Repairs/HVAC	3,525	1,556	3,000	3,000	-	0.00%
Maintenance & Repairs/Plumbing	1,624	1,011	2,500	2,500	-	0.00%
Utilities/Heat	1,790	1,471	3,500	3,500	-	0.00%
Utilities/Hydro	5,038	5,198	9,000	7,800	(1,200)	-13.33%
Total Operational	17,453	14,392	25,000	24,000	(1,000)	-4.00%
TOTAL EXPENDITURES	22,754	18,451	34,900	33,300	(1,600)	-4.58%
(SURPLUS)/DEFICIT - ACCRUAL	22,754	18,451	34,900	33,300	(1,600)	-4.58%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	22,754	18,451	34,900	33,300	(1,600)	-4.58%

COUNTY OF HURON

Property Services - Ambulance Stations - Wingham

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
EQUIPMENT						
Equipment Repairs & Maint.	-	-	200	-	(200)	-100.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Total Equipment	-	30	200	-	(200)	-100.00%
PURCHASED SERVICE						
Insurance	1,184	1,175	1,200	1,300	100	8.33%
Snow Removal Contract	5,738	4,246	7,000	7,000	-	0.00%
Total Purchased Service	6,923	5,422	8,200	8,300	100	1.22%
OPERATIONAL						
Grounds Maintenance	1,104	1,160	1,000	1,000	-	0.00%
Janitorial	763	1,026	200	1,200	1,000	500.00%
Maintenance & Repairs/Building	1,054	1,813	1,800	1,800	-	0.00%
Maintenance & Repairs/Electrical	676	997	800	800	-	0.00%
Maintenance & Repairs/HVAC	525	263	800	800	-	0.00%
Maintenance & Repairs/Plumbing	280	137	1,000	1,000	-	0.00%
Utilities/Heat	1,706	1,507	3,000	2,500	(500)	-16.67%
Utilities/Hydro	2,953	2,837	4,800	4,300	(500)	-10.42%
Utilities/Water & Sewer	929	982	1,300	1,300	-	0.00%
Total Operational	9,991	10,722	14,700	14,700	-	0.00%
TOTAL EXPENDITURES	16,914	16,173	23,100	23,000	(100)	-0.43%
(SURPLUS)/DEFICIT - ACCRUAL	16,914	16,173	23,100	23,000	(100)	-0.43%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%

COUNTY OF HURON**Property Services - Ambulance Stations - Wingham****Budget for the year ending December 31, 2019**

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL COUNTY LEVY	16,914	16,173	23,100	23,000	(100)	-0.43%

COUNTY OF HURON
Property Services - Registry
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	43,712	43,712	43,712	50,534	6,822	15.61%
Total Other Revenue	43,712	43,712	43,712	50,534	6,822	15.61%
TOTAL REVENUE	43,712	43,712	43,712	50,534	6,822	15.61%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	14,158	14,445	15,392	15,621	229	1.49%
Total Salaries	14,158	14,445	15,392	15,621	229	1.49%
BENEFITS						
Statutory Benefits	1,167	1,191	1,235	1,295	60	4.86%
Extended Benefits	1,461	1,485	1,433	1,541	108	7.54%
OMERS	1,453	1,484	1,473	1,477	4	0.27%
Total Benefits	4,081	4,160	4,141	4,313	172	4.15%
Total Salaries and Benefits	18,238	18,606	19,533	19,934	401	2.05%
EQUIPMENT						
Equipment Repairs & Maint.	-	-	800	500	(300)	-37.50%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Total Equipment	-	-	800	500	(300)	-37.50%
PURCHASED SERVICE						
Insurance	478	490	500	510	10	2.00%
Total Purchased Service	478	490	500	510	10	2.00%
OPERATIONAL						
Grounds Maintenance	-	454	-	500	500	0.00%
Janitorial	12,428	12,544	12,000	12,000	-	0.00%
Maintenance & Repairs/Building	933	378	1,500	1,500	-	0.00%
Maintenance & Repairs/Electrical	1,163	-	1,300	1,100	(200)	-15.38%
Maintenance & Repairs/HVAC	1,473	2,591	1,200	1,500	300	25.00%
Maintenance & Repairs/Plumbing	128	491	1,400	1,100	(300)	-21.43%
Utilities/Heat	2,040	2,197	4,000	3,900	(100)	-2.50%

