



COUNTY OF HURON

2018 APPROVED

BUDGET

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County of Huron

2018 Budget

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COUNTY OF HURON
2018 BUDGET

Consolidated

County of Huron
CONSOLIDATED APPROVED BUDGET
Funding Requirements
For the year ending December 31, 2018

Department	2017 Levy	Operating (less Depreciation)	Capital Expenditures	Unused Dep'n raised*	Transfer to/From Reserves	2018 Levy	Change YoY \$	Change YoY %	% Impact on Levy
REVENUE									
Total Taxation	39,015,218	28,954,298	15,527,179	199,472	(4,495,275)	40,185,674	1,170,457	3.00%	
TOTAL TAXATION	39,015,218	28,954,298	15,527,179	199,472	(4,495,275)	40,185,674	1,170,457	3.00%	3.00%
Supplementary Taxes	550,000	550,000				550,000	-	0.00%	0.00%
Payments-in-lieu	275,000	275,000				275,000	-	0.00%	0.00%
Ontario Municipal Partnership Fund	2,033,500	1,728,500				1,728,500	(305,000)	-15.00%	0.78%
Investment Income	600,000	600,000				600,000	-	0.00%	0.00%
Total Other Revenue	3,458,500	3,153,500	-	-	-	3,153,500	(305,000)	-8.82%	0.78%
TOTAL REVENUE	42,473,718	32,107,798	15,527,179	199,472	(4,495,275)	43,339,174	865,457	2.04%	2.22%
NET EXPENDITURES									
Public Works	13,779,254	5,065,565	10,083,335		(705,115)	14,443,784	664,530	4.82%	1.70%
Waste Management	99,000	100,000				100,000	1,000	1.01%	0.00%
Fleet	-	(943,990)	1,083,000		(139,010)	-	-	0.00%	0.00%
Total Public Works	13,878,254	4,221,575	11,166,335	-	(844,125)	14,543,784	665,530	4.80%	1.71%
Huronview	2,023,416	1,662,260	441,420	84,937	(154,520)	2,034,097	10,681	0.53%	0.03%
Huronlea	1,279,302	1,120,006	272,063	2,280	(49,163)	1,345,186	65,884	5.15%	0.17%
Homes for the Aged	3,302,718	2,782,266	713,483	87,217	(203,683)	3,379,283	76,565	2.32%	0.20%
Library Services	2,871,418	2,630,957	380,963	69,037	(141,363)	2,939,594	68,176	2.37%	0.17%
Museum and Cultural Services	1,393,057	1,442,063	67,000		(37,500)	1,471,563	78,506	5.64%	0.20%
Total Library & Cultural Services	4,264,475	4,073,020	447,963	69,037	(178,863)	4,411,157	146,682	3.44%	0.38%
Health Unit	1,646,317	1,576,340	30,000	40,000		1,646,340	23	0.00%	0.00%
Total Health Unit	1,646,317	1,576,340	30,000	40,000	-	1,646,340	23	0.00%	0.00%
Planning & Development	1,332,664	1,361,138	18,500		(7,000)	1,372,638	39,974	3.00%	0.10%
Water Source Protection	425,710	425,710				425,710	-	0.00%	0.00%
Forest Conservation	237,815	263,977	25,000		(25,000)	263,977	26,162	11.00%	0.07%
Total Planning	1,996,189	2,050,825	43,500	-	(32,000)	2,062,325	66,136	3.31%	0.17%
Social Services	1,105,763	979,204	18,500			997,704	(108,059)	-9.77%	(0.28)%
Social Housing	2,631,756	1,870,310	1,145,936		(275,176)	2,741,070	109,314	4.15%	0.28%
Children Services/Early Years	405,911	403,773	9,000			412,773	6,862	1.69%	0.02%
Physical Services	917,485	354,958	952,342		(293,738)	1,013,562	96,077	10.47%	0.25%
Total Social Services	5,060,915	3,608,245	2,125,778	-	(568,914)	5,165,109	104,194	2.06%	0.27%
Ambulance	6,210,043	6,106,591	361,500		(90,000)	6,378,091	168,048	2.71%	0.43%
Emergency Management	114,432	135,901				135,901	21,469	18.76%	0.06%
EMS Fleet	107,000	(293,000)	395,000			102,000	(5,000)	-4.67%	(0.01)%

County of Huron
CONSOLIDATED APPROVED BUDGET
Funding Requirements
For the year ending December 31, 2018

Department	2017 Levy	Operating (less Depreciation)	Capital Expenditures	Unused Dep'n raised*	Transfer to/From Reserves	2018 Levy	Change YoY \$	Change YoY %	% Impact on Levy
Community Notification 2016/Paramed	-	42,200				42,200	42,200	0.00%	0.11%
Huron County EMS	6,431,475	5,991,692	756,500	-	(90,000)	6,658,192	226,717	3.53%	0.58%
Economic Development	1,054,020	1,381,208	22,000		(278,000)	1,125,208	71,188	6.75%	0.18%
Total Economic Development	1,054,020	1,381,208	22,000	-	(278,000)	1,125,208	71,188	6.75%	0.18%
Council	567,201	588,290	-	500		588,790	21,589	3.81%	0.06%
Accessibility Committee	63,372	63,998				63,998	626	0.99%	0.00%
CAO/Clerk	599,994	620,766	1,000	2,718		624,484	24,490	4.08%	0.06%
Human Resources	498,885	541,705	40,834		(38,000)	544,539	45,654	9.15%	0.12%
Treasury	797,767	795,913	11,700			807,613	9,846	1.23%	0.03%
Information Technology/GIS/911	1,726,979	1,883,289	101,686		(31,000)	1,953,975	226,996	13.14%	0.58%
Huron County Court Services (POA)	(442,444)	(315,095)	6,400		(1,000)	(309,695)	132,749	-30.00%	0.34%
Corporate Expense	1,027,601	2,243,762	60,000		(2,229,690)	74,072	(953,529)	-92.79%	(2.44)%
Total Administration	4,839,355	6,422,628	221,620	3,218	(2,299,690)	4,347,776	(491,579)	-10.16%	(1.26)%
Total Net Expenditures	42,473,718	32,107,798	15,527,179	199,472	(4,495,275)	43,339,174	865,457	2.04%	2.22%
SURPLUS (DEFICIT)	(0)	-	-	-	-	-	0		

* Note - Depreciation that is levied above actual capital expenditures as per Ontario Regulation 284/09 made under the Municipal Act, 2001

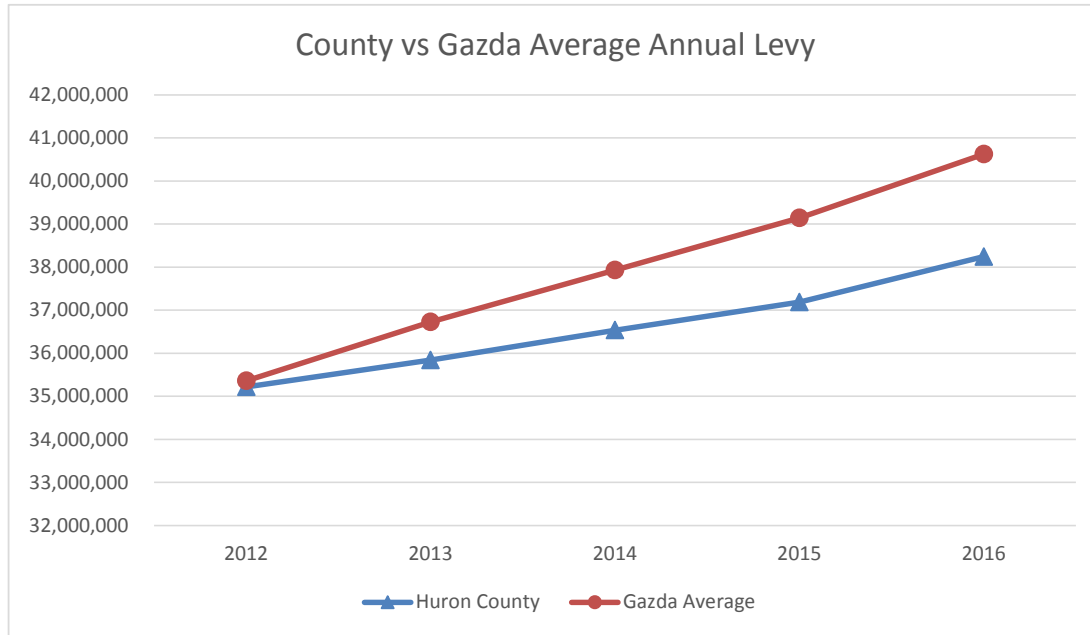
County of Huron

5 year Levy Increase - Gazda Comparison

	2012	2013	2014	2015	2016
Huron County	35,220,184	35,843,885	36,537,103	37,189,308	38,240,992
Gazda Average	35,361,582	36,725,509	37,932,079	39,140,887	40,622,133

Source of information: Published FIR's

	5 year Increase	Annualized
Huron County	8.6%	2.1%
Gazda Average	14.9%	3.5%



Gazda Comparators

Elgin
Middlesex
Lanark
Bruce
Northumberland
Leeds
Renfrew
Grey

County of Huron
Levy History

		Actual Levy	Levy Increase
2000		\$ 17,746,316	-1.30%
2001		\$ 18,367,400	3.50%
2002		\$ 19,081,200	3.89%
2003		\$ 20,607,696	8.00%
2004		\$ 24,729,235	20.00%
2005		\$ 29,026,497	17.38%
2006		\$ 29,442,257	1.43%
2007		\$ 30,605,580	3.95%
2008		\$ 31,921,620	4.30%
2009		\$ 32,493,995	1.79%
2010		\$ 32,981,405	1.50%
2011		\$ 33,885,545	2.74%
2012		\$ 34,224,400	1.00%
2013		\$ 35,069,125	2.47%
2014		\$ 35,595,888	1.50%
2015		\$ 36,307,805	2.00%
2016		\$ 37,397,039	3.00%
2017		\$ 39,015,218	4.33%
18 Year Average			4.53%

County of Huron
2018 Gross Revenue and Operating Costs
(excluding capital and reserves)

Department	2018 Revenue (\$)	2018 Operating Expenditures (\$)	% Costs Funded by Levy
Public Works	4,378,172	16,451,737	73%
Fleet	2,369,396	2,018,406	0%
Waste Management	30,000	130,000	77%
Homes for the Aged	14,381,237	17,902,520	20%
Library	249,244	3,330,201	93%
Museum and Cultural Services	200,726	1,655,889	88%
Planning	246,000	2,316,873	89%
IT	390,232	1,632,441	76%
GIS	18,000	757,710	98%
Social Services/Housing/Childre	17,637,722	21,589,338	18%
Property Services	1,716,113	2,689,783	36%
EMS - Paramedic Services	6,283,728	12,516,319	50%
Other EMS programs	-	178,701	100%
Economic Development	530,033	1,932,741	73%
Corporate	-	2,288,520	100%
HR	147,259	693,380	79%
Treasury	230,657	1,032,972	78%
CAO/Clerk	122,474	746,958	84%
HCAAC	-	63,998	100%
Council	-	588,790	100%
POA	995,000	685,814	0%
Health Unit	5,869,154	7,515,494	22%
Total	55,795,147	98,718,584	43%

County of Huron
2018 Budget
Future Sustainability

Description	Amount
Ambulance Base Reserves	\$ 129,104
Future Paving	\$ 1,500,000
Total	\$ 1,629,104

County of Huron
2018 Budget
Staffing Changes

Department	FTE Change	\$ Budget Impact	Details
Library Services			No staff changes
EMS		\$ 42,200	Community Paramedicine - 2018 Funded from Levy (2017 Reserve)
Economic Development			No staff changes
Public Works/Fleet			No staff changes
Homes for the Aged			No staff changes
Cultural Services			No staff changes
Planning & Development	(1)		Reallocation of Planning Manager position to Treasury/IT
Social Services (Child Care / Early Years)	1	\$ -	50 / 50 Child Care and Early Years - additional funding to cover full position
Social Services (Public Housing/Facilities)	1	\$ 97,220	New Capital Works Technician - increase in projects due to aging infrastructure
Council			No staff changes
Accessibility Committee			No staff changes
Corporate			No staff changes
CAO/Clerk			No staff changes
Human Resources			No staff changes
Treasury	1	\$ -	New Position - no incremental costs (\$83,000 re-allocation from Planning)
Information Technology	1	\$ 23,245	New Position - incremental cost \$23,245 - (\$85,945 annual cost, \$62,700 reallocated from Planning)
Information Technology		\$ 90,000	40 hrs for 6 staff (up from 35 with TOIL)
Huron County Court Services (POA)			No staff changes
TOTAL		\$ 252,665	

County of Huron
Total Full Time Equivalents

Department	2017	2018	Change	Comments
CAO/Clerk	5.00	5.00	-	
Accessibility	-	0.60	0.60	Formerly budget as a contract position, not an increase in overall costs
Corporate			-	From reserve - accomodation (2017 - \$58,000, 2018 - \$30,000)
Treasury	8.00	9.00	1.00	Planning reallocation
IT/GIS/911	16.40	17.40	1.00	Planning reallocation
POA	3.00	3.00	-	
Human Resources	5.00	5.00	-	
Public Works/Fleet	50.82	51.21	0.39	Total # of staff have not changed - Correction of summer student hours (800) in salary spreadsheet
EMS	83.87	84.25	0.38	Total # of staff have not changed - backfill replacement (variable)
Library	30.20	30.20	-	
Cultural Services	9.80	9.80	-	
Planning	16.20	15.20	(1.00)	Treasury/IT reallocation
Economic Development	10.00	10.00	-	
Homes for the Aged	182.46	181.45	(1.01)	Replacement hours (variable)
Social and Property Services	51.50	53.02	1.52	New Capital Works Technician, Fully funded Child Care position
TOTAL	472.25	475.13	2.88	

County of Huron
Total Capital Requirements
For the year ending December 31, 2018

Capital Expense	Total Cost	Funded by Depreciation	Funded by Levy	External Funding	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
TOTAL LIBRARY	\$ 380,963	\$ 324,800	\$ -	\$ -	\$ 56,163	\$ -
TOTAL MUSEUM	\$ 67,000	\$ 13,100	\$ 46,400	\$ -	\$ 7,500	\$ -
TOTAL EMS	\$ 756,500	\$ 419,000	\$ 247,500	\$ -	\$ 90,000	\$ -
TOTAL PUBLIC WORKS	\$ 10,083,335	\$ 5,222,083	\$ -	\$ 4,155,172	\$ 706,080	\$ 489,489
TOTAL FLEET	\$ 1,083,000	\$ 593,000	\$ -	\$ 350,990	\$ 139,010	\$ -
TOTAL HOMES FOR THE AGED	\$ 713,483	\$ 509,800	\$ -	\$ -	\$ 203,683	\$ 142,000
TOTAL HUMAN RESOURCES	\$ 40,834	\$ 2,834	\$ -	\$ -	\$ 38,000	\$ -
TOTAL HEALTH UNIT	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -
TOTAL INFORMATION TECHNOLOGY	\$ 101,686	\$ 98,630	\$ 3,056	\$ -	\$ -	
TOTAL PLANNING	\$ 43,500	\$ 11,500	\$ -	\$ -	\$ 32,000	\$ -
TOTAL SOCIAL SERVICES	\$ 1,173,436	\$ 513,289	\$ 159,111	\$ 225,860	\$ 275,176	\$ 185,040
TOTAL PROPERTY SERVICES	\$ 952,342	\$ 355,212	\$ 174,288	\$ 25,585	\$ 397,257	\$ 263,500
TOTAL TREASURY	\$ 11,700	\$ 6,402	\$ 5,298	\$ -	\$ -	\$ -
TOTAL PROVINCIAL OFFENCES	\$ 6,400	\$ 5,400	\$ -	\$ -	\$ 1,000	\$ -
TOTAL CAO	\$ 1,000	\$ 1,000	\$ -	\$ -	\$ -	\$ -
TOTAL CORPORATE	\$ 60,000	\$ -	\$ -	\$ -	\$ 60,000	\$ -
TOTAL ECONOMIC DEVELOPMENT	\$ 22,000	\$ 21,500	\$ 500	\$ -	\$ -	\$ -
TOTAL CAPITAL EXPENDITURES	\$ 15,527,179	\$ 8,127,550	\$ 636,153	\$ 4,757,607	\$ 2,005,869	\$ 1,080,029

County of Huron
Total Capital Requirements
For the year ending December 31, 2018

Capital Expense	Total Cost	Funded by Depreciation	Funded by Levy	External Funding	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
LIBRARY						
Computer Replacement	\$ 47,300	\$ 47,300				
Exeter/Bayfield (7 chairs)	\$ 1,500	\$ 1,500				
Book Budget	\$ 269,000	\$ 269,000				
Electronic Resources	\$ 7,000	\$ 7,000				
Clinton Library Project	\$ 55,000				\$ 55,000	
Seaforth Refurbish	\$ 1,163				\$ 1,163	
TOTAL LIBRARY	\$ 380,963	\$ 324,800	\$ -	\$ -	\$ 56,163	\$ -
MUSEUM						
Theatre Renovation	\$ 5,000	\$ 5,000				
Corporate Records Shelving	\$ 10,000	\$ 8,100	\$ 1,900			
Archives Equipment/Reading Room Renovation	\$ 13,000		\$ 13,000			
Replacement Computers	\$ 6,000		\$ 6,000			
Ergonomic Chairs for Rentals	\$ 5,500		\$ 5,500			
Off-site Storage Mezzanine Railings	\$ 10,000		\$ 10,000			
Office Reorganization	\$ 10,000		\$ 10,000			
Permanent Gallery Display Cases	\$ 7,500				\$ 7,500	
TOTAL MUSEUM	\$ 67,000	\$ 13,100	\$ 46,400	\$ -	\$ 7,500	\$ -
EMS and Paramedic Services						
Ambulance (1)	\$ 155,000	\$ 155,000				
Ambulance (2)	\$ 155,000	\$ 155,000				
RRU - Paramedic Unit	\$ 85,000	\$ 85,000				
Emergency Support Trailer	\$ 35,000				\$ 35,000	
Power Load System & Power Stretcher (1)	\$ 53,000	\$ 24,000	\$ 29,000			
Power Load System & Power Stretcher (2)	\$ 53,000		\$ 53,000			
Spare Power Stretcher	\$ 20,000		\$ 20,000			
Paramedic Defibrillator	\$ 35,000		\$ 35,000			
Public Access Defibrillators	\$ 35,000		\$ 35,000			
Defibrillator & Autopulse Batteries	\$ 6,000		\$ 6,000			

County of Huron
Total Capital Requirements
For the year ending December 31, 2018

Capital Expense	Total Cost	Funded by Depreciation	Funded by Levy	External Funding	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
Stairchairs	\$ 7,500		\$ 7,500			
Scoop Stretchers	\$ 6,000		\$ 6,000			
Medical Bag Replacement	\$ 6,500		\$ 6,500			
Base Furniture	\$ 7,500		\$ 7,500			
Computer Replacement	\$ 30,000		\$ 30,000			
iSimulate Training System	\$ 12,000		\$ 12,000			
Zurich Base - Reno	\$ 50,000				\$ 50,000	
Door Swipes at Bases - carryforward	\$ 5,000				\$ 5,000	
TOTAL EMS	\$ 756,500	\$ 419,000	\$ 247,500	\$ -	\$ 90,000	\$ -
PUBLIC WORKS						
FACILITY MANAGEMENT PROGRAM	\$ 244,000					
Public Works Building - Asset Management Plan (excluding Wingham Patrol)	\$ 50,000			\$ 50,000		
Wingham Patrol - Site Plan	\$ 40,000	\$ 40,000				
Auburn Shop - Storm Pond Drainage	\$ 20,000					\$ 20,000
Thermal Processing Unit	\$ 17,000	\$ 17,000				
Auburn Mechanic space heater replacement	\$ 17,000					\$ 17,000
Wingham Bridge Shop Ridge Cap replacement	\$ 20,000					\$ 20,000
Auburn Shop - Gutter Replacement	\$ 80,000	\$ 80,000				
ROAD SAFETY PROGRAM	\$ 400,000					
Pedestrian Crossing County Road 21 (Huron Park)	\$ 20,000	\$ 20,000				
Radar Speed Board and logger (5 units)	\$ 30,000	\$ 30,000				
Intersection Safety Review - County Rd 4 / 25 (Blyth)	\$ 50,000					\$ 50,000
Guiderail Replacement - Jervis Bridge approach	\$ 125,000	\$ 125,000				
Guiderail Replacement (list yet to be determined)	\$ 175,000					\$ 175,000
MINOR DRAINAGE RENEWAL PROGRAM	\$ 75,000					
St. Joseph Culvert and Outlet replacement/lining	\$ 75,000	\$ 75,000				

County of Huron
Total Capital Requirements
For the year ending December 31, 2018

Capital Expense	Total Cost	Funded by Depreciation	Funded by Levy	External Funding	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
TOOLS/EQUIPMENT PROGRAM	\$ 68,000					
Asphalt/Gravel Core Sampler	\$ 25,000	\$ 25,000				
Special Events Trailer	\$ 18,000	\$ 18,000				
Road Closure Trailer Lighting Packages	\$ 25,000	\$ 25,000				
ROAD RENEWAL PROGRAM	\$ 4,479,336					
CR 32-xx 450mm 30m steel pipe bore	\$ 16,500	\$ 16,500				
CR 32-xx 600mm 30m steel pipe bore	\$ 18,900	\$ 18,900				
CR 87 CIP (PCI 62, From County Rd 28 to Wellington County Border, 12 km)	\$ 2,430,000	\$ 547,609		\$ 1,882,391		
CR 87 Shouldering	\$ 136,390	\$ 136,390				
CR 87 Paving Joints	\$ 24,982	\$ 24,982				
CR 87 CSP Lining (3)	\$ 31,342					\$ 31,342
CR 87 Culvert Maintenance (Ditching/Erosion Protection)	\$ 9,667					\$ 9,667
87-10.7 Culvert Repairs	\$ 7,632					\$ 7,632
87-15.3 Culvert Repairs	\$ 30,528					\$ 30,528
87-12.0 Culvert Repairs	\$ 50,880					\$ 50,880
CR 87 Ditching (272m)	\$ 4,579					\$ 4,579
CR 87 Additional Guiderails (360m)	\$ 16,587	\$ 16,587				
CR 87 Inspection and Testing	\$ 58,919	\$ 58,919				
CR 22 Pavement Preservation (18km) CR22-CR86	\$ 187,442	\$ 187,442				
	\$ -					
CR11 CSP Culvert Liners (6 Culverts)	\$ 62,684					\$ 62,684
CR11 CSP Culvert Replacement Open Cut (22 Culverts)	\$ 570,090	\$ 570,090				
CR11 Muncipal Drain Replacement (1200mm CSP) (2)	\$ 81,510	\$ 81,510				
CR11 Geotechnical Investigations for Culverts	\$ 10,176					\$ 10,176
CR11 Coring/Geotech for pavement design	\$ 30,528	\$ 30,528				

County of Huron

Total Capital Requirements

For the year ending December 31, 2018

Capital Expense	Total Cost	Funded by Depreciation	Funded by Levy	External Funding	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
Design for Seaforth/Egmondville Reconstruction	\$ 700,000	\$ 420,000		\$ 280,000		
LARGE STRUCTURE RENEWAL PROGRAM	\$ 2,604,516					
12-46.03 - Jamestown (Rigid Frame Bridge): 40m long, 11m wide, rehabilitation in 2018, BCI = 67						
14-08.3 (Concrete Culvert): 16m long, 3.05m wide, rehabilitation in 2018, BCI = 66	\$ 250,000	\$ 125,000		\$ 125,000		
15-25.4 - John Snell Bridge (Precast I-beam bridge): 31m long, 10.5m wide, rehabilitation in 1-3 years, BCI = 72	\$ 150,000	\$ 150,000				
25-43.4 (Steel Culvert): 4.0m span, 50m long, replacement in 2018, BCI = 35	\$ 814,080	\$ 14,080		\$ 800,000		
28-02.6 - Earl's Bridge (Precast T-beam Bridge): 25m long, 9.1m wide, rehabilitation in 2018, BCI = 47	\$ 254,936	\$ 254,936				
Culvert 86-0.3 Repair	\$ 60,000	\$ (20,000)		\$ 30,000		
				\$ 50,000		
86-12.7 (Concrete Culvert): 2.74m span, 30m long, replacement in 2018, BCI = N/A	\$ 540,500	\$ 12,719		\$ 270,250		
				\$ 257,531		
86-52.5 - Hislop's Bridge (Steel I-beam Bridge): 32m long, 14m wide, rehabilitation in 3-5 years, BCI = 67	\$ 230,000			\$ 230,000		
87-7.4 - Wroxeter Bridge (Rigid Frame Bridge): 54m long, 12m wide, rehabilitation in 2018 (repaving contract and approach works), BCI = 65	\$ 180,000			\$ 180,000		
BB23 (Precast T-beam Bridge): 9m long, 7.5m wide, rehabilitation in 3-5 years, BCI = 67	\$ 125,000	\$ 106,920			\$ 18,080	
MAJOR STRUCTURE PRE-CONSTRUCTION ENGINEERING PROGRAM	\$ 375,000					

County of Huron

Total Capital Requirements

For the year ending December 31, 2018

Capital Expense	Total Cost	Funded by Depreciation	Funded by Levy	External Funding	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
Bridge/Culvert Detailed Investigations Egmondville 12-11.7 Culvert 83-29.5 Culvert 83-3.2 Culvert 4-10.5 Culvert 31-3.6	\$ 75,000	\$ 75,000				
Engineering for replacement or major rehab 2019/2020 3-14.8 (Steel Culvert): 4.1m span, 24.4m long, replacement in 2019 4-29.7 (Concrete Culvert): 2.75m span, 25m long, replace in 1-3 years, BCI = 38 81-07.7 (Concrete Culvert): 5m span, 30m long, rehabilitation in 3-5 years, BCI = 55 83-19.2 (Rigid Frame Bridge): 2.65m span, 20m long, rehabilitation in 3-5 years, BCI = 50 84-09.0 (Concrete Culvert): 5.5m span, 21m long, rehabilitation in 3-5 years, BCI = 36 86-05.3 (Concrete Culvert): 4.2m span, 27m long, replacement in 2019, BCI = 41 86-15.4 (Concrete Culvert): 3.65m span, 27m long, potential replacement in 3-5 years, BCI = 27 BB31 (Steel I-beam Bridge) (Tri-County Bridge): 40m long, 10m wide, rehabilitation in 3-5 years, BCI = 54	\$ 300,000	\$ 300,000				
CARRY OVER ITEMS	\$ 1,063,250					
25-17 Belmore Road Reconstruction Carryforward	\$ 50,000				\$ 50,000	
Asset Management Systems	\$ 80,000				\$ 80,000	
Asset Management / GIS Systems	\$ 80,000				\$ 80,000	
Development Servicing Handbook/Guide	\$ 50,000				\$ 50,000	
Auburn Radio Tower Assessment	\$ 3,000				\$ 3,000	
Intersection Safety Improvement	\$ 50,000				\$ 50,000	

County of Huron

Total Capital Requirements

For the year ending December 31, 2018

Capital Expense	Total Cost	Funded by Depreciation	Funded by Levy	External Funding	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
Intersection Re-alignment - Josephine/HC4 (north of Wingham)	\$ 155,250	\$ 95,250			\$ 60,000	
Sign and Small Culvert Asset Inventory	\$ 65,000				\$ 65,000	
Security Cameras @ 3 Patrols	\$ 20,000				\$ 20,000	
BB8 Transfer	\$ 100,000				\$ 100,000	
BB9 Transfer	\$ 50,000				\$ 50,000	
BB13 Transfer	\$ 360,000	\$ 280,000			\$ 80,000	
CAPITALIZED Internal Expenditures	\$ 1,263,721	\$ 1,263,721				
Minor Capital	\$ (489,489)					
TOTAL PUBLIC WORKS	\$ 10,083,335	\$ 5,222,083	\$ -	\$ 4,155,172	\$ 706,080	\$ 489,489
FLEET						
14E-12 pickup	\$ 32,000	\$ 32,000				
77E Line Striper	\$ 11,000	\$ 11,000				
86E Tandem Truck	\$ 300,000	\$ 300,000				
87E Tandem Truck	\$ 300,000	\$ 250,000			\$ 50,000	
88E Tandem Truck	\$ 300,000			\$ 210,990	\$ 89,010	
101E-15 Mower	\$ 14,500			\$ 14,500		
102E-15 Mower	\$ 14,500			\$ 14,500		
103E-15 Mower	\$ 14,500			\$ 14,500		
Broom for front end loader	\$ 28,000			\$ 28,000		
Utility Trailer	\$ 4,500			\$ 4,500		
FA-05 Van (Property Services)	\$ 34,000			\$ 34,000		
Mower (Property Services)	\$ 30,000			\$ 30,000		
TOTAL FLEET	\$ 1,083,000	\$ 593,000	\$ -	\$ 350,990	\$ 139,010	\$ -
HOMES FOR THE AGED						
HURONVIEW						
Nursing Equipment						
Two resident non-hydrosound tubs and two mechanical ch	\$ 80,000	\$ 80,000				

County of Huron
Total Capital Requirements
For the year ending December 31, 2018

Capital Expense	Total Cost	Funded by Depreciation	Funded by Levy	External Funding	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
Slings, mattress extenders	\$ 15,000	\$ 15,000				
Dietary Equipment						
fridge, general equipment	\$ 9,000	\$ 9,000				
Apartment dining room tables and chairs	\$ 15,000	\$ 15,000				
Business Administration						
IT Equipment	\$ 14,400	\$ 14,400				
WAPS replacement	\$ 26,000	\$ 26,000				
Office furniture	\$ 5,000	\$ 5,000				
Building and Property						
new Roof Shingles	\$ 30,000	\$ 30,000				
Window chauking/Replacement	\$ 45,000					\$ 45,000
Replacement sidewalks/accessible curbs	\$ 15,000					\$ 15,000
Flooring/Tub room	\$ 51,000	\$ 51,000				
Door replacement - service doors and loading dock, plus a	\$ 36,500	\$ 36,500				
Repairs to service doors (by hairdressoer	\$ 5,000					\$ 5,000
Nursing Hopper	\$ 6,000					\$ 6,000
Fire safety system upgrades	\$ 20,000					\$ 20,000
Apartments						
Automatic entrance doors	\$ 5,000	\$ 5,000				
CARRY FORWARD						
Resident Lounge Furniture	\$ 3,400				\$ 3,400	
doors, flooring	\$ 43,282				\$ 43,282	
Building upgrades	\$ 23,927				\$ 23,927	
automatic door system	\$ 10,000				\$ 10,000	
Sewage Station upgrades	\$ 50,000				\$ 50,000	
Sewage Engineering Study	\$ 17,554				\$ 17,554	
Humidifier	\$ 6,357				\$ 6,357	

County of Huron
Total Capital Requirements
For the year ending December 31, 2018

Capital Expense	Total Cost	Funded by Depreciation	Funded by Levy	External Funding	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
TOTAL HURONVIEW	\$ 532,420					
HURONLEA						
Nursing Equipment						
One resident tub and one mechanical chair lift	\$ 44,000	\$ 44,000				
lifts, beds , general equipment	\$ 30,800	\$ 30,800				
Program and Services						
Exterior sound system and wireless mic for interior	\$ 2,000	\$ 2,000				
Dietary Equipment						
two commercial refrigerators, new adjustable dinig room tables	\$ 15,000	\$ 15,000				
Apartment dining room tables and chairs	\$ 15,000	\$ 15,000				
Business Administration						
IT Equipment	\$ 8,100	\$ 8,100				
WAPS replacement	\$ 13,000	\$ 13,000				
Building and Property						
back parking lot extension,	\$ 95,000	\$ 95,000				
Shingles	\$ 20,000					\$ 20,000
Flooring/Tub room	\$ 10,000					\$ 10,000
Fire safety system upgrades	\$ 15,000					\$ 15,000
Nursing Hopper	\$ 6,000					\$ 6,000
2017 Carryforward Capital						
Roofing and Windows	\$ 10,000				\$ 10,000	
Flooring	\$ 29,000				\$ 29,000	
Humidifier	\$ 10,163				\$ 10,163	

County of Huron
Total Capital Requirements
For the year ending December 31, 2018

Capital Expense	Total Cost	Funded by Depreciation	Funded by Levy	External Funding	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
TOTAL HURONLEA	\$ 323,063					
Less: Minor Capital	\$ (142,000)					
TOTAL HOMES FOR THE AGED	\$ 713,483	\$ 509,800	\$ -	\$ -	\$ 203,683	\$ 142,000
HUMAN RESOURCES						
HRIS	\$ 38,000				\$ 38,000	
Computer	\$ 2,834	\$ 2,834				
TOTAL HUMAN RESOURCES	\$ 40,834	\$ 2,834	\$ -	\$ -	\$ 38,000	\$ -
HEALTH UNIT						
Computer yearly upgrades	\$ 30,000	\$ 30,000				
TOTAL HEALTH UNIT	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -
INFORMATION TECHNOLOGY						
Enterprise Phone System	\$ 10,000	\$ 6,944	\$ 3,056			
IT Workstation Hardware	\$ 6,106	\$ 6,106				
Research & Development	\$ 3,000	\$ 3,000				
Network Infrastructure Devices	\$ 25,440	\$ 25,440				
Network Infrastructure Hardware	\$ 25,440	\$ 25,440				
Multi-Factor Authentication (MFA) Solution	\$ 5,000	\$ 5,000				
SIEM (Security Information and Event Management) Solution	\$ 15,000	\$ 15,000				
Teamviewer Licenses	\$ 3,000	\$ 3,000				
911 Laptop	\$ 3,000	\$ 3,000				
GIS Workstation Hardware	\$ 4,000	\$ 4,000				
Visio Licenses	\$ 1,700	\$ 1,700				
TOTAL INFORMATION TECHNOLOGY	\$ 101,686	\$ 98,630	\$ 3,056	\$ -	\$ -	
PLANNING						

County of Huron
Total Capital Requirements
For the year ending December 31, 2018

Capital Expense	Total Cost	Funded by Depreciation	Funded by Levy	External Funding	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
Planning - projector and accessories	\$ 500	\$ 500				
Planning - computers	\$ 7,000	\$ 7,000				
Planning - stand-up desktop	\$ 1,500	\$ 1,500				
Planning - furniture / chairs	\$ 2,500	\$ 2,500				
County Forests Signage	\$ 7,000				\$ 7,000	
Utility Vehicle for Forestry Trail Maintenance	\$ 25,000				\$ 25,000	
TOTAL PLANNING	\$ 43,500	\$ 11,500	\$ -	\$ -	\$ 32,000	\$ -
SOCIAL SERVICES						
AED Unit for Auditorium	\$ 2,500	\$ 2,500				
OW computer asset refresh/furniture	\$ 16,000	\$ 16,000				
Home Child CareComputer refresh	\$ 2,000	\$ 2,000				
ChildCare Computer refresh/stand up desk	\$ 7,000	\$ 7,000				
Corridor Improvements	\$ 78,500	\$ 78,500				
Install Cameras	\$ 30,000	\$ 30,000				
Install Cameras	\$ 30,000	\$ 30,000				
Attic Upgrade	\$ 74,600	\$ 74,600				
Install AC in Elevator Machine Room	\$ 10,100					\$ 10,100
Balcony Upgrades	\$ 43,200	\$ 43,200				
Remove critical valves & services out of Confined space	\$ 50,500	\$ 50,500				
Accessible Unit - Phase II	\$ 20,200					\$ 20,200
Corridor Improvements	\$ 61,700	\$ 61,700				
Replace Furnaces (25)	\$ 61,700	\$ 20,389	\$ 41,311			
Repair Sidewalk/Curbs	\$ 13,500					\$ 13,500
Repair Sidewalks	\$ 7,300					\$ 7,300
Generator/Electrical Upgrade	\$ 117,800		\$ 117,800			
Lounge Improvements	\$ 37,000					\$ 37,000
Corridor Improvements-Phase II	\$ 11,200					\$ 11,200
Fridge/Stove Replacement	\$ 29,200	\$ 29,200				
Corridor Improvements - Phase II	\$ 24,700					\$ 24,700
Replace Main Electrical Disconnect	\$ 7,300					\$ 7,300
Transformer Pole Replacement	\$ 7,300					\$ 7,300

County of Huron
Total Capital Requirements
For the year ending December 31, 2018

Capital Expense	Total Cost	Funded by Depreciation	Funded by Levy	External Funding	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
Backflow Preventer Installation	\$ 7,300					\$ 7,300
Fence Replacement	\$ 34,800	\$ 34,800				
Emergency Light Replacement	\$ 4,000					\$ 4,000
Vacuum Replacement	\$ 1,200	\$ 1,200				
Roof/Side Dormer Replacement	\$ 15,700					\$ 15,700
Driveway Replacement	\$ 27,000	\$ 27,000				
Computer Refresh (2)	\$ 4,700	\$ 4,700				
Lower Air Make Up Unit	\$ 5,000					\$ 5,000
DWH Boiler Replacement	\$ 11,200					\$ 11,200
Upgrade Stairway Lights to LED (2017 CF - requires addit	\$ 3,240					\$ 3,240
CARRY FORWARD FROM 2017						
Install BAS-Electric Heat Management System	\$ 36,000				\$ 36,000	
Install BAS-Electric Heat Management System	\$ 47,000				\$ 47,000	
Refurbish 3 lounges	\$ 28,000				\$ 28,000	
Upgrade Stairway Lights to LED	\$ 28,000				\$ 28,000	
Fully Accessible Unit	\$ 41,176				\$ 41,176	
Professional Fees for grants	\$ 22,500				\$ 22,500	
Interior Upgrades/Corridor Improvements (SHIP)	\$ 127,200			\$ 127,200		
Generator Installation & Electrical Upgrades (SHIP)	\$ 93,208			\$ 93,208		
New Stoves (SHIP)	\$ 5,452			\$ 5,452		
Replace Hot Water Tanks	\$ 21,500				\$ 21,500	
Corridor Improvements	\$ 51,000				\$ 51,000	
Less Minor Capital	\$ (185,040)					
TOTAL SOCIAL SERVICES	\$ 1,173,436	\$ 513,289	\$ 159,111	\$ 225,860	\$ 275,176	\$ 185,040
PROPERTY SERVICES						
Mortar Repair - Phase 3	\$ 55,600					\$ 55,600
Repair Alcove on Governor's house	\$ 8,400					\$ 8,400
Accessible Front Entrance	\$ 55,500	\$ 55,500				
Replace Sherman Tank Slab	\$ 26,400	\$ 26,400				
Replace truck bay drain covers	\$ 9,000					\$ 9,000

County of Huron
Total Capital Requirements
For the year ending December 31, 2018

Capital Expense	Total Cost	Funded by Depreciation	Funded by Levy	External Funding	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
Attic Improvements	\$ 47,700	\$ 47,700				
Walls and AC in elevator machine room	\$ 23,000					\$ 23,000
Install Auto Flushes	\$ 16,800					\$ 16,800
Accessible Parking Improvement	\$ 31,400	\$ 31,400				
Install Security Cameras	\$ 39,300	\$ 39,300				
Replace RTU #5	\$ 39,300	\$ 39,300				
Replace AC in Server Room	\$ 7,800					\$ 7,800
Accessible Washroom	\$ 61,700	\$ 61,700				
Door Swipes/Security	\$ 6,800					\$ 6,800
Install door swipe @Employee Entrance	\$ 6,800					\$ 6,800
Replace Hot Water Loop pumps	\$ 7,900					\$ 7,900
Fire Alarm Horn/Strobe Update	\$ 18,000					\$ 18,000
North Elevator	\$ 22,500					\$ 22,500
Signage - Additional Funding	\$ 11,300					\$ 11,300
Carpet Replacement	\$ 33,700	\$ 33,700				
Card Swipe on Internal Main Door	\$ 6,700					\$ 6,700
Flooring Repairs - Phase 1	\$ 22,500					\$ 22,500
Replace Outdoor Air Flex	\$ 4,500					\$ 4,500
Repair Concrete Sidewalk	\$ 7,900					\$ 7,900
Flooring Repairs	\$ 25,300		\$ 25,300			
River Bank Remediation	\$ 77,000		\$ 77,000			
Computer Refresh/New	\$ 6,800	\$ 6,800				
Boiler Repairs	\$ 84,200	\$ 13,412	\$ 70,788			
Vacuums	\$ 1,200		\$ 1,200			
Professional Fees	\$ 28,000					\$ 28,000
CARRY FORWARD FROM 2017						
Door Access Software Upgrade	\$ 20,779				\$ 20,779	
Card Swipe on server door	\$ 4,000				\$ 4,000	
Card swipe on Server door	\$ 3,500				\$ 3,500	
Basement Security Upgrade	\$ 3,500				\$ 3,500	
Sewage Upgrades	\$ 25,585			\$ 25,585		
Refurbish North Elevator	\$ 187,763				\$ 187,763	
Interior Lighting Upgrades	\$ 18,317				\$ 18,317	
Replace RTU #4	\$ 16,745				\$ 16,745	
Exterior Door Swipes	\$ 13,000				\$ 13,000	

County of Huron
Total Capital Requirements
For the year ending December 31, 2018

Capital Expense	Total Cost	Funded by Depreciation	Funded by Levy	External Funding	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
Professional Fees	\$ 14,872				\$ 14,872	
Accessibility Improvements	\$ 74,490				\$ 74,490	
Install new sign	\$ 40,291				\$ 40,291	
Less Minor Capital	\$ (263,500)					
TOTAL PROPERTY SERVICES	\$ 952,342	\$ 355,212	\$ 174,288	\$ 25,585	\$ 397,257	\$ 263,500
TREASURY						
Computers - 5 (3 notebooks, 2 desktops)	\$ 9,000	\$ 6,402	\$ 2,598			
desk update / phone / chair	\$ 1,500		\$ 1,500			
Cheque printer	\$ 1,200		\$ 1,200			
TOTAL TREASURY	\$ 11,700	\$ 6,402	\$ 5,298	\$ -	\$ -	\$ -
PROVINCIAL OFFENCES						
Computers - 3	5,400	\$ 5,400				
Receipt Printer	1,000				\$ 1,000	
TOTAL PROVINCIAL OFFENCES	\$ 6,400	\$ 5,400	\$ -	\$ -	\$ 1,000	\$ -
CAO/Clerk						
Office Furniture	\$ 1,000	\$ 1,000				
TOTAL CAO	\$ 1,000	\$ 1,000	\$ -	\$ -	\$ -	\$ -
CORPORATE						
Asset Management Software	\$ 60,000				\$ 60,000	
TOTAL CORPORATE	\$ 60,000	\$ -	\$ -	\$ -	\$ 60,000	\$ -
ECONOMIC DEVELOPMENT						
Office Leasehold Improvements	\$ 7,000	\$ 7,000				
Computers	\$ 10,000	\$ 10,000				
Furntiure - desks/chairs etc	\$ 5,000	\$ 4,500	\$ 500			
TOTAL ECONOMIC DEVELOPMENT	\$ 22,000	\$ 21,500	\$ 500	\$ -	\$ -	\$ -

County of Huron
Total Capital Requirements
For the year ending December 31, 2018

Capital Expense	Total Cost	Funded by Depreciation	Funded by Levy	External Funding	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
TOTAL CAPITAL EXPENDITURES	\$ 15,527,179	\$ 8,127,550	\$ 636,153	\$ 4,757,607	\$ 2,005,869	\$ 1,080,029

County of Huron
Debt Financing Capacity

Debt Financing (over 30 yrs)			
	Interest Rate	Debt Capacity (approx.)	Annual Principle & Interest
1% on Levy (\$390,000)	3.50%	\$ 7,145,000	\$ 390,000
25% Repayment Limit (own source revenue)	3.50%	\$ 215,000,000	\$ 11,700,000
(30% on the Levy)	5%	\$ 180,000,000	\$ 11,700,000
10% Repayment Limit (own source revenue)	3.50%	\$ 85,000,000	\$ 4,700,000
	5%	\$ 71,000,000	\$ 4,700,000
10% on Levy	3.50%	\$ 71,450,000	\$ 3,900,000
	5%	\$ 59,500,000	\$ 3,900,000

Current (2016) Replacement Valuation:

Linear Assets

Bridges and Large Culverts	\$ 232,000,000
Small Culverts	\$ 132,000,000
Road Surface	\$ 169,000,000
Road Base	\$ 452,000,000

Total Linear Assets \$ 985,000,000

Facilities

Housing	\$ 57,000,000
Property Services	\$ 48,000,000
Public Works Yards	\$ 13,000,000
Homes for the Aged	\$ 28,000,000

Total Facilities \$ 146,000,000

Total Long Term Assets \$ 1,131,000,000

CORPORATION OF THE COUNTY OF HURON
at December 31, 2018
Estimated Reserve Balances

RESERVE	2016 Balance	Projected 2017 Balance	Projected 2018 Balance	Change 2018/2017
				\$ -
Winter Maintenance Reserve Fund	\$ 830,732	\$ 830,732	\$ 830,732	\$ -
Highways Reserve Fund	\$ 10,492,402	\$ 11,278,472	\$ 10,573,357	\$ (705,115)
Fleet Reserve Fund	\$ 5,123,308	\$ 4,946,097	\$ 4,807,087	\$ (139,010)
EMS Fleet Reserve Fund	\$ 799,625	\$ 629,625	\$ 594,625	\$ (35,000)
General Liability Insurance Reserve	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -
General Capital Reserve	\$ 2,813,836	\$ 2,813,836	\$ 2,813,836	\$ -
Future Infrastructure Reserve Fund	\$ 1,906,995	\$ 1,906,995	\$ 1,906,995	\$ -
Facilities Capital Reserve	\$ 1,049,126	\$ 1,318,477	\$ 895,635	\$ (422,842)
Ambulance Station Capital Reserve Fund	\$ 1,484,008	\$ 1,613,112	\$ 1,742,216	\$ 129,104
Huronview (Homes) Reserve Fund	\$ 2,413,461	\$ 2,521,090	\$ 2,317,407	\$ (203,683)
Social Housing Capital Reserve Fund	\$ 636,846	\$ 958,492	\$ 683,316	\$ (275,176)
Waste Management Reserve	\$ 2,133,545	\$ 2,133,545	\$ 2,133,545	\$ -
Water Source Protection Reserve	\$ 542,935	\$ 542,935	\$ 542,935	\$ -
Library Book Reserve Fund	\$ 77,135	\$ 77,135	\$ 77,135	\$ -
Library Cap Fund	\$ 55,699	\$ 55,699	\$ 55,699	\$ -
Corporate IT Reserve Fund	\$ 203,597	\$ 151,597	\$ 151,597	\$ -
Reserve Fund for Workers Safety & Insurance	\$ 200,000	\$ 200,000	\$ 200,000	\$ -
Levy Stabilization Reserve Fund	\$ 159,026	\$ 159,026	\$ (0)	\$ (159,026)
Forestry Reserve Fund	\$ 39,213	\$ 17,213	\$ 17,213	\$ -
GIS Reserve Fund	\$ 23,623	\$ 23,623	\$ 23,623	\$ -
Sustainable Huron	\$ 75,000	\$ 60,000	\$ 60,000	\$ -
Economic Development Reserve Fund	\$ 1,105,441	\$ 1,023,441	\$ 745,441	\$ (278,000)
Huron Heritage Reserve Fund	\$ 14,181	\$ 7,914	\$ 7,914	\$ -
Accessibility Advisory Committee Reserve	\$ 20,779	\$ 20,779	\$ 20,779	\$ -
Health Unit General Reserve	\$ 200,000	\$ 200,000	\$ 200,000	\$ -
General Reserve for Contingencies	\$ 10,992,475	\$ 10,878,910	\$ 8,952,583	\$ (1,926,327)
Reserve for Working Funds	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ -
Excess Depreciation	\$ 617,276	\$ 774,192	\$ 904,127	\$ 129,935
Total Committed Reserves Funds	\$ 46,210,263	\$ 47,342,936	\$ 43,457,796	\$ (3,885,140)
Add Back unspent Committed Funds				\$ -
TOTAL	\$ 46,210,263	\$ 47,342,936	\$ 43,457,796	\$ (3,885,140)

2018 TAX RATE CALCULATIONS

Column 1	Column 2	Net Levy required = Column 3	Column 4	\$ 40,185,674 Column 5-50000	Column 6	Column 7				
Description	Returned Assessment for	Transition Ratio <i>Published Transition Ratios by Class (excludes railways and hydro right-of- ways)</i>	Tax Reductions <i>(Section 368.1 of the Municipal Act or as prescribed or set by by-law)</i>	Weighted Ratios <i>(Col. 3 x (1 - Col. 4))</i>	Weighted Assessments <i>(Col. 2 x Col. 5)</i>	2018 Tax Rate <i>Residential and farm tax rate (calculated below) x Col. 5</i>	Proof of Tax <i>(Col. 2 x Col. 7)</i>	2017 Tax Rate	Change in Tax Rates	Tax Rate % Change
res/farm (RT)	5,986,720,763	1.000000	0.00%	1.000000	5,986,720,763	0.00478507	28,646,870	0.00495408	(0.0001690)	-3.41%
multi-res (MT)	97,322,100	1.100000	0.00%	1.100000	107,054,310	0.00526358	512,262	0.00544949	(0.0001859)	
new multi-residential (NT)			0.00%	-	-	-	-	0.00000000		
farmlands (FT)	6,119,421,562	0.250000	0.00%	0.250000	1,529,855,391	0.00119627	7,320,463	0.00123852	(0.0000423)	
commercial (CT) + (ST) + (CH) + (DH) + (XT)	519,428,206	1.100000	0.00%	1.100000	571,371,027	0.00526358	2,734,050	0.00544949	(0.0001859)	
industrial (IT) + (LT) + (IH) + (JT)	136,266,160	1.100000	0.00%	1.100000	149,892,776	0.00526358	717,247	0.00544949	(0.0001859)	
pipeline (PT)	41,047,647	0.700000	0.00%	0.700000	28,733,353	0.00334955	137,491	0.00346786	(0.0001183)	
managed forests (TT)	29,724,065	0.250000	0.00%	0.250000	7,431,016	0.00119627	35,558	0.00123852	(0.0000423)	
other class (OT)			0.00%	-	-	-	-	0.00000000		
utility and distribution (UT)			0.00%	-	-	-	-	0.00000000		
	12,929,930,503				8,381,058,635		40,103,942			
res/farm farmland class I (R1)	6,314,650	1.000000	75.00%	0.250000	1,578,663	0.00119627	7,554	0.00123852	(0.0000423)	
res/farm farmland class II (R4)		1.000000	0.00%	1.000000	-	0.00478507	-	0.00495408	(0.0001690)	
res/farm farmland class III (R7)		1.000000	0.00%	1.000000	-	0.00478507	-	0.00495408	(0.0001690)	
multi-res. Farmland class I (M1)		1.000000	75.00%	0.250000	-	0.00119627	-	0.00123852	(0.0000423)	
multi-res. Farmland class II (M4)		1.100000	0.00%	1.100000	-	0.00526358	-	0.00544949	(0.0001859)	
multi-res. Farmland class III (M7)		1.100000	0.00%	1.100000	-	0.00526358	-	0.00544949	(0.0001859)	
commercial excess/vacant unit (CU) + (SU)	5,877,452	1.100000	30.00%	0.770000	4,525,638	0.00368450	21,655	0.00381465	(0.0001301)	
commercial vacant land (CJ & CX)	9,777,701	1.100000	30.00%	0.770000	7,528,830	0.00368450	36,026	0.00381465	(0.0001301)	
commercial farmland class I (C1)		1.000000	75.00%	0.250000	-	0.00119627	-	0.00123852	(0.0000423)	
commercial farmland class II (C4)		1.100000	0.00%	1.100000	-	0.00526358	-	0.00544949	(0.0001859)	
commercial farmland class III (C7)		1.100000	0.00%	1.100000	-	0.00526358	-	0.00544949	(0.0001859)	
industrial excess/vacant unit (IU) + (LU) + (IK) + (JU)	1,733,319	1.100000	30.00%	0.770000	1,334,656	0.00368450	6,386	0.00381465	(0.0001301)	
industrial vacant land (IX) + (IJ)	2,668,550	1.100000	30.00%	0.770000	2,054,784	0.00368450	9,832	0.00381465	(0.0001301)	
industrial farmland class I (I1)	232,700	1.000000	75.00%	0.250000	58,175	0.00119627	278	0.00123852	(0.0000423)	
industrial farmland class II (I4)		1.100000	0.00%	1.100000	-	0.00526358	-	0.00544949	(0.0001859)	
industrial farmland class III (I7)		1.100000	0.00%	1.100000	-	0.00526358	-	0.00544949	(0.0001859)	
large theatres (Toronto) (AM)						-	-	0.00000000		
	26,604,372				17,080,744		81,733			
Total Returned Assessments	12,956,534,875				8,398,139,380		40,185,674			
Levy requirements										
Net levy	40,185,674									
TOTAL MUNICIPAL	40,185,674	divided by	<i>(Col. 6 Total)</i> 8,398,139,380	equals	Res/Farm Tax Rate	0.00478507				

County of Huron
2018 Tax Rate Summary

Property Tax Class	Current Value Assessment	Transition Ratio	Tax Reduction	Weighted Ratios	Weighted Assessments	2018 Tax Rate	Levy Amount	2017 Tax Rate	Change in Tax Rate
Residential Taxable: Full	\$ 5,986,720,763	1.00	0%	1.00	\$ 5,986,720,763	0.00478507	\$ 28,646,870	0.00495408	-3.41%
Multi-Residential Taxable: Full	\$ 97,322,100	1.10	0%	1.10	\$ 107,054,310	0.00526358	\$ 512,262	0.00544949	-3.41%
Farm Taxable: Full	\$ 6,119,421,562	0.25	0%	0.25	\$ 1,529,855,391	0.00119627	\$ 7,320,463	0.00123852	-3.41%
Commercial Taxable: Full	\$ 519,428,206	1.10	0%	1.10	\$ 571,371,027	0.00526358	\$ 2,734,050	0.00544949	-3.41%
Industrial Taxable: Full	\$ 136,266,160	1.10	0%	1.10	\$ 149,892,776	0.00526358	\$ 717,247	0.00544949	-3.41%
Pipeline Taxable: Full	\$ 41,047,647	0.70	0%	0.70	\$ 28,733,353	0.00334955	\$ 137,491	0.00346786	-3.41%
Managed Forest Taxable: Full	\$ 29,724,065	0.25	0%	0.25	\$ 7,431,016	0.00119627	\$ 35,558	0.00123852	-3.41%
Residential Taxable: Farmland I	\$ 6,314,650	1.00	75%	0.25	\$ 1,578,663	0.00119627	\$ 7,554	0.00123852	-3.41%
Commercial Taxable: Excess Land	\$ 5,877,452	1.10	30%	0.77	\$ 4,525,638	0.00368450	\$ 21,655	0.00381465	-3.41%
Commercial Taxable: Vacant Land	\$ 9,777,701	1.10	30%	0.77	\$ 7,528,830	0.00368450	\$ 36,026	0.00381465	-3.41%
Industrial Taxable: Excess Land	\$ 1,733,319	1.10	30%	0.77	\$ 1,334,656	0.00368450	\$ 6,386	0.00381465	-3.41%
Industrial Taxable: Vacant Land	\$ 2,668,550	1.10	30%	0.77	\$ 2,054,784	0.00368450	\$ 9,832	0.00381465	-3.41%
Industrial Taxable: Farmland I	\$ 232,700	1.00	75%	0.25	\$ 58,175	0.00119627	\$ 278	0.00123852	-3.41%
TOTAL	\$ 12,956,534,875				\$ 8,398,139,380		\$ 40,185,674		

County of Huron
2018 Budget
Impact of Upper Tier Levy Increase to Taxation (Excluding new assessment)

Tax Class	2017 Assessment	2018 Assessment	2017 Tax Rate	2018 Tax Rate	% Tax Rate Change	2017 County Taxes	2018 County Taxes	% Cty Tax Change	Change Inc(Dec) \$
RESIDENTIAL	\$ 100,000	\$ 102,801	0.00495408	0.00478507	-3.41%	\$ 495	\$ 492	-0.71%	(\$3.50)
FARMLANDS	\$ 100,000	\$ 117,489	0.001238521	0.00119627	-3.41%	\$ 124	\$ 141	13.48%	\$16.70
MULTI-RESIDENTIAL	\$ 100,000	\$ 101,902	0.005449493	0.00526358	-3.41%	\$ 545	\$ 536	-1.57%	(\$8.58)
COMMERCIAL	\$ 100,000	\$ 103,371	0.005449493	0.00526358	-3.41%	\$ 545	\$ 544	-0.16%	(\$0.85)
INDUSTRIAL	\$ 100,000	\$ 103,226	0.005449493	0.00526358	-3.41%	\$ 545	\$ 543	-0.30%	(\$1.61)
NOTE: This calculation removes new 2017 assessment growth from the year over year tax impact calculation									
It only reflects change in burden for existing assessment base									

County of Huron
2018 Budget
Impact to Properties

2018 Levy \$ 40,185,674

Upper Tier Tax impact on Median/Typical Property

Class	Description	Code	Property Count	2017 CVA	2018 CVA	CVA Change	2017 CVA Taxes	2018 CVA Taxes	\$ Tax Change	% Tax Change
RT	Single Family Home	301	14,152	\$ 204,000	\$ 208,000	1.96%	\$ 1,011	\$ 995	\$ (15.34)	-1.52%
FT	Farmland	211	3,103	\$ 675,750	\$ 790,600	17.00%	\$ 837	\$ 946	\$ 108.84	13.0%
MT	Apartment Building	340	79	\$ 628,600	\$ 628,600	0.00%	\$ 3,426	\$ 3,309	\$ (116.87)	-3.4%
CT	Small Office Building	400	78	\$ 196,500	\$ 198,000	0.76%	\$ 1,071	\$ 1,042	\$ (28.64)	-2.7%
CT	Small Retail Commercial Building	410	175	\$ 125,250	\$ 126,500	1.00%	\$ 683	\$ 666	\$ (16.71)	-2.4%
IT	Standard Industrial Property	520	96	\$ 217,750	\$ 220,500	1.26%	\$ 1,187	\$ 1,161	\$ (26.01)	-2.2%
The median or typical property in each group represents a property value with an assessed value at or near the midpoint or median for the group and a per cent change in assessment for the year or near the median for the group										

County of Huron
2018 Budget
Frequency Distribution of Tax Impact by Property

DRAFT LEVY \$ 40,185,674

Residential Property Class

Dollar Change	Increase/Decrease	Number of Properties	Average \$ Change
0-100	Increase	8,119	\$ 17
100-200	Increase	298	\$ 140
200-300	Increase	121	\$ 244
300-500	Increase	112	\$ 387
500-700	Increase	47	\$ 598
700-1,000	Increase	20	\$ 779
1,000-1,500	Increase	6	\$ 1,184
1,500-2,000	Increase	-	\$ -
2,000-3,000	Increase	2	\$ 2,394
3,000 - Over	Increase	-	\$ -
0-100	Decrease	17,357	\$ 25
100-200	Decrease	335	\$ 129
200-300	Decrease	43	\$ 234
300-500	Decrease	9	\$ 367
500-700	Decrease	7	\$ 616
700-1,000	Decrease	1	\$ 869
1,000-1,500	Decrease	1	\$ 1,066
1,500-2,000	Decrease	3	\$ 1,665
2,000-3,000	Decrease	2	\$ 2,473
3,000 - Over	Decrease	-	\$ -
TOTAL		26,483	-\$ 7
Source: OPTA tax tools			

County of Huron
2018 Budget
Frequency Distribution of Tax Impact by Property

DRAFT LEVY \$ 40,185,674

Farmland Property Class

Dollar Change	Increase/Decrease	Number of Properties	Average \$ Change
0-100	Increase	4,263	\$ 58
100-200	Increase	3,478	\$ 140
200-300	Increase	417	\$ 235
300-500	Increase	89	\$ 346
500-700	Increase	8	\$ 578
700-1,000	Increase	2	\$ 806
1,000-1,500	Increase	1	\$ 1,408
1,500-2,000	Increase	-	\$ -
2,000-3,000	Increase	-	\$ -
3,000 - Over	Increase	-	\$ -
0-100	Decrease	20	\$ 4
100-200	Decrease	1	\$ 196
200-300	Decrease	-	\$ -
300-500	Decrease	-	\$ -
500-700	Decrease	1	\$ 588
700-1,000	Decrease	-	\$ -
1,000-1,500	Decrease	-	\$ -
1,500-2,000	Decrease	-	\$ -
2,000-3,000	Decrease	-	\$ -
3,000 - Over	Decrease	-	\$ -
TOTAL		8,280	\$ 105
Source: OPTA tax tools			

County of Huron
2018 Assessment Data and Tax Levy

Total of all Local Municipalities

Property Tax Class	2018 Assessment	2017 Assessment	\$ Change Assessment	% Change Assessment		2018 County Taxes	2017 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 5,986,720,763	\$ 5,735,297,401	\$ 251,423,362	4.4%		\$ 28,646,870	\$ 28,413,149	\$ 233,721	0.82%
Multi-Residential Taxable: Full	\$ 97,322,100	\$ 95,872,450	\$ 1,449,650	1.5%		\$ 512,262	\$ 522,456	\$ (10,194)	-1.95%
Farm Taxable: Full	\$ 6,119,421,562	\$ 5,180,081,729	\$ 939,339,833	18.1%		\$ 7,320,463	\$ 6,415,641	\$ 904,822	14.10%
Commercial Taxable: Full	\$ 519,428,206	\$ 501,420,047	\$ 18,008,159	3.6%		\$ 2,734,050	\$ 2,732,485	\$ 1,565	0.06%
Industrial Taxable: Full	\$ 136,266,160	\$ 125,035,000	\$ 11,231,160	9.0%		\$ 717,247	\$ 681,377	\$ 35,870	5.26%
Pipeline Taxable: Full	\$ 41,047,647	\$ 39,737,600	\$ 1,310,047	3.3%		\$ 137,491	\$ 137,804	\$ (313)	-0.23%
Managed Forest Taxable: Full	\$ 29,724,065	\$ 26,644,750	\$ 3,079,315	11.6%		\$ 35,558	\$ 33,000	\$ 2,558	7.75%
Residential Taxable: Farmland I	\$ 6,314,650	\$ 7,001,350	\$ (686,700)	-9.8%		\$ 7,554	\$ 8,671	\$ (1,117)	-12.89%
Commercial Taxable: Excess Land	\$ 5,877,452	\$ 5,084,030	\$ 793,422	15.6%		\$ 21,655	\$ 19,394	\$ 2,262	11.66%
Commercial Taxable: Vacant Land	\$ 9,777,701	\$ 9,055,850	\$ 721,851	8.0%		\$ 36,026	\$ 34,545	\$ 1,481	4.29%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.0%		\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 1,733,319	\$ 1,657,672	\$ 75,647	4.6%		\$ 6,386	\$ 6,323	\$ 63	1.00%
Industrial Taxable: Vacant Land	\$ 2,668,550	\$ 2,647,800	\$ 20,750	0.8%		\$ 9,832	\$ 10,100	\$ (268)	-2.65%
Industrial Taxable: Farmland I	\$ 232,700	\$ 218,550	\$ 14,150	6.5%		\$ 278	\$ 271	\$ 8	2.84%
TOTAL	\$ 12,956,534,875	\$ 11,729,754,229	\$ 1,226,780,646	10.5%		\$ 40,185,674	\$ 39,015,218	\$ 1,170,457	3.00%

County of Huron
2018 Assessment Data and Tax Levy

Total of all Local Municipalities

Municipality	2018 Assessment	2017 Assessment	\$ Change Assessment	% Change Assessment		2018 County Taxes	2017 County Taxes	\$ Change Tax	% Change Tax
Ashfield, Colborne, Wawanosh	\$ 1,645,703,717	\$ 1,479,557,018	\$ 166,146,699	11.2%		\$ 4,950,995	\$ 4,747,970	\$ 203,024	4.28%
Bluewater	\$ 2,236,050,812	\$ 2,056,561,759	\$ 179,489,053	8.7%		\$ 7,888,052	\$ 7,750,092	\$ 137,959	1.78%
Central Huron	\$ 1,556,566,546	\$ 1,424,477,906	\$ 132,088,640	9.3%		\$ 4,922,370	\$ 4,827,708	\$ 94,662	1.96%
Goderich	\$ 835,075,978	\$ 811,555,334	\$ 23,520,644	2.9%		\$ 4,054,416	\$ 4,080,905	\$ (26,490)	-0.65%
Howick	\$ 741,340,953	\$ 647,592,218	\$ 93,748,735	14.5%		\$ 1,899,105	\$ 1,756,600	\$ 142,505	8.11%
Huron East	\$ 2,367,912,982	\$ 2,080,002,625	\$ 287,910,357	13.8%		\$ 5,673,631	\$ 5,393,633	\$ 279,997	5.19%
Morris Turnberry	\$ 851,204,276	\$ 741,971,641	\$ 109,232,635	14.7%		\$ 2,042,723	\$ 1,912,657	\$ 130,066	6.80%
North Huron	\$ 612,276,631	\$ 570,589,225	\$ 41,687,406	7.3%		\$ 2,186,572	\$ 2,159,032	\$ 27,540	1.28%
South Huron	\$ 2,110,402,980	\$ 1,917,446,503	\$ 192,956,477	10.1%		\$ 6,567,812	\$ 6,386,619	\$ 181,193	2.84%
TOTAL	\$ 12,956,534,875	\$ 11,729,754,229	\$ 1,226,780,646	10.5%		\$ 40,185,674	\$ 39,015,218	\$ 1,170,457	3.00%

County of Huron
2018 Assessment Data and Tax Levy

Local Municipality: A.C.W (4070)

Property Tax Class	2018 Assessment	2017 Assessment	\$ Change Assessment	% Change Assessment	2018 County Taxes	2017 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 778,431,720	\$ 734,179,691	\$ 44,252,029	6.03%	\$ 3,724,849	\$ 3,637,188	\$ 87,661	2.41%
Multi-Residential Taxable: Full	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Farm Taxable: Full	\$ 812,574,589	\$ 692,659,600	\$ 119,914,989	17.31%	\$ 972,056	\$ 857,874	\$ 114,183	13.31%
Commercial Taxable: Full	\$ 21,894,772	\$ 21,409,050	\$ 485,722	2.27%	\$ 115,245	\$ 116,668	\$ (1,424)	-1.22%
Industrial Taxable: Full	\$ 22,775,370	\$ 21,535,452	\$ 1,239,918	5.76%	\$ 119,880	\$ 117,357	\$ 2,523	2.15%
Pipeline Taxable: Full	\$ 2,063,400	\$ 1,956,000	\$ 107,400	5.49%	\$ 6,911	\$ 6,783	\$ 128	1.89%
Managed Forest Taxable: Full	\$ 4,369,616	\$ 4,479,500	\$ (109,884)	-2.45%	\$ 5,227	\$ 5,548	\$ (321)	-5.78%
Residential Taxable: Farmland I	\$ 2,579,100	\$ 2,399,250	\$ 179,850	7.50%	\$ 3,085	\$ 2,972	\$ 114	3.83%
Commercial Taxable: Excess Land	\$ 623,950	\$ 600,475	\$ 23,475	3.91%	\$ 2,299	\$ 2,291	\$ 8	0.36%
Commercial Taxable: Vacant Land	\$ 155,500	\$ 115,350	\$ 40,150	34.81%	\$ 573	\$ 440	\$ 133	30.21%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 194,150	\$ 182,575	\$ 11,575	6.34%	\$ 715	\$ 696	\$ 19	2.71%
Industrial Taxable: Vacant Land	\$ 41,550	\$ 40,075	\$ 1,475	3.68%	\$ 153	\$ 153	\$ 0	0.14%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
TOTAL	\$ 1,645,703,717	\$ 1,479,557,018	\$ 166,146,699	11.23%	\$ 4,950,995	\$ 4,747,970	\$ 203,024	4.28%
% of Total County	12.7%	12.6%			12.3%	12.2%		

County of Huron
2018 Assessment Data and Tax Levy

Local Municipality: Bluewater (4020)

Property Tax Class	2018 Assessment	2017 Assessment	\$ Change Assessment	% Change Assessment	2018 County Taxes	2017 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 1,321,620,157	\$ 1,275,317,760	\$ 46,302,397	3.63%	\$ 6,324,043	\$ 6,318,032	\$ 6,011	0.10%
Multi-Residential Taxable: Full	\$ 7,322,600	\$ 7,272,600	\$ 50,000	0.69%	\$ 38,543	\$ 39,632	\$ (1,089)	-2.75%
Farm Taxable: Full	\$ 788,466,579	\$ 660,775,883	\$ 127,690,696	19.32%	\$ 943,217	\$ 818,385	\$ 124,832	15.25%
Commercial Taxable: Full	\$ 87,443,175	\$ 83,227,048	\$ 4,216,127	5.07%	\$ 460,264	\$ 453,545	\$ 6,719	1.48%
Industrial Taxable: Full	\$ 15,407,562	\$ 14,580,789	\$ 826,773	5.67%	\$ 81,099	\$ 79,458	\$ 1,641	2.07%
Pipeline Taxable: Full	\$ 7,584,885	\$ 7,303,250	\$ 281,635	3.86%	\$ 25,406	\$ 25,327	\$ 79	0.31%
Managed Forest Taxable: Full	\$ 4,451,100	\$ 3,557,475	\$ 893,625	25.12%	\$ 5,325	\$ 4,406	\$ 919	20.85%
Residential Taxable: Farmland I	\$ 1,478,600	\$ 2,314,125	\$ (835,525)	-36.11%	\$ 1,769	\$ 2,866	\$ (1,097)	-38.29%
Commercial Taxable: Excess Land	\$ 847,664	\$ 837,895	\$ 9,769	1.17%	\$ 3,123	\$ 3,196	\$ (73)	-2.29%
Commercial Taxable: Vacant Land	\$ 610,650	\$ 625,475	\$ (14,825)	-2.37%	\$ 2,250	\$ 2,386	\$ (136)	-5.70%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 135,890	\$ 133,584	\$ 2,306	1.73%	\$ 501	\$ 510	\$ (9)	-1.74%
Industrial Taxable: Vacant Land	\$ 681,950	\$ 615,875	\$ 66,075	10.73%	\$ 2,513	\$ 2,349	\$ 163	6.95%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
TOTAL	\$ 2,236,050,812	\$ 2,056,561,759	\$ 179,489,053	8.73%	\$ 7,888,052	\$ 7,750,092	\$ 137,959	1.78%
% of Total County	17.3%	17.5%			19.6%	19.9%		

County of Huron
2018 Assessment Data and Tax Levy

Local Municipality: Central Huron (4030)

