

# County of Huron 2017 Budget



**HURON**  
C O U N T Y

Available in alternate formats and communication supports on request. Contact Susan Cronin at 519-524-8394 Ext 3257.

# County of Huron 2017 Budget Highlights

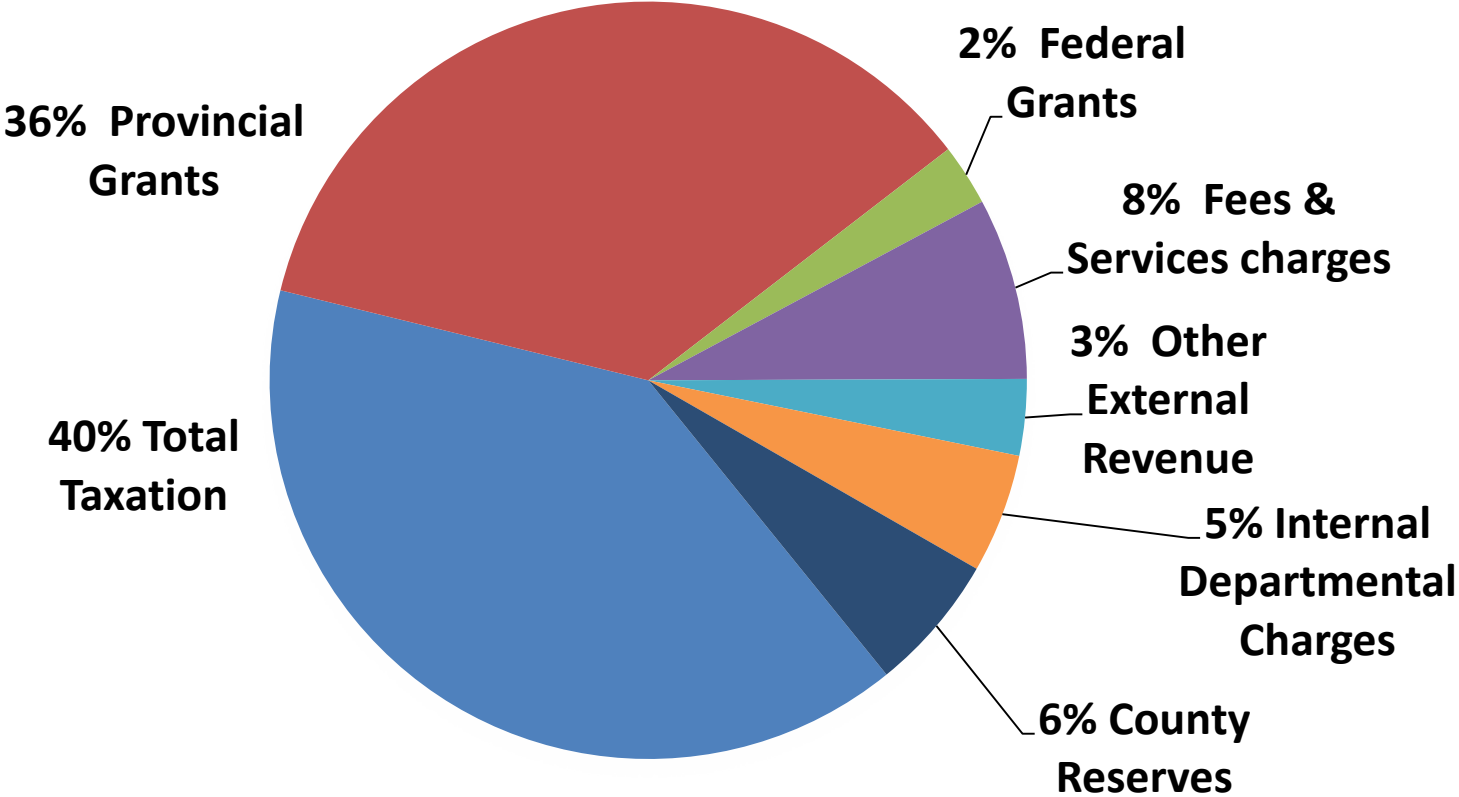
<b>County Budget</b>	<b>2017</b>
County Levy	\$ 39,015,218
\$ Increase	\$ 1,618,178
% Increase in Levy	4.33%
Residential Tax Rate	0.00495408
% Increase in Tax Rate	0.26%

<b>County Assessment</b>	<b>2017</b>
Total Assessment	\$ 11,729,754,229
Increase in Assessment	\$ 967,881,162
Total Weighted Assessment	\$ 7,875,363,483
Average Tax Increase per \$100,000 existing residential assessment	\$ 1.73
Average Tax Increase per \$100,000 existing farmland assessment	\$ 25.89



# COUNTY of HURON BUDGET 2017

Annual revenue = \$100,464,951



# CAPITAL BUDGET 2017

2016	SUMMARY	2017
\$11,254,000	Public Works	\$11,153,585
889,141	Fleet	2,440,932
852,310	Homes for the Aged	705,104
437,700	Library	429,500
23,000	Museum/ Gaol	39,600
52,000	Health Unit	70,000
18,000	Planning & Development	27,500
804,924	Social Services	1,386,525
887,516	Property Services	882,638
528,612	Emergency Services	812,500
308,060	Corporate	215,321
2,750	Economic Development	4,500
<u>\$16,058,013</u>	<b>Totals</b>	<u>\$ 18,167,705</u>