COUNTY OF HURON
Property Services - Registry
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Utilities/Hydro	4,700	4,817	6,400	6,300	(100)	-1.56%
Utilities/Water & Sewer	1,480	1,521	1,700	1,700	-	0.00%
Total Operational	24,345	24,994	29,500	29,600	100	0.34%
TOTAL EXPENDITURES	43,061	44,089	50,333	50,544	211	0.42%
(SURPLUS)/DEFICIT - ACCRUAL	(651)	377	6,621	10	(6,611)	-99.85%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(651)	377	6,621	10	(6,611)	-99.85%

COUNTY OF HURON
Property Services - Assessment
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	47,723	42,261	42,261	42,261	-	0.00%
Total Other Revenue	47,723	42,446	42,261	42,261	-	0.00%
TOTAL REVENUE	47,723	42,446	42,261	42,261	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	14,158	14,445	15,392	15,621	229	1.49%
Total Salaries	14,158	14,445	15,392	15,621	229	1.49%
BENEFITS						
Statutory Benefits	1,167	1,192	1,235	1,295	60	4.86%
Extended Benefits	1,462	1,486	1,433	1,541	108	7.54%
OMERS	1,453	1,484	1,473	1,477	4	0.27%
Total Benefits	4,082	4,162	4,141	4,313	172	4.15%
Total Salaries and Benefits	18,240	18,608	19,533	19,934	401	2.05%
EQUIPMENT						
Equipment Repairs & Maint.	1,328	16	2,000	1,000	(1,000)	-50.00%
Equipment Replacement New (under \$1,000)	-	-	800	-	(800)	-100.00%
Total Equipment	1,328	16	2,800	1,000	(1,800)	-64.29%
PURCHASED SERVICE						
Insurance	2,745	2,742	2,800	2,900	100	3.57%
Snow Removal Contract	4,138	3,202	4,500	4,500	-	0.00%
Total Purchased Service	6,883	5,944	7,300	10,200	2,900	39.73%
OPERATIONAL						
Garbage	3,519	3,434	3,000	3,000	-	0.00%
Grounds Maintenance	-	814	1,000	1,000	-	0.00%
Janitorial	22,965	18,980	18,758	19,000	242	1.29%
Maintenance & Repairs/Building	3,101	2,924	4,000	4,000	-	0.00%
Maintenance & Repairs/Electrical	143	2,299	2,500	2,500	-	0.00%
Maintenance & Repairs/HVAC	1,431	5,137	2,500	2,500	-	0.00%

COUNTY OF HURON
Property Services - Assessment
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
Maintenance & Repairs/Plumbing	422	465	1,200	1,200	-	0.00%
Taxes	12,188	14,100	13,000	15,000	2,000	15.38%
Utilities/Heat	3,526	3,682	7,000	6,000	(1,000)	-14.29%
Utilities/Hydro	13,166	8,184	18,500	16,500	(2,000)	-10.81%
Utilities/Water & Sewer	1,412	1,023	2,200	2,200	-	0.00%
Total Operational	61,925	61,155	73,658	72,900	(758)	-1.03%
TOTAL EXPENDITURES	88,377	85,723	103,291	104,034	743	0.72%
(SURPLUS)/DEFICIT - ACCRUAL	40,654	43,277	61,030	61,773	743	1.22%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	40,654	43,277	61,030	61,773	743	1.22%

COUNTY OF HURON
Property Services - Assessment
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	365,184	365,184	365,184	365,184	-	0.00%
Third Party Recoveries	13,440	-	-	-	-	0.00%
Total Other Revenue	378,624	365,184	365,184	365,184	-	0.00%
TOTAL REVENUE	378,624	365,184	365,184	365,184	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	14,482	14,445	47,691	15,621	(32,070)	-67.25%
Total Salaries	54,336	53,983	47,691	50,099	2,408	5.05%
BENEFITS						
Statutory Benefits	4,684	4,663	4,109	4,329	220	5.35%
Extended Benefits	1,529	1,553	1,476	1,595	119	8.06%
OMERS	5,149	5,144	4,317	4,580	263	6.09%
Total Benefits	11,362	11,360	9,902	10,504	602	6.08%
Total Salaries and Benefits	65,698	65,344	57,593	60,603	3,010	5.23%
EQUIPMENT						
Equipment Repairs & Maint.	834	385	1,000	1,000	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	1,000	1,000	-	0.00%
Total Equipment	834	385	2,000	2,000	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	5,021	-	-	-	0.00%
Insurance	2,929	2,938	3,000	3,100	100	3.33%
Snow Removal Contract	7,604	6,182	7,000	7,500	500	7.14%
Total Purchased Service	10,533	14,141	10,000	10,600	600	6.00%
OPERATIONAL						
Garbage	3,242	3,489	2,400	2,400	-	0.00%
Grounds Maintenance	372	2,541	1,200	3,200	2,000	166.67%
Janitorial	5,265	2,014	2,500	2,500	-	0.00%
Maintenance & Repairs/Building	5,957	2,464	10,000	10,000	-	0.00%