Property Tax Class	2018 Assessment	2017 Assessment	\$ Change Assessment	% Change Assessment	2018 County Taxes	2017 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 760,416,081	\$ 735,259,070	\$ 25,157,011	3.42%	\$ 3,638,643	\$ 3,642,536	\$ (3,892)	-0.11%
Multi-Residential Taxable: Full	\$ 8,999,500	\$ 8,985,750	\$ 13,750	0.15%	\$ 47,370	\$ 48,968	\$ (1,598)	-3.26%
Farm Taxable: Full	\$ 704,617,051	\$ 601,514,047	\$ 103,103,004	17.14%	\$ 842,910	\$ 744,988	\$ 97,922	13.14%
Commercial Taxable: Full	\$ 61,004,695	\$ 58,881,597	\$ 2,123,098	3.61%	\$ 321,103	\$ 320,875	\$ 228	0.07%
Industrial Taxable: Full	\$ 6,082,370	\$ 5,677,429	\$ 404,941	7.13%	\$ 32,015	\$ 30,939	\$ 1,076	3.48%
Pipeline Taxable: Full	\$ 8,045,500	\$ 7,720,500	\$ 325,000	4.21%	\$ 26,949	\$ 26,774	\$ 175	0.65%
Managed Forest Taxable: Full	\$ 5,203,124	\$ 4,259,050	\$ 944,074	22.17%	\$ 6,224	\$ 5,275	\$ 949	18.00%
Residential Taxable: Farmland I	\$ 379,100	\$ 373,900	\$ 5,200	1.39%	\$ 454	\$ 463	\$ (10)	-2.07%
Commercial Taxable: Excess Land	\$ 652,425	\$ 646,388	\$ 6,037	0.93%	\$ 2,404	\$ 2,466	\$ (62)	-2.51%
Commercial Taxable: Vacant Land	\$ 845,300	\$ 826,650	\$ 18,650	2.26%	\$ 3,115	\$ 3,153	\$ (39)	-1.23%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 46,450	\$ 68,625	\$ (22,175)	-32.31%	\$ 171	\$ 262	\$ (91)	-34.62%
Industrial Taxable: Vacant Land	\$ 274,950	\$ 264,900	\$ 10,050	3.79%	\$ 1,013	\$ 1,010	\$ 3	0.25%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
TOTAL	\$ 1,556,566,546	\$ 1,424,477,906	\$ 132,088,640	9.27%	\$ 4,922,370	\$ 4,827,708	\$ 94,662	1.96%
% of Total County	12.0%	12.1%			12.2%	12.4%		

County of Huron
2018 Assessment Data and Tax Levy

Local Municipality: Goderich (4028)

Property Tax Class	2018 Assessment	2017 Assessment	\$ Change Assessment	% Change Assessment	2018 County Taxes	2017 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 671,705,175	\$ 650,756,645	\$ 20,948,530	3.22%	\$ 3,214,155	\$ 3,223,904	\$ (9,748)	-0.30%
Multi-Residential Taxable: Full	\$ 25,868,050	\$ 24,467,925	\$ 1,400,125	5.72%	\$ 136,158	\$ 133,338	\$ 2,821	2.12%
Farm Taxable: Full	\$ 1,589,500	\$ 1,337,550	\$ 251,950	18.84%	\$ 1,901	\$ 1,657	\$ 245	14.78%
Commercial Taxable: Full	\$ 114,020,771	\$ 114,231,590	\$ (210,819)	-0.18%	\$ 600,157	\$ 622,504	\$ (22,347)	-3.59%
Industrial Taxable: Full	\$ 14,315,305	\$ 13,157,400	\$ 1,157,905	8.80%	\$ 75,350	\$ 71,701	\$ 3,649	5.09%
Pipeline Taxable: Full	\$ 2,471,000	\$ 2,382,500	\$ 88,500	3.71%	\$ 8,277	\$ 8,262	\$ 15	0.18%
Managed Forest Taxable: Full	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Residential Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Commercial Taxable: Excess Land	\$ 682,096	\$ 673,299	\$ 8,797	1.31%	\$ 2,513	\$ 2,568	\$ (55)	-2.15%
Commercial Taxable: Vacant Land	\$ 3,124,527	\$ 3,165,125	\$ (40,598)	-1.28%	\$ 11,512	\$ 12,074	\$ (562)	-4.65%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 482,204	\$ 463,025	\$ 19,179	4.14%	\$ 1,777	\$ 1,766	\$ 10	0.59%
Industrial Taxable: Vacant Land	\$ 657,850	\$ 773,025	\$ (115,175)	-14.90%	\$ 2,424	\$ 2,949	\$ (525)	-17.80%
Industrial Taxable: Farmland I	\$ 159,500	\$ 147,250	\$ 12,250	8.32%	\$ 191	\$ 182	\$ 8	4.62%
TOTAL	\$ 835,075,978	\$ 811,555,334	\$ 23,520,644	2.90%	\$ 4,054,416	\$ 4,080,905	\$ (26,490)	-0.65%
% of Total County	6.4%	6.9%			10.1%	10.5%		

County of Huron
2018 Assessment Data and Tax Levy

Local Municipality: Howick (4046)

Property Tax Class	2018 Assessment	2017 Assessment	\$ Change Assessment	% Change Assessment	2018 County Taxes	2017 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 264,158,599	\$ 240,239,503	\$ 23,919,096	9.96%	\$ 1,264,017	\$ 1,190,167	\$ 73,850	6.21%
Multi-Residential Taxable: Full	\$ 866,000	\$ 866,000	\$ -	0.00%	\$ 4,558	\$ 4,719	\$ (161)	-3.41%
Farm Taxable: Full	\$ 460,135,585	\$ 391,527,125	\$ 68,608,460	17.52%	\$ 550,445	\$ 484,915	\$ 65,530	13.51%
Commercial Taxable: Full	\$ 11,691,563	\$ 11,009,640	\$ 681,923	6.19%	\$ 61,539	\$ 59,997	\$ 1,542	2.57%
Industrial Taxable: Full	\$ 2,970,497	\$ 2,641,475	\$ 329,022	12.46%	\$ 15,635	\$ 14,395	\$ 1,241	8.62%
Pipeline Taxable: Full	\$ 67,500	\$ 66,250	\$ 1,250	1.89%	\$ 226	\$ 230	\$ (4)	-1.59%
Managed Forest Taxable: Full	\$ 244,643	\$ 75,600	\$ 169,043	223.60%	\$ 293	\$ 94	\$ 199	212.56%
Residential Taxable: Farmland I	\$ 825,750	\$ 918,375	\$ (92,625)	-10.09%	\$ 988	\$ 1,137	\$ (150)	-13.15%
Commercial Taxable: Excess Land	\$ 202,466	\$ 76,175	\$ 126,291	165.79%	\$ 746	\$ 291	\$ 455	156.72%
Commercial Taxable: Vacant Land	\$ 165,500	\$ 159,500	\$ 6,000	3.76%	\$ 610	\$ 608	\$ 1	0.22%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Vacant Land	\$ 12,850	\$ 12,575	\$ 275	2.19%	\$ 47	\$ 48	\$ (1)	-1.30%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
TOTAL	\$ 741,340,953	\$ 647,592,218	\$ 93,748,735	14.48%	\$ 1,899,105	\$ 1,756,600	\$ 142,505	8.11%
% of Total County	5.7%	5.5%			4.7%	4.5%		

County of Huron
2018 Assessment Data and Tax Levy

Local Municipality: Huron East (4040)

Property Tax Class	2018 Assessment	2017 Assessment	\$ Change Assessment	% Change Assessment	2018 County Taxes	2017 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 709,338,735	\$ 677,969,817	\$ 31,368,918	4.63%	\$ 3,394,235	\$ 3,358,720	\$ 35,515	1.06%
Multi-Residential Taxable: Full	\$ 10,279,050	\$ 10,441,275	\$ (162,225)	-1.55%	\$ 54,105	\$ 56,900	\$ (2,795)	-4.91%
Farm Taxable: Full	\$ 1,579,980,611	\$ 1,325,805,375	\$ 254,175,236	19.17%	\$ 1,890,079	\$ 1,642,038	\$ 248,041	15.11%
Commercial Taxable: Full	\$ 39,859,380	\$ 38,933,908	\$ 925,472	2.38%	\$ 209,803	\$ 212,170	\$ (2,367)	-1.12%
Industrial Taxable: Full	\$ 18,117,860	\$ 17,412,475	\$ 705,385	4.05%	\$ 95,365	\$ 94,889	\$ 476	0.50%
Pipeline Taxable: Full	\$ 6,022,611	\$ 5,848,250	\$ 174,361	2.98%	\$ 20,173	\$ 20,281	\$ (108)	-0.53%
Managed Forest Taxable: Full	\$ 2,083,235	\$ 1,703,825	\$ 379,410	22.27%	\$ 2,492	\$ 2,110	\$ 382	18.10%
Residential Taxable: Farmland I	\$ 325,250	\$ 250,875	\$ 74,375	29.65%	\$ 389	\$ 311	\$ 78	25.22%
Commercial Taxable: Excess Land	\$ 475,300	\$ 446,350	\$ 28,950	6.49%	\$ 1,751	\$ 1,703	\$ 49	2.85%
Commercial Taxable: Vacant Land	\$ 784,200	\$ 597,250	\$ 186,950	31.30%	\$ 2,889	\$ 2,278	\$ 611	26.82%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 354,100	\$ 321,900	\$ 32,200	10.00%	\$ 1,305	\$ 1,228	\$ 77	6.25%
Industrial Taxable: Vacant Land	\$ 279,450	\$ 260,025	\$ 19,425	7.47%	\$ 1,030	\$ 992	\$ 38	3.80%
Industrial Taxable: Farmland I	\$ 13,200	\$ 11,300	\$ 1,900	16.81%	\$ 16	\$ 14	\$ 2	12.83%
TOTAL	\$ 2,367,912,982	\$ 2,080,002,625	\$ 287,910,357	13.84%	\$ 5,673,631	\$ 5,393,633	\$ 279,997	5.19%
% of Total County	18.3%	17.7%			14.1%	13.8%		

County of Huron
2018 Assessment Data and Tax Levy

Local Municipality: Morris Turnberry (4060)

Property Tax Class	2018 Assessment	2017 Assessment	\$ Change Assessment	% Change Assessment	2018 County Taxes	2017 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 246,359,964	\$ 228,692,836	\$ 17,667,128	7.73%	\$ 1,178,849	\$ 1,132,964	\$ 45,886	4.05%
Multi-Residential Taxable: Full	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Farm Taxable: Full	\$ 563,917,334	\$ 473,454,100	\$ 90,463,234	19.11%	\$ 674,596	\$ 586,383	\$ 88,213	15.04%
Commercial Taxable: Full	\$ 20,041,587	\$ 18,964,050	\$ 1,077,537	5.68%	\$ 105,490	\$ 103,344	\$ 2,146	2.08%
Industrial Taxable: Full	\$ 12,333,557	\$ 13,441,630	\$ (1,108,073)	-8.24%	\$ 64,919	\$ 73,250	\$ (8,331)	-11.37%
Pipeline Taxable: Full	\$ 2,338,500	\$ 2,294,250	\$ 44,250	1.93%	\$ 7,833	\$ 7,956	\$ (123)	-1.55%
Managed Forest Taxable: Full	\$ 4,598,784	\$ 3,988,600	\$ 610,184	15.30%	\$ 5,501	\$ 4,940	\$ 561	11.36%
Residential Taxable: Farmland I	\$ 166,500	\$ 199,750	\$ (33,250)	-16.65%	\$ 199	\$ 247	\$ (48)	-19.49%
Commercial Taxable: Excess Land	\$ 191,800	\$ 79,250	\$ 112,550	142.02%	\$ 707	\$ 302	\$ 404	133.76%
Commercial Taxable: Vacant Land	\$ 728,250	\$ 349,125	\$ 379,125	108.59%	\$ 2,683	\$ 1,332	\$ 1,351	101.48%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 199,100	\$ 205,900	\$ (6,800)	-3.30%	\$ 734	\$ 785	\$ (52)	-6.60%
Industrial Taxable: Vacant Land	\$ 328,900	\$ 302,150	\$ 26,750	8.85%	\$ 1,212	\$ 1,153	\$ 59	5.14%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
TOTAL	\$ 851,204,276	\$ 741,971,641	\$ 109,232,635	14.72%	\$ 2,042,723	\$ 1,912,657	\$ 130,066	6.80%
% of Total County	6.6%	6.3%			5.1%	4.9%		

County of Huron
2018 Assessment Data and Tax Levy

Local Municipality: North Huron (4050)

Property Tax Class	2018 Assessment	2017 Assessment	\$ Change Assessment	% Change Assessment	2018 County Taxes	2017 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 339,331,090	\$ 326,706,750	\$ 12,624,340	3.86%	\$ 1,623,723	\$ 1,618,533	\$ 5,190	0.32%
Multi-Residential Taxable: Full	\$ 9,850,550	\$ 9,729,775	\$ 120,775	1.24%	\$ 51,849	\$ 53,022	\$ (1,173)	-2.21%
Farm Taxable: Full	\$ 209,742,659	\$ 182,194,025	\$ 27,548,634	15.12%	\$ 250,908	\$ 225,651	\$ 25,257	11.19%
Commercial Taxable: Full	\$ 35,165,594	\$ 33,954,350	\$ 1,211,244	3.57%	\$ 185,097	\$ 185,034	\$ 63	0.03%
Industrial Taxable: Full	\$ 9,989,670	\$ 10,000,325	\$ (10,655)	-0.11%	\$ 52,581	\$ 54,497	\$ (1,915)	-3.51%
Pipeline Taxable: Full	\$ 4,284,196	\$ 4,225,250	\$ 58,946	1.40%	\$ 14,350	\$ 14,653	\$ (302)	-2.06%
Managed Forest Taxable: Full	\$ 2,431,256	\$ 2,508,125	\$ (76,869)	-3.06%	\$ 2,908	\$ 3,106	\$ (198)	-6.37%
Residential Taxable: Farmland I	\$ 122,100	\$ 120,700	\$ 1,400	1.16%	\$ 146	\$ 149	\$ (3)	-2.29%
Commercial Taxable: Excess Land	\$ 370,500	\$ 358,350	\$ 12,150	3.39%	\$ 1,365	\$ 1,367	\$ (2)	-0.14%
Commercial Taxable: Vacant Land	\$ 857,166	\$ 662,850	\$ 194,316	29.32%	\$ 3,158	\$ 2,529	\$ 630	24.90%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 29,100	\$ 29,100	\$ -	0.00%	\$ 107	\$ 111	\$ (4)	-3.41%
Industrial Taxable: Vacant Land	\$ 102,750	\$ 99,625	\$ 3,125	3.14%	\$ 379	\$ 380	\$ (1)	-0.38%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
TOTAL	\$ 612,276,631	\$ 570,589,225	\$ 41,687,406	7.31%	\$ 2,186,572	\$ 2,159,032	\$ 27,540	1.28%
% of Total County	4.7%	4.9%			5.4%	5.5%		

County of Huron
2018 Assessment Data and Tax Levy

Local Municipality: South Huron (4010)

Property Tax Class	2018 Assessment	2017 Assessment	\$ Change Assessment	% Change Assessment	2018 County Taxes	2017 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 895,359,242	\$ 866,175,329	\$ 29,183,913	3.37%	\$ 4,284,356	\$ 4,291,106	\$ (6,750)	-0.16%
Multi-Residential Taxable: Full	\$ 34,136,350	\$ 34,109,125	\$ 27,225	0.08%	\$ 179,679	\$ 185,877	\$ (6,198)	-3.33%
Farm Taxable: Full	\$ 998,397,654	\$ 850,814,024	\$ 147,583,630	17.35%	\$ 1,194,350	\$ 1,053,751	\$ 140,599	13.34%
Commercial Taxable: Full	\$ 128,306,669	\$ 120,808,814	\$ 7,497,855	6.21%	\$ 675,352	\$ 658,347	\$ 17,005	2.58%
Industrial Taxable: Full	\$ 34,273,969	\$ 26,588,025	\$ 7,685,944	28.91%	\$ 180,404	\$ 144,891	\$ 35,512	24.51%
Pipeline Taxable: Full	\$ 8,170,055	\$ 7,941,350	\$ 228,705	2.88%	\$ 27,366	\$ 27,539	\$ (173)	-0.63%
Managed Forest Taxable: Full	\$ 6,342,307	\$ 6,072,575	\$ 269,732	4.44%	\$ 7,587	\$ 7,521	\$ 66	0.88%
Residential Taxable: Farmland I	\$ 438,250	\$ 424,375	\$ 13,875	3.27%	\$ 524	\$ 526	\$ (1)	-0.25%
Commercial Taxable: Excess Land	\$ 1,831,251	\$ 1,365,848	\$ 465,403	34.07%	\$ 6,747	\$ 5,210	\$ 1,537	29.50%
Commercial Taxable: Vacant Land	\$ 2,506,608	\$ 2,554,525	\$ (47,917)	-1.88%	\$ 9,236	\$ 9,745	\$ (509)	-5.22%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 292,325	\$ 252,963	\$ 39,362	15.56%	\$ 1,077	\$ 965	\$ 112	11.62%
Industrial Taxable: Vacant Land	\$ 288,300	\$ 279,550	\$ 8,750	3.13%	\$ 1,062	\$ 1,066	\$ (4)	-0.39%
Industrial Taxable: Farmland I	\$ 60,000	\$ 60,000	\$ -	0.00%	\$ 72	\$ 74	\$ (3)	-3.41%
TOTAL	\$ 2,110,402,980	\$ 1,917,446,503	\$ 192,956,477	10.06%	\$ 6,567,812	\$ 6,386,619	\$ 181,193	2.84%
% of Total County	16.3%	16.3%			16.3%	16.4%		



COUNTY OF HURON

2018 BUDGET

COUNCIL

Corporation of the County of Huron

County Council

2018 Budget

The County Council budget represents those expenditures related to attendance at Council and Committee meetings, board meetings, mileage, conference and convention attendance for all Councillors, the Warden, and all appointed members of the various boards. The Huron County Accessibility Advisory Committee expenditures are reported with the Human Resources budget.

County Council provides overall direction for all program responsibilities. Council is accountable to the taxpayers of Huron County.

Section 224 of the Municipal Act states that it is the role of Council:

- (a) to represent the public and to consider the well-being and interests of the municipality;
- (b) to develop and evaluate the policies and programs of the municipality;
- (c) to determine which services the municipality provides;
- (d) to ensure that administrative practices and procedures are in place to implement decisions of council;
- (e) to maintain financial integrity of the municipality; and
- (f) to carry out the duties of council under this or any other Act.

Salaries and Benefits

Salaries and benefits are calculated based on each councillor and board member. Certain assumptions are made in determining this budget item. It is assumed that all councillors will have 100% attendance at the required meetings such as council and committee meetings and at a full day's rate. This budget includes a total of 15 councillors plus citizen members of the Library Board.

Staff assumes there will be special meetings that councillors will need to attend from time to time as well as strategic planning days and two bus trips.

The budget includes the \$4,936 Councillor annual honorarium, the Warden's honorarium at \$14,190 and conference allowance at \$3,701. Library Board member's conference allowance is \$1,250. Full day per diem is \$289.22 and a half day per diem is \$165.26.

For each budget year, the Board of Health members' per diems are shown within the Health Unit budget.

Based on these assumptions, total salaries and benefits are expected to increase by \$4,261 or 1.02% over the 2017 budget.

New Equipment

\$24,000 is being budget for tablets for the new Council in December 2018.

Purchased Service

In preparing a budget for Council, staff must make assumptions on the activities in which Council wishes to participate or become involved. One assumption is strategic planning. \$4,000 remains within the Council budget for such activities.

Operational

Operational expenditures are those expenditures that occur in most program areas in order to be able to function. The expenses include office expense, travel and meals, training, publications, memberships, postage, etc.

The conference budget is based on each councillor utilizing their full conference allowance of \$3,701, with no limit for the Warden. Past experience has shown that many councillors will not utilize their full allowance. Library Board member's conference allowance is \$1,250.

Overall, the operational accounts are reflecting a decrease over 2017 of \$6,785.

Program

Included in this area are expenses for promotional/public relations and special events such as a council bus tour, the Warden's banquet and reception and other events. There is no change in the program account budget for 2018.

Summary

Overall, Council's budget is planned to increase by \$21,589 or 3.81% to a total of \$588,790.

COUNTY OF HURON

Council

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Councillor's Remuneration	379,609	286,447	404,878	409,000	4,122	1.02%
Total Salaries	379,609	286,447	404,878	409,000	4,122	1.02%
BENEFITS						
Statutory Benefits	13,735	9,582	13,361	13,500	139	1.04%
Total Benefits	13,735	9,582	13,361	13,500	139	1.04%
Total Salaries and Benefits	393,344	296,029	418,239	422,500	4,261	1.02%
EQUIPMENT						
Equipment Replacement New (under \$1,000)	-	-	2,000	26,000	24,000	1200.00%
Total Equipment	-	-	2,000	26,000	24,000	1200.00%
PURCHASED SERVICE						
Consulting/Professional Fees	1,475	391	4,000	4,000	-	0.00%
Insurance	6,623	7,587	7,587	7,700	113	1.49%
Legal Fees	967	488	2,500	2,500	-	0.00%
Printing (External)	735	523	1,000	1,000	-	0.00%
Total Purchased Service	9,800	8,989	15,087	15,200	113	0.75%
OPERATIONAL						
Advertising	-	-	500	500	-	0.00%
Associations/Memberships	19,566	33,992	26,700	28,500	1,800	6.74%
Conventions/Conferences	30,924	35,876	64,785	56,000	(8,785)	-13.56%
Miscellaneous Admin.	3,932	397	1,200	1,200	-	0.00%
Office Expense	461	32	250	250	-	0.00%
Rent	9,400	9,400	9,400	9,400	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Telecommunications	680	652	720	720	-	0.00%
Travel/Meals	4,865	3,341	8,620	8,620	-	0.00%
Depreciation - Capital Assets	5,707	370	300	500	200	66.67%
Total Operational	75,535	84,059	112,475	105,690	(6,785)	-6.03%
PROGRAM						
Special Events	7,371	3,168	8,900	8,900	-	0.00%
Promotion/Public Relations	2,308	1,629	10,500	10,500	-	0.00%

COUNTY OF HURON**Council****Budget for the year ending December 31, 2018**

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Program	9,680	4,797	19,400	19,400	-	0.00%
TOTAL EXPENDITURES	488,358	393,874	567,201	588,790	21,589	3.81%
(SURPLUS)/DEFICIT - ACCRUAL	488,358	392,947	567,201	588,790	21,589	3.81%
LEVY BASED ADJUSTMENTS						
Less Depreciation			-	-	-	0.00%
Add Capital Asset Expenditures			-	-	-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	488,358	392,947	567,201	588,790	21,589	3.81%



COUNTY OF HURON
2018 BUDGET

CORPORATE EXPENSE

Corporation of the County of Huron

Corporate Expense

2018 Budget

The types of expenditures captured in the Corporate Expense budget are those that cannot be allocated to a specific department or program. These include general legal and consulting fees, Council approved grants to various organizations, provision for unforeseen/contingencies, the County's share of tax write-offs, cost of MPAC, etc.

Purchased Services

There is \$15,000 budget for general consulting costs in 2017. \$36,000 is also being included in this budget line for the ECM program and Novus Agenda – which is the annual support costs required for ongoing maintenance, upgrades and support of the system. This has been moved from CAO/Clerk as it is a corporate initiative.

Operational

There are no changes over 2017 for the operational expenses.

Program

Council has approved the following grants to various organizations:

Recipient	2018	2019	2020	2021
REACH	\$52,500	\$47,000	\$33,000	\$20,000
Wingham Hospital	\$100,000	\$100,000	\$100,000	
SWIFT	\$135,712	\$135,712		
Total	\$288,212	\$282,712	\$133,000	\$20,000

In addition to the above amounts, \$60,000 has been included in the budget for the Huron County Food Bank Distribution Centre. The \$60,000 for the HCFBDC is being funded by the levy, the balance of the grant funding is from reserves.

MPAC expenses are also increasing by 2.65% to \$1,181,000. MPAC charges the upper tier municipality to provide assessment services to the overall County and its local municipalities.

Other Expenditures

There are no provisions currently built into the budget for any additional 2018 grant requests.

Capital

Asset Management software - \$60,000 has been included in the Corporate budget. The asset management software continues to be delayed due to resource constraints.

Reserve Usage

Reserves are being utilized in order to offset the OMPF funding impacts and capital expenditures. \$60,000 is being used to cover Asset Management, while a total of \$780,304 (2% of 2017 levy) is being funded from the 2017 estimated annual surplus. An additional \$921,174 transfer from reserves (contingency) has been included in the budget as per Council direction in order to limit the tax levy increase to 3%.

\$288,212 relates to the funding for the REACH, Wingham Hospital, and SWIFT which is to be funded from reserves.

Corporate Special Projects

A one-time cost of \$30,000 is being included in the budget for an accommodated position to scan documents into the ECM system. This will be covered by the benefits reserve being held with the benefits consortium.

Summary

Overall, corporate expenses are decreasing by \$32,355 or 3.15% from the 2017 budget.

County of Huron
Corporate
Total Capital Requirements
For the year ending December 31, 2018

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Treasury							
Computers - 5 (3 notebooks, 2 desktops)	IT	Cycle Replacement	Medium	Replace 5 computers	\$ 9,000		
desk update / phone / chair	FURN	Replacement	Medium	desk update / phone / chair	\$ 1,500		
Cheque printer	IT	Cycle Replacement	Medium	Replace cheque printer	\$ 1,200		
TOTAL TREASURY					\$ 11,700		
CAO/Clerk							
Office Furniture					\$ 1,000		
Council							
Corporate							
Asset Management Software					\$ 60,000	60,000	Reserve Carryforward
TOTAL CAPITAL FUNDING REQUEST					\$ 71,700		
LESS: DEPRECIATION					\$ (52,160)		
NET CAPITAL FUNDING REQUIREMENTS					\$ 19,540		

COUNTY OF HURON

Corporate

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Fees/Licenses	367	78	-	-	-	0.00%
Miscellaneous Revenue	(0)	298	-	-	-	0.00%
Rent/Lease	500	960	-	-	-	0.00%
Sales	-	72	-	-	-	0.00%
Third Party Recoveries	1,357	1,797	-	-	-	0.00%
Total Other Revenue	659,829	431,679	-	-	-	0.00%
TOTAL REVENUE	41,293,121	42,305,397	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	(24,906)	-	58,396	-	(58,396)	-100.00%
Total Salaries	(24,906)	-	58,396	-	(58,396)	-100.00%
BENEFITS						
Statutory Benefits	193,754	260	-	-	-	0.00%
Extended Benefits	42,858	-	-	-	-	0.00%
OMERS	8,429	58	-	-	-	0.00%
Total Benefits	245,041	318	-	-	-	0.00%
Total Salaries and Benefits	220,135	318	58,396	-	(58,396)	-100.00%
PURCHASED SERVICE						
Consulting/Professional Fees	13,146	94,725	51,000	51,000	-	0.00%
Insurance	3,539	34,972	-	-	-	0.00%
Intra County Purchases	(343)	-	-	-	-	0.00%
Printing (External)	2,325	147	-	-	-	0.00%
Miscellaneous Services	3,988	-	-	-	-	0.00%
Total Purchased Service	22,656	129,843	51,000	51,000	-	0.00%
OPERATIONAL						
Bank Charges	2,860	2,365	3,400	3,400	-	0.00%
Conventions/Conferences	425	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Postage/Courier	1	-	-	-	-	0.00%

COUNTY OF HURON

Corporate

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
Telecommunications	47	13,927	17,650	17,650	-	0.00%
Travel/Meals	1,848	1,176	4,000	4,000	-	0.00%
Depreciation - Capital Assets	32,503	38,986	44,758	44,758	-	0.00%
Total Operational	36,926	56,454	69,808	69,808	-	0.00%
PROGRAM						
Special Events	-	(32,952)	-	-	-	0.00%
Miscellaneous Program	193,840	711,428	500,000	348,212	(151,788)	-30.36%
Program Supplies & Costs	2,000	-	5,000	5,000	-	0.00%
Assessment MPAC	1,116,705	1,171,092	1,171,092	1,181,000	9,908	0.85%
OMERS Admin Fee	2,634	3,173	3,000	3,500	500	16.67%
Total Program	1,315,179	1,852,742	1,679,092	1,537,712	(141,380)	-8.42%
OTHER EXPENDITURES						
Provision for Unforeseen	88,000	-	-	-	-	0.00%
Share of Write-offs	303,129	450,000	450,000	450,000	-	0.00%
Total Other Expenditures	391,129	450,000	450,000	450,000	-	0.00%
TOTAL EXPENDITURES	1,986,025	2,489,357	2,308,296	2,108,520	(199,776)	-8.65%
(SURPLUS)/DEFICIT - ACCRUAL	(39,307,096)	(39,816,040)	2,308,296	2,108,520	(199,776)	-8.65%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(44,758)	(44,758)	-	0.00%
Add Capital Asset Expenditures			70,400	60,000	(10,400)	-14.77%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(1,306,337)	(2,049,690)	(743,353)	56.90%
TOTAL COUNTY LEVY	(39,307,096)	(39,816,040)	1,027,601	74,072	(953,529)	-92.79%

COUNTY OF HURON
Corporate - Special Projects
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Part Time	44,218	14,356	49,930	21,500	(28,430)	-56.94%
Total Salaries	44,218	14,356	49,930	21,500	(28,430)	-56.94%
BENEFITS						
Statutory Benefits	4,042	1,216	4,623	8,500	3,877	83.86%
Total Benefits	4,042	1,216	4,623	8,500	3,877	83.86%
Total Salaries and Benefits	48,260	15,572	54,553	30,000	(24,553)	-45.01%
PURCHASED SERVICE						
Consulting/Professional Fees	401	40,873	-	150,000	150,000	0.00%
Total Purchased Service	401	40,873	-	150,000	150,000	0.00%
OPERATIONAL						
Office Expense	-	-	-	-	-	0.00%
Staff Training	2,118	1,869	-	-	-	0.00%
Telecommunications	-	-	-	-	-	0.00%
Total Operational	2,118	1,869	-	-	-	0.00%
TOTAL EXPENDITURES	50,780	58,314	54,553	180,000	125,447	229.95%
(SURPLUS)/DEFICIT - ACCRUAL	50,780	58,314	54,553	180,000	125,447	229.95%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(54,553)	(180,000)	(125,447)	229.95%

COUNTY OF HURON**Corporate - Special Projects****Budget for the year ending December 31, 2018**

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL COUNTY LEVY	50,780	58,314	-	-	-	0.00%



COUNTY OF HURON
2018 BUDGET

CAO/CLERK

Corporation of the County of Huron

CAO/Clerk

2018 Budget

The CAO/Clerk budget represents the cost of operating the CAO and County Clerk offices. The CAO/Clerk budget is prepared utilizing the modified zero-based budgeting approach.

The Municipal Act 229 states the Chief Administrator position can be expected to be responsible for:

- Exercising general control and management of the affairs of the municipality for the purpose for of ensuring the efficient and effective operation of the municipality
- Performing such other duties as are assigned by the municipality

The Clerk position is mandated and the duties are listed in the Municipal Act 228 (1).

Salaries and Benefits

Salaries and benefits are calculated on an employee by employee basis. Each annual grid movement is calculated as is the general wage increase for all non-union employees. All positions in the CAO/Clerk area are non-union. Each statutory deduction, extended benefit, and pension plan deduction is calculated separately on an individual basis.

Overall, total salaries and benefits are proposed to increase by \$31,965 over the previous year's budget. Increases to wages are the result of movement through the grids and job level changes for 2 positions. There are no new positions being added in 2018.

Equipment

There are no proposed changes in equipment expenditures for 2018.

Purchased Service

ECM program and Novus Agenda, annual support costs required for ongoing maintenance, upgrades and support of the system have been moved to Corporate.

Operational

Operational expenditures are those expenditures that occur in most program areas in order to be able to function. The expenses include office expense, staff travel and meals, training, publications, postage, etc. The budget for these

expenditures is decreasing on a year over year basis by 12.08% or \$10,050, primarily due to fewer CAO conference and travel expenditures.

Revenue

There is no change in the anticipated recovery from the departments.

Capital Budget

\$1,000 is being budget for office furniture

Existing Staff:

Chief Administrative Officer

County Clerk

Executive Assistant

Admin Clerk

Communications and Deputy Clerk

Summary

The overall county levy requirement for the CAO/Clerk's operating budget is increasing by \$24,490 or 4.08%

County of Huron
Corporate
Total Capital Requirements
For the year ending December 31, 2018

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Treasury							
Computers - 5 (3 notebooks, 2 desktops)	IT	Cycle Replacement	Medium	Replace 5 computers	\$ 9,000		
desk update / phone / chair	FURN	Replacement	Medium	desk update / phone / chair	\$ 1,500		
Cheque printer	IT	Cycle Replacement	Medium	Replace cheque printer	\$ 1,200		
TOTAL TREASURY					\$ 11,700		
CAO/Clerk							
Office Furniture					\$ 1,000		
Council							
Corporate							
Asset Management Software					\$ 60,000	60,000	Reserve Carryforward
TOTAL CAPITAL FUNDING REQUEST					\$ 71,700		
LESS: DEPRECIATION					\$ (52,160)		
NET CAPITAL FUNDING REQUIREMENTS					\$ 19,540		

COUNTY OF HURON

CAO - Clerk

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	126,103	125,038	125,038	122,474	(2,564)	-2.05%
Total Other Revenue	126,103	125,038	125,038	122,474	(2,564)	-2.05%
TOTAL REVENUE	126,103	125,038	125,038	122,474	(2,564)	-2.05%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	485,412	501,139	505,481	515,000	9,519	1.88%
Salaries - Part Time	-	1,871	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	(358)	-	-	-	-	0.00%
Total Salaries	485,053	503,009	505,481	515,000	9,519	1.88%
BENEFITS						
Statutory Benefits	27,376	28,844	28,208	32,250	4,042	14.33%
Extended Benefits	35,572	35,852	37,037	53,600	16,563	44.72%
OMERS	55,009	53,798	56,809	58,650	1,841	3.24%
Total Benefits	117,957	118,495	122,054	144,500	22,446	18.39%
Total Salaries and Benefits	603,010	621,504	627,535	659,500	31,965	5.09%
EQUIPMENT						
Equipment Rentals/Leases	1,212	1,438	1,440	1,440	-	0.00%
Equipment Repairs & Maint.	43	-	300	300	-	0.00%
Equipment Replacement New (under \$1,000)	930	426	1,000	1,000	-	0.00%
Small Tools/Equipment	506	-	500	500	-	0.00%
Total Equipment	2,692	1,863	3,240	3,240	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Insurance	3,482	3,989	3,989	4,000	11	0.28%
Occupational Accident Insurance	897	974	900	900	-	0.00%
Legal Fees	1,425	1,679	5,000	5,000	-	0.00%
Maintenance Contracts	33,681	-	-	-	-	0.00%
Printing (External)	210	314	-	-	-	0.00%
Miscellaneous Services	186	-	1,200	1,200	-	0.00%

COUNTY OF HURON

CAO - Clerk

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Purchased Service	40,402	6,957	11,089	11,100	11	0.10%
OPERATIONAL						
Advertising	40	-	500	500	-	0.00%
Associations/Memberships	1,318	1,245	2,500	2,400	(100)	-4.00%
Conventions/Conferences	14,274	14,495	25,200	21,100	(4,100)	-16.27%
Miscellaneous Admin.	279	1,057	1,200	1,200	-	0.00%
Office Expense	6,384	3,739	7,200	7,200	-	0.00%
Postage/Courier	877	456	1,200	1,200	-	0.00%
Publications & Subscriptions	926	1,399	1,300	1,300	-	0.00%
Rent	15,650	15,650	15,650	15,650	-	0.00%
Staff Training	2,543	1,421	4,000	4,000	-	0.00%
Telecommunications	4,373	4,259	4,800	4,800	-	0.00%
Travel/Meals	7,858	9,325	15,900	10,050	(5,850)	-36.79%
Depreciation - Capital Assets	5,098	3,718	3,718	3,718	-	0.00%
Total Operational	59,620	56,763	83,168	73,118	(10,050)	-12.08%
TOTAL EXPENDITURES	705,723	687,087	725,032	746,958	21,926	3.02%
(SURPLUS)/DEFICIT - ACCRUAL	579,621	562,049	599,994	624,484	24,490	4.08%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(3,000)	(1,000)	2,000	-66.67%
Add Capital Asset Expenditures			3,000	1,000	(2,000)	-66.67%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	579,621	562,049	599,994	624,484	24,490	4.08%

COUNTY OF HURON
Accessibility Advisory Committee
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	186	15,544	-	-	-	0.00%
Salaries - Part Time	-	-	-	29,000	29,000	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Councillor's Remuneration	5,923	3,896	12,748	10,748	(2,000)	-15.69%
Total Salaries	6,108	19,440	12,748	39,748	27,000	211.80%
BENEFITS						
Statutory Benefits	229	1,364	-	2,500	2,500	0.00%
Total Benefits	229	5,051	-	2,500	2,500	0.00%
Total Salaries and Benefits	6,338	24,491	12,748	42,248	29,500	231.41%
EQUIPMENT						
Equipment Replacement New (under \$1,000)	3,048	3,657	-	-	-	0.00%
Total Equipment	3,048	3,657	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	11,283	-	30,897	-	(30,897)	-100.00%
Insurance	678	777	777	800	23	2.96%
Intra County Purchases	-	-	-	-	-	0.00%
Insurance Claim	-	-	-	-	-	0.00%
Legal Fees	-	-	-	-	-	0.00%
Printing (External)	137	1,407	600	600	-	0.00%
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	12,098	2,184	32,274	1,400	(30,874)	-95.66%
OPERATIONAL						
Advertising	171	-	300	300	-	0.00%
Miscellaneous Admin.	113	161	-	2,000	2,000	0.00%
Office Expense	90	14	200	200	-	0.00%
Postage/Courier	-	-	100	100	-	0.00%
Travel/Meals	-	1,933	1,500	1,500	-	0.00%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	374	2,108	2,100	4,100	2,000	95.24%

COUNTY OF HURON**Accessibility Advisory Committee****Budget for the year ending December 31, 2018**

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
PROGRAM						
Miscellaneous Program	-	7,511	16,250	16,250	-	0.00%
Total Program	-	7,511	16,250	16,250	-	0.00%
TOTAL EXPENDITURES	21,858	39,951	63,372	63,998	626	0.99%
(SURPLUS)/DEFICIT - ACCRUAL	21,858	39,951	63,372	63,998	626	0.99%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	21,858	39,951	63,372	63,998	626	0.99%



COUNTY OF HURON
2018 BUDGET

FINANCE

Corporation of the County of Huron

Finance Department

2018 Budget

The Treasurer's position is mandated by the Municipal Act: 286(1): A municipality shall appoint a treasurer who is responsible for handling all of the financial affairs of the municipality on behalf of and in the manner directed by the council of the municipality.

This position is not able to fulfill this mandate without the team in the Treasury department. The Treasury Department serves both needs of Council and the needs of the other departments within the County.

The Treasury department serves Council by:

- Assuring the protection of the County's assets by having adequate internal controls in place and that these controls are adhered to.
- Providing Council with information with respect to the financial affairs of the municipality as it requires or requests
- Co-ordinating, analyzing and presenting a consolidated budget that provides the basis to identify the levy requirement and provide Council with a benchmark for the activities in the year
- Ensuring compliance with legislative and regulatory guidelines related to financial controls and reporting
- Achieving an unqualified audit opinion on the County's corporate financial statements each year
- Providing appropriate insurance claims management and risk management to protect the County's assets and personnel

The Treasury department serves the other County departments by:

- Preparing reports for the various programs to assist in obtaining Ministry grants and funding
- Assisting in interpretation of policy and internal controls
- Ensuring accuracy and reliability in pay and compensation systems
- Providing analysis of the financial information
- Providing assistance in preparing of departments budgets and financial statements
- Ensuring the correct recording of costs and liabilities to ensure the accuracy of the financial system and records

The budget being presented is in full compliance with PSAB. Capital requirements are budgeted separate from the operational costs. Depreciation is budgeted as an operational cost. The levy raised to fund depreciation is used for the cost of replacing and upgrading those capital assets.

Third Party Recoveries

Other departments within the County receive funding from the various Ministries. Most grants allow a portion of the funding be used for overhead or administration piece. Because the financial piece of the County is within the Treasury department, Treasury recover its services from the other departments for the service.

Salaries and Benefits

Salaries and benefits are calculated on an employee by employee basis. Annual grid movements are calculated.

Salaries are \$15,863 higher than the previous year. These changes are a result of the budgeted 1.5% Non-union pay increase for 2018, as well as grid movements by employees. There is one new position (Junior Accountant) being included in the Treasury department as a result of the reallocation of the IT duties to the Treasurer from Planning. Total funds reallocated from the Planning budget to cover this new position is \$83,000.

Equipment

These expenditures consist of rental of office equipment and repairs for computers and replacement of minor equipment. These costs are consistent with 2017.

Purchased Services

These expenditures include audit, insurance and consulting. This group of costs increased by \$357.

Operational

Operational expenditures are costs incurred so that the Treasury department can function. This includes office expense, staff travel, training, postage and depreciation etc. There is no change in the budget year over year.

Capital Budget

The capital budget request is for the scheduled replacement of 5 computers, furniture and a new cheque printer. The total costs are \$11,700

Summary

Overall, the net change in the Treasury budget is an increase of \$9,846 or 1.23%.

Organization

Treasurer

Manager of Financial Services & Deputy Treasurer

Senior Accountant

Junior Accountant (2)

Payroll Administrator

Accounts Payable Clerk

Accounts Receivable Clerk/Receptionist

Payroll Clerk

County of Huron
Corporate
Total Capital Requirements
For the year ending December 31, 2018

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Treasury							
Computers - 5 (3 notebooks, 2 desktops)	IT	Cycle Replacement	Medium	Replace 5 computers	\$ 9,000		
desk update / phone / chair	FURN	Replacement	Medium	desk update / phone / chair	\$ 1,500		
Cheque printer	IT	Cycle Replacement	Medium	Replace cheque printer	\$ 1,200		
TOTAL TREASURY					\$ 11,700		
CAO/Clerk							
Office Furniture					\$ 1,000		
Council							
Corporate							
Asset Management Software					\$ 60,000	60,000	Reserve Carryforward
TOTAL CAPITAL FUNDING REQUEST					\$ 71,700		
LESS: DEPRECIATION					\$ (52,160)		
NET CAPITAL FUNDING REQUIREMENTS					\$ 19,540		

COUNTY OF HURON

Treasury

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Fees/Licenses	-	-	-	-	-	0.00%
Intra County Recoveries	215,224	218,980	218,985	230,657	11,672	5.33%
Third Party Recoveries	36	68	-	-	-	0.00%
Total Other Revenue	215,260	219,048	218,985	230,657	11,672	5.33%
TOTAL REVENUE	215,260	219,048	218,985	230,657	11,672	5.33%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	549,119	538,424	694,561	704,590	10,029	1.44%
Salaries - Part Time	49,523	62,162	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	(458)	-	-	-	-	0.00%
Total Salaries	598,184	600,586	694,561	704,590	10,029	1.44%
BENEFITS						
Statutory Benefits	40,677	41,576	44,447	45,950	1,503	3.38%
Extended Benefits	33,019	33,963	50,083	55,000	4,917	9.82%
OMERS	60,972	59,411	75,986	75,400	(586)	-0.77%
Total Benefits	134,669	134,949	170,516	176,350	5,834	3.42%
Total Salaries and Benefits	732,853	735,535	865,077	880,940	15,863	1.83%
EQUIPMENT						
Equipment Rentals/Leases	9,850	4,549	5,040	5,040	-	0.00%
Equipment Repairs & Maint.	588	-	2,000	2,000	-	0.00%
Equipment Replacement New (under \$1,000)	94	-	-	-	-	0.00%
Small Tools/Equipment	200	-	-	-	-	0.00%
Total Equipment	10,733	4,549	7,040	7,040	-	0.00%
PURCHASED SERVICE						
Audit	8,127	8,422	8,424	8,700	276	3.28%
Consulting/Professional Fees	23,931	(1,211)	22,600	22,600	-	0.00%
Insurance	2,919	3,343	3,343	3,400	57	1.71%
Occupational Accident Insurance	751	969	800	800	-	0.00%
Legal Fees	591	843	1,000	1,000	-	0.00%

COUNTY OF HURON

Treasury

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
Printing (External)	1,695	1,542	3,250	3,250	-	0.00%
Total Purchased Service	38,203	14,004	39,513	39,870	357	0.90%
OPERATIONAL						
Advertising	-	1,505	500	500	-	0.00%
Associations/Memberships	3,751	4,814	5,900	5,900	-	0.00%
Bank Charges	25	30	200	200	-	0.00%
Conventions/Conferences	6,993	5,190	8,425	8,425	-	0.00%
Office Expense	9,438	6,665	10,500	10,500	-	0.00%
Postage/Courier	14,723	7,059	12,580	12,580	-	0.00%
Publications & Subscriptions	3,202	3,429	3,000	3,000	-	0.00%
Rent	36,240	36,240	36,240	36,240	-	0.00%
Staff Training	3,922	4,078	12,100	12,100	-	0.00%
Telecommunications	3,595	2,976	5,000	5,000	-	0.00%
Travel/Meals	2,373	3,578	4,275	4,275	-	0.00%
Depreciation - Capital Assets	7,612	6,011	6,402	6,402	-	0.00%
Total Operational	91,875	81,574	105,122	105,122	-	0.00%
TOTAL EXPENDITURES	873,664	835,662	1,016,752	1,032,972	16,220	1.60%
(SURPLUS)/DEFICIT - ACCRUAL	658,404	616,614	797,767	802,315	4,548	0.57%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(6,000)	(6,402)	(402)	6.70%
Add Capital Asset Expenditures			6,000	11,700	5,700	95.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	658,404	616,614	797,767	807,613	9,846	1.23%



COUNTY OF HURON

2018 BUDGET

Information Technology

**Corporation of the County of Huron
Information Technology Division
2018 Budget**

Background:

The Information Technology Division budget includes 3 sub-budgets: IT, GIS (Geographic Information System), and 9-1-1.

IT uses a modified zero-based budgeting approach where major budget lines are built up from zero based on the expected needs for the coming year. Each budget line item has detailed information supporting the figures, which are available to review upon request.

2017 Highlights:

- Facilitated a new agreement and corporate mobile services provider
- Launched the new public Web GIS platform and provided training to the lower tiers
- Facilitated the TIM committee's prioritization of over 90 IT projects for 2017
- Successfully delivered 19 projects to the business.
- Responded to approx. 2,580 IT Help Tickets from staff for IT and GIS services
- Processed approx. 90 IT Purchase Orders on behalf of corporate departments
- Successfully transitioned 911 Addressing from EMS to the IT-GIS
- Contributed project resources to plan and assist with IPM County Showcase Tents
- Hired the Business Process & Infrastructure Architect
- Initiated Pilot for 35-40 HR schedule for some staff on voluntary basis to increase available staff hours to the business

Work Plan

IT ensures that corporate systems, business applications and mission critical services are readily available and reliable. The IT Division partners with County departments to provide technical leadership, consultation and solution based services encouraging collaboration across the corporation. IT is involved with ongoing and planned projects including software and application implementation, new build and renovations, web and social media development, training, technology purchases, and ongoing advancements in technology.

Work for the coming year will include:

- Implement Corporate Telephony System and migrate from the legacy systems
- Facilitate prioritization of 56 IT projects for 2018
- Developing updated and new policies through the Information Governance Steering Committee, TIM Committee and SMT
- IT Service Catalog
- Launching selected ERP/ECM business processes in collaboration with key business units (Treasury and HR) and the TIM
- Launch Novus Agenda
- Provision GIS Open Data site
- Provide strategic solutions for technical services including: data integrity, security, database development, network storage, back-up systems, and systems support

Both the IT and GIS operating budgets are funded from the County levy, with recoveries from the Health Unit and EMS for services delivered.

Staff

1 FTE is proposed to increase capacity to deliver the identified system roadmap improvements and to assist with the existing heavy workload. This new position is partially funded from the reallocation of the IT department to the Treasurer from planning. The net new cost over and above the salary allocation is \$23,300.

Wages are also increasing as a result of the job evaluation of the department which took place in 2017.

Lastly, is it being proposed that 6 IT staff move to a 40 hour per week with no time off in lieu being accumulated. This is being proposed to assist with the labour resource shortage that exists in the IT department. The cost of this proposal is \$90,000, with \$31,000 being funded from reserves for the transition period of Jan-Apr 2018.

Status	Hours	2018 FTE	# Positions	2018 FTE Additions/Reductions	Total 2018 FTE
Regular	Full-time	10 IT <u>5</u> GIS 15	15	+1.0 IT	16.0
Occasional (students)	Full-time/Part-time	0.4 IT <u>1.0</u> GIS 1.4	2	0.0	1.4
Total		16.4	17	+1.0	17.4

BUDGET IMPACTS

Overall costs have been moderated by controlling operating expenses where possible, and by securing funding from Emergency Services and Health Unit. The attached budget would accommodate the core functions of the department, plus priority projects for the coming year. The overall increase is \$226,996 over 2017.

County of Huron
Information Technology
Total Capital Requirements
For the year ending December 31, 2018

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Enterprise Phone System	Equipment > \$1000	Asset Maintenance/Replacement	High	Final phase of corporate IP phone system	10,000		Levy
IT Workstation Hardware	Equipment > \$1000	Asset Maintenance/Replacement	High	IT staff - Lifecycle Renewal	6,106		Levy
Research & Development	Equipment > \$1000	Growth Related Need	High	Various technology items	3,000		Levy
Network Infrastructure Devices	Equipment > \$1000	Growth Related Need & Asset Maintenance/Replacement	High	Asset replacement for systems reliability and redundancy (switches, WAP, etc.)	25,440		Levy
Network Infrastructure Hardware	Equipment > \$1000	Growth Related Need & Asset Maintenance/Replacement	High	Asset replacement for systems reliability and redundancy (servers, SAN, disk, etc.)	25,440		Levy
Multi-Factor Authentication (MFA) Solution	Equipment > \$1000	Information/Data Security	High	To provide real-time analysis of security alerts generated by applications and network devices. <u>Security logs and report generation.</u>	5,000		Levy
SIEM (Security Information and Event Management) Solution	Equipment > \$1000	Information/Data Security	High	To provide real-time analysis of security alerts generated by applications and network devices. <u>Security logs and report generation.</u>	15,000		Levy
Teamviewer Licenses	Software > \$1000	Growth Related Need	High	Remote support software	3,000		Levy
					92,986		
911 Capital							
911 Laptop	Equipment > \$1000	Mobile access for 911 staff	High	to provide mobile access for 911 staff	3,000		
					3000		
GIS Capital							
GIS Workstation Hardware	Equipment > \$1000	Asset Maintenance/Replacement	High	GIS/911 Staff - Lifecycle Replacement	4,000		Levy
Visio Licenses	Software > \$1000	Workflow automation	High	used in conjunction with ModelBuilder in ArcGIS	1,700		
					5,700		
TOTAL CAPITAL FUNDING REQUEST					101,686	-	
LESS: DEPRECIATION					(98,630)		
NET CAPITAL FUNDING REQUIREMEN					3,056		

COUNTY OF HURON
Information Technology - Summary
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	230,673	195,086	227,567	239,003	11,436	5.03%
Corp Service Allocation Recoveries	170,847	169,229	169,229	169,229	-	0.00%
Third Party Recoveries	543	1,068	5,000	-	(5,000)	-100.00%
Total Other Revenue	402,063	365,384	401,796	408,232	6,436	1.60%
TOTAL REVENUE	402,063	365,384	401,796	408,232	6,436	1.60%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	976,611	958,688	1,184,868	1,331,466	146,598	12.37%
Salaries - Part Time	48,183	58,405	44,196	51,765	7,569	17.13%
Total Salaries	1,029,395	1,017,094	1,229,064	1,383,231	154,167	12.54%
BENEFITS						
Statutory Benefits	77,630	78,602	85,928	92,125	6,197	7.21%
Extended Benefits	77,536	80,146	98,752	108,388	9,636	9.76%
OMERS	98,960	100,365	123,898	141,423	17,525	14.15%
Total Benefits	254,125	259,113	308,578	341,936	33,358	10.81%
Total Salaries and Benefits	1,283,520	1,276,207	1,537,643	1,725,167	187,524	12.20%
EQUIPMENT						
Equipment Repairs & Maint.	3,099	4,177	8,000	30,805	22,805	285.06%
Equipment Replacement New (under \$1,000)	54,622	32,008	65,010	65,010	-	0.00%
Small Tools/Equipment	1,985	127	3,000	3,000	-	0.00%
Software	130,683	157,376	140,929	67,652	(73,277)	-52.00%
Total Equipment	190,389	193,688	216,939	166,467	(50,472)	-23.27%
PURCHASED SERVICE						
Consulting/Professional Fees	59,044	29,501	75,500	88,500	13,000	17.22%
Insurance	4,464	5,112	5,112	5,200	88	1.72%
Intra County Purchases	-	18	-	-	-	0.00%
Legal Fees	2,249	305	-	-	-	0.00%
Maintenance Contracts	37,142	45,992	37,872	103,719	65,847	173.87%
Printing (External)	602	354	1,400	1,400	-	0.00%

COUNTY OF HURON
Information Technology - Summary
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Purchased Service	103,501	81,282	119,884	198,819	78,935	65.84%
OPERATIONAL						
Advertising	-	-	1,000	500	(500)	-50.00%
Associations/Memberships	720	1,728	1,360	1,760	400	29.41%
Conventions/Conferences	10,230	7,453	12,630	12,930	300	2.38%
Internet	88,090	85,100	108,354	111,599	3,245	2.99%
Office Expense	2,377	742	2,892	2,892	-	0.00%
Postage/Courier	1,140	1,123	1,025	1,025	-	0.00%
Publications & Subscriptions	5,607	7,058	5,942	5,992	50	0.84%
Rent	28,357	28,356	28,357	28,357	-	0.00%
Staff Training	10,821	7,690	16,600	17,600	1,000	6.02%
Telecommunications	7,578	10,567	9,210	9,775	565	6.13%
Travel/Meals	16,265	8,818	8,160	8,638	479	5.86%
Depreciation - Capital Assets	82,844	99,526	98,630	98,630	-	0.00%
Total Operational	254,030	258,162	294,160	299,698	5,539	1.88%
PROGRAM						
Miscellaneous Program	-	-	150	-	(150)	-100.00%
Total Program	-	-	150	-	(150)	-100.00%
TOTAL EXPENDITURES	1,831,440	1,809,339	2,168,775	2,390,151	221,376	10.21%
(SURPLUS)/DEFICIT - ACCRUAL	1,429,377	1,443,955	1,766,979	1,981,919	214,940	12.16%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(80,321)	(98,630)	(18,309)	22.79%
Add Capital Asset Expenditures			92,321	101,686	9,365	10.14%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(52,000)	(31,000)	21,000	-40.38%
TOTAL COUNTY LEVY	1,429,377	1,443,955	1,726,979	1,953,975	226,996	13.14%

COUNTY OF HURON
Information Technology
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	201,319	194,899	194,899	221,003	26,104	13.39%
Corp Service Allocation Recoveries	170,847	169,229	169,229	169,229	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	372,166	364,128	364,128	390,232	26,104	7.17%
TOTAL REVENUE	372,166	364,128	364,128	390,232	26,104	7.17%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	740,648	645,363	806,164	919,607	113,443	14.07%
Salaries - Part Time	35,249	6,306	10,540	10,905	365	3.46%
Salaries - Time Off in Lieu Owing	4,602	-	-	-	-	0.00%
Total Salaries	780,498	651,669	816,704	930,512	113,808	13.93%
BENEFITS						
Statutory Benefits	57,690	48,531	53,533	59,033	5,500	10.27%
Extended Benefits	58,914	54,266	63,847	71,810	7,963	12.47%
OMERS	75,972	68,323	86,403	99,767	13,364	15.47%
Total Benefits	192,576	171,121	203,783	230,610	26,827	13.16%
Total Salaries and Benefits	973,075	822,789	1,020,487	1,161,122	140,635	13.78%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	3,099	967	5,500	28,305	22,805	414.64%
Equipment Replacement New (under \$1,000)	4,607	213	4,700	4,700	-	0.00%
Vehicle Lease & Operation	-	-	-	-	-	0.00%
Small Tools/Equipment	1,985	127	3,000	3,000	-	0.00%
Software	75,936	95,405	90,049	65,652	(24,397)	-27.09%
Total Equipment	85,628	96,712	103,249	101,657	(1,592)	-1.54%
PURCHASED SERVICE						
Consulting/Professional Fees	30,011	5,898	40,000	53,000	13,000	32.50%
Insurance	4,464	5,112	5,112	5,200	88	1.72%
Occupational Accident Insurance	-	-	-	-	-	0.00%

COUNTY OF HURON
Information Technology
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
Intra County Purchases	-	18	-	-	-	0.00%
Corporate Service Allocations	-	-	-	-	-	0.00%
Insurance Claim	-	-	-	-	-	0.00%
Legal Fees	2,249	305	-	-	-	0.00%
Maintenance Contracts	37,142	45,992	37,872	41,719	3,847	10.16%
Printing (External)	602	-	700	700	-	0.00%
Total Purchased Service	74,468	57,325	83,684	100,619	16,935	20.24%
OPERATIONAL						
Advertising	-	-	500	500	-	0.00%
Associations/Memberships	447	879	500	500	-	0.00%
Conventions/Conferences	5,622	5,246	5,200	5,500	300	5.77%
Internet	88,090	85,100	108,354	111,599	3,245	2.99%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	927	556	1,892	1,892	-	0.00%
Postage/Courier	32	14	25	25	-	0.00%
Publications & Subscriptions	5,607	7,058	5,942	5,992	50	0.84%
Rent	22,320	22,319	22,320	22,320	-	0.00%
Staff Training	6,680	6,950	11,000	11,000	-	0.00%
Telecommunications	6,470	8,937	7,950	8,515	565	7.11%
Travel/Meals	14,326	5,621	5,522	6,000	478	8.66%
Building Capital	-	-	-	-	-	0.00%
Depreciation - Capital Assets	82,844	99,526	95,200	95,200	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	233,364	242,208	264,405	269,043	4,638	1.75%
PROGRAM						
Miscellaneous Program	-	-	150	-	(150)	-100.00%
Total Program	-	-	150	-	(150)	-100.00%
TOTAL EXPENDITURES	1,366,534	1,219,034	1,471,975	1,632,441	160,466	10.90%
(SURPLUS)/DEFICIT - ACCRUAL	994,368	854,906	1,107,847	1,242,209	134,362	12.13%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(82,477)	(95,200)	(12,723)	15.43%
Add Capital Asset Expenditures			87,086	92,986	5,900	6.77%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(7,000)		7,000	-100.00%
TOTAL COUNTY LEVY	994,368	854,906	1,105,456	1,239,995	134,539	12.17%

COUNTY OF HURON
Information Technology - GIS
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	29,354	187	32,668	18,000	(14,668)	-44.90%
Third Party Recoveries	468	909	5,000	-	(5,000)	-100.00%
Total Other Revenue	29,822	1,096	37,668	18,000	(19,668)	-52.21%
TOTAL REVENUE	29,822	1,096	37,668	18,000	(19,668)	-52.21%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	183,472	260,048	325,633	351,709	26,076	8.01%
Salaries - Part Time	12,934	52,099	33,656	40,860	7,204	21.40%
Total Salaries	196,406	312,148	359,289	392,569	33,280	9.26%
BENEFITS						
Statutory Benefits	15,309	25,513	26,386	28,268	1,882	7.13%
Extended Benefits	12,788	20,307	29,214	30,733	1,519	5.20%
OMERS	18,229	27,402	32,718	36,010	3,292	10.06%
Total Benefits	46,326	73,223	88,319	95,011	6,692	7.58%
Total Salaries and Benefits	242,732	385,370	447,608	487,580	39,972	8.93%
EQUIPMENT						
Equipment Repairs & Maint.	-	3,210	2,500	2,500	-	0.00%
Equipment Replacement New (under \$1,000)	1,842	999	1,000	1,000	-	0.00%
Software	54,747	61,971	50,880	2,000	(48,880)	-96.07%
Total Equipment	56,589	66,180	54,380	5,500	(48,880)	-89.89%
PURCHASED SERVICE						
Consulting/Professional Fees	7,678	-	10,000	10,000	-	0.00%
Intra County Purchases	-	-	-	-	-	0.00%
Maintenance Contracts	-	-	-	62,000	62,000	0.00%
Printing (External)	-	354	700	700	-	0.00%
Total Purchased Service	7,678	354	10,700	72,700	62,000	579.44%
OPERATIONAL						
Advertising	-	-	500	-	(500)	-100.00%

COUNTY OF HURON
Information Technology - GIS
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
Associations/Memberships	75	621	600	1,000	400	66.67%
Conventions/Conferences	4,717	2,206	6,500	6,500	-	0.00%
Internet	-	-	-	-	-	0.00%
Office Expense	1,449	186	1,000	1,000	-	0.00%
Postage/Courier	82	-	100	100	-	0.00%
Rent	6,037	6,037	6,037	6,037	-	0.00%
Staff Training	2,539	739	4,000	5,000	1,000	25.00%
Telecommunications	554	676	660	660	-	0.00%
Travel/Meals	619	1,488	1,000	1,000	-	0.00%
Depreciation - Capital Assets	-	-	3,430	3,430	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	16,071	11,953	23,827	24,727	900	3.78%
TOTAL EXPENDITURES	323,070	463,858	536,515	590,507	53,992	10.06%
(SURPLUS)/DEFICIT - ACCRUAL	293,248	462,762	498,847	572,507	73,660	14.77%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(3,430)	(3,430)	-	0.00%
Add Capital Asset Expenditures			5,235	5,700	465	8.88%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	293,248	462,762	500,652	574,777	74,125	14.81%

COUNTY OF HURON

911

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Third Party Recoveries	75	159	-	-	-	0.00%
Total Other Revenue	75	159	-	-	-	0.00%
TOTAL REVENUE	75	159	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	52,491	53,277	53,071	60,150	7,079	13.34%
Total Salaries	52,491	53,277	53,071	60,150	7,079	13.34%
BENEFITS						
Statutory Benefits	4,631	4,558	6,009	4,824	(1,185)	-19.72%
Extended Benefits	5,833	5,573	5,691	5,845	154	2.70%
OMERS	4,758	4,639	4,776	5,646	870	18.21%
Total Benefits	15,222	14,770	16,477	16,315	(162)	-0.98%
Total Salaries and Benefits	67,713	68,047	69,548	76,465	6,917	9.95%
EQUIPMENT						
Equipment Replacement New (under \$1,000)	48,173	30,796	59,310	59,310	-	0.00%
Total Equipment	48,173	30,796	59,310	59,310	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	21,356	23,603	25,500	25,500	-	0.00%
Total Purchased Service	21,356	23,603	25,500	25,500	-	0.00%
OPERATIONAL						
Associations/Memberships	198	228	260	260	-	0.00%
Conventions/Conferences	(108)	-	930	930	-	0.00%
Postage/Courier	1,026	1,109	900	900	-	0.00%
Staff Training	1,603	-	1,600	1,600	-	0.00%
Telecommunications	555	954	600	600	-	0.00%
Travel/Meals	1,321	1,710	1,638	1,638	1	0.03%
Total Operational	4,594	4,001	5,928	5,928	1	0.01%

COUNTY OF HURON

911

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL EXPENDITURES	141,836	126,447	160,285	167,203	6,918	4.32%
(SURPLUS)/DEFICIT - ACCRUAL	141,761	126,287	160,285	167,203	6,918	4.32%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures				3,000	3,000	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	141,761	126,287	160,285	170,203	9,918	6.19%



COUNTY OF HURON
2018 BUDGET

**COURT SERVICES - PROVINCIAL
OFFENCES**

CORPORATION OF THE COUNTY OF HURON

2018 BUDGET

HURON COUNTY COURT SERVICES – PROVINCIAL OFFENCES

The Provincial Offences budget is comprised of all costs relating to the administration, adjudication, and prosecution of charges laid under Parts I, II, III of the Provincial Offences Act. Acts which fall under POA include some of the following: Highway Traffic Act, Liquor License Act, Trespass to Property Act and Compulsory Automobile Insurance Act. Other charges under Provincial Offences jurisdiction include contraventions to municipal by-laws and minor federal statutes such as Fish and Game.

2018 Budget Changes

Salaries and Benefits

Salaries and Benefits are increasing by \$4,689 or 1.86%, primarily due to grid movements by staff. Staffing compliment is not expected to change for 2018.

Total approved Full Time Equivalents –3.0

Purchased Service

The bulk of the consulting fees relate to the collection agency commissions being charged for POA collections. The agency charges a 32% commission, however, this cost is passed on to the debtor, and collected along with the fine amount. Therefore, the net impact to the County for collections is 1.76% due to the non-rebate able portion of the HST on the collection agency commission. Based on the current collection results, we have decreased the agency commission to reflect actuals.

Overall, purchased service costs are expected to decrease by \$6,769.

Operational

Operational expenditures are those expenditures that occur in most program areas in order to be able to function. The expenses include office expense, staff travel and meals, training, publications, postage, etc.

Program

The program items relate to non-discretionary expenditures such as monitoring and enforcement fees, prosecution, adjudication and ICON usage. For example, the County must pay \$1.95 for every charge entered in ICON. The Victim Fine Surcharge, Dedicated Fines, and Fines – Other Court Areas relate to monies the County collects on behalf of the province and other municipal courts. Each dollar collected on behalf of another court is reflected as revenue in the County's ledger, with the corresponding expense. The net impact is zero.

The County currently must now pay \$300 for every hour of adjudication, which is an increase of \$100 per hour. This rate is set by the province. We have no control over the court time as that is a function of the trials being requested. Also, the province is doubling the monitoring and enforcement fees that we must pay.

With the decrease in charges programming costs are expected to decrease. However, this is a number that we have little control over and is based on the actual volumes, payment activity and court time for 2017.

Revenue

POA revenue is difficult to accurately forecast as the County has limited control in the process. Budgets are being adjusted downward based on current results. Some variables impacting fine revenue are the number of charges being issued across the County, court rulings, and the success of the collection agency.

Capital Budget

Capital assets being requested in 2018 relate to cycle replacement of three computers.

Summary

The net revenue estimate to the County Levy on a year over year basis is a decrease in net revenue of \$132,749 to \$309,695.

County of Huron
Provincial Offences
Total Capital Requirements
For the year ending December 31, 2017

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Provincial Offences							
Computers - 3		Cycle Replacement	Medium		5,400		
Receipt Printer					1,000	From 2017 carryforward	
TOTAL POA					\$ 6,400		
TOTAL CAPITAL FUNDING REQUEST					\$ 6,400		
LESS: DEPRECIATION							
NET CAPITAL FUNDING REQUIREMENTS					\$ 6,400		

COUNTY OF HURON
Provincial Offences Administration
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Fines	1,285,944	949,255	1,125,000	995,000	(130,000)	-11.56%
Third Party Recoveries	-	228	-	-	-	0.00%
Total Other Revenue	1,285,944	949,483	1,125,000	995,000	(130,000)	-11.56%
TOTAL REVENUE	1,285,944	949,483	1,125,000	995,000	(130,000)	-11.56%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	143,605	141,831	179,297	182,375	3,078	1.72%
Salaries - Part Time	28,242	25,762	29,233	29,655	422	1.44%
Salaries - Time Off in Lieu Owing	(210)	-	-	-	-	0.00%
Total Salaries	171,637	167,593	208,530	212,030	3,500	1.68%
BENEFITS						
Statutory Benefits	12,429	12,037	14,921	15,123	202	1.35%
Extended Benefits	10,171	9,995	12,208	12,804	596	4.88%
OMERS	14,739	14,970	15,857	16,248	391	2.47%
Total Benefits	37,339	37,002	42,986	44,175	1,189	2.77%
Total Salaries and Benefits	208,976	204,595	251,516	256,205	4,689	1.86%
EQUIPMENT						
Equipment Repairs & Maint.	-	-	-	800	800	0.00%
Equipment Replacement New (under \$1,000)	124	-	1,200	2,500	1,300	108.33%
Total Equipment	124	-	1,200	3,300	2,100	175.00%
PURCHASED SERVICE						
Audit	1,027	1,163	1,163	1,200	37	3.18%
Consulting/Professional Fees	38,397	49,494	35,000	42,000	7,000	20.00%
Insurance	1,456	1,668	1,668	1,700	32	1.92%
Occupational Accident Insurance	-	-	550	550	-	0.00%
Legal Fees	35,632	29,049	35,000	35,000	-	0.00%
Maintenance Contracts	-	-	-	-	-	0.00%
Printing (External)	5,154	5,754	10,000	10,000	-	0.00%
Security	-	-	-	-	-	0.00%

COUNTY OF HURON
Provincial Offences Administration
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
Miscellaneous Services	-	-	1,200	1,200	-	0.00%
Total Purchased Service	81,744	87,129	84,881	91,650	6,769	7.97%
OPERATIONAL						
Advertising	173	-	-	-	-	0.00%
Associations/Memberships	609	480	1,000	1,000	-	0.00%
Bank Charges	16,601	15,526	16,000	16,000	-	0.00%
Conventions/Conferences	1,451	2,840	3,500	3,125	(375)	-10.71%
Miscellaneous Admin.	15	-	-	-	-	0.00%
Office Expense	2,185	2,635	3,500	3,500	-	0.00%
Postage/Courier	2,769	2,139	3,000	2,500	(500)	-16.67%
Publications & Subscriptions	814	1,039	1,000	950	(50)	-5.00%
Receivable Write Off	112,277	-	-	-	-	0.00%
Rent	5,200	5,200	5,200	5,200	-	0.00%
Staff Training	1,114	-	1,800	1,200	(600)	-33.33%
Telecommunications	3,063	2,266	3,200	3,200	-	0.00%
Travel/Meals	475	411	850	1,250	400	47.06%
Depreciation - Capital Assets	6,177	6,234	5,909	5,909	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	152,922	38,770	44,959	43,834	(1,125)	-2.50%
PROGRAM						
Adjudication	45,716	41,641	45,000	47,700	2,700	6.00%
Dedicated Fines	23,955	33,863	10,000	15,000	5,000	50.00%
Fines - Other Court Areas	87,406	87,037	70,000	65,000	(5,000)	-7.14%
ICON Charges	15,177	10,076	14,000	14,625	625	4.46%
Provincial Administration Chgs	4,592	4,133	4,800	4,800	-	0.00%
Victim Fine Surcharge	163,873	133,153	155,000	142,500	(12,500)	-8.06%
Witness Fees	574	-	1,200	-	(1,200)	-100.00%
Miscellaneous Program	-	-	-	1,200	1,200	0.00%
Total Program	341,293	309,902	300,000	290,825	(9,175)	-3.06%
TOTAL EXPENDITURES	785,059	640,396	682,556	685,814	3,258	0.48%
(SURPLUS)/DEFICIT - ACCRUAL	(500,886)	(309,088)	(442,444)	(309,186)	133,258	-30.12%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(3,600)	(5,909)	(2,309)	64.14%
Add Capital Asset Expenditures			5,600	6,400	800	14.29%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(2,000)	(1,000)	1,000	-50.00%

COUNTY OF HURON
Provincial Offences Administration
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL COUNTY LEVY	(500,886)	(309,088)	(442,444)	(309,695)	132,749	-30.00%



COUNTY OF HURON

2018 BUDGET

Human Resources

CORPORATION OF THE COUNTY OF HURON

2018 BUDGET

HUMAN RESOURCES DEPARTMENT

The Human Resources Team supports over 650 full and part-time staff across the County's 12 departments. The Team consists of 5 HR professionals who are responsible for all issues related to employment including recruitment and selection, training and development, labour relations, job evaluation, pay equity, employee group benefits, employee engagement, leadership development, health and safety, human resources information system software and all human resources policies, procedures and practices.