# COUNTY RESERVES

RESERVE	Projected 2016 Balance	Projected 2017 Balance
Winter Maintenance Reserve Fund	\$ 1,400,000	\$ 1,400,000
Highways Reserve Fund	\$ 10,797,027	\$ 8,851,103
Fleet Reserve Fund	\$ 4,884,133	\$ 3,546,922
EMS Fleet Reserve Fund	\$ 979,384	\$ 809,384
General Liability Insurance Reserve	\$ 1,000,000	\$ 1,000,000
General Capital Reserve	\$ 2,783,411	\$ 2,783,411
Future Infrastructure Reserve Fund	\$ 1,884,488	\$ 1,884,488
Facilities Capital Reserve	\$ 1,098,219	\$ 936,181
Ambulance Station Capital Reserve Fund	\$ 1,484,008	\$ 1,613,112
Huronview (Homes) Reserve Fund	\$ 2,401,149	\$ 2,305,095
Social Housing Capital Reserve Fund	\$ 698,869	\$ 519,479
Waste Management Reserve	\$ 2,108,365	\$ 2,108,365
Water Source Protection Reserve	\$ 614,257	\$ 614,257
Library Book Reserve Fund	\$ 117,431	\$ 117,431
Library Cap Fund	\$ 55,041	\$ 55,041
Corporate IT Reserve Fund	\$ 201,835	\$ 149,835
Reserve Fund for Workers Safety & Insurance	\$ 200,000	\$ 200,000
Levy Stabilization Reserve Fund	\$ 42,728	\$ 42,728
Forestry Reserve Fund	\$ 38,589	\$ 16,589
GIS Reserve Fund	\$ 23,623	\$ 23,623
Sustainable Huron	\$ 60,000	\$ 45,000
Economic Development Reserve Fund	\$ 457,413	\$ 287,413
Huron Heritage Reserve Fund	\$ 20,448	\$ 14,181
Accessibility Advisory Committee Reserve	\$ 20,779	\$ 20,779
Health Unit General Reserve	\$ 200,000	\$ 200,000
General Reserve for Contingencies	\$ 10,591,864	\$ 9,910,649
Reserve for Working Funds	\$ 1,200,000	\$ 1,200,000
Excess Depreciation	\$ 622,553	\$ 779,469
<b>Total Committed Reserves Funds</b>	<b>\$ 45,985,614</b>	<b>\$ 41,434,535</b>
Add Back unspent Committed Funds	\$ 2,002,317	\$ 1,440,000
<b>TOTAL</b>	<b>\$ 47,987,931</b>	<b>\$ 42,874,535</b>



## **ONGOING BUDGET CHALLENGES**

- Managing operating expenditure levels in relation to inflation**
- Shifting tax burdens due to declining industrial and commercial base and increasing farmland values**
- Demographic challenges such as an aging population**
- Declining grants such as Ontario Municipal Partnership Fund**
- Variable levels of senior government program funding**
- Asset management and the need to close infrastructure Gap**



The County of Huron wants to ensure  
Long-Term Sustainability while maintaining  
Essential & Valued Services.



# Financial Responsibility

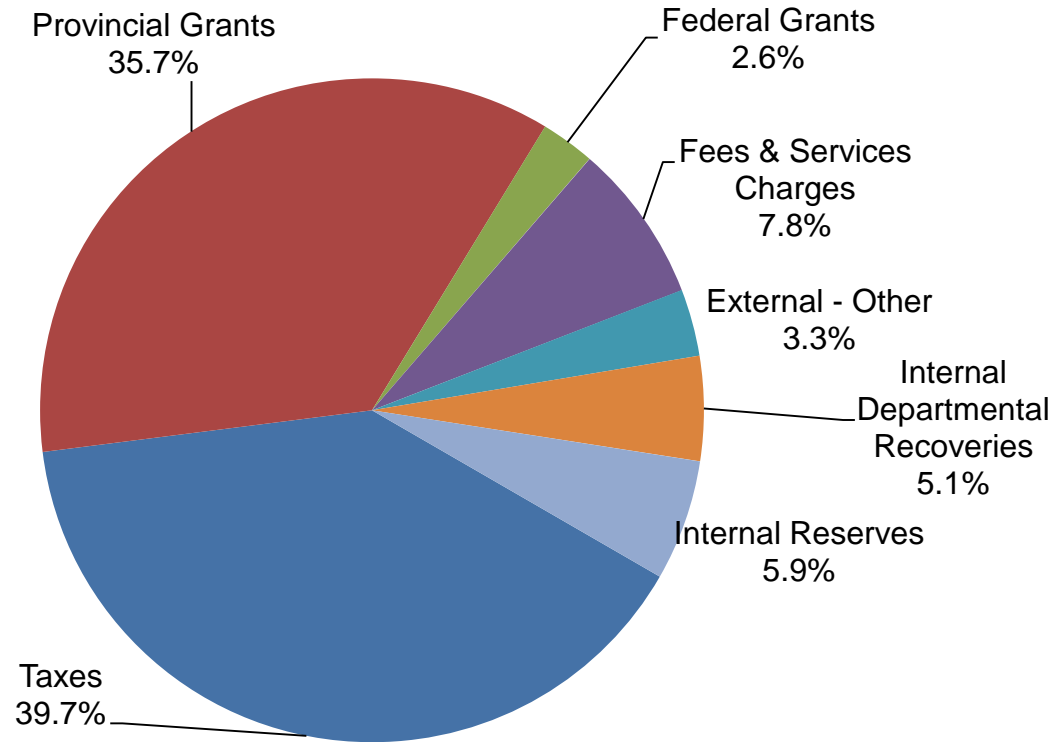
## Financial Sustainability Management Strategy

- ✓ Manage Assets – Asset Management Plan
- ✓ Control Spending
- ✓ Maintain Reserves
- ✓ Increase Efficiencies
- ✓ Maintain a level and realistic levy