COUNTY OF HURON
Property Services - Assessment
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
Maintenance & Repairs/Electrical	1,320	533	6,000	6,000	-	0.00%
Maintenance & Repairs/HVAC	7,749	12,039	10,000	10,000	-	0.00%
Maintenance & Repairs/Plumbing	1,914	480	4,000	4,000	-	0.00%
Utilities/Heat	15,539	18,608	17,000	17,000	-	0.00%
Utilities/Hydro	69,218	53,082	81,000	70,000	(11,000)	-13.58%
Utilities/Water & Sewer	4,217	3,807	5,500	5,500	-	0.00%
Total Operational	114,794	99,057	139,600	130,600	(9,000)	-6.45%
TOTAL EXPENDITURES	191,860	178,926	209,193	203,803	(5,390)	-2.58%
(SURPLUS)/DEFICIT - ACCRUAL	(186,764)	(186,258)	(155,991)	(161,381)	(5,390)	3.46%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(186,764)	(186,258)	(155,991)	(161,381)	(5,390)	3.46%

COUNTY OF HURON
Property Services - Assessment
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
EXPENDITURES						
PURCHASED SERVICE						
Insurance	-	-	600	-	(600)	-100.00%
Snow Removal Contract	-	204	-	300	300	0.00%
Total Purchased Service	-	204	600	300	(300)	-50.00%
OPERATIONAL						
Grounds Maintenance	-	712	-	-	-	0.00%
Maintenance & Repairs/Building	-	-	500	-	(500)	-100.00%
Utilities/Hydro	1,135	1,013	1,500	1,300	(200)	-13.33%
Total Operational	1,152	1,725	2,000	1,700	(300)	-15.00%
TOTAL EXPENDITURES	1,152	1,929	2,600	2,000	(600)	-23.08%
(SURPLUS)/DEFICIT - ACCRUAL	1,152	1,929	2,600	2,000	(600)	-23.08%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	1,152	1,929	2,600	2,000	(600)	-23.08%

COUNTY OF HURON
Property Services - Gaol
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	123,192	123,192	123,192	123,192	-	0.00%
Total Other Revenue	123,192	123,192	123,192	123,192	-	0.00%
TOTAL REVENUE	123,192	123,192	123,192	123,192	-	0.00%
EXPENDITURES						
EQUIPMENT						
Equipment Repairs & Maint.	-	-	500	500	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	200	200	-	0.00%
Total Equipment	-	-	700	700	-	0.00%
PURCHASED SERVICE						
Insurance	2,026	2,056	2,100	2,200	100	4.76%
Total Purchased Service	2,307	2,056	2,100	2,200	100	4.76%
OPERATIONAL						
Grounds Maintenance	219	2,386	300	2,300	2,000	666.67%
Janitorial	228	194	500	500	-	0.00%
Maintenance & Repairs/Building	715	1,136	2,500	2,000	(500)	-20.00%
Maintenance & Repairs/Electrical	-	322	2,000	1,500	(500)	-25.00%
Maintenance & Repairs/HVAC	2,380	542	3,500	3,000	(500)	-14.29%
Maintenance & Repairs/Plumbing	138	341	2,000	1,500	(500)	-25.00%
Utilities/Heat	2,826	3,342	4,500	4,500	-	0.00%
Utilities/Hydro	2,687	1,838	4,000	3,500	(500)	-12.50%
Utilities/Water & Sewer	923	989	1,200	1,200	-	0.00%
Total Operational	10,393	11,090	20,500	20,000	(500)	-2.44%
TOTAL EXPENDITURES	12,700	13,146	23,300	22,900	(400)	-1.72%
(SURPLUS)/DEFICIT - ACCRUAL	(110,492)	(110,046)	(99,892)	(100,292)	(400)	0.40%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%

COUNTY OF HURON

Property Services - Gaol

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL COUNTY LEVY	(110,492)	(110,046)	(99,892)	(100,292)	(400)	0.40%



COUNTY OF HURON
2019 BUDGET

Health Unit

HURON COUNTY HEALTH UNIT 2019 BUDGET

The Huron County Health Unit is mandated by the Health Promotion and Protection Act to provide public health programs and service to the communities of Huron County. We support and protect the physical and mental health and well-being of the health unit population. We use a population health approach, focused on promoting healthy lifestyles and prevent diseases to improve the health of the population.