The Human Resources Team also has the responsibility for ensuring that the County of Huron is compliant with all relevant legislation. The Human Resources Team serves to negotiate and administer seven collective agreements with accompanying provincial union representatives as well as all employment policies, salaries and benefits with the non-union employees.

The Human Resources Team leads with values to include respect, integrity, honesty, inclusiveness, understanding, trust and excellence.

2018 Budget Changes

Salaries

Though the 2018 HR Salary and Benefits line has increased by \$47,998.58 (budgeted amount is \$513,833.58) it is as result of the budgeted 1.5% non-union pay increase for 2018 plus the blending of the position of Employee Relations Advisor into the position of Director of Human Resources.

Operational

Human Resources Information System software project has been carried forward from 2017's budget and it is dependent on the Enterprise Content Management project. It is of crucial importance that the HRIS software work seamlessly with the ECM software. This will assist in service improvements by reducing duplication of work, tracking of employee information, reporting and improved efficiencies.

Legal Fees has increased by \$5,000, for legal advice on more contentious issues.

Conferences has increased by \$600 to reflect normal annual increases from the host conference providers.

Memberships has increased by \$145 to reflect normal annual increases from HRP and OMHRA.

Telecommunications has decreased by \$96 as a result of County-wide changes to our telecommunications systems.

HR Travel/Meals has increased by \$165.

The following lines will be maintained at the 2017 budget amounts:

- Equipment Rentals/Leases
- Consulting Fees
- Office Expenses
- Rent
- Employee Recognition and Wellness Program

Corporate-wide Staff Training is included in the HR budget and has remained the same \$60,750 as was budgeted in 2017.

Summary

The total Human Resources budget is projected to increase by \$45,654 to \$544,539, for the 2018 budget year, or an increase of 9.15% (partly reflective of the 1.5% Non-Union increase and the blending of the positions of Employee Relations Advisor and Director of Human Resources).

Organization:

Director of Human Resources
Senior Manager of Human Resources
Safety & Wellness Supervisor
Total Rewards Advisor
Talent Acquisition Specialist

County of Huron
Human Resources
Total Capital Requirements
For the year ending December 31, 2018

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
HRIS - Great Plains (existing)	Software	Service Enhancement	High	Human Resources Information Software	\$38,000.00		
(4x) Absolute Data and Device Security (for current laptops)	Software	Cycle Replacement	High	Software	124.89		
(2 X) MS Surface Pro - 12.3" - Core i5 7300U - 8Gb RAM - 256 Gb SSD	Hardware	Cycle Replacement	Medium	Tablet	1,682.99		
(2 X) Microsoft Surface Pro Signature Type Cover - keyboard - with tra	Hardware	Cycle Replacement	Medium	Keyboard	169.99		
(2 X) Microsoft Surface Pen - stylus - Bluetooth 4.0 - platinum	Hardware	Cycle Replacement	Medium	Stylus Pens	116.00		
(2 X) Microsoft Surface Dock - docking station	Hardware	Cycle Replacement	Medium	Docking Station	209.99		
(2 X) StarTech.com 4 Port Black SuperSpeed USB 3.0 Hub	Hardware	Cycle Replacement	Medium	USB Hub	47.99		
(2 X) Four Year Absolute DDS Lic	Software	Cycle Replacement	Medium	Software	128.26		
(2 X) Warranty	Hardware	Cycle Replacement	Medium	Warranty	353.99		
TOTAL CAPITAL FUNDING REQUEST					40,834	-	
LESS: DEPRECIATION					(4,416)		
NET CAPITAL FUNDING REQUIREMENTS					36,418		

COUNTY OF HURON

Human Resources

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	136,900	136,500	136,500	143,259	6,759	4.95%
Third Party Recoveries	4,659	600	4,200	4,000	(200)	-4.76%
Total Other Revenue	141,559	137,100	140,700	147,259	6,559	4.66%
TOTAL REVENUE	141,559	137,100	140,700	147,259	6,559	4.66%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	367,695	362,424	372,297	409,533	37,236	10.00%
Salaries - Part Time	-	29,547	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	(400)	-	-	-	-	0.00%
Total Salaries	367,294	391,971	372,297	409,533	37,236	10.00%
BENEFITS						
Statutory Benefits	25,801	28,425	24,976	25,822	846	3.39%
Extended Benefits	30,215	28,971	29,989	34,141	4,152	13.84%
OMERS	38,235	38,720	38,573	44,338	5,765	14.95%
Total Benefits	94,251	96,115	93,539	104,301	10,762	11.51%
Total Salaries and Benefits	461,545	488,086	465,836	513,834	47,998	10.30%
EQUIPMENT						
Equipment Rentals/Leases	766	1,705	1,680	1,680	-	0.00%

COUNTY OF HURON

Human Resources

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Equipment Repairs & Maint.	-	-	300	300	-	0.00%
Equipment Replacement New (under \$1,000)	3,848	-	1,000	1,000	-	0.00%
Vehicle Lease & Operation	-	-	-	-	-	0.00%
Small Tools/Equipment	-	-	-	-	-	0.00%
Total Equipment	4,614	1,705	2,980	2,980	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	14,617	3,809	20,000	20,000	-	0.00%
Insurance	2,918	3,342	3,342	3,400	58	1.74%
Occupational Accident Insurance	751	969	1,058	1,058	-	0.00%
Intra County Purchases	1,065	-	1,900	1,900	-	0.00%
Legal Fees	14,227	13,478	15,000	20,000	5,000	33.33%
Maintenance Contracts	402	526	500	600	100	20.00%
Printing (External)	266	193	1,000	1,000	-	0.00%
Miscellaneous Services	-	-	100	100	-	0.00%
Total Purchased Service	34,246	22,316	42,900	48,058	5,158	12.02%
OPERATIONAL						
Advertising	178	-	-	-	-	0.00%
Associations/Memberships	2,703	3,685	2,885	3,030	144	5.00%
Conventions/Conferences	4,784	4,004	9,400	10,000	600	6.38%
Internet	-	-	-	-	-	0.00%
Miscellaneous Admin.	56	196	500	500	-	0.00%
Office Expense	4,854	3,383	5,500	5,500	-	0.00%
Postage/Courier	302	310	280	280	-	0.00%
Publications & Subscriptions	542	1,162	2,225	2,050	(175)	-7.87%
Rent	14,400	14,400	14,400	14,400	-	0.00%
Staff Training	46,789	44,934	60,750	60,750	-	0.00%
Telecommunications	3,286	5,513	3,900	3,804	(96)	-2.46%
Travel/Meals	14,828	12,584	13,613	13,779	166	1.22%

COUNTY OF HURON

Human Resources

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Depreciation - Capital Assets	4,673	4,230	4,416	4,416	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	97,394	94,401	117,869	118,508	639	0.54%
PROGRAM						
Special Events	7,159	10,114	10,000	10,000	-	0.00%
Total Program	7,159	10,114	10,000	10,000	-	0.00%
TOTAL EXPENDITURES	604,958	616,623	639,585	693,380	53,795	8.41%
(SURPLUS)/DEFICIT - ACCRUAL	463,400	479,523	498,885	546,121	47,236	9.47%
LEVY BASED ADJUSTMENTS						
Less Depreciation				(4,416)	(4,416)	0.00%
Add Capital Asset Expenditures			38,000	40,834	2,834	7.46%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(38,000)	(38,000)	-	0.00%
TOTAL COUNTY LEVY	463,400	479,523	498,885	544,539	45,654	9.15%



COUNTY OF HURON

2018 BUDGET

Public Works

CORPORATION OF THE COUNTY OF HURON 2018 BUDGET

PUBLIC WORKS / HIGHWAYS DEPARTMENT

BACKGROUND

The Public Works Department, including Highways and Fleet services, has a combined staff of 42 full time and 20 part time employees to maintain approximately 775 km of County Roads (including 66 km of urban streets), 456 large bridges and culverts, along with thousands of small culverts. As well, the Public Works Dept provides administration of Fleet vehicles & equipment and highway facilities owned by the County.

Organizationally, Highways and Fleet is represented by the following table showing the staff complement, paid hours, and expenses:

Division	Full Time Equivalent (FTE)	Annual Hours	Total Salary & Benefits
Highways	48.11	115,972	\$3,957,679
Fleet	3.10	7,270	\$ 353,993
Total	51.21	123,242	\$4,311,673

Summary of Expense Categories

Operations and Maintenance

The Maintenance/Operations and Administration component of the 2018 Public Works Budget was prepared based a review of 2017 final year end expenses with additional history from prior years.

Note that the Public Works 2018 budget is now presented in an accounting structure form consistent with other Departments in the County. Prior Public Works budgets were published as an activity-based budget. All expenses continue to be monitored by activities to support a more detailed operational perspective to support day-to-day operations.

The 2018 budget contains a number of reconciliations that include issues identified to Council through the Public Works – Financial Reporting and Accountability on July 17, 2017. They include:

- Expenses in Great Plains not previously recorded in Worktech (or included in prior activity-based budgets) budgeted for an impact of approximately \$690,000.
- Transfer of non-capital work that has historically been budgeted within the Capital budget (i.e. facility maintenance items, small culvert lining, small sections of guiderail replacement, etc.). These items are now reflected as 'Minor Capital' within the operating budget.

These variances do not indicate an increase or reduction in service levels except where explicitly noted in the commentary below.

All bridge, culvert and road sections proposed for rehabilitation in 2018 were selected based on site inspections, technical analysis, Pavement Condition Index (PCI) scores, Ontario Structure Inspection Manual (OSIM) bridge inspections, prioritization based on the optimal timing for rehabilitation and in progress of being updated in the from the 2017 revised Asset Management Plan.

Road Renewal Program

A County road surface pavement structure has an average estimated expected lifecycle of 22 years, necessitating an average of approximately 35 km of road renewal per year in order to sustain current levels of service. This year's proposed budget contains 12km of road renewal and is below sustainable levels.

Additional review of the County Road renewal program has been conducted in 2017 that re-focus renewal of roads based on industry best practice of being driven by the current condition of pavement and base.

The County has been served very well with its strong history of Cold-In-Place Recycling (CIP) of surface asphalt of the first iteration of road renewal since full reconstruction. Almost all of the County road network has now been renewed with CIP since its original construction with exceptionally good results. Overall, the County road network is in very good condition with a limited number of roads in need of renewal at this time.

In recent months, further research has identified that a second CIP is an optimistic approach and may not result in the equivalent value that was achieved on the first iteration. Generally, the industry, at this time, has identified it is possible, but difficult to achieve acceptable asphalt that will deliver the expected performance. From this perspective, Public Works will undertake a cautious approach to second CIP renewal and validate that the resultant road base and surface meet expected consistency and strength through additional sampling, in-situ testing, and post-paving testing.

Given that the road renewal need at this time is low, this is an ideal time to validate the current pavement management strategy to ensure this next renewal cycle achieves the expected value for the remainder of the County road network.

Additionally, Public Works will be introducing and exploring additional pavement management options to extend the life of surface asphalt.

The results of the road renewal and pavement preservation trials are anticipated to be included in subsequent road asset management plans that will balance the short

term and long term investments that will help ensure that the County can provide infrastructure at the lowest possible average annual costs over the long term at the expected level of service.

Road projects are as follows including minor capital items:

- 2 Steel pipe bores on CR 32 that were not completed prior to paving completed in 2017.
- 12 km of CIP (Cold-in-place recycling) of County Road 87 between County Road 28 and Wellington County including:
 - Shoulder renewal
 - 3 CSP liners
 - Ditching/erosion protection on a number of culverts
 - 3 Culvert repairs
 - 280m of ditching
 - 360m of guiderail installation
- 18.0 km of pavement preservation on CR22 to reduce the rate of degradation of surface asphalt to extend the life of the pavement by approximately 5 years.
- Work in advance of road renewal of CR 11 including:
 - Lining of 6 CSP culverts
 - Replace 22 CSP culverts (open cut)
 - Replacement of 2 CSP municipal drain culverts
 - Coring/Geotechnical investigation to support road renewal plan and future budget proposal.

Large Culvert and Bridge Program

For the bridge and culvert projects, we are focused on regular maintenance and timely repairs as needed. In an effort to prevent major structure restoration projects, we are completing a greater number of small-scale rehabilitations before deterioration becomes severe. In doing so, we are able to save a portion of costs related to engineering, contract administration and agency approvals. Smaller rehabilitations are more cost effective, easier to schedule and quicker to complete.

Repairs to bridge and culvert structures and components generally have a 20 year lifespan, with a full replacement typical at 80 years of age. The 86 bridges under the County's jurisdiction require approximately four (4) rehabilitations/replacements per year. Our 107 culverts with spans greater than 3 m and our 265 culverts with spans between 1 and 3 m typically last 40 to 75 years, depending on the site conditions, installation conditions, and construction materials.

For 2018, there are a number of proposed culvert/bridge projects:

14-08.03

Structure 14-08.3 is a concrete box culvert built in 1979. It is estimated to be 16m long and spans 3.05m. The BCI is 66 due to medium to severe scaling at the barrel ends and minor erosion of the concrete footing. It is anticipated that this culvert will be repaired under the direction of Perth County as this is a shared structure.

15-25.04 - John Snell Bridge

Structure 15-25.4 is a pre-stressed girder bridge built in 1967. It has a total length of 30.9m and a deck width of 10.45m. The current BCI is 72 which is considered to be good. Rehabilitation at this time is intended to preserve the existing condition of the substructure and girder ends to avoid much more costly future repairs. The joints are paved over with evidence of leakage below. Replacing the joints would extend the service life by approximately 25-30 years or until the seals need to be replaced again.

25-43.4

Structure 25-43.4 is a corrugated steel pipe ellipse that was installed in 1970. It is roughly 50m long and spans 4m. The current BCI is 35 due to severe corrosion and significant section loss below the waterline. There are also numerous consecutive missing bolts. This culvert will be replaced with a structure having a 75-100 year life expectancy.

28-02.06 - Earl's Bridge

Structure 28-2.6 is a concrete T-beam bridge built in 1955. It is 25.3m long and 9.1m wide. The BCI is 47 due to extensive spalling and delamination on the beams with spalling and delamination on the soffit as well. Concrete repairs will be undertaken by County crews to the extent possible. There is a risk that additional work will be identified as work progresses up to and including structural defects that may or may not be repairable.

Culvert 86.00.30

Structural re-enforcement of exposed footings to be done in coordination with Bruce County.

86-12.07

Structure 86-12.7 is an open footing concrete culvert built at an unknown date. It is estimated to be 30m long and spans 2.74m. There is no current BCI as the structure is not required to have an OSIM performed. Very severe erosion of the concrete footings and extensive narrow stained cracking which is evidence of chloride penetration and leakage into the concrete. This culvert will be replaced with a structure having a 75-100 year life expectancy. The cost of this project will be shared with Bruce County.

86-52.05 – Hislop’s Bridge

Structure 86-52.5 is a slab on steel girder bridge built in 1956. The structure is 31.5m long and 14m wide. The BCI is 67 due to failure of the steel coating and delamination on the exposed deck top and soffit. Patching the structure and coating the girders may give the structure an additional 25-30 years. A structural evaluation may additionally be required to confirm the load carrying capacity of the girders due to the span length and age.

87-07.04 – Wroxeter Bridge

Structure 87-7.4 is a three span rigid frame built in 1953. The structure is 53.5m long and 12m wide. The BCI is 65 due to delaminated and spalled concrete on the wing walls and abutment. There are also medium cracks and settlement on the wearing surface. The surface course of asphalt is going to be repaved with additional work on the approaches to address drainage and settlement issues.

BB23

Structure is a boundary bridge built in 1961. The structure is a concrete T-beam bridge that is 8.65m long and 7.5m wide. The BCI is 41 due to severe delaminations and spalling on the substructure and girders. The retaining walls at this site are severely disintegrated.

Detailed Investigations

A number of structures will have more detailed investigations performed to determine the best value decision of renewal vs replacement along with preliminary cost estimates of recommended action.

Engineering for Structure Rehabilitation or Replacement

A number of structures will proceed to design for rehabilitation or replacement as determined through prior detailed investigations. This will provide tender-ready packages of work to proceed through future budget approvals with higher confidence estimated costs.

This includes a boundary bridge BB31 which is shared with Middlesex and Lambton County. Coordination and costs will be a collaborative effort.

Patrol Yards & Equipment Capital

There are 12 buildings located in four patrol yards (Auburn, Wroxeter, Wingham and Zurich) which are maintained by the Public Works Department. Expenditures for building upgrades, shop maintenance, site upgrades, IT equipment, small tools and some medium-sized equipment are included in the capital budget.

Facility Asset Management Plan

This project will include an updated inventory of all buildings and major components at the three full-time patrol yards (Auburn, Wroxeter, Zurich). It will include a condition assessment of each component with projected replacement/refurbishment schedules and costs for the next 10 years providing a long range plan to maintain each site at acceptable levels of service.

Wingham Site Plan

The Wingham patrol includes structures that were former Ministry of Transportation material storage domes and a shop that have reached the end of their serviceable life (downloaded by the MTO to The County in the Mid 1990's). This project will provide options and projected costs to be presented to Council for consideration in future budgets.

Minor Capital Projects

A number of minor capital activities include drainage repairs, plumbing, HVAC, roofing, and equipment replacements at the Auburn Patrol.

Highway Safety

A number of projects related to highway safety are proposed for 2018 and include:

- Installation of an additional pedestrian crossing on County Road 21
- Purchase and installation of radar feedback signs in a number of County locations to provide pro-active traffic calming measures where speeding is a concern.
- Guiderail replacements where they have reached the end of their serviceable life. The County is interested in trialling the new MASH technology guiderail and end treatments that are the next step in the evolution of guiderail technology. MTO is adopting this technology.
- A review of the intersection of County Road 25 and 4 in Blyth to identify the feasibility and costs that would provide improved safety and traffic calming for consideration by Council in the 2019 budget.

Minor Drainage

Drainage improvements have been identified in a number of locations including:

- Culvert, pipeline, and outlet replacement in St. Joseph
- A number of culvert lining and replacements along County Road 87 as identified in the road renewal section as well as pro-active replacement of small culverts along County Road 11 ahead of anticipated renewal within the next few years.

Future Service / Expenditure (Asset Sustainability)

A draw from prior contributions to urban renewal has been included to fund engineering investigations and design work for full urban road reconstruction through Seaforth and Egmondville anticipated to begin in 2019 or 2020. \$1,500,000 has been included for future paving expenditures to supplement future needs as per the asset management plan.

General Administration

In addition to road-related infrastructure management, the Public Works Department comments on development controls, severances, rezoning, etc. along county roads, issues entrance permits and annual & oversize load permits, all in conformance with adopted County Policies and By-Laws.

The Minimum Maintenance Standards for Municipal Highways, Ontario Regulation 239/02 dictates a minimum level of service required for operations. The on-going maintenance and good condition of the County's road-related assets assist in minimizing operational costs.

In 2017, vacancies in PW were reviewed as they occurred to ensure that resources were allocated to areas of greatest need within the Department. This resulted in the re-allocation of 2 FTEs within the Department.

- **Administration:** The addition of a PW clerk is enabling additional focus on budget preparation, expense monitoring, records management, and standard operating procedure / policy development and maintenance. This also

includes a reconciliation of administrative duties previously supported by staff within fleet.

- **Engineering:** The addition of a Project Manager – Bridges is enabling additional focus on bridge/culvert information, project/contract management, and asset management related activities.

2018 DEPARTMENT SUMMARY

The Public Works Department 2018 budget reflects a responsible funding level in order to maintain the required level of service.

A good balance of maintenance and reconstruction funding results in the good quality infrastructure that residents and visitors of Huron have come to enjoy and appreciate. This enhances the quality of life, economic return to commerce and overall health of the County.

OTHERS CONSULTED:

- Public Works Technical Staff & Foremen
- Chief Administrative Officer
- Treasurer & Treasury Staff
- Consulting Engineers (OSIM Bridge & Culvert Inspections)

OVERALL BUDGET IMPACTS

The proposed 2018 Public Works Budget has utilized revenue and funding from several sources to assist the County in reducing the overall levy impact.

The Public Works Department's 2018 budget proposes a year-over-year levy increase of \$665k which translates into a 4.82% levy increase for the County's overall budget.

Steven Lund, P.Eng., PWLF,

County Engineer/ Director of Operations

County of Huron
Public Works
Future Sustainability
For the year ending December 31, 2017

DESCRIPTION	AMOUNT REQUESTED (Levy)	REASON FOR REQUEST
Design services for Seaforth/Egmondville urban reconstruction	(420,000)	Draw from prior contributions for this project
Future paving sustainability	1,500,000	
TOTAL FUNDING REQUESTED	1,080,000	

County of Huron**Public Works****Total Capital Requirements**

For the year ending December 31, 2018

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
FACILITY MANAGEMENT PROGRAM					\$ 244,000		
Public Works Building - Asset Management Plan (excluding Wingham Patrol)	Facility	To establish a capital and operating plan for PW facilities	High	Includes a full condition assessment, inventory of of major passive and active components, 10 year capital re-investment plan, and annual/seasonal maintenance plan for Zurich, Auburn, Wroxeter Patrols.	\$ 50,000	\$ 50,000	OCIF
Wingham Patrol - Site Plan	Facility	End of life of salt domes and need for renovation/replacement of Wingham patrol building	Medium	Preliminary site plan options and construction estimates	\$ 40,000		
Auburn Shop - Storm Pond Drainage	Facility	connect overflow/outlet of storm pond to municipal drain to the north	High		\$ 20,000	\$ 20,000	OPERATING
Thermal Processing Unit	Facility		High		\$ 17,000		
Auburn Mechanic space heater replacement	Facility		High		\$ 17,000	\$ 17,000	OPERATING
Wingham Bridge Shop Ridge Cap replacement	Facility		High		\$ 20,000	\$ 20,000	OPERATING
Auburn Shop - Gutter Replacement	Facility		High		\$ 80,000		
ROAD SAFETY PROGRAM					\$ 400,000		
Pedestrian Crossing County Road 21 (Huron Park)	Road	Installation of new PXO	Medium	Installation of a PXO Class C (solar lights)	\$ 20,000		
Radar Speed Board and logger (5 units)	Road	Traffic calming	Medium		\$ 30,000		
Intersection Safety Review - County Rd 4 / 25 (Blyth)	Road	Ongoing safety concerns being raised by the public and by Council.	High	A more detailed review of the intersection geometry, current and future traffic, pedestrian, and cycling usage to address cumulative and growing demand in the area. Review to review speed, accident history, as well as preliminary design options and estimated costs and anticipated benefits of each option.	\$ 50,000	\$ 50,000	OPERATING
Guiderrail Replacement - Jervis Bridge approach	Road		High		125,000		
Guiderrail Replacement (list yet to be determined)	Road		Low		\$ 175,000	\$ 175,000	OPERATING
MINOR DRAINAGE RENEWAL PROGRAM					\$ 75,000		
St. Joseph Culvert and Outlet replacement/lining	Road		High		\$ 75,000		
TOOLS/EQUIPMENT PROGRAM					\$ 68,000		
Asphalt/Gravel Core Sampler	Facility	Hitch-mount core sampling device	Medium		\$ 25,000		
Special Events Trailer	Facility		Medium		\$ 18,000		
Road Closure Trailer Lighting Packages	Facility		High		\$ 25,000		

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
ROAD RENEWAL PROGRAM					\$ 4,479,336		
CR 32-xx 450mm 30m steel pipe bore	Road	work that should have been prior to paving	High		\$ 16,500		
CR 32-xx 600mm 30m steel pipe bore	Road	work that should have been prior to paving	High		\$ 18,900		
CR 87 CIP (PCI 62, From County Rd 28 to Wellington County Border, 12 km)	Road	Pavement end of life - recycling of base asphalt	High	(Note \$100k in internal labor excluded from this figure)	\$ 2,430,000	\$ 1,882,391	GTF
CR 87 Shouldering	Road		High		\$ 136,390		
CR 87 Paving Joints	Road		High		\$ 24,982		
CR 87 CSP Lining (3)	Road		High		\$ 31,342	\$ 31,342	OPERATING
CR 87 Culvert Maintenance (Ditching/Erosion Protection)	Bridge		High		\$ 9,667	\$ 9,667	OPERATING
87-10.7 Culvert Repairs	Bridge		High		\$ 7,632	\$ 7,632	OPERATING
87-15.3 Culvert Repairs	Bridge		High		\$ 30,528	\$ 30,528	OPERATING
87-12.0 Culvert Repairs	Bridge		High		\$ 50,880	\$ 50,880	OPERATING
CR 87 Ditching (272m)	Road		High		\$ 4,579	\$ 4,579	OPERATING
CR 87 Additional Guiderails (360m)	Road		High		\$ 16,587		
CR 87 Inspection and Testing	Road		High		\$ 58,919		
CR 22 Pavement Preservation (18km) CR22-CR86	Road	Extend life of pavements at mid-life	High	Use of Reclamite asphalt treatment to restore elasticity and fines. Cost includes inspection by county staff	\$ 187,442		
					\$ -		
CR11 CSP Culvert Liners (6 Culverts)	Bridge		High		\$ 62,684	\$ 62,684	OPERATING
CR11 CSP Culvert Replacement Open Cut (22 Culverts)	Bridge		High		\$ 570,090		
CR11 Muncipal Drain Replacement (1200mm CSP) (2)	Road		High		\$ 81,510		
CR11 Geotechnical Investigations for Culverts	Bridge		High		\$ 10,176	\$ 10,176	OPERATING
CR11 Coring/Geotech for pavement design	Road		High		\$ 30,528		
Design for Seaforth/Egmondville Reconstruction	Road	Road, drainage, and underground at end of life in urban area. Design needs to be done in advance of phase 1 planned to start in 2019	High	Water/Sewer on behalf of Huron East. Only County cost shown on this line.	\$ 700,000	\$ 280,000	Huron East

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
LARGE STRUCTURE RENEWAL PROGRAM					\$ 2,604,516		
12-46.03 - Jamestown (Rigid Frame Bridge): 40m long, 11m wide, rehabilitation in 2018, BCI = 67				DEFERRED TO 2019			
14-08.3 (Concrete Culvert): 16m long, 3.05m wide, rehabilitation in 2018, BCI = 66	Bridge	End of life	High	Contract Job: To be confirmed that PM to be done by Perth County	\$ 250,000	\$ 125,000	Perth County
15-25.4 - John Snell Bridge (Precast I-beam bridge): 31m long, 10.5m wide, rehabilitation in 1-3 years, BCI = 72	Bridge	Joint replace and minor concrete repairs	High	Bridge Crew (NOTE \$175k of staff/equip cost excluded from this figure)	\$ 150,000		
25-43.4 (Steel Culvert): 4.0m span, 50m long, replacement in 2018, BCI = 35	Bridge	End of life	High	Contract Job: Design done by BMRoss - ready to tender	\$ 814,080	\$ 800,000	OCIF
28-02.6 - Earl's Bridge (Precast T-beam Bridge): 25m long, 9.1m wide, rehabilitation in 2018, BCI = 47	Bridge	Repair by County Bridge Crew. Heritage Impact Assessment required	High	Bridge Crew (NOTE \$175k of staff/equip cost excluded from this figure)	\$ 254,936		
Culvert 86-0.3 Repair	Bridge	End of life	High	Shoring up with struts to increase structure integrity. PM by Bruce County	60,000	\$ 30,000	Bruce County
						\$ 50,000	OCIF
86-12.7 (Concrete Culvert): 2.74m span, 30m long, replacement in 2018, BCI = N/A	Bridge	End of life	High	Contract Job Note - engineering/permits not yet started and tender needs to be issued ASAP. PM by Huron County	\$ 540,500	\$ 270,250	Bruce County
						\$ 257,531	OCIF
86-52.5 - Hislop's Bridge (Steel I-beam Bridge): 32m long, 14m wide, rehabilitation in 3-5 years, BCI = 67	Bridge	some concrete repairs - clean and paint structural steel	High	Contract job - maintain traffic both directions	\$ 230,000	\$ 230,000	OCIF
87-7.4 - Wroxeter Bridge (Rigid Frame Bridge): 54m long, 12m wide, rehabilitation in 2018 (repaving contract and approach works), BCI = 65	Bridge	mill 40mm off of deck, dig-out behind abutments, repave approaches, likely drainage issues to be resolved	High	Contract job	\$ 180,000	\$ 180,000	OCIF
BB23 (Precast T-beam Bridge): 9m long, 7.5m wide, rehabilitation in 3-5 years, BCI = 67	Bridge	patch repairs and guiderail installation	High	Contract job	\$ 125,000	\$ 18,080	Carry Over
MAJOR STRUCTURE PRE-CONSTRUCTION ENGINEERING PROGRAM					\$ 375,000		
Bridge/Culvert Detailed Investigations Egmondville 12-11.7 Culvert 83-29.5 Culvert 83-3.2 Culvert 4-10.5 Culvert 31-3.6	Bridge	Needed to obtain higher confidence in budget capital investments in next 2-5 years.	High	Should this just be an operating cost?	\$ 75,000		
Engineering for replacement or major rehab 2019/2020 3-14.8 (Steel Culvert): 4.1m span, 24.4m long, replacement in 2019 4-29.7 (Concrete Culvert): 2.75m span, 25m long, replace in 1-3 years, BCI = 38 81-07.7 (Concrete Culvert): 5m span, 30m long, rehabilitation in 3-5 years, BCI = 55 83-19.2 (Rigid Frame Bridge): 2.65m span, 20m long, rehabilitation in 3-5 years, BCI = 50 84-09.0 (Concrete Culvert): 5.5m span, 21m long, rehabilitation in 3-5 years, BCI = 36 86-05.3 (Concrete Culvert): 4.2m span, 27m long, replacement in 2019, BCI = 41 86-15.4 (Concrete Culvert): 3.65m span, 27m long, potential replacement in 3-5 years, BCI = 27 BB31 (Steel I-beam Bridge) (Tri-County Bridge): 40m long, 10m wide, rehabilitation in 3-5 years, BCI = 54	Bridge	Needed to move capital projects forward.	High	Bring all projects to tender-ready	\$ 300,000		

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COUNTY OF HURON
Public Works - Summary
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	690,613	1,138,791	1,138,791	1,607,531	468,740	41.16%
Total Provincial Grants	690,613	1,138,791	1,138,791	1,607,531	468,740	41.16%
FEDERAL GRANTS						
Federal Project Grants	1,796,828	1,796,828	1,796,828	1,882,391	85,563	4.76%
Total Federal Grants	1,796,828	1,796,828	1,796,828	1,882,391	85,563	4.76%
MUNICIPAL GRANTS & FEES						
Services to Municipalities	-	32,968	114,712	15,000	(99,712)	-86.92%
Total Municipal Grants & Fees	-	32,968	114,712	15,000	(99,712)	-86.92%
OTHER REVENUE						
Intra County Recoveries	70,000	72,162	76,000	92,000	16,000	21.05%
Third Party Recoveries	109,410	95,290	156,675	735,250	578,575	369.28%
Total Other Revenue	179,410	173,452	232,675	873,250	640,575	275.31%
TOTAL REVENUE	2,666,851	3,142,040	3,283,006	4,378,172	1,095,166	33.36%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	2,759,977	2,491,469	2,886,241	2,854,856	(31,385)	-1.09%
Salaries - Part Time	-	281,124	290,555	303,541	12,986	4.47%
Total Salaries	2,759,977	2,772,594	3,176,796	3,158,397	(18,399)	-0.58%
BENEFITS						
Statutory Benefits	24,836	223,455	198,585	233,585	35,000	17.62%
Extended Benefits	-	231,466	236,562	280,888	44,326	18.74%
OMERS	-	242,002	231,754	284,809	53,056	22.89%
Burden	488,523	-	(77,518)	-	77,518	-100.00%
Total Benefits	513,359	696,924	589,381	799,282	209,900	35.61%
Total Salaries and Benefits	3,273,336	3,469,518	3,766,177	3,957,679	191,501	5.08%
EQUIPMENT						
Equipment Rentals/Leases	29,148	12,317	25,401	36,000	10,599	41.73%

COUNTY OF HURON
Public Works - Summary
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Replacement New (under \$1,000)	2	1,346	3,000	3,000	-	0.00%
Small Tools/Equipment	4,103	17,660	20,000	20,000	-	0.00%
Total Equipment	36,145	31,323	48,401	59,000	10,599	21.90%
PURCHASED SERVICE						
Audit	1,711	1,938	1,938	1,990	52	2.68%
Consulting/Professional Fees	39,415	223,108	200,503	165,000	(35,503)	-17.71%
Insurance	123,749	129,059	145,915	127,300	(18,615)	-12.76%
Intra County Purchases	2,045,963	2,100,320	1,936,078	2,215,000	278,922	14.41%
Legal Fees	3,323	4,596	2,000	5,000	3,000	150.00%
Capital / Maintenance Contracts	9,381,519	5,516,621	563,926	9,708,114	9,144,188	1621.52%
Printing (External)	398	668	1,500	1,000	(500)	-33.33%
Total Purchased Service	11,615,031	8,004,224	2,851,860	12,246,404	9,394,544	329.42%
OPERATIONAL						
Advertising	16,120	14,176	11,700	16,000	4,300	36.75%
Associations/Memberships	6,042	5,201	2,500	8,000	5,500	220.00%
Conventions/Conferences	6,524	15,201	16,000	18,000	2,000	12.50%
Internet	-	-	1,500	-	(1,500)	-100.00%
Office Expense	17,166	9,744	7,000	10,000	3,000	42.86%
Postage/Courier	1,296	1,570	1,000	2,000	1,000	100.00%
Publications & Subscriptions	441	719	1,000	1,000	-	0.00%
Receivable Write Off	-	-	-	-	-	0.00%
Rent	5,000	5,000	5,000	5,000	-	0.00%
Staff Training	25,446	50,436	31,199	65,000	33,801	108.34%
Telecommunications	53,096	43,717	38,250	27,500	(10,750)	-28.10%
Travel/Meals	10,584	17,563	13,000	15,000	2,000	15.38%
Building Minor Capital	2,862	120,455	-	57,000	57,000	0.00%
Bridge Minor Capital	-	-	-	-	-	0.00%
Culvert Minor Capital	-	-	-	207,489	207,489	0.00%
Road Minor Capital	-	-	-	225,000	225,000	0.00%
Debenture Payments	-	-	-	-	-	0.00%
Garbage	-	15,752	22,001	12,000	(10,001)	-45.46%
Maintenance & Repairs/Building	14,222	20,563	-	15,000	15,000	0.00%
Taxes	-	1,336	-	1,500	1,500	0.00%
Utilities/Heat	26,442	22,445	40,000	30,000	(10,000)	-25.00%
Utilities/Hydro	75,877	47,779	52,500	87,000	34,500	65.71%
Depreciation - Capital Assets	6,867,361	6,873,722	7,008,000	7,008,000	-	0.00%
Total Operational	7,132,479	7,272,679	7,250,650	7,810,489	559,839	7.72%
PROGRAM						
Purchase of Service	7,571	23,896	116,000	311,500	195,500	168.53%

COUNTY OF HURON
Public Works - Summary
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Program Supplies & Costs	2,506,193	1,664,717	1,617,318	2,150,000	532,682	32.94%
Total Program	2,513,764	1,688,612	1,733,318	2,461,500	728,182	42.01%
OTHER EXPENDITURES						
Costs transferred to Assets	-	(4,530,228)	(707,809)	(10,083,335)	(9,375,526)	1324.58%
Total Other Expenditures	-	(4,530,228)	(707,809)	(10,083,335)	(9,375,526)	1324.58%
TOTAL EXPENDITURES	24,570,755	15,936,128	14,942,598	16,451,737	1,509,138	10.10%
(SURPLUS)/DEFICIT - ACCRUAL	21,903,904	12,794,088	11,659,592	12,073,565	413,972	3.55%
LEVY BASED ADJUSTMENTS						
Less Depreciation	(6,867,361)		(7,008,000)	(7,008,000)	-	0.00%
Add Capital Asset Expenditures			11,153,585	10,083,335	(1,070,250)	-9.60%
Transfer Prior Year Surplus to Highways Reserve			(1,426,360)	(1,079,035)	347,325	-24.35%
Add Future Sustainability			1,100,000	1,500,000	400,000	36.36%
Less: Transfer from accumulated surplus			(927,000)	(706,080)	220,920	
Transfer from reserves (Urban Renewal)				(420,000)	(420,000)	
Transfer from reserves (Bridge sustainability)			(772,564)	-	772,564	
TOTAL COUNTY LEVY	15,036,543	12,794,088	13,779,253	14,443,784	664,531	4.82%

COUNTY OF HURON

Public Works - General

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	690,613	1,138,791	1,138,791	40,000	(1,098,791)	-96.49%
Total Provincial Grants	690,613	1,138,791	1,138,791	40,000	(1,098,791)	-96.49%
FEDERAL GRANTS						
Federal Project Grants	1,796,828	1,796,828	1,796,828	-	(1,796,828)	-100.00%
Total Federal Grants	1,796,828	1,796,828	1,796,828	-	(1,796,828)	-100.00%
MUNICIPAL GRANTS & FEES						
Services to Municipalities	-	32,968	-	-	-	0.00%
Total Municipal Grants & Fees	-	32,968	-	-	-	0.00%
OTHER REVENUE						
Miscellaneous Revenue	-	-	-	40,000	40,000	0.00%
Transfer from Capital Reserves	-	-	-	-	-	0.00%
Intra County Recoveries	70,000	72,162	76,000	92,000	16,000	21.05%
Rent/Lease	-	6,000	-	6,000	6,000	0.00%
Third Party Recoveries	103,092	95,290	30,000	30,000	0	0.00%
Total Other Revenue	173,092	173,452	106,000	168,000	62,000	58.49%
TOTAL REVENUE	2,660,533	3,142,040	3,041,619	208,000	(2,833,619)	-93.16%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	629,947	2,491,469	1,108,963	896,259	(212,704)	-19.18%
Salaries - Part Time	-	281,124	100	-	(100)	-100.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	629,947	2,772,594	1,109,063	896,259	(212,804)	-19.19%
BENEFITS						
Statutory Benefits	-	223,455	90,742	68,509	(22,233)	-24.50%
Extended Benefits	-	231,466	108,366	85,440	(22,925)	-21.16%
OMERS	-	242,002	105,790	85,378	(20,412)	-19.29%
Burden	202,157	-	(592,199)	-	592,199	-100.00%
Total Benefits	202,157	696,924	(287,302)	239,327	526,630	-183.30%

COUNTY OF HURON

Public Works - General

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Salaries and Benefits	832,104	3,469,518	821,760	1,135,586	313,826	38.19%
EQUIPMENT						
Equipment Rentals/Leases	291	-	2,000	-	(2,000)	-100.00%
Equipment Repairs & Maint.	2,892	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	2	1,346	3,000	3,000	-	0.00%
Vehicle Lease & Operation	-	-	-	-	-	0.00%
Small Tools/Equipment	4,103	17,660	20,000	20,000	-	0.00%
Total Equipment	7,288	19,006	25,000	23,000	(2,000)	-8.00%
PURCHASED SERVICE						
Audit	1,711	1,938	1,938	1,990	52	2.68%
Consulting/Professional Fees	39,415	-	163,000	-	(163,000)	-100.00%
Insurance	123,749	129,059	145,915	127,300	(18,615)	-12.76%
Occupational Accident Insurance	18,953	27,915	-	23,000	23,000	0.00%
Intra County Purchases	129,475	2,100,320	88,444	60,000	(28,444)	-32.16%
Legal Fees	3,323	4,596	2,000	5,000	3,000	150.00%
Capital / Maintenance Contracts	-	331,532	1,544	281,500	279,956	18131.87%
Printing (External)	398	668	1,500	1,000	(500)	-33.33%
Total Purchased Service	317,024	2,596,027	404,341	499,790	95,449	23.61%
OPERATIONAL						
Advertising	12,606	9,435	11,000	11,000	-	0.00%
Associations/Memberships	6,042	5,201	2,500	8,000	5,500	220.00%
Conventions/Conferences	6,524	15,201	16,000	18,000	2,000	12.50%
Internet	-	-	1,500	-	(1,500)	-100.00%
Miscellaneous Admin.	-	7,300	-	-	-	0.00%
Office Expense	17,166	9,744	7,000	10,000	3,000	42.86%
Postage/Courier	1,296	1,570	1,000	2,000	1,000	100.00%
Publications & Subscriptions	441	719	1,000	1,000	-	0.00%
Rent	5,000	5,000	5,000	5,000	-	0.00%
Staff Training	25,446	50,436	26,199	50,000	23,801	90.85%
Telecommunications	28,992	40,554	32,250	27,500	(4,750)	-14.73%
Travel/Meals	10,584	17,563	13,000	15,000	2,000	15.38%
Building Minor Capital	2,862	120,455	-	57,000	57,000	0.00%
Garbage	-	6,107	-	-	-	0.00%
Maintenance & Repairs/Building	14,222	20,563	-	15,000	15,000	0.00%
Taxes	-	1,336	-	1,500	1,500	0.00%
Utilities/Heat	26,442	22,445	40,000	30,000	(10,000)	-25.00%
Utilities/Hydro	41,646	30,119	40,000	42,000	2,000	5.00%
Depreciation - Capital Assets	6,867,361	6,873,722	7,008,000	7,008,000	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%

COUNTY OF HURON

Public Works - General

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Operational	7,066,630	7,237,471	7,204,449	7,301,000	96,551	1.34%
PROGRAM						
Purchase of Service	7,571	7,843	-	10,500	10,500	0.00%
Program Supplies & Costs	387,479	715,620	41,300	350,000	308,700	747.46%
Total Program	395,050	723,463	41,300	360,500	319,200	772.88%
OTHER EXPENDITURES						
Costs transferred to Assets	-	(4,530,228)	-	(278,000)	(278,000)	0.00%
Total Other Expenditures	-	(4,530,228)	-	(278,000)	(278,000)	0.00%
TOTAL EXPENDITURES	8,618,096	9,515,256	8,496,850	9,041,876	545,026	6.41%
(SURPLUS)/DEFICIT - ACCRUAL	5,957,563	6,373,216	5,455,231	8,833,876	3,378,645	61.93%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	5,957,563	6,373,216	5,455,231	8,833,876	3,378,645	61.93%

COUNTY OF HURON

Public Works - Road Maintenance

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
MUNICIPAL GRANTS & FEES						
Services to Municipalities	-	-	-	-	-	0.00%
Total Municipal Grants & Fees	-	-	-	-	-	0.00%
OTHER REVENUE						
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	199,852	-	260,615	290,000	29,385	11.28%
Salaries - Part Time	-	-	200	-	(200)	-100.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	199,852	-	260,815	290,000	29,185	11.19%
BENEFITS						
Statutory Benefits	-	-	21,325	22,417	1,092	5.12%
Extended Benefits	-	-	25,467	26,564	1,097	4.31%
OMERS	-	-	24,861	27,434	2,573	10.35%
Burden	54,892	-	87,116	-	(87,116)	-100.00%
Total Benefits	54,892	-	158,769	76,415	(82,354)	-51.87%
Total Salaries and Benefits	254,744	-	419,584	366,415	(53,169)	-12.67%
EQUIPMENT						
Equipment Rentals/Leases	3,256	-	3,400	5,000	1,600	47.06%
Total Equipment	3,256	-	3,400	5,000	1,600	47.06%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Intra County Purchases	278,962	-	371,304	310,000	(61,304)	-16.51%
Capital / Maintenance Contracts	105,311	33,699	-	95,000	95,000	0.00%
Total Purchased Service	384,273	33,699	371,304	405,000	33,696	9.08%

COUNTY OF HURON

Public Works - Road Maintenance

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
OPERATIONAL						
Advertising	-	-	600	-	(600)	-100.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Road Minor Capital	-	-	-	225,000	225,000	0.00%
Total Operational	-	-	600	225,000	224,400	37400.63%
PROGRAM						
Purchase of Service	-	-	60,000	50,000	(10,000)	-16.67%
Program Supplies & Costs	125,158	87,412	53,696	80,000	26,304	48.99%
Total Program	125,158	87,412	113,696	130,000	16,304	14.34%
TOTAL EXPENDITURES	767,431	121,111	908,584	1,131,415	222,831	24.53%
(SURPLUS)/DEFICIT - ACCRUAL	767,431	121,111	908,584	1,131,415	222,831	24.53%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	767,431	121,111	908,584	1,131,415	222,831	24.53%

COUNTY OF HURON

Public Works - Road Capital

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	-	1,567,531	1,567,531	0.00%
Total Provincial Grants	-	-	-	1,567,531	1,567,531	0.00%
FEDERAL GRANTS						
Federal Project Grants	-	-	-	1,882,391	1,882,391	0.00%
Total Federal Grants	-	-	-	1,882,391	1,882,391	0.00%
OTHER REVENUE						
Third Party Recoveries	-	-	-	280,000	280,000	0.00%
Total Other Revenue	-	-	-	280,000	280,000	0.00%
TOTAL REVENUE	-	-	-	3,729,922	3,729,922	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	193,180	-	384,092	380,000	(4,092)	-1.07%
Salaries - Part Time	-	-	-	5,000	5,000	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	193,180	-	384,092	385,000	908	0.24%
BENEFITS						
Statutory Benefits	-	-	9,311	29,784	20,473	219.89%
Extended Benefits	-	-	10,526	34,808	24,282	230.68%
OMERS	-	-	11,091	35,948	24,857	224.12%
Burden	41,920	-	52,962	-	(52,962)	-100.00%
Total Benefits	41,920	-	83,890	100,540	16,650	19.85%
Total Salaries and Benefits	235,100	-	467,981	485,540	17,559	3.75%
EQUIPMENT						
Equipment Rentals/Leases	4,107	726	-	3,000	3,000	0.00%
Total Equipment	4,107	726	-	3,000	3,000	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	39,331	-	75,000	75,000	0.00%

COUNTY OF HURON
Public Works - Road Capital
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
Intra County Purchases	112,328	-	-	125,000	125,000	0.00%
Capital / Maintenance Contracts	7,757,497	3,394,830	-	4,517,929	4,517,929	0.00%
Total Purchased Service	7,869,825	3,434,162	-	4,717,929	4,717,929	0.00%
OPERATIONAL						
Advertising	3,514	915	-	-	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Total Operational	3,514	915	-	-	-	0.00%
PROGRAM						
Purchase of Service	-	-	-	-	-	0.00%
Program Supplies & Costs	91,040	182,504	-	150,000	150,000	0.00%
Total Program	91,040	182,504	-	150,000	150,000	0.00%
OTHER EXPENDITURES						
Costs transferred to Assets	-	-	-	(5,356,469)	(5,356,469)	0.00%
Total Other Expenditures	-	-	-	(5,356,469)	(5,356,469)	0.00%
TOTAL EXPENDITURES	8,203,586	3,618,307	467,981	-	(467,981)	-100.00%
(SURPLUS)/DEFICIT - ACCRUAL	8,203,586	3,618,307	467,981	(3,729,922)	(4,197,903)	-897.02%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	8,203,586	3,618,307	467,981	(3,729,922)	(4,197,903)	-897.02%

COUNTY OF HURON

Public Works - Roadside Maintenance

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
MUNICIPAL GRANTS & FEES						
Services to Municipalities	-	-	-	-	-	0.00%
Total Municipal Grants & Fees	-	-	-	-	-	0.00%
OTHER REVENUE						
Third Party Recoveries	-	-	5,963	-	(5,963)	-100.00%
Total Other Revenue	-	-	5,963	-	(5,963)	-100.00%
TOTAL REVENUE	-	-	5,963	-	(5,963)	-100.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	389,825	-	241,770	425,000	183,230	75.79%
Salaries - Part Time	-	-	400	2,000	1,600	400.03%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	389,825	-	242,170	427,000	184,830	76.32%
BENEFITS						
Statutory Benefits	-	-	19,779	33,017	13,238	66.93%
Extended Benefits	-	-	23,620	38,930	15,310	64.82%
OMERS	-	-	23,059	40,205	17,146	74.36%
Burden	74,904	-	80,800	-	(80,800)	-100.00%
Total Benefits	74,904	-	147,258	112,152	(35,106)	-23.84%
Total Salaries and Benefits	464,729	-	389,427	539,152	149,724	38.45%
EQUIPMENT						
Equipment Rentals/Leases	11,028	-	14,001	12,000	(2,001)	-14.29%
Total Equipment	11,028	-	14,001	12,000	(2,001)	-14.29%
PURCHASED SERVICE						
Consulting/Professional Fees	-	527	-	-	-	0.00%
Intra County Purchases	272,916	-	131,425	210,000	78,575	59.79%
Capital / Maintenance Contracts	-	317,299	130,000	150,000	20,000	15.38%
Total Purchased Service	272,916	317,826	261,425	360,000	98,575	37.71%

COUNTY OF HURON

Public Works - Roadside Maintenance

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
OPERATIONAL						
Advertising	-	2,766	100	3,000	2,900	2900.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Road Minor Capital	-	-	-	-	-	0.00%
Garbage	-	9,644	22,001	12,000	(10,001)	-45.46%
Total Operational	-	12,411	22,101	15,000	(7,101)	-32.13%
PROGRAM						
Purchase of Service	-	16,053	-	100,000	100,000	0.00%
Program Supplies & Costs	272,439	66,995	54,411	40,000	(14,411)	-26.49%
Total Program	272,439	83,048	54,411	140,000	85,589	157.30%
TOTAL EXPENDITURES	1,021,112	413,285	741,366	1,066,152	324,786	43.81%
(SURPLUS)/DEFICIT - ACCRUAL	1,021,112	413,285	735,403	1,066,152	330,749	44.98%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	1,021,112	413,285	735,403	1,066,152	330,749	44.98%

COUNTY OF HURON

Public Works - Roadside Capital

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	0.00%
FEDERAL GRANTS						
Federal Project Grants	-	-	-	-	-	0.00%
Total Federal Grants	-	-	-	-	-	0.00%
OTHER REVENUE						
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	-	-	-	-	-	0.00%
BENEFITS						
Statutory Benefits	-	-	-	-	-	0.00%
Extended Benefits	-	-	-	-	-	0.00%
OMERS	-	-	-	-	-	0.00%
Burden	-	-	-	-	-	0.00%
Total Benefits	-	-	-	-	-	0.00%
Total Salaries and Benefits	-	-	-	-	-	0.00%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%

COUNTY OF HURON

Public Works - Roadside Capital

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Intra County Purchases	-	-	-	-	-	0.00%
Capital / Maintenance Contracts	-	-	-	-	-	0.00%
Total Purchased Service	-	-	-	-	-	0.00%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Purchase of Service	-	-	-	-	-	0.00%
Program Supplies & Costs	-	-	-	-	-	0.00%
Total Program	-	-	-	-	-	0.00%
OTHER EXPENDITURES						
Costs transferred to Assets	-	-	(467,981)	-	467,981	-100.00%
Total Other Expenditures	-	-	(467,981)	-	467,981	-100.00%
TOTAL EXPENDITURES	-	-	(467,981)	-	467,981	-100.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	(467,981)	-	467,981	-100.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	-	(467,981)	-	467,981	-100.00%

COUNTY OF HURON

Public Works - Bridge Maintenance

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
MUNICIPAL GRANTS & FEES						
Services to Municipalities	-	-	-	-	-	0.00%
Total Municipal Grants & Fees	-	-	-	-	-	0.00%
OTHER REVENUE						
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	98,573	-	89,816	103,597	13,781	15.34%
Salaries - Part Time	-	-	-	4,000	4,000	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	98,573	-	89,816	107,597	17,781	19.80%
BENEFITS						
Statutory Benefits	24,836	-	7,349	8,336	987	13.43%
Extended Benefits	-	-	8,777	9,489	713	8.12%
OMERS	-	-	8,568	9,800	1,232	14.38%
Burden	-	-	29,614	-	(29,614)	-100.00%
Total Benefits	24,836	-	54,308	27,626	(26,683)	-49.13%
Total Salaries and Benefits	123,409	-	144,125	135,223	(8,902)	-6.18%
EQUIPMENT						
Equipment Rentals/Leases	-	-	2,000	2,000	-	0.00%
Total Equipment	-	-	2,000	2,000	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	21,768	35,503	40,000	4,497	12.67%
Intra County Purchases	47,218	-	48,028	80,000	31,972	66.57%
Capital / Maintenance Contracts	-	32,704	-	40,000	40,000	0.00%
Total Purchased Service	47,218	54,471	83,531	160,000	76,469	91.55%

COUNTY OF HURON

Public Works - Bridge Maintenance

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	4,000	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Bridge Minor Capital	-	-	-	-	-	0.00%
Culvert Minor Capital	-	-	-	207,489	207,489	0.00%
Total Operational	4,000	-	-	207,489	207,489	0.00%
PROGRAM						
Purchase of Service	-	-	-	-	-	0.00%
Program Supplies & Costs	54,847	17,053	79,934	40,000	(39,934)	-49.96%
Total Program	54,847	17,053	79,934	40,000	(39,934)	-49.96%
TOTAL EXPENDITURES	229,474	71,524	309,590	544,711	235,122	75.95%
(SURPLUS)/DEFICIT - ACCRUAL	229,474	71,524	309,590	544,711	235,122	75.95%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	229,474	71,524	309,590	544,711	235,122	75.95%

COUNTY OF HURON

Public Works - Bridge Capital

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	0.00%
FEDERAL GRANTS						
Federal Project Grants	-	-	-	-	-	0.00%
Total Federal Grants	-	-	-	-	-	0.00%
OTHER REVENUE						
Third Party Recoveries	-	-	-	425,250	425,250	0.00%
Total Other Revenue	-	-	-	425,250	425,250	0.00%
TOTAL REVENUE	-	-	-	425,250	425,250	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	151,908	-	174,234	150,000	(24,234)	-13.91%
Salaries - Part Time	-	-	-	8,000	8,000	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	151,908	-	174,234	158,000	(16,234)	-9.32%
BENEFITS						
Statutory Benefits	-	-	2,410	12,251	9,841	408.42%
Extended Benefits	-	-	2,878	13,740	10,862	377.48%
OMERS	-	-	2,809	14,190	11,381	405.13%
Burden	32,763	-	57,497	-	(57,497)	-100.00%
Total Benefits	32,763	-	65,593	40,181	(25,412)	-38.74%
Total Salaries and Benefits	184,671	-	239,827	198,181	(41,646)	-17.37%
EQUIPMENT						
Equipment Rentals/Leases	9,731	11,591	-	10,000	10,000	0.00%
Total Equipment	9,731	11,591	-	10,000	10,000	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	161,482	-	-	-	0.00%

COUNTY OF HURON

Public Works - Bridge Capital

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
Intra County Purchases	127,442	-	-	150,000	150,000	0.00%
Capital / Maintenance Contracts	968,777	1,265,631	-	4,023,685	4,023,685	0.00%
Total Purchased Service	1,096,219	1,427,113	-	4,173,685	4,173,685	0.00%
OPERATIONAL						
Advertising	-	1,060	-	2,000	2,000	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Total Operational	-	1,060	-	2,000	2,000	0.00%
PROGRAM						
Purchase of Service	-	-	-	15,000	15,000	0.00%
Program Supplies & Costs	13,707	47,242	-	50,000	50,000	0.00%
Total Program	13,707	47,242	-	65,000	65,000	0.00%
OTHER EXPENDITURES						
Costs transferred to Assets	-	-	(239,827)	(4,448,866)	(4,209,038)	1755.03%
Total Other Expenditures	-	-	(239,827)	(4,448,866)	(4,209,038)	1755.03%
TOTAL EXPENDITURES	1,304,328	1,487,005	-	0	0	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	1,304,328	1,487,005	-	(425,250)	(425,250)	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	1,304,328	1,487,005	-	(425,250)	(425,250)	0.00%

COUNTY OF HURON

Public Works - Traffic Safety

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
MUNICIPAL GRANTS & FEES						
Services to Municipalities	-	-	114,712	15,000	(99,712)	-86.92%
Total Municipal Grants & Fees	-	-	114,712	15,000	(99,712)	-86.92%
OTHER REVENUE						
Third Party Recoveries	6,318	-	6,000	-	(6,000)	-100.00%
Total Other Revenue	6,318	-	6,000	-	(6,000)	-100.00%
TOTAL REVENUE	6,318	-	120,712	15,000	(105,712)	-87.57%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	193,640	-	228,222	210,000	(18,222)	-7.98%
Salaries - Part Time	-	-	140	-	(140)	-100.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	193,640	-	228,362	210,000	(18,362)	-8.04%
BENEFITS						
Statutory Benefits	-	-	15,060	16,233	1,173	7.79%
Extended Benefits	-	-	17,985	19,236	1,251	6.96%
OMERS	-	-	17,558	19,866	2,308	13.15%
Burden	54,535	-	76,288	-	(76,288)	-100.00%
Total Benefits	54,535	-	126,890	55,335	(71,555)	-56.39%
Total Salaries and Benefits	248,175	-	355,252	265,335	(89,917)	-25.31%
EQUIPMENT						
Equipment Rentals/Leases	735	-	-	-	-	0.00%
Total Equipment	735	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	2,000	50,000	48,000	2399.99%
Intra County Purchases	86,583	-	143,643	120,000	(23,643)	-16.46%
Capital / Maintenance Contracts	-	5,388	132,382	25,000	(107,382)	-81.12%
Total Purchased Service	86,583	5,388	278,025	195,000	(83,025)	-29.86%

COUNTY OF HURON

Public Works - Traffic Safety

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Utilities/Hydro	34,231	17,660	12,500	45,000	32,500	260.00%
Total Operational	34,231	17,660	12,500	45,000	32,500	260.00%
PROGRAM						
Purchase of Service	-	-	10,000	75,000	65,000	650.00%
Program Supplies & Costs	385,102	82,922	317,842	240,000	(77,842)	-24.49%
Total Program	385,102	82,922	327,842	315,000	(12,842)	-3.92%
TOTAL EXPENDITURES	754,826	105,970	973,619	820,335	(153,284)	-15.74%
(SURPLUS)/DEFICIT - ACCRUAL	748,508	105,970	852,907	805,335	(47,572)	-5.58%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	748,508	105,970	852,907	805,335	(47,572)	-5.58%

COUNTY OF HURON

Public Works - Winter Maintenance

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
MUNICIPAL GRANTS & FEES						
Services to Municipalities	-	-	-	-	-	0.00%
Total Municipal Grants & Fees	-	-	-	-	-	0.00%
OTHER REVENUE						
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	903,052	-	398,530	400,000	1,470	0.37%
Salaries - Part Time	-	-	289,715	284,541	(5,174)	-1.79%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	903,052	-	688,245	684,541	(3,704)	-0.54%
BENEFITS						
Statutory Benefits	-	-	32,610	43,038	10,428	31.98%
Extended Benefits	-	-	38,944	52,680	13,736	35.27%
OMERS	-	-	38,018	51,988	13,970	36.75%
Burden	27,352	-	130,404	-	(130,404)	-100.00%
Total Benefits	27,352	-	239,975	147,706	(92,269)	-38.45%
Total Salaries and Benefits	930,404	-	928,220	832,247	(95,973)	-10.34%
EQUIPMENT						
Equipment Rentals/Leases	-	-	4,000	4,000	-	0.00%
Total Equipment	-	-	4,000	4,000	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Intra County Purchases	991,039	-	1,153,234	1,160,000	6,766	0.59%
Capital / Maintenance Contracts	549,934	135,538	300,000	575,000	275,000	91.67%
Total Purchased Service	1,540,973	135,538	1,453,234	1,735,000	281,766	19.39%

COUNTY OF HURON

Public Works - Winter Maintenance

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	5,000	15,000	10,000	200.00%
Telecommunications	24,104	3,163	6,000	-	(6,000)	-100.00%
Total Operational	24,104	3,163	11,000	15,000	4,000	36.36%
PROGRAM						
Purchase of Service	-	-	46,000	61,000	15,000	32.61%
Program Supplies & Costs	1,176,421	464,970	950,316	1,200,000	249,684	26.27%
Total Program	1,176,421	464,970	996,316	1,261,000	264,684	26.57%
TOTAL EXPENDITURES	3,671,902	603,671	3,392,770	3,847,247	454,477	13.40%
(SURPLUS)/DEFICIT - ACCRUAL	3,671,902	603,671	3,392,770	3,847,247	454,477	13.40%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	3,671,902	603,671	3,392,770	3,847,247	454,477	13.40%

COUNTY OF HURON**Public Works - 3rd Party Services**

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
MUNICIPAL GRANTS & FEES						
Services to Municipalities	-	-	-	-	-	0.00%
Total Municipal Grants & Fees	-	-	-	-	-	0.00%
OTHER REVENUE						
Third Party Recoveries	-	-	114,712	-	(114,712)	-100.00%
Total Other Revenue	-	-	114,712	-	(114,712)	-100.00%
TOTAL REVENUE	-	-	114,712	-	(114,712)	-100.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	-	-	-	-	-	0.00%
BENEFITS						
Statutory Benefits	-	-	-	-	-	0.00%
Extended Benefits	-	-	-	-	-	0.00%
OMERS	-	-	-	-	-	0.00%
Burden	-	-	-	-	-	0.00%
Total Benefits	-	-	-	-	-	0.00%
Total Salaries and Benefits	-	-	-	-	-	0.00%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Intra County Purchases	-	-	-	-	-	0.00%
Capital / Maintenance Contracts	-	-	-	-	-	0.00%
Total Purchased Service	-	-	-	-	-	0.00%

COUNTY OF HURON**Public Works - 3rd Party Services****Budget for the year ending December 31, 2018**

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Purchase of Service	-	-	-	-	-	0.00%
Program Supplies & Costs	-	-	119,819	-	(119,819)	-100.00%
Total Program	-	-	119,819	-	(119,819)	-100.00%
TOTAL EXPENDITURES	-	-	119,819	-	(119,819)	-100.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	5,107	-	(5,107)	-100.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	-	5,107	-	(5,107)	-100.00%

County of Huron

FLEET

Total Capital Requirements

For the year ending December 31, 2018

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Ar	External Funding Source
14E-12 pickup	Equipment	Condition, mileage	High	2012 Ram 1/2 ton	\$ 32,000		
77E Line Striper	Equipment	Condition	High	2008 Grayco Line Striper	\$ 11,000		
86E Tandem Truck	Equipment	Condition, mileage	High	2009 Sterling tandem plow /sander	\$ 300,000		
87E Tandem Truck	Equipment	Condition, mileage	High	2009 Sterling tandem plow /sander	\$ 300,000		
88E Tandem Truck	Equipment	Condition, mileage	High	2009 Sterling tandem plow /sander	\$ 300,000		
101E-15 Mower	Equipment	Condition	High	2015 Lely disc mower	\$ 14,500		
102E-15 Mower	Equipment	Condition	High	2015 Lely disc mower	\$ 14,500		
103E-15 Mower	Equipment	Condition	High	2015 Lely disc mower	\$ 14,500		
Broom for front end loader	Equipment	New addition to fleet	High		\$ 28,000		
Utility Trailer	Equipment	New addition to fleet	Medium		4500		
FA-05 Van (Property Services)	Equipment	Condition & Requirements	Medium	2009 Chevrolet Cargo Van 2500	34,000		
Mower (Property Services)	Equipment	Condition	High	Kubota front mount mower	30,000		
TOTAL CAPITAL FUNDING REQUEST					1,083,000	-	
LESS: DEPRECIATION					(593,000)		
NET CAPITAL FUNDING REQUIREMENTS					490,000		

COUNTY OF HURON
FLEET
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
MUNICIPAL GRANTS & FEES						
Services to Municipalities	717	-	6,500	6,500	-	0.00%
Total Municipal Grants & Fees	717	-	6,500	6,500	-	0.00%
OTHER REVENUE						
Intra County Recoveries	2,096,131	2,090,320	2,210,000	2,215,000	5,000	0.23%
Rent/Lease	104,551	85,905	103,000	99,108	(3,892)	-3.78%
Third Party Recoveries	12,617	14,625	114,600	31,300	(83,300)	-72.69%
Total Other Revenue	2,213,299	2,190,849	2,517,600	2,362,896	(154,704)	-6.14%
TOTAL REVENUE	2,214,016	2,190,849	2,524,100	2,369,396	(154,704)	-6.13%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	201,746	186,974	252,104	234,550	(17,554)	-6.96%
Salaries - Part Time	-	-	-	15,800	15,800	0.00%
Total Salaries	201,746	186,974	252,104	250,350	(1,754)	-0.70%
BENEFITS						
Statutory Benefits	14,455	14,110	17,839	17,047	(792)	-4.44%
Extended Benefits	18,683	15,985	21,332	18,769	(2,563)	-12.01%
OMERS	21,498	20,372	25,658	24,645	(1,013)	-3.95%
Total Benefits	54,635	50,467	64,829	60,461	(4,368)	-6.74%
Total Salaries and Benefits	256,381	237,441	316,933	310,811	(6,122)	-1.93%
EQUIPMENT						
Equipment Repairs & Maint.	841,889	718,538	950,400	960,000	9,600	1.01%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%

COUNTY OF HURON

FLEET

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
Small Tools/Equipment	4,920	4,235	7,000	7,500	500	7.14%
Total Equipment	846,809	722,773	957,400	967,500	10,100	1.05%
PURCHASED SERVICE						
Insurance	59,100	90,076	51,296	51,800	504	0.98%
Intra County Purchases	70,000	70,000	70,000	70,000	-	0.00%
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	129,100	160,076	121,296	121,800	504	0.42%
OPERATIONAL						
Miscellaneous Admin.	1,100	1,286	1,100	1,100	-	0.00%
Office Expense	650	672	650	650	-	0.00%
Postage/Courier	200	200	200	200	-	0.00%
Telecommunications	1,100	1,000	1,000	1,000	-	0.00%
Utilities/Hydro	16,800	21,800	21,800	22,345	545	2.50%
Depreciation - Capital Assets	673,492	573,788	593,000	593,000	-	0.00%
Gain or Loss on disposal of capital assets	(24,502)	(115,905)	-	-	-	0.00%
Total Operational	668,840	482,842	617,750	618,295	545	0.09%
PROGRAM						
Program Supplies & Costs	1,856	121	-	-	-	0.00%
Total Program	1,856	121	-	-	-	0.00%
TOTAL EXPENDITURES	1,902,986	1,603,253	2,013,379	2,018,406	5,027	0.25%
(SURPLUS)/DEFICIT - ACCRUAL	(311,030)	(587,597)	(510,721)	(350,990)	159,731	-31.28%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(593,000)	(593,000)	-	0.00%
Add Capital Asset Expenditures			2,440,932	1,083,000	(1,357,932)	-55.63%
Add Future Sustainability			462,789		(462,789)	-100.00%
Less: Transfer from accumulated surplus			(1,800,000)	(139,010)	1,660,990	-92.28%
TOTAL COUNTY LEVY	(311,030)	(587,597)	-	-	-	0.00%

COUNTY OF HURON
PUBLIC WORKS - WASTE MANAGEMENT
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	50,940	34,222	30,000	30,000	-	0.00%
Total Provincial Grants	50,940	34,222	30,000	30,000	-	0.00%
TOTAL REVENUE	50,940	34,222	30,000	30,000	-	0.00%
EXPENDITURES						
EQUIPMENT						
Equipment Replacement New (under \$1,000)	-	-	1,000	1,000	-	0.00%
Total Equipment	-	-	1,000	1,000	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	10,000	10,000	-	0.00%
Intra County Purchases	-	-	-	-	-	0.00%
Printing (External)	-	-	500	500	-	0.00%
Total Purchased Service	-	-	10,500	10,500	-	0.00%
OPERATIONAL						
Advertising	-	-	1,000	2,000	1,000	100.00%
Hazardous Waste Collection	103,288	123,935	115,000	115,000	-	0.00%
Staff Training	-	-	1,000	1,000	-	0.00%
Travel/Meals	-	-	500	500	-	0.00%
Total Operational	103,288	123,935	117,500	118,500	1,000	0.85%
TOTAL EXPENDITURES	103,288	123,935	129,000	130,000	1,000	0.78%
(SURPLUS)/DEFICIT - ACCRUAL	52,347	89,712	99,000	100,000	1,000	1.01%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	-	-	-	0.00%
Add Capital Asset Expenditures	-	-	-	-	-	0.00%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	-	-	-	0.00%
TOTAL COUNTY LEVY	52,347	89,712	99,000	100,000	1,000	1.01%



COUNTY OF HURON

2018 BUDGET

Emergency Management Services

CORPORATION OF THE COUNTY OF HURON

2018 - Huron County Emergency Services Consolidated Budget Narrative

PREAMBLE:

The Huron County Emergency Services Department is comprised of four programs, each with a budget developed. The various programs consist of the Paramedic Services (HCPS), Paramedic Fleet, Emergency Management (EM), and Community Paramedicine.

The Paramedic Program is a cost shared program with the Province of Ontario at a rate of 50:50. At this time, there has been no formal indication from the Province of Ontario regarding any potential changes regarding the current funding mechanism of 50 percent for the calendar year 2018.

The **Huron County Paramedic Services** (HCPS) and the **Emergency Management** (EM) programs are legislated entities within the Emergency Services Department.

The Ambulance Act, the various regulations and standards arising from this Act, govern the actions of Paramedic Services and establishes the province's legal basis and framework for the provision of ambulance service in the Province of Ontario. The Public Access Defibrillation (PAD) program is included in the Paramedic Services section for budget purposes. Fleet is an indirect requirement that is not specifically referenced within the Act, however, the types of vehicles, design, construction and specifications are documented under Ambulance and Emergency Response Vehicle Standards and procurement and decommissioning are controlled within the standards.

As we enter 2018, Paramedic Services will see continued changes and oversight with relations to new and changing legislation. The Ambulance Act has not been updated or revised in over twenty (20) years. This Act is expected to see some major revision in 2018 as a result of Bill 160 "Strengthening Quality & Accountability for Patients Act". Some of these changes will have a direct impact on Paramedic operations. Patients will be transported to alternative treatment facilities if the Emergency Department is not appropriate, Ambulance Communications Centres will be improved to better triage patients to allow for appropriate resources to be sent, and finally an increase in care in the home will likely require an increase in the Community Paramedicine Program.

As hospitals continue to reorganize for specialized care, our Paramedics will be required to transport patients further to allow for the patient to receive the right care, at the right time, in the right place. This will include by-pass protocols such as Stroke by-pass, STEMI by-pass (Heart Attack), and Trauma by-pass. Although this is the best care for the patient it taxes our resources as more patients are being transferred directly to the specialized hospital instead of the local Emergency Department.

The Supporting Ontario's First Responders Act is a definite step forward in helping our Paramedics seek treatment and support when dealing with workplace post-traumatic stress disorder and other occupational stress disorder illnesses. It does, however, significantly increase the back fill component of Paramedic staffing. This will continue to

increase as the amount of PTSD claims continue to rise. As a result our staffing costs will correspondingly need to increase to meet the demand.

Huron County, and Ontario in general, has an aging population which is living in their own homes for longer periods. As this population trend continues it will add increased pressure to Paramedic Services and the associated call volumes. Increasing call volumes coupled with specialized by-pass requirements, and alternate transport destinations will continue to put added pressure on our Paramedic resources. We are currently seeing an approximate year over year call volume increase of roughly 3%. Careful planning for additional required resources in the future will be a necessity to ensure Paramedic Services are positioned appropriately for future growth.

Huron County and CUPE 4513 does not have an agreed to collective agreement as of December 1, 2017. The previous collective agreement expired on December 31, 2016. Although this budget contains estimates on an acceptable increase for CUPE members, there is also a possible chance that the County will need to entertain Binding Arbitration to settle the contract. If this occurs there is a small degree of risk that the arbitrated settlement may allow for a greater settlement than budgeted within this 2018 budget.