# REVENUE GENERATED FOR COUNTY SERVICES



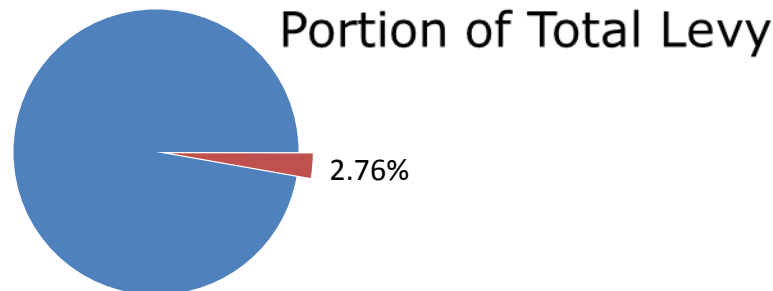
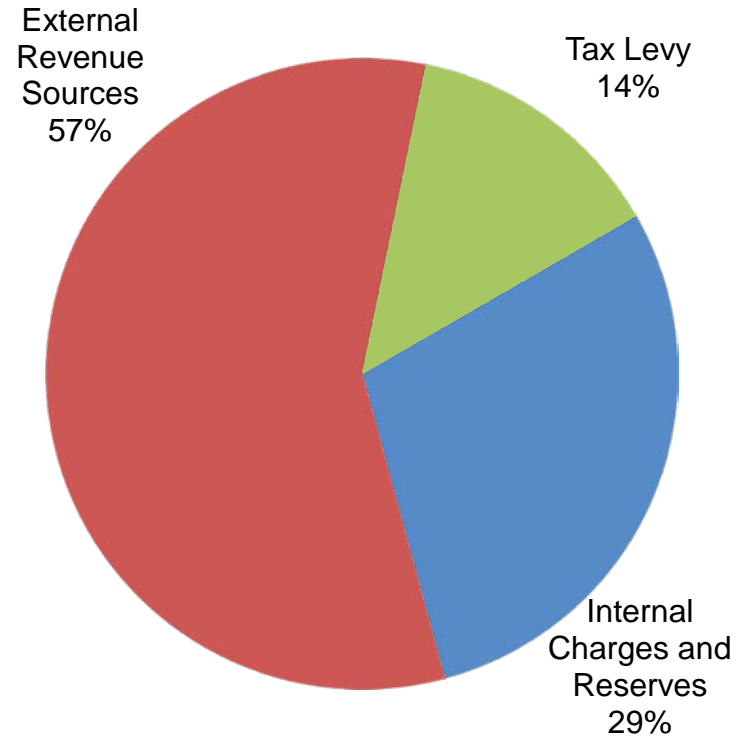
2016	BUDGET - Taxes and Revenue	2017
	<b>EXTERNAL REVENUE</b>	
\$38,222,039	County Levy	\$39,840,218
33,800,553	Provincial Grants	35,896,243
2,786,080	Federal Grants	2,642,037
7,092,967	Fees & Services Charges	7,793,965
3,879,082	Other	3,276,146
	<b>INTERNAL REVENUE</b>	
4,989,671	Inter-Departmental Recoveries	5,115,030
4,741,684	Reserves	5,901,312
<u>\$95,512,076</u>	<b>Total</b>	<u>\$100,464,951</u>



# COST OF SERVICE FOR CORPORATE

2016	BUDGET	2017
\$ 7,747,920	<b>Total Expenditure</b>	\$ 7,997,779
	<b>Revenue</b>	
	<b>External</b>	
\$ 2,392,300	Provincial	\$ 2,033,500
\$ 275,000	Payment in Lieu	\$ 275,000
\$ 550,000	Supplementary Taxes	\$ 550,000
\$ -	Municipal Grants & Fees	\$ -
\$ 1,145,000	Fees & Services Charges	\$ 1,125,000
\$ 600,000	Investment income	\$ 600,000
\$ 8,070	Other	\$ 9,200
	<b>Internal</b>	
\$ 850,190	Inter-Departmental Recoveries	877,319
\$ 1,319,701	Reserves	\$ 1,452,890
\$ 7,140,261	<b>Total Revenue</b>	\$ 6,922,909
\$ 607,659	<b>TAX LEVY REQUIRED</b>	\$ 1,074,870

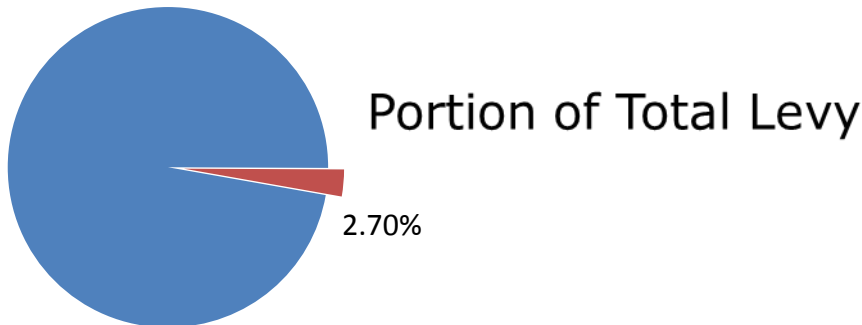
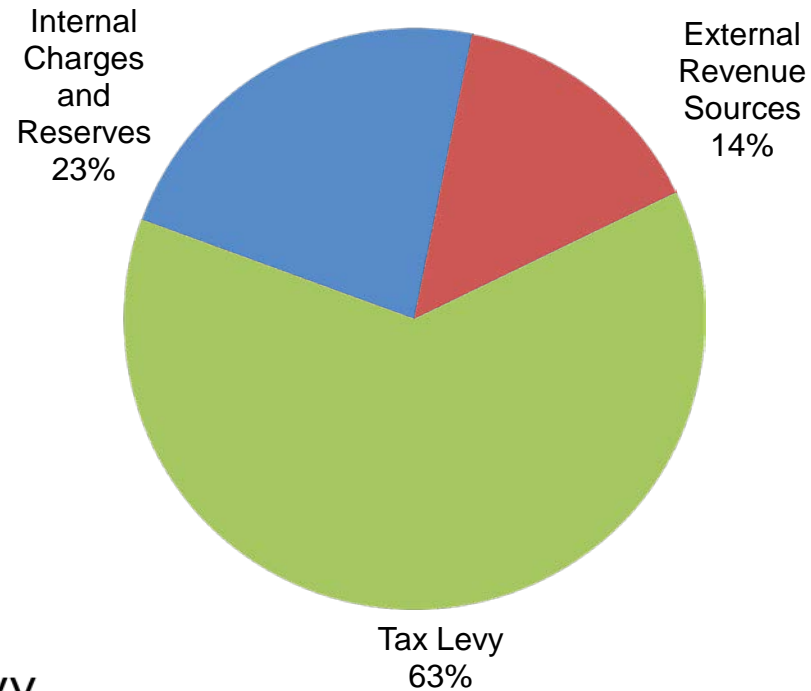
### Departments Total Revenue