The new Ontario Public Health Standards came into effect January 1, 2018. These standards define the responsibility of the board of health in an integrated health system and are informed by the core public health functions which include: assessment and surveillance, health promotion and policy development, health protection, and emergency management.

This budget reflects the funding provided by the Ministry during the 2018 budget year. The Management Team at the Health Unit have attempted to bring forward a budget that does not impact services provided to the communities within Huron County.

HEALTH UNIT SUMMARY REPORT

This report represents the summary of all the programs administered by the Health Unit. It shows the Ministry funding 74 %, the County 22.0 % and revenue from third party at 4.0 %. The next pages break the budget into the different funding envelopes.

MINISTRY OF HEALTH AND LONG-TERM CARE PROGRAMS

MANDATORY PROGRAMS

The Mandatory programs include services that meet the standards set out in the Protecting and Promoting the Health of Ontarians Ontario Public Health Standards: Requirements for Programs, Services, and Accountability. The program standards are grouped under two levels: Foundational Standards and Program Standards.

Foundational Standards are divided into four areas: population health assessment, health equity, effective public health practice and emergency management. Health Unit programs such as communications, epidemiology, program evaluation and health equity programs are budgeted for here.

Program standards include:

- Chronic Disease Prevention and Well-being: programs developed under this category target such things as healthy eating and weights, smoking prevention, co-ordination and enforcement, physical activity, mental health, screening for chronic disease and early detection of cancer.
- Food Safety, Safe Water and Healthy Environments: includes food safety, safe water (drinking water and recreational water including beach management), and health hazard prevention and management.
- Substance Use and Injury Prevention: includes road and off-road safety. Cannabis and alcohol safe consumption guidelines as well as falls prevention.
- Healthy Growth and Development: includes reproductive health, child health, preconception health, positive parenting, breastfeeding, and mental health. Healthy Babies and Healthy Children is also mandated in this standard but this program has its own separate funding.
- Immunizations: includes inventory of vaccine and distribution of vaccine to local providers.
- Infectious and Communicable Disease Prevention and Control: includes prevention and control of diseases of public health significance, sexual transmitted infections and blood borne infections, rabies control, vector-borne disease prevention. Also includes infection prevention and control programming.
- School Health: includes immunizations programs for students and review of student immunization records. Oral health screening and vision screening. Healthy school initiative programs and services directed at students to promote health.

Provincial revenue has been updated to reflect the approved funding received in 2018. As long as the Ministry uses the current funding formula the Health Unit does not expect to receive an increase in 2019.

The wages and benefits in the mandatory program shows an increase of 2.10% from the 2018 budget. Increase are grid movements and cost of living increases. In 2019, the current 2018 maternity leaves will be funded at a full replacement.

Purchase of Service grouping shows a 10.96% decrease in total from 2018. This is due to a change in the budgeting process. In 2018, the nurse initiative funding did not fully fund the costs of total FTE coded to that account so \$43,640 of Mandatory program funding was transferred through intra county purchases to make up the difference in the nurse initiative funding. This year the nurse initiative funding reflects the actually FTE allotment covered by the 100% funded programs.

The Operational grouping shows a decrease. The training, conferences and depreciation line make up a significant portion of the decrease. The depreciation amount was changed to be reflective of the actuals in 2018.

The Program line has no changes for the 2019 budget.

The County contribution is \$1,573,835 or 30% of the net costs for the Mandatory Programs.

PROVINCIALY FUNDED NURSING INITIATIVES

The 2019 budget separates the safe food and safe water and the needle exchange from the nursing initiatives.

This reports includes 100% provincially funded programs. The programs included are:

Chief Nursing Officer	\$121,500
Infection Prevention and Control Nurses Initiative	\$ 90,100
Public Health Nurse Initiative	\$180,500

These programs fund 3.37 FTEs.

SAFE FOOD and SAFE WATER

It was decided to separate this funding into its own set of accounts within the financial system. This will provide us with better reporting to the Ministry.

Enhanced Safe Water Initiative	\$ 15,500
Enhanced Food Safety – Haines Initiative	\$ 25,000

The safe water funding is used to fund the beach water quality monitoring program. The food safety funding is used to fund staff who conduct food safety related activities.