Emergency Management is governed by the Emergency Management and Civil Protection Act (2009) and this legislation establishes the province's legal basis and framework for managing emergencies in the Province of Ontario.

The **Community Paramedicine** program is not legislated under the Ambulance Act, however, the current Provincial Government has indicated that they will be concentrating on providing better community health programing to help citizens live in their homes safely for as long as possible. Concentration on providing patients with the right care, at the right time, and at the right location. The wages and benefits for the current Community Paramedicine Program Coordinator position are not covered within the Paramedic 50:50 cost sharing agreement with the Province, however the program supplies are. The Community Paramedicine Coordinator position is a 0.5FTE accommodated work position.

The Emergency Services staffing compliment is broken down into three sections: Paramedic Services, Emergency Management, and Community Paramedicine and is shown in the following chart.

Position	2017 Total FTE	2018 Hours	2018 FTE Addition/Reduction	2018 Total FTE
Paramedic Services (50% funded by MOHLTC)				
Admin Staff	5.50	10,920	0	5.50
Paramedic Supervisors (FT) & (PT)	5.57	12,236	+0.03	5.60
PCP (FT)	55.0	118,700	-0.65	54.35
PCP (PT)	16.3	37,790	+1.0*	17.30
Leave Top ups				
Sub – Total	82.37	179,646	+0.38	82.75
Community Paramedicine (100% County Funded)				
CP Coordinator	0.5	1040	0	0.5
Sub-Total	0.5	1040	0	0.5
Emergency Management (100% County Funded)				
CEMC	1.0	2080	0	1.0
Sub-Total	1.0	2080	0	1.0
TOTAL	83.87	182,766	+0.38	84.25

***Note:** This is an increase in PT back fill hours is to accommodate an increase in WSIB leaves for PTSD and other injuries.

The breakdown for the Paramedic Services Administration staff listed above includes: Half (0.5) Director of Operations, one (1) Chief, one (1) Commander Operations, one (1) Commander Professional Standards, and two (2) Administration Coordinators.

The call volume for Huron County Paramedic Services from January 1 – November 30, 2017 is detailed below and is based on the data collected by the Province of Ontario Ambulance Dispatch Reporting System (ADRS).

The projected call volume for 2017 is 6,348 calls for service which would represent an approximate call volume increase of two (2) percent over the 2016 year. The average call volume increase for the last three years is approximately three (3) percent per year.

Year	Code 1 Non-Urgent	Code 2 Scheduled	Code 3 Urgent	Code 4 Threat to Life/Limb	Totals
2015	356	92	2,144	3,371	5,963
2016	426	93	2,224	3,483	6,226
2017	336	44	2,161	3,278	5,819

All four programs noted above are reflected in the Emergency Services Consolidated Budget narrative and the consolidated budget will address major variances that have been identified in these programs. Each program lead has been requested to re-evaluate how they do business and look for efficiencies to reduce the budget for that particular program.

BUDGET:

The MOHLTC typically cost shares the Paramedic Services budget increases and decreases at the 50% subsidy level which are realized in the following budget year.

Salaries and Benefits

There is a proposed increase for CUPE and a non-union salary increase, an increase in Paramedic part time backfill hours to account for an increase in WSIB leaves with relation to PTSD and other injury/illnesses, as well as a slight increase in part time Superintendent backfill to account for the increase in full time Superintendent vacation time. There is an increase in the Emergency Management full time salary to account for the full salary in the 2018 year at the position's current salary grid. These adjustments result in an overall increase of \$230,543 to the salary line.

Statutory Benefits and OMERS have increased with a net change of \$48,749. Overall, the result is an increase for the Salaries and Benefits of approximately \$279,292 or 2.82%.

Equipment

Paramedic Services – There is an increase in equipment repairs and maintenance of \$10,350. The vehicle lease & operation budget has an increase of \$6,750 due to an increase in fuel pricing. There is an overall increase to the equipment budget for Paramedic Services of \$17,100.

Emergency Management – There is no change expected for 2018.

Overall, this results in a net increase for equipment of approximately \$17,100 or 2.85% in the consolidated budget.

Purchased Service

Paramedic Services - There is an increase of \$5,000 for Occupational Accident Insurance which is more in line with the 2017 projected actuals.

There is also an increase in the legal fees of \$14,000 to account for the ongoing CUPE negotiations in 2018 which would include the potential for binding arbitration.

Emergency Management – There is no expected change for 2108.

Overall, the result is a net increase for Purchased Service of \$20,972 or 3.32% in the consolidate budget.

Operational

Paramedic Services - There were some minor changes made to different areas of the operational section of the budget which resulted in a decrease of \$3,575.

Emergency Management – The Emergency Management operational budget has a slight increase in the advertising budget to account for advertising/educating the public as required by legislation each year as well as a slight increase in telecommunications. The overall increase to the Emergency Management Operational budget is \$2,310 for 2018.

Fleet – Currently there is no change in depreciation for fleet in 2018.

Overall, the result is a net decrease for the Operational budget of \$1,265 or 0.14% in the consolidate budget.

Program

Paramedic Services – There is a slight increase in the medical supplies budget of \$3,000.

There is an increase of \$14,225 to the purchase of service budget to implement a program called “Track my AED”. We are currently starting initial conversations to jointly implement this program with Grey County, and possibly Perth County. This program knows the locations of all of our Public Access AED’s. When a 911 call is received for a Cardiac Arrest in the area of one of our AED’s the dispatcher will initiate the “Track my AED” program which will sent out alerts to an application on subscribers cell phones to notify them of the cardiac arrest and the location of the AED. The hope is that local police officers, firefighters, and paramedics will subscribe to the application and therefore respond to the cardiac arrest if they happen to be in the area. The success of this program

will increase our ability to achieve our Response Time Standards with respect to the required Sudden Cardiac Arrest six minute mandate.

The overall Paramedic Services Program budget is increasing by \$17,216.

Emergency Management – There is no increase to the Program budget in 2018.

Overall the result is a net increase in the program budget of \$17,216 or 6.17% in the consolidate budget.

Capital Assets

Those assets that are over \$1000 and are a single purchase that have been included in the capital assets section as follows:

Paramedic Services

Ambulances

The Huron County Paramedic Services (HCPS) is on a sixty (60) month replacement of vehicles with the vehicle being purchased in the sixth year. For 2018 we are recommending the replacement of two (2) conventional ambulances. Replacing two ambulances in 2018 follows the requirement outlined in Asset Management Plan for Paramedic Services. The total request for two Ambulances is \$310,000.

Paramedic – Rapid Response Unit

The Huron County Paramedic Services (HCPS) is on a sixty (60) month replacement of vehicles with the vehicle being purchased in the sixth year. For 2018 we are recommending the replacement of one (1) of the Paramedic Rapid Response unit. This vehicle currently has approximately 300,000km on the engine to date. The vehicle is starting to encounter significant repair costs and may not be repairable in the near future. In the Emergency Management & Training Inc. report from 2013 it was recommended that once it was time for the replacement of the Paramedic Rapid Response Units that we consider replacing the vehicle with a vehicle that better meets the requirements and needs of the Paramedic and the service. It is recommended that we replace this pickup truck with a SUV vehicle that will support the proper securing of equipment without exposing the equipment to the temperature elements that currently occur with the pickup truck. This SUV would be large enough to accommodate the equipment but not oversized. It would be suggested that something approximately the size of a Ford Explorer would be required. The total request for the Paramedic Response Unit including purchase of the chassis and the conversion modifications would be \$85,000.

Emergency Support Trailer

Huron County Paramedic Services (HPCS) currently owns a small support trailer for the intention of moving additional supplies to larger scale incidents. This trailer has not proven to be useful from an operational perspective during large scale incidents such as the Tornado in 2011 or the recent IPM. The recommendation from our Operational staff would be to replace this trailer with a larger trailer outfitted to be a true operational command

post that also includes extra equipment supply space. The proposed trailer would be outfitted to meet the needs of both Paramedic Services and Emergency Management thereby allowing for more flexibility in deployment across the County for various needs. The current supply trailer could either be sold or repurposed to a different department within the County. The total request for an Emergency Support Trailer is \$35,000 and is to be funded from the EMS Fleet Reserve.

Power Stretcher and Power Load System

Staff is recommending that we continue again this year with purchasing power lift stretchers and the accompanying power loading system. Research has shown that using this type of system significantly reduces the chance of back injuries from improper lifting or over lifting. By using a power lift stretcher and the power load system we are effectively reducing the number of manual patient lifts by as many as six (6) per call. Each patient call can have up to ten (10) lifts depending on the type of call. Reducing the number of manual lifts by as many as half reduces the risk of Paramedic back injuries. Therefore we are requesting to purchase power stretchers and power lifts to be installed on the 2018 ambulances purchased. The total cost for two power load systems including two (2) power stretchers is \$106,000

Spare Power Stretcher

Currently HCPS owns five (5) power stretchers and associated power loads. If approved that will increase to seven (7) in 2018. It is recommended that we purchase a spare power stretcher so that if a power stretcher breaks or is out of service for maintenance that the associated Ambulance can remain in service by using a spare power stretcher. The remaining manual lift stretchers that are being phased out of service do not work with the power load system and therefore if we do not have a spare power stretcher within the service any breakdown of a power stretcher will result in the associated ambulance being taken out of service until the power stretcher is fixed. Staff is recommending the purchase of one spare power stretcher to mitigate this issue. The total request for a spare power stretcher is \$20,000.

Paramedic Defibrillators

With the addition of Wellness Clinics to our Community Paramedicine Program there is a need to ensure that the Paramedics completing the Wellness Clinics have the proper tools available to them should they encounter a citizen in medical crisis during the clinic. In order to achieve this assurance it is recommended that HCPS purchase one (1) additional Paramedic Defibrillator at an approximate cost of \$35,000.

Public Access Defibrillators

Approximately 35 of our total 86 Public Access Defibrillators (PAD) within Huron County are ten years old or older. The warranty on that model of PAD is five (5) years. Operationally consideration should be given to replace these units. A report from the Chief of Emergency Services will be presented to Council within the first quarter of 2018 outlining options for replacement. Council has approved a total of \$35,000 for replacement units in 2018.

Auto-pulse & Paramedic Defibrillator Batteries

Auto-pulse & defibrillator batteries do not last as long as the defibrillators and auto-pulse machines themselves. Auto-pulse batteries on average last approximately 24-36 months before they will not hold a charge. Defibrillator batteries last approximately 18-24 months before they will not hold a charge. This request for \$6,000 for auto-pulse and defibrillator batteries to replace batteries as required. Although the amount may be different each year the purchase of auto-pulse and defibrillator batteries will continue to be an on-going purchase.

Stairchair

A Stairchair is a piece of equipment to move patients safely up and down stairs. This piece of equipment is used frequently and is required to be maintained properly to ensure the safety of both the patient and the Paramedic. Our current stock of stairchairs were purchased several years ago and are starting to reach the end of their life cycle. It was proposed to start replacing stairchairs at a rate of two (2) per year starting in 2016. The current stairchairs are out of warranty and are starting to require an increase in repairs due to their age. We have currently budgeted to replace two (2) stairchairs for an approximate price of \$7,500. Replacing two (2) stairchairs in 2018 follows the requirement outlined in Asset Management Plan for Paramedic Services.

Scoop Stretchers

A Scoop Stretcher is a mandatory piece of equipment to move patients safely who may have fractured hips, head or spinal injuries, or patients who cannot be lifted to the stretcher without an assistive device placed under them. This piece of equipment is used frequently and is required to be maintained properly to ensure the safety of both the patient and the Paramedic. The majority of our current stock of Scoop Stretchers were purchased several years ago and are starting to reach the end of their life cycle. Replacing four (4) Scoop Stretchers in 2018 will allow for sufficient replacements of Scoop Stretchers that need to be retired. The request to replace four (4) Scoop Stretchers is \$6,000.

Medical Bags

Medical equipment bags have a lifespan of five (5) to six (6) years. Our current supply of medical bags are at that age. We are looking to replace two (2) sets of medical bags this year and will budget two (2) sets in each subsequent year to replace the entire system of bags over the next two (2) to three (3) years. The approximate cost for replacement of four sets of medical bags is \$6,500.

Base Furnishings

A few bases require replacement of individual pieces of aging furniture and/or replacement of the medical disposal freezer. The budget amount of base furnishings request is \$7,500.

Computer Replacements

The current recommended replacement suggested by IT staff is the length of the warranty with possible an additional year of use depending on the condition of the computer. Paramedic Services has typically kept our computers longer than the recommended cycle. The request in this budget is for \$30,000 to replace approximately eight (8) Toughbooks and approximately three (3) administrative computers and associated supplies.

i-Simulate Training System

This is a computer based training system which the computer screen is configured to appear the same as the defibrillator that your service uses. The thought is that as our defibrillators change over time and that the computer will be able to be programed to the new defibrillator purchased so that you can minimize the number of new defibrillators you need for training. The system also allows the instructor to program the computer with different training scenarios. This request is for one time purchase of \$12,000.

Renovation to Zurich Base

Currently the Paramedics share the lunch room at the Zurich public works building as their EMS area. This limits the use of this lunch room for the Public Works staff as well as it does not allow for any privacy for either party. The Paramedics require privacy for numerous reasons including debriefing after a bad call, completing patient confidential records, discussions with supervisors or other management staff. This request is to complete a renovation to the Zurich public works building to add an EMS room. Once this room is added the lunch room will remain a shared lunchroom. The Paramedics will have a private room of their own to allow for the uses required and mentioned above. In 2017 the request for the renovation was \$50,000. Due to a reassessment of the scope of the project the initial \$50,000 was requested to be carried over from the 2017 to the 2018 budget. Council has approved \$50,000 in total be allocated for this project.

Emergency Management – There are no capital requests for Emergency Management.

County of Huron
Emergency Services
Total Capital Requirements
For the year ending December 31, 2018

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Ambulance (1)	Fleet	Normal Replacement	High	Fleet	155,000		
Ambulance (2)	Fleet	Normal Replacement	High	Fleet	155,000		
RRU - Paramedic Unit	Fleet	Normal Replacement	High	Fleet	85,000		
Emergency Support Trailer	Fleet		Medium	Fleet	35,000	35,000	EMS Fleet Reserve
Power Load System & Power Stretcher (1)	Patient Equip	Normal Replacement	High	EMS	53,000		
Power Load System & Power Stretcher (2)	Patient Equip	Normal Replacement	High	EMS	53,000		
Spare Power Stretcher	Patient Equip	Spare Contingency	High	EMS	20,000		
Paramedic Defibrillator	Patient Equip		Medium	EMS	35,000		
Public Access Defibrillators	Patient Equip	Normal Replacement	Medium	EMS	35,000		
Defibrillator & Autopulse Batteries	Patient Equip	Normal Replacement	High	EMS	6,000		
Stairchairs	Patient Equip	Normal Replacement	High	EMS	7,500		
Scoop Stretchers	Patient Equip	Normal Replacement	High	EMS	6,000		
Medical Bag Replacement	Patient Equip	Normal Replacement	High	EMS	6,500		
Base Furniture	Furniture	Normal Replacement	Medium	EMS	7,500		
Computer Replacement	IT Equipment	Normal Replacement	Medium	EMS	30,000		
iSimulate Training System	Training Hardware		High	EMS	12,000		
Zurich Base - Reno			Medium	EMS	50,000	50,000	2017 Capital Carryover
Capital Carryforward							
Door Swipes for Bases					5,000	5,000	Capital Carryforward
TOTAL CAPITAL FUNDING REQUEST					756,500	90,000	
LESS: DEPRECIATION					(419,000)		
NET CAPITAL FUNDING REQUIREMENTS					337,500		

COUNTY OF HURON
Emergency Services - Summary
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	5,552,256	5,552,232	5,774,226	5,989,152	214,926	3.72%
Provincial Project Grants	16,292	-	-	-	-	0.00%
Total Provincial Grants	5,568,548	5,552,232	5,774,226	5,989,152	214,926	3.72%
OTHER REVENUE						
Miscellaneous Revenue	200	-	-	-	-	0.00%
Intra County Recoveries	3,614	-	-	-	-	0.00%
Rent/Lease	233,547	268,128	293,000	293,000	-	0.00%
Third Party Recoveries	74,278	73,946	2,160	2,176	16	0.74%
Total Other Revenue	311,639	342,074	295,160	295,176	16	0.01%
TOTAL REVENUE	5,880,187	5,894,306	6,069,386	6,284,328	214,942	3.54%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	6,048,984	5,749,497	6,155,686	6,233,196	77,510	1.26%
Salaries - Part Time	1,858,925	1,799,652	1,765,639	1,918,671	153,032	8.67%
Salaries - Time Off in Lieu Owing	3,778	-	-	-	-	0.00%
Total Salaries	7,911,688	7,549,148	7,921,324	8,151,867	230,543	2.91%
BENEFITS						
Statutory Benefits	609,642	596,845	716,814	736,417	19,603	2.73%
Extended Benefits	423,445	411,152	429,920	434,462	4,542	1.06%
OMERS	763,211	719,337	824,430	849,034	24,604	2.98%
Total Benefits	1,796,298	1,727,335	1,971,164	2,019,913	48,749	2.47%
Total Salaries and Benefits	9,707,986	9,276,483	9,892,489	10,171,780	279,292	2.82%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	187,028	131,030	133,750	144,100	10,350	7.74%
Equipment Replacement New (under \$1,000)	27,673	28,912	36,195	36,195	-	0.00%
Vehicle Lease & Operation	372,667	382,714	428,950	435,700	6,750	1.57%
Small Tools/Equipment	1,052	313	1,500	1,500	-	0.00%
Total Equipment	588,421	542,969	600,395	617,495	17,100	2.85%

COUNTY OF HURON
Emergency Services - Summary
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
PURCHASED SERVICE						
Audit	1,416	1,604	1,604	1,650	46	2.87%
Consulting/Professional Fees	1,942	-	-	-	-	0.00%
Insurance	19,077	37,294	37,294	37,700	406	1.09%
Occupational Accident Insurance	64,689	80,661	80,000	85,000	5,000	6.25%
Intra County Purchases	492,617	488,473	488,473	531,214	42,741	8.75%
Legal Fees	13,287	32,861	21,000	35,000	14,000	66.67%
Maintenance Contracts	19,538	13,323	18,591	20,111	1,520	8.18%
Printing (External)	1,123	227	1,500	1,500	-	0.00%
Miscellaneous Services	-	-	750	750	-	0.00%
Total Purchased Service	613,690	654,443	649,212	712,925	63,713	9.81%
OPERATIONAL						
Advertising	405	-	575	1,575	1,000	173.91%
Associations/Memberships	1,492	2,709	3,020	3,654	634	20.99%
Conventions/Conferences	7,812	9,529	12,600	13,000	400	3.17%
Internet	-	-	625	625	-	0.00%
Miscellaneous Admin.	871	957	800	900	100	12.50%
Office Expense	6,135	5,197	6,450	6,450	-	0.00%
Postage/Courier	1,083	545	1,000	600	(400)	-40.00%
Publications & Subscriptions	65	79	85	85	-	0.00%
Rent	372,104	372,104	372,104	372,239	135	0.04%
Staff Training	19,101	14,504	31,800	25,610	(6,190)	-19.47%
Telecommunications	32,922	23,810	21,744	24,800	3,056	14.05%
Travel/Meals	21,733	17,752	23,940	23,940	-	0.00%
Janitorial	1,579	195	2,200	2,200	-	0.00%
Maintenance & Repairs/Building	1,745	96	2,000	2,000	-	0.00%
Depreciation - Capital Assets	363,721	403,103	419,000	419,000	-	0.00%
Gain or Loss on disposal of capital assets	(2,654)	-	-	-	-	0.00%
Total Operational	828,115	850,581	897,943	896,678	(1,265)	-0.14%
PROGRAM						
Medical Supplies	109,765	92,107	115,000	118,000	3,000	2.61%
Replenish Bed/Linen	15,051	10,707	16,100	16,100	-	0.00%
Winter Clothing and Uniforms	81,767	73,529	86,301	86,292	(9)	-0.01%
Purchase of Service	35,657	25,949	31,100	45,325	14,225	45.74%
Miscellaneous Program	-	26	1,300	1,300	-	0.00%
Program Supplies & Costs	17,675	13,086	20,625	20,625	-	0.00%
Promotion/Public Relations	4,683	4,627	8,500	8,500	-	0.00%
Total Program	264,598	220,032	278,926	296,142	17,216	6.17%

COUNTY OF HURON
Emergency Services - Summary
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL EXPENDITURES	12,002,810	11,544,509	12,318,965	12,695,020	376,056	3.05%
(SURPLUS)/DEFICIT - ACCRUAL	6,122,623	5,650,203	6,249,579	6,410,692	161,114	2.58%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(419,000)	(419,000)	-	0.00%
Add Capital Asset Expenditures	-	-	812,500	756,500	(56,000)	-6.89%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(211,604)	(90,000)	121,604	-57.47%
TOTAL COUNTY LEVY	6,122,623	5,650,203	6,431,475	6,658,192	226,718	3.53%

COUNTY OF HURON
Emergency Medical Services
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	5,552,256	5,552,232	5,774,226	5,989,152	214,926	3.72%
Total Provincial Grants	5,552,256	5,552,232	5,774,226	5,989,152	214,926	3.72%
OTHER REVENUE						
Intra County Recoveries	3,614	-	-	-	-	0.00%
Third Party Recoveries	74,278	73,946	1,560	1,576	16	1.03%
Total Other Revenue	78,092	73,946	1,560	1,576	16	1.03%
TOTAL REVENUE	5,630,348	5,626,178	5,775,786	5,990,728	214,942	3.72%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	6,010,509	5,704,421	6,046,917	6,108,292	61,375	1.01%
Salaries - Part Time	1,858,925	1,799,652	1,765,639	1,918,671	153,032	8.67%
Salaries - Time Off in Lieu Owing	3,778	-	-	-	-	0.00%
Total Salaries	7,873,212	7,504,072	7,812,556	8,026,963	214,407	2.74%
BENEFITS						
Statutory Benefits	609,220	592,945	706,121	724,847	18,726	2.65%
Extended Benefits	422,407	408,925	418,481	422,571	4,090	0.98%
OMERS	761,929	714,361	813,345	835,658	22,313	2.74%
Total Benefits	1,793,556	1,716,231	1,937,947	1,983,076	45,129	2.33%
Total Salaries and Benefits	9,666,769	9,220,303	9,750,503	10,010,039	259,536	2.66%
EQUIPMENT						
Equipment Repairs & Maint.	187,028	131,030	133,750	144,100	10,350	7.74%
Equipment Replacement New (under \$1,000)	27,673	28,912	36,195	36,195	-	0.00%
Vehicle Lease & Operation	372,667	382,714	428,950	435,700	6,750	1.57%
Small Tools/Equipment	1,052	313	1,500	1,500	-	0.00%
Total Equipment	588,421	542,969	600,395	617,495	17,100	2.85%
PURCHASED SERVICE						
Audit	1,416	1,604	1,604	1,650	46	2.87%
Consulting/Professional Fees	1,942	-	-	-	-	0.00%

COUNTY OF HURON
Emergency Medical Services
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
Insurance	19,077	37,294	37,294	37,700	406	1.09%
Occupational Accident Insurance	64,689	80,661	80,000	85,000	5,000	6.25%
Intra County Purchases	484,173	488,473	488,473	531,214	42,741	8.75%
Legal Fees	13,287	32,861	21,000	35,000	14,000	66.67%
Maintenance Contracts	19,068	13,323	18,591	20,111	1,520	8.18%
Printing (External)	1,123	227	1,500	1,500	-	0.00%
Miscellaneous Services	-	-	750	750	-	0.00%
Total Purchased Service	604,775	654,443	649,212	712,925	63,713	9.81%
OPERATIONAL						
Advertising	405	-	575	575	-	0.00%
Associations/Memberships	967	2,079	2,470	3,054	584	23.64%
Conventions/Conferences	6,852	9,529	10,600	11,000	400	3.77%
Internet	-	-	625	625	-	0.00%
Miscellaneous Admin.	871	957	800	900	100	12.50%
Office Expense	5,831	5,128	5,700	5,700	-	0.00%
Postage/Courier	1,083	545	1,000	600	(400)	-40.00%
Publications & Subscriptions	65	79	85	85	-	0.00%
Rent	372,104	372,104	372,104	372,239	135	0.04%
Staff Training	17,557	14,443	30,550	24,360	(6,190)	-20.26%
Telecommunications	14,812	16,477	15,304	17,100	1,796	11.74%
Travel/Meals	18,859	16,336	21,280	21,280	-	0.00%
Janitorial	1,579	195	2,200	2,200	-	0.00%
Maintenance & Repairs/Building	1,745	96	2,000	2,000	-	0.00%
Depreciation - Capital Assets	122,352	134,975	126,000	126,000	-	0.00%
Total Operational	565,083	572,945	591,293	587,718	(3,575)	-0.60%
PROGRAM						
Medical Supplies	108,321	92,107	115,000	118,000	3,000	2.61%
Replenish Bed/Linen	15,051	10,707	16,100	16,100	-	0.00%
Winter Clothing and Uniforms	81,767	73,529	86,301	86,292	(9)	-0.01%
Purchase of Service	22,252	25,949	31,100	45,325	14,225	45.74%
Cross Border Payment	-	-	-	-	-	0.00%
Miscellaneous Program	-	26	1,300	1,300	-	0.00%
Program Supplies & Costs	17,675	13,086	20,625	20,625	-	0.00%
Promotion/Public Relations	4,683	4,627	7,500	7,500	-	0.00%
Total Program	249,750	220,032	277,926	295,142	17,216	6.19%
TOTAL EXPENDITURES	11,674,798	11,210,693	11,869,329	12,223,319	353,990	2.98%
(SURPLUS)/DEFICIT - ACCRUAL	6,044,450	5,584,515	6,093,543	6,232,591	139,048	2.28%

COUNTY OF HURON
Emergency Medical Services
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	6,044,450	5,584,515	6,093,543	6,232,591	139,048	2.28%

COUNTY OF HURON

Emergency Medical Services - Special Projects

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	16,292	-	-	-	-	0.00%
Total Provincial Grants	16,292	-	-	-	-	0.00%
TOTAL REVENUE	16,292	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	30,326	30,784	458	1.51%
Total Salaries	-	-	30,326	30,784	458	1.51%
BENEFITS						
Statutory Benefits	-	-	3,379	3,446	67	1.98%
Extended Benefits	-	-	5,169	5,199	31	0.59%
OMERS	-	-	2,729	2,771	41	1.51%
Total Benefits	-	-	11,277	11,416	139	1.23%
Total Salaries and Benefits	-	-	41,604	42,200	596	1.43%
PURCHASED SERVICE						
Intra County Purchases	1,444	-	-	-	-	0.00%
Total Purchased Service	1,444	-	-	-	-	0.00%
OPERATIONAL						
Miscellaneous Admin.	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Medical Supplies	1,444	-	-	-	-	0.00%
Purchase of Service	13,405	-	-	-	-	0.00%
Total Program	14,848	-	-	-	-	0.00%
TOTAL EXPENDITURES	16,292	-	41,604	42,200	596	1.43%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	41,604	42,200	596	1.43%

COUNTY OF HURON**Emergency Medical Services - Special Projects****Budget for the year ending December 31, 2018**

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(41,604)		41,604	-100.00%
TOTAL COUNTY LEVY	-	-	(0)	42,200	42,200	-17369804.73%

COUNTY OF HURON**Emergency Medical Services - Fleet****Budget for the year ending December 31, 2018**

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	233,547	268,128	293,000	293,000	-	0.00%
Total Other Revenue	233,547	268,128	293,000	293,000	-	0.00%
TOTAL REVENUE	233,547	268,128	293,000	293,000	-	0.00%
EXPENDITURES						
OPERATIONAL						
Depreciation - Capital Assets	236,200	268,128	293,000	293,000	-	0.00%
Gain or Loss on disposal of capital assets	(2,654)	-	-	-	-	0.00%
Total Operational	233,546	268,128	293,000	293,000	-	0.00%
TOTAL EXPENDITURES	233,546	268,128	293,000	293,000	-	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	(0)	-	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(0)	-	-	-	-	0.00%

COUNTY OF HURON
Emergency Management
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	-	-	600	600	-	0.00%
Total Other Revenue	-	-	600	600	-	0.00%
TOTAL REVENUE	-	-	600	600	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	38,475	45,076	78,442	94,120	15,678	19.99%
Salaries - Part Time	-	-	-	-	-	0.00%
Total Salaries	38,475	45,076	78,442	94,120	15,678	19.99%
BENEFITS						
Statutory Benefits	422	3,900	7,314	8,123	810	11.07%
Extended Benefits	1,037	2,227	6,271	6,692	421	6.72%
OMERS	1,283	4,977	8,356	10,606	2,250	26.93%
Total Benefits	2,742	11,104	21,940	25,421	3,481	15.87%
Total Salaries and Benefits	41,217	56,180	100,382	119,541	19,159	19.09%
OPERATIONAL						
Advertising	-	-	-	1,000	1,000	0.00%
Associations/Memberships	525	630	550	600	50	9.09%
Conventions/Conferences	960	-	2,000	2,000	-	0.00%
Office Expense	304	68	750	750	-	0.00%
Staff Training	1,544	61	1,250	1,250	-	0.00%
Telecommunications	1,190	7,333	6,440	7,700	1,260	19.57%
Travel/Meals	2,874	1,416	2,660	2,660	-	0.00%
Total Operational	7,397	9,508	13,650	15,960	2,310	16.92%
PROGRAM						
Promotion/Public Relations	-	-	1,000	1,000	-	0.00%
Total Program	-	-	1,000	1,000	-	0.00%
TOTAL EXPENDITURES	48,614	65,688	115,032	136,501	21,469	18.66%

COUNTY OF HURON
Emergency Management
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
(SURPLUS)/DEFICIT - ACCRUAL	48,614	65,688	114,432	135,901	21,469	18.76%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	48,614	65,688	114,432	135,901	21,469	18.76%



COUNTY OF HURON
2018 BUDGET

LIBRARY SERVICES

Huron County Library Budget 2018

Vision Statement

Huron County Library is an inclusive and vibrant community hub. It builds community, enriches lives and fosters creativity by providing access to information, skills and ideas.

Mission Statement

Huron County Library provides the community with inviting and accessible facilities, engaging virtual spaces, comprehensive collections and user-friendly technology. Welcoming and knowledgeable staff and volunteers provide innovative services and programs that contribute to community vitality.

Huron County Library

In 2017, the Huron County Library Board developed and received a new strategic plan with new vision, mission and value statements and strategic priorities for the library system to follow over the next five years. The strategic priorities outlined in the new strategic plan (pending approval) are:

1. Deliver services, programs and collections that meet community needs;
2. Deliver innovative and reliable technology that supports and enhances library services and programs to meet community needs;
3. Promote and strengthen partnerships with community members and organizations in order to better understand and respond to community needs and initiatives;
4. Build relationships with funding sources to maintain and improve practices and services;
5. Promote and strengthen library culture of teamwork and collaboration;
6. Create dynamic spaces that are accessible, welcoming and safe for patrons.

In order to realize these goals over the next five years, the strategic action plan is reflected in the 2018 budget.

Huron County Library, both now and in the future, provides library services to all residents of Huron County in the following manner:

- Service points at 12 library branches - Bayfield, Blyth, Brussels, Clinton, Exeter, Goderich, Hensall, Howick, Kirkton, Seaforth, Wingham, Zurich;
- Over 275,000 books and other items, computer software, ebooks and audiobooks;
- 12 full-time and 50 part-time staff, plus volunteers;
- Safe and free community space for all ages to meet and socialize;
- Access to quality electronic services – free public access to computers and wireless networks as well as electronic resources downloadable from within the library or from home and hubs for loan to provide home Internet;
- Programs to support enjoyment of reading and lifelong learning.

Huron County Library's Strategic Plan places increased attention and focus on providing library services through outreach in our communities and through partnerships with other local organizations.

The 12 library branches share administrative resources which allows for an efficient use of the resources outlined below.

- Centralized administration, ordering, processing, cataloguing new materials;
- Shared professional and program staff;
- Distribution and shared rotation of library materials;
- Van delivery to library branches four times per week;
- Integrated library information system with online access for patrons;
- Interlibrary loan.

Every year, the Library engages in a week long annual survey as mandated by the Ontario Ministry of Tourism, Culture and Sport. Combining our regular statistics, and data gleaned during the survey week in 2016, the residents of Huron County:

- Had 17,240 active library memberships;
- attended 1,821 library programs (with a total attendance of 21,699);
- asked 6,700* reference questions; 700* electronic reference questions; 5,500* reader's advisory; and 5,000* technology questions (taking an average of 6.61 minutes to answer);
- received services, equipment or materials for accessible purposes (for patrons with physical or print challenges) 17,000* times;
- used 45,900* magazines and other materials in the library;
- visited their libraries 185,350* times in person;
- used library computer workstations 23,038 times (mainly for Internet access);
- used wireless 17,500* times to connect to the Internet using their own devices;
- visited our on-line virtual library 123,033 times;
- downloaded 52,346 audio, music, film and e-books;
- and borrowed 378,273 books and other materials for home use.

*annual statistics projected from results of the Annual Survey Week (November 2016) by Provincial formula = weekly count x 50 weeks.

Other interesting statistics from 2017:

- Volunteers donated 1,004 hours of their time at the library;
- 114 people borrowed 466 packets of seeds from the seed library;
- Electronic databases were accessed 139,378 times.
- Patrons received 3,798 items through interlibrary loan; 3,968 items were loaned to other libraries.
- 66,366 holds were placed on library materials by staff or by patrons on-line.

Background to the 2018 Budget

The Library continues to use a zero-based budget where each budget line is built on the expected needs for the coming year.

The following sections are used in the Library's Budget:

- Administration – for overall administrative expenses and the operation of the Library Administrative office which handles the selection, ordering, cataloguing, processing, and exchanging of library materials to the branches, interlibrary loan, electronic services, payroll, accounts, supplies, supervision, and other administrative functions;
- Branch Services – includes wages and benefits for the staff working at the twelve library branches, books and materials, maintenance grants for host municipalities, and furniture and equipment under \$1,000 per unit for library branches;
- Special Projects – continuing to draw down grants received from the Province of Ontario for family literacy and lifelong learning for digitization of local newspapers.
- Summer Reading Program – encourages literacy skills in elementary school-age children. Students are hired to develop and deliver weekly programs at all branch libraries during the summer. Usually successful in obtaining student grants for this program.
- Youth Internships – For over 20 years, the Library has participated in federal grant programs (formerly called Community Access Program (CAP) 1995-2012, ISED, YIP). There has been no official word concerning either availability or cancellation of a 2017-2018 program. The 2016-2017 grant was used for one internship for the newspaper digitization project. The Budget includes this in the hope that an announcement will be pending. If no grant is received; no expenses will be incurred.

2018 Budget

This budget aligns with changes to the provision of library service in Huron County as set out in the new Strategic Plan.

Resources first raised in 2015 in hope of a renovation project in Clinton are once more being brought forward to 2018.

The Library will continue to participate in the Ontario Library Consortium for ILS software and online catalogue and other group software costs covered under Maintenance Contracts. Reduced costs have been realized due to additional members joining the OLC. (Costs are shared among members) and cancellation of a software product.

Collection initiatives include the continued investment in significant numbers of e-resources to provide online access to more e-books, music, movies, television shows and comic books online. As much as possible, funds are continuing to be transitioned from traditional materials to on-line and innovative materials rather than requesting additional funds. The strength of the Canadian dollar does impact buying power both in traditional and electronic products.

2018 will see the ongoing replacement of hardware at the libraries. A regular replacement schedule keeps annual costs reasonable and maintains reliable service.

Revenue

Most of the funding for the Library comes from the Corporation of the County of Huron. The Province provides a fixed operating and pay equity grant. An application for a 2016-2017 youth internship position was used to offset costs associated with the microfilm digitization project. (Career Focus Youth Internships Innovation, Science and Economic Development (ISED) Canada (formerly Industry Canada). This funding source may not be available in 2018.

It is anticipated that the Library will access revenue through Service Ontario and Young Canada Works in Heritage Institutions. In 2017, some revenue were brought forward from funds received through the 2016-17 Ontario Libraries Capacity Fund – Information Technology and Service Capacity (OLCF-ITS) Grant. In 2018 some funds are brought forward from the 2017-2018 Ontario Improving Library Digital Services Grant (IDLS). As in past years, application will be made for Young Canada Works in Heritage Organizations and Canada Summer Jobs (CSJ) grants to assist with summer student wages.

Fine revenue continues to decline although the rate seems to have slowed somewhat. Donations and Third Party Recoveries reflect purchases made with donated funds, Friends of the Library sponsorship, community partner grants and recoveries from photocopy fees, coffee donations and other fees.

Expenditures

Staffing

Core Library staff and non-project based students participate in the County of Huron's non-union employee group, of which the wage rates and cost of living increases are established by the County of Huron. A 1.5 % increase has been included in the budget numbers for wage increases in 2018. The budget reflects the expected rise in minimum wage which will impact the salary budget for project, summer and student page positions.

Library Core Staff Component

	2017 FTE	2018 FTE
Administrative office	9.3	9.3
5 Branch Managers	5.0	5.0
24 Branch Assistants, 10 student pages (approx.)	15.9	15.9
	30.2	30.2

The full-time Community Information Librarian contract position (2 year contract which started in July 2017) is included to continue the Library's community hub project in 2018.

The part-time salaries budget lines have been impacted by part-time staff covering leaves for full-time positions. The full-time salary budget is reduced and may be underspent, depending upon how soon the County Librarian position is filled. While the only actual increase in staff hours is the full-time Community Information Librarian 2 year contract position; these costs are in the part-time salaries budget line.

Staff Training and mileage was partly under budget in 2017 as the ARUPLO training week was held the same week as the IPM. It is anticipated these will happen as normal in 2018.

A new video conferencing software package is included in the Software budget as a pilot project to look for savings in travel, training and meeting expenditures.

Capital Expenditures

Traditional collections plus computers and equipment with a value of over \$1,000 are contained in the Library's capital budget. Through ongoing replacement requirements, computers and receipt printers will be purchased this year. Other priorities will be to continue the hot-spot technology lending project and investment in hand-held technology and new creative collection materials to reflect community hub work. While the Hub project began in the Capital budget as a project in 2017 much of the cost has transitioned into the Operating Budget in 2018. A rise in Internet costs is included in the budget to reflect hub data costs.

In 2018, the Library continues to reallocate resources from the purchase of traditional print materials in order to further the inclusion of unique and innovative collection materials, the digitization of historic newspapers and electronic resources.

Summary

The goals and strategies of the Huron County Library's new Strategic Plan and the strategic priorities of the County of Huron have been used to focus budget priorities. In addition Health & Safety is a priority in every budget line. This is reflected in the training, equipment and security budget lines.

Sharon Cox, Acting County Librarian

County of Huron
LIBRARY SERVICES
Total Capital Requirements
For the year ending December 31, 2018

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Computer Replacement		replacement schedule			\$ 47,300		
Exeter/Bayfield (7 chairs)		replacement			\$ 1,500		
Book Budget		regular budget			\$ 269,000		
Electronic Resources		regular budget			\$ 7,000		
Clinton Library Project		carry forward			\$ 55,000	\$ 55,000	Capital Carryforward
Seaforth Refurbish		carry forward			\$ 1,163	\$ 1,163	
TOTAL CAPITAL FUNDING REQUEST					\$ 380,963	\$ 56,163	

COUNTY OF HURON
LIBRARY SERVICES
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	146,390	146,390	146,390	146,390	-	0.00%
Provincial Project Grants	47,589	29,163	34,974	37,841	2,867	8.20%
Total Provincial Grants	193,979	175,553	181,364	184,231	2,867	1.58%
FEDERAL GRANTS						
Federal Project Grants	4,308	7,463	4,400	4,400	-	0.00%
Total Federal Grants	4,308	7,463	4,400	4,400	-	0.00%
MUNICIPAL GRANTS & FEES						
Services to Municipalities	9,616	5,885	9,500	9,500	-	0.00%
Total Municipal Grants & Fees	9,616	5,885	9,500	9,500	-	0.00%
OTHER REVENUE						
Donations	8,919	18,604	9,750	9,700	(50)	-0.51%
Fees/Licenses	1,108	-	-	-	-	0.00%
Fines	20,626	17,882	20,000	18,000	(2,000)	-10.00%
Memberships	-	-	-	-	-	0.00%
Programs	21,101	12,945	44,765	14,413	(30,352)	-67.80%
Intra County Recoveries	-	600	-	-	-	0.00%
Third Party Recoveries	10,988	9,704	12,000	9,000	(3,000)	-25.00%
Total Other Revenue	62,743	59,736	86,515	51,113	(35,402)	-40.92%
TOTAL REVENUE	270,646	248,637	281,779	249,244	(32,535)	-11.55%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	867,527	823,657	904,290	878,889	(25,401)	-2.81%
Salaries - Part Time	953,004	963,053	987,793	1,063,961	76,168	7.71%

COUNTY OF HURON
LIBRARY SERVICES
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Salaries	1,821,357	1,786,710	1,892,083	1,942,850	50,767	2.68%
BENEFITS						
Statutory Benefits	146,811	142,798	146,508	153,799	7,291	4.98%
Extended Benefits	77,878	68,468	90,001	78,825	(11,176)	-12.42%
OMERS	128,203	139,271	132,072	126,447	(5,625)	-4.26%
Total Benefits	352,892	350,537	368,581	359,071	(9,510)	-2.58%
Total Salaries and Benefits	2,174,249	2,137,247	2,260,664	2,301,921	41,257	1.82%
EQUIPMENT						
Equipment Rentals/Leases	2,125	3,133	3,300	2,700	(600)	-18.18%
Equipment Repairs & Maint.	1,891	1,863	4,200	5,200	1,000	23.81%
Equipment Replacement New (under \$1,000)	4,126	2,926	6,380	4,500	(1,880)	-29.47%
Vehicle Lease & Operation	12,398	11,849	12,640	13,000	360	2.85%
Small Tools/Equipment	-	-	15,000	15,000	-	0.00%
Software	13,253	12,933	16,000	16,000	-	0.00%
Total Equipment	33,792	32,704	57,520	56,400	(1,120)	-1.95%
PURCHASED SERVICE						
Audit	2,748	2,849	2,849	2,950	101	3.55%
Insurance	9,269	10,729	10,729	10,800	71	0.66%
Occupational Accident Insurance	1,502	1,938	2,000	2,000	-	0.00%
Intra County Purchases	8,126	7,400	7,400	7,400	-	0.00%
Legal Fees	-	-	200	200	-	0.00%
Maintenance Contracts	36,391	31,805	38,000	30,000	(8,000)	-21.05%
Printing (External)	5,343	7,873	7,670	7,600	(70)	-0.91%
Security	2,564	3,077	2,700	2,700	-	0.00%
Total Purchased Service	65,943	65,672	71,548	63,650	(7,898)	-11.04%
OPERATIONAL						
Advertising	2,261	1,685	2,600	2,300	(300)	-11.54%
Associations/Memberships	1,610	1,470	2,045	2,050	5	0.24%
Conventions/Conferences	7,779	8,372	10,000	8,250	(1,750)	-17.50%

COUNTY OF HURON
LIBRARY SERVICES
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
Internet	8,313	10,692	13,560	22,320	8,760	64.60%
Office Expense	30,772	31,818	26,800	26,400	(400)	-1.49%
Postage/Courier	544	411	750	650	(100)	-13.33%
Rent	75,060	75,060	75,060	75,060	-	0.00%
Staff Training	10,341	7,463	11,000	11,000	-	0.00%
Telecommunications	9,622	9,706	12,700	12,700	-	0.00%
Travel/Meals	27,877	27,372	34,000	29,200	(4,800)	-14.12%
Depreciation - Capital Assets	443,607	435,782	450,000	450,000	-	0.00%
Total Operational	617,787	609,831	638,515	639,930	1,415	0.22%
PROGRAM						
Newspapers & Magazines	28,753	29,288	35,000	35,000	-	0.00%
Branch Maintenance Grants	151,000	151,000	151,000	151,000	-	0.00%
Electronic Resources	42,311	85,537	66,000	72,400	6,400	9.70%
Winter Clothing and Uniforms	34	-	200	200	-	0.00%
Program Supplies & Costs	6,371	11,945	8,750	9,700	950	10.86%
Total Program	228,469	277,770	260,950	268,300	7,350	2.82%
TOTAL EXPENDITURES	3,120,241	3,123,224	3,289,197	3,330,201	41,004	1.25%
(SURPLUS)/DEFICIT - ACCRUAL	2,849,595	2,874,587	3,007,418	3,080,957	73,539	2.45%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(429,500)	(380,963)	48,537	-11.30%
Add Capital Asset Expenditures	-	-	429,500	380,963	(48,537)	-11.30%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(136,000)	(141,363)	(5,363)	3.94%
TOTAL COUNTY LEVY	2,849,595	2,874,587	2,871,418	2,939,594	68,176	2.37%

COUNTY OF HURON
LIBRARY - ADMINISTRATION
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	146,390	146,390	146,390	146,390	-	0.00%
Provincial Project Grants	17,722	12,656	17,000	21,843	4,843	28.49%
Total Provincial Grants	164,112	159,046	163,390	168,233	4,843	2.96%
MUNICIPAL GRANTS & FEES						
Services to Municipalities	9,616	5,885	9,500	9,500	-	0.00%
Total Municipal Grants & Fees	9,616	5,885	9,500	9,500	-	0.00%
OTHER REVENUE						
Fines	20,626	17,882	20,000	18,000	(2,000)	-10.00%
Memberships	-	-	-	-	-	0.00%
Intra County Recoveries	-	600	-	-	-	0.00%
Third Party Recoveries	10,988	9,326	12,000	9,000	(3,000)	-25.00%
Total Other Revenue	31,614	27,808	32,000	27,000	(5,000)	-15.63%
TOTAL REVENUE	205,342	192,739	204,890	204,733	(157)	-0.08%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	523,543	442,350	516,614	485,407	(31,207)	-6.04%
Salaries - Part Time	55,234	73,276	74,299	44,792	(29,507)	-39.71%
Salaries - Time Off in Lieu Owing	826	-	-	-	-	0.00%
Total Salaries	579,602	515,626	590,913	530,199	(60,714)	-10.27%
BENEFITS						
Statutory Benefits	42,060	39,294	43,158	40,323	(2,835)	-6.57%
Extended Benefits	47,710	37,978	59,598	47,103	(12,495)	-20.97%
OMERS	56,202	56,303	53,366	51,746	(1,620)	-3.04%
Total Benefits	145,972	133,575	156,122	139,172	(16,950)	-10.86%
Total Salaries and Benefits	725,575	649,201	747,035	669,371	(77,664)	-10.40%
EQUIPMENT						
Equipment Rentals/Leases	2,125	3,133	3,300	2,700	(600)	-18.18%
Equipment Repairs & Maint.	-	169	200	200	-	0.00%

COUNTY OF HURON
LIBRARY - ADMINISTRATION
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Replacement New (under \$1,000)	1,287	497	2,000	1,500	(500)	-25.00%
Vehicle Lease & Operation	12,398	11,849	12,640	13,000	360	2.85%
Total Equipment	15,810	15,648	18,140	17,400	(740)	-4.08%
PURCHASED SERVICE						
Audit	2,748	2,849	2,849	2,950	101	3.55%
Insurance	9,269	10,729	10,729	10,800	71	0.66%
Occupational Accident Insurance	1,502	1,938	2,000	2,000	-	0.00%
Intra County Purchases	8,126	7,400	7,400	7,400	-	0.00%
Legal Fees	-	-	200	200	-	0.00%
Maintenance Contracts	36,391	31,805	38,000	30,000	(8,000)	-21.05%
Printing (External)	5,343	7,873	7,670	7,600	(70)	-0.91%
Total Purchased Service	63,379	62,595	68,848	60,950	(7,898)	-11.47%
OPERATIONAL						
Advertising	2,261	1,685	2,600	2,300	(300)	-11.54%
Associations/Memberships	1,610	1,470	2,045	2,050	5	0.24%
Conventions/Conferences	7,779	8,372	10,000	8,250	(1,750)	-17.50%
Office Expense	25,969	18,634	26,000	26,000	-	0.00%
Postage/Courier	482	411	750	650	(100)	-13.33%
Publications & Subscriptions	-	-	-	-	-	0.00%
Rent	75,060	75,060	75,060	75,060	-	0.00%
Staff Training	10,341	7,463	11,000	11,000	-	0.00%
Telecommunications	9,622	9,706	12,700	12,700	-	0.00%
Travel/Meals	24,438	24,699	27,000	27,000	-	0.00%
Total Operational	157,562	147,916	167,155	175,330	8,175	4.89%
PROGRAM						
Branch Maintenance Grants	151,000	151,000	151,000	151,000	-	0.00%
Winter Clothing and Uniforms	34	-	200	200	-	0.00%
Total Program	151,034	151,000	151,200	151,200	-	0.00%
TOTAL EXPENDITURES	1,113,359	1,026,360	1,152,378	1,074,251	(78,127)	-6.78%
(SURPLUS)/DEFICIT - ACCRUAL	908,016	833,621	947,488	869,518	(77,970)	-8.23%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%

COUNTY OF HURON
LIBRARY - ADMINISTRATION
 Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL COUNTY LEVY	908,016	833,621	947,488	869,518	(77,970)	-8.23%

COUNTY OF HURON
LIBRARY - ONE TIME FUNDING
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	26,992	16,506	13,574	15,998	2,424	17.86%
Total Provincial Grants	26,992	16,506	13,574	15,998	2,424	17.86%
TOTAL REVENUE	26,992	16,506	13,574	15,998	2,424	17.86%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Part Time	19,945	10,101	12,521	14,742	2,221	17.74%
Total Salaries	20,806	10,101	12,521	14,742	2,221	17.74%
BENEFITS						
Statutory Benefits	1,826	855	1,053	1,256	203	19.28%
Total Benefits	1,826	855	1,053	1,256	203	19.28%
Total Salaries and Benefits	22,633	10,956	13,574	15,998	2,424	17.86%
OPERATIONAL						
Office Expense	4,296	5,550	-	-	-	0.00%
Postage/Courier	63	-	-	-	-	0.00%
Travel/Meals	-	-	-	-	-	0.00%
Total Operational	4,359	5,550	-	-	-	0.00%
TOTAL EXPENDITURES	26,992	16,506	13,574	15,998	2,424	17.86%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	-	-	-	-	0.00%

COUNTY OF HURON
LIBRARY - BRANCHES
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	2,875	-	4,400	-	(4,400)	-100.00%
Total Provincial Grants	2,875	-	4,400	-	(4,400)	-100.00%
OTHER REVENUE						
Donations	8,919	18,604	9,750	9,700	(50)	-0.51%
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	-	379	-	-	-	0.00%
Prior Year Surplus	-	-	-	-	-	0.00%
Total Other Revenue	8,919	18,983	9,750	9,700	(50)	-0.51%
TOTAL REVENUE	11,794	18,983	14,150	9,700	(4,450)	-31.45%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	343,123	381,307	387,676	393,482	5,806	1.50%
Salaries - Part Time	844,927	851,724	850,096	974,870	124,774	14.68%
Total Salaries	1,188,050	1,233,031	1,237,772	1,368,352	130,580	10.55%
BENEFITS						
Statutory Benefits	100,019	100,302	98,728	109,708	10,980	11.12%
Extended Benefits	30,168	30,490	30,403	31,722	1,319	4.34%
OMERS	72,001	82,968	78,706	74,701	(4,005)	-5.09%
Total Benefits	202,189	213,760	207,837	216,131	8,294	3.99%
Total Salaries and Benefits	1,390,239	1,446,791	1,445,609	1,584,483	138,874	9.61%
EQUIPMENT						
Equipment Repairs & Maint.	1,891	1,694	4,000	5,000	1,000	25.00%
Equipment Replacement New (under \$1,000)	2,839	2,429	4,380	3,000	(1,380)	-31.51%
Vehicle Lease & Operation	-	-	-	-	-	0.00%
Small Tools/Equipment	-	-	15,000	15,000	-	0.00%
Software	13,253	12,933	16,000	16,000	-	0.00%
Total Equipment	17,983	17,056	39,380	39,000	(380)	-0.96%
PURCHASED SERVICE						

COUNTY OF HURON
LIBRARY - BRANCHES
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Security	2,564	3,077	2,700	2,700	-	0.00%
Total Purchased Service	2,564	3,077	2,700	2,700	-	0.00%
OPERATIONAL						
Internet	8,313	10,276	13,560	12,000	(1,560)	-11.50%
Office Expense	127	7,154	400	-	(400)	-100.00%
Depreciation - Capital Assets	443,607	435,782	450,000	450,000	-	0.00%
Total Operational	452,047	453,212	463,960	462,000	(1,960)	-0.42%
PROGRAM						
Newspapers & Magazines	28,753	29,288	35,000	35,000	-	0.00%
Electronic Resources	42,311	85,537	66,000	72,400	6,400	9.70%
Program Supplies & Costs	6,371	11,945	8,750	9,700	950	10.86%
Total Program	77,434	126,770	109,750	117,100	7,350	6.70%
TOTAL EXPENDITURES	1,940,267	2,046,907	2,061,399	2,205,283	143,884	6.98%
(SURPLUS)/DEFICIT - ACCRUAL	1,928,473	2,027,924	2,047,249	2,195,583	148,334	7.25%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	1,928,473	2,027,924	2,047,249	2,195,583	148,334	7.25%

COUNTY OF HURON
LIBRARY - SUMMER READING
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
FEDERAL GRANTS						
Federal Project Grants	4,308	7,463	4,400	4,400	-	0.00%
Total Federal Grants	4,308	7,463	4,400	4,400	-	0.00%
OTHER REVENUE						
Admissions	-	-	-	-	-	0.00%
Donations	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	4,308	7,463	4,400	4,400	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Part Time	13,904	15,912	13,562	16,307	2,745	20.24%
Total Salaries	13,904	15,912	13,562	16,307	2,745	20.24%
BENEFITS						
Statutory Benefits	1,219	1,338	1,119	1,349	230	20.55%
Total Benefits	1,219	1,338	1,119	1,349	230	20.55%
Total Salaries and Benefits	15,123	17,251	14,681	17,656	2,975	20.26%
OPERATIONAL						
Office Expense	380	480	400	400	-	0.00%
Travel/Meals	1,899	2,673	2,000	2,200	200	10.00%
Total Operational	2,279	3,153	2,400	2,600	200	8.33%
TOTAL EXPENDITURES	17,402	20,404	17,081	20,256	3,175	18.59%
(SURPLUS)/DEFICIT - ACCRUAL	13,093	12,941	12,681	15,856	3,175	25.04%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%

COUNTY OF HURON
LIBRARY - SUMMER READING
 Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL COUNTY LEVY	13,093	12,941	12,681	15,856	3,175	25.04%

COUNTY OF HURON
LIBRARY - CAP
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Fees/Licenses	1,108	-	-	-	-	0.00%
Programs	21,101	12,945	44,765	14,413	(30,352)	-67.80%
Total Other Revenue	22,209	12,945	44,765	14,413	(30,352)	-67.80%
TOTAL REVENUE	22,209	12,945	44,765	14,413	(30,352)	-67.80%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	18,994	12,039	37,315	13,250	(24,065)	-64.49%
Total Salaries	18,994	12,039	37,315	13,250	(24,065)	-64.49%
BENEFITS						
Statutory Benefits	1,686	1,008	2,450	1,163	(1,287)	-52.53%
OMERS	-	-	-	-	-	0.00%
Total Benefits	1,686	1,008	2,450	1,163	(1,287)	-52.53%
Total Salaries and Benefits	20,681	13,047	39,765	14,413	(25,352)	-63.75%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Travel/Meals	1,541	-	5,000	-	(5,000)	-100.00%
Total Operational	1,541	-	5,000	-	(5,000)	-100.00%
TOTAL EXPENDITURES	22,221	13,047	44,765	14,413	(30,352)	-67.80%
(SURPLUS)/DEFICIT - ACCRUAL	12	102	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	12	102	-	-	-	0.00%



COUNTY OF HURON
2018 BUDGET

CULTURAL SERVICES

Huron County Cultural Services Department Budget 2018

Background to the 2018 Budget

The Huron County Cultural Services Department has responsibility for the Huron County Library, Museum, Historic Gaol, County Archives, Corporate Records, Heritage Fund, Art Bank, and Cultural Program. This budget relates to all non-Library related functions of the Department.

2018 Budget

The Cultural Services Department uses a zero-based budgeting approach, where each budget line is built on the expected needs for the coming year. To align with the way in which the Department functions, various programs of the Department are broken down in the separate sections of this budget narrative.

Huron County Museum & Historic Gaol (including Archives)

Mission & Vision Statements:

Mission:

The Huron County Museum & Historic Gaol engage our community in preserving, sharing, and celebrating Huron County Culture.

Vision:

The vision of the Huron County Museum & Historic Gaol is to nurture and inspire heritage and culture through partnerships and collaboration in our communities.

The core business of the Museum is to operate a year-round museum, meeting all of the Ministry of Tourism, Culture & Sport standards, as well as the Huron Historic Gaol, a National Historic Site, for six months of the year, plus special events and exhibits, Huron County Archives, and Tiger Dunlop Tomb. Outreach programs and exhibits associated with the Museum travel to locations and functions across the County of Huron throughout the year.

The physical plants of the Museum building and Historic Gaol are managed by the County Property Services, and the Museum and Gaol pay rent for space to the County.

In 2012 and 2013, the Huron County Museum and Historic Gaol underwent a comprehensive strategic planning process. The resulting Plan was approved by Council in early 2013. Specific action items included in the Museum & Gaol's 2018 Budget are the direct result of the Museum and Gaol's Strategic Plan as well as the County of Huron's Strategic Priorities Chart.

Revenue

Most of the funding for the Huron County Museum and Historic Gaol comes from the Corporation of the County of Huron. The Province of Ontario provides the Community Museum Operating Grant subject to conditions and standards begin met. This CMOG funding received yearly is \$63,226 for the purpose of enhancing the heritage activities of the Museum.

Federal and provincial staffing and project grants are utilized when available, in particular Young Canada Works in Heritage Institutions and Young Canada Works Building Careers in Heritage Internships.

Museum and Gaol admissions vary according to the interest of visitors and tourists. This can be affected by weather, travel plans, and changing exhibits at the Museum. Free admission for Huron County Library card holders will be introduced in 2018 along with new procedures and fees to be applied to out-of-county visitors and specialized rental groups. Diversifying revenue through Sponsorships & Donations have been identified as a priority for the Museum and Gaol in 2018. Partnerships and rentals with groups such as the Goderich Maker's Market and Rural Response for Healthy Children are anticipated to continue in 2018.

Expenditures

Salaries and Benefits

Museum employees participate in the County of Huron's non-union employee group.

Museum Core Staff Component (Including Gaol)

Position	2017 FTE	2018 FTE
Director	.3	.3
Senior Curator	1	1
Curator of Engagement & Dialogue	1	1
Registrar	1	1
Archivist	1	1
Administrative Assistant	1	1
Business Development Manager	1	1
Museum Technician	1	1

Museum Technician Assistant	.5	.5
	7.8	7.8

The student and part-time staff component varies each year in response to grants received. Students participate in the non-union employee grid as directed by County Administration. Funding will be sought to offset costs for summer student positions through Young Canada Works and other grant programs as available.

Exhibits

Exhibit priorities for 2018 include continued redevelopment of the Museum's Industry Gallery with updated narratives & displays; remedial evaluations and improvements to the Main Street Huron (History Hall) exhibits; and development of a plan for diversity and inclusion in exhibition spaces.

The Temporary Exhibits in 2018 will include an exhibit of Agriculture in Huron County including modern agriculture stories from across the county juxtaposed with archival photographs of past agriculture practices. As well, the 18th Annual Huron County Art Show will showcase contributed artworks from Huron County residents and collect two additional artworks for the Huron County Art Bank.

Exhibits will be enhanced at the Huron Historic Gaol and a portable exhibit of Women & Children of the Gaol will be developed for use on and off-site. Accessibility at the Gaol will be enhanced with the introduction of main floor touchscreen technology.

Programming

The Museum will continue to pursue partnerships in order to deliver new and exciting programs to the residents of Huron County. Educational programming is offered to local and regional schools and homeschool groups. The development of partnerships in order to maximize the capacity and potential of the Museum has played an important role in the reestablishment of the Huron County Museum and Historic Gaol as a leader in the cultural sector in Huron County, in recent years.

Programmes planned for 2018 include new interactives through the Museum & Gaol for general visitors, a variety of workshops and speakers programs at the Museum, and the very popular Gaol Behind the Bars program.

Operational

The Huron County Museum and Historic Gaol will continue to undertake its re-organization of artifacts and storage areas in order to maximize space available,

focusing on Museum Main Storage and Off-site storage. Inventory of Museum Main Storage will be completed, with the development of a list of potential deaccessions according to the Museum Deaccessioning Policy (2016).

Conservation treatments, new paint & insignia, and overall upgrades to the Sherman Tank display outside of the Museum will also be undertaken.

Funds have also been set aside in the 2018 budget to cover the costs for an architect to evaluate and propose solutions to problems identified during the RE_ORG project in particular in regards to Archives.

The Collections Committee will continue to serve a collections and advisory committee.

Huron Heritage Fund

In 2017 a variety of heritage projects received funding from the Huron Heritage Fund to enhance the variety of heritage projects ongoing in the County. In 2018, the Committee will continue to assess applications for the grant in May 1 and November 1.

Corporate Records

The County's Records Retention Policy Bylaw was completed in 2009. While a county-wide function, Corporate Records is physically located in the Museum with one full time staff member. The implementation of an ECM began roll out in 2014 under the direction of the County Clerk and will continue through 2018.

An update of the County's retention schedule for corporate records has been identified as a priority in this year's budget with costs included in the consulting fees budget line. Also included is budget to provide additional training for administration staff of various County departments.

Corporate Records Staff Component

Position	2017 FTE	2018 FTE
Corporate Records Coordinator	1	1

Cultural Program

The County of Huron's new Strategic Plan articulates that "a vibrant cultural sector" is a key characteristic of Huron County. A cultural component to the Cultural Services Department in Huron County has been in place since 2011. 2018 will continue to see

the implementation of the actions and recommendations from the Huron County Cultural Plan that are specific to the Corporation of the County of Huron.

In 2018, the Cultural Development Officer will continue participation in various County initiatives including Alice Munro festival of the Short Story, Huron Multicultural Festival, Huron County Cultural Awards, and participation in other culture-based initiatives.