# COST OF SERVICE FOR ECONOMIC DEVELOPMENT

2016	BUDGET	2017
<u>\$1,684,128</u>	<b>Total Expenditure</b>	<u>\$1,680,635</u>
<b>Revenue</b>		
<b>External</b>		
\$176,400	Provincial	\$166,328
171,000	Federal	79,641
-	Fees & Services Charges	-
17,600	Other	-
<b>Internal</b>		
30,189	Inter-Departmental Recoveries	61,608
250,000	Reserves	319,038
<u>\$645,189</u>	<b>Total Revenue</b>	<u>\$626,615</u>
<u>\$1,038,939</u>	<b>TAX LEVY REQUIRED</b>	<u>\$1,054,020</u>

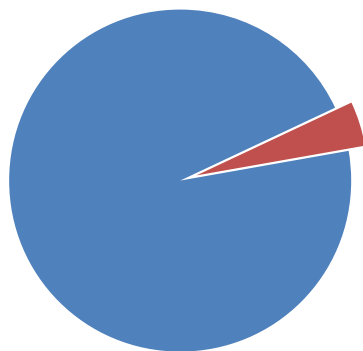
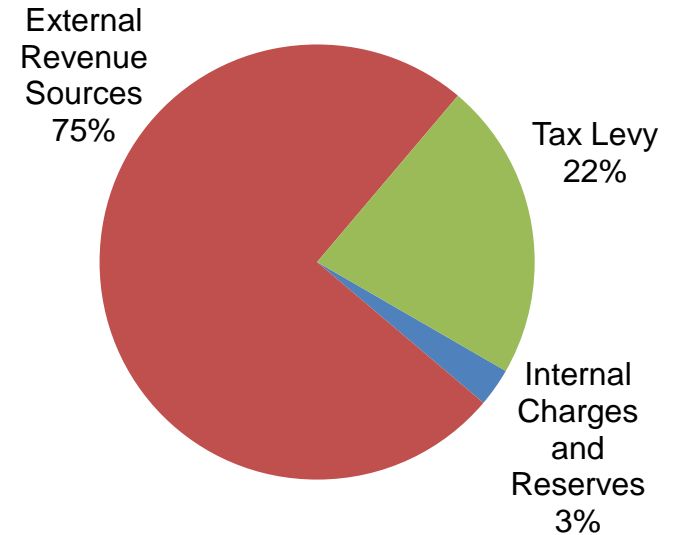
Departments Total Revenue



# COST OF SERVICE FOR HEALTH UNIT

<b>2016</b>	<b>BUDGET</b>	<b>2017</b>
<u>\$7,356,750</u>	<b>Total Expenditure</b>	<u>\$7,431,645</u>
<b>Revenue</b>		
<b>External</b>		
5,315,068	Provincial	5,335,416
-	Municipal Grants & Fees	-
237,500	Fees & Services Charges	238,908
57,927	Other	113,516
<b>Internal</b>		
99,938	Inter-Departmental Recoveries	97,488
-	Reserves	-
<u>\$5,710,433</u>	<b>Total Revenue</b>	<u>\$5,785,328</u>
<u>\$1,646,317</u>	<b>TAX LEVY REQUIRED</b>	<u>\$1,646,317</u>

### Departments Total Revenue



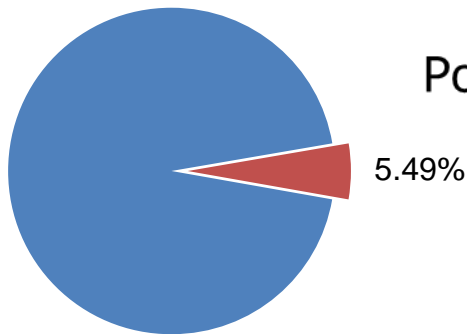
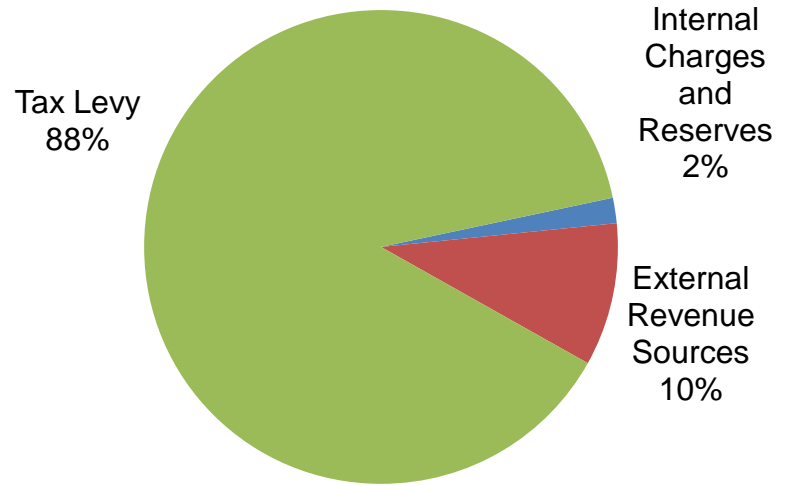
### Portion of Total Levy 4.22%