SARS\DI SEASE CONTROL

This program is funded 100% by the Province for programs and services related to infectious disease control. This program was started by the Ministry after the SARS crisis to aid in the management of disease and outbreaks. There is no changes from the 2018 budget year.

HARM REDUCTION PROGRAM

This program includes the funding for the Needle Exchange and the new Harm Reduction funding.

Needle Exchange	\$ 10,000
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Harm Reduction Enhancement	\$ 150,000
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The NEP funds is to be used to purchase needle and syringes and disposal costs. The Harm Reduction funds are to be used for staffing to build sustainable community outreach, naloxone distribution and training and to assist the health unit to take a leadership role in establishing systems to identify and track the associated risks.

HEALTHY SMILES ONTARIO

This program is 100% funded by the Ministry and have no effect on the County contribution.

SMOKE FREE ONTARIO

Separate funding is provided for co-ordination, smoking prevention (youth), cessation and electronic cigarettes/tobacco/cannabis control. This program is fully funded by the Ministry.

SMALL DRINKING WATER SYSTEMS

This program is funded 75/25 between the Province and the County. The Health Unit is required to provide oversight to three categories of small drinking water systems. There is no change in funding from the 2018 budget.

VECTOR BORNE DISEASES

This program is funded 75% by the Province, 25% by the County to provide programs related to the monitoring, prevention and control of West Nile virus and other vector-borne illnesses such as Lyme Disease. This includes seasonal insect trapping, identification and testing.

DESTINATION PROSPERITY PROGRAM

This program was funded for three years at 100% by the United Way. It supports a .5 FTE Community Developer. The funds are coming to an end in 2019, the Health Unit will receive funds for January to March of 2019.

MINISTRY OF CHILDREN AND YOUTH SERVICES

HEALTHY BABIES, HEALTHY CHILDREN

This funding flows from the Ministry of Children and Youth Services. It is a prevention and early intervention initiative to provide support and services to families with children from birth up to six years of age. HBHC is a required program and is 100% funded.

COUNTY PROGRAMS

Onsite-Sewage Program

This program is funded by fees and the County (when warranted). It is a County program administered by the Health Unit and it provides for the enforcement of the Part 8 program (sewage systems) under the Ontario Building Code for the municipalities of A-C-W, Central Huron, Huron East and Goderich.

Plumbing Program

This program is funded by fees and the County (when warranted). It is a County program administered by the Health Unit and it provides for the enforcement of the Part 7 program (plumbing) under the Ontario Building Code for all the lower tier municipalities except Morris-Turnberry and North Huron.

Two Plumbing Inspectors and .5 Program Support deliver these two programs.

FTEs

Programs	Full Time FTE	Part Time FTE
Mandatory Program	41.97	4.83
Nursing Initiatives	3.37	
Safe Water/Safe Food		0.21
Sars/Disease Control	1.00	
Harm Reduction Program	1.30	.25
Low Income Dental Program	1.50	
Smoke Free Ontario	2.68	0.97
Small Drinking Water System	0.24	
Vector Borne/West Nile	0.90	0.30
Destination Prosperity		0.50
Healthy Babies/Healthy Children	4.51	1.30
On-Site System	0.75	
Plumbing Program	1.75	
TOTAL	59.97	8.36

County of Huron
Health Unit
Total Capital Requirements
For the year ending December 31, 2019

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Computer yearly upgrades			Medium		39,000		
TOTAL CAPITAL FUNDING REQUEST					39,000		
LESS: DEPRECIATION					(39,000)		
NET CAPITAL FUNDING REQUIREMENTS					-		