Cultural Services Staff Component

Position	2017 FTE	2018 FTE
Cultural Development Officer	1	1

Capital Expenditures

2018 Capital Expenditures	Amount
Computer Replacement	\$6,000
Theatre Upgrades	\$5,000
Corporate Records Shelving	\$10,000
Archives Equipment/Reading Room	\$13,000
Ergonomic Chairs for Rentals	\$5,500
Off-site Storage Mezzanine Railings	\$10,000
Office Re-organization	\$10,000
Permanent Gallery Cases (carryover)	\$7,500

Elizabeth French-Gibson

Senior Curator

Huron County Museum & Historic Gaol, Cultural Services

County of Huron
Museum and Cultural Services
Total Capital Requirements
For the year ending December 31, 2018

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Theatre Renovation					\$ 5,000		
Corporate Records Shelving					\$ 10,000		
Archives Equipment/Reading Room Renovation					\$ 13,000		
Replacement Computers					\$ 6,000		
Ergonomic Chairs for Rentals					\$ 5,500		
Off-site Storage Mezzanine Railings					\$ 10,000		
Office Reorganization					\$ 10,000		
Permanent Gallery Display Cases					\$ 7,500	7,500	Carryforward from 2017
TOTAL CAPITAL FUNDING REQUEST					67,000	7,500	
LESS: DEPRECIATION					(13,100)		
NET CAPITAL FUNDING REQUIREMENTS					53,900		

COUNTY OF HURON
MUSEUM AND CULTURAL SERVICES
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	63,226	63,226	63,226	63,226	-	0.00%
Provincial Project Grants	-	9,834	94,000	-	(94,000)	-100.00%
Total Provincial Grants	63,226	73,061	157,226	63,226	(94,000)	-59.79%
FEDERAL GRANTS						
Federal Project Grants	37,840	29,357	23,750	26,000	2,250	9.47%
Total Federal Grants	37,840	29,357	23,750	26,000	2,250	9.47%
OTHER REVENUE						
Admissions	47,610	65,645	50,000	50,000	-	0.00%
Donations	4,637	4,270	15,350	16,000	650	4.23%
Memberships	2,650	3,651	4,000	4,000	-	0.00%
Programs	1,266	-	-	-	-	0.00%
Intra County Recoveries	2,000	-	4,000	2,000	(2,000)	-50.00%
Rent/Lease	4,607	5,286	7,500	8,500	1,000	13.33%
Sales	9,582	12,904	10,200	11,000	800	7.84%
Third Party Recoveries	622	54	20,000	-	(20,000)	-100.00%
Education Programs	12,430	23,355	14,000	17,000	3,000	21.43%
Reading Room Fees	215	288	1,000	1,000	-	0.00%
Archival Fees	367	521	2,000	2,000	-	0.00%
Total Other Revenue	85,984	115,973	128,050	111,500	(16,550)	-12.92%
TOTAL REVENUE	187,050	218,391	309,026	200,726	(108,300)	-35.05%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	552,847	521,634	568,214	578,843	10,629	1.87%
Salaries - Part Time	100,614	135,204	126,111	151,736	25,625	20.32%

COUNTY OF HURON
MUSEUM AND CULTURAL SERVICES
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
Salaries - Time Off in Lieu Owing	1,183	-	-	-	-	0.00%
Total Salaries	654,644	656,837	694,325	730,579	36,254	5.22%
BENEFITS						
Statutory Benefits	52,883	52,524	53,118	55,975	2,857	5.38%
Extended Benefits	46,352	45,011	44,266	47,525	3,259	7.36%
OMERS	54,260	50,114	54,415	55,294	879	1.62%
Total Benefits	153,495	147,649	151,799	158,794	6,995	4.61%
Total Salaries and Benefits	808,139	804,487	846,124	889,373	43,249	5.11%
EQUIPMENT						
Equipment Rentals/Leases	1,648	1,727	7,000	2,200	(4,800)	-68.57%
Equipment Repairs & Maint.	75	-	200	200	-	0.00%
Equipment Replacement New (under \$1,000)	2,217	6,872	3,150	2,650	(500)	-15.87%
Vehicle Lease & Operation	5,518	3,779	5,800	5,800	-	0.00%
Total Equipment	9,458	12,379	16,150	10,850	(5,300)	-32.82%
PURCHASED SERVICE						
Audit	793	1,042	1,040	1,100	60	5.77%
Consulting/Professional Fees	41,696	5,368	140,500	70,800	(69,700)	-49.61%
Insurance	2,001	2,927	2,659	2,700	41	1.54%
Occupational Accident Insurance	1,502	1,938	1,997	1,997	-	0.00%
Intra County Purchases	2,234	-	-	2,051	2,051	0.00%
Maintenance Contracts	2,412	2,894	3,717	3,320	(397)	-10.68%
Printing (External)	3,616	1,722	6,350	6,350	-	0.00%
Security	440	449	976	976	-	0.00%
Total Purchased Service	54,693	16,340	157,239	89,294	(67,945)	-43.21%
OPERATIONAL						
Advertising	12,628	14,054	18,000	17,500	(500)	-2.78%
Associations/Memberships	3,100	2,967	2,981	3,216	235	7.88%
Bank Charges	1,135	1,936	1,000	1,400	400	40.00%
Conventions/Conferences	5,617	2,616	7,500	7,500	-	0.00%

COUNTY OF HURON
MUSEUM AND CULTURAL SERVICES
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
Internet	583	539	400	500	100	25.00%
Office Expense	7,565	3,348	6,080	6,850	770	12.66%
Postage/Courier	799	902	1,250	1,250	-	0.00%
Publications & Subscriptions	3,892	4,301	4,500	5,880	1,380	30.67%
Rent	488,676	488,676	488,676	493,676	5,000	1.02%
Staff Training	2,201	3,807	5,000	5,000	-	0.00%
Telecommunications	5,048	4,408	3,900	5,200	1,300	33.33%
Travel/Meals	4,713	4,276	7,700	7,700	-	0.00%
Garbage	845	-	3,000	3,000	-	0.00%
Grounds Maintenance	-	-	400	200	(200)	-50.00%
Janitorial	-	-	100	-	(100)	-100.00%
Maintenance & Repairs/Building	51	-	100	-	(100)	-100.00%
Depreciation - Capital Assets	11,536	12,665	13,100	13,100	-	0.00%
Total Operational	548,388	544,496	563,687	571,972	8,285	1.47%
PROGRAM						
Curatorial Supples	4,170	1,046	8,200	5,300	(2,900)	-35.37%
Exhibits	5,667	4,233	14,500	13,000	(1,500)	-10.34%
Giftware	7,012	7,737	7,500	7,500	-	0.00%
Latimer Estate	2,300	-	2,500	2,500	-	0.00%
Special Events	2,601	1,554	5,500	5,500	-	0.00%
Winter Clothing and Uniforms	518	488	1,000	1,000	-	0.00%
Program Supplies & Costs	27,250	(12,879)	36,267	31,000	(5,267)	-14.52%
Promotion/Public Relations	16,719	5,784	30,083	28,500	(1,583)	-5.26%
Marine Heritage Festival	-	-	-	-	-	0.00%
Tiger Dunlop	102	122	100	100	-	0.00%
Total Program	66,338	8,087	105,650	94,400	(11,250)	-10.65%
TOTAL EXPENDITURES	1,487,017	1,385,787	1,688,850	1,655,889	(32,961)	-1.95%
(SURPLUS)/DEFICIT - ACCRUAL	1,299,967	1,167,397	1,379,824	1,455,163	75,339	5.46%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(13,100)	(13,100)	-	0.00%

COUNTY OF HURON
MUSEUM AND CULTURAL SERVICES
 Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Add Capital Asset Expenditures	-	-	39,600	67,000	27,400	69.19%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(13,267)	(37,500)	(24,233)	182.66%
TOTAL COUNTY LEVY	1,299,967	1,167,397	1,393,057	1,471,563	78,506	5.64%

**COUNTY OF HURON
MUSEUM**

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	63,226	63,226	63,226	63,226	-	0.00%
Provincial Project Grants	-	9,834	94,000	-	(94,000)	-100.00%
Total Provincial Grants	63,226	73,061	157,226	63,226	(94,000)	-59.79%
FEDERAL GRANTS						
Federal Project Grants	37,840	25,051	19,050	20,000	950	4.99%
Total Federal Grants	37,840	25,051	19,050	20,000	950	4.99%
OTHER REVENUE						
Admissions	16,090	21,235	20,000	20,000	-	0.00%
Donations	4,378	3,870	15,000	15,000	-	0.00%
Memberships	2,650	3,651	4,000	4,000	-	0.00%
Programs	1,266	-	-	-	-	0.00%
Miscellaneous Revenue	-	-	-	-	-	0.00%
Intra County Recoveries	2,000	-	2,000	2,000	-	0.00%
Rent/Lease	4,567	5,286	7,500	7,500	-	0.00%
Sales	7,113	8,644	8,000	8,000	-	0.00%
Third Party Recoveries	622	54	20,000	-	(20,000)	-100.00%
Education Programs	4,200	7,289	5,000	6,000	1,000	20.00%
Reading Room Fees	215	288	1,000	1,000	-	0.00%
Archival Fees	367	521	2,000	2,000	-	0.00%
Total Other Revenue	43,466	50,836	84,500	65,500	(19,000)	-22.49%
TOTAL REVENUE	144,532	148,948	260,776	148,726	(112,050)	-42.97%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	434,037	404,460	448,222	457,049	8,827	1.97%
Salaries - Part Time	78,723	106,523	106,559	131,436	24,877	23.35%
Salaries - Time Off in Lieu Owing	1,183	-	-	-	-	0.00%
Total Salaries	513,943	510,984	554,781	588,485	33,704	6.08%
BENEFITS						
Statutory Benefits	41,323	40,393	42,024	44,644	2,620	6.23%
Extended Benefits	39,599	38,469	38,003	41,222	3,219	8.47%

COUNTY OF HURON
MUSEUM
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
OMERS	42,853	38,841	42,965	43,659	694	1.62%
Total Benefits	123,775	117,702	122,992	129,525	6,533	5.31%
Total Salaries and Benefits	637,718	628,686	677,773	718,010	40,237	5.94%
EQUIPMENT						
Equipment Rentals/Leases	1,648	1,727	6,600	1,800	(4,800)	-72.73%
Equipment Repairs & Maint.	75	-	200	200	-	0.00%
Equipment Replacement New (under \$1,000)	1,993	6,821	2,000	2,000	-	0.00%
Vehicle Lease & Operation	5,518	3,779	5,800	5,800	-	0.00%
Total Equipment	9,234	12,327	14,600	9,800	(4,800)	-32.88%
PURCHASED SERVICE						
Audit	611	802	1,040	1,100	60	5.77%
Consulting/Professional Fees	41,391	4,942	130,000	60,300	(69,700)	-53.62%
Insurance	1,207	1,927	1,659	1,700	41	2.47%
Occupational Accident Insurance	1,502	1,938	1,997	1,997	-	0.00%
Intra County Purchases	234	-	-	51	51	0.00%
Maintenance Contracts	1,191	1,429	2,491	2,100	(391)	-15.70%
Printing (External)	2,788	1,388	5,500	3,850	(1,650)	-30.00%
Security	-	229	563	563	-	0.00%
Total Purchased Service	48,923	12,655	143,250	71,661	(71,589)	-49.97%
OPERATIONAL						
Advertising	11,601	13,353	16,000	16,000	-	0.00%
Associations/Memberships	2,837	2,639	2,681	2,916	235	8.77%
Bank Charges	1,135	1,936	1,000	1,400	400	40.00%
Conventions/Conferences	3,662	603	5,500	5,500	-	0.00%
Office Expense	5,490	3,230	5,500	5,500	-	0.00%
Postage/Courier	799	902	1,250	1,250	-	0.00%
Publications & Subscriptions	3,892	4,301	4,500	5,880	1,380	30.67%
Rent	365,184	365,184	365,184	365,184	-	0.00%
Staff Training	482	1,474	2,000	2,000	-	0.00%
Telecommunications	3,891	3,256	3,000	4,000	1,000	33.33%
Travel/Meals	1,493	2,137	3,000	3,000	-	0.00%
Janitorial	-	-	100	-	(100)	-100.00%
Maintenance & Repairs/Building	51	-	100	-	(100)	-100.00%
Depreciation - Capital Assets	11,536	12,665	13,100	13,100	-	0.00%
Total Operational	412,054	411,680	422,915	425,730	2,815	0.67%
PROGRAM						
Curatorial Supples	4,170	1,046	8,000	5,100	(2,900)	-36.25%

COUNTY OF HURON
MUSEUM
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Exhibits	5,667	4,233	13,000	11,500	(1,500)	-11.54%
Giftware	6,564	7,137	7,000	7,000	-	0.00%
Latimer Estate	2,300	-	2,500	2,500	-	0.00%
Special Events	2,601	1,554	5,500	5,500	-	0.00%
Winter Clothing and Uniforms	518	488	1,000	1,000	-	0.00%
Program Supplies & Costs	4,178	2,696	5,000	5,000	-	0.00%
Promotion/Public Relations	9,555	3,344	19,583	19,000	(583)	-2.98%
Marine Heritage Festival	-	-	-	-	-	0.00%
Tiger Dunlop	102	122	100	100	-	0.00%
Total Program	35,655	20,622	61,683	56,700	(4,983)	-8.08%
TOTAL EXPENDITURES	1,143,584	1,085,970	1,320,221	1,281,901	(38,320)	-2.90%
(SURPLUS)/DEFICIT - ACCRUAL	999,052	937,022	1,059,445	1,133,175	73,730	6.96%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(11,974)	(13,100)	(1,126)	9.40%
Add Capital Asset Expenditures			23,000	67,000	44,000	191.30%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(7,000)	(37,500)	(30,500)	435.71%
TOTAL COUNTY LEVY	999,052	937,022	1,063,471	1,149,575	86,104	8.10%

COUNTY OF HURON

GAOL

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
FEDERAL GRANTS						
Federal Project Grants	-	4,306	4,700	6,000	1,300	27.66%
Total Federal Grants	-	4,306	4,700	6,000	1,300	27.66%
OTHER REVENUE						
Admissions	31,521	44,410	30,000	30,000	-	0.00%
Donations	259	400	350	1,000	650	185.71%
Rent/Lease	40	-	-	1,000	1,000	0.00%
Sales	2,469	4,261	2,200	3,000	800	36.36%
Education Programs	8,230	16,067	9,000	11,000	2,000	22.22%
Total Other Revenue	42,518	65,137	41,550	46,000	4,450	10.71%
TOTAL REVENUE	42,518	69,443	46,250	52,000	5,750	12.43%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Part Time	21,891	28,680	19,552	20,300	748	3.83%
Total Salaries	21,891	28,680	19,552	20,300	748	3.83%
BENEFITS						
Statutory Benefits	1,899	2,329	1,675	1,753	78	4.66%
Total Benefits	1,899	2,329	1,675	1,753	78	4.66%
Total Salaries and Benefits	23,790	31,009	21,227	22,053	826	3.89%
EQUIPMENT						
Equipment Replacement New (under \$1,000)	223	51	1,000	500	(500)	-50.00%
Total Equipment	223	51	1,000	500	(500)	-50.00%
PURCHASED SERVICE						
Audit	182	240	-	-	-	0.00%
Insurance	794	1,000	1,000	1,000	-	0.00%
Maintenance Contracts	1,221	1,465	1,226	1,220	(6)	-0.49%
Printing (External)	829	333	850	2,500	1,650	194.12%
Security	440	220	413	413	-	0.00%
Total Purchased Service	3,465	3,258	3,489	5,133	1,644	47.12%

COUNTY OF HURON

GAOL

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
OPERATIONAL						
Advertising	1,027	701	2,000	1,500	(500)	-25.00%
Bank Charges	-	-	-	-	-	0.00%
Internet	583	539	400	500	100	25.00%
Office Expense	-	-	-	-	-	0.00%
Rent	123,192	123,192	123,192	123,192	-	0.00%
Telecommunications	1,157	1,152	900	1,200	300	33.33%
Grounds Maintenance	-	-	400	200	(200)	-50.00%
Janitorial	-	-	-	-	-	0.00%
Maintenance & Repairs/Building	-	-	-	-	-	0.00%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Total Operational	125,958	125,585	126,892	126,592	(300)	-0.24%
PROGRAM						
Curatorial Supples	-	-	200	200	-	0.00%
Exhibits	-	-	1,500	1,500	-	0.00%
Giftware	448	600	500	500	-	0.00%
Program Supplies & Costs	572	183	-	1,000	1,000	0.00%
Promotion/Public Relations	163	640	1,500	500	(1,000)	-66.67%
Total Program	1,183	1,423	3,700	3,700	-	0.00%
TOTAL EXPENDITURES	154,620	161,327	156,308	157,978	1,670	1.07%
(SURPLUS)/DEFICIT - ACCRUAL	112,102	91,884	110,058	105,978	(4,080)	-3.71%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	112,102	91,884	110,058	105,978	(4,080)	-3.71%

COUNTY OF HURON

Heritage Projects

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Transfer from Capital Reserves	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
PROGRAM						
Program Supplies & Costs	22,500	(15,758)	31,267	25,000	(6,267)	-20.04%
Total Program	22,500	(15,758)	31,267	25,000	(6,267)	-20.04%
OTHER EXPENDITURES						
Total Other Expenditures	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	22,500	(15,758)	31,267	25,000	(6,267)	-20.04%
(SURPLUS)/DEFICIT - ACCRUAL	22,500	(15,758)	31,267	25,000	(6,267)	-20.04%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(6,267)		6,267	-100.00%
TOTAL COUNTY LEVY	22,500	(15,758)	25,000	25,000	-	0.00%

COUNTY OF HURON

Cultural Programs

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	66,319	65,976	66,921	67,922	1,001	1.50%
Salaries - Part Time	-	-	-	-	-	0.00%
Total Salaries	66,319	65,976	66,921	67,922	1,001	1.50%
BENEFITS						
Statutory Benefits	5,030	5,428	4,894	4,971	77	1.57%
Extended Benefits	3,558	3,372	3,290	3,313	23	0.70%
OMERS	6,650	6,635	6,674	6,786	112	1.68%
Total Benefits	15,238	15,436	14,858	15,070	212	1.43%
Total Salaries and Benefits	81,556	81,412	81,779	82,992	1,213	1.48%
EQUIPMENT						
Equipment Rentals/Leases	-	-	400	400	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	150	150	-	0.00%
Total Equipment	-	-	550	550	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	60	500	500	-	0.00%
Total Purchased Service	-	60	500	500	-	0.00%
OPERATIONAL						
Office Expense	1,340	102	500	500	-	0.00%
Rent	300	300	300	300	-	0.00%
Staff Training	1,106	1,567	1,500	1,500	-	0.00%
Travel/Meals	2,265	1,786	3,500	3,500	-	0.00%
Total Operational	5,010	3,755	5,800	5,800	-	0.00%

COUNTY OF HURON**Cultural Programs**

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
PROGRAM						
Promotion/Public Relations	7,000	1,800	9,000	9,000	-	0.00%
Total Program	7,000	1,800	9,000	9,000	-	0.00%
TOTAL EXPENDITURES	93,567	87,027	97,629	98,842	1,213	1.24%
(SURPLUS)/DEFICIT - ACCRUAL	93,567	87,027	97,629	98,842	1,213	1.24%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	93,567	87,027	97,629	98,842	1,213	1.24%

COUNTY OF HURON
Corporate Records
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	52,491	51,197	53,071	53,872	801	1.51%
Total Salaries	52,491	51,197	53,071	53,872	801	1.51%
BENEFITS						
Statutory Benefits	4,631	4,374	4,525	4,607	82	1.81%
Extended Benefits	3,195	3,170	2,973	2,990	17	0.57%
OMERS	4,758	4,639	4,776	4,849	73	1.53%
Total Benefits	12,584	12,183	12,274	12,446	172	1.40%
Total Salaries and Benefits	65,075	63,380	65,345	66,318	973	1.49%
PURCHASED SERVICE						
Consulting/Professional Fees	305	366	10,000	10,000	-	0.00%
Intra County Purchases	2,000	-	-	2,000	2,000	0.00%
Total Purchased Service	2,305	366	10,000	12,000	2,000	20.00%
OPERATIONAL						
Associations/Memberships	263	328	300	300	-	0.00%
Conventions/Conferences	1,955	2,013	2,000	2,000	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	735	16	80	850	770	962.50%
Rent	-	-	-	5,000	5,000	0.00%
Staff Training	614	765	1,500	1,500	-	0.00%
Travel/Meals	954	353	1,200	1,200	-	0.00%
Garbage	845	-	3,000	3,000	-	0.00%
Total Operational	5,366	3,476	8,080	13,850	5,770	71.41%
TOTAL EXPENDITURES	72,747	67,222	83,425	92,168	8,743	10.48%
(SURPLUS)/DEFICIT - ACCRUAL	72,747	67,222	81,425	92,168	10,743	13.19%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%

COUNTY OF HURON

Corporate Records

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL COUNTY LEVY	72,747	67,222	81,425	92,168	10,743	13.19%



COUNTY OF HURON
2018 BUDGET

PLANNING and DEVELOPMENT

CORPORATION OF THE COUNTY OF HURON

Planning and Development Department

To: Chair and Members, Committee of the Whole, Day 2
From: Sandra Weber, Director
Date: December 20, 2017
Subject: **Planning and Development
Proposed Work Plan and Budget for 2018**

RECOMMENDATION

That the proposed Work Plan and Budget be received for information.

BACKGROUND

P&D uses a modified zero-based budgeting approach (since 2005) where major budget lines are built up from zero based on the expected needs for the coming year.

COMMENTS

2017 Highlights

Under last year's work plan, the following achievements are noted:

Planning

- Processed 236 development applications under the Planning Act within legislated timelines
- Completed Official Plan five year review in the Municipality of Morris-Turnberry
- Completed a Community Improvement Plan for the Brussels Ward, Municipality of Huron East
- Worked with the CAO and Economic Development to identify and implement planning process improvements with municipalities e.g. Common Development Process, Pre-consultation checklist
- Organized a workshop for municipal staff on Environmental Impact Studies – When, Why and How
- Hosted 3 themed meetings of the Sustainable Huron Steering Committee on Energy Conservation, Poverty to Prosperity, and Transportation
- Implemented 2017 recommended actions from the county-wide Cycling Strategy (e.g. establishment of an Advisory Committee, Share the Road signs erected)
- Involvement with the International Plowing Match County Showcase

Water Protection

- Coordinated 4 meetings of the Water Protection Steering Committee covering topics of pasture and forage management for water protection, a bus tour to profile rain gardens, natural heritage planning, cover crops, and shoreline planning, bringing the WPSC to the International Plowing Match to learn about the history and future of soil management and the environment, and learning about soil health from author Dr. David R. Montgomery in partnership with the Soil and Crop Improvement Association.
- Approved funding for 286 clean water projects, allocating \$320,000 for stewardship projects

Forestry and Stewardship

- Monitored forest harvest activities from 160 Notices of Intent filed under the Forest Conservation By-law;

- Increased silvicultural prescriptions using Good Forestry Practices (GFP) to 42% of all harvests (as opposed to diameter limit cuts) due in part to extension services, the NOI fee waiver for GFP, and funding under the Clean Water Program;
- Upheld the Forest Conservation Bylaw with positive court decisions on several constitutional challenges, and received a final resolution to one of the bylaw cases by way of guilty plea and fine.
- Conducted sustainable harvest of over 2000 bush cords of wood in Redmond, Stingel and Moreland Tracts, contributing funds to the Forest Conservation Reserve;
- Provided timber from the county forests toward the County's 2017 IPM exhibit;
- Oversaw the sale of the IPM exhibit wood products generating additional revenue, plus retained inventory of lumber for use in future county forest boardwalks, bridges and signage projects;
- Using trees from the IPM exhibit, co-ordinated the planting of nearly 300 trees and shrubs of 30 different native species at the Huronview Complex, Huronlea, Planning/Assessment office and Moreland Tract;
- In partnership with the Huron Stewardship Council, secured \$107,650 for the protection of species at risk, creating six local jobs; provided education to over 4,000 students and residents on water and wildlife conservation.

Budget Summary

Notable changes in the budget for the coming year include:

Staffing:

- an overall reduction in staff due to the Planning Manager moving into the Director position and not replacing the Manager position (funds reallocated to Treasury and IT);
- moving the Stewardship Co-ordinator position from contract to permanent full-time. The Stewardship Co-ordinator has been a contract position for the past 5 years. Over this time, the responsibilities of this position have expanded to add the co-ordination of the Clean Water Project and other mandatory functions including natural heritage comments on planning applications and co-ordinating the County Conservation Committee and Plan. The additional cost to move this position from temporary full-time to permanent full-time is \$2000.

Planning Fees: an increase in revenue from planning applications based on the increased number of applications processed in 2017;

Projects: an increase of \$35 000 has been included in the Consulting budget for completion of a county-wide Servicing Strategy identified in the Council Strategic Priorities Chart;

Sustainable Huron: an allocation of funds to continue the top priorities of the Cycling Strategy and allocation for annual membership fee for the Great Lakes Waterfront Trail through Huron County.

Taxes: an increase in the budget for taxes for County Forest properties due to an increase in assessment in 2017.

Capital: \$25 000 has been included in the capital budget for the purchase of a Utility Vehicle (side by side) for Forestry. The cost would be covered by the Forestry reserve as a result of funds from the sale of the IPM wood products. This is a required piece of equipment to make progress with trail maintenance in the county forests which is important for public safety and risk management.

Work Plan

The Department's core functions include land use planning, water protection, forestry and stewardship. Each division develops a detailed work plan for the year. Work for the coming year will include:

- Process improvements in Planning, including a follow-up survey to applicants who have completed a planning application
- Local Official Plan and Zoning By-law updates
- County Official Plan update
- Completion of the Natural Heritage Strategy
- Sustainable Huron, including implementing the Cycling Strategy
- Water Protection Steering Committee, including the Clean Water Program
- Forest Conservation and Stewardship

Funding Sources

The operating budgets for each of the program areas are funded as follows.

Program	County Levy	User Fees	External Grants
Planning	88%	11.9%	0.1%
Water Protection	100%	-	-
Forest Conservation & Stewardship	88%	12%	-

Staff

A reduction of 1 FTE in Planning resulting from Planning Manager movement to Director position.
Movement of Stewardship Co-ordinator position from Temporary full-time FTE to Regular full-time FTE.

Status	Hours	2017 FTE	# Positions	2018 FTE Additions/Reductions	Total 2018 FTE
Regular	Full-time	13.0	13	0.0 (reduction of 1 FTE by not replacing Planning Manager position/ movement of Temporary FTE Stewardship Co-ordinator position to Regular FTE)	13.0
Regular	Part-time	1.2	3	0.0	1.2
Occasional (students)	Full-time/Part-time	1.0	1	0.0	1.0
Temporary (project staff)	Full-time	1.0	1	-1.0 (movement of Stewardship position to Regular FTE)	0.0
Total		16.2	18	-1.0	15.2

FTE = Full Time Equivalents

OTHERS CONSULTED – Senior Planner; Department program staff; Treasury staff; CAO.

BUDGET IMPACTS

Overall costs have been moderated by controlling operating expenses where possible, and by securing external funding where possible. The attached budget would accommodate the core functions of the department, plus priority projects for the coming year.

Original Signed by

Sandra Weber
Director

Original Signed by

Meighan Wark
CAO

County of Huron
Planning and Development
Total Capital Requirements
For the year ending December 31, 2018

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Planning - projector and accessories	Equipment	Replacement	Medium	Projector	500		
Planning - computers	Equipment	Regular Replacement	High	2 tablets, 1 desktop	7,000		
Planning - stand-up desktop	Equipment	Ergonomics	High	2 stand-up desktops	1,500		
Planning - furniture / chairs	Equipment	Regular Replacement	Medium	Furniture	2,500		
County Forests Signage	Signage	Risk Management	High	Forest / Trail Signs	7,000	\$7,000	2017 Carryforward
Utility Vehicle for Forestry Trail Maintenance	Equipment	Risk Management	High	Side by Side Utility Vehicle	25,000	25000	Forestry Reserve
TOTAL CAPITAL FUNDING REQUEST					43,500	32,000	
LESS: DEPRECIATION					(20,048)		
NET CAPITAL FUNDING REQUIREMENTS					23,452		

COUNTY OF HURON
PLANNING - CONSOLIDATED
 Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	-	-	-	-	-	0.00%
Provincial Project Grants	71,152	-	1,000	1,000	-	0.00%
Total Provincial Grants	71,152	-	1,000	1,000	-	0.00%
OTHER REVENUE						
Fees/Licenses	212,532	263,185	200,000	210,000	10,000	5.00%
Intra County Recoveries	11,833	-	-	-	-	0.00%
Sales	2,157	32,212	-	-	-	0.00%
Third Party Recoveries	26,999	38,662	35,000	35,000	-	0.00%
Total Other Revenue	261,658	334,059	235,000	245,000	10,000	4.26%
TOTAL REVENUE	335,963	334,059	236,000	246,000	10,000	4.24%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	1,168,363	990,700	965,391	1,079,839	114,448	11.86%
Salaries - Part Time	167,499	190,583	235,254	129,250	(106,004)	-45.06%
Salaries - Time Off in Lieu Owing	(3,850)	-	-	-	-	0.00%
Total Salaries	1,332,012	1,181,283	1,200,645	1,209,089	8,444	0.70%
BENEFITS						
Statutory Benefits	90,986	91,217	81,123	80,388	(735)	-0.91%
Extended Benefits	76,544	84,187	91,222	94,163	2,941	3.22%
OMERS	140,148	113,929	122,338	124,065	1,727	1.41%
Total Benefits	307,678	289,333	294,684	298,616	3,932	1.33%
Total Salaries and Benefits	1,639,690	1,470,616	1,495,329	1,507,705	12,376	0.83%
EQUIPMENT						
Equipment Rentals/Leases	2,834	2,137	3,000	2,500	(500)	-16.67%
Equipment Repairs & Maint.	61	-	1,000	1,500	500	50.00%
Equipment Replacement New (under \$1,000)	1,607	3,034	1,750	1,750	-	0.00%
Total Equipment	4,502	5,171	5,750	5,750	-	0.00%
PURCHASED SERVICE						

COUNTY OF HURON
PLANNING - CONSOLIDATED
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
Consulting/Professional Fees	61,237	30,623	71,500	104,500	33,000	46.15%
Insurance	1,134	2,362	2,362	2,400	38	1.61%
Occupational Accident Insurance	3,004	3,877	3,200	3,200	-	0.00%
Intra County Purchases	36,500	7,471	39,719	37,051	(2,668)	-6.72%
Legal Fees	100,378	75,378	72,000	72,000	-	0.00%
Printing (External)	12,000	8,100	9,750	10,250	500	5.13%
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	214,253	127,810	198,531	229,401	30,870	15.55%
OPERATIONAL						
Advertising	-	-	4,250	4,250	-	0.00%
Associations/Memberships	1,026	10,257	7,715	7,815	100	1.30%
Bank Charges	25	-	50	50	-	0.00%
Conventions/Conferences	24,935	17,898	24,840	23,130	(1,710)	-6.88%
Office Expense	3,392	3,067	4,000	4,000	-	0.00%
Postage/Courier	6,334	8,493	6,100	6,100	-	0.00%
Publications & Subscriptions	2,755	3,163	2,100	2,100	-	0.00%
Rent	36,224	36,224	36,224	36,224	-	0.00%
Staff Training	5,888	4,220	6,800	6,800	-	0.00%
Telecommunications	8,547	9,948	8,800	8,300	(500)	-5.68%
Travel/Meals	25,174	23,972	21,500	20,500	(1,000)	-4.65%
Taxes	19,342	29,854	14,000	24,000	10,000	71.43%
Depreciation - Capital Assets	26,066	19,807	20,048	20,048	-	0.00%
Total Operational	159,708	166,903	156,427	163,317	6,890	4.40%
PROGRAM						
Special Events	4,111	4,215	8,500	8,500	-	0.00%
Program Supplies & Costs	390,299	392,266	400,000	400,000	-	0.00%
Promotion/Public Relations	100	-	2,200	2,200	-	0.00%
Total Program	394,510	396,480	410,700	410,700	-	0.00%
TOTAL EXPENDITURES	2,412,662	2,166,980	2,266,737	2,316,873	50,136	2.21%
(SURPLUS)/DEFICIT - ACCRUAL	2,076,699	1,832,922	2,030,737	2,070,873	40,136	1.98%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(20,048)	(20,048)	-	0.00%
Add Capital Asset Expenditures	-	-	27,500	43,500	16,000	58.18%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(42,000)	(32,000)	10,000	-23.81%
TOTAL COUNTY LEVY	2,076,699	1,832,922	1,996,189	2,062,325	66,136	3.31%

COUNTY OF HURON
PLANNING SERVICES
 Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	71,152	-	1,000	1,000	-	0.00%
Total Provincial Grants	71,152	-	1,000	1,000	-	0.00%
OTHER REVENUE						
Fees/Licenses	199,670	253,885	190,000	200,000	10,000	5.26%
Intra County Recoveries	11,833	-	-	-	-	0.00%
Third Party Recoveries	23,749	35,470	10,000	10,000	-	0.00%
Total Other Revenue	235,851	289,355	200,000	210,000	10,000	5.00%
TOTAL REVENUE	310,156	289,355	201,000	211,000	10,000	4.98%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	1,099,547	923,567	898,470	953,750	55,280	6.15%
Salaries - Part Time	110,387	132,609	174,950	129,250	(45,700)	-26.12%
Salaries - Time Off in Lieu Owing	(3,850)	-	-	-	-	0.00%
Total Salaries	1,206,084	1,056,175	1,073,420	1,083,000	9,580	0.89%
BENEFITS						
Statutory Benefits	80,903	80,741	71,470	70,750	(720)	-1.01%
Extended Benefits	70,355	78,200	85,317	88,000	2,683	3.15%
OMERS	127,837	101,900	109,957	111,850	1,893	1.72%
Total Benefits	279,096	260,840	266,744	270,600	3,856	1.45%
Total Salaries and Benefits	1,485,180	1,317,016	1,340,164	1,353,600	13,436	1.00%
EQUIPMENT						
Equipment Rentals/Leases	2,834	2,137	3,000	2,500	(500)	-16.67%
Equipment Repairs & Maint.	61	-	1,000	1,000	-	0.00%
Equipment Replacement New (under \$1,000)	1,607	3,034	1,500	1,500	-	0.00%
Total Equipment	4,502	5,171	5,500	5,000	(500)	-9.09%
PURCHASED SERVICE						
Consulting/Professional Fees	28,454	20,959	45,000	79,000	34,000	75.56%
Insurance	1,134	2,362	2,362	2,400	38	1.61%
Occupational Accident Insurance	3,004	3,877	3,200	3,200	-	0.00%

COUNTY OF HURON
PLANNING SERVICES
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
Intra County Purchases	7,146	7,471	7,051	7,051	-	0.00%
Legal Fees	18,773	7,327	12,000	12,000	-	0.00%
Printing (External)	11,659	8,018	9,000	9,500	500	5.56%
Total Purchased Service	70,170	50,013	78,613	113,151	34,538	43.93%
OPERATIONAL						
Advertising	-	-	4,000	4,000	-	0.00%
Associations/Memberships	263	9,323	6,850	6,850	-	0.00%
Bank Charges	25	-	50	50	-	0.00%
Conventions/Conferences	21,302	15,889	18,000	18,000	-	0.00%
Office Expense	3,110	2,713	3,500	3,500	-	0.00%
Postage/Courier	6,316	8,488	6,000	6,000	-	0.00%
Publications & Subscriptions	2,755	3,163	2,000	2,000	-	0.00%
Rent	30,187	30,187	30,187	30,187	-	0.00%
Staff Training	5,713	3,561	5,800	5,800	-	0.00%
Telecommunications	7,808	9,007	8,000	7,500	(500)	-6.25%
Travel/Meals	15,651	14,659	13,500	12,500	(1,000)	-7.41%
Depreciation - Capital Assets	26,066	19,807	20,048	20,048	-	0.00%
Total Operational	119,196	116,797	117,935	116,435	(1,500)	-1.27%
PROGRAM						
Special Events	891	360	2,000	2,000	-	0.00%
Promotion/Public Relations	100	-	2,000	2,000	-	0.00%
Total Program	991	360	4,000	4,000	-	0.00%
TOTAL EXPENDITURES	1,680,039	1,489,356	1,546,212	1,592,186	45,974	2.97%
(SURPLUS)/DEFICIT - ACCRUAL	1,369,882	1,200,001	1,345,212	1,381,186	35,974	2.67%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(20,048)	(20,048)	-	0.00%
Add Capital Asset Expenditures	-	-	27,500	43,500	16,000	58.18%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	-	-	-	0.00%
TOTAL COUNTY LEVY	1,369,882	1,200,001	1,352,664	1,404,638	51,974	3.84%

COUNTY OF HURON
PLANNING - WATER SOURCE PROTECTION
 Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
EXPENDITURES						
PURCHASED SERVICE						
Consulting/Professional Fees	12,883	4,169	21,000	21,000	-	0.00%
Printing (External)	142	-	500	500	-	0.00%
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	13,025	4,169	21,500	21,500	-	0.00%
OPERATIONAL						
Conventions/Conferences	799	-	1,710	1,710	-	0.00%
Travel/Meals	2,816	1,906	2,000	2,000	-	0.00%
Total Operational	3,615	1,906	3,710	3,710	-	0.00%
PROGRAM						
Special Events	969	-	500	500	-	0.00%
Program Supplies & Costs	390,299	392,266	400,000	400,000	-	0.00%
Total Program	391,268	392,266	400,500	400,500	-	0.00%
TOTAL EXPENDITURES	407,908	398,341	425,710	425,710	-	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	400,369	398,341	425,710	425,710	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	-	-	-	0.00%
Add Capital Asset Expenditures	-	-	-	-	-	0.00%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	-	-	-	0.00%
TOTAL COUNTY LEVY	400,369	398,341	425,710	425,710	-	0.00%

COUNTY OF HURON
PLANNING - FOREST CONSERVATION
 Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Fees/Licenses	12,862	9,300	10,000	10,000	-	0.00%
Sales	2,157	32,212	-	-	-	0.00%
Third Party Recoveries	3,250	3,192	25,000	25,000	-	0.00%
Total Other Revenue	18,268	44,704	35,000	35,000	-	0.00%
TOTAL REVENUE	18,268	44,704	35,000	35,000	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	68,816	67,133	66,921	126,089	59,168	88.41%
Salaries - Part Time	57,112	57,974	60,304	-	(60,304)	-100.00%
Total Salaries	125,928	125,107	127,225	126,089	(1,136)	-0.89%
BENEFITS						
Statutory Benefits	10,082	10,477	9,653	9,638	(15)	-0.16%
Extended Benefits	6,189	5,988	5,906	6,163	257	4.36%
OMERS	12,311	12,029	12,381	12,215	(166)	-1.34%
Total Benefits	28,582	28,493	27,940	28,016	76	0.27%
Total Salaries and Benefits	154,510	153,600	155,165	154,105	(1,060)	-0.68%
EQUIPMENT						
Equipment Replacement New (under \$1,000)	-	-	250	250	-	0.00%
Total Equipment	-	-	250	750	500	200.00%
PURCHASED SERVICE						
Consulting/Professional Fees	19,900	5,495	5,500	4,500	(1,000)	-18.18%
Intra County Purchases	29,354	-	32,668	30,000	(2,668)	-8.17%
Legal Fees	81,604	68,051	60,000	60,000	-	0.00%
Printing (External)	199	82	250	250	-	0.00%
Total Purchased Service	131,057	73,628	98,418	94,750	(3,668)	-3.73%
OPERATIONAL						
Advertising	-	-	250	250	-	0.00%
Associations/Memberships	762	934	865	965	100	11.56%
Conventions/Conferences	2,834	2,008	5,130	3,420	(1,710)	-33.33%

COUNTY OF HURON
PLANNING - FOREST CONSERVATION
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Office Expense	282	355	500	500	-	0.00%
Postage/Courier	18	5	100	100	-	0.00%
Publications & Subscriptions	-	-	100	100	-	0.00%
Rent	6,037	6,037	6,037	6,037	-	0.00%
Staff Training	175	659	1,000	1,000	-	0.00%
Telecommunications	739	941	800	800	-	0.00%
Travel/Meals	6,708	7,408	6,000	6,000	-	0.00%
Taxes	19,342	29,854	14,000	24,000	10,000	71.43%
Total Operational	36,898	48,201	34,782	43,172	8,390	24.12%
PROGRAM						
Special Events	2,251	3,855	6,000	6,000	-	0.00%
Promotion/Public Relations	-	-	200	200	-	0.00%
Total Program	2,251	3,855	6,200	6,200	-	0.00%
TOTAL EXPENDITURES	324,716	279,283	294,815	298,977	4,162	1.41%
(SURPLUS)/DEFICIT - ACCRUAL	306,448	234,580	259,815	263,977	4,162	1.60%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	-	-	-	0.00%
Add Capital Asset Expenditures	-	-	-	-	-	0.00%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	-	-	-	0.00%
TOTAL COUNTY LEVY	306,448	234,580	259,815	263,977	4,162	1.60%



COUNTY OF HURON
2018 BUDGET

Economic Development

CORPORATION OF THE COUNTY OF HURON
Economic Development

TO: Chair and Members of Council
FROM: Cody Joudry, A/Director of Economic Development
DATE: January 31, 2018
SUBJECT: **Proposed 2018 Economic Development Budget**

Highlights

The overall \$1.92 million Economic Development budget proposes \$1.13 million is funded from the County levy, \$0.53 million funded from grants, and \$0.28 million funded from reserves (accumulated surplus). The most notable changes are an increase of \$222,456 in grants and a \$252,106 increase in expenditures.

Priorities

Continuing the priorities outlined in the *Huron County Economic Development Plan 2016-2020*, the budget proposes major work in Workforce, Agriculture, Tourism, and Manufacturing while continuing to deliver our Small Business Centre and Immigration related programs.

Revenue

The County will receive \$500,033 in provincial and federal grants (25.9% of the proposed budget) to deliver the Small Business Centre, Social Enterprise, Starter Company Plus, Summer Company, and Immigration (LIP) programs. The following breakdown identifies the County contribution towards these programs.

Program	Total Expense	County Contribution
<i>Small Business Centre</i>	\$ 144,400	38.8%
<i>Social Enterprise</i>	\$ 55,070	30.8%
<i>Starter Company Plus</i>	\$ 168,000	11.9%
<i>Summer Company</i>	\$ 63,913	35.9%
<i>Immigration (LIP)</i>	\$ 184,533	0.0%

Expenditures

The major factors driving expenditures down are:

- \$185,196 decrease as a result of not hosting the International Plowing Match (IPM);
- \$30,549 decrease in staffing costs;
- \$29,348 decrease in operational costs.

The major factor driving expenditures up is a \$293,944 increase in programs. The increase is primarily in the Economic Development and Board budgets, which together account for \$528,000 of the \$615,119 overall planned program spending. Of that \$528,000, \$278,000 is funded from reserves and 2017 projects being carried forward.

Outside of programs, major items of note include:

- \$77,598 increase under consulting and professional fees for partially or fully funded programs; and
- \$27,765 decrease in advertising.

Department Programs

Of the \$615,119 for programs, \$368,000 is planned for departmental programs (Program Supplies & Costs). The \$368,000 is broken down as follows:

County Cost	Additional Funding	Purpose	Comments
\$10,000	\$0	Huron Manufacturing Association	Last year of a 3-year contribution to HMA
\$90,000	\$0	Huron Economic Development Partnership	Increase of \$15,000. Municipal EcDev grants
\$90,000	\$90,000 <i>matching from RTO4</i>	Joint County/RTO4 (tourism) projects	G2G development & overall wayfinding plan
\$51,500	\$0	Agri-Food EcDev Work Plan	Implementation of the agri-food work plan
\$52,600 + \$18,000	\$81,000 <i>(Provincial and Federal)</i>	Workforce Attraction & Retention Strategy (including 'Not Just Another' Job Fair in London)	Implementation of the workforce strategy (includes \$18,000 in carry-forward project from 2017 budget)
\$10,000	<i>Applied for additional \$10,000</i>	Culinary Tourism Readiness Initiative	A 2017 carry-forward project
\$45,900	<i>Unknown at this time</i>	Project dollars earmarked for: investment attraction; manufacturing sector development; tourism sector development; and business development opportunities.	

Board Programs

Of the \$615,119 for programs, \$160,000 is planned for Economic Development Board Programs (Program Supplies & Costs). \$60,000 of the \$160,000 is earmarked for the “Growing Success” project, which is a carry-forward from 2017. The remaining \$100,000 is what has traditionally been budgeted for this line item under the Board’s budget. In the past, this amount was well underspent. However, it is funded from the Economic Development Reserve so unused amounts are returned to the same fund.

Reserve Usage

The Economic Development budget proposes to use \$278,000 from reserves and carry-forward, a decrease from \$319,038 the previous year. It should be noted \$149,038 of the previous year was related to IPM expenses.

Of the \$278,000 under transfers from surplus line in the budget, \$190,000 will be from the Economic Development Reserve. \$90,000 is intended for joint County/RT04 tourism projects (G2G and wayfinding signage plan) and \$100,000 (referenced in Board Programs) is the traditional amount earmarked for the Economic Development Board. The remaining \$88,000 of the \$278,000 are carry-forward projects from 2017. The carry-forward projects are: \$60,000 for the Growing Success project; \$18,000 for the “Not Just Another Job Fair” event; and \$10,000 for the Culinary Tourism Readiness Initiative.

Staffing

There are no major staff changes proposed in the 2018 budget. The following is a list of positions within the Department:

- Director
- Client Services Administrator
- Communications & Marketing Officer
- Multimedia Developer
- Immigration Liaison
- Economic Development Officer (1 of 2)
- Economic Development Officer (2 of 2)¹
- Small Business Centre Coordinator (1 of 3)
- Small Business Centre Coordinator (2 of 3)
- Small Business Centre Coordinator (3 of 3)

¹ Vacant as a result of personnel changes in 2017 Q3. Expected to be filled in 2018 Q1.

Summary

In summary the Economic Development budget increases services through partially or fully funded programs, maintains current service and staff levels, funds Board and tourism projects from reserves, and redirects savings in operational expenses to programs such as workforce and sector development.

County of Huron
Economic Development
Total Capital Requirements
For the year ending December 31, 2018

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Office Leasehold Improvements					\$ 7,000		
Computers					\$ 10,000		
Furntiure - desks/chairs etc					\$ 5,000		
TOTAL CAPITAL FUNDING REQUEST					22,000	-	
LESS: DEPRECIATION					(21,500)		
NET CAPITAL FUNDING REQUIREMENTS					500		

COUNTY OF HURON
Economic Development - Summary
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	88,400	21,216	88,400	88,400	-	0.00%
Provincial Project Grants	76,727	63,056	77,928	257,100	179,172	229.92%
Total Provincial Grants	165,127	84,272	166,328	345,500	179,172	107.72%
FEDERAL GRANTS						
Federal Project Grants	107,067	118,900	79,641	184,533	104,892	131.71%
Total Federal Grants	107,067	118,900	79,641	184,533	104,892	131.71%
OTHER REVENUE						
Intra County Recoveries	26,857	14,350	61,608	-	(61,608)	-100.00%
Third Party Recoveries	20,859	32,542	-	-	-	0.00%
Total Other Revenue	47,716	46,892	61,608	-	(61,608)	-100.00%
TOTAL REVENUE	319,910	250,064	307,577	530,033	222,456	72.33%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	512,489	546,616	637,283	517,223	(120,060)	-18.84%
Salaries - Part Time	164,977	206,044	99,853	203,188	103,335	103.49%
Salaries - Time Off in Lieu Owing	1,702	-	-	-	-	0.00%
Councillor's Remuneration	13,559	19,713	40,948	40,948	-	0.00%
	692,727	772,373	778,084	761,359	(16,725)	-2.15%
BENEFITS						
Statutory Benefits	46,475	58,427	48,837	50,209	1,372	2.81%
Extended Benefits	30,073	36,213	33,645	32,725	(920)	-2.73%
OMERS	54,488	55,722	68,119	53,843	(14,276)	-20.96%
Total Benefits	131,035	150,362	150,601	136,777	(13,824)	-9.18%
Total Salaries and Benefits	823,762	922,735	928,685	898,136	(30,549)	-3.29%
EQUIPMENT						
Equipment Rentals/Leases	1,445	1,788	2,592	2,592	-	0.00%
Equipment Repairs & Maint.	1,427	-	500	500	-	0.00%
Equipment Replacement New (under \$1,000)	1,404	213	500	500	-	0.00%

COUNTY OF HURON
Economic Development - Summary
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Equipment	4,276	2,001	3,592	3,592	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	67,024	110,281	100,093	177,691	77,598	77.53%
Insurance	1,134	1,931	1,931	2,000	69	3.57%
Intra County Purchases	39,328	15,790	59,108	-	(59,108)	-100.00%
Legal Fees	828	458	-	-	-	0.00%
Maintenance Contracts	1,363	2,700	4,539	4,539	-	0.00%
Printing (External)	22,575	10,646	8,500	8,000	(500)	-5.88%
Total Purchased Service	132,252	141,806	174,171	192,230	18,059	10.37%
OPERATIONAL						
Advertising	32,639	60,044	63,480	35,715	(27,765)	-43.74%
Associations/Memberships	2,617	2,597	2,040	1,820	(220)	-10.78%
Bank Charges	-	30	-	-	-	0.00%
Conventions/Conferences	4,808	8,038	10,500	11,000	500	4.76%
Internet	110	-	-	750	750	0.00%
Miscellaneous Admin.	15,109	25	4,500	2,500	(2,000)	-44.44%
Office Expense	5,334	5,415	5,280	7,300	2,020	38.26%
Postage/Courier	510	66	180	180	-	0.00%
Publications & Subscriptions	8,684	5,609	6,924	6,924	-	0.00%
Rent	42,927	28,696	28,700	28,800	100	0.35%
Staff Training	1,595	2,045	4,500	4,950	450	10.00%
Telecommunications	3,451	4,720	4,752	3,504	(1,248)	-26.26%
Travel/Meals	31,406	37,948	38,442	36,508	(1,935)	-5.03%
Depreciation - Capital Assets	2,305	14,313	21,500	21,500	-	0.00%
Total Operational	151,494	169,547	190,798	161,451	(29,348)	-15.38%
PROGRAM						
County Events	-	80	-	13,750	13,750	0.00%
Purchase of Service	3,000	-	-	-	-	0.00%
Miscellaneous Program	8,901	27,334	10,293	24,000	13,707	133.17%
Program Supplies & Costs	201,835	268,174	361,296	615,119	253,823	70.25%
Promotion/Public Relations	1,584	1,436	1,000	3,000	2,000	200.00%
Total Program	230,406	301,952	383,389	677,333	293,944	76.67%
TOTAL EXPENDITURES	1,342,190	1,538,042	1,680,635	1,932,741	252,106	15.00%
(SURPLUS)/DEFICIT - ACCRUAL	1,022,281	1,287,978	1,373,058	1,402,708	29,650	2.16%
LEVY BASED ADJUSTMENTS						

COUNTY OF HURON
Economic Development - Summary
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Less Depreciation	-	-	(4,500)	(21,500)	(17,000)	377.78%
Add Capital Asset Expenditures	-	-	4,500	22,000	17,500	388.89%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(319,038)	(278,000)	41,038	-12.86%
TOTAL COUNTY LEVY	1,022,281	1,287,978	1,054,020	1,125,208	71,188	6.75%

COUNTY OF HURON
Economic Development - Board
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
OTHER REVENUE						
Third Party Recoveries	1,889	1,905	-	-	-	0.00%
Total Other Revenue	1,889	1,905	-	-	-	0.00%
TOTAL REVENUE	1,889	1,905	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Part Time	5,660	-	-	-	-	0.00%
Councillor's Remuneration	13,559	19,713	40,948	40,948	-	0.00%
Total Salaries	19,218	19,713	40,948	40,948	-	0.00%
BENEFITS						
Statutory Benefits	1,230	1,106	-	-	-	0.00%
Total Benefits	1,230	1,106	-	-	-	0.00%
Total Salaries and Benefits	20,448	20,820	40,948	40,948	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Total Purchased Service	-	-	-	-	-	0.00%
OPERATIONAL						
Conventions/Conferences	566	1,227	5,000	5,000	-	0.00%
Miscellaneous Admin.	21	25	2,000	-	(2,000)	-100.00%
Travel/Meals	3,394	3,029	5,500	5,500	-	0.00%
Total Operational	3,981	4,281	12,500	10,500	(2,000)	-16.00%
PROGRAM						
Program Supplies & Costs	35,654	13,494	100,000	160,000	60,000	60.00%
Total Program	35,654	13,494	100,000	160,000	60,000	60.00%
TOTAL EXPENDITURES	60,083	38,595	153,448	211,448	58,000	37.80%
(SURPLUS)/DEFICIT - ACCRUAL	58,194	36,690	153,448	211,448	58,000	37.80%
LEVY BASED ADJUSTMENTS						

COUNTY OF HURON
Economic Development - Board
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(100,000)	(160,000)	(60,000)	60.00%
TOTAL COUNTY LEVY	58,194	36,690	53,448	51,448	(2,000)	-3.74%

COUNTY OF HURON
Economic Development
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	23,864	14,350	59,108	-	(59,108)	-100.00%
Third Party Recoveries	10,581	-	-	-	-	0.00%
Total Other Revenue	34,445	14,350	59,108	-	(59,108)	-100.00%
TOTAL REVENUE	34,445	14,350	59,108	-	(59,108)	-100.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	413,899	416,667	508,027	361,403	(146,624)	-28.86%
Salaries - Part Time	34,400	86,584	25,103	85,741	60,638	241.56%
Total Salaries	450,001	503,251	533,130	447,144	(85,986)	-16.13%
BENEFITS						
Statutory Benefits	28,271	36,292	31,637	30,071	(1,566)	-4.95%
Extended Benefits	28,092	26,945	29,809	26,337	(3,472)	-11.65%
OMERS	51,660	43,227	55,520	38,201	(17,319)	-31.19%
Total Benefits	108,023	106,464	116,966	94,609	(22,357)	-19.11%
Total Salaries and Benefits	558,024	609,714	650,096	541,753	(108,343)	-16.67%
EQUIPMENT						
Equipment Rentals/Leases	1,369	1,788	2,592	2,592	-	0.00%
Equipment Repairs & Maint.	1,427	-	500	500	-	0.00%
Equipment Replacement New (under \$1,000)	1,404	213	500	500	-	0.00%
Total Equipment	4,200	2,001	3,592	3,592	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	16,934	66,242	50,000	50,000	-	0.00%
Insurance	1,134	1,931	1,931	2,000	69	3.57%
Intra County Purchases	814	840	-	-	-	0.00%
Maintenance Contracts	1,363	2,700	4,539	4,539	-	0.00%
Printing (External)	21,549	10,338	8,000	8,000	-	0.00%
Total Purchased Service	42,622	82,509	64,470	64,539	69	0.11%
OPERATIONAL						

COUNTY OF HURON
Economic Development
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
Advertising	18,407	51,436	45,915	25,915	(20,000)	-43.56%
Associations/Memberships	2,304	2,000	1,820	1,820	-	0.00%
Conventions/Conferences	4,242	6,811	4,000	4,000	-	0.00%
Internet	110	-	-	750	750	0.00%
Miscellaneous Admin.	15,088	-	2,500	2,500	-	0.00%
Office Expense	1,920	4,409	4,200	1,700	(2,500)	-59.52%
Postage/Courier	476	66	180	180	-	0.00%
Publications & Subscriptions	8,599	5,609	6,924	6,924	-	0.00%
Rent	33,527	19,292	28,200	800	(27,400)	-97.16%
Staff Training	984	714	3,000	3,000	-	0.00%
Telecommunications	2,931	4,408	3,504	3,504	-	0.00%
Travel/Meals	20,780	12,074	16,500	13,000	(3,500)	-21.21%
Depreciation - Capital Assets	2,305	14,313	21,500	21,500	-	0.00%
Total Operational	111,675	121,161	138,243	85,593	(52,650)	-38.09%
PROGRAM						
Special Events	3,309	876	3,500	3,500	-	0.00%
Administration (COA)	-	-	-	-	-	0.00%
Purchase of Service	-	-	-	-	-	0.00%
Program Supplies & Costs	154,923	129,333	150,000	368,000	218,000	145.33%
Promotion/Public Relations	936	-	1,000	1,000	-	0.00%
Total Program	159,168	130,208	154,500	372,500	218,000	141.10%
TOTAL EXPENDITURES	875,688	945,594	1,010,901	1,067,977	57,076	5.65%
(SURPLUS)/DEFICIT - ACCRUAL	841,242	931,244	951,793	1,067,977	116,184	12.21%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(4,500)	(21,500)	(17,000)	377.78%
Add Capital Asset Expenditures			4,500	22,000	17,500	388.89%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(70,000)	(118,000)	(48,000)	68.57%
TOTAL COUNTY LEVY	841,242	931,244	881,793	950,477	68,684	7.79%

COUNTY OF HURON

Economic Development - Small Business Enterprise Centre

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	88,400	21,216	88,400	88,400	-	0.00%
Provincial Project Grants	60,472	-	50,000	-	(50,000)	-100.00%
Total Provincial Grants	148,872	21,216	138,400	88,400	(50,000)	-36.13%
OTHER REVENUE						
Intra County Recoveries	2,993	-	2,500	-	(2,500)	-100.00%
Third Party Recoveries	6,139	30,638	-	-	-	0.00%
Total Other Revenue	9,132	30,638	2,500	-	(2,500)	-100.00%
TOTAL REVENUE	158,005	51,854	140,900	88,400	(52,500)	-37.26%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	92,607	113,645	129,256	32,797	(96,459)	-74.63%
Salaries - Part Time	34,261	22,060	-	34,008	34,008	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	126,868	135,705	129,256	66,805	(62,451)	-48.32%
BENEFITS						
Statutory Benefits	7,854	11,475	9,805	4,942	(4,863)	-49.60%
Extended Benefits	1,718	7,723	3,762	1,183	(2,579)	-68.55%
OMERS	2,828	11,215	12,599	3,220	(9,379)	-74.44%
Total Benefits	12,400	30,413	26,166	9,345	(16,821)	-64.29%
Total Salaries and Benefits	139,268	166,118	155,422	76,150	(79,272)	-51.00%
EQUIPMENT						
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	7,093	1,822	11,300	11,350	50	0.44%
Intra County Purchases	-	8,750	26,000	-	(26,000)	-100.00%
Printing (External)	400	308	500	-	(500)	-100.00%

COUNTY OF HURON

Economic Development - Small Business Enterprise Centre

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Purchased Service	7,492	10,881	37,800	11,350	(26,450)	-69.97%
OPERATIONAL						
Advertising	14,232	5,449	17,565	6,900	(10,665)	-60.72%
Associations/Memberships	312	597	220	-	(220)	-100.00%
Conventions/Conferences	-	-	1,500	2,000	500	33.33%
Office Expense	385	923	1,080	3,500	2,420	224.07%
Postage/Courier	30	-	-	-	-	0.00%
Publications & Subscriptions	85	-	-	-	-	0.00%
Rent	6,905	1,756	-	18,500	18,500	0.00%
Staff Training	-	846	1,500	1,750	250	16.67%
Telecommunications	364	312	1,248	-	(1,248)	-100.00%
Travel/Meals	1,571	2,246	8,900	6,500	(2,400)	-26.97%
Total Operational	23,884	12,129	32,013	39,150	7,137	22.29%
PROGRAM						
Special Events	11,778	1,124	7,300	-	(7,300)	-100.00%
County Events	-	80	-	13,750	13,750	0.00%
Program Supplies & Costs	6,494	32	-	4,000	4,000	0.00%
Promotion/Public Relations	648	1,328	-	-	-	0.00%
Total Program	18,920	2,565	7,300	17,750	10,450	143.15%
TOTAL EXPENDITURES	189,564	191,693	232,535	144,400	(88,135)	-37.90%
(SURPLUS)/DEFICIT - ACCRUAL	31,559	139,840	91,635	56,000	(35,635)	-38.89%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	31,559	139,840	91,635	56,000	(35,635)	-38.89%

COUNTY OF HURON

Economic Development - Social Enterprise

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	17,303	-	38,100	38,100	0.00%
Total Provincial Grants	-	17,303	-	38,100	38,100	0.00%
TOTAL REVENUE	-	17,303	-	38,100	38,100	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	11,314	-	39,356	39,356	0.00%
Total Salaries	-	11,314	-	39,356	39,356	0.00%
BENEFITS						
Statutory Benefits	-	973	-	2,954	2,954	0.00%
Extended Benefits	-	1,075	-	1,396	1,396	0.00%
OMERS	-	1,120	-	3,864	3,864	0.00%
Total Benefits	-	3,168	-	8,214	8,214	0.00%
Total Salaries and Benefits	-	14,481	-	47,570	47,570	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	7,500	7,500	0.00%
Total Purchased Service	-	-	-	7,500	7,500	0.00%
OPERATIONAL						
Office Expense	-	16	-	-	-	0.00%
Total Operational	-	16	-	-	-	0.00%
TOTAL EXPENDITURES	-	14,497	-	55,070	55,070	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	(2,806)	-	16,970	16,970	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%

COUNTY OF HURON**Economic Development - Social Enterprise****Budget for the year ending December 31, 2018**

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL COUNTY LEVY	-	(2,806)	-	16,970	16,970	0.00%

COUNTY OF HURON

Economic Development - Small Business Enterprise Centre - Starter Plus

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	8,037	-	148,000	148,000	0.00%
Total Provincial Grants	-	8,037	-	148,000	148,000	0.00%
TOTAL REVENUE	-	8,037	-	148,000	148,000	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	-	32,797	32,797	0.00%
Salaries - Part Time	-	-	-	34,008	34,008	0.00%
Total Salaries	-	-	-	66,805	66,805	0.00%
BENEFITS						
Statutory Benefits	-	-	-	4,942	4,942	0.00%
Extended Benefits	-	-	-	1,183	1,183	0.00%
OMERS	-	-	-	3,220	3,220	0.00%
Total Benefits	-	-	-	9,345	9,345	0.00%
Total Salaries and Benefits	-	-	-	76,150	76,150	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	9,350	9,350	0.00%
Intra County Purchases	-	2,450	-	-	-	0.00%
Total Purchased Service	-	2,450	-	9,350	9,350	0.00%
OPERATIONAL						
Office Expense	-	-	-	2,000	2,000	0.00%
Rent	-	946	-	3,500	3,500	0.00%
Travel/Meals	-	142	-	3,000	3,000	0.00%
Total Operational	-	1,087	-	8,500	8,500	0.00%
PROGRAM						
Miscellaneous Program	-	4,500	-	-	-	0.00%
Program Supplies & Costs	-	-	-	74,000	74,000	0.00%
Total Program	-	4,500	-	74,000	74,000	0.00%

COUNTY OF HURON**Economic Development - Small Business Enterprise Centre - Starter Plus****Budget for the year ending December 31, 2018**

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL EXPENDITURES	-	8,037	-	168,000	168,000	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	-	20,000	20,000	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	-	-	20,000	20,000	0.00%

COUNTY OF HURON

Economic Development - Small Business Enterprise Centre - Summer Company

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	27,875	-	41,000	41,000	0.00%
Total Provincial Grants	-	27,875	-	41,000	41,000	0.00%
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	27,875	-	41,000	41,000	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	-	26,237	26,237	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	-	-	-	26,237	26,237	0.00%
BENEFITS						
Statutory Benefits	-	-	-	1,969	1,969	0.00%
Extended Benefits	-	-	-	931	931	0.00%
OMERS	-	-	-	2,576	2,576	0.00%
Total Benefits	-	-	-	5,476	5,476	0.00%
Total Salaries and Benefits	-	-	-	31,713	31,713	0.00%
EQUIPMENT						
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	1,800	-	1,500	1,500	0.00%
Intra County Purchases	-	-	-	-	-	0.00%
Printing (External)	-	-	-	-	-	0.00%
Total Purchased Service	-	1,800	-	1,500	1,500	0.00%

COUNTY OF HURON

Economic Development - Small Business Enterprise Centre - Summer Company

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
OPERATIONAL						
Advertising	-	3,160	-	2,900	2,900	0.00%
Office Expense	-	68	-	100	100	0.00%
Staff Training	-	83	-	200	200	0.00%
Travel/Meals	-	607	-	1,500	1,500	0.00%
Total Operational	-	3,918	-	4,700	4,700	0.00%
PROGRAM						
Special Events	-	2,249	-	-	-	0.00%
Miscellaneous Program	-	19,800	-	24,000	24,000	0.00%
Promotion/Public Relations	-	108	-	2,000	2,000	0.00%
Total Program	-	22,157	-	26,000	26,000	0.00%
TOTAL EXPENDITURES	-	27,875	-	63,913	63,913	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	-	22,913	22,913	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	-	-	22,913	22,913	0.00%

COUNTY OF HURON
Economic Development - Immigration
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	0.00%
FEDERAL GRANTS						
Federal Project Grants	74,291	118,900	79,641	184,533	104,892	131.71%
Total Federal Grants	74,291	118,900	79,641	184,533	104,892	131.71%
OTHER REVENUE						
Third Party Recoveries	2,250	-	-	-	-	0.00%
Total Other Revenue	2,250	-	-	-	-	0.00%
TOTAL REVENUE	76,541	118,900	79,641	184,533	104,892	131.71%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	5,124	4,214	-	24,633	24,633	0.00%
Salaries - Part Time	51,016	46,551	23,216	49,431	26,215	112.92%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	56,141	50,765	23,216	74,064	50,848	219.02%
BENEFITS						
Statutory Benefits	5,175	4,501	4,824	5,331	507	10.51%
Extended Benefits	223	404	37	1,695	1,658	4481.08%
OMERS	-	160	-	2,762	2,762	0.00%
Total Benefits	5,399	5,065	4,861	9,788	4,927	101.36%
Total Salaries and Benefits	61,539	55,830	28,077	83,852	55,775	198.65%
PURCHASED SERVICE						
Consulting/Professional Fees	21,265	24,084	23,743	60,591	36,848	155.19%
Intra County Purchases	21,883	3,750	17,208	-	(17,208)	-100.00%
Total Purchased Service	43,149	27,834	40,951	60,591	19,640	47.96%
OPERATIONAL						
Rent	915	5,821	-	6,000	6,000	0.00%

COUNTY OF HURON**Economic Development - Immigration****Budget for the year ending December 31, 2018**

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Staff Training	611	402	-	-	-	0.00%
Travel/Meals	2,982	7,995	7,542	7,008	(535)	-7.09%
Total Operational	4,508	14,218	7,542	13,008	5,466	72.47%
PROGRAM						
Special Events	-	679	-	17,965	17,965	0.00%
Purchase of Service	3,000	-	-	-	-	0.00%
Miscellaneous Program	28	572	-	-	-	0.00%
Program Supplies & Costs	3,206	4,709	3,800	9,119	5,319	139.96%
Total Program	6,233	5,960	3,800	27,083	23,283	612.71%
TOTAL EXPENDITURES	115,429	103,841	80,370	184,533	104,163	129.60%
(SURPLUS)/DEFICIT - ACCRUAL	38,888	(15,058)	729	-	(729)	-100.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	38,888	(15,058)	729	-	(729)	-100.00%

COUNTY OF HURON
Economic Development - MIO
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	16,254	9,841	27,928	30,000	2,072	7.42%
Total Provincial Grants	16,254	9,841	27,928	30,000	2,072	7.42%
TOTAL REVENUE	16,254	9,841	27,928	30,000	2,072	7.42%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Part Time	10,682	3,778	12,600	-	(12,600)	-100.00%
Total Salaries	10,682	3,778	12,600	-	(12,600)	-100.00%
BENEFITS						
Statutory Benefits	1,200	-	-	-	-	0.00%
Extended Benefits	-	-	-	-	-	0.00%
Total Benefits	1,200	-	-	-	-	0.00%
Total Salaries and Benefits	11,882	3,778	12,600	-	(12,600)	-100.00%
PURCHASED SERVICE						
Consulting/Professional Fees	8,940	16,333	15,050	37,400	22,350	148.50%
Intra County Purchases	-	-	15,900	-	(15,900)	-100.00%
Total Purchased Service	8,940	16,333	30,950	37,400	6,450	20.84%
OPERATIONAL						
Office Expense	2,640	-	-	-	-	0.00%
Rent	980	882	500	-	(500)	-100.00%
Travel/Meals	-	358	-	-	-	0.00%
Total Operational	3,620	1,240	500	-	(500)	-100.00%
PROGRAM						
Miscellaneous Program	8,443	1,362	10,293	-	(10,293)	-100.00%
Total Program	8,443	1,362	10,293	-	(10,293)	-100.00%
TOTAL EXPENDITURES	32,885	22,713	54,343	37,400	(16,943)	-31.18%
(SURPLUS)/DEFICIT - ACCRUAL	16,631	12,873	26,415	7,400	(19,015)	-71.99%

COUNTY OF HURON
Economic Development - MIIO
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	16,631	12,873	26,415	7,400	(19,015)	-71.99%

COUNTY OF HURON
Economic Development - 2017 IPM
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	859	776	-	-	-	0.00%
Salaries - Part Time	28,957	47,071	38,934	-	(38,934)	-100.00%
Total Salaries	29,816	47,847	38,934	-	(38,934)	-100.00%
BENEFITS						
Statutory Benefits	2,745	4,079	2,571	-	(2,571)	-100.00%
Extended Benefits	40	66	37	-	(37)	-100.00%
Total Benefits	2,784	4,145	2,608	-	(2,608)	-100.00%
Total Salaries and Benefits	32,600	51,993	41,542	-	(41,542)	-100.00%
PURCHASED SERVICE						
Intra County Purchases	500	-	-	-	-	0.00%
Total Purchased Service	500	-	-	-	-	0.00%
OPERATIONAL						
Travel/Meals	2,449	11,497	-	-	-	0.00%
Total Operational	2,449	11,497	-	-	-	0.00%
PROGRAM						
Miscellaneous Program	430	1,100	-	-	-	0.00%
Program Supplies & Costs	1,559	120,606	107,496	-	(107,496)	-100.00%
Total Program	1,989	121,706	107,496	-	(107,496)	-100.00%
TOTAL EXPENDITURES	37,538	185,196	149,038	-	(149,038)	-100.00%
(SURPLUS)/DEFICIT - ACCRUAL	37,538	185,196	149,038	-	(149,038)	-100.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(149,038)	-	149,038	-100.00%
TOTAL COUNTY LEVY	37,538	185,196	-	-	-	0.00%



COUNTY OF HURON
2018 BUDGET

Homes for the Aged

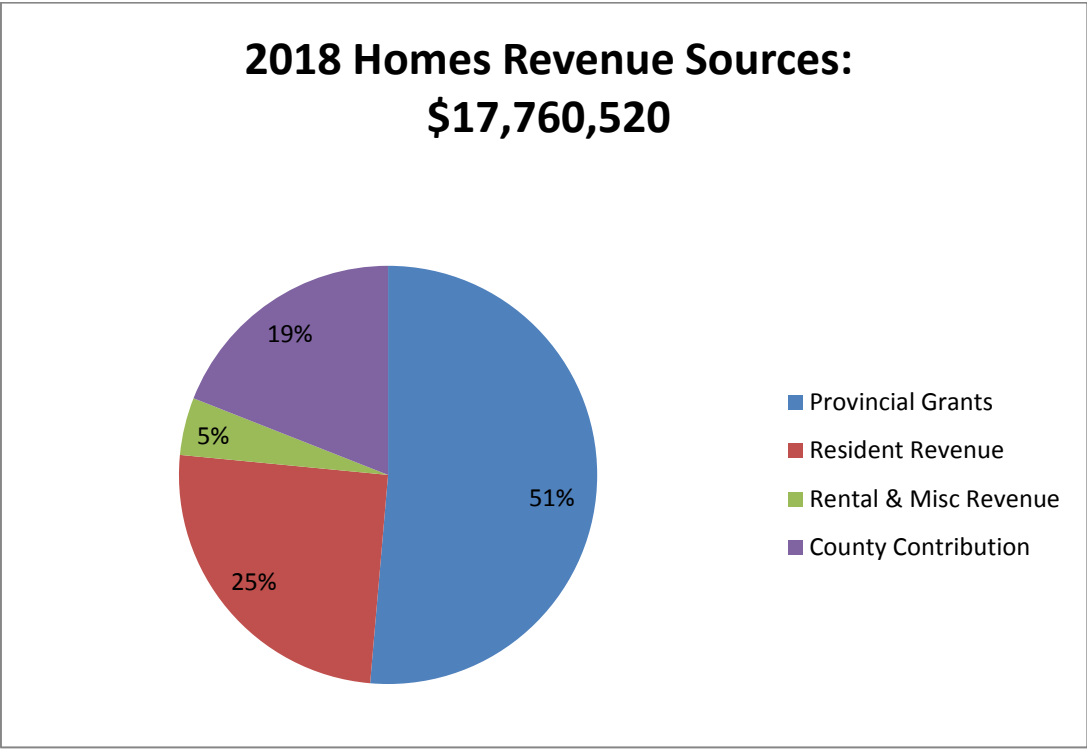
Long Term Care Homes – Budget Proposal for 2018

Huronview and Huronlea, Heartland and Highland Apartments

The original House of Refuge at the Huronview site was established in 1895. In 2018, the County Homes will have been in operation for 123 years. Today, the province mandates the operation of long term care beds by municipalities. The County of Huron operates two long term care homes, Huronlea in Brussels, and Huronview in Clinton. The Homes for the Aged 2018 budget proposes the same core services to the long term care residents of Huronview and Huronlea as in 2017. As in previous years, provincial funding has been maximized and is not keeping pace with the rising costs of salaries and benefits at the homes, particularly in the Nursing and Personal Care envelope.

Revenues

The County contribution to operate the two homes and apartments in 2018 is projected to be \$3,379,283. This represents an increase on the total budget of 2.32%.

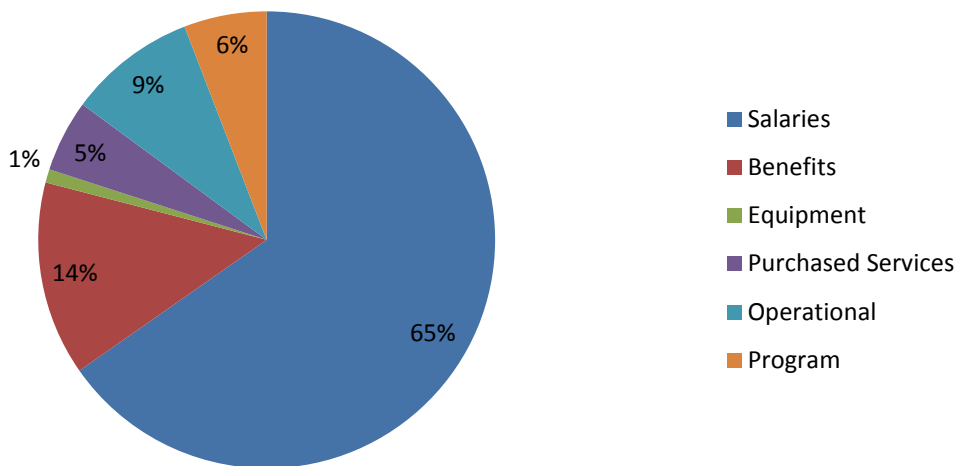


Expenditures

Salaries and Benefits are the largest expenditures at the Homes as the delivery of long term care services to frail and vulnerable residents requires a skilled workforce. One of the major challenges is recruiting qualified employees especially in the Registered Nurse, Personal Support Worker, Cook and Food Service Worker roles.

Wage rates are governed by collective agreements with the following labour groups: ONA, SEIU and IUOE. Administrative staff and leaders follow the County’s non-union wage grids.

2018 Homes Expenditures \$17,760,520



The Full Time Equivalents for the Homes by envelope are as follows:

Sum of FTE's		Envelope			
Location	Status	NPC	OA	PSS	Grand Total
HL	FT	20.02	10.08	2.49	32.59
	PT	10.67	4.56	0.20	15.43
	PT-C	8.97	6.72	1.02	16.71
HL Total		39.66	21.36	3.71	64.73
HV	FT	38.43	19.79	4.59	62.81
	PT	19.28	7.37	0.41	27.06
	PT-C	18.56	6.96	1.33	26.86
HV Total		76.27	34.13	6.33	116.73
Grand Total		115.92	55.49	10.04	181.45

Number of Homes Staff as of November 2017: 278 staff

Ongoing grid movements for staff account for the increases. In order to meet compliance concerns at the Homes regarding the timeliness of breakfast meal service, the team has plans to trial a movement of some staffing compliment from evenings to days. In order to permanently make the change additional hours are required of one PSW increasing two hours per day. This has been added to the staffing template for 2018. Options for this change at Huronlea are available should pressures dictate in 2018.

The chaplain role has been vacant for a good part of 2017. As a result the Homes propose increasing the Social Worker role to compensate for the resident supports in 2018.

ONA and the County are presently entering into interest arbitration in December 2017. The increases are also not known for SEIU as the Homes are currently in negotiations for the upcoming Collective Agreement in 2018.

Huronview Executive Summary

Salaries and Benefits – Increase of 1.78%

Equipment – Increase of 2.33%

Repairs & Maintenance: Building repairs increasing due to aging building and ongoing repairs. Nursing maintenance contracts for lifts and whirlpool tubs will increase 16.24% from 2017. Costs for this service continue to increase but it is mandated to have all lifts inspected and maintained to ensure safety for our residents and our staff. Housekeeping department have a decrease of 30% for repairs and maintenance, due to 2017 actuals.

Equipment Replacement / New: Reduction of 9.53% in this area due to many items being covered under capital expenditures.

Purchased Service – Increase of 0.31%

Operational – Increase of 1.54%

Part of the increase is attributable to the rising hydro costs which is anticipated to increase 9.89% for 2018. The cost of utilities for long term care home and apartments is anticipated to be an overall increase of 9.89% from 2017 which consists of natural gas, hydro and the costs of water and sewer provision from our host municipalities.

The overall cost of maintenance and repairs to the building is anticipated to increase 14.96%. Garbage collection costs are anticipated to increase 11.90%.

Program – Increase of 3.07%

For the nursing department, there is an overall decrease in expenditures which included an increase in medical supplies, a decrease in basic needs (continence products) mainly due to new pricing with new vendor and a decrease in the high needs budget line. There is an increase of 10.25% for medical supplies which includes an estimated monthly cost of \$1,200 for disposable gloves. The estimated costs, per outbreak, at the Home is approximately \$7,000 for supplies.

Homes wide there is an increase of 4.52% for program supplies.

Housekeeping supplies have increased 8.40% due to cost of products.

Summary

Overall Expenditures for 2018 is projected to increase by 1.76%. This does include salaries and benefits.

It is projected that the Huronview total county levy will increase by 0.53%, due to continual wage increases within the three union contracts that the Home manages.

Huronlea Executive Summary

Salaries and Benefits – Increase of 3.64%

Equipment – Increase of 8.09%

Repairs & Maintenance: Maintenance costs for service contracts for all the lifts used in the nursing department increased by 1.87% from 2017. On-going costs of the preventative maintenance and service contracts for lifts increase yearly. There was a 3% increase for 2018. We are mandated to have all lifts inspected and maintained to ensure safety for our residents and our staff.

Building repairs are increasing due to aging building and ongoing repairs to equipment and systems.

Equipment Replacement / New: Reduction of 11.34% in this area due to many items being covered under capital expenditures.

Vehicle lease & operation: Increase for lease-to-own contract of mower equipment which is coming due for renewal mid-year of 2018. Costs related to ongoing maintenance of the Homes van and truck is included.

Purchased Service – Decrease of 0.37%

This includes an increase of 61.34 % for building purchased services for increased snow removal contract pricing. This is offset by decreased insurance and audit costs.

Operational – Increase of 0.57%

It is anticipated to have an increase of 1.67% for the cost of utilities for long term care home and apartments which consists of natural gas, hydro and the costs of water and sewer provision from our host municipalities.

For building, electrical and plumbing maintenance repairs, there will be an increase of 14.29% for 2018. There is an increase for grounds maintenance to facilitate the replacement of several Ash trees on the property which were removed in 2017.