# COST OF SERVICE FOR PLANNING

2016	BUDGET	2017	
<u>\$2,295,801</u>	<b>Total Expenditure</b>	<u>\$2,419,889</u>	
<b>Revenue</b>			
<b>External</b>			
\$57,195	Provincial	\$1,000	
-	Federal	-	
200,000	Fees & Services Charges	200,000	
44,000	Other	35,000	
<b>Internal</b>			
-	Inter-Departmental Recoveries	-	
37,000	Reserves	42,000	
<u>\$338,195</u>	<b>Total Revenue</b>	<u>\$278,000</u>	
<u>\$1,957,606</u>	<b>TAX LEVY REQUIRED</b>	<u>\$2,141,889</u>	

## Departments Total Revenue



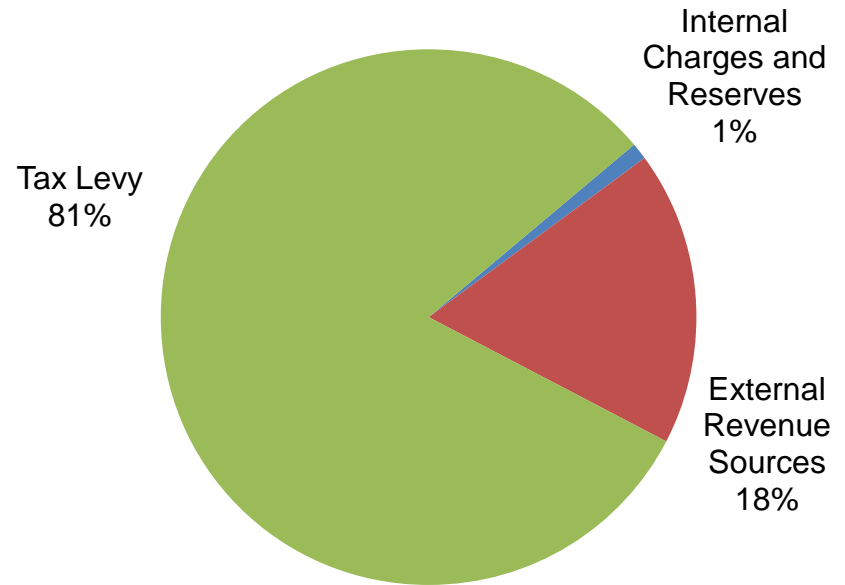
## Portion of Total Levy



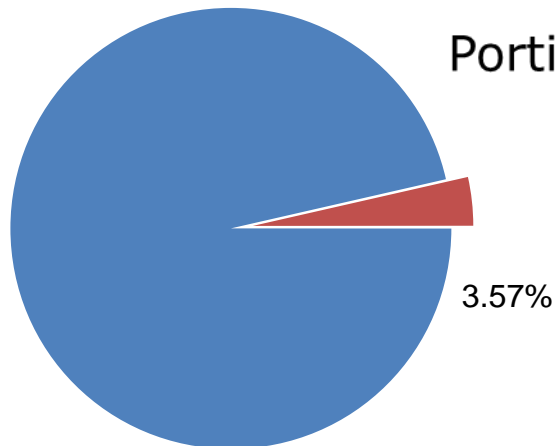
# COST OF SERVICE FOR MUSEUM & GAOL

2016	BUDGET	2017
<u>\$1,607,938</u>	<b>Total Expenditure</b>	<u>\$1,715,350</u>
	<b>Revenue</b>	
	<b>External</b>	
\$77,226	Provincial	\$157,226
28,600	Federal	23,750
-	Municipal Grants & Fees	-
78,000	Fees & Services Charges	88,700
29,850	Other	35,350
	<b>Internal</b>	
2,000	Inter-Departmental Recoveries	4,000
5,000	Reserves	13,267
<u>\$220,676</u>	<b>Total Revenue</b>	<u>\$322,293</u>
<u>\$1,387,262</u>	<b>TAX LEVY REQUIRED</b>	<u>\$1,393,057</u>