COUNTY OF HURON

Health Unit - Summary

Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	4,452,302	4,568,437	4,474,716	4,580,116	105,400	2.36%
Provincial Project Grants	937,933	991,081	1,023,200	948,100	(75,100)	-7.34%
Total Provincial Grants	5,390,235	5,559,518	5,497,916	5,528,216	30,300	0.55%
OTHER REVENUE						
Fees/Licenses	296,367	257,139	238,908	238,000	(908)	-0.38%
Miscellaneous Revenue	48,592	850	-	-	-	0.00%
Intra County Recoveries	121,037	95,105	90,640	7,000	(83,640)	-92.28%
Rent/Lease	6,000	6,000	6,000	6,000	-	0.00%
Third Party Recoveries	66,842	97,205	35,690	19,000	(16,690)	-46.76%
Total Other Revenue	539,143	456,298	371,238	270,000	(101,238)	-27.27%
TOTAL REVENUE	5,929,378	6,015,816	5,869,154	5,798,216	(70,938)	-1.21%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	3,902,299	4,187,278	4,335,990	4,537,636	201,646	4.65%
Salaries - Part Time	742,739	592,086	667,099	449,966	(217,133)	-32.55%
Salaries - Time Off in Lieu Owing	976	5,102	-	-	-	0.00%
Councillor's Remuneration	13,767	13,442	24,000	24,000	-	0.00%
Total Salaries	4,659,781	4,797,908	5,027,089	5,011,602	(15,487)	-0.31%
BENEFITS						
Statutory Benefits	335,872	340,012	343,648	345,499	1,851	0.54%
Extended Benefits	340,518	343,085	383,315	391,645	8,330	2.17%
OMERS	431,877	406,845	478,548	482,386	3,838	0.80%
Total Benefits	1,108,268	1,089,942	1,205,511	1,219,530	14,019	1.16%
Total Salaries and Benefits	5,768,049	5,887,850	6,232,601	6,231,132	(1,469)	-0.02%
EQUIPMENT						
Equipment Rentals/Leases	18,079	27,830	22,141	22,141	-	0.00%
Equipment Repairs & Maint.	3,600	2,584	2,500	2,500	-	0.00%
Equipment Replacement New (under \$1,000)	10,213	11,717	5,750	5,750	-	0.00%
Total Equipment	31,892	42,131	30,391	30,391	-	0.00%
PURCHASED SERVICE						
Audit	12,110	12,400	12,400	13,000	600	4.84%
Consulting/Professional Fees	223,385	184,515	8,500	8,500	-	0.00%
Insurance	26,743	26,440	27,000	28,200	1,200	4.44%
Occupational Accident Insurance	6,631	6,867	7,748	8,000	252	3.25%
Intra County Purchases	58,403	57,605	53,140	7,000	(46,140)	-86.83%
Corporate Service Allocations	259,229	259,229	259,229	259,229	-	0.00%

COUNTY OF HURON
Health Unit - Summary
Budget for the year ending December 31, 2019

	2017 Actuals	2018 Forecast Actual	2018 Budget	2019 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Legal Fees	11,702	3,775	22,450	22,450	-	0.00%
Printing (External)	24,447	14,380	10,150	10,150	-	0.00%
Miscellaneous Services	36,894	-	-	-	-	0.00%
Total Purchased Service	659,544	565,211	400,617	356,529	(44,088)	-11.01%
OPERATIONAL						
Advertising	14,507	7,959	15,300	15,300	-	0.00%
Associations/Memberships	12,195	12,251	14,350	14,350	-	0.00%
Bank Charges	7,937	9,801	5,500	5,500	-	0.00%
Conventions/Conferences	16,287	35,362	23,300	24,800	1,500	6.44%
Office Expense	(518)	1,253	2,849	2,849	-	0.00%
Postage/Courier	13,442	12,705	12,500	12,500	-	0.00%
Publications & Subscriptions	3,106	3,638	2,973	2,973	-	0.00%
Rent	247,251	246,512	248,989	248,989	-	0.00%
Staff Training	34,745	39,642	46,461	49,274	2,813	6.05%
Telecommunications	48,368	38,338	46,829	46,829	-	0.00%
Travel/Meals	154,322	147,459	150,933	150,727	(206)	-0.14%
Depreciation - Capital Assets	53,755	53,397	70,000	39,000	(31,000)	-44.29%
Total Operational	605,397	608,317	639,984	613,091	(26,893)	-4.20%
PROGRAM						
Medical Supplies	42,822	43,185	22,000	22,000	-	0.00%
Purchase of Service	114,338	108,631	91,552	91,552	-	0.00%
Miscellaneous Program	1,576	-	-	-	-	0.00%
Program Supplies & Costs	121,659	105,294	92,749	94,261	1,512	1.63%
Promotion/Public Relations	5,659	8,062	5,600	5,600	-	0.00%
Total Program	286,054	265,173	211,901	213,413	1,512	0.71%
TOTAL EXPENDITURES	7,350,936	7,368,681	7,515,494	7,444,556	(70,938)	-0.94%
(SURPLUS)/DEFICIT - ACCRUAL	1,421,558	1,352,865	1,646,340	1,646,340	0	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(30,000)	(39,000)	(9,000)	30.00%
Add Capital Asset Expenditures			30,000	39,000	9,000	30.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	1,421,558	1,352,865	1,646,340	1,646,340	0	0.00%