There is an increase in training costs to accommodate specific nursing education and training.

Program – Increase of 2.59%

Basic Needs Program costs for 2018 are anticipated to remain the same, mainly due to new product costing with new vendor. Medicals supplies and program supplies costs are anticipated to remain the same as 2017. Replenish Bed/Linen has increased by 12.5% based on 2017 actuals.

Overall Expenditures for 2018 is projected to increase by 3.10%. This does include salaries and benefits and an increase of 8.74% in overall nursing expenditures.

Summary

It is projected that the Huronlea total county levy will increase by 5.15%, due to continual wage increases within the three union contracts that the Home manages.

County of Huron
Homes for the Aged
Total Capital Requirements
For the year ending December 31, 2018

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
HURONVIEW							
Nursing Equipment	Equipment	Replacement	High	Two resident non-hydrosound tubs and two mechanical chair tub lifts	80,000		TCA
	Equipment	Replacement	High	Slings, mattress extenders	15,000		TCA
Dietary Equipment	Equipment	Replacement	High	fridge, general equipment	\$ 9,000		TCA
	Equipment	Replacement	Medium	Apartment dining room tables and chairs	15,000		TCA
Business Administration	OA Admin	Replacement	High	IT Equipment	\$ 14,400		TCA
	OA Admin	Replacement	High	WAPS replacement	26,000		TCA
	OA Admin	Replacement	Medium	Office furniture	5,000		TCA
Building and Property	Exterior	Replacement	High	new Roof Shingles	30,000		TCA
				Window chaulking/Replacement	45,000		Minor Capital
				Replacement sidewalks/accessible curbs	15,000		Minor Capital
	Interior	Replacement	High	Flooring/Tub room	51,000		TCA
				Door replacement - service doors and loading dock, plus apartment automatic entrance doors	36,500		TCA
				Repairs to service doors (by hairdresser)	5,000		Minor Capital
	Interior	Replacement	High	Nursing Hopper	6,000		Minor Capital
		Replacement	High	Fire safety system upgrades	20,000		Minor Capital
Apartments	Interior	New	Medium	Automatic entrance doors	\$ 5,000		TCA - include under door replacement Building and Property
CARRY FORWARD							
				Resident Lounge Furniture	3,400	3,400	Carryforward
				doors, flooring	43,282	43,282	Carryforward
				Building upgrades	23,927	23,927	Carryforward
				automatic door system	10,000	10,000	Carryforward
				Sewage Station upgrades	50,000	50,000	Carryforward
				Sewage Engineering Study	17,554	17,554	Carryforward
				Humidifier	6,357	6,357	
TOTAL HURONVIEW				TOTAL HURONVIEW	\$ 532,420	154,520	
TOTAL Tangible Capital Assets (TCA Set up as Asset)					\$ 441,420		
TOTAL Minor Capital (operating)					91,000		

County of Huron
Homes for the Aged
Total Capital Requirements
For the year ending December 31, 2018

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
HURONLEA 2018							
Nursing Equipment	Equipment	Replacement	High	One resident tub and one mechanical chair lift	\$ 44,000		TCA
	Equipment	Replacement	High	lifts, beds , general equipment	\$ 30,800		TCA
Program and Services	Equipment	New	Medium	Exterior sound system and wireless mic for interior	\$ 2,000		TCA
Dietary Equipment	Equipment	Replacement	High	two commercial refrigerators, new adjustable dinig room table	\$ 15,000		TCA
	Equipment	Replacement	Medium	Apartment dining room tables and chairs	15,000		TCA
Business Administration	OA Admin	Replacement	High	IT Equipment	8,100		TCA
	OA Admin	Replacement	High	WAPS replacement	\$ 13,000		TCA
Building and Property	Exterior	Replacement	High	back parking lot extension,	\$ 95,000		TCA
				Shingles	\$ 20,000		Minor Capital
	Interior	Replacement	High	Flooring/Tub room	10,000		Minor Capital
				Fire safety system upgrades	15,000		Minor Capital
				Nursing Hopper	6,000		Minor Capital
2017 Carryforward Capital							
				Roofing and Windows	10,000	10,000	Carryforward
				Flooring	29,000	29,000	Carryforward
				Humidifier	10,163	10,163	
TOTAL HURONLEA				TOTAL HURONLEA	\$ 323,063	\$ 49,163	
TOTAL Tangible Capital Assets (TCA Set up as Asset)					\$ 272,063		
TOTAL Minor Capital (operating)					\$ 51,000		
TOTAL HOMES FOR THE AGED					\$ 855,483	203,683	
		Net expense after carryforward			\$ 651,800		

COUNTY OF HURON
Homes for the Aged - Consolidated
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	8,586,168	8,876,176	8,794,993	9,123,314	328,321	3.73%
Total Provincial Grants	8,586,168	8,876,176	8,794,993	9,123,314	328,321	3.73%
OTHER REVENUE						
Parking	1,790	1,884	1,973	2,130	157	7.96%
Resident - Basic	1,316,386	1,408,538	1,314,000	1,314,000	-	0.00%
Resident - Basic - Private	1,789,037	1,699,322	1,795,600	1,795,600	-	0.00%
Resident - Basic - SemiPrivate	581,506	596,774	572,300	572,300	-	0.00%
Resident - Preferred - Private	675,912	669,780	676,500	676,500	-	0.00%
Resident - Pref. Semi-Private	109,810	115,898	107,600	107,600	-	0.00%
Resident - Vet.Prior.AccessBe	-	-	-	-	-	0.00%
Resident - Short Stay	-	-	-	-	-	0.00%
Miscellaneous Revenue	133,298	130,226	142,227	139,970	(2,257)	-1.59%
Intra County Recoveries	247,730	247,730	247,730	247,730	-	0.00%
Rent/Lease	384,719	391,866	390,742	402,093	11,351	2.90%
Total Other Revenue	5,240,189	5,262,018	5,248,672	5,257,923	9,251	0.18%
TOTAL REVENUE	13,826,357	14,138,193	14,043,665	14,381,237	337,572	2.40%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	5,752,224	5,755,000	5,716,052	5,853,785	137,733	2.41%
Salaries - Part Time	5,225,847	5,125,288	5,668,704	5,742,731	74,027	1.31%
Salaries - Time Off in Lieu Owing	(809)	-	-	-	-	0.00%
Total Salaries	10,977,263	10,880,288	11,384,756	11,596,516	211,760	1.86%
BENEFITS						
Statutory Benefits	925,064	886,510	892,812	935,277	42,465	4.76%
Extended Benefits	581,961	525,585	615,286	652,485	37,199	6.05%
OMERS	790,864	788,682	812,484	853,980	41,496	5.11%
Total Benefits	2,297,889	2,200,777	2,320,582	2,441,742	121,160	5.22%
Total Salaries and Benefits	13,275,152	13,081,065	13,705,338	14,038,258	332,920	2.43%
EQUIPMENT						

COUNTY OF HURON
Homes for the Aged - Consolidated
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Rentals/Leases	11,675	12,624	14,900	13,650	(1,250)	-8.39%
Equipment Repairs & Maint.	96,065	102,265	115,412	119,300	3,888	3.37%
Equipment Replacement New (under \$1,000)	15,388	16,637	16,540	14,825	(1,715)	-10.37%
Vehicle Lease & Operation	16,623	14,345	13,500	20,600	7,100	52.59%
Total Equipment	139,751	145,871	160,352	168,375	8,023	5.00%
PURCHASED SERVICE						
Audit	8,625	5,052	6,734	5,100	(1,634)	-24.26%
Consulting/Professional Fees	355,137	412,861	368,368	354,567	(13,801)	-3.75%
Insurance	34,130	41,430	41,430	25,500	(15,930)	-38.45%
Occupational Accident Insurance	99,231	232,158	124,000	144,000	20,000	16.13%
Intra County Purchases	274,675	272,273	273,631	272,629	(1,002)	-0.37%
Legal Fees	56,493	30,576	43,400	43,400	-	0.00%
Maintenance Contracts	18,048	8,754	9,680	9,700	20	0.21%
Printing (External)	1,864	5,536	7,600	5,600	(2,000)	-26.32%
Snow Removal Contract	34,103	41,629	30,200	45,000	14,800	49.01%
Total Purchased Service	882,308	1,050,269	905,043	905,496	453	0.05%
OPERATIONAL						
Advertising	3,824	3,669	3,400	3,400	-	0.00%
Associations/Memberships	29,243	922	19,000	19,000	-	0.00%
Bank Charges	654	-	1,100	1,100	-	0.00%
Miscellaneous Admin.	6,761	4,559	9,484	9,600	116	1.22%
Office Expense	12,338	8,910	12,550	12,550	-	0.00%
Postage/Courier	3,239	3,214	3,900	4,000	100	2.56%
Rent	840	1,680	1,680	1,680	-	0.00%
Staff Training	17,202	27,475	38,294	38,750	456	1.19%
Telecommunications	27,540	32,841	29,000	27,490	(1,510)	-5.21%
Travel/Meals	29,515	29,468	28,200	27,600	(600)	-2.13%
Building Capital (minor)	-	-	-	142,000	142,000	0.00%
Garbage	16,228	17,936	13,900	14,900	1,000	7.19%
Grounds Maintenance	11,611	22,628	12,141	21,000	8,859	72.97%
Maintenance & Repairs/Building	32,538	57,643	38,000	50,000	12,000	31.58%
Maintenance & Repairs/Electrical	15,933	22,099	19,000	34,000	15,000	78.95%
Maintenance & Repairs/Plumbing	12,216	16,750	15,200	19,200	4,000	26.32%
Taxes	28,275	36,398	32,000	32,000	-	0.00%
Utilities/Heat	116,475	121,989	123,150	123,150	-	0.00%
Utilities/Hydro	334,411	343,264	294,000	325,000	31,000	10.54%
Utilities/Water & Sewer	109,144	109,070	111,080	105,080	(6,000)	-5.40%
Depreciation - Capital Assets	735,942	788,374	784,860	739,017	(45,843)	-5.84%
Total Operational	1,543,930	1,648,888	1,589,939	1,750,517	160,578	10.10%

COUNTY OF HURON

Homes for the Aged - Consolidated

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
PROGRAM						
Basic Needs Program	85,496	74,363	78,592	74,000	(4,592)	-5.84%
Med Dir Reg Fee	50,079	44,434	50,968	50,950	(18)	-0.04%
Medical Supplies	110,794	106,802	77,524	82,500	4,976	6.42%
High Needs	18,147	6,309	19,100	15,500	(3,600)	-18.85%
Recreation & Entertainment	4,550	4,037	3,480	3,480	-	0.00%
Replenish Bed/Linen	5,174	13,528	11,000	11,500	500	4.55%
Replenish Dishes/Cutlery	5,790	7,272	5,000	4,500	(500)	-10.00%
Employee Related Expense	141	(129)	-	-	-	0.00%
Program Supplies & Costs	769,231	759,564	802,647	826,944	24,297	3.03%
Less Reimbursements	(83,305)	(64,447)	(37,600)	(29,500)	8,100	-21.54%
Recovery (Apt)	(12,998)	(11,480)	-	-	-	0.00%
Total Program	953,099	940,253	1,010,711	1,039,874	29,163	2.89%
TOTAL EXPENDITURES	16,794,238	16,866,346	17,371,383	17,902,520	531,137	3.06%
(SURPLUS)/DEFICIT - ACCRUAL	2,967,881	2,728,152	3,327,718	3,521,283	193,565	5.82%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(702,000)	(651,800)	50,200	-7.15%
Add Capital Asset Expenditures	-	-	852,310	713,483	(138,827)	-16.29%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(175,310)	(203,683)	(28,373)	16.18%
TOTAL COUNTY LEVY	2,967,881	2,728,152	3,302,718	3,379,283	76,565	2.32%

COUNTY OF HURON

Homes for the Aged - Huronview

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	5,661,080	5,819,486	5,795,318	6,001,364	206,046	3.56%
Total Provincial Grants	5,661,080	5,819,486	5,795,318	6,001,364	206,046	3.56%
OTHER REVENUE						
Parking	730	840	783	950	167	21.33%
Resident - Basic	840,180	884,127	838,000	838,000	-	0.00%
Resident - Basic - Private	1,244,585	1,187,364	1,246,000	1,246,000	-	0.00%
Resident - Basic - SemiPrivate	323,915	357,865	320,300	320,300	-	0.00%
Resident - Preferred - Private	467,871	463,119	466,800	466,800	-	0.00%
Resident - Pref. Semi-Private	61,839	70,351	61,000	61,000	-	0.00%
Miscellaneous Revenue	66,278	65,715	74,533	72,579	(1,954)	-2.62%
Intra County Recoveries	123,865	123,865	123,865	123,865	-	0.00%
Rent/Lease	189,157	193,163	190,390	197,226	6,836	3.59%
Total Other Revenue	3,318,420	3,346,409	3,321,671	3,326,720	5,049	0.15%
TOTAL REVENUE	8,979,500	9,165,895	9,116,989	9,328,084	211,095	2.32%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	3,832,575	3,868,453	3,863,744	3,911,489	47,745	1.24%
Salaries - Part Time	3,236,870	3,147,978	3,505,524	3,559,104	53,580	1.53%
Salaries - Time Off in Lieu Owing	(884)	-	-	-	-	0.00%
Total Salaries	7,068,561	7,016,432	7,369,268	7,470,593	101,325	1.37%
BENEFITS						
Statutory Benefits	595,853	570,793	578,875	603,428	24,553	4.24%
Extended Benefits	393,370	364,648	424,544	449,901	25,357	5.97%
OMERS	510,579	520,767	543,768	551,376	7,608	1.40%
Total Benefits	1,499,802	1,456,207	1,547,187	1,604,705	57,518	3.72%
Total Salaries and Benefits	8,568,364	8,472,638	8,916,455	9,075,298	158,843	1.78%
EQUIPMENT						
Equipment Rentals/Leases	4,146	4,975	5,900	5,800	(100)	-1.69%
Equipment Repairs & Maint.	52,858	59,076	60,050	63,000	2,950	4.91%

COUNTY OF HURON

Homes for the Aged - Huronview

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Replacement New (under \$1,000)	11,615	5,703	8,870	8,025	(845)	-9.53%
Vehicle Lease & Operation	11,876	10,066	11,100	11,100	-	0.00%
Total Equipment	80,495	79,821	85,920	87,925	2,005	2.33%
PURCHASED SERVICE						
Audit	4,313	2,526	3,146	2,550	(596)	-18.94%
Consulting/Professional Fees	227,759	215,374	253,985	236,035	(17,950)	-7.07%
Insurance	20,843	25,236	25,236	25,500	264	1.05%
Occupational Accident Insurance	61,685	183,699	75,000	95,000	20,000	26.67%
Intra County Purchases	138,880	138,865	139,965	139,965	-	0.00%
Legal Fees	34,333	23,135	34,400	34,400	-	0.00%
Maintenance Contracts	7,629	5,310	6,000	6,000	-	0.00%
Printing (External)	1,247	3,325	4,400	2,400	(2,000)	-45.45%
Snow Removal Contract	17,813	30,797	20,000	22,000	2,000	10.00%
Total Purchased Service	514,501	628,265	562,132	563,850	1,718	0.31%
OPERATIONAL						
Advertising	2,162	1,995	2,000	2,000	-	0.00%
Associations/Memberships	22,522	922	11,000	11,000	-	0.00%
Bank Charges	400	-	700	700	-	0.00%
Miscellaneous Admin.	5,342	2,640	6,100	6,200	100	1.64%
Office Expense	8,423	5,132	9,250	9,250	-	0.00%
Postage/Courier	2,154	2,350	3,200	3,200	-	0.00%
Rent	-	840	840	840	-	0.00%
Staff Training	10,525	20,487	26,538	21,600	(4,938)	-18.61%
Telecommunications	14,669	19,408	17,000	15,490	(1,510)	-8.88%
Travel/Meals	21,867	25,323	18,900	18,400	(500)	-2.65%
Building Capital (minor)	-	-	-	91,000	91,000	0.00%
Garbage	10,049	10,735	8,400	9,400	1,000	11.90%
Grounds Maintenance	7,713	18,969	7,141	10,500	3,359	47.04%
Maintenance & Repairs/Building	19,947	39,541	24,000	34,000	10,000	41.67%
Maintenance & Repairs/Electrical	9,989	15,480	13,000	28,000	15,000	115.38%
Maintenance & Repairs/Plumbing	9,807	12,848	11,000	15,000	4,000	36.36%
Taxes	12,326	17,157	18,300	18,300	-	0.00%
Utilities/Heat	70,890	71,041	71,150	71,150	-	0.00%
Utilities/Hydro	220,794	216,346	182,000	200,000	18,000	9.89%
Utilities/Water & Sewer	51,063	56,797	53,000	53,000	-	0.00%
Depreciation - Capital Assets	463,934	494,260	492,300	462,837	(29,463)	-5.98%
Total Operational	964,576	1,032,270	975,819	1,081,867	106,048	10.87%
PROGRAM						
Basic Needs Program	52,337	53,793	52,560	48,000	(4,560)	-8.68%

COUNTY OF HURON

Homes for the Aged - Huronview

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
Med Dir Reg Fee	28,106	25,614	28,550	28,550	-	0.00%
Medical Supplies	74,314	71,885	48,524	53,500	4,976	10.25%
High Needs	16,381	3,960	12,600	9,000	(3,600)	-28.57%
Recreation & Entertainment	3,054	2,848	2,400	2,400	-	0.00%
Replenish Bed/Linen	3,747	6,482	7,000	7,000	-	0.00%
Replenish Dishes/Cutlery	3,126	4,778	2,000	2,000	-	0.00%
Employee Related Expense	141	(129)	-	-	-	0.00%
Program Supplies & Costs	474,914	469,529	494,145	516,491	22,346	4.52%
Less Reimbursements	(62,100)	(49,743)	(22,700)	(22,700)	-	0.00%
Recovery (Apt)	(8,877)	(7,639)	-	-	-	0.00%
Total Program	585,142	581,378	625,079	644,241	19,162	3.07%
TOTAL EXPENDITURES	10,713,079	10,794,372	11,165,405	11,453,181	287,776	2.58%
(SURPLUS)/DEFICIT - ACCRUAL	1,733,579	1,628,476	2,048,416	2,125,097	76,681	3.74%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(429,950)	(377,900)	52,050	-12.11%
Add Capital Asset Expenditures	-	-	466,504	441,420	(25,084)	-5.38%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(61,554)	(154,520)	(92,966)	151.03%
TOTAL COUNTY LEVY	1,733,579	1,628,476	2,023,416	2,034,097	10,681	0.53%

COUNTY OF HURON

Huronview - Nursing and Personal Care Direct
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	4,168,684	4,302,525	4,336,318	4,495,921	159,603	3.68%
Total Provincial Grants	4,168,684	4,302,525	4,336,318	4,495,921	159,603	3.68%
TOTAL REVENUE	4,168,684	4,302,525	4,336,318	4,495,921	159,603	3.68%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	2,252,884	2,297,580	2,149,509	2,189,907	40,398	1.88%
Salaries - Part Time	2,253,936	2,175,913	2,455,808	2,573,086	117,278	4.78%
Salaries - Time Off in Lieu Owing	662	-	-	-	-	0.00%
Total Salaries	4,507,482	4,473,494	4,605,317	4,762,993	157,676	3.42%
BENEFITS						
Statutory Benefits	385,379	369,010	365,407	386,243	20,836	5.70%
Extended Benefits	237,650	223,385	224,400	244,695	20,295	9.04%
OMERS	290,701	298,998	310,513	317,935	7,422	2.39%
Total Benefits	913,730	891,394	900,320	948,873	48,553	5.39%
Total Salaries and Benefits	5,421,211	5,364,887	5,505,637	5,711,866	206,229	3.75%
PROGRAM						
Less Reimbursements	(1,471)	(500)	-	-	-	0.00%
Total Program	(1,471)	(500)	-	-	-	0.00%
TOTAL EXPENDITURES	5,419,741	5,364,388	5,505,637	5,711,866	206,229	3.75%
(SURPLUS)/DEFICIT - ACCRUAL	1,251,056	1,061,862	1,169,319	1,215,945	46,626	3.99%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	1,251,056	1,061,862	1,169,319	1,215,945	46,626	3.99%

COUNTY OF HURON

Huronview - Nursing and Personal Care Administration

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	401,337	411,956	385,834	398,827	12,993	3.37%
Total Provincial Grants	401,337	411,956	385,834	398,827	12,993	3.37%
TOTAL REVENUE	401,337	411,956	385,834	398,827	12,993	3.37%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	164,077	151,600	260,822	234,751	(26,071)	-10.00%
Salaries - Part Time	47,588	58,518	75,519	-	(75,519)	-100.00%
Salaries - Time Off in Lieu Owing	1	-	-	-	-	0.00%
Total Salaries	211,667	210,118	336,341	234,751	(101,590)	-30.20%
BENEFITS						
Statutory Benefits	14,906	14,434	19,667	15,672	(3,995)	-20.31%
Extended Benefits	11,815	10,399	15,629	18,428	2,799	17.91%
OMERS	23,483	22,163	36,804	25,196	(11,608)	-31.54%
Total Benefits	50,204	46,995	72,100	59,296	(12,804)	-17.76%
Total Salaries and Benefits	261,870	257,113	408,441	294,047	(114,394)	-28.01%
EQUIPMENT						
Equipment Repairs & Maint.	12,402	27,224	27,270	31,700	4,430	16.24%
Equipment Replacement New (under \$1,000)	1,341	17	2,000	2,000	-	0.00%
Total Equipment	13,744	27,242	29,270	33,700	4,430	15.13%
PURCHASED SERVICE						
Consulting/Professional Fees	12,615	14,614	12,000	14,000	2,000	16.67%
Total Purchased Service	12,615	14,614	12,000	14,000	2,000	16.67%
OPERATIONAL						
Miscellaneous Admin.	1,555	267	1,500	1,500	-	0.00%
Staff Training	2,610	2,104	13,615	9,700	(3,915)	-28.76%
Total Operational	4,165	2,370	15,115	11,200	(3,915)	-25.90%
PROGRAM						

COUNTY OF HURON

Huronview - Nursing and Personal Care Administration

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
Basic Needs Program	52,337	53,793	52,560	48,000	(4,560)	-8.68%
Med Dir Reg Fee	28,106	25,614	28,550	28,550	-	0.00%
Medical Supplies	74,314	71,885	48,524	53,500	4,976	10.25%
High Needs	16,381	3,960	12,600	9,000	(3,600)	-28.57%
Less Reimbursements	(14,448)	(7,363)	-	-	-	0.00%
Total Program	156,690	147,889	142,234	139,050	(3,184)	-2.24%
TOTAL EXPENDITURES	449,084	449,229	607,060	491,997	(115,063)	-18.95%
(SURPLUS)/DEFICIT - ACCRUAL	47,747	37,272	221,226	93,170	(128,056)	-57.88%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	47,747	37,272	221,226	93,170	(128,056)	-57.88%

COUNTY OF HURON

Huronview - Program and Social Support
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	512,035	521,097	530,488	523,210	(7,278)	-1.37%
Total Provincial Grants	512,035	521,097	530,488	523,210	(7,278)	-1.37%
TOTAL REVENUE	512,035	521,097	530,488	523,210	(7,278)	-1.37%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	243,203	213,996	252,296	257,839	5,543	2.20%
Salaries - Part Time	109,865	137,172	141,377	117,449	(23,928)	-16.92%
Salaries - Time Off in Lieu Owing	2	-	-	-	-	0.00%
Total Salaries	353,070	351,168	393,673	375,288	(18,385)	-4.67%
BENEFITS						
Statutory Benefits	30,293	28,889	32,206	32,339	133	0.41%
Extended Benefits	28,118	25,806	33,159	33,707	548	1.65%
OMERS	31,010	28,248	27,929	31,851	3,922	14.04%
Total Benefits	89,420	82,943	93,294	97,897	4,603	4.93%
Total Salaries and Benefits	442,490	434,111	486,967	473,185	(13,782)	-2.83%
EQUIPMENT						
Equipment Repairs & Maint.	239	228	500	500	-	0.00%
Equipment Replacement New (under \$1,000)	2,688	173	900	400	(500)	-55.56%
Total Equipment	2,926	401	1,400	900	(500)	-35.71%
PURCHASED SERVICE						
Consulting/Professional Fees	149,517	140,695	132,500	135,000	2,500	1.89%
Total Purchased Service	149,517	140,695	132,500	135,000	2,500	1.89%
OPERATIONAL						
Miscellaneous Admin.	485	749	500	500	-	0.00%
Office Expense	-	-	-	-	-	0.00%
Staff Training	999	925	3,000	2,500	(500)	-16.67%
Telecommunications	-	-	-	-	-	0.00%
Travel/Meals	3,190	1,440	2,000	1,500	(500)	-25.00%

COUNTY OF HURON

Huronview - Program and Social Support
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Operational	4,674	3,114	5,500	4,500	(1,000)	-18.18%
PROGRAM						
Recreation & Entertainment	3,054	2,848	2,400	2,400	-	0.00%
Program Supplies & Costs	1,597	3,170	3,500	3,500	-	0.00%
Less Reimbursements	(6,277)	(8,883)	-	-	-	0.00%
Total Program	(1,626)	(2,865)	5,900	5,900	-	0.00%
TOTAL EXPENDITURES	597,981	575,456	632,267	619,485	(12,782)	-2.02%
(SURPLUS)/DEFICIT - ACCRUAL	85,946	54,360	101,779	96,275	(5,504)	-5.41%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	85,946	54,360	101,779	96,275	(5,504)	-5.41%

COUNTY OF HURON

Huronview - Raw Food

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	359,240	376,584	364,854	394,200	29,346	8.04%
Total Provincial Grants	359,240	376,584	364,854	394,200	29,346	8.04%
TOTAL REVENUE	359,240	376,584	364,854	394,200	29,346	8.04%
EXPENDITURES						
PROGRAM						
Program Supplies & Costs	382,308	356,844	389,354	408,700	19,346	4.97%
Less Reimbursements	(11,109)	(7,877)	(12,700)	(12,700)	-	0.00%
Total Program	371,199	348,966	376,654	396,000	19,346	5.14%
TOTAL EXPENDITURES	371,199	348,966	376,654	396,000	19,346	5.14%
(SURPLUS)/DEFICIT - ACCRUAL	11,959	(27,618)	11,800	1,800	(10,000)	-84.75%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	11,959	(27,618)	11,800	1,800	(10,000)	-84.75%

COUNTY OF HURON

Huronview - Housekeeping

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	44,249	44,249	44,249	44,249	-	0.00%
Total Other Revenue	44,249	44,249	44,249	44,249	-	0.00%
TOTAL REVENUE	44,249	44,249	44,249	44,249	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	183,757	192,913	195,821	200,625	4,804	2.45%
Salaries - Part Time	255,139	239,256	236,153	273,698	37,545	15.90%
Total Salaries	438,893	432,168	431,974	474,323	42,349	9.80%
BENEFITS						
Statutory Benefits	41,415	36,855	36,708	40,136	3,428	9.34%
Extended Benefits	22,961	19,627	42,925	41,192	(1,733)	-4.04%
OMERS	37,730	37,814	34,320	38,276	3,956	11.53%
Total Benefits	102,106	94,295	113,953	119,604	5,651	4.96%
Total Salaries and Benefits	540,999	526,463	545,927	593,927	48,000	8.79%
EQUIPMENT						
Equipment Repairs & Maint.	219	113	750	500	(250)	-33.33%
Equipment Replacement New (under \$1,000)	-	241	400	300	(100)	-25.00%
Total Equipment	219	353	1,150	800	(350)	-30.43%
PURCHASED SERVICE						
Consulting/Professional Fees	764	1,121	-	-	-	0.00%
Maintenance Contracts	7,629	5,310	6,000	6,000	-	0.00%
Total Purchased Service	8,393	6,431	6,000	6,000	-	0.00%
OPERATIONAL						
Miscellaneous Admin.	639	-	600	600	-	0.00%
Staff Training	813	1,078	778	800	22	2.83%
Total Operational	1,452	1,078	1,378	1,400	22	1.60%
PROGRAM						

COUNTY OF HURON**Huronview - Housekeeping****Budget for the year ending December 31, 2018**

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Program Supplies & Costs	21,706	45,556	35,700	38,700	3,000	8.40%
Recovery (Apt)	-	-	-	-	-	0.00%
Total Program	21,706	45,556	35,700	38,700	3,000	8.40%
TOTAL EXPENDITURES	572,769	579,881	590,155	640,827	50,672	8.59%
(SURPLUS)/DEFICIT - ACCRUAL	528,520	535,632	545,906	596,578	50,672	9.28%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	528,520	535,632	545,906	596,578	50,672	9.28%

COUNTY OF HURON

Huronview - Building

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Transfer from Capital Reserves	-	-	-	-	-	0.00%
Intra County Recoveries	33,456	33,456	33,456	33,456	-	0.00%
Total Other Revenue	33,456	33,456	33,456	33,456	-	0.00%
TOTAL REVENUE	33,456	33,456	33,456	33,456	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	220,951	232,279	230,441	239,138	8,697	3.77%
Salaries - Part Time	16,498	6,337	15,819	9,158	(6,661)	-42.11%
Salaries - Time Off in Lieu Owing	(1,720)	-	-	-	-	0.00%
Total Salaries	235,729	238,616	246,260	248,296	2,036	0.83%
BENEFITS						
Statutory Benefits	18,059	19,332	18,571	19,931	1,360	7.32%
Extended Benefits	20,647	19,898	22,323	24,062	1,739	7.79%
OMERS	21,677	22,409	22,758	24,165	1,407	6.18%
Total Benefits	60,383	61,639	63,652	68,158	4,506	7.08%
Total Salaries and Benefits	296,112	300,255	309,912	316,454	6,542	2.11%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	23,122	11,629	15,630	14,630	(1,000)	-6.40%
Equipment Replacement New (under \$1,000)	983	662	1,695	1,540	(155)	-9.14%
Total Equipment	24,105	12,291	17,325	16,170	(1,155)	-6.67%
PURCHASED SERVICE						
Consulting/Professional Fees	21,555	30,605	32,340	33,880	1,540	4.76%
Intra County Purchases	(253)	(253)	847	847	-	0.00%
Snow Removal Contract	13,213	26,197	15,400	16,940	1,540	10.00%
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	34,515	56,548	48,587	51,667	3,080	6.34%
OPERATIONAL						

COUNTY OF HURON

Huronview - Building

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
Miscellaneous Admin.	862	-	500	300	(200)	-40.00%
Staff Training	-	319	-	-	-	0.00%
Building Capital (minor)	-	-	-	91,000	91,000	0.00%
Grounds Maintenance	6,103	17,328	5,500	8,085	2,585	47.00%
Janitorial	-	-	-	-	-	0.00%
Maintenance & Repairs/Building	14,427	34,021	18,480	26,180	7,700	41.67%
Maintenance & Repairs/Painting	-	-	-	-	-	0.00%
Maintenance & Repairs/Electrical	6,998	12,490	10,010	21,560	11,550	115.38%
Maintenance & Repairs/HVAC	-	-	-	-	-	0.00%
Maintenance & Repairs/Plumbing	7,277	10,318	8,470	11,550	3,080	36.36%
Mortgage	-	-	-	-	-	0.00%
Taxes	-	-	-	-	-	0.00%
Utilities/Heat	-	-	-	-	-	0.00%
Utilities/Hydro	-	-	-	-	-	0.00%
Utilities/Water & Sewer	-	-	-	-	-	0.00%
Depreciation - Capital Assets	198,256	204,829	190,000	200,135	10,135	5.33%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	233,924	279,305	232,960	358,810	125,850	54.02%
PROGRAM						
Less Reimbursements	(3,727)	(2,556)	-	-	-	0.00%
Total Program	(3,727)	(2,556)	-	-	-	0.00%
TOTAL EXPENDITURES	584,929	645,843	608,784	743,101	134,317	22.06%
(SURPLUS)/DEFICIT - ACCRUAL	551,473	612,387	575,328	709,645	134,317	23.35%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	551,473	612,387	575,328	709,645	134,317	23.35%

COUNTY OF HURON

Huronview - Dietary

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	23,330	23,330	23,330	23,330	-	0.00%
Total Other Revenue	23,330	23,330	23,330	23,330	-	0.00%
TOTAL REVENUE	23,330	23,330	23,330	23,330	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	323,063	342,440	330,493	337,877	7,384	2.23%
Salaries - Part Time	439,219	425,236	463,273	462,840	(433)	-0.09%
Salaries - Time Off in Lieu Owing	176	-	-	-	-	0.00%
Total Salaries	762,459	767,675	793,766	800,717	6,951	0.88%
BENEFITS						
Statutory Benefits	64,162	61,481	65,117	65,485	368	0.57%
Extended Benefits	35,326	33,938	42,157	39,457	(2,700)	-6.40%
OMERS	58,052	60,113	56,426	61,255	4,829	8.56%
Total Benefits	157,541	155,532	163,700	166,197	2,497	1.53%
Total Salaries and Benefits	919,999	923,208	957,466	966,914	9,448	0.99%
EQUIPMENT						
Equipment Repairs & Maint.	5,237	7,410	5,500	5,500	-	0.00%
Equipment Replacement New (under \$1,000)	678	529	600	725	125	20.83%
Total Equipment	5,915	7,940	6,100	6,225	125	2.05%
PURCHASED SERVICE						
Consulting/Professional Fees	3,026	(1,157)	24,100	24,650	550	2.28%
Total Purchased Service	3,026	(1,157)	24,100	24,650	550	2.28%
OPERATIONAL						
Miscellaneous Admin.	5	74	300	600	300	100.00%
Staff Training	150	156	2,767	2,200	(567)	-20.49%
Total Operational	155	230	3,067	2,800	(267)	-8.71%
PROGRAM						

COUNTY OF HURON**Huronview - Dietary****Budget for the year ending December 31, 2018**

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Replenish Dishes/Cutlery	3,126	4,778	2,000	2,000	-	0.00%
Program Supplies & Costs	31,046	24,410	27,000	27,000	-	0.00%
Less Reimbursements	(2,553)	(1,761)	-	-	-	0.00%
Recovery (Apt)	(8,816)	(7,633)	-	-	-	0.00%
Total Program	22,804	19,793	29,000	29,000	-	0.00%
TOTAL EXPENDITURES	951,898	950,014	1,019,733	1,029,589	9,856	0.97%
(SURPLUS)/DEFICIT - ACCRUAL	928,568	926,684	996,403	1,006,259	9,856	0.99%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	928,568	926,684	996,403	1,006,259	9,856	0.99%

COUNTY OF HURON

Huronview - Laundry

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	107,597	100,940	97,461	99,884	2,423	2.49%
Salaries - Part Time	114,458	105,547	117,575	122,873	5,298	4.51%
Total Salaries	222,055	206,487	215,036	222,757	7,721	3.59%
BENEFITS						
Statutory Benefits	19,934	18,063	18,332	17,997	(335)	-1.83%
Extended Benefits	11,517	8,488	20,222	22,098	1,876	9.28%
OMERS	11,696	14,370	17,975	18,799	824	4.58%
Total Benefits	43,147	40,920	56,529	58,894	2,365	4.18%
Total Salaries and Benefits	265,202	247,407	271,565	281,651	10,086	3.71%
EQUIPMENT						
Equipment Repairs & Maint.	2,579	3,563	1,500	1,500	-	0.00%
Equipment Replacement New (under \$1,000)	3,014	1,774	500	400	(100)	-20.00%
Total Equipment	5,593	5,337	2,000	1,900	(100)	-5.00%
PURCHASED SERVICE						
Total Purchased Service	-	-	-	-	-	0.00%
OPERATIONAL						
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	309	1,333	1,278	1,300	22	1.72%
Total Operational	309	1,333	1,278	1,300	22	1.72%
PROGRAM						
Replenish Bed/Linen	3,747	6,482	7,000	7,000	-	0.00%
Program Supplies & Costs	13,666	14,957	14,000	14,000	-	0.00%
Less Reimbursements	(8,018)	(8,100)	-	-	-	0.00%
Total Program	9,395	13,339	21,000	21,000	-	0.00%
TOTAL EXPENDITURES	280,498	267,416	295,843	305,851	10,008	3.38%
(SURPLUS)/DEFICIT - ACCRUAL	280,498	267,416	295,843	305,851	10,008	3.38%

COUNTY OF HURON

Huronview - Laundry

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	280,498	267,416	295,843	305,851	10,008	3.38%

COUNTY OF HURON

Huronview - General and Administration
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	219,784	207,324	177,824	189,206	11,382	6.40%
Total Provincial Grants	219,784	207,324	177,824	189,206	11,382	6.40%
OTHER REVENUE						
Parking	-	-	-	-	-	0.00%
Resident - Basic	840,180	884,127	838,000	838,000	-	0.00%
Resident - Basic - Private	1,244,585	1,187,364	1,246,000	1,246,000	-	0.00%
Resident - Basic - SemiPrivate	323,915	357,865	320,300	320,300	-	0.00%
Resident - Bed Retention	-	-	-	-	-	0.00%
Resident - Preferred - Private	467,871	463,119	466,800	466,800	-	0.00%
Resident - Pref. Semi-Private	61,839	70,351	61,000	61,000	-	0.00%
Miscellaneous Revenue	2,161	1,894	-	-	-	0.00%
Intra County Recoveries	22,830	22,830	22,830	22,830	-	0.00%
Rent/Lease	-	840	1,500	1,550	50	3.33%
Total Other Revenue	2,963,380	2,988,390	2,956,430	2,956,480	50	0.00%
TOTAL REVENUE	3,183,164	3,195,714	3,134,254	3,145,686	11,432	0.36%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	337,043	336,706	346,901	351,468	4,567	1.32%
Salaries - Part Time	167	-	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	(2)	-	-	-	-	0.00%
Total Salaries	337,208	336,706	346,901	351,468	4,567	1.32%
BENEFITS						
Statutory Benefits	21,706	22,729	22,867	25,625	2,758	12.06%
Extended Benefits	25,336	23,107	23,729	26,262	2,533	10.67%
OMERS	36,231	36,652	37,043	33,899	(3,144)	-8.49%
Total Benefits	83,272	82,488	83,639	85,786	2,147	2.57%
Total Salaries and Benefits	420,480	419,194	430,540	437,254	6,714	1.56%
EQUIPMENT						
Equipment Rentals/Leases	2,789	3,618	4,543	4,466	(77)	-1.69%

COUNTY OF HURON

Huronview - General and Administration
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Repairs & Maint.	3,770	3,320	3,311	3,311	-	0.00%
Equipment Replacement New (under \$1,000)	1,601	1,226	1,694	1,694	-	0.00%
Vehicle Lease & Operation	11,876	10,066	11,100	11,100	-	0.00%
Total Equipment	20,036	18,230	20,648	20,571	(77)	-0.37%
PURCHASED SERVICE						
Audit	3,693	1,906	2,526	2,550	24	0.95%
Consulting/Professional Fees	26,095	17,262	40,811	15,811	(25,000)	-61.26%
Insurance	13,315	6,900	-	-	-	0.00%
Occupational Accident Insurance	61,685	183,699	75,000	95,000	20,000	26.67%
Intra County Purchases	12,915	12,900	12,900	12,900	-	0.00%
Legal Fees	34,333	23,135	34,400	34,400	-	0.00%
Printing (External)	1,247	3,325	4,400	2,400	(2,000)	-45.45%
Total Purchased Service	153,283	249,127	170,037	163,061	(6,976)	-4.10%
OPERATIONAL						
Advertising	1,882	1,715	1,720	1,720	-	0.00%
Associations/Memberships	22,522	922	11,000	11,000	-	0.00%
Bank Charges	400	-	700	700	-	0.00%
Miscellaneous Admin.	1,796	1,550	2,700	2,700	-	0.00%
Office Expense	7,923	4,632	8,750	8,750	-	0.00%
Postage/Courier	2,154	2,350	3,200	3,200	-	0.00%
Staff Training	5,645	14,574	5,100	5,100	-	0.00%
Telecommunications	-	-	-	-	-	0.00%
Travel/Meals	17,677	22,883	15,900	15,900	-	0.00%
Depreciation - Capital Assets	177,489	201,241	221,000	174,513	(46,487)	-21.03%
Total Operational	237,486	249,866	270,070	223,583	(46,487)	-17.21%
PROGRAM						
Employee Related Expense	141	(129)	-	-	-	0.00%
Program Supplies & Costs	-	-	-	-	-	0.00%
Less Reimbursements	(14,498)	(12,702)	(10,000)	(10,000)	-	0.00%
Recovery (Apt)	-	-	-	-	-	0.00%
Total Program	(14,357)	(12,831)	(10,000)	(10,000)	-	0.00%
TOTAL EXPENDITURES	816,929	923,585	881,295	834,469	(46,826)	-5.31%
(SURPLUS)/DEFICIT - ACCRUAL	(2,366,235)	(2,272,128)	(2,252,959)	(2,311,217)	(58,258)	2.59%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%

COUNTY OF HURON**Huronview - General and Administration****Budget for the year ending December 31, 2018**

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(2,366,235)	(2,272,128)	(2,252,959)	(2,311,217)	(58,258)	2.59%

COUNTY OF HURON

Huronview - Facilities

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
EXPENDITURES						
PURCHASED SERVICE						
Insurance	5,097	16,101	23,001	23,200	199	0.87%
Intra County Purchases	-	-	-	-	-	0.00%
Total Purchased Service	5,097	16,101	23,001	23,200	199	0.87%
OPERATIONAL						
Telecommunications	10,760	15,498	13,090	13,090	-	0.00%
Garbage	8,117	8,803	6,468	7,238	770	11.90%
Taxes	-	-	-	-	-	0.00%
Utilities/Heat	55,941	54,691	54,800	54,800	-	0.00%
Utilities/Hydro	179,394	174,486	140,140	154,000	13,860	9.89%
Utilities/Water & Sewer	38,413	44,607	40,810	40,810	-	0.00%
Total Operational	292,624	298,085	255,308	269,938	14,630	5.73%
TOTAL EXPENDITURES	297,722	314,186	278,309	293,138	14,829	5.33%
(SURPLUS)/DEFICIT - ACCRUAL	297,722	314,186	278,309	293,138	14,829	5.33%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	297,722	314,186	278,309	293,138	14,829	5.33%

COUNTY OF HURON

Huronview - Heartland Apartments

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Parking	730	840	783	950	167	21.33%
Miscellaneous Revenue	64,117	63,821	74,533	72,579	(1,954)	-2.62%
Rent/Lease	189,157	192,323	188,890	195,676	6,786	3.59%
Total Other Revenue	254,005	256,984	264,206	269,205	4,999	1.89%
TOTAL REVENUE	254,005	256,984	264,206	269,205	4,999	1.89%
EXPENDITURES						
EQUIPMENT						
Equipment Rentals/Leases	1,357	1,357	1,357	1,334	(23)	-1.69%
Equipment Repairs & Maint.	5,290	5,589	5,589	5,359	(230)	-4.12%
Equipment Replacement New (under \$1,000)	1,311	1,081	1,081	966	(115)	-10.64%
Total Equipment	7,958	8,027	8,027	7,659	(368)	-4.58%
PURCHASED SERVICE						
Audit	620	620	620	-	(620)	-100.00%
Consulting/Professional Fees	14,187	12,234	12,234	12,694	460	3.76%
Insurance	2,431	2,235	2,235	2,300	65	2.91%
Intra County Purchases	126,218	126,218	126,218	126,218	-	0.00%
Legal Fees	-	-	-	-	-	0.00%
Snow Removal Contract	4,600	4,600	4,600	5,060	460	10.00%
Total Purchased Service	148,055	145,907	145,907	146,272	365	0.25%
OPERATIONAL						
Advertising	280	280	280	280	-	0.00%
Office Expense	500	500	500	500	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Rent	-	840	840	840	-	0.00%
Telecommunications	3,910	3,910	3,910	2,400	(1,510)	-38.62%
Travel/Meals	1,000	1,000	1,000	1,000	-	0.00%
Garbage	1,932	1,932	1,932	2,162	230	11.90%
Grounds Maintenance	1,610	1,641	1,641	2,415	774	47.17%
Maintenance & Repairs/Building	5,520	5,520	5,520	7,820	2,300	41.67%
Maintenance & Repairs/Electrical	2,990	2,990	2,990	6,440	3,450	115.38%
Maintenance & Repairs/Plumbing	2,530	2,530	2,530	3,450	920	36.36%
Taxes	12,326	17,157	18,300	18,300	-	0.00%
Utilities/Heat	14,950	16,350	16,350	16,350	-	0.00%
Utilities/Hydro	41,400	41,860	41,860	46,000	4,140	9.89%

COUNTY OF HURON

Huronview - Heartland Apartments

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Utilities/Water & Sewer	12,650	12,190	12,190	12,190	-	0.00%
Depreciation - Capital Assets	88,189	88,189	81,300	88,189	6,889	8.47%
Total Operational	189,787	196,889	191,143	208,336	17,193	8.99%
PROGRAM						
Program Supplies & Costs	24,591	24,591	24,591	24,591	-	0.00%
Recovery (Apt)	(61)	(6)	-	-	-	0.00%
Total Program	24,530	24,585	24,591	24,591	-	0.00%
TOTAL EXPENDITURES	370,330	375,408	369,668	386,858	17,190	4.65%
(SURPLUS)/DEFICIT - ACCRUAL	116,326	118,424	105,462	117,653	12,191	11.56%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	116,326	118,424	105,462	117,653	12,191	11.56%

COUNTY OF HURON
Homes for the Aged - Huronlea
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	2,925,088	3,056,689	2,999,675	3,121,950	122,275	4.08%
Total Provincial Grants	2,925,088	3,056,689	2,999,675	3,121,950	122,275	4.08%
OTHER REVENUE						
Parking	1,060	1,044	1,190	1,180	(10)	-0.84%
Resident - Basic	476,206	524,411	476,000	476,000	-	0.00%
Resident - Basic - Private	544,452	511,958	549,600	549,600	-	0.00%
Resident - Basic - SemiPrivate	257,591	238,909	252,000	252,000	-	0.00%
Resident - Preferred - Private	208,041	206,660	209,700	209,700	-	0.00%
Resident - Pref. Semi-Private	47,971	45,548	46,600	46,600	-	0.00%
Resident - Vet.Prior.AccessBe	-	-	-	-	-	0.00%
Resident - Short Stay	-	-	-	-	-	0.00%
Miscellaneous Revenue	67,019	64,511	67,694	67,391	(303)	-0.45%
Intra County Recoveries	123,865	123,865	123,865	123,865	-	0.00%
Rent/Lease	195,562	198,703	200,352	204,867	4,515	2.25%
Total Other Revenue	1,921,769	1,915,609	1,927,001	1,931,203	4,202	0.22%
TOTAL REVENUE	4,846,857	4,972,298	4,926,676	5,053,153	126,477	2.57%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	1,919,649	1,886,547	1,852,308	1,942,296	89,988	4.86%
Salaries - Part Time	1,988,977	1,977,310	2,163,180	2,183,627	20,447	0.95%
Salaries - Time Off in Lieu Owing	76	-	-	-	-	0.00%
Total Salaries	3,908,701	3,863,857	4,015,488	4,125,923	110,435	2.75%
BENEFITS						
Statutory Benefits	329,210	315,718	313,937	331,849	17,912	5.71%
Extended Benefits	188,591	160,937	190,742	202,584	11,842	6.21%
OMERS	280,285	267,915	268,716	302,604	33,888	12.61%
Total Benefits	798,087	744,570	773,395	837,037	63,642	8.23%
Total Salaries and Benefits	4,706,788	4,608,427	4,788,883	4,962,960	174,077	3.64%
EQUIPMENT						

COUNTY OF HURON

Homes for the Aged - Huronlea

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Rentals/Leases	7,529	7,649	9,000	7,850	(1,150)	-12.78%
Equipment Repairs & Maint.	43,206	43,189	55,362	56,300	938	1.69%
Equipment Replacement New (under \$1,000)	3,773	10,934	7,670	6,800	(870)	-11.34%
Vehicle Lease & Operation	4,747	4,279	2,400	9,500	7,100	295.83%
Total Equipment	59,255	66,051	74,432	80,450	6,018	8.09%
PURCHASED SERVICE						
Audit	4,313	2,526	3,588	2,550	(1,038)	-28.93%
Consulting/Professional Fees	127,378	197,488	114,383	118,532	4,149	3.63%
Insurance	13,287	16,194	16,194	-	(16,194)	-100.00%
Occupational Accident Insurance	37,546	48,459	49,000	49,000	-	0.00%
Intra County Purchases	135,795	133,408	133,666	132,664	(1,002)	-0.75%
Legal Fees	22,160	7,441	9,000	9,000	-	0.00%
Maintenance Contracts	10,420	3,444	3,680	3,700	20	0.54%
Printing (External)	617	2,212	3,200	3,200	-	0.00%
Snow Removal Contract	16,290	10,832	10,200	23,000	12,800	125.49%
Total Purchased Service	367,806	422,003	342,911	341,646	(1,265)	-0.37%
OPERATIONAL						
Advertising	1,662	1,674	1,400	1,400	-	0.00%
Associations/Memberships	6,721	-	8,000	8,000	-	0.00%
Bank Charges	254	-	400	400	-	0.00%
Miscellaneous Admin.	1,419	1,919	3,384	3,400	16	0.47%
Office Expense	3,915	3,779	3,300	3,300	-	0.00%
Postage/Courier	1,086	864	700	800	100	14.29%
Rent	840	840	840	840	-	0.00%
Staff Training	6,677	6,988	11,756	17,150	5,394	45.88%
Telecommunications	12,870	13,433	12,000	12,000	-	0.00%
Travel/Meals	7,649	4,145	9,300	9,200	(100)	-1.08%
Building Capital (minor)	-	-	-	51,000	51,000	0.00%
Garbage	6,179	7,201	5,500	5,500	-	0.00%
Grounds Maintenance	3,898	3,659	5,000	10,500	5,500	110.00%
Maintenance & Repairs/Building	12,591	18,102	14,000	16,000	2,000	14.29%
Maintenance & Repairs/Electrical	5,945	6,618	6,000	6,000	-	0.00%
Maintenance & Repairs/Plumbing	2,410	3,903	4,200	4,200	-	0.00%
Taxes	15,949	19,240	13,700	13,700	-	0.00%
Utilities/Heat	45,584	50,948	52,000	52,000	-	0.00%
Utilities/Hydro	113,617	126,918	112,000	125,000	13,000	11.61%
Utilities/Water & Sewer	58,081	52,273	58,080	52,080	(6,000)	-10.33%
Depreciation - Capital Assets	272,008	294,114	292,560	276,180	(16,380)	-5.60%
Total Operational	579,354	616,618	614,120	668,650	54,530	8.88%

COUNTY OF HURON

Homes for the Aged - Huronlea

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
PROGRAM						
Basic Needs Program	33,160	20,570	26,032	26,000	(32)	-0.12%
Med Dir Reg Fee	21,974	18,820	22,418	22,400	(18)	-0.08%
Medical Supplies	36,481	34,918	29,000	29,000	-	0.00%
High Needs	1,765	2,349	6,500	6,500	-	0.00%
Recreation & Entertainment	1,496	1,189	1,080	1,080	-	0.00%
Replenish Bed/Linen	1,427	7,046	4,000	4,500	500	12.50%
Replenish Dishes/Cutlery	2,663	2,494	3,000	2,500	(500)	-16.67%
Program Supplies & Costs	294,317	290,035	308,502	310,453	1,951	0.63%
Less Reimbursements	(21,205)	(14,704)	(14,900)	(6,800)	8,100	-54.36%
Recovery (Apt)	(4,122)	(3,841)	-	-	-	0.00%
Total Program	367,957	358,875	385,632	395,633	10,001	2.59%
TOTAL EXPENDITURES	6,081,160	6,071,974	6,205,978	6,449,339	243,361	3.92%
(SURPLUS)/DEFICIT - ACCRUAL	1,234,302	1,099,676	1,279,302	1,396,186	116,884	9.14%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(204,100)	(273,900)	(69,800)	34.20%
Add Capital Asset Expenditures	-	-	238,600	272,063	33,463	14.02%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(34,500)	(49,163)	(14,663)	42.50%
TOTAL COUNTY LEVY	1,234,302	1,099,676	1,279,302	1,345,186	65,884	5.15%

COUNTY OF HURON

Huronlea - Nursing and Personal Care Direct
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	2,138,338	2,212,794	2,261,352	2,360,265	98,913	4.37%
Total Provincial Grants	2,138,338	2,212,794	2,261,352	2,360,265	98,913	4.37%
TOTAL REVENUE	2,138,338	2,212,794	2,261,352	2,360,265	98,913	4.37%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	1,011,732	977,785	966,017	1,048,746	82,729	8.56%
Salaries - Part Time	1,306,944	1,337,245	1,448,435	1,452,900	4,465	0.31%
Salaries - Time Off in Lieu Owing	353	-	-	-	-	0.00%
Total Salaries	2,319,028	2,315,030	2,414,452	2,501,646	87,194	3.61%
BENEFITS						
Statutory Benefits	197,907	190,355	191,227	199,831	8,604	4.50%
Extended Benefits	102,851	87,856	97,637	112,454	14,817	15.18%
OMERS	164,361	156,996	156,431	172,221	15,790	10.09%
Total Benefits	465,118	435,208	445,295	484,506	39,211	8.81%
Total Salaries and Benefits	2,784,147	2,750,238	2,859,747	2,986,152	126,405	4.42%
PROGRAM						
Less Reimbursements	(2,134)	1,097	-	-	-	0.00%
Total Program	(2,134)	1,097	-	-	-	0.00%
TOTAL EXPENDITURES	2,782,013	2,751,335	2,859,747	2,986,152	126,405	4.42%
(SURPLUS)/DEFICIT - ACCRUAL	643,675	538,541	598,395	625,887	27,492	4.59%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	643,675	538,541	598,395	625,887	27,492	4.59%

COUNTY OF HURON

Huronlea - Nursing and Personal Care Admin

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	210,182	245,239	161,635	167,036	5,401	3.34%
Total Provincial Grants	210,182	245,239	161,635	167,036	5,401	3.34%
TOTAL REVENUE	210,182	245,239	161,635	167,036	5,401	3.34%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	205,834	206,668	169,487	179,568	10,081	5.95%
Salaries - Part Time	-	-	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	3	-	-	-	-	0.00%
Total Salaries	205,837	206,668	169,487	179,568	10,081	5.95%
BENEFITS						
Statutory Benefits	13,858	14,066	10,653	14,995	4,342	40.76%
Extended Benefits	14,492	13,165	14,637	10,003	(4,634)	-31.66%
OMERS	16,241	18,478	15,006	24,456	9,450	62.97%
Total Benefits	44,591	45,710	40,296	49,454	9,158	22.73%
Total Salaries and Benefits	250,428	252,378	209,783	229,022	19,239	9.17%
EQUIPMENT						
Equipment Repairs & Maint.	13,084	16,263	23,362	23,800	438	1.87%
Equipment Replacement New (under \$1,000)	852	5,561	3,000	3,000	-	0.00%
Total Equipment	13,936	21,824	26,362	26,800	438	1.66%
PURCHASED SERVICE						
Consulting/Professional Fees	6,455	31,295	6,400	7,800	1,400	21.88%
Total Purchased Service	6,455	31,295	6,400	7,800	1,400	21.88%
OPERATIONAL						
Miscellaneous Admin.	283	1,296	1,500	1,500	-	0.00%
Staff Training	2,434	1,025	6,000	10,350	4,350	72.50%
Total Operational	2,717	2,320	7,500	11,850	4,350	58.00%
PROGRAM						

COUNTY OF HURON**Huronlea - Nursing and Personal Care Admin****Budget for the year ending December 31, 2018**

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Basic Needs Program	33,160	20,570	26,032	26,000	(32)	-0.12%
Med Dir Reg Fee	21,974	18,820	22,418	22,400	(18)	-0.08%
Medical Supplies	36,481	34,918	29,000	29,000	-	0.00%
High Needs	1,765	2,349	6,500	6,500	-	0.00%
Less Reimbursements	(6,349)	(4,436)	(3,500)	-	3,500	-100.00%
Total Program	87,031	72,220	80,450	83,900	3,450	4.29%
TOTAL EXPENDITURES	360,567	380,037	330,495	359,372	28,877	8.74%
(SURPLUS)/DEFICIT - ACCRUAL	150,385	134,798	168,860	192,336	23,476	13.90%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	150,385	134,798	168,860	192,336	23,476	13.90%

COUNTY OF HURON

Huronlea - Program and Social Support
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	273,083	278,179	282,263	278,386	(3,877)	-1.37%
Total Provincial Grants	273,083	278,179	282,263	278,386	(3,877)	-1.37%
TOTAL REVENUE	273,083	278,179	282,263	278,386	(3,877)	-1.37%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	85,887	115,498	126,038	118,346	(7,692)	-6.10%
Salaries - Part Time	112,027	70,117	83,839	81,472	(2,367)	-2.82%
Salaries - Time Off in Lieu Owing	2	-	-	-	-	0.00%
Total Salaries	197,916	185,615	209,877	199,818	(10,059)	-4.79%
BENEFITS						
Statutory Benefits	17,199	15,272	15,974	17,353	1,379	8.63%
Extended Benefits	13,984	12,851	13,839	18,633	4,794	34.64%
OMERS	9,439	10,594	14,619	16,465	1,846	12.63%
Total Benefits	40,622	38,717	44,432	52,451	8,019	18.05%
Total Salaries and Benefits	238,538	224,331	254,309	252,269	(2,040)	-0.80%
EQUIPMENT						
Equipment Repairs & Maint.	160	238	400	400	-	0.00%
Equipment Replacement New (under \$1,000)	1,048	-	500	500	-	0.00%
Total Equipment	1,208	238	900	900	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	80,868	76,314	73,000	73,800	800	1.10%
Total Purchased Service	80,868	76,314	73,000	73,800	800	1.10%
OPERATIONAL						
Miscellaneous Admin.	188	-	400	350	(50)	-12.50%
Staff Training	450	61	400	400	-	0.00%
Telecommunications	-	-	-	-	-	0.00%
Travel/Meals	73	59	300	200	(100)	-33.33%
Total Operational	711	120	1,100	950	(150)	-13.64%

COUNTY OF HURON**Huronlea - Program and Social Support****Budget for the year ending December 31, 2018**

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
PROGRAM						
Recreation & Entertainment	1,496	1,189	1,080	1,080	-	0.00%
Program Supplies & Costs	246	1,120	2,700	2,700	-	0.00%
Less Reimbursements	(735)	(466)	-	-	-	0.00%
Total Program	1,007	1,843	3,780	3,780	-	0.00%
TOTAL EXPENDITURES	322,334	302,845	333,089	331,699	(1,390)	-0.42%
(SURPLUS)/DEFICIT - ACCRUAL	49,250	24,666	50,826	53,313	2,487	4.89%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	49,250	24,666	50,826	53,313	2,487	4.89%

COUNTY OF HURON

Huronlea - Raw Food

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	191,595	200,845	194,589	210,240	15,651	8.04%
Total Provincial Grants	191,595	200,845	194,589	210,240	15,651	8.04%
FEDERAL GRANTS						
Total Federal Grants	-	-	-	-	-	0.00%
MUNICIPAL GRANTS & FEES						
Total Municipal Grants & Fees	-	-	-	-	-	0.00%
OTHER REVENUE						
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	191,595	200,845	194,589	210,240	15,651	8.04%
EXPENDITURES						
PROGRAM						
Program Supplies & Costs	219,658	208,967	239,089	239,740	651	0.27%
Less Reimbursements	(2,541)	(2,204)	(6,800)	(6,800)	-	0.00%
Total Program	217,117	206,762	232,289	232,940	651	0.28%
TOTAL EXPENDITURES	217,117	206,762	232,289	232,940	651	0.28%
(SURPLUS)/DEFICIT - ACCRUAL	25,522	5,917	37,700	22,700	(15,000)	-39.79%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	25,522	5,917	37,700	22,700	(15,000)	-39.79%

COUNTY OF HURON

Huronlea - Housekeeping

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	44,249	44,249	44,249	44,249	-	0.00%
Total Other Revenue	44,249	44,249	44,249	44,249	-	0.00%
TOTAL REVENUE	44,249	44,249	44,249	44,249	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	109,946	102,403	97,671	100,103	2,432	2.49%
Salaries - Part Time	182,822	180,453	193,166	202,395	9,229	4.78%
Total Salaries	292,483	282,856	290,837	302,498	11,661	4.01%
BENEFITS						
Statutory Benefits	26,947	23,895	24,523	25,286	763	3.11%
Extended Benefits	13,450	8,758	14,618	14,919	301	2.06%
OMERS	21,870	20,171	16,962	19,892	2,930	17.27%
Total Benefits	62,267	52,824	56,103	60,097	3,994	7.12%
Total Salaries and Benefits	354,750	335,680	346,940	362,595	15,655	4.51%
EQUIPMENT						
Equipment Repairs & Maint.	-	-	500	500	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	400	400	-	0.00%
Total Equipment	-	-	900	900	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	1,255	-	-	-	-	0.00%
Maintenance Contracts	10,420	3,444	3,680	3,700	20	0.54%
Total Purchased Service	11,674	3,444	3,680	3,700	20	0.54%
OPERATIONAL						
Miscellaneous Admin.	281	-	300	300	-	0.00%
Staff Training	-	360	300	300	-	0.00%
Total Operational	281	360	600	600	-	0.00%
PROGRAM						

COUNTY OF HURON

Huronlea - Housekeeping

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Program Supplies & Costs	22,457	28,106	19,500	20,000	500	2.56%
Total Program	22,457	28,106	19,500	20,000	500	2.56%
TOTAL EXPENDITURES	389,162	367,589	371,620	387,795	16,175	4.35%
(SURPLUS)/DEFICIT - ACCRUAL	344,913	323,340	327,371	343,546	16,175	4.94%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	344,913	323,340	327,371	343,546	16,175	4.94%

COUNTY OF HURON

Huronlea - Building

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	33,456	33,456	33,456	33,456	-	0.00%
Total Other Revenue	33,456	33,456	33,456	33,456	-	0.00%
TOTAL REVENUE	33,456	33,456	33,456	33,456	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	139,870	137,906	136,550	141,069	4,519	3.31%
Salaries - Part Time	1,010	3,168	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	3	-	-	-	-	0.00%
Total Salaries	140,883	141,073	136,550	141,069	4,519	3.31%
BENEFITS						
Statutory Benefits	11,053	11,691	10,697	11,781	1,084	10.13%
Extended Benefits	13,622	12,615	13,879	15,204	1,325	9.55%
OMERS	12,854	13,091	13,136	14,039	903	6.87%
Total Benefits	37,529	37,397	37,712	41,024	3,312	8.78%
Total Salaries and Benefits	178,411	178,471	174,262	182,093	7,831	4.49%
EQUIPMENT						
Equipment Rentals/Leases	2,239	2,239	2,345	1,574	(771)	-32.88%
Equipment Repairs & Maint.	14,468	10,074	14,740	14,740	-	0.00%
Equipment Replacement New (under \$1,000)	(136)	3,579	536	536	-	0.00%
Total Equipment	16,570	15,892	17,621	16,850	(771)	-4.38%
PURCHASED SERVICE						
Consulting/Professional Fees	10,490	71,279	9,078	10,385	1,307	14.40%
Intra County Purchases	3,339	944	201	201	-	0.00%
Snow Removal Contract	12,924	7,466	6,834	15,410	8,576	125.49%
Total Purchased Service	26,753	79,689	16,113	25,996	9,883	61.34%
OPERATIONAL						
Miscellaneous Admin.	17	31	134	-	(134)	-100.00%
Staff Training	-	319	-	-	-	0.00%

COUNTY OF HURON

Huronlea - Building

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
Building Capital (minor)	-	-	-	51,000	51,000	0.00%
Grounds Maintenance	2,248	2,009	3,350	7,035	3,685	110.00%
Maintenance & Repairs/Building	9,371	14,882	10,780	12,320	1,540	14.29%
Maintenance & Repairs/Electrical	3,635	4,638	4,020	4,020	-	0.00%
Maintenance & Repairs/HVAC	-	-	-	-	-	0.00%
Maintenance & Repairs/Plumbing	1,024	2,517	2,814	2,814	-	0.00%
Depreciation - Capital Assets	96,568	100,810	84,000	97,974	13,974	16.64%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	112,862	125,206	105,098	175,163	70,065	66.67%
PROGRAM						
Less Reimbursements	(935)	(250)	-	-	-	0.00%
Total Program	(935)	(250)	-	-	-	0.00%
TOTAL EXPENDITURES	333,661	399,008	313,094	400,102	87,008	27.79%
(SURPLUS)/DEFICIT - ACCRUAL	300,205	365,552	279,638	366,646	87,008	31.11%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	300,205	365,552	279,638	366,646	87,008	31.11%

COUNTY OF HURON

Huronlea - Dietary

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	23,330	23,330	23,330	23,330	-	0.00%
Total Other Revenue	23,330	23,330	23,330	23,330	-	0.00%
TOTAL REVENUE	23,330	23,330	23,330	23,330	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	120,609	123,181	101,203	102,254	1,051	1.04%
Salaries - Part Time	341,681	337,774	398,563	411,031	12,468	3.13%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	462,289	460,954	499,766	513,285	13,519	2.71%
BENEFITS						
Statutory Benefits	40,598	38,713	40,940	42,030	1,090	2.66%
Extended Benefits	10,112	9,153	10,063	11,382	1,319	13.11%
OMERS	27,486	23,596	25,265	26,941	1,676	6.63%
Total Benefits	78,197	71,461	76,268	80,353	4,085	5.36%
Total Salaries and Benefits	540,486	532,415	576,034	593,638	17,604	3.06%
EQUIPMENT						
Equipment Repairs & Maint.	3,365	1,727	4,500	4,500	-	0.00%
Equipment Replacement New (under \$1,000)	282	60	360	-	(360)	-100.00%
Total Equipment	3,647	1,787	4,860	4,500	(360)	-7.41%
PURCHASED SERVICE						
Consulting/Professional Fees	2,772	5,288	13,000	13,000	-	0.00%
Total Purchased Service	2,772	5,288	13,000	13,000	-	0.00%
OPERATIONAL						
Miscellaneous Admin.	-	-	100	300	200	200.00%
Staff Training	698	-	1,167	2,200	1,033	88.52%
Total Operational	698	-	1,267	2,500	1,233	97.32%
PROGRAM						

COUNTY OF HURON

Huronlea - Dietary

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
Replenish Dishes/Cutlery	2,663	2,494	3,000	2,500	(500)	-16.67%
Program Supplies & Costs	17,924	18,716	14,700	15,500	800	5.44%
Less Reimbursements	(1,527)	(1,417)	-	-	-	0.00%
Recovery (Apt)	(4,122)	(3,831)	-	-	-	0.00%
Total Program	14,938	15,962	17,700	18,000	300	1.69%
TOTAL EXPENDITURES	562,541	555,453	612,861	631,638	18,777	3.06%
(SURPLUS)/DEFICIT - ACCRUAL	539,211	532,123	589,531	608,308	18,777	3.19%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	539,211	532,123	589,531	608,308	18,777	3.19%

COUNTY OF HURON

Huronlea - Laundry

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	49,486	49,941	48,789	50,008	1,219	2.50%
Salaries - Part Time	44,493	48,554	39,177	35,829	(3,348)	-8.55%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	93,979	98,495	87,966	85,837	(2,129)	-2.42%
BENEFITS						
Statutory Benefits	8,633	8,543	7,455	6,287	(1,168)	-15.67%
Extended Benefits	4,806	4,615	6,110	6,690	580	9.49%
OMERS	6,778	7,028	5,953	6,375	422	7.09%
Total Benefits	20,217	20,186	19,518	19,352	(166)	-0.85%
Total Salaries and Benefits	114,196	118,682	107,484	105,189	(2,295)	-2.14%
EQUIPMENT						
Equipment Repairs & Maint.	1,538	1,727	500	1,000	500	100.00%
Equipment Replacement New (under \$1,000)	421	-	510	-	(510)	-100.00%
Total Equipment	1,958	1,727	1,010	1,000	(10)	-0.99%
OPERATIONAL						
Staff Training	-	-	389	400	11	2.83%
Total Operational	-	-	389	400	11	2.83%
PROGRAM						
Replenish Bed/Linen	1,427	7,046	4,000	4,500	500	12.50%
Program Supplies & Costs	6,719	5,813	5,200	5,200	-	0.00%
Total Program	8,146	12,860	9,200	9,700	500	5.43%
TOTAL EXPENDITURES	124,301	133,268	118,083	116,289	(1,794)	-1.52%
(SURPLUS)/DEFICIT - ACCRUAL	124,301	133,268	118,083	116,289	(1,794)	-1.52%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%

COUNTY OF HURON

Huronlea - Laundry

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	124,301	133,268	118,083	116,289	(1,794)	-1.52%

COUNTY OF HURON

Huronlea - General and Administration

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	111,891	119,632	99,836	106,023	6,187	6.20%
Provincial Prior Year Grants	-	-	-	-	-	0.00%
Total Provincial Grants	111,891	119,632	99,836	106,023	6,187	6.20%
OTHER REVENUE						
Resident - Basic	476,206	524,411	476,000	476,000	-	0.00%
Resident - Basic - Private	544,452	511,958	549,600	549,600	-	0.00%
Resident - Basic - SemiPrivate	257,591	238,909	252,000	252,000	-	0.00%
Resident - Preferred - Private	208,041	206,660	209,700	209,700	-	0.00%
Resident - Pref. Semi-Private	47,971	45,548	46,600	46,600	-	0.00%
Resident - Short Stay	-	-	-	-	-	0.00%
Miscellaneous Revenue	3,673	3,174	-	-	-	0.00%
Intra County Recoveries	22,830	22,830	22,830	22,830	-	0.00%
Rent/Lease	6,840	6,840	8,310	9,666	1,356	16.32%
Total Other Revenue	1,567,606	1,560,330	1,565,040	1,566,396	1,356	0.09%
TOTAL REVENUE	1,679,496	1,679,962	1,664,876	1,672,419	7,543	0.45%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	196,285	173,166	206,553	202,202	(4,351)	-2.11%
Salaries - Part Time	-	-	-	-	-	0.00%
Total Salaries	196,285	173,166	206,553	202,202	(4,351)	-2.11%
BENEFITS						
Statutory Benefits	13,015	13,181	12,468	14,286	1,818	14.58%
Extended Benefits	15,274	11,924	19,959	13,299	(6,660)	-33.37%
OMERS	21,256	17,962	21,344	22,215	871	4.08%
Total Benefits	49,546	43,066	53,771	49,800	(3,971)	-7.39%
Total Salaries and Benefits	245,831	216,232	260,324	252,002	(8,322)	-3.20%
EQUIPMENT						
Equipment Rentals/Leases	2,815	2,440	3,685	3,685	-	0.00%
Equipment Repairs & Maint.	1,979	4,547	2,747	2,747	-	0.00%

COUNTY OF HURON

Huronlea - General and Administration

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Replacement New (under \$1,000)	283	778	1,407	1,407	-	0.00%
Vehicle Lease & Operation	4,747	4,279	2,400	9,500	7,100	295.83%
Total Equipment	9,824	12,043	10,239	17,339	7,100	69.34%
PURCHASED SERVICE						
Audit	3,250	1,464	2,526	2,550	24	0.95%
Consulting/Professional Fees	17,110	6,816	6,409	6,408	(1)	-0.02%
Insurance	7,194	4,200	-	-	-	0.00%
Occupational Accident Insurance	37,546	48,459	49,000	49,000	-	0.00%
Intra County Purchases	5,865	5,865	5,865	5,865	-	0.00%
Insurance Claim	-	-	-	-	-	0.00%
Legal Fees	22,160	7,441	9,000	9,000	-	0.00%
Printing (External)	617	2,212	3,200	3,200	-	0.00%
Total Purchased Service	93,742	76,457	76,000	76,023	23	0.03%
OPERATIONAL						
Advertising	1,562	1,574	1,300	1,300	-	0.00%
Associations/Memberships	6,721	-	8,000	8,000	-	0.00%
Bank Charges	254	-	400	400	-	0.00%
Miscellaneous Admin.	649	592	950	950	-	0.00%
Office Expense	3,415	3,278	2,800	2,800	-	0.00%
Postage/Courier	918	696	532	608	76	14.29%
Receivable Write Off	-	-	-	-	-	0.00%
Staff Training	3,095	5,223	3,500	3,500	-	0.00%
Telecommunications	-	-	-	-	-	0.00%
Travel/Meals	7,076	3,586	8,500	8,500	-	0.00%
Building Capital	-	-	-	-	-	0.00%
Depreciation - Capital Assets	95,997	113,860	143,000	98,762	(44,238)	-30.94%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	119,686	128,811	168,982	124,820	(44,162)	-26.13%
PROGRAM						
Less Reimbursements	(6,983)	(7,028)	(4,600)	-	4,600	-100.00%
Recovery (Apt)	-	-	-	-	-	0.00%
Total Program	(6,983)	(7,028)	(4,600)	-	4,600	-100.00%
OTHER EXPENDITURES						
Reserve/Contingencies	-	-	-	-	-	0.00%
Total Other Expenditures	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	462,101	426,515	510,945	470,184	(40,761)	-7.98%

COUNTY OF HURON

Huronlea - General and Administration

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
(SURPLUS)/DEFICIT - ACCRUAL	(1,217,396)	(1,253,447)	(1,153,931)	(1,202,235)	(48,304)	4.19%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(1,217,396)	(1,253,447)	(1,153,931)	(1,202,235)	(48,304)	4.19%

COUNTY OF HURON

Huronlea - Facilities

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
EXPENDITURES						
EQUIPMENT						
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Insurance	3,698	9,800	14,000	-	(14,000)	-100.00%
Intra County Purchases	-	-	-	-	-	0.00%
Total Purchased Service	3,698	9,800	14,000	-	(14,000)	-100.00%
OPERATIONAL						
Telecommunications	10,470	11,033	9,600	9,600	-	0.00%
Garbage	4,529	5,386	3,685	3,685	-	0.00%
Taxes	-	-	-	-	-	0.00%
Utilities/Heat	28,424	33,788	34,840	34,840	-	0.00%
Utilities/Hydro	76,657	89,958	75,040	83,750	8,710	11.61%
Utilities/Water & Sewer	35,641	33,106	38,914	32,914	(6,000)	-15.42%
Total Operational	155,721	173,271	162,079	164,789	2,710	1.67%
TOTAL EXPENDITURES	159,419	183,071	176,079	164,789	(11,290)	-6.41%
(SURPLUS)/DEFICIT - ACCRUAL	159,419	183,071	176,079	164,789	(11,290)	-6.41%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	159,419	183,071	176,079	164,789	(11,290)	-6.41%

COUNTY OF HURON

Huronlea - Highland Apartments

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Parking	1,060	1,044	1,190	1,180	(10)	-0.84%
Miscellaneous Revenue	63,346	61,337	67,694	67,391	(303)	-0.45%
Rent/Lease	188,722	191,863	192,042	195,201	3,159	1.64%
Total Other Revenue	253,128	254,244	260,926	263,772	2,846	1.09%
TOTAL REVENUE	253,128	254,244	260,926	263,772	2,846	1.09%
EXPENDITURES						
EQUIPMENT						
Equipment Rentals/Leases	2,475	2,970	2,970	2,591	(379)	-12.76%
Equipment Repairs & Maint.	8,613	8,613	8,613	8,613	-	0.00%
Equipment Replacement New (under \$1,000)	1,023	957	957	957	-	0.00%
Total Equipment	12,111	12,540	12,540	12,161	(379)	-3.02%
PURCHASED SERVICE						
Audit	1,062	1,062	1,062	-	(1,062)	-100.00%
Consulting/Professional Fees	8,428	6,496	6,496	7,139	643	9.90%
Insurance	2,396	2,194	2,194	-	(2,194)	-100.00%
Intra County Purchases	126,591	126,599	127,600	126,598	(1,002)	-0.79%
Legal Fees	-	-	-	-	-	0.00%
Snow Removal Contract	3,366	3,366	3,366	7,590	4,224	125.49%
Total Purchased Service	141,843	139,717	140,718	141,327	609	0.43%
OPERATIONAL						
Advertising	100	100	100	100	-	0.00%
Office Expense	500	500	500	500	-	0.00%
Postage/Courier	168	168	168	192	24	14.29%
Rent	840	840	840	840	-	0.00%
Telecommunications	2,400	2,400	2,400	2,400	-	0.00%
Travel/Meals	500	500	500	500	-	0.00%
Garbage	1,650	1,815	1,815	1,815	-	0.00%
Grounds Maintenance	1,650	1,650	1,650	3,465	1,815	110.00%
Maintenance & Repairs/Building	3,220	3,220	3,220	3,680	460	14.29%
Maintenance & Repairs/Electrical	2,310	1,980	1,980	1,980	-	0.00%
Maintenance & Repairs/Plumbing	1,386	1,386	1,386	1,386	-	0.00%
Taxes	15,949	19,240	13,700	13,700	-	0.00%
Utilities/Heat	17,160	17,160	17,160	17,160	-	0.00%
Utilities/Hydro	36,960	36,960	36,960	41,250	4,290	11.61%

COUNTY OF HURON

Huronlea - Highland Apartments

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Utilities/Water & Sewer	22,440	19,166	19,166	19,166	-	0.00%
Depreciation - Capital Assets	79,444	79,444	65,560	79,444	13,884	21.18%
Total Operational	186,677	186,530	167,105	187,578	20,473	12.25%
PROGRAM						
Program Supplies & Costs	27,313	27,313	27,313	27,313	-	0.00%
Recovery (Apt)	-	(10)	-	-	-	0.00%
Total Program	27,313	27,303	27,313	27,313	-	0.00%
TOTAL EXPENDITURES	367,944	366,090	347,676	368,379	20,703	5.95%
(SURPLUS)/DEFICIT - ACCRUAL	114,816	111,847	86,750	104,607	17,857	20.58%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	114,816	111,847	86,750	104,607	17,857	20.58%



COUNTY OF HURON

2018 BUDGET

Social and Property Services

County of Huron

Social and Property Services

2018 Budget Proposal

The Social and Property Services Department offers programs with a number of services on behalf of the Province and the County of Huron as follows:

- Ontario Works: Employment and Financial Assistance
- Pathways (emergency assistance)
- Children's Services: Early Years, Child Care, Best Start Child and Family Centres, Literacy
- Social Housing, Affordable Housing, Homelessness
- Property Services

Social Services Summary

The County contribution to operate Social Services (Ontario Works, Pathways, Child Care, Early Years, and Housing Services) in 2018 is projected to be \$4,151,547. This represents a increase of \$8,117 over 2017, or 0.20%

The total Social Services expenditures for 2018 is \$21,589,338. The Province of Ontario grants total \$14,570,354 (an 18.62% increase year over year), an additional \$732,960 provided by the Federal Government and other revenues which includes rental and lease income of \$1,649,000 anticipated in 2018.