Departments Total Revenue

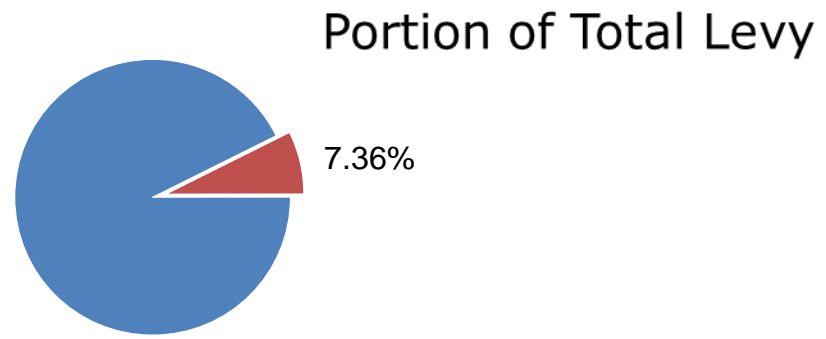
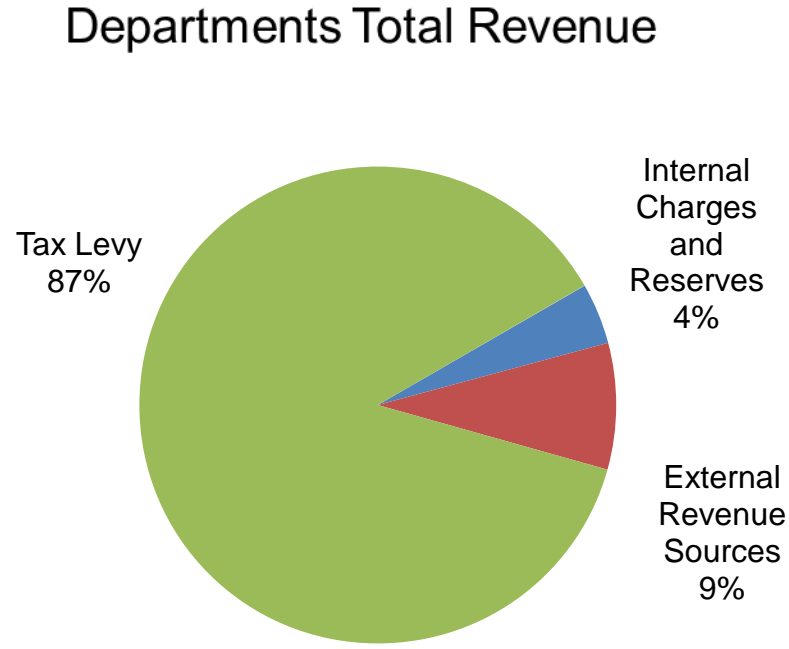


Portion of Total Levy



# COST OF SERVICE FOR LIBRARY

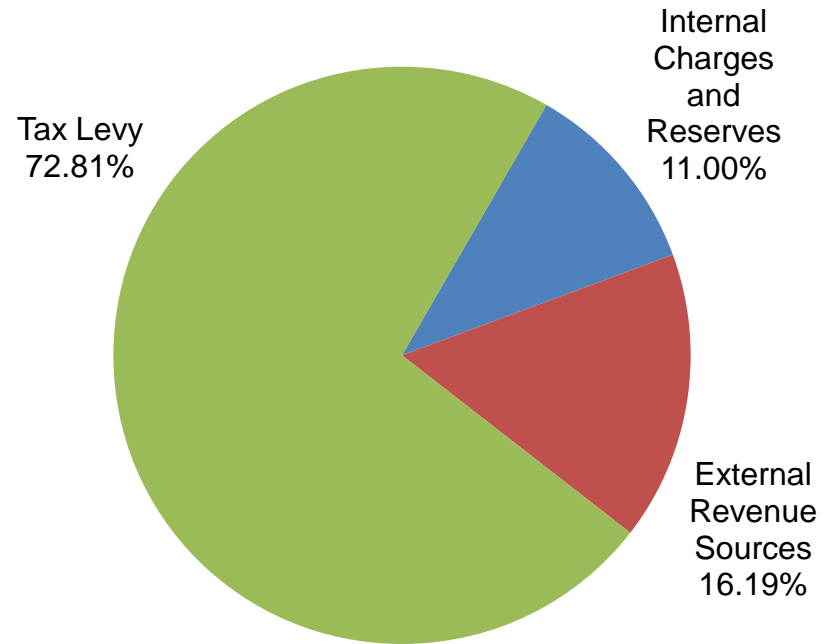
2016	BUDGET	2017
<u>\$3,165,835</u>	<b>Total Expenditure</b>	<u>\$3,289,197</u>
	<b>Revenue</b>	
	<b>External</b>	
\$221,259	Provincial	\$181,364
4,400	Federal	4,400
9,064	Municipal Grants & Fees	9,500
84,367	Fees & Services Charges	74,515
9,000	Other	12,000
	<b>Internal</b>	
3,000	Inter-Departmental Recoveries	-
<u>75,000</u>	Reserves	<u>136,000</u>
<u>\$406,090</u>	<b>Total Revenue</b>	<u>\$417,779</u>
<u>\$2,759,745</u>	<b>TAX LEVY REQUIRED</b>	<u>\$2,871,418</u>



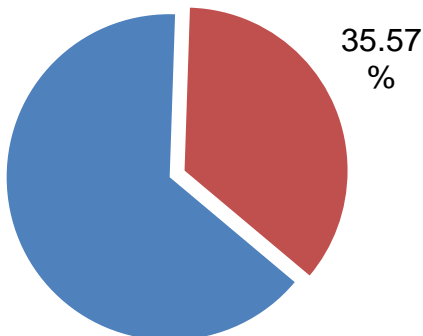
# COST OF SERVICE FOR HIGHWAYS

2016	BUDGET	2017
<u>\$18,728,750</u>	<b>Total Expenditure</b>	<u>\$19,060,509</u>
<b>Revenue</b>		
<b>External</b>		
\$720,600	Provincial	\$1,168,791
1,796,828	Federal	1,796,828
266,000	Other	120,712
<b>Internal</b>		
70,000	Inter-Departmental Recoveries	70,000
<u>2,616,592</u>	Reserves	<u>2,025,924</u>
<u>\$5,470,020</u>	<b>Total Revenue</b>	<u>\$5,182,255</u>
<u>\$13,258,730</u>	<b>TAX LEVY REQUIRED</b>	<u>\$13,878,254</u>

## Departments Total Revenue



## Portion of Total Levy

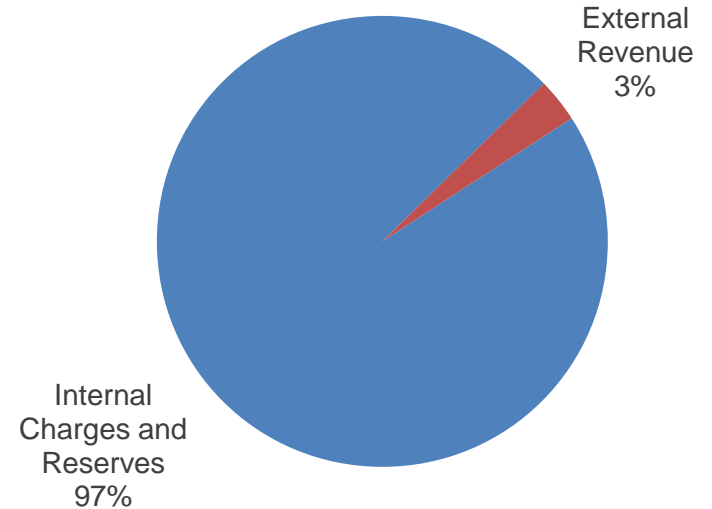




# COST OF SERVICE FOR FLEET

Funded By Internal & External Recoveries

2016	BUDGET	2017
\$2,370,750	<b>Total Expenditure</b>	\$3,861,311
	<b>Revenue</b>	
	<b>External</b>	
\$ 95,000	External Recoveries	\$ 121,100
	<b>Internal</b>	
2,190,000	Public Works Recovery	2,210,000
	Homes/Housing/Property	
46,692	Services, Library, and Museum	103,000
39,058	Reserves	1,427,211
\$2,370,750	<b>Total Revenue</b>	\$3,861,311
\$0	<b>TAX LEVY REQUIRED</b>	\$0



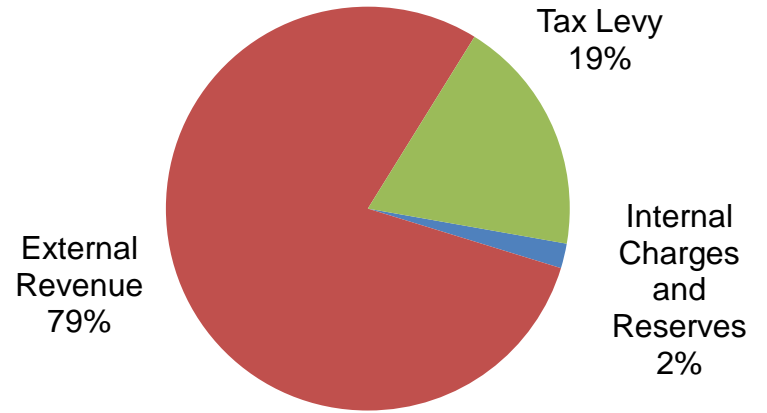
Fleet costs are expensed to County departments based on vehicle and equipment usage



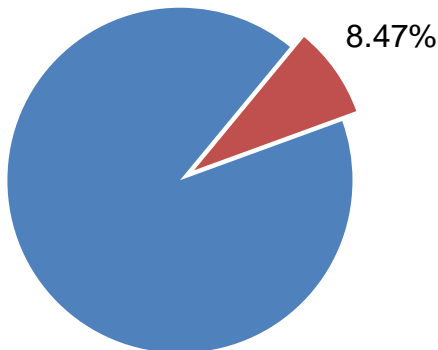
# COST OF SERVICE FOR HOMES

2016	BUDGET	2017
<u>\$17,135,424</u>	<b>Total Expenditure</b>	<u>\$17,442,437</u>
	<b>Revenue</b>	
	<b>External</b>	
\$8,574,180	Provincial	\$8,794,993
4,778,804	Fees & Services Charges	5,000,942
	<b>Internal</b>	
247,730	Inter-Departmental Recoveries	247,730
175,310	Reserves	96,054
<u>\$13,776,024</u>	<b>Total Revenue</b>	<u>\$14,139,719</u>
<u>\$3,359,400</u>	<b>TAX LEVY REQUIRED</b>	<u>\$3,302,718</u>