The total number of staff delivering all programs is as follows:

Program	Full Time FTE	Part Time FTE
Ontario Works	15.6	0.6
Children's Services	10.1	3.6
Housing	11.7	1.37
Property Services	9.15	0.9
Total	46.55	6.47

Also included in the budget are the ongoing grid movements for employees. With the increasing funding from the province to manage Children's Services and Housing, the County is able to recover additional funds to provide coordination for the programs being expanded. Additional reporting and data analysis requirements from the province along with significantly more funds to disperse leads to an increase in administrative supports in the department.

Due to the ongoing demand to provide sound and safe infrastructure past the expected life span, and increased supports to the long term care homes for specialized tenders (eg life safety systems) the budget includes the option to increase to two Capital Works Technicians.

1. Ontario Works

Benefits: Between 2010 and 2018, the province is gradually increasing the cost sharing ratios with municipalities to achieve 100% provincial share of the cost of basic financial assistance to

clients in the final year. In 2018 the amount will increase to 100% provincial and zero municipal share for delivering income support and other benefits to eligible clients. The eligibility criteria are set by the province under legislation, and includes such items as the cost of *basic needs* and *basic shelter* and *temporary care allowance*, *special diet* items, *board and lodge* allowances, *personal needs* allowances, *diabetic supplies*, *prosthetic appliances* and *discretionary benefits*, to name a few. Now that the province is fully funding social assistance they are no longer itemized in the County budget.

Employment: *Employee Related Expense* provides services promoting job readiness and placements for clients, counselling, addictions supports and assessments and benefits directly delivered to clients for training, licenses, job searching, safety clothing etc.

Administration for the Ontario Works program remains at 50% covered by each level of government. In 2018 the cost of administering the program will total \$1,685,899 which will be split 50/50 with the province. The majority of these costs (\$1.4 Million) relates to salaries, statutory and extended benefits, and OMERS for the employees providing services to the clients: case managers, eligibility review officers, computer systems support, intensive and volunteer case managers, clerical and supervisory staff. The other large cost to the administration budget is the cost of rent paid to County facilities for the office space required to house the program, at \$65,196 in 2018. With the province's roadmap to fundamentally change the delivery of social services and Ontario Works (OW), leadership is carefully reviewing strategies to maintain a workload balance with all the programs being delivered. The budget has been created to allow for flexibility in deployment between OW, Children's Services and Housing supports as programming needs dictate in the coming years.

Integrated Services: This budget is reflective of three funding sources – Healthy Kids Community Challenge, Community Homelessness Prevention Initiative and Social Assistance Restructuring (NCBS). Delivered by Social Services and Health Unit staff, the latter two sources are consolidated into the Pathways to Self Sufficiency program and provide one-time targeted assistance to low income clients (who are not on social assistance) in the following ways:

- Emergency Shelter
- Dental services
- Vision care
- Prescription medications
- Needle exchanges
- Moving expenses
- Transportation
- Hydro arrears
- Gas arrears
- Rent or mortgage arrears
- Food vouchers
- Breast pump rentals, and more

Additionally, funding may flow to community agencies that have mandates of child poverty or homelessness such as Safe Homes for Youth or the YMCA through the Child and Youth Recreation and Leisure program.

Healthy Kids Community Challenge is a four year community-led initiative (\$175,000 per year), 100% funded by the province and delivered by the Health Unit that will see the development and

implementation of policies, practices and activities based on healthy eating and physical activity themes. The program and funding ends in September, 2018.

2. Children's Services

Child Care services form the largest part of the Children's Services Budget, with anticipated revenues of \$4,769,818. These services are mandated to be provided by the municipality. There are two programs being delivered under the Child Care budget area: one operating to support licensed day cares in the County and the other smaller program of Home Child Care being operated by the County.

The majority of expenditures for the Child Care program are found under the Program purchase of service \$3,847,339 including fee subsidy funds paid on behalf of eligible families for children and flowing to licensed Child Care Centres in the County (including Seaforth Cooperative Children's Centre, Clinton Cooperative Care Centre, West Huron, Relouw, Town of Goderich, Township of North Huron, Municipality of Huron East, etc).

The County utilized a Fee Subsidy Waiting List process in 2017 to address the funding shortfall which did not meet the needs of the community in Huron. In 2017, the province announced additional funding which can be used to address the Fee Subsidy Waiting List, resulting in improved service in 2018 for families.

As well, monthly general operating grants flow to the same centres under miscellaneous programs in the amount of \$1,297,908 in 2018.

The County employees include resource consultants who specialize in early childhood development and support the childcare organizations, along with clerical and supervisory employees.

The remainder of the costs under Child Care services are administrative in nature and include training funds for the employees, travel, telecommunications, etc, shared on a 50/50 basis with the province.

The 2018 budget reflects a carryover from 2017 of \$397,570 in expansion funding and a 2018 allocation of \$662,616. In addition, the province has confirmed Early Learning and Child Care funding (Federal) of \$331,674. These funding allocations will support expansion of child care programs in Huron by addressing fee subsidy and access.

Early Years is a program overseen by the Ministry of Education. There is significant new investment by the province in 2018 and on. The County directly operates the program in Clinton and Exeter areas, and has contracts with the Town of Goderich, Seaforth Cooperative Child Care Centre and North Huron for service delivery in each respective area. Our Best Start Child and Family Centres, co-located with Avon Maitland District School Board (Goderich and Clinton) and the Huron Perth Catholic District School Board (North Huron) are the hubs for Early Years programming, with additional outreach programs being delivered and planned in the community including municipal, faith and service club facilities.

Additional funding comes with the requirement for evidence based decisions involving research and community consultation to determine how the funding will be allocated, as well as accountability to data collection and analysis which ultimately results in detailed reporting back

to the province. The Children's Services budget reflects an increase in FTEs by 1.65. The Federal and Provincial expansion funding has a provision allowing 10% to be used for administrative purposes. As well, the province increased Data Analysis funding to allow for the hiring of a full time FTE. Combined this will cover the cost associated with the increase in FTEs in this service area.

This means in the 2018 budget, \$865,782 has been budgeted to deliver Early Years programming to children in the County. Although the Early Years program is fully funded by the province, note that since the transfer of the Early Years Program from the province to the municipality, the County of Huron has committed up to \$30,000 annually to deliver the program. In addition, rent is paid by the program for the JMB space they occupy of \$22,000.

A distinct funding stream from the Ministry of Child and Youth funded a Literacy Specialist at \$39,244 annually. In 2018 this program has been transferred to the Ministry of Education.

3. Housing Services

The same level of service is anticipated to be provided in 2018 as in previous years. Under revenues the provincial operating grant shows provincial funding in the amount of \$2,091,752 for 2018. This is due to the provincial Community Homeless Prevention Initiative (CHPI) funding being allocated to the Housing Services budget account. The two provincial operating grants in 2018 include Investment in Affordable Housing and CHPI.

Under salaries, the rising costs due to movement through the salary grids and job evaluation, along with the 1.5% anticipated non-union increase comprise part of the costs. Increased social service needs of the individuals utilizing social housing, have been proposed in the budget. The current lower but stable caseload in Ontario Works, creates an excellent opportunity to utilize competent and capable staff from that program to offset some of the pressures faced in supporting tenants. This allows Council the latitude to deploy resources where needed in 2018.

Half of the cost of a Capital Works Technician has been proposed in the Housing budget. This position would attend to the ever increasing technical requirements related to tendering and project management and County asset management. In previous years, we have seen projects delayed due to resource issues, and as the infrastructure ages, necessary repairs are needed on an increasing basis. As the housing buildings are being maintained and not regenerated in the immediate future, it is critical to ensure the safety and integrity of the aging buildings for tenants and reduce the County's liability.

Under Purchased Services in the Housing budget, the life safety systems account captures the monthly and annual testing of the life safety systems in the public housing and the annual sprinkler inspections. This account also captures the expense for monitoring the fire alarm panels in 16 apartment buildings. Overall, purchased services are anticipated to increase \$6,127 in 2018.

The operational amounts are anticipated to decrease 0.68% based on 2017 actual expenditures.

Hydro accounts still are under pressure, and the budget amount has been established as \$404,600 for 2018. Escalating hydro costs contribute to the increased budget costs. Housing and Property Services continue to investigate and participate in energy savings programs with

energy management companies for potential cost savings and have received rebate payments for installing energy efficient equipment.

4. Property Services

Under the Physical Services Consolidated budget, the revenues are derived from Rent/Lease at \$1,678,613. This has not increased for many years and is not keeping up with the rate of inflation.

Under salaries, the department is proposing an additional 0.5 FTE Capital Works Technician (one FTE shared 50/50 with Housing Services). It is anticipated that there will be selected Huronview/Huronlea capital projects facilitated by the position and that in future years this may be a three way split of costs for the position, as capital procurement becomes an even more specialized field. Many of the other employees in Property Services are shared with Housing services and this integration is very beneficial to the County.

In the equipment lines, vehicle lease and operation has been increased slightly for operational costs provided by fleet to maintain the vehicles.

Under Purchased Services, the life safety systems account captures the monthly and annual testing of the life safety systems in the County's municipal properties, including the annual sprinkler inspections. This account also captures the expense for monitoring the fire alarm panels in the buildings. The life safety services are anticipated to increase 15% in 2018; however, the budget amount for electrical maintenance and repairs has been established as a decrease of 16% to offset life safety systems as some life safety expenses had previously been coded to the electrical account.

Under operational expenditures, garbage continues to be under pressure as costs grow for this service. Competitive procurement in 2018 for garbage services for four County departments in an integrated procurement initiative may allow for decreased service costs. Hydro costs are anticipated to increase based on 2017 actual amounts of over \$300,000 for the year.

The budget amount for Janitorial has been established as \$47,436 for 2018. This account captures the costs of the materials used to clean the buildings, and the costs of the contracted cleaning service.

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
AED Unit for Auditorium		Health and Safety	High	Clinton - JMB Auditorium	\$2,500	0	Province
OW computer asset refresh/furniture					\$16,000	8000	Province
Home Child Care Computer refresh		Equipment Update	Medium	Desktop/Laptop	\$2,000		Province
ChildCare Computer refresh/stand up desk		Equipment Update	Medium	Laptop/Desktop	\$7,000		Province
Corridor Improvements	Bldg-Interior	Asset Maintenance		45 Alfred Street, Wingham	\$78,500		TCA
Install Cameras	Equipment	Security		Brussels	\$30,000		TCA
Install Cameras	Equipment	Security		Exeter	\$30,000		TCA
Attic Upgrade	Bldg-Interior	Asset Maintenance		Bayfield	\$74,600		TCA
Install AC in Elevator Machine Room	Bldg-Interior	Asset Maintenance		85 West Street, Goderich	\$10,100		Minor capital
Balcony Upgrades	Bldg-Exterior	Asset Maintenance		Brussels	\$43,200		TCA
Remove critical valves & services out of Confined space	Bldg-Interior	Asset Maintenance		50 Alfred St, Wingham	\$50,500		TCA
Accessible Unit - Phase II	Bldg-Interior	Accessibility		Exeter	\$20,200		Minor capital
Corridor Improvements	Bldg-Interior	Asset Maintenance		250 Picton, Goderich	\$61,700		TCA
Replace Furnaces (25)	Bldg-Mech	Energy Efficiency		A02E	\$61,700		TCA
Repair Sidewalk/Curbs	Bldg-Exterior	Health and Safety		135 James St, Clinton	\$13,500		Minor capital
Repair Sidewalks	Bldg-Exterior	Health and Safety		134 King St, Clinton	\$7,300		Minor capital
Generator/Electrical Upgrade	Equipment	Asset Maintenance		134 King St, Clinton	\$117,800		TCA
Lounge Improvements	Bldg-Interior	Asset Maintenance		85 West, 34 John, 50 Market	\$37,000		Minor capital
Corridor Improvements-Phase II	Bldg-Interior	Asset Maintenance		Zurich & Blyth	\$11,200		Minor capital
Fridge/Stove Replacement	Equipment	Asset Maintenance		Multi-use Buildings	\$29,200		TCA
Corridor Improvements - Phase II	Bldg-Interior	Asset Maintenance		Brussels	\$24,700		Minor capital
Replace Main Electrical Disconnect	Bldg-Interior	Asset Maintenance		Bayfield	\$7,300		Minor capital
Transformer Pole Replacement	Bldg-Exterior	Asset Maintenance		Bayfield	\$7,300		Minor capital
Backflow Preventer Installation	Bldg-Interior	Asset Maintenance		Brussels	\$7,300		Minor capital
Fence Replacement	Bldg-Exterior	Asset Maintenance		John Street, Clinton	\$34,800		TCA
Emergency Light Replacement	Bldg-Interior	Health and Safety		King St & James St, Clinton	\$4,000		Minor capital
Vacuum Replacement	Equipment	Asset Maintenance			\$1,200		TCA
Roof/Side Dormer Replacement	Bldg-Exterior	Asset Maintenance		149 Cambridge, Goderich	\$15,700		Minor capital
Driveway Replacement	Bldg-Exterior	Asset Maintenance		Cambridge Street, Goderich	\$27,000		TCA
Computer Refresh (2)	Equipment				\$4,700		TCA
Lower Air Make Up Unit	Bldg-Mech	Energy Efficiency		299 Queen Street, Blyth	\$5,000		Minor capital
DWH Boiler Replacement	Bldg-Mech	Energy Efficiency		85 West Street, Goderich	11,200		Minor capital
Upgrade Stairway Lights to LED (2017 CF - requires additional funds)				Multi-use Buildings	3,240		Minor capital
CARRY FORWARD FROM 2017							
Install BAS-Electric Heat Management System \$36,000				Zurich	36,000	36,000	Carryforward
Install BAS-Electric Heat Management System \$47,000				Brussels	47,000	47,000	Carryforward
Refurbish 3 lounges \$28,000				Brussels, Exeter, Bayfield	28,000	28,000	Carryforward
Upgrade Stairway Lights to LED \$31,240				Multi-use Buildings	28,000	28,000	Carryforward
Fully Accessible Unit \$41,176				102-134 Sanders, Exeter	41,176	41,176	Carryforward
Professional Fees for grants \$22,500					22,500	22,500	Carryforward
er Upgrades/Corridor Improvements (SHIP) \$127,200				Brussels	127,200	127,200	SHIP - Carryforward
erator Installation & Electrical Upgrades (SHIP) \$93,208				34 John St, Seaforth	93,208	93,208	SHIP - Carryforward
New Stoves (SHIP) \$5,452				50 Alfred St, Wingham	5,452	5,452	SHIP - Carryforward
Replace Hot Water Tanks \$21,500				134 King St & 34 John St	21,500	21,500	Carryforward
Corridor Improvements \$51,000				A17C, Blyth, Zurich	51,000	51,000	Carryforward
TOTAL CAPITAL FUNDING REQUEST					1,358,476	509,036	
TOTAL Tangible Capital Assets (TCA Set up as Asset)					1,173,436		
TOTAL Minor Capital (operating)					185,040		
LESS: DEPRECIATION					(698,329)		
NET CAPITAL FUNDING REQUIREMENTS					660,147		

Approved Carryforward \$275,176

SHIP FUNDING Carryforward \$225,860

Net Capital \$857,440

1,173,436

(44,600)

COUNTY OF HURON

Social Services - Summary

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	11,103,126	11,646,649	12,283,399	14,570,354	2,286,955	18.62%
Provincial Project Grants	165,074	-	-	-	-	0.00%
Provincial Prior Year Grants	-	-	-	-	-	0.00%
Total Provincial Grants	11,268,200	11,646,649	12,283,399	14,570,354	2,286,955	18.62%
FEDERAL GRANTS						
Federal Other Grants	785,252	737,418	737,418	732,960	(4,458)	-0.60%
Total Federal Grants	785,252	737,418	737,418	732,960	(4,458)	-0.60%
OTHER REVENUE						
Fees/Licenses	581,456	540,855	575,000	581,408	6,408	1.11%
Miscellaneous Revenue	220,052	57,077	478,900	54,000	(424,900)	-88.72%
Investment Income	-	-	-	-	-	0.00%
Intra County Recoveries	50,000	50,000	50,000	50,000	-	0.00%
Rent/Lease	1,623,272	1,615,645	1,643,900	1,649,000	5,100	0.31%
Third Party Recoveries	7,362	7,704	-	-	-	0.00%
Total Other Revenue	2,482,142	2,271,280	2,747,800	2,334,408	(413,392)	-15.04%
TOTAL REVENUE	14,535,594	14,655,347	15,768,617	17,637,722	1,869,105	11.85%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	2,329,352	2,232,614	2,407,598	2,538,315	130,717	5.43%
Salaries - Part Time	328,861	295,248	334,066	342,057	7,991	2.39%
Total Salaries	2,658,440	2,527,862	2,741,664	2,880,372	138,708	5.06%
BENEFITS						
Statutory Benefits	199,799	196,354	206,405	210,602	4,197	2.03%

COUNTY OF HURON

Social Services - Summary

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
Extended Benefits	199,418	196,614	215,540	219,827	4,287	1.99%
OMERS	249,893	243,968	262,981	279,870	16,889	6.42%
Total Benefits	649,110	636,936	684,926	710,299	25,373	3.70%
Total Salaries and Benefits	3,307,550	3,164,798	3,426,590	3,590,671	164,081	4.79%
EQUIPMENT						
Equipment Rentals/Leases	8,169	5,721	7,300	7,800	500	6.85%
Equipment Repairs & Maint.	10,278	20,533	10,000	14,400	4,400	44.00%
Equipment Replacement New (under \$1,000)	3,732	15,408	15,000	14,000	(1,000)	-6.67%
Vehicle Lease & Operation	19,581	22,519	31,000	32,000	1,000	3.23%
Small Tools/Equipment	1,222	1,214	1,700	1,200	(500)	-29.41%
Total Equipment	42,983	65,395	65,000	69,400	4,400	6.77%
PURCHASED SERVICE						
Audit	7,647	8,661	8,661	8,890	229	2.64%
Consulting/Professional Fees	69,794	42,814	51,000	43,536	(7,464)	-14.64%
Insurance	91,984	91,366	92,990	94,200	1,210	1.30%
Occupational Accident Insurance	4,500	4,347	6,000	6,000	-	0.00%
Intra County Purchases	152,678	158,430	148,057	135,557	(12,500)	-8.44%
Legal Fees	15,167	11,150	3,500	3,000	(500)	-14.29%
Maintenance Contracts	7,860	11,465	9,600	9,708	108	1.13%
Printing (External)	1,394	3,242	-	4,000	4,000	0.00%
Life Safety Systems	50,669	53,228	39,400	49,000	9,600	24.37%
Snow Removal Contract	68,609	45,896	63,000	61,000	(2,000)	-3.17%
Miscellaneous Services	-	102	-	-	-	0.00%
Total Purchased Service	470,302	430,701	422,208	414,891	(7,317)	-1.73%
OPERATIONAL						
Advertising	11,377	9,360	4,950	24,900	19,950	403.03%
Associations/Memberships	14,564	13,057	13,825	14,075	250	1.81%
Bank Charges	5,572	2,573	6,300	6,300	-	0.00%
Conventions/Conferences	3,762	3,960	5,000	5,000	-	0.00%
Miscellaneous Admin.	6,874	16,963	5,300	1,468	(3,832)	-72.30%

COUNTY OF HURON

Social Services - Summary

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
Office Expense	38,039	35,304	36,200	36,600	400	1.10%
Postage/Courier	13,092	12,399	12,590	11,500	(1,090)	-8.66%
Publications & Subscriptions	1,491	1,704	1,275	1,275	-	0.00%
Receivable Write Off	28,666	-	23,600	23,500	(100)	-0.42%
Rent	115,718	115,796	115,796	115,796	-	0.00%
Staff Training	38,348	57,697	49,550	69,718	20,168	40.70%
Telecommunications	34,828	41,982	40,800	42,200	1,400	3.43%
Travel/Meals	44,303	44,269	46,650	52,900	6,250	13.40%
Building Capital (Minor)	-	-	-	185,040	185,040	0.00%
Debenture Payments	351,673	320,291	320,291	320,291	-	0.00%
Garbage	35,773	43,182	36,000	37,000	1,000	2.78%
Grounds Maintenance	40,324	33,225	27,000	23,400	(3,600)	-13.33%
Janitorial	149,353	140,785	140,000	142,000	2,000	1.43%
Maintenance & Repairs/Building	119,310	83,894	132,000	108,000	(24,000)	-18.18%
Maintenance & Repairs/Painting	83,162	52,876	64,400	64,000	(400)	-0.62%
Maintenance & Repairs/Electrical	25,775	5,904	29,000	18,000	(11,000)	-37.93%
Maintenance & Repairs/HVAC	18,146	5,672	7,000	8,000	1,000	14.29%
Maintenance & Repairs/Plumbing	45,426	38,447	30,000	33,000	3,000	10.00%
Taxes	440,423	376,162	416,000	420,000	4,000	0.96%
Utilities/Heat	51,099	63,047	84,100	85,500	1,400	1.66%
Utilities/Hydro	347,967	299,728	394,500	404,600	10,100	2.56%
Utilities/Water & Sewer	207,696	202,548	199,000	206,000	7,000	3.52%
Depreciation - Capital Assets	674,699	696,320	698,419	698,329	(90)	-0.01%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	2,947,461	2,717,144	2,939,546	3,158,392	218,846	7.44%
PROGRAM						
Evictions	1,426	2,216	1,370	1,800	430	31.39%
Tribunals	3,230	2,310	3,340	3,340	-	0.00%
Special Events	36,563	22,772	39,600	44,800	5,200	13.13%
Advanced Age Item	-	455	-	-	-	0.00%
Basic Needs Program	1,978,741	2,023,792	4,890,000	4,681,000	(209,000)	-4.27%
Basic Shelter Program	2,241,327	2,207,149	-	-	-	0.00%
Dental Services	67,714	28,700	60,000	30,000	(30,000)	-50.00%
Diabetic Supplies	-	-	-	-	-	0.00%

COUNTY OF HURON

Social Services - Summary

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Medical Supplies	13,080	10,995	7,000	5,000	(2,000)	-28.57%
Personal Needs	7,464	3,439	-	-	-	0.00%
Winter Clothing and Uniforms	487	3,779	1,700	1,700	-	0.00%
CHPI-Emergency Shelter Solutions	1,067	101,897	75,000	49,553	(25,447)	-33.93%
CHPI-Housing w/ Related Supports	230,709	267,687	211,844	284,000	72,156	34.06%
CHPI-Other Services and Supports	263	18,000	-	15,000	15,000	0.00%
CHPI-Homelessness Prevention	30,000	-	177,255	145,000	(32,255)	-18.20%
Provincial Benefits	72,347	55,982	84,300	55,000	(29,300)	-34.76%
Board & Lodging	44,949	49,758	-	-	-	0.00%
Board Allowance	8,624	8,719	-	-	-	0.00%
Child Care Formal	166,713	194,369	80,000	90,000	10,000	12.50%
Child Care Informal	11,500	8,906	20,000	15,000	(5,000)	-25.00%
Employee Related Expense	382,586	345,101	316,793	459,374	142,581	45.01%
Employee Start Up	19,897	19,907	-	-	-	0.00%
Foster Children	237,733	246,409	-	-	-	0.00%
Funeral & Burial Expense	(1,378)	1,967	10,000	10,000	-	0.00%
Medical Transportation	195,977	222,703	245,500	265,000	19,500	7.94%
NCBS Savings	124,876	-	140,000	-	(140,000)	-100.00%
Pay Equity	26,998	27,002	26,998	26,998	-	0.00%
Purchase of Service	2,552,569	2,186,841	2,476,997	3,844,383	1,367,386	55.20%
Rent Supplement Subsidy	1,468,850	1,994,260	2,251,470	2,420,425	168,955	7.50%
Special Diet	103,075	88,145	-	-	-	0.00%
Special Needs Resources	92,305	32,483	59,389	60,000	611	1.03%
Wage Subsidy - Non-Profit	503,877	595,538	598,816	625,000	26,184	4.37%
Wage Improvement	56,797	56,513	48,000	60,000	12,000	25.00%
Miscellaneous Program	1,614,970	1,467,182	1,336,111	1,597,908	261,797	19.59%
Program Overhead	35,719	-	-	-	-	0.00%
Program Supplies & Costs	77,127	114,721	115,785	158,703	42,918	37.07%
Promotion/Public Relations	25,992	26,488	87,719	27,000	(60,719)	-69.22%
Less GWA Recovery	(192,125)	(135,872)	(226,000)	(150,000)	76,000	-33.63%
Less Income	(412,142)	(310,416)	(430,000)	(325,000)	105,000	-24.42%
Less Reimbursements	(173,541)	(99,881)	(188,000)	(125,000)	63,000	-33.51%
Less Repayments	(6,136)	(21,766)	(6,000)	(20,000)	(14,000)	233.33%
Total Program	11,731,057	11,874,880	12,514,987	14,355,984	1,840,997	14.71%

COUNTY OF HURON**Social Services - Summary**

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL EXPENDITURES	18,499,352	18,252,917	19,368,331	21,589,338	2,221,007	11.47%
(SURPLUS)/DEFICIT - ACCRUAL	3,963,758	3,597,570	3,599,714	3,951,616	351,902	9.78%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(698,419)	(698,329)	90	-0.01%
Add Capital Asset Expenditures			1,386,525	1,173,436	(213,089)	-15.37%
Add Future Sustainability			35,000	-	(35,000)	-100.00%
Less: Transfer from accumulated surplus			(179,390)	(275,176)	(95,786)	53.40%
TOTAL COUNTY LEVY	3,963,758	3,597,570	4,143,430	4,151,547	8,117	0.20%

COUNTY OF HURON

Early Years - Summary

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	533,274	521,977	634,602	810,782	176,180	27.76%
Total Provincial Grants	533,274	521,977	634,602	810,782	176,180	27.76%
OTHER REVENUE						
Intra County Recoveries	25,000	25,000	25,000	25,000	-	0.00%
Third Party Recoveries	5,617	-	-	-	-	0.00%
Total Other Revenue	30,617	25,000	25,000	25,000	-	0.00%
TOTAL REVENUE	563,891	546,977	659,602	835,782	176,180	26.71%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	208,054	161,138	175,284	201,938	26,654	15.21%
Salaries - Part Time	27,794	25,296	32,816	33,167	351	1.07%
Total Salaries	235,848	186,434	208,100	235,105	27,005	12.98%
BENEFITS						
Statutory Benefits	19,300	15,357	17,379	19,630	2,251	12.95%
Extended Benefits	20,910	16,560	17,051	19,630	2,579	15.13%
OMERS	19,494	15,243	15,426	18,927	3,501	22.70%
Total Benefits	59,704	47,160	49,856	58,187	8,331	16.71%
Total Salaries and Benefits	295,552	233,594	257,956	293,292	35,336	13.70%
EQUIPMENT						
Equipment Rentals/Leases	1,043	808	1,000	1,000	-	0.00%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	82	-	-	-	-	0.00%
Total Equipment	1,124	808	1,000	1,000	-	0.00%
PURCHASED SERVICE						
Insurance	1,129	1,152	1,152	1,200	48	4.17%
Total Purchased Service	26,129	26,152	26,152	26,200	48	0.18%
OPERATIONAL						

COUNTY OF HURON

Early Years - Summary

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Advertising	913	312	750	20,000	19,250	2566.67%
Associations/Memberships	908	1,101	1,200	2,000	800	66.67%
Office Expense	3,485	4,894	3,200	4,000	800	25.00%
Postage/Courier	1,673	1,375	2,000	1,200	(800)	-40.00%
Rent	22,000	22,000	22,000	22,000	-	0.00%
Staff Training	911	1,708	2,500	20,000	17,500	700.00%
Telecommunications	2,619	3,416	3,000	3,500	500	16.67%
Travel/Meals	6,082	6,654	6,750	7,500	750	11.11%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Total Operational	38,592	41,460	41,400	80,200	38,800	93.72%
PROGRAM						
Purchase of Service	208,188	210,881	267,409	425,090	157,681	58.97%
Program Supplies & Costs	6,616	12,505	6,785	15,000	8,215	121.08%
Promotion/Public Relations	19,471	24,824	87,719	25,000	(62,719)	-71.50%
Total Program	234,275	248,211	361,913	465,090	103,177	28.51%
TOTAL EXPENDITURES	595,672	550,224	688,421	865,782	177,361	25.76%
(SURPLUS)/DEFICIT - ACCRUAL	31,781	3,247	28,819	30,000	1,181	4.10%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	31,781	3,247	28,819	30,000	1,181	4.10%

COUNTY OF HURON

Child Care - Summary

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	4,051,049	4,034,976	3,863,726	5,555,270	1,691,544	43.78%
Total Provincial Grants	4,216,123	4,034,976	3,863,726	5,555,270	1,691,544	43.78%
OTHER REVENUE						
Fees/Licenses	581,456	540,855	575,000	581,408	6,408	1.11%
Transfer from Capital Reserves	-	-	-	-	-	0.00%
Intra County Recoveries	25,000	25,000	25,000	25,000	-	0.00%
Third Party Recoveries	1,375	7,559	-	-	-	0.00%
Total Other Revenue	625,526	573,414	600,000	606,408	6,408	1.07%
TOTAL REVENUE	4,841,649	4,608,390	4,463,726	6,161,678	1,697,952	38.04%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	295,712	315,308	350,479	426,091	75,612	21.57%
Salaries - Part Time	192,254	195,243	196,036	218,617	22,581	11.52%
Total Salaries	487,966	510,551	546,515	644,708	98,193	17.97%
BENEFITS						
Statutory Benefits	40,001	41,077	43,837	50,433	6,596	15.05%
Extended Benefits	26,624	28,500	32,506	39,211	6,705	20.63%
OMERS	46,784	47,156	52,461	62,897	10,436	19.89%
Total Benefits	113,409	116,733	128,804	152,541	23,737	18.43%
Total Salaries and Benefits	601,375	627,284	675,319	797,249	121,930	18.06%
EQUIPMENT						
Equipment Rentals/Leases	775	808	1,000	1,000	-	0.00%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	1,056	3,000	2,000	(1,000)	-33.33%
Total Equipment	775	1,864	4,000	3,000	(1,000)	-25.00%
PURCHASED SERVICE						
Audit	1,939	2,196	2,196	2,250	54	2.46%
Consulting/Professional Fees	19,996	23,995	20,000	30,000	10,000	50.00%

COUNTY OF HURON

Child Care - Summary

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Insurance	3,374	3,344	3,344	3,400	56	1.67%
Intra County Purchases	4,637	4,632	4,632	4,632	-	0.00%
Total Purchased Service	29,946	34,167	30,172	40,282	10,110	33.51%
OPERATIONAL						
Advertising	382	1,154	2,000	2,000	-	0.00%
Associations/Memberships	1,967	2,617	3,225	2,250	(975)	-30.23%
Office Expense	3,717	4,525	4,400	4,000	(400)	-9.09%
Postage/Courier	1,785	1,537	1,500	1,500	-	0.00%
Rent	19,300	19,300	19,300	19,300	-	0.00%
Staff Training	12,204	33,516	23,500	27,218	3,718	15.82%
Telecommunications	7,011	8,726	7,500	8,500	1,000	13.33%
Travel/Meals	23,118	22,880	27,000	27,000	-	0.00%
Depreciation - Capital Assets	5,722	5,424	6,855	6,855	-	0.00%
Total Operational	75,206	115,880	95,280	98,623	3,343	3.51%
PROGRAM						
Special Events	36,563	22,772	39,600	35,000	(4,600)	-11.62%
Child Care Formal	166,713	194,369	80,000	90,000	10,000	12.50%
Child Care Informal	11,500	8,906	20,000	15,000	(5,000)	-25.00%
Pay Equity	26,998	27,002	26,998	26,998	-	0.00%
Purchase of Service	2,326,104	1,925,571	2,194,588	3,384,293	1,189,705	54.21%
Special Needs Resources	92,305	32,483	59,389	60,000	611	1.03%
Miscellaneous Program	1,254,384	1,263,932	960,011	1,297,908	337,897	35.20%
Program Overhead	35,719	-	-	-	-	0.00%
Program Supplies & Costs	8,782	5,632	9,000	8,953	(47)	-0.52%
Total Program	4,519,743	4,132,718	4,036,402	5,603,152	1,566,750	38.82%
TOTAL EXPENDITURES	5,227,045	4,911,913	4,841,173	6,542,306	1,701,133	35.14%
(SURPLUS)/DEFICIT - ACCRUAL	385,396	303,524	377,447	380,628	3,181	0.84%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	385,396	303,524	377,447	380,628	3,181	0.84%

COUNTY OF HURON

Housing - Summary

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	794,740	1,353,779	2,075,496	2,091,752	16,256	0.78%
Total Provincial Grants	794,740	1,353,779	2,075,496	2,091,752	16,256	0.78%
FEDERAL GRANTS						
Federal Other Grants	785,252	737,418	737,418	732,960	(4,458)	-0.60%
Total Federal Grants	785,252	737,418	737,418	732,960	(4,458)	-0.60%
OTHER REVENUE						
Miscellaneous Revenue	77,481	57,077	53,900	54,000	100	0.19%
Rent/Lease	1,623,272	1,615,645	1,643,900	1,649,000	5,100	0.31%
Total Other Revenue	1,700,753	1,672,721	1,697,800	1,703,000	5,200	0.31%
TOTAL REVENUE	3,280,745	3,763,918	4,510,714	4,527,712	16,998	0.38%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	613,928	649,137	682,017	782,096	100,079	14.67%
Salaries - Part Time	72,834	30,779	65,125	48,075	(17,050)	-26.18%
Total Salaries	686,762	679,916	747,142	830,171	83,029	11.11%
BENEFITS						
Statutory Benefits	53,115	53,193	56,425	57,773	1,348	2.39%
Extended Benefits	53,885	56,639	66,029	68,495	2,466	3.73%
OMERS	61,576	65,606	70,772	79,082	8,310	11.74%
Total Benefits	168,575	175,437	193,226	205,350	12,124	6.27%
Total Salaries and Benefits	855,337	855,353	940,368	1,035,521	95,153	10.12%
EQUIPMENT						
Equipment Rentals/Leases	1,366	1,700	1,600	1,600	-	0.00%
Equipment Repairs & Maint.	10,038	20,533	10,000	14,400	4,400	44.00%
Equipment Replacement New (under \$1,000)	3,650	4,752	7,000	7,000	-	0.00%
Vehicle Lease & Operation	19,581	22,519	31,000	32,000	1,000	3.23%
Small Tools/Equipment	1,222	1,214	1,700	1,200	(500)	-29.41%
Total Equipment	35,858	50,718	51,300	56,200	4,900	9.55%

COUNTY OF HURON

Housing - Summary

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
PURCHASED SERVICE						
Audit	1,711	1,938	1,938	1,990	52	2.68%
Consulting/Professional Fees	13,868	15,768	9,000	10,036	1,036	11.51%
Insurance	79,592	78,820	80,444	81,500	1,056	1.31%
Intra County Purchases	25,681	25,098	24,725	24,725	-	0.00%
Legal Fees	4,706	10,711	3,500	3,000	(500)	-14.29%
Maintenance Contracts	7,860	11,465	9,600	9,708	108	1.13%
Life Safety Systems	50,669	53,228	39,400	49,000	9,600	24.37%
Snow Removal Contract	68,609	45,896	63,000	61,000	(2,000)	-3.17%
Miscellaneous Services	-	102	-	-	-	0.00%
Total Purchased Service	252,695	243,026	231,607	240,959	9,352	4.04%
OPERATIONAL						
Advertising	1,754	1,727	1,700	1,900	200	11.76%
Associations/Memberships	3,495	4,082	4,900	5,325	425	8.67%
Bank Charges	2,843	2,573	2,300	2,300	-	0.00%
Conventions/Conferences	3,762	3,504	5,000	5,000	-	0.00%
Miscellaneous Admin.	6,874	763	5,300	1,468	(3,832)	-72.30%
Office Expense	10,857	6,139	6,600	6,600	-	0.00%
Postage/Courier	1,725	1,392	1,590	1,300	(290)	-18.24%
Publications & Subscriptions	1,219	1,578	900	900	-	0.00%
Receivable Write Off	28,666	-	23,600	23,500	(100)	-0.42%
Rent	9,222	9,300	9,300	9,300	-	0.00%
Staff Training	5,887	10,113	10,800	6,500	(4,300)	-39.81%
Telecommunications	18,322	22,376	23,300	23,200	(100)	-0.43%
Travel/Meals	2,851	1,586	2,900	2,400	(500)	-17.24%
Building Capital (Minor)	-	-	-	185,040	185,040	0.00%
Debenture Payments	351,673	320,291	320,291	320,291	-	0.00%
Garbage	35,773	43,182	36,000	37,000	1,000	2.78%
Grounds Maintenance	40,324	33,225	27,000	23,400	(3,600)	-13.33%
Janitorial	149,353	140,785	140,000	142,000	2,000	1.43%
Maintenance & Repairs/Building	119,310	83,894	132,000	108,000	(24,000)	-18.18%
Maintenance & Repairs/Painting	83,162	52,876	64,400	64,000	(400)	-0.62%
Maintenance & Repairs/Electrical	25,775	5,904	29,000	18,000	(11,000)	-37.93%
Maintenance & Repairs/HVAC	18,146	5,672	7,000	8,000	1,000	14.29%
Maintenance & Repairs/Plumbing	45,426	38,447	30,000	33,000	3,000	10.00%
Mortgage	-	-	-	-	-	0.00%
Taxes	440,423	376,162	416,000	420,000	4,000	0.96%
Utilities/Heat	51,099	63,047	84,100	85,500	1,400	1.66%
Utilities/Hydro	347,967	299,728	394,500	404,600	10,100	2.56%
Utilities/Water & Sewer	207,696	202,548	199,000	206,000	7,000	3.52%

COUNTY OF HURON

Housing - Summary

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
Depreciation - Capital Assets	639,520	664,211	660,905	660,905	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	2,653,124	2,395,107	2,638,386	2,805,429	167,043	6.33%
PROGRAM						
Evictions	1,426	2,216	1,370	1,800	430	31.39%
Tribunals	3,230	2,310	3,340	3,340	-	0.00%
Winter Clothing and Uniforms	487	3,779	1,700	1,700	-	0.00%
CHPI-Emergency Shelter Solutions	1,067	101,897	75,000	49,553	(25,447)	-33.93%
CHPI-Housing w/ Related Supports	230,709	267,687	211,844	284,000	72,156	34.06%
CHPI-Other Services and Supports	263	18,000	-	15,000	15,000	0.00%
CHPI-Homelessness Prevention	30,000	-	177,255	145,000	(32,255)	-18.20%
Rent Supplement Subsidy	1,468,850	1,994,260	2,251,470	2,420,425	168,955	7.50%
Miscellaneous Program	259	-	100	-	(100)	-100.00%
Total Program	1,736,291	2,390,150	2,722,079	2,920,818	198,739	7.30%
TOTAL EXPENDITURES	5,533,305	5,934,353	6,583,740	7,058,927	475,187	7.22%
(SURPLUS)/DEFICIT - ACCRUAL	2,252,561	2,170,435	2,073,026	2,531,215	458,189	22.10%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	2,252,561	2,170,435	2,073,026	2,531,215	458,189	22.10%

COUNTY OF HURON

Social Services - General Welfare

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	5,035,132	5,157,028	5,377,352	5,423,663	46,311	0.86%
Provincial Project Grants	-	-	-	-	-	0.00%
Provincial ODSP Grant	-	-	-	-	-	0.00%
Total Provincial Grants	5,035,132	5,157,028	5,377,352	5,423,663	46,311	0.86%
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	371	145	-	-	-	0.00%
Total Other Revenue	371	145	-	-	-	0.00%
TOTAL REVENUE	5,035,503	5,157,173	5,377,352	5,423,663	46,311	0.86%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	1,211,658	1,107,031	1,199,818	1,128,190	(71,628)	-5.97%
Salaries - Part Time	35,978	43,930	40,089	42,198	2,109	5.26%
Salaries - Time Off in Lieu Owing	228	-	-	-	-	0.00%
Total Salaries	1,247,864	1,150,961	1,239,907	1,170,388	(69,519)	-5.61%
BENEFITS						
Statutory Benefits	87,384	86,726	88,764	82,766	(5,998)	-6.76%
Extended Benefits	98,000	94,916	99,954	92,491	(7,463)	-7.47%
OMERS	122,039	115,963	124,322	118,964	(5,358)	-4.31%
Total Benefits	307,422	297,606	313,040	294,221	(18,819)	-6.01%
Total Salaries and Benefits	1,555,286	1,448,567	1,552,947	1,464,609	(88,338)	-5.69%
EQUIPMENT						
Equipment Rentals/Leases	4,986	2,405	3,700	4,200	500	13.51%
Equipment Repairs & Maint.	240	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	5,000	5,000	-	0.00%
Total Equipment	5,226	2,405	8,700	9,200	500	5.75%
PURCHASED SERVICE						
Audit	3,998	4,527	4,527	4,650	123	2.72%

COUNTY OF HURON
Social Services - General Welfare
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Consulting/Professional Fees	4,531	3,051	5,000	3,500	(1,500)	-30.00%
Insurance	7,889	8,050	8,050	8,100	50	0.62%
Occupational Accident Insurance	4,500	4,347	6,000	6,000	-	0.00%
Intra County Purchases	18,700	18,700	18,700	18,700	-	0.00%
Printing (External)	-	-	-	-	-	0.00%
Total Purchased Service	50,078	39,114	42,277	40,950	(1,327)	-3.14%
OPERATIONAL						
Advertising	-	-	500	1,000	500	100.00%
Associations/Memberships	8,194	5,256	4,500	4,500	-	0.00%
Bank Charges	2,729	(1)	4,000	4,000	-	0.00%
Conventions/Conferences	-	456	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	19,953	19,722	21,000	21,000	-	0.00%
Postage/Courier	7,909	7,438	7,500	7,500	-	0.00%
Publications & Subscriptions	272	125	375	375	-	0.00%
Rent	65,196	65,196	65,196	65,196	-	0.00%
Staff Training	10,833	11,032	12,750	15,000	2,250	17.65%
Telecommunications	6,584	7,031	7,000	7,000	-	0.00%
Travel/Meals	9,643	12,018	10,000	15,000	5,000	50.00%
Depreciation - Capital Assets	29,457	26,685	30,659	30,569	(90)	-0.29%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	160,769	154,959	163,480	171,140	7,660	4.69%
PROGRAM						
Special Events	-	-	-	9,800	9,800	0.00%
Advanced Age Item	-	455	-	-	-	0.00%
Basic Needs Program	1,955,196	1,930,195	4,820,000	4,586,000	(234,000)	-4.85%
Basic Shelter Program	2,241,327	2,207,149	-	-	-	0.00%
Dental Services	4,578	-	-	-	-	0.00%
Diabetic Supplies	-	-	-	-	-	0.00%
Personal Needs	7,464	3,439	-	-	-	0.00%
Surgical Supplies	-	-	-	-	-	0.00%
Provincial Benefits	72,347	55,982	84,300	55,000	(29,300)	-34.76%
Board & Lodging	44,949	49,758	-	-	-	0.00%
Board Allowance	8,624	8,719	-	-	-	0.00%
Community Startup	-	-	-	-	-	0.00%
Employee Related Expense	19,472	19,721	-	-	-	0.00%
Employee Start Up	19,897	19,907	-	-	-	0.00%
Foster Children	237,733	246,409	-	-	-	0.00%
Funeral & Burial Expense	(1,378)	1,967	10,000	10,000	-	0.00%
Medical Transportation	195,977	222,703	245,500	265,000	19,500	7.94%

COUNTY OF HURON**Social Services - General Welfare****Budget for the year ending December 31, 2018**

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
NCBS Savings	124,876	-	140,000	-	(140,000)	-100.00%
Prosthetic Appl & E.G.	-	-	-	-	-	0.00%
Special Diet	103,075	88,145	-	-	-	0.00%
Miscellaneous Program	285,428	184,868	271,000	275,000	4,000	1.48%
Less GWA Recovery	(192,125)	(135,872)	(226,000)	(150,000)	76,000	-33.63%
Less Income	(412,142)	(310,416)	(430,000)	(325,000)	105,000	-24.42%
Less Reimbursements	(173,541)	(99,881)	(188,000)	(125,000)	63,000	-33.51%
Less Repayments	(6,136)	(21,766)	(6,000)	(20,000)	(14,000)	233.33%
Total Program	4,535,621	4,471,481	4,720,800	4,580,800	(140,000)	-2.97%
TOTAL EXPENDITURES	6,306,980	6,116,527	6,488,204	6,266,699	(221,505)	-3.41%
(SURPLUS)/DEFICIT - ACCRUAL	1,271,478	959,354	1,110,852	843,036	(267,816)	-24.11%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	1,271,478	959,354	1,110,852	843,036	(267,816)	-24.11%

COUNTY OF HURON
Social Services - Early Years
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	494,030	494,227	595,358	810,782	215,424	0
Total Provincial Grants	494,030	494,227	595,358	810,782	215,424	0
OTHER REVENUE						
Miscellaneous Revenue	-	-	-	-	-	-
Intra County Recoveries	25,000	25,000	25,000	25,000	-	-
Third Party Recoveries	5,617	-	-	-	-	-
Total Other Revenue	30,617	25,000	25,000	25,000	-	-
TOTAL REVENUE	524,647	519,227	620,358	835,782	215,424	0
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	179,814	141,428	146,619	201,938	55,319	0
Salaries - Part Time	27,688	25,296	32,816	33,167	351	0
Salaries - Time Off in Lieu Owing	-	-	-	-	-	-
Total Salaries	207,502	166,724	179,435	235,105	55,670	0
BENEFITS						
Statutory Benefits	16,885	13,668	14,950	19,630	4,680	0
Extended Benefits	17,939	14,439	14,233	19,630	5,397	0
OMERS	16,874	13,412	13,789	18,927	5,138	0
Total Benefits	51,698	41,519	42,972	58,187	15,215	0
Total Salaries and Benefits	259,199	208,243	222,407	293,292	70,885	0
EQUIPMENT						
Equipment Rentals/Leases	775	808	1,000	1,000	-	-
Equipment Repairs & Maint.	-	-	-	-	-	-
Equipment Replacement New (under \$1,000)	82	-	-	-	-	-
Total Equipment	856	808	1,000	1,000	-	-
PURCHASED SERVICE						
Insurance	1,129	1,152	1,152	1,200	48	0
Intra County Purchases	25,000	25,000	25,000	25,000	-	-

COUNTY OF HURON
Social Services - Early Years
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Purchased Service	26,129	26,152	26,152	26,200	48	0
OPERATIONAL						
Advertising	913	312	750	20,000	19,250	26
Associations/Memberships	908	1,101	1,200	2,000	800	1
Conventions/Conferences	-	-	-	-	-	-
Office Expense	2,761	4,440	3,200	4,000	800	0
Postage/Courier	1,673	1,375	2,000	1,200	(800)	(0)
Rent	22,000	22,000	22,000	22,000	-	-
Staff Training	770	1,528	2,500	20,000	17,500	7
Telecommunications	2,619	3,416	3,000	3,500	500	0
Travel/Meals	4,795	5,628	6,000	7,500	1,500	0
Depreciation - Capital Assets	-	-	-	-	-	-
Total Operational	36,440	39,800	40,650	80,200	39,550	1
PROGRAM						
Purchase of Service	208,188	210,881	267,409	425,090	157,681	1
Program Supplies & Costs	6,144	11,766	5,000	15,000	10,000	2
Promotion/Public Relations	19,471	24,824	87,719	25,000	(62,719)	(1)
Total Program	233,803	247,472	360,128	465,090	104,962	0
TOTAL EXPENDITURES	556,428	522,475	650,337	865,782	215,445	0
(SURPLUS)/DEFICIT - ACCRUAL	31,781	3,247	29,979	30,000	21	0
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	-
Add Capital Asset Expenditures					-	-
Add Future Sustainability					-	-
Less: Transfer from accumulated surplus					-	-
TOTAL COUNTY LEVY	31,781	3,247	29,979	30,000	21	0.07%

COUNTY OF HURON

Social Services - Literacy Specialist
Budget for the year ending December 31, 2018

FUNDING ENDED 2018 FROM MINISTRY OF CHILDREN AND YOUTH SERVICES

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	39,244	27,749	39,244	-	(39,244)	-100.00%
Total Provincial Grants	39,244	27,749	39,244	-	(39,244)	-100.00%
OTHER REVENUE						
Donations	-	-	-	-	-	0.00%
Intra County Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	39,244	27,749	39,244	-	(39,244)	-100.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	28,240	19,710	28,665	-	(28,665)	-100.00%
Salaries - Part Time	106	-	-	-	-	0.00%
Total Salaries	28,347	19,710	28,665	-	(28,665)	-100.00%
BENEFITS						
Statutory Benefits	2,415	1,689	2,429	-	(2,429)	-100.00%
Extended Benefits	2,971	2,121	2,818	-	(2,818)	-100.00%
OMERS	2,620	1,831	1,637	-	(1,637)	-100.00%
Total Benefits	8,006	5,641	6,884	-	(6,884)	-100.00%
Total Salaries and Benefits	36,352	25,351	35,549	-	(35,549)	-100.00%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Travel/Meals	1,288	1,025	750	-	(750)	-100.00%
Total Operational	2,152	1,660	750	-	(750)	-100.00%
PROGRAM						
Program Supplies & Costs	471	739	1,785	-	(1,785)	-100.00%
Total Program	471	739	1,785	-	(1,785)	-100.00%
TOTAL EXPENDITURES	39,244	27,749	38,084	-	(38,084)	-100.00%

COUNTY OF HURON

Social Services - Literacy Specialist
Budget for the year ending December 31, 2018

FUNDING ENDED 2018 FROM MINISTRY OF CHILDREN AND YOUTH SERVICES

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
(SURPLUS)/DEFICIT - ACCRUAL	-	-	(1,160)	-	1,160	-100.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	-	(1,160)	-	1,160	-100.00%

COUNTY OF HURON
Social Services - Ontario Works
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	366,127	341,933	332,223	457,637	125,414	37.75%
Total Provincial Grants	366,127	341,933	332,223	457,637	125,414	37.75%
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	366,127	341,933	332,223	457,637	125,414	37.75%
EXPENDITURES						
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Intra County Purchases	25,000	25,000	25,000	25,000	-	0.00%
Total Purchased Service	25,000	25,000	25,000	25,000	-	0.00%
OPERATIONAL						
Office Expense	28	23	-	-	-	0.00%
Postage/Courier	-	657	-	-	-	0.00%
Staff Training	-	64	-	-	-	0.00%
Telecommunications	292	432	-	-	-	0.00%
Travel/Meals	235	225	-	-	-	0.00%
Total Operational	556	1,402	-	-	-	0.00%
PROGRAM						
Employee Related Expense	363,114	325,381	316,793	459,374	142,581	45.01%
Program Supplies & Costs	-	-	-	-	-	0.00%
Total Program	363,114	325,381	316,793	459,374	142,581	45.01%
TOTAL EXPENDITURES	388,670	351,783	341,793	484,374	142,581	41.72%
(SURPLUS)/DEFICIT - ACCRUAL	22,543	9,850	9,570	26,737	17,167	179.38%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%

COUNTY OF HURON**Social Services - Ontario Works****Budget for the year ending December 31, 2018**

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	22,543	9,850	9,570	26,737	17,167	179.38%

COUNTY OF HURON
Social Services - Child Care
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	3,830,921	3,810,530	3,660,734	3,882,486	221,752	6.06%
Provincial Prior Year Grants	-	-	-	-	-	0.00%
Total Provincial Grants	3,995,995	3,810,530	3,660,734	3,882,486	221,752	6.06%
OTHER REVENUE						
Fees/Licenses (Parent)	445,369	391,658	435,000	436,408	1,408	0.32%
Total Other Revenue	446,744	424,217	435,000	436,408	1,408	0.32%
TOTAL REVENUE	4,442,739	4,234,747	4,095,734	4,318,894	223,160	5.45%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	295,712	315,308	350,479	426,091	75,612	21.57%
Salaries - Part Time	140,590	143,312	143,882	151,337	7,455	5.18%
Total Salaries	436,302	458,620	494,361	577,428	83,067	16.80%
BENEFITS						
Statutory Benefits	35,264	36,580	39,241	45,386	6,145	15.66%
Extended Benefits	26,556	28,434	32,438	39,143	6,705	20.67%
OMERS	41,961	42,416	47,767	56,171	8,404	17.59%
Total Benefits	103,781	107,429	119,446	140,700	21,254	17.79%
Total Salaries and Benefits	540,083	566,049	613,807	718,128	104,321	17.00%
EQUIPMENT						
Equipment Rentals/Leases	775	808	1,000	1,000	-	0.00%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	1,056	3,000	2,000	(1,000)	-33.33%
Total Equipment	775	1,864	4,000	3,000	(1,000)	-25.00%
PURCHASED SERVICE						
Audit	1,939	2,196	2,196	2,250	54	2.46%
Consulting/Professional Fees ONEHSN New '17	19,996	23,995	20,000	30,000	10,000	50.00%
Insurance	2,246	2,291	2,291	2,300	9	0.39%
Intra County Purchases	4,637	4,632	4,632	4,632	-	0.00%

COUNTY OF HURON
Social Services - Child Care
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Purchased Service	28,817	33,114	29,119	39,182	10,063	34.56%
OPERATIONAL						
Advertising	382	954	2,000	2,000	-	0.00%
Associations/Memberships	1,658	2,367	3,000	2,000	(1,000)	-33.33%
Office Expense	3,654	4,525	4,400	4,000	(400)	-9.09%
Postage/Courier	1,785	1,537	1,500	1,500	-	0.00%
Rent	16,300	16,300	16,300	16,300	-	0.00%
Staff Training <i>(capacity buiding in house and CC/HCC)</i>	10,677	32,862	22,000	25,718	3,718	16.90%
Telecommunications	7,011	8,726	7,500	8,500	1,000	13.33%
Travel/Meals	21,276	20,543	25,000	25,000	-	0.00%
Depreciation - Capital Assets	5,722	5,424	6,855	6,855	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	68,466	109,439	88,555	91,873	3,318	3.75%
PROGRAM						
Special Events <i>(H&S, Play Based CCC's)</i>	36,563	22,772	39,600	35,000	(4,600)	-11.62%
Child Care Formal	166,713	194,369	80,000	90,000	10,000	12.50%
Child Care Informal	11,500	8,906	20,000	15,000	(5,000)	-25.00%
Pay Equity	26,998	27,002	26,998	26,998	-	0.00%
*Purchase of Service <i>(Fee Subsidy to CC programs)</i>	2,000,698	1,611,519	1,900,159	1,632,433	(267,726)	-14.09%
*Special Needs Resources <i>(Program Ass)</i>	92,305	32,483	59,389	60,000	611	1.03%
Wage Subsidy - Non-Profit <i>(WEG - Child Care Centre staff)</i>	503,877	595,538	598,816	625,000	26,184	4.37%
Wage Improvement <i>(WEG HCC Provider) Wrong line 2016</i>	56,797	56,513	48,000	60,000	12,000	25.00%
*Miscellaneous Program <i>(General Oper Grant to CC operator)</i>	1,254,384	1,263,932	960,011	1,297,908	337,897	35.20%
Program Overhead	35,719	-	-	-	-	0.00%
Program Supplies & Costs <i>(in house supplies, cc snr)</i>	4,439	3,282	5,000	5,000	-	0.00%
Total Program	4,189,994	3,816,316	3,737,973	3,847,339	109,366	2.93%
TOTAL EXPENDITURES	4,828,135	4,526,782	4,473,454	4,699,522	226,068	5.05%
(SURPLUS)/DEFICIT - ACCRUAL	385,396	292,036	377,720	380,628	2,908	0.77%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	385,396	292,036	377,720	380,628	2,908	0.77%

COUNTY OF HURON
Social Services - Child Care Expansion
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
COUNTY RATES						
Total County Rates	-	-	-	-	-	0.00%
PROVINCIAL GRANTS						
Provincial Operating Grants	-	-	-	1,060,186	1,060,186	0.00%
Total Provincial Grants	-	-	-	1,060,186	1,060,186	0.00%
FEDERAL GRANTS						
Total Federal Grants	-	-	-	-	-	0.00%
MUNICIPAL GRANTS & FEES						
Total Municipal Grants & Fees	-	-	-	-	-	0.00%
OTHER REVENUE						
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	1,060,186	1,060,186	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
Total Salaries	-	-	-	-	-	0.00%
BENEFITS						
Statutory Benefits	-	-	-	-	-	0.00%
Extended Benefits	-	-	-	-	-	0.00%
OMERS	-	-	-	-	-	0.00%
Total Benefits	-	-	-	-	-	0.00%
Total Salaries and Benefits	-	-	-	-	-	0.00%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%

COUNTY OF HURON

Social Services - Child Care Expansion

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
PURCHASED SERVICE						
Intra County Purchases	-	-	-	-	-	0.00%
Printing (External)	-	-	-	-	-	0.00%
Total Purchased Service	-	-	-	-	-	0.00%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Office Expense	-	-	-	-	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Telecommunications	-	-	-	-	-	0.00%
Travel/Meals	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
*Purchase of Service	-	-	-	1,060,186	1,060,186	0.00%
*Special Needs Resources	-	-	-	-	-	0.00%
Program Supplies & Costs	-	-	-	-	-	0.00%
Total Program	-	-	-	1,060,186	1,060,186	0.00%
OTHER EXPENDITURES						
Total Other Expenditures	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	-	-	-	1,060,186	1,060,186	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	-	-	-	-	0.00%

COUNTY OF HURON
Social Services - Child Care ELCC
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
COUNTY RATES						
Total County Rates	-	-	-	-	-	0.00%
PROVINCIAL GRANTS						
Provincial Operating Grants	-	-	-	331,674	331,674	0.00%
Total Provincial Grants	-	-	-	331,674	331,674	0.00%
FEDERAL GRANTS						
Total Federal Grants	-	-	-	-	-	0.00%
MUNICIPAL GRANTS & FEES						
Total Municipal Grants & Fees	-	-	-	-	-	0.00%
OTHER REVENUE						
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	331,674	331,674	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
Total Salaries	-	-	-	-	-	0.00%
BENEFITS						
Statutory Benefits	-	-	-	-	-	0.00%
Extended Benefits	-	-	-	-	-	0.00%
OMERS	-	-	-	-	-	0.00%
Total Benefits	-	-	-	-	-	0.00%
Total Salaries and Benefits	-	-	-	-	-	0.00%
EQUIPMENT						
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%

COUNTY OF HURON
Social Services - Child Care ELCC
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
PURCHASED SERVICE						
Printing (External)	-	-	-	-	-	0.00%
Total Purchased Service	-	-	-	-	-	0.00%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	-	-	-	-	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Rent	-	-	-	-	-	0.00%
Staff Training (capacity buiding in house and CC/HCC)	-	-	-	-	-	0.00%
Telecommunications	-	-	-	-	-	0.00%
Travel/Meals	-	-	-	-	-	0.00%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
*Purchase of Service (Fee Subsidy to CC programs)	-	11,488	-	331,674	331,674	0.00%
*Special Needs Resources (Program Ass)	-	-	-	-	-	0.00%
Wage Subsidy - Non-Profit (WEG - Child Care Centre staff)	-	-	-	-	-	0.00%
Program Supplies & Costs (in house supplies, cc snr)	-	-	-	-	-	0.00%
Total Program	-	11,488	-	331,674	331,674	0.00%
OTHER EXPENDITURES						
Total Other Expenditures	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	-	11,488	-	331,674	331,674	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	11,488	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	11,488	-	-	-	0.00%

COUNTY OF HURON
Social Services - Home Child
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	220,129	224,446	202,992	280,924	77,932	38.39%
Total Provincial Grants	220,129	224,446	202,992	280,924	77,932	38.39%
OTHER REVENUE						
Fees/Licenses	136,086	149,197	140,000	145,000	5,000	3.57%
Miscellaneous Revenue	17,695	-	-	-	-	0.00%
Intra County Recoveries	25,000	-	25,000	25,000	-	0.00%
Total Other Revenue	178,781	149,197	165,000	170,000	5,000	3.03%
TOTAL REVENUE	398,910	373,643	367,992	450,924	82,932	22.54%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Part Time	51,664	51,932	52,154	67,280	15,126	29.00%
Total Salaries	51,664	51,932	52,154	67,280	15,126	29.00%
BENEFITS						
Statutory Benefits	4,737	4,498	4,596	5,047	451	9.81%
Extended Benefits	68	66	68	68	-	0.00%
OMERS	4,823	4,740	4,694	6,726	2,032	43.29%
Total Benefits	9,628	9,304	9,358	11,841	2,483	26.53%
Total Salaries and Benefits	61,292	61,235	61,512	79,121	17,609	28.63%
PURCHASED SERVICE						
Insurance	1,129	1,053	1,053	1,100	47	4.46%
Total Purchased Service	1,129	1,053	1,053	1,100	47	4.46%
OPERATIONAL						
Advertising	-	200	-	-	-	0.00%
Associations/Memberships	309	251	225	250	25	11.11%
Office Expense	63	-	-	-	-	0.00%
Rent	3,000	3,000	3,000	3,000	-	0.00%
Staff Training	1,527	654	1,500	1,500	-	0.00%
Travel/Meals	1,842	2,336	2,000	2,000	-	0.00%
Total Operational	6,740	6,441	6,725	6,750	25	0.37%

COUNTY OF HURON**Social Services - Home Child****Budget for the year ending December 31, 2018**

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
PROGRAM						
Purchase of Service	325,406	302,564	294,429	360,000	65,571	22.27%
Program Supplies & Costs	4,343	2,350	4,000	3,953	(47)	-1.18%
Total Program	329,749	304,914	298,429	363,953	65,524	21.96%
TOTAL EXPENDITURES	398,910	373,643	367,719	450,924	83,205	22.63%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	(273)	-	273	-100.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	-	(273)	-	273	-100.00%

COUNTY OF HURON
Social Services - Public Housing
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	18,953	17,980	-	-	-	0.00%
Total Provincial Grants	18,953	17,980	-	-	-	0.00%
FEDERAL GRANTS						
Federal Other Grants	424,757	378,076	378,076	375,253	(2,823)	-0.75%
Total Federal Grants	424,757	378,076	378,076	375,253	(2,823)	-0.75%
OTHER REVENUE						
Miscellaneous Revenue	73,281	50,966	50,000	50,000	-	0.00%
Investment Income	-	-	-	-	-	0.00%
Rent/Lease	1,423,219	1,408,117	1,444,900	1,444,000	(900)	-0.06%
Total Other Revenue	1,496,500	1,459,083	1,494,900	1,494,000	(900)	-0.06%
TOTAL REVENUE	1,940,210	1,855,139	1,872,976	1,869,253	(3,723)	-0.20%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	421,550	467,807	563,227	649,398	86,171	15.30%
Salaries - Part Time	72,834	30,779	45,737	48,075	2,338	5.11%
Total Salaries	494,384	498,586	608,964	697,473	88,509	14.53%
BENEFITS						
Statutory Benefits	39,192	39,165	45,816	48,227	2,411	5.26%
Extended Benefits	38,117	41,017	55,242	57,026	1,784	3.23%
OMERS	41,619	47,036	58,859	65,459	6,600	11.21%
Burden	-	-	-	-	-	0.00%
Total Benefits	118,928	127,218	159,917	170,712	10,795	6.75%
Total Salaries and Benefits	613,312	625,804	768,881	868,185	99,304	12.92%
EQUIPMENT						
Equipment Rentals/Leases	1,366	1,700	1,600	1,600	-	0.00%
Equipment Repairs & Maint.	8,376	18,222	8,500	13,000	4,500	52.94%
Equipment Replacement New (under \$1,000)	3,650	4,752	7,000	7,000	-	0.00%
Vehicle Lease & Operation	19,581	22,519	31,000	32,000	1,000	3.23%