## Departments Total Revenue



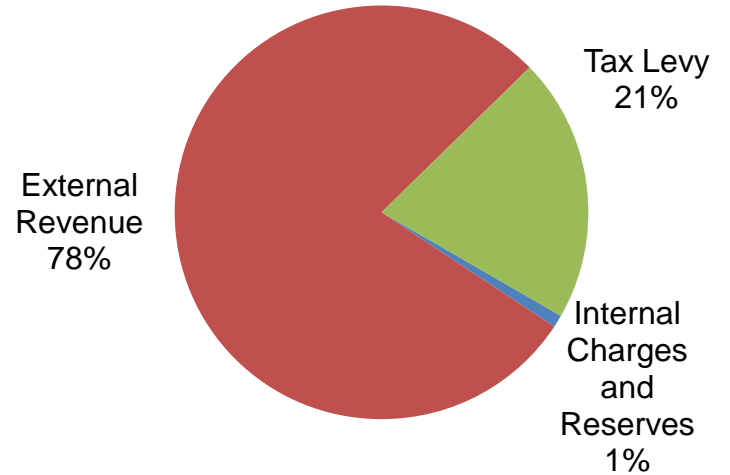
## Portion of Total Levy



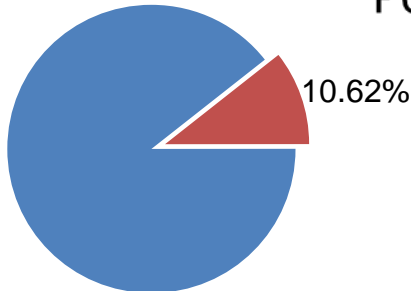
# COST OF SERVICE FOR SOCIAL SERVICES

2016	BUDGET	2017
<u>\$18,594,272</u>	<b>Total Expenditure</b>	<u>\$20,056,437</u>
<b>Revenue</b>		
<b>External</b>		
\$10,898,270	Provincial	\$12,283,399
785,252	Federal	737,418
567,232	Fees & Services Charges	1,053,900
2,117,900	Other	1,643,900
<b>Internal</b>		
50,000	Inter-Departmental Recoveries	50,000
99,000	Reserves	144,390
<u>\$14,517,654</u>	<b>Total Revenue</b>	<u>\$15,913,007</u>
<u>\$4,076,618</u>	<b>TAX LEVY REQUIRED</b>	<u>\$4,143,430</u>

Departments Total Revenue



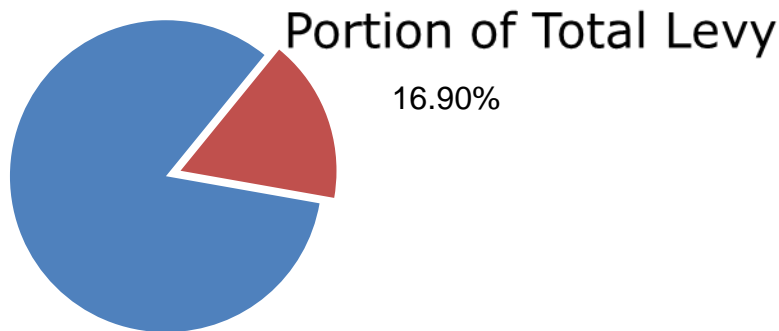
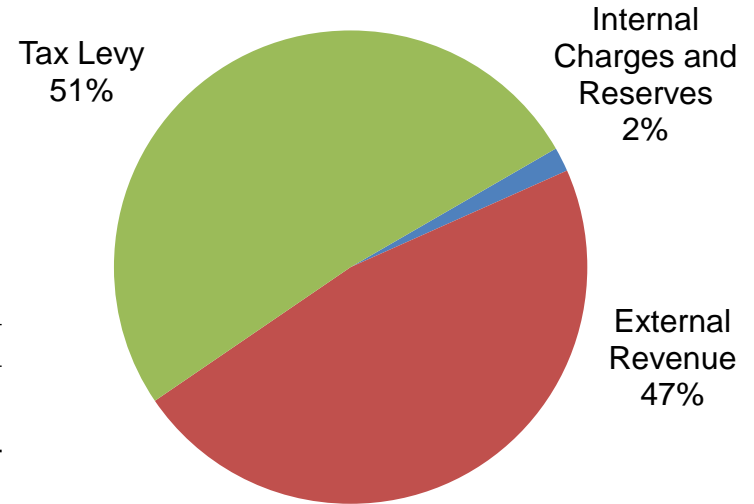
Portion of Total Levy



# COST OF SERVICE FOR EMERGENCY SERVICES

2016	BUDGET	2017
\$12,239,011	<b>Total Expenditure</b>	\$12,872,750
	<b>Revenue</b>	
	<b>External</b>	
\$5,368,055	Provincial	\$5,774,226
281,243	Other	295,160
	<b>Internal</b>	
-	Inter-Departmental Recoveries	-
4,817	Reserves	211,604
\$5,654,115	<b>Total Revenue</b>	\$6,280,990
\$6,584,896	<b>TAX LEVY REQUIRED</b>	\$6,591,760

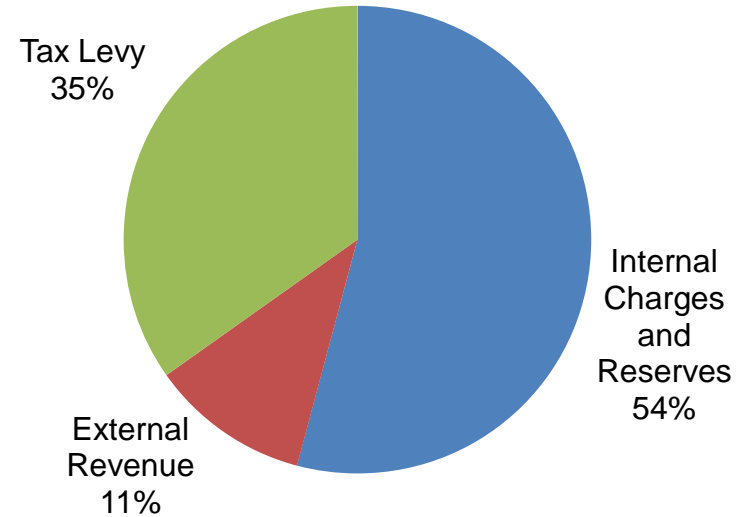
### Departments Total Revenue



# COST OF SERVICE FOR PROPERTY SERVICES

2016	BUDGET	2017
<u>\$2,585,498</u>	<b>Total Expenditure</b>	<u>\$2,634,512</u>
	<b>Revenue</b>	
	<b>External</b>	
350,492	Rent	290,208
	<b>Internal</b>	
1,399,932	Inter-Departmental Rent	1,393,885
120,206	Reserves	32,934
<u>\$1,870,630</u>	<b>Total Revenue</b>	<u>\$1,717,027</u>
<u>\$714,868</u>	<b>TAX LEVY REQUIRED</b>	<u>\$917,485</u>

### Departments Total Revenue



### Portion of Total Levy