COUNTY OF HURON
Social Services - Public Housing
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
Small Tools/Equipment	1,222	1,214	1,500	1,000	(500)	-33.33%
Total Equipment	34,196	48,407	49,600	54,600	5,000	10.08%
PURCHASED SERVICE						
Audit	1,711	1,938	1,938	1,990	52	2.68%
Consulting/Professional Fees	305	382	-	300	300	0.00%
Insurance	73,489	72,767	74,391	75,400	1,009	1.36%
Occupational Accident Insurance	-	-	-	-	-	0.00%
Intra County Purchases	21,843	21,500	21,500	21,500	-	0.00%
Legal Fees	1,191	577	1,500	500	(1,000)	-66.67%
Maintenance Contracts	7,860	11,465	9,600	9,708	108	1.13%
Printing (External)	-	-	-	-	-	0.00%
Life Safety Systems	49,773	47,465	39,000	43,000	4,000	10.26%
Snow Removal Contract	61,872	41,145	52,000	53,000	1,000	1.92%
Miscellaneous Services	-	102	-	-	-	0.00%
Total Purchased Service	218,043	197,341	199,929	205,398	5,469	2.74%
OPERATIONAL						
Advertising	1,754	1,727	1,700	1,700	-	0.00%
Associations/Memberships	2,270	2,312	4,000	4,000	-	0.00%
Bank Charges	2,843	2,573	2,300	2,300	-	0.00%
Conventions/Conferences	3,762	3,504	5,000	5,000	-	0.00%
Miscellaneous Admin.	1,626	647	1,000	500	(500)	-50.00%
Office Expense	4,639	3,871	3,800	3,800	-	0.00%
Postage/Courier	925	892	900	800	(100)	-11.11%
Publications & Subscriptions	1,219	1,578	900	900	-	0.00%
Receivable Write Off	28,666	-	23,000	23,000	-	0.00%
Rent	6,432	6,510	6,510	6,510	-	0.00%
Staff Training	4,774	9,114	5,500	5,500	-	0.00%
Telecommunications	16,062	20,447	21,000	21,000	-	0.00%
Travel/Meals	2,116	991	2,500	2,000	(500)	-20.00%
Building Capital (Minor)	-	-	-	185,040	185,040	0.00%
Debt Payments	351,673	320,291	320,291	320,291	-	0.00%
Garbage	31,939	38,068	29,000	30,000	1,000	3.45%
Grounds Maintenance	40,082	33,225	25,000	22,000	(3,000)	-12.00%
Janitorial	149,353	140,785	139,000	141,000	2,000	1.44%
Maintenance & Repairs/Building	113,783	78,167	124,000	100,000	(24,000)	-19.35%
Maintenance & Repairs/Painting	83,162	52,876	64,400	64,000	(400)	-0.62%
Maintenance & Repairs/Electrical	23,675	5,898	25,000	17,000	(8,000)	-32.00%
Maintenance & Repairs/HVAC	15,940	3,733	5,000	5,000	-	0.00%
Maintenance & Repairs/Plumbing	38,179	35,469	27,000	29,000	2,000	7.41%
Mortgage	-	-	-	-	-	0.00%

COUNTY OF HURON

Social Services - Public Housing

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Taxes	440,423	376,162	416,000	420,000	4,000	0.96%
Utilities/Heat	45,032	55,213	72,100	73,500	1,400	1.94%
Utilities/Hydro	332,761	286,492	380,000	387,600	7,600	2.00%
Utilities/Water & Sewer	205,097	200,239	195,000	202,000	7,000	3.59%
Depreciation - Capital Assets	538,616	563,306	560,000	560,000	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	2,486,802	2,244,091	2,459,901	2,633,441	173,540	7.05%
PROGRAM						
Evictions	1,426	2,216	1,000	1,800	800	80.00%
Tribunals	3,230	2,310	3,000	3,000	-	0.00%
Winter Clothing and Uniforms	487	3,779	1,500	1,500	-	0.00%
Rent Supplement Subsidy	36,622	36,365	48,000	47,000	(1,000)	-2.08%
Miscellaneous Program	259	-	100	-	(100)	-100.00%
Total Program	42,023	44,671	53,600	53,300	(300)	-0.56%
TOTAL EXPENDITURES	3,394,375	3,160,313	3,531,911	3,814,924	283,013	8.01%
(SURPLUS)/DEFICIT - ACCRUAL	1,454,165	1,305,174	1,658,935	1,945,671	286,736	17.28%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	1,454,165	1,305,174	1,658,935	1,945,671	286,736	17.28%

COUNTY OF HURON
Social Services - Non Profit Housing
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
FEDERAL GRANTS						
Federal Other Grants	360,495	359,342	359,342	357,707	(1,635)	-0.45%
Total Federal Grants	360,495	359,342	359,342	357,707	(1,635)	-0.45%
TOTAL REVENUE	360,495	359,342	359,342	357,707	(1,635)	-0.45%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	91,474	67,044	34,195	34,706	511	1.49%
Total Salaries	91,474	67,044	34,195	34,706	511	1.49%
BENEFITS						
Statutory Benefits	6,565	5,022	2,537	2,547	10	0.39%
Extended Benefits	7,152	5,582	2,945	2,956	11	0.37%
OMERS	9,546	6,794	3,444	3,519	75	2.18%
Total Benefits	23,263	17,398	8,926	9,022	96	1.08%
Total Salaries and Benefits	114,738	84,441	43,121	43,728	607	1.41%
PURCHASED SERVICE						
Intra County Purchases	3,225	3,225	3,225	3,225	-	0.00%
Total Purchased Service	3,225	3,225	3,225	3,225	-	0.00%
OPERATIONAL						
Associations/Memberships	1,225	1,770	900	1,325	425	47.22%
Office Expense	500	500	500	500	-	0.00%
Postage/Courier	800	500	500	500	-	0.00%
Rent	2,790	2,790	2,790	2,790	-	0.00%
Staff Training	1,059	1,000	1,000	1,000	-	0.00%
Telecommunications	1,000	1,000	1,000	1,000	-	0.00%
Travel/Meals	537	392	300	300	-	0.00%
Total Operational	7,911	7,952	6,990	7,415	425	6.08%
PROGRAM						
Rent Supplement Subsidy	1,056,078	1,152,729	1,121,800	1,121,800	-	0.00%
Total Program	1,056,078	1,152,729	1,121,800	1,121,800	-	0.00%

COUNTY OF HURON**Social Services - Non Profit Housing****Budget for the year ending December 31, 2018**

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL EXPENDITURES	1,181,951	1,248,347	1,175,136	1,176,168	1,032	0.09%
(SURPLUS)/DEFICIT - ACCRUAL	821,456	889,005	815,794	818,461	2,667	0.33%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	821,456	889,005	815,794	818,461	2,667	0.33%

COUNTY OF HURON

Social Services - Invest in Affordable Housing
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	436,639	867,350	1,556,852	1,543,360	(13,492)	-0.87%
Total Provincial Grants	436,639	867,350	1,556,852	1,543,360	(13,492)	-0.87%
TOTAL REVENUE	436,639	867,350	1,556,852	1,543,360	(13,492)	-0.87%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	27,752	27,481	28,665	40,524	11,859	41.37%
Salaries - Part Time	-	-	19,388	-	(19,388)	-100.00%
Total Salaries	27,752	27,481	48,053	40,524	(7,529)	-15.67%
BENEFITS						
Statutory Benefits	2,407	2,354	4,153	3,035	(1,118)	-26.92%
Extended Benefits	2,343	2,395	2,886	3,522	636	22.04%
OMERS	2,542	2,567	2,637	4,058	1,421	53.89%
Total Benefits	7,291	7,316	9,676	10,615	939	9.70%
Total Salaries and Benefits	35,043	34,797	57,729	51,139	(6,590)	-11.42%
EQUIPMENT						
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	13,563	15,386	9,000	9,736	736	8.18%
Legal Fees	3,515	10,133	2,000	2,500	500	25.00%
Total Purchased Service	17,078	25,519	11,000	12,236	1,236	11.24%
OPERATIONAL						
Advertising	-	-	-	200	200	0.00%
Miscellaneous Admin.	2,570	100	2,300	-	(2,300)	-100.00%
Office Expense	5,718	1,768	2,300	2,300	-	0.00%
Postage/Courier	-	-	190	-	(190)	-100.00%
Staff Training	54	-	4,300	-	(4,300)	-100.00%
Travel/Meals	26	-	-	-	-	0.00%
Total Operational	8,367	1,868	9,090	2,500	(6,590)	-72.50%

COUNTY OF HURON

Social Services - Invest in Affordable Housing

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
PROGRAM						
Rent Supplement Subsidy	376,150	805,165	1,081,670	1,251,625	169,955	15.71%
Total Program	376,150	805,165	1,081,670	1,251,625	169,955	15.71%
TOTAL EXPENDITURES	436,639	867,350	1,159,489	1,317,500	158,011	13.63%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	(397,363)	(225,860)	171,503	-43.16%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	-	(397,363)	(225,860)	171,503	-43.16%

COUNTY OF HURON
Social Services - Countyview
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Miscellaneous Revenue	4,200	6,110	3,900	4,000	100	2.56%
Rent/Lease	200,052	207,528	199,000	205,000	6,000	3.02%
Total Other Revenue	204,252	213,638	202,900	209,000	6,100	3.01%
TOTAL REVENUE	204,252	213,638	202,900	209,000	6,100	3.01%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	13,538	13,585	14,015	14,228	213	1.52%
Total Salaries	13,538	13,585	14,015	14,228	213	1.52%
BENEFITS						
Statutory Benefits	1,234	1,178	1,231	1,250	19	1.54%
Extended Benefits	1,823	1,836	1,834	1,839	5	0.27%
OMERS	1,218	1,225	1,261	1,281	20	1.59%
Total Benefits	4,275	4,239	4,326	4,370	44	1.02%
Total Salaries and Benefits	17,813	17,823	18,341	18,598	257	1.40%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	1,662	2,311	1,500	1,400	(100)	-6.67%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Small Tools/Equipment	-	-	200	200	-	0.00%
Total Equipment	1,662	2,311	1,700	1,600	(100)	-5.88%
PURCHASED SERVICE						
Insurance	6,103	6,053	6,053	6,100	47	0.78%
Maintenance Contracts	-	-	-	-	-	0.00%
Life Safety Systems	896	5,763	400	6,000	5,600	1400.00%
Snow Removal Contract	6,737	4,751	11,000	8,000	(3,000)	-27.27%
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	14,350	16,941	17,453	20,100	2,647	15.17%
OPERATIONAL						

COUNTY OF HURON

Social Services - Countyview

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Office Expense	-	-	-	-	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Receivable Write Off	-	-	600	500	(100)	-16.67%
Telecommunications	1,261	929	1,300	1,200	(100)	-7.69%
Travel/Meals	173	203	100	100	-	0.00%
Garbage	3,834	5,114	7,000	7,000	-	0.00%
Grounds Maintenance	242	-	2,000	1,400	(600)	-30.00%
Janitorial	-	-	1,000	1,000	-	0.00%
Maintenance & Repairs/Building	5,527	5,727	8,000	8,000	-	0.00%
Maintenance & Repairs/Electrical	2,100	6	4,000	1,000	(3,000)	-75.00%
Maintenance & Repairs/HVAC	2,206	1,939	2,000	3,000	1,000	50.00%
Maintenance & Repairs/Plumbing	7,247	2,978	3,000	4,000	1,000	33.33%
Utilities/Heat	6,067	7,835	12,000	12,000	-	0.00%
Utilities/Hydro	15,206	13,236	14,500	17,000	2,500	17.24%
Utilities/Water & Sewer	2,600	2,309	4,000	4,000	-	0.00%
Depreciation - Capital Assets	100,904	100,904	100,905	100,905	-	0.00%
Total Operational	147,367	141,181	160,405	161,105	700	0.44%
PROGRAM						
Evictions	-	-	370	-	(370)	-100.00%
Tribunals	-	-	340	340	-	0.00%
Winter Clothing and Uniforms	-	-	200	200	-	0.00%
Total Program	-	-	910	540	(370)	-40.66%
TOTAL EXPENDITURES	181,191	178,256	198,809	201,943	3,134	1.58%
(SURPLUS)/DEFICIT - ACCRUAL	(23,061)	(35,383)	(4,091)	(7,057)	(2,966)	72.50%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(23,061)	(35,383)	(4,091)	(7,057)	(2,966)	72.50%

COUNTY OF HURON

Social Services - CHPI

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	339,149	468,449	518,644	548,392	29,748	5.74%
Total Provincial Grants	339,149	468,449	518,644	548,392	29,748	5.74%
TOTAL REVENUE	339,149	468,449	518,644	548,392	29,748	5.74%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	59,614	73,221	41,915	43,240	1,325	3.16%
Total Salaries	59,614	73,221	41,915	43,240	1,325	3.16%
BENEFITS						
Statutory Benefits	3,717	5,474	2,688	2,714	26	0.97%
Extended Benefits	4,450	5,809	3,122	3,152	30	0.96%
OMERS	6,651	7,984	4,571	4,765	194	4.24%
Total Benefits	14,818	19,267	10,381	10,631	250	2.41%
Total Salaries and Benefits	74,431	92,488	52,296	53,871	1,575	3.01%
PROGRAM						
CHPI-Emergency Shelter Solutions	1,067	101,897	75,000	49,553	(25,447)	-33.93%
CHPI-Housing w/ Related Supports	230,709	267,687	211,844	284,000	72,156	34.06%
CHPI-Other Services and Supports	263	18,000	-	15,000	15,000	0.00%
CHPI-Homelessness Prevention	30,000	-	177,255	145,000	(32,255)	-18.20%
Total Program	262,040	387,584	464,099	493,553	29,454	6.35%
TOTAL EXPENDITURES	339,149	480,087	518,395	548,392	29,997	5.79%
(SURPLUS)/DEFICIT - ACCRUAL	-	11,638	(249)	-	249	-100.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%

COUNTY OF HURON
Social Services - CHPI
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL COUNTY LEVY	-	11,638	(249)	-	249	-100.00%

COUNTY OF HURON

Social Services - Integrated Services (Pathways, HKCC, NCBS)

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	322,804	236,957	-	231,250	231,250	0.00%
Total Provincial Grants	322,804	236,957	-	231,250	231,250	0.00%
OTHER REVENUE						
Miscellaneous Revenue	124,876	-	425,000	-	(425,000)	-100.00%
Total Other Revenue	124,876	-	425,000	-	(425,000)	-100.00%
TOTAL REVENUE	447,680	236,957	425,000	231,250	(193,750)	-45.59%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	-	-	-	0.00%
Total Salaries	-	-	-	-	-	0.00%
Total Salaries and Benefits	-	-	-	-	-	0.00%
EQUIPMENT						
Equipment Replacement New (under \$1,000)	-	9,600	-	-	-	0.00%
Total Equipment	-	9,600	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	31,399	-	17,000	-	(17,000)	-100.00%
Intra County Purchases	53,660	60,000	50,000	37,500	(12,500)	-25.00%
Printing (External)	1,394	3,242	-	4,000	4,000	0.00%
Total Purchased Service	86,453	63,242	67,000	41,500	(25,500)	-38.06%
OPERATIONAL						
Advertising	8,327	6,168	-	-	-	0.00%
Office Expense	-	-	1,000	1,000	-	0.00%
Staff Training	8,513	1,263	-	1,000	1,000	0.00%
Travel/Meals	2,373	905	-	1,000	1,000	0.00%
Total Operational	19,214	8,336	1,000	3,000	2,000	200.00%
PROGRAM						
Basic Needs Program	23,544	93,597	70,000	95,000	25,000	35.71%

COUNTY OF HURON**Social Services - Integrated Services (Pathways, HKCC, NCBS)****Budget for the year ending December 31, 2018**

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Dental Services	63,137	28,700	60,000	30,000	(30,000)	-50.00%
Medical Supplies	13,080	10,995	7,000	5,000	(2,000)	-28.57%
Purchase of Service	18,278	50,389	15,000	35,000	20,000	133.33%
Miscellaneous Program	74,899	18,382	105,000	25,000	(80,000)	-76.19%
Program Supplies & Costs	61,729	96,584	100,000	134,750	34,750	34.75%
Total Program	342,013	306,940	357,000	326,750	(30,250)	-8.47%
TOTAL EXPENDITURES	447,680	388,118	425,000	371,250	(53,750)	-12.65%
(SURPLUS)/DEFICIT - ACCRUAL	-	151,161	-	140,000	140,000	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	151,161	-	140,000	140,000	0.00%



COUNTY OF HURON

2018 BUDGET

Property Services

County of Huron
Property Services
Future Sustainability
For the year ending December 31, 2018

DESCRIPTION	AMOUNT REQUESTED (Levy)	REASON FOR REQUEST
Ambulance Base Reserves	129,104	Amount charged to EMS operating for future base reserves
TOTAL FUNDING REQUESTED	129,104	

County of Huron
Property Services
Total Capital Requirements
For the year ending December 31, 2018

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Mortar Repair - Phase 3	Bldg-Exterior	Asset Maintenance		Gaol	\$55,600		Minor Capital
Repair Alcove on Governor's house	Bldg-Exterior	Asset Maintenance		Gaol	\$8,400		Minor Capital
Accessible Front Entrance	Bldg-Exterior	Accessibility		Museum	\$55,500		TCA
Replace Sherman Tank Slab	Grounds	Asset Maintenance		Museum	\$26,400		TCA
Replace truck bay drain covers	Bldg-Interior	Asset Maintenance		EMS: Exeter, Goderich, Tuckersmith	\$9,000		Minor Capital
Attic Improvements	Bldg-Interior	Energy Efficiency		Museum - Old School House	\$47,700		TCA
Walls and AC in elevator machine room	Bldg-Interior	Asset Maintenance		Courthouse	\$23,000		Minor Capital
Install Auto Flushes	Bldg-Interior	Health & Safety		Courthouse	\$16,800		Minor Capital
Accessible Parking Improvement	Bldg-Exterior	Accessibility		P & D Assessment	\$31,400		TCA
Install Security Cameras	Bldg-Exterior	Security		Clinton site	\$39,300		TCA
Replace RTU #5	Bldg-Mech	Energy Efficiency		Health & Library Complex	\$39,300		TCA
Replace AC in Server Room	Equipment	Asset Maintenance		JMB	\$7,800		Minor Capital
Accessible Washroom	Bldg-Interior	Accessibility		Health & Library Complex	\$61,700		TCA
Door Swipes/Security	Bldg-Interior	Security		P & D Assessment	\$6,800		Minor Capital
Install door swipe @ Employee Entrance	Bldg-Interior	Security		Museum	\$6,800		Minor Capital
Replace Hot Water Loop pumps	Bldg-Mech	Energy Efficiency		Courthouse	\$7,900		Minor Capital
Fire Alarm Horn/Strobe Update	Equipment	Health & Safety		Courthouse	\$18,000		Minor Capital
North Elevator	Equipment	Health & Safety		Courthouse	\$22,500		Minor Capital
Signage - Additional Funding	Bldg-Exterior	Asset Maintenance		Gaol	\$11,300		Minor Capital
Carpet Replacement	Bldg-Interior	Asset Maintenance		Health & Library Complex	\$33,700		TCA
Card Swipe on Internal Main Door	Bldg-Interior	Security		JMB	\$6,700		Minor Capital
Flooring Repairs - Phase 1	Bldg-Interior	Asset Maintenance		JMB	\$22,500		Minor Capital
Replace Outdoor Air Flex	Bldg-Exterior	Health & Safety		Health & Library Complex	\$4,500		Minor Capital
Repair Concrete Sidewalk	Bldg-Exterior	Health & Safety		Wingham EMS	\$7,900		Minor Capital
Flooring Repairs	Bldg-Interior	Asset Maintenance		Museum lounge & Upper Mezzanine	\$25,300		TCA
River Bank Remediation	Bldg-Exterior	Asset Maintenance		Clinton site	\$77,000		TCA
Computer Refresh/New	Equipment	Asset Maintenance			\$6,800		TCA
Boiler Repairs	Bldg-Mech	Energy Efficiency	High	Museum	\$84,200		TCA
Vacuums	Equipment	Asset Maintenance			\$1,200		TCA
Professional Fees	Consulting	Asset Maintenance			\$28,000		Minor Capital
CARRY FORWARD FROM 2017							
Door Access Software Upgrade \$20,779				All Facilities	\$20,779	20,779	
Card Swipe on server door \$4,000				JMB	\$4,000	4,000	
Card swipe on Server door \$3,500				Courthouse	\$3,500	3,500	
Basement Security Upgrade \$3,500				JMB	\$3,500	3,500	
Sewage Upgrades \$25,585				Clinton site (shared with Huronview)	\$25,585	25,585	Clean Water - 37500
Refurbish North Elevator \$187,763				Courthouse	\$187,763	187,763	
Interior Lighting Upgrades \$18,317				HLC	\$18,317	18,317	
Replace RTU #4 \$16,745				HLC	\$16,745	16,745	
Exterior Door Swipes \$13,000				EMS: Exeter, Goderich, Tuckersmith	\$13,000	13,000	
Professional Fees \$14,872					\$14,872	14,872	
Accessibility Improvements \$74,490				Courthouse	\$74,490	74,490	
Install new sign \$40,291				Gaol	\$40,291	40,291	
TOTAL CAPITAL FUNDING REQUEST					\$1,215,842	422,842	
TOTAL Tangible Capital Assets (TCA Set up as Asset)					\$952,342		
TOTAL Minor Capital (operating)					\$263,500		
LESS: DEPRECIATION					-\$618,712		
NET CAPITAL FUNDING REQUIREMENTS					\$597,130		

COUNTY OF HURON

Property Services - Summary

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
FEDERAL GRANTS						
Federal Project Grants	43,875	-	-	37,500	37,500	0.00%
Total Federal Grants	43,875	-	-	37,500	37,500	0.00%
OTHER REVENUE						
Rent/Lease	1,751,517	1,685,305	1,684,093	1,678,613	(5,480)	-0.33%
Third Party Recoveries	8,043	16,128	-	-	-	0.00%
Total Other Revenue	1,759,560	1,701,433	1,684,093	1,678,613	(5,480)	-0.33%
TOTAL REVENUE	1,803,435	1,701,433	1,684,093	1,716,113	32,020	1.90%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	578,561	557,276	574,885	656,012	81,127	14.11%
Salaries - Part Time	98,423	109,573	49,052	16,751	(32,301)	-65.85%
Salaries - Time Off in Lieu Owing	(161)	-	-	-	-	0.00%
Total Salaries	676,823	666,850	623,937	672,763	48,826	7.83%
BENEFITS						
Statutory Benefits	52,030	52,707	47,707	50,664	2,957	6.20%
Extended Benefits	53,824	52,027	50,629	53,888	3,259	6.44%
OMERS	63,278	60,394	60,247	65,648	5,401	8.96%
Total Benefits	169,132	165,128	158,583	170,200	11,617	7.33%
Total Salaries and Benefits	845,955	831,977	782,520	842,963	60,443	7.72%
EQUIPMENT						
Equipment Rentals/Leases	536	817	900	900	-	0.00%
Equipment Repairs & Maint.	17,907	12,145	12,000	13,000	1,000	8.33%

COUNTY OF HURON

Property Services - Summary

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Replacement New (under \$1,000)	2,523	2,546	5,800	5,900	100	1.72%
Vehicle Lease & Operation	52,929	36,554	49,000	50,000	1,000	2.04%
Total Equipment	73,895	52,062	67,700	69,800	2,100	3.10%
PURCHASED SERVICE						
Consulting/Professional Fees	5,352	-	3,000	-	(3,000)	-100.00%
Insurance	29,991	34,367	34,968	35,300	332	0.95%
Occupational Accident Insurance	8,260	10,661	11,000	11,000	-	0.00%
Legal Fees	1,287	807	2,500	2,000	(500)	-20.00%
Maintenance Contracts	-	-	-	-	-	0.00%
Security	3,576	2,575	3,500	3,500	-	0.00%
Life Safety Systems	17,596	18,021	20,000	23,000	3,000	15.00%
Snow Removal Contract	47,981	38,111	59,100	60,300	1,200	2.03%
Miscellaneous Services	-	796	400	500	100	25.00%
Total Purchased Service	115,271	106,085	134,468	135,600	1,132	0.84%
OPERATIONAL						
Advertising	719	219	500	500	-	0.00%
Conventions/Conferences	178	-	1,000	1,000	-	0.00%
Office Expense	4,515	3,676	2,600	3,000	400	15.38%
Postage/Courier	1,702	1,380	1,000	1,000	-	0.00%
Publications & Subscriptions	740	1,459	1,000	800	(200)	-20.00%
Staff Training	1,596	3,234	3,000	4,000	1,000	33.33%
Telecommunications	8,256	10,378	7,800	8,800	1,000	12.82%
Travel/Meals	245	173	700	400	(300)	-42.86%
Building Capital	-	-	-	263,500	263,500	0.00%
Garbage	22,773	26,510	21,600	22,400	800	3.70%
Grounds Maintenance	18,108	10,202	10,800	9,900	(900)	-8.33%
Janitorial	79,847	77,269	47,436	41,358	(6,078)	-12.81%
Maintenance & Repairs/Building	39,467	28,218	72,500	64,800	(7,700)	-10.62%
Maintenance & Repairs/Electrical	20,107	15,653	42,100	35,300	(6,800)	-16.15%
Maintenance & Repairs/HVAC	38,412	34,717	49,850	51,850	2,000	4.01%
Maintenance & Repairs/Plumbing	5,884	19,380	29,250	28,650	(600)	-2.05%
Taxes	14,963	17,018	15,650	16,650	1,000	6.39%
Utilities/Heat	63,185	67,397	123,800	124,800	1,000	0.81%

COUNTY OF HURON

Property Services - Summary

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Utilities/Hydro	300,214	263,855	306,100	315,000	8,900	2.91%
Utilities/Water & Sewer	19,481	18,419	26,500	25,500	(1,000)	-3.77%
Depreciation - Capital Assets	595,221	620,876	618,712	618,712	-	0.00%
Total Operational	1,235,711	1,220,442	1,381,898	1,637,920	256,022	18.53%
PROGRAM						
Winter Clothing and Uniforms	1,665	1,190	4,000	3,500	(500)	-12.50%
Total Program	1,665	1,190	4,000	3,500	(500)	-12.50%
TOTAL EXPENDITURES	2,272,497	2,211,756	2,370,586	2,689,783	319,197	13.46%
(SURPLUS)/DEFICIT - ACCRUAL	469,062	510,323	686,493	973,670	287,177	41.83%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(618,712)	(618,712)	-	0.00%
Add Capital Asset Expenditures			882,638	952,342	69,704	7.90%
Add Future Sustainability			129,104	129,104	-	0.00%
Less: Transfer from accumulated surplus			(162,038)	(422,842)	(260,804)	160.95%
TOTAL COUNTY LEVY	469,062	510,323	917,485	1,013,562	96,077	10.47%

COUNTY OF HURON
Property Services - General
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
FEDERAL GRANTS						
Federal Project Grants	43,875	-	-	37,500	37,500	0.00%
Total Federal Grants	43,875	-	-	37,500	37,500	0.00%
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Rent/Lease	-	-	-	-	-	0.00%
Third Party Recoveries	1,397	-	-	-	-	0.00%
Total Other Revenue	1,397	-	-	-	-	0.00%
TOTAL REVENUE	45,272	-	-	37,500	37,500	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	517,909	465,096	374,839	419,509	44,670	11.92%
Salaries - Part Time	50,945	71,028	16,096	16,751	655	4.07%
Salaries - Time Off in Lieu Owing	(161)	-	-	-	-	0.00%
Total Salaries	568,692	536,124	390,935	436,260	45,325	11.59%
BENEFITS						
Statutory Benefits	42,728	41,601	27,863	30,719	2,856	10.25%
Extended Benefits	47,726	42,799	30,849	34,036	3,187	10.33%
OMERS	53,153	47,989	38,912	43,829	4,917	12.64%
Burden	-	-	-	-	-	0.00%
Total Benefits	143,607	132,389	97,624	108,584	10,960	11.23%
Total Salaries and Benefits	712,299	668,513	488,559	544,844	56,285	11.52%
EQUIPMENT						
Equipment Rentals/Leases	536	817	500	500	-	0.00%
Equipment Repairs & Maint.	4,755	535	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	1,165	1,010	-	-	-	0.00%
Vehicle Lease & Operation	52,793	36,549	49,000	50,000	1,000	2.04%
Small Tools/Equipment	-	-	-	-	-	0.00%
Total Equipment	59,249	38,911	49,500	50,500	1,000	2.02%

COUNTY OF HURON
Property Services - General
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
PURCHASED SERVICE						
Consulting/Professional Fees	5,006	-	3,000	-	(3,000)	-100.00%
Insurance	1,294	1,417	1,417	1,400	(17)	-1.20%
Occupational Accident Insurance	8,260	10,661	11,000	11,000	-	0.00%
Intra County Purchases	-	-	-	-	-	0.00%
Insurance Claim	-	-	-	-	-	0.00%
Legal Fees	1,287	807	2,500	2,000	(500)	-20.00%
Maintenance Contracts	-	-	-	-	-	0.00%
Printing (External)	-	-	-	-	-	0.00%
Security	3,576	2,575	3,500	3,500	-	0.00%
Life Safety Systems	17,596	18,021	20,000	23,000	3,000	15.00%
Snow Removal Contract	-	-	-	-	-	0.00%
Miscellaneous Services	-	796	-	500	500	0.00%
Total Purchased Service	37,020	34,278	41,417	41,400	(17)	-0.04%
OPERATIONAL						
Advertising	489	157	500	500	-	0.00%
Conventions/Conferences	178	-	1,000	1,000	-	0.00%
Internet	-	-	-	-	-	0.00%
Miscellaneous Admin.	98	408	-	-	-	0.00%
Office Expense	4,507	3,676	2,600	3,000	400	15.38%
Postage/Courier	1,702	1,380	1,000	1,000	-	0.00%
Publications & Subscriptions	740	1,459	1,000	800	(200)	-20.00%
Staff Training	1,596	3,234	3,000	4,000	1,000	33.33%
Telecommunications	8,256	10,378	7,800	8,800	1,000	12.82%
Travel/Meals	245	173	700	400	(300)	-42.86%
Building Capital (minor)	-	-	-	263,500	263,500	0.00%
Grounds Maintenance	1,959	228	-	-	-	0.00%
Janitorial	-	-	-	-	-	0.00%
Maintenance & Repairs/Building	231	324	100	200	100	100.00%
Maintenance & Repairs/Electrical	6,815	4	500	400	(100)	-20.00%
Maintenance & Repairs/HVAC	1,581	2,373	1,000	1,000	-	0.00%
Maintenance & Repairs/Plumbing	295	9,958	2,500	3,000	500	20.00%
Taxes	3,570	2,390	3,650	3,650	-	0.00%
Depreciation - Capital Assets	595,221	620,876	618,712	618,712	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	627,484	659,111	644,062	909,962	265,900	41.28%
PROGRAM						
Winter Clothing and Uniforms	1,665	1,190	4,000	3,500	(500)	-12.50%
Miscellaneous Program	-	-	-	-	-	0.00%
Total Program	1,665	1,190	4,000	3,500	(500)	-12.50%

COUNTY OF HURON
Property Services - General
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL EXPENDITURES	1,437,717	1,402,003	1,227,538	1,550,206	322,668	26.29%
(SURPLUS)/DEFICIT - ACCRUAL	1,392,445	1,402,003	1,227,538	1,512,706	285,168	23.23%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	1,392,445	1,402,003	1,227,538	1,512,706	285,168	23.23%

COUNTY OF HURON
Property Services - Courthouse
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	356,895	363,494	363,494	363,495	1	0.00%
Third Party Recoveries	1,662	-	-	-	-	0.00%
Total Other Revenue	358,556	363,494	363,494	363,495	1	0.00%
TOTAL REVENUE	358,556	363,494	363,494	363,495	1	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	14,997	13,421	71,365	72,446	1,081	1.51%
Total Salaries	14,997	13,421	71,365	72,446	1,081	1.51%
BENEFITS						
Statutory Benefits	1,224	1,149	6,066	6,088	22	0.36%
Extended Benefits	1,508	1,447	7,038	7,064	26	0.37%
OMERS	1,431	1,402	6,548	6,706	158	2.41%
Total Benefits	4,163	3,998	19,652	19,858	206	1.05%
Total Salaries and Benefits	19,160	17,419	91,017	92,304	1,287	1.41%
EQUIPMENT						
Equipment Repairs & Maint.	2,589	1,578	900	900	-	0.00%
Equipment Replacement New (under \$1,000)	328	44	500	400	(100)	-20.00%
Total Equipment	2,917	1,626	1,400	1,300	(100)	-7.14%
PURCHASED SERVICE						
Consulting/Professional Fees	346	-	-	-	-	0.00%
Insurance	3,461	3,792	3,792	3,800	8	0.21%
Snow Removal Contract	1,867	2,041	1,600	1,800	200	12.50%
Total Purchased Service	5,675	5,833	5,392	5,600	208	3.86%
OPERATIONAL						
Travel/Meals	-	-	-	-	-	0.00%
Garbage	5,676	6,833	4,800	5,000	200	4.17%
Grounds Maintenance	7,413	159	1,600	1,000	(600)	-37.50%
Janitorial	5,088	5,367	4,000	4,100	100	2.50%

COUNTY OF HURON
Property Services - Courthouse
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
Maintenance & Repairs/Building	15,587	5,518	20,000	16,000	(4,000)	-20.00%
Maintenance & Repairs/Electrical	2,663	1,865	9,000	7,000	(2,000)	-22.22%
Maintenance & Repairs/HVAC	10,400	5,219	6,000	8,000	2,000	33.33%
Maintenance & Repairs/Plumbing	1,139	1,824	5,000	5,000	-	0.00%
Utilities/Heat	13,313	14,205	31,000	32,000	1,000	3.23%
Utilities/Hydro	52,615	50,805	55,000	60,000	5,000	9.09%
Utilities/Water & Sewer	3,286	2,272	4,000	4,000	-	0.00%
Total Operational	117,188	94,066	140,400	142,100	1,700	1.21%
TOTAL EXPENDITURES	144,939	118,944	238,209	241,304	3,095	1.30%
(SURPLUS)/DEFICIT - ACCRUAL	(213,617)	(244,550)	(125,285)	(122,191)	3,094	-2.47%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(213,617)	(244,550)	(125,285)	(122,191)	3,094	-2.47%

COUNTY OF HURON

Property Services - Health and Library Complex

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	306,149	312,749	312,749	312,749	-	0.00%
Third Party Recoveries	1,662	-	-	-	-	0.00%
Total Other Revenue	307,811	312,749	312,749	312,749	-	0.00%
TOTAL REVENUE	307,811	312,749	312,749	312,749	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	19,055	42,152	42,791	639	1.52%
Total Salaries	-	19,055	42,152	42,791	639	1.52%
BENEFITS						
Statutory Benefits	-	1,646	3,627	3,639	12	0.33%
Extended Benefits	-	1,688	4,208	4,223	15	0.36%
OMERS	-	1,740	3,832	3,925	93	2.43%
Total Benefits	-	5,074	11,667	11,787	120	1.03%
Total Salaries and Benefits	-	24,128	53,819	54,578	759	1.41%
EQUIPMENT						
Equipment Rentals/Leases	-	-	400	400	-	0.00%
Equipment Repairs & Maint.	2,983	1,872	2,400	2,400	-	0.00%
Equipment Replacement New (under \$1,000)	-	506	-	500	500	0.00%
Total Equipment	3,051	2,378	2,800	3,300	500	17.86%
PURCHASED SERVICE						
Insurance	5,942	6,510	6,510	6,600	90	1.38%
Snow Removal Contract	6,591	5,983	9,500	9,500	-	0.00%
Total Purchased Service	13,148	12,866	16,010	16,100	90	0.56%
OPERATIONAL						
Office Expense	-	-	-	-	-	0.00%
Garbage	5,731	6,729	6,000	6,000	-	0.00%
Grounds Maintenance	1,283	5,722	3,000	3,000	-	0.00%
Janitorial	2,177	2,080	2,500	2,000	(500)	-20.00%

COUNTY OF HURON

Property Services - Health and Library Complex

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Maintenance & Repairs/Building	2,404	3,217	12,000	11,000	(1,000)	-8.33%
Maintenance & Repairs/Electrical	1,105	816	6,000	4,000	(2,000)	-33.33%
Maintenance & Repairs/HVAC	3,870	2,564	8,000	8,000	-	0.00%
Maintenance & Repairs/Plumbing	537	737	3,000	3,000	-	0.00%
Utilities/Heat	11,549	10,738	25,000	25,000	-	0.00%
Utilities/Hydro	71,823	64,252	70,000	73,000	3,000	4.29%
Utilities/Water & Sewer	3,013	2,874	2,900	3,000	100	3.45%
Total Operational	103,491	99,730	138,400	138,000	(400)	-0.29%
TOTAL EXPENDITURES	119,689	139,103	211,029	211,978	949	0.45%
(SURPLUS)/DEFICIT - ACCRUAL	(188,121)	(173,646)	(101,720)	(100,771)	949	-0.93%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(188,121)	(173,646)	(101,720)	(100,771)	949	-0.93%

COUNTY OF HURON

Property Services - Jacob Memorial Building

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	138,116	124,916	124,916	124,916	-	0.00%
Third Party Recoveries	1,662	-	-	-	-	0.00%
Total Other Revenue	139,778	124,916	124,916	124,916	-	0.00%
TOTAL REVENUE	139,778	124,916	124,916	124,916	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	19,055	42,152	42,791	639	1.52%
Total Salaries	-	19,055	42,152	42,791	639	1.52%
BENEFITS						
Statutory Benefits	-	1,646	3,627	3,639	12	0.33%
Extended Benefits	-	1,688	4,208	4,223	15	0.36%
OMERS	-	1,740	3,832	3,925	93	2.43%
Total Benefits	-	5,074	11,667	11,787	120	1.03%
Total Salaries and Benefits	-	24,128	53,819	54,578	759	1.41%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	984	796	4,000	3,000	(1,000)	-25.00%
Equipment Replacement New (under \$1,000)	11	17	1,500	1,500	-	0.00%
Total Equipment	1,063	813	5,500	4,500	(1,000)	-18.18%
PURCHASED SERVICE						
Insurance	7,364	8,068	8,068	8,200	132	1.64%
Snow Removal Contract	5,375	2,992	6,000	6,000	-	0.00%
Total Purchased Service	13,353	11,433	14,068	14,200	132	0.94%
OPERATIONAL						
Office Expense	-	-	-	-	-	0.00%
Garbage	5,731	6,114	5,600	6,000	400	7.14%
Grounds Maintenance	3,908	136	1,600	1,000	(600)	-37.50%
Janitorial	928	1,227	-	500	500	0.00%

COUNTY OF HURON**Property Services - Jacob Memorial Building****Budget for the year ending December 31, 2018**

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Maintenance & Repairs/Building	2,816	1,185	8,000	7,000	(1,000)	-12.50%
Maintenance & Repairs/Electrical	3,283	3,487	6,000	6,000	-	0.00%
Maintenance & Repairs/HVAC	2,775	5,036	12,000	10,000	(2,000)	-16.67%
Maintenance & Repairs/Plumbing	205	668	3,000	3,000	-	0.00%
Utilities/Heat	10,734	11,295	22,000	22,000	-	0.00%
Utilities/Hydro	39,530	38,059	41,000	42,000	1,000	2.44%
Utilities/Water & Sewer	1,759	1,678	2,000	2,000	-	0.00%
Total Operational	71,669	68,885	101,200	99,500	(1,700)	-1.68%
TOTAL EXPENDITURES	86,085	105,259	174,587	172,778	(1,809)	-1.04%
(SURPLUS)/DEFICIT - ACCRUAL	(53,692)	(19,657)	49,671	47,862	(1,809)	-3.64%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(53,692)	(19,657)	49,671	47,862	(1,809)	-3.64%

COUNTY OF HURON
Property Services - Clinton Storage
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
EXPENDITURES						
EQUIPMENT						
Equipment Repairs & Maint.	5,265	4,794	2,000	2,000	-	0.00%
Equipment Replacement New (under \$1,000)	76	969	1,000	1,000	-	0.00%
Total Equipment	5,341	5,762	3,000	3,000	-	0.00%
PURCHASED SERVICE						
Insurance	808	1,463	1,463	1,500	37	2.53%
Total Purchased Service	808	1,463	1,463	1,500	37	2.53%
OPERATIONAL						
Grounds Maintenance	380	343	300	300	-	0.00%
Janitorial	28,685	21,611	200	200	-	0.00%
Maintenance & Repairs/Building	1,129	542	1,000	1,000	-	0.00%
Maintenance & Repairs/Electrical	96	826	1,000	800	(200)	-20.00%
Maintenance & Repairs/HVAC	175	105	750	750	-	0.00%
Maintenance & Repairs/Plumbing	-	89	750	750	-	0.00%
Total Operational	30,466	24,547	4,000	5,000	1,000	25.00%
TOTAL EXPENDITURES	36,615	31,773	8,463	9,500	1,037	12.25%
(SURPLUS)/DEFICIT - ACCRUAL	36,615	31,773	8,463	9,500	1,037	12.25%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	36,615	31,773	8,463	9,500	1,037	12.25%

COUNTY OF HURON**Property Services - Ambulance Stations****Budget for the year ending December 31, 2018**

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Transfer from Capital Reserves	-	-	-	-	-	0.00%
Rent/Lease	303,104	303,104	303,104	303,104	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	303,104	303,104	303,104	303,104	-	0.00%
TOTAL REVENUE	303,104	303,104	303,104	303,104	-	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	(303,104)	(303,104)	(303,104)	(303,104)	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(303,104)	(303,104)	(303,104)	(303,104)	-	0.00%

COUNTY OF HURON

Property Services - Ambulance Stations - Goderich

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PURCHASED SERVICE						
Insurance	1,004	1,203	1,203	1,200	(3)	-0.25%
Maintenance Contracts	-	-	-	-	-	0.00%
Snow Removal Contract	11,033	8,438	10,000	11,000	1,000	10.00%
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	12,037	9,641	11,203	12,200	997	8.90%
OPERATIONAL						
Grounds Maintenance	-	-	-	-	-	0.00%
Janitorial	750	1,129	400	400	-	0.00%
Maintenance & Repairs/Building	2,279	722	3,000	2,500	(500)	-16.67%
Maintenance & Repairs/Electrical	860	1,233	1,000	1,000	-	0.00%
Maintenance & Repairs/HVAC	1,074	3,650	1,000	2,000	1,000	100.00%
Maintenance & Repairs/Plumbing	1,285	520	1,200	1,000	(200)	-16.67%
Utilities/Heat	1,196	1,868	3,000	3,000	-	0.00%
Utilities/Hydro	6,330	3,333	7,300	7,000	(300)	-4.11%
Utilities/Water & Sewer	1,104	1,145	1,400	1,300	(100)	-7.14%
Total Operational	14,879	13,599	18,300	18,200	(100)	-0.55%
TOTAL EXPENDITURES	26,916	23,240	29,503	30,400	897	3.04%
(SURPLUS)/DEFICIT - ACCRUAL	26,916	23,240	29,503	30,400	897	3.04%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	26,916	23,240	29,503	30,400	897	3.04%

COUNTY OF HURON

Property Services - Ambulance Stations - Exeter

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
EXPENDITURES						
PURCHASED SERVICE						
Insurance	1,004	1,203	1,203	1,200	(3)	-0.25%
Maintenance Contracts	-	-	-	-	-	0.00%
Snow Removal Contract	4,569	2,931	6,000	5,500	(500)	-8.33%
Miscellaneous Services	-	-	400	-	(400)	-100.00%
Total Purchased Service	5,573	4,133	7,603	6,700	(903)	-11.88%
OPERATIONAL						
Grounds Maintenance	-	1,465	-	600	600	0.00%
Janitorial	344	1,018	400	200	(200)	-50.00%
Maintenance & Repairs/Building	1,114	2,245	2,500	2,800	300	12.00%
Maintenance & Repairs/Electrical	1,055	1,787	1,200	1,500	300	25.00%
Maintenance & Repairs/HVAC	1,073	769	1,100	1,100	-	0.00%
Maintenance & Repairs/Plumbing	481	520	800	800	-	0.00%
Utilities/Heat	1,151	2,140	2,500	2,600	100	4.00%
Utilities/Hydro	7,198	3,680	7,800	7,800	-	0.00%
Utilities/Water & Sewer	1,434	1,396	3,000	2,800	(200)	-6.67%
Total Operational	13,934	15,020	19,300	20,200	900	4.66%
TOTAL EXPENDITURES	19,507	19,153	26,903	26,900	(3)	-0.01%
(SURPLUS)/DEFICIT - ACCRUAL	19,507	19,153	26,903	26,900	(3)	-0.01%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	19,507	19,153	26,903	26,900	(3)	-0.01%

COUNTY OF HURON

**Property Services - Ambulance Stations - Tuckersmith
Budget for the year ending December 31, 2018**

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
EXPENDITURES						
EQUIPMENT						
Equipment Repairs & Maint.	-	-	200	200	-	0.00%
Total Equipment	944	-	700	700	-	0.00%
PURCHASED SERVICE						
Insurance	1,004	1,203	1,203	1,200	(3)	-0.25%
Snow Removal Contract	4,636	2,649	9,000	8,000	(1,000)	-11.11%
Total Purchased Service	5,640	3,851	10,203	9,200	(1,003)	-9.83%
OPERATIONAL						
Grounds Maintenance	1,018	212	500	500	-	0.00%
Janitorial	518	1,256	400	-	(400)	-100.00%
Maintenance & Repairs/Building	829	1,761	5,000	4,000	(1,000)	-20.00%
Maintenance & Repairs/Electrical	1,654	2,318	1,600	2,000	400	25.00%
Maintenance & Repairs/HVAC	1,406	3,914	1,000	3,000	2,000	200.00%
Maintenance & Repairs/Plumbing	274	1,857	3,000	2,500	(500)	-16.67%
Utilities/Heat	1,538	1,646	3,500	3,500	-	0.00%
Utilities/Hydro	8,574	5,150	11,000	9,000	(2,000)	-18.18%
Total Operational	16,275	18,115	26,500	25,000	(1,500)	-5.66%
TOTAL EXPENDITURES	22,860	21,966	37,403	34,900	(2,503)	-6.69%
(SURPLUS)/DEFICIT - ACCRUAL	22,860	21,966	37,403	34,900	(2,503)	-6.69%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	22,860	21,966	37,403	34,900	(2,503)	-6.69%

COUNTY OF HURON

Property Services - Ambulance Stations - Wingham

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	(66)	-	-	-	-	0.00%
Total Other Revenue	(66)	-	-	-	-	0.00%
TOTAL REVENUE	(66)	-	-	-	-	0.00%
EXPENDITURES						
EQUIPMENT						
Equipment Repairs & Maint.	-	-	200	200	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Total Equipment	-	-	200	200	-	0.00%
PURCHASED SERVICE						
Insurance	-	1,203	1,203	1,200	(3)	-0.25%
Snow Removal Contract	5,751	4,181	7,000	7,000	-	0.00%
Total Purchased Service	5,751	5,383	8,203	8,200	(3)	-0.04%
OPERATIONAL						
Grounds Maintenance	944	1,227	500	1,000	500	100.00%
Janitorial	889	916	700	200	(500)	-71.43%
Maintenance & Repairs/Building	1,501	1,155	2,000	1,800	(200)	-10.00%
Maintenance & Repairs/Electrical	685	650	800	800	-	0.00%
Maintenance & Repairs/HVAC	525	315	1,000	800	(200)	-20.00%
Maintenance & Repairs/Plumbing	121	153	1,000	1,000	-	0.00%
Utilities/Heat	1,204	1,772	2,800	3,000	200	7.14%
Utilities/Hydro	4,608	2,959	4,800	4,800	-	0.00%
Utilities/Water & Sewer	933	927	1,300	1,300	-	0.00%
Total Operational	11,514	10,075	14,900	14,700	(200)	-1.34%
TOTAL EXPENDITURES	17,265	15,458	23,303	23,100	(203)	-0.87%
(SURPLUS)/DEFICIT - ACCRUAL	17,331	15,458	23,303	23,100	(203)	-0.87%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%

COUNTY OF HURON**Property Services - Ambulance Stations - Wingham****Budget for the year ending December 31, 2018**

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL COUNTY LEVY	17,331	15,458	23,303	23,100	(203)	-0.87%

COUNTY OF HURON
Property Services - Registry
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	43,712	43,712	43,712	43,712	-	0.00%
Total Other Revenue	43,712	43,712	43,712	43,712	-	0.00%
TOTAL REVENUE	43,712	43,712	43,712	43,712	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	14,997	13,420	15,163	15,392	229	1.51%
Total Salaries	14,997	13,420	15,163	15,392	229	1.51%
BENEFITS						
Statutory Benefits	1,223	1,149	1,231	1,235	4	0.32%
Extended Benefits	1,507	1,446	1,428	1,433	5	0.35%
OMERS	1,431	1,401	1,440	1,473	33	2.29%
Total Benefits	4,161	3,996	4,099	4,141	42	1.02%
Total Salaries and Benefits	19,158	17,416	19,262	19,533	271	1.41%
EQUIPMENT						
Equipment Repairs & Maint.	718	-	800	800	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	300	-	(300)	-100.00%
Total Equipment	718	-	1,100	800	(300)	-27.27%
PURCHASED SERVICE						
Insurance	443	485	485	500	15	3.09%
Total Purchased Service	443	485	485	500	15	3.09%
OPERATIONAL						
Grounds Maintenance	-	-	-	-	-	0.00%
Janitorial	11,057	12,672	11,207	12,000	793	7.08%
Maintenance & Repairs/Building	1,147	1,004	1,800	1,500	(300)	-16.67%
Maintenance & Repairs/Electrical	30	1,396	1,500	1,300	(200)	-13.33%
Maintenance & Repairs/HVAC	263	1,611	1,500	1,200	(300)	-20.00%
Maintenance & Repairs/Plumbing	121	153	1,000	1,400	400	40.00%
Utilities/Heat	1,844	1,909	4,000	4,000	-	0.00%

COUNTY OF HURON
Property Services - Registry
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Utilities/Hydro	5,732	4,857	5,800	6,400	600	10.34%
Utilities/Water & Sewer	1,457	1,479	1,700	1,700	-	0.00%
Total Operational	21,650	25,081	28,507	29,500	993	3.48%
TOTAL EXPENDITURES	41,969	42,982	49,354	50,333	979	1.98%
(SURPLUS)/DEFICIT - ACCRUAL	(1,743)	(730)	5,642	6,621	979	17.35%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(1,743)	(730)	5,642	6,621	979	17.35%

COUNTY OF HURON
Property Services - Assessment
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	115,231	48,954	47,742	42,261	(5,481)	-11.48%
Total Other Revenue	115,231	48,954	47,742	42,261	(5,481)	-11.48%
TOTAL REVENUE	115,231	48,954	47,742	42,261	(5,481)	-11.48%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	14,997	13,421	15,163	15,392	229	1.51%
Total Salaries	14,997	13,421	15,163	15,392	229	1.51%
BENEFITS						
Statutory Benefits	1,224	1,149	1,231	1,235	4	0.32%
Extended Benefits	1,508	1,447	1,428	1,433	5	0.35%
OMERS	1,431	1,402	1,440	1,473	33	2.29%
Total Benefits	4,163	3,998	4,099	4,141	42	1.02%
Total Salaries and Benefits	19,160	17,419	19,262	19,533	271	1.41%
EQUIPMENT						
Equipment Repairs & Maint.	144	1,594	-	2,000	2,000	0.00%
Equipment Replacement New (under \$1,000)	-	-	800	800	-	0.00%
Total Equipment	144	1,594	800	2,800	2,000	250.00%
PURCHASED SERVICE						
Insurance	2,544	2,788	2,788	2,800	12	0.43%
Snow Removal Contract	3,438	3,251	4,500	4,500	-	0.00%
Total Purchased Service	5,983	6,039	7,288	7,300	12	0.16%
OPERATIONAL						
Garbage	2,818	3,417	2,800	3,000	200	7.14%
Grounds Maintenance	-	-	1,500	1,000	(500)	-33.33%
Janitorial	27,625	24,180	24,829	18,758	(6,071)	-24.45%
Maintenance & Repairs/Building	4,343	3,443	4,000	4,000	-	0.00%
Maintenance & Repairs/Electrical	367	27	3,000	2,500	(500)	-16.67%
Maintenance & Repairs/HVAC	857	698	2,500	2,500	-	0.00%

COUNTY OF HURON
Property Services - Assessment
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Maintenance & Repairs/Plumbing	169	506	1,500	1,200	(300)	-20.00%
Taxes	11,394	14,628	12,000	13,000	1,000	8.33%
Utilities/Heat	4,212	3,149	8,000	7,000	(1,000)	-12.50%
Utilities/Hydro	19,542	13,726	20,000	18,500	(1,500)	-7.50%
Utilities/Water & Sewer	979	1,229	2,500	2,200	(300)	-12.00%
Total Operational	72,304	65,066	82,629	73,658	(8,971)	-10.86%
TOTAL EXPENDITURES	97,591	90,117	109,979	103,291	(6,688)	-6.08%
(SURPLUS)/DEFICIT - ACCRUAL	(17,640)	41,163	62,237	61,030	(1,207)	-1.94%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(17,640)	41,163	62,237	61,030	(1,207)	-1.94%

COUNTY OF HURON
Property Services - Assessment
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	365,184	365,184	365,184	365,184	-	0.00%
Third Party Recoveries	1,662	16,128	-	-	-	0.00%
Total Other Revenue	366,846	381,312	365,184	365,184	-	0.00%
TOTAL REVENUE	366,846	381,312	365,184	365,184	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	15,660	13,810	14,051	47,691	33,640	239.41%
Total Salaries	63,139	52,355	47,007	47,691	684	1.46%
BENEFITS						
Statutory Benefits	5,631	4,367	4,062	4,109	47	1.16%
Extended Benefits	1,575	1,513	1,470	1,476	6	0.41%
OMERS	5,833	4,720	4,243	4,317	74	1.74%
Total Benefits	13,039	10,599	9,775	9,902	127	1.30%
Total Salaries and Benefits	76,177	62,954	56,782	57,593	811	1.43%
EQUIPMENT						
Equipment Repairs & Maint.	468	977	1,000	1,000	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	1,000	1,000	-	0.00%
Total Equipment	468	977	2,000	2,000	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Insurance	2,715	2,975	2,975	3,000	25	0.84%
Snow Removal Contract	4,720	5,310	5,500	7,000	1,500	27.27%
Total Purchased Service	7,435	8,285	8,475	10,000	1,525	17.99%
OPERATIONAL						
Garbage	2,818	3,084	2,400	2,400	-	0.00%
Grounds Maintenance	1,172	446	1,500	1,200	(300)	-20.00%
Janitorial	1,376	5,540	2,300	2,500	200	8.70%
Maintenance & Repairs/Building	4,956	6,462	10,000	10,000	-	0.00%

COUNTY OF HURON
Property Services - Assessment
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/Decrease - \$	Increase/Decrease - %
Maintenance & Repairs/Electrical	1,121	1,225	8,000	6,000	(2,000)	-25.00%
Maintenance & Repairs/HVAC	13,378	5,712	11,000	10,000	(1,000)	-9.09%
Maintenance & Repairs/Plumbing	1,115	2,231	4,000	4,000	-	0.00%
Utilities/Heat	14,112	14,756	17,000	17,000	-	0.00%
Utilities/Hydro	80,085	70,982	78,000	81,000	3,000	3.85%
Utilities/Water & Sewer	4,177	4,339	6,000	5,500	(500)	-8.33%
Total Operational	124,309	114,776	140,200	139,600	(600)	-0.43%
TOTAL EXPENDITURES	208,389	186,992	207,457	209,193	1,736	0.84%
(SURPLUS)/DEFICIT - ACCRUAL	(158,456)	(194,320)	(157,727)	(155,991)	1,736	-1.10%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(158,456)	(194,320)	(157,727)	(155,991)	1,736	-1.10%

COUNTY OF HURON**Property Services - Assessment****Budget for the year ending December 31, 2018**

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
EXPENDITURES						
PURCHASED SERVICE						
Insurance	528	-	600	600	-	0.00%
Snow Removal Contract	-	-	-	-	-	0.00%
Total Purchased Service	528	-	600	600	-	0.00%
OPERATIONAL						
Grounds Maintenance	-	-	-	-	-	0.00%
Maintenance & Repairs/Building	-	-	600	500	(100)	-16.67%
Utilities/Hydro	1,015	1,227	1,400	1,500	100	7.14%
Total Operational	1,015	1,248	2,000	2,000	-	0.00%
TOTAL EXPENDITURES	1,543	1,248	2,600	2,600	-	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	1,543	1,248	2,600	2,600	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	1,543	1,248	2,600	2,600	-	0.00%

COUNTY OF HURON
Property Services - Gaol
Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	123,192	123,192	123,192	123,192	-	0.00%
Total Other Revenue	123,192	123,192	123,192	123,192	-	0.00%
TOTAL REVENUE	123,192	123,192	123,192	123,192	-	0.00%
EXPENDITURES						
EQUIPMENT						
Equipment Repairs & Maint.	-	-	500	500	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	200	200	-	0.00%
Total Equipment	-	-	700	700	-	0.00%
PURCHASED SERVICE						
Insurance	1,879	2,058	2,058	2,100	42	2.04%
Total Purchased Service	1,879	2,395	2,058	2,100	42	2.04%
OPERATIONAL						
Grounds Maintenance	30	263	300	300	-	0.00%
Janitorial	411	274	500	500	-	0.00%
Maintenance & Repairs/Building	1,130	641	2,500	2,500	-	0.00%
Maintenance & Repairs/Electrical	374	-	2,500	2,000	(500)	-20.00%
Maintenance & Repairs/HVAC	1,036	2,751	3,000	3,500	500	16.67%
Maintenance & Repairs/Plumbing	141	165	2,500	2,000	(500)	-20.00%
Utilities/Heat	2,333	2,887	5,000	4,500	(500)	-10.00%
Utilities/Hydro	3,162	2,888	4,000	4,000	-	0.00%
Utilities/Water & Sewer	917	922	1,200	1,200	-	0.00%
Total Operational	9,533	11,124	21,500	20,500	(1,000)	-4.65%
TOTAL EXPENDITURES	11,412	13,519	24,258	23,300	(958)	-3.95%
(SURPLUS)/DEFICIT - ACCRUAL	(111,780)	(109,673)	(98,934)	(99,892)	(958)	0.97%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%

COUNTY OF HURON**Property Services - Gaol****Budget for the year ending December 31, 2018**

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL COUNTY LEVY	(111,780)	(109,673)	(98,934)	(99,892)	(958)	0.97%



COUNTY OF HURON

2018 BUDGET

Health Unit

HURON COUNTY HEALTH UNIT 2018 BUDGET

The Huron County Health Unit is mandated by the Health Promotion and Protection Act to provide public health programs and service to the communities of Huron County. We support and protect the physical and mental health and well-being of the health unit population. We use a population health approach, focused on promoting healthy lifestyles and prevent diseases to improve the health of the population.

The new Ontario Public Health Standards comes into effect January 1, 2018. These standards define the responsibility of the board of health in an integrated health system and are informed by the core public health functions which include: assessment and surveillance, health promotion and policy development, health protection, and emergency management.

This budget reflects the new funding model implemented by the Ministry during the 2015 budget year. The Management Team at the Health Unit have attempted to bring forward a budget that does not impact services provided to the communities within Huron County.

HEALTH UNIT SUMMARY REPORT.

This reports represents the summary of all the programs administered by the Health Unit. It shows the Ministry funding 73.1 %, the County 21.0 % and revenue from third party at 5.0 %. The next pages break the budget into the different funding pots.

MINISTRY OF HEALTH AND LONG-TERM CARE PROGRAMS

MANDATORY PROGRAMS

The Mandatory programs include services that meet the standards set out by the Act. The program standards are grouped under four program areas:

Chronic Disease and Injuries includes disease and injury prevention and substance abuse. Programs developed under this category target such things as healthy eating and weights, tobacco control, physical activity, alcohol, mental health, screening for chronic disease and early detection of cancer. The injury prevention also include road and off-road safety. Health Equity is within this program area.

Family Health includes reproductive health, child health, preconception health, positive parenting, breastfeeding, mental health, school health and oral health. Healthy Babies and Healthy Children is also mandated in this standard but this program has its own separate funding.

Infectious Disease includes prevention and control of infectious disease, and infections and blood borne infections.

Environment Health includes food and water safety (drinking water and beach management), rabies prevention and control, and health hazard prevention and management.

Provincial revenue has been left at the same level as what was approved for 2017. As long as the Ministry uses the current funding formula the Health Unit does not expect to receive an increase in 2018.

The wages and benefits in the mandatory program shows a .8% decrease from the 2017 budget. Increase are grid movements and cost of living increases. The wages include a .5 FTE Community Developer that is funded 100% by United Way funding until Sept 2018. In 2017 mat leaves were funded at a full FTE. In 2018 the decision was made to fill the position with the funding remaining after the maternity top up is provided.

Purchase of Service grouping shows a small decrease in total from 2017. Treasury and Human Resources each charge the Health Unit \$45,000 and the IT department charge is \$169,229.

The Operational grouping shows a decrease. The training, conferences and depreciation line make up a significant portion of the decrease. In 2016 funding for board training was \$10,000. In 2018 it is \$5,000. There is less training and conferences attended within administration than in past years.

The Program line has decreased by \$8,776. This is to bring it in line with historical actuals.

The County contribution is \$1,565,582 or 30.8%% of the net costs for the Mandatory Programs.

PROVINCIALY FUNDED NURSING INITIATIVES

The 2018 budget separates the safe food and safe water and the needle exchange from the nursing initiatives.

This reports includes 100% provincially funded programs. The programs included are:

Chief Nursing Officer	\$121,500
Infection Prevention and Control Nurses Initiative	\$ 90,100
Public Health Nurse Initiative	\$180,500

The nurse initiative funding does not fully fund the costs of a full FTE. \$43,640 of the positions are funded from the Mandatory program.

These programs fund 3.87 FTEs.

SAFE FOOD and SAFE WATER

It was decided to separate this funding into its own set of accounts within the financial system. This will provide us with better reporting to the Ministry.

Enhanced Safe Water Initiative	\$ 15,500
Enhanced Food Safety – Haines Initiative	\$ 25,000

The safe water funding funds is used to fund the beach water testing program. The safe food funding is used to fund staffing and the safe food campaign that takes place each year.

SARS\DI SEASE CONTROL

This program is funded 100% by the Province for programs and services related to infectious disease control. This program was started by the Ministry after the SARS crisis to aid in the management of disease and outbreaks. There is no changes from the 2017 budget year.

HARM REDUCTION PROGRAM

This program includes the funding for the Needle Exchange and the new Harm Reduction funding.

Needle Exchange	\$ 10,000
Harm Reduction Enhancement	\$ 150,000

The NEP funds is to be used to purchase needle and syringes and disposal costs. The Harm Reduction funds are to be used for staffing to build sustainable community outreach, naloxone distribution and training and to assist the health unit to take a leadership role in establishing systems to identify and track the associated risks.

HEALTHY SMILES ONTARIO

This program is 100% funded by the Ministry and have no effect on the County contribution. The contract with the consulting dentist ended in 2017. The funds have been reallocated to fund a Dental Information night that has been well received.

SMOKE FREE ONTARIO

Separate funding is provided for co-ordination, tobacco control, enforcement, e-cigarette and youth. This program is fully funded by the Ministry. The 2018 budget also includes the one-time funds to be used by March 31, 2018 to purchase nicotine replacement product.

SMALL DRINKING WATER SYSTEMS

This funding is funded 75/25 between the Province and the County. The Health Unit is required to provide oversight to five categories of small drinking water systems. There is no change from the 2017 budget.

VECTOR BORNE DISEASES

This program is funded 75% by the Province, 25% by the County to provide programs related to the monitoring and control of West Nile and other vector-borne diseases such as Lyme Disease. This includes seasonal insect trapping and identification. Purchase of service line was decreased. The past several years we have not utilized the full amount in the line. The amount of lab testing has decreased. The funds were utilized on other lines.

DESINATION PROSPERITY PROGRAM

This program is a three year program funded 100% by the United Way. It supports a .5 FTE Community Developer.

MINISTRY OF CHILDREN AND YOUTH SERVICES

HEALTHY BABIES, HEALTHY CHILDREN

This funding flows from the Ministry of Children and Youth Services. It is a prevention and early intervention initiative to provide support and services to families with children from birth up to six years of age. HBHC is a required program and is 100% funded.

COUNTY PROGRAMS

Onsite-Sewage Program

This program is funded by fees and the County. The program is administered by the Health Unit for the Lower Tiers. It provides for sewage (septic) system permits and compliant follow-up for A-C-W, Central Huron and Huron East. The program also provides comments on land use development that requires an onsite sewage system.

Plumbing Program

This is funded on a fee-for-service basis. This County program is administered by the Health Unit and provides for plumbing permits and compliant follow-up, to all lower tiers except Morris-Turnberry and North Huron.

These two programs are budgeted at the same amount as 2017. Two Plumbing Inspectors and .5 Program Support work within these programs.

FTEs

Programs	Full Time FTE	Part Time FTE
Mandatory Program	38.93	4.97
Nursing Initiatives	3.87	1.16
Safe Water/Safe Food		0.56
Sars/Disease Control	1.00	
Harm Reduction Program	1.25	.25
Low Income Dental Program	1.51	
Smoke Free Ontario	2.28	1.02
Small Drinking Water System	0.24	
Vector Borne/West Nile	0.88	0.23
Destination Prosperity		0.50
Healthy Babies/Healthy Children	3.80	1.70
On-Site System	0.75	
Plumbing Program	1.75	
TOTAL	56.26	10.39

County of Huron
Health Unit
Total Capital Requirements
For the year ending December 31, 2018

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Computer yearly upgrades			Medium		30000		
TOTAL CAPITAL FUNDING REQUEST					30,000		
LESS: DEPRECIATION					(70,000)		
NET CAPITAL FUNDING REQUIREMENTS					(40,000)		

COUNTY OF HURON

Health Unit - Summary

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	4,462,549	4,456,594	4,474,716	4,474,716	-	0.00%
Provincial Project Grants	900,244	905,152	860,700	1,023,200	162,500	18.88%
Total Provincial Grants	5,362,793	5,361,746	5,335,416	5,497,916	162,500	3.05%
OTHER REVENUE						
Fees/Licenses	260,876	308,384	238,908	238,908	-	0.00%
Miscellaneous Revenue	79,065	7,167	10	-	(10)	-100.00%
Intra County Recoveries	104,525	97,706	97,488	90,640	(6,848)	-7.02%
Rent/Lease	6,000	6,000	6,000	6,000	-	0.00%
Third Party Recoveries	10,643	(9,207)	107,483	35,690	(71,793)	-66.79%
Total Other Revenue	461,109	410,050	449,889	371,238	(78,651)	-17.48%
TOTAL REVENUE	5,823,902	5,771,796	5,785,305	5,869,154	83,849	1.45%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	4,438,183	3,696,861	4,007,592	4,335,990	328,398	8.19%
Salaries - Part Time	610,656	738,068	918,078	667,099	(250,979)	-27.34%
Salaries - Time Off in Lieu Owing	949	-	-	-	-	0.00%
Councillor's Remuneration	20,766	16,090	24,000	24,000	-	0.00%
Total Salaries	5,070,554	4,451,019	4,949,670	5,027,089	77,419	1.56%
BENEFITS						
Statutory Benefits	351,702	333,877	347,627	343,648	(3,979)	-1.14%
Extended Benefits	343,433	336,959	357,816	383,315	25,499	7.13%
OMERS	468,767	380,905	451,922	478,548	26,626	5.89%
Total Benefits	1,163,902	1,051,740	1,157,365	1,205,511	48,146	4.16%
Total Salaries and Benefits	6,234,456	5,502,759	6,107,035	6,232,601	125,566	2.06%
EQUIPMENT						
Equipment Rentals/Leases	25,361	19,777	23,000	22,141	(859)	-3.73%
Equipment Repairs & Maint.	8,419	1,500	2,500	2,500	-	0.00%
Equipment Replacement New (under \$1,000)	7,845	5,063	6,500	5,750	(750)	-11.54%
Total Equipment	41,624	26,340	32,000	30,391	(1,609)	-5.03%

COUNTY OF HURON

Health Unit - Summary

Budget for the year ending December 31, 2018

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
PURCHASED SERVICE						
Audit	12,109	12,110	11,900	12,400	500	4.20%
Consulting/Professional Fees	196,945	233,971	22,500	8,500	(14,000)	-62.22%
Insurance	25,969	26,743	26,743	27,000	257	0.96%
Occupational Accident Insurance	6,349	7,875	7,748	7,748	-	0.00%
Intra County Purchases	51,544	54,134	54,488	53,140	(1,348)	-2.47%
Corporate Service Allocations	260,847	259,229	259,229	259,229	-	0.00%
Legal Fees	14,487	20,522	21,450	22,450	1,000	4.66%
Printing (External)	18,704	7,720	11,310	10,150	(1,160)	-10.26%
Miscellaneous Services	31,207	-	-	-	-	0.00%
Total Purchased Service	618,161	622,304	415,368	400,617	(14,751)	-3.55%
OPERATIONAL						
Advertising	10,142	14,419	12,100	15,300	3,200	26.45%
Associations/Memberships	17,510	13,819	18,350	14,350	(4,000)	-21.80%
Bank Charges	5,955	5,822	3,500	5,500	2,000	57.14%
Conventions/Conferences	26,365	15,421	27,000	23,300	(3,700)	-13.70%
Office Expense	8,241	3,018	9,200	2,849	(6,351)	-69.03%
Postage/Courier	6,454	13,894	10,650	12,500	1,850	17.37%
Publications & Subscriptions	5,565	3,727	1,600	2,973	1,373	85.81%
Rent	244,093	250,178	248,989	248,989	-	0.00%
Staff Training	48,711	36,127	55,000	46,461	(8,539)	-15.53%
Telecommunications	37,463	49,779	42,985	46,829	3,844	8.94%
Travel/Meals	146,560	146,892	149,425	150,933	1,508	1.01%
Depreciation - Capital Assets	73,844	54,379	78,152	70,000	(8,152)	-10.43%
Total Operational	630,903	607,474	656,951	639,984	(16,967)	-2.58%
PROGRAM						
Medical Supplies	33,284	31,558	42,000	22,000	(20,000)	-47.62%
Purchase of Service	107,562	88,350	99,779	91,552	(8,227)	-8.25%
Miscellaneous Program	1,200	397	-	-	-	0.00%
Program Supplies & Costs	69,899	96,430	72,912	92,749	19,837	27.21%
Promotion/Public Relations	6,180	4,822	5,600	5,600	-	0.00%
Total Program	218,125	221,557	220,291	211,901	(8,390)	-3.81%
TOTAL EXPENDITURES	7,743,269	6,980,434	7,431,645	7,515,494	83,849	1.13%
(SURPLUS)/DEFICIT - ACCRUAL	1,919,368	1,208,638	1,646,340	1,646,340	(0)	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(70,000)	(30,000)	40,000	-57.14%

COUNTY OF HURON**Health Unit - Summary****Budget for the year ending December 31, 2018**

	2016 Actuals	2017 Forecast Actual	2017 Budget	2018 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Add Capital Asset Expenditures			70,000	30,000	(40,000)	-57.14%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	1,919,368	1,208,638	1,646,340	1,646,340	(0)	0.00%