



# **COUNTY OF HURON**

## **2016 APPROVED**

## **BUDGET**

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Contact Susan Cronin @ 519-524-8394  
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# County of Huron

## 2016 Budget

<b>TABLE OF CONTENTS</b>	<b>PAGE</b>
Consolidated Budget	
Net Levy	11
Items for Consideration – additions	13
Items for Consideration - deletions	14
Tax Rate Calculation	17
Capital Summary	30
Reserve Summary	38
Council	43
Corporate	51
CAO/Clerks	59
Economic Development Board	67
Treasury	91
POA	99
Human Resources and Accessibility	107
Public Works and Fleet	117
Emergency Management Services	135
Library	161
Cultural Services	183
Planning and Development	205
Information Technology	219
Homes for the Aged	231
Social Services	291
Property Services	343
Health Unit	375

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**COUNTY OF HURON  
2016 DRAFT BUDGET**

**Consolidated**

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# CORPORATION OF THE COUNTY OF HURON

## TREASURY

### FINANCE

TO: Chair and Members of the Committee of the Whole  
FROM: Michael Blumhagen, Treasurer  
DATE:  
SUBJECT: 2016 Draft Budget Commentary

#### **DRAFT 2016 BUDGET COMMENTS:**

The 2016 Budget is being presented on a draft basis to provide Council with a preliminary overview of the current proposed levy increase – See appendix A. Overall, staff are currently proposing a levy increase of \$1,089,234 or 3.00% year over year. Again, staff have had some significant challenges to deal with in 2016 particularly with provincial funding cuts, labour pressures, and past reliance of reserves for ongoing operational costs.

New assessment in 2015 for the County was \$82,447,995 in total taxable assessment with a tax impact to the County of \$311,613, or approximately 0.9% on the levy.

Included in the budget package are a number of schedules:

- Consolidated Net Levy
- Assessment and tax rate calculations
- Capital Budgets
- Reserve Schedule
- Departmental Budgets
- Budget Items for consideration
- Levy History

#### **ONGOING BUDGET PRESSURES**

The County is experiencing a \$422,100 cut in its OMPF funding to \$2,392,300. This is a 15% cut in funding and represents an increase in 1.16% on the levy. With the County only eligible for the Transitional Assistance (a non-core grant) of the OMPF, it is expected that the OMPF for the County will be eliminated within a five year period. This assumption is based on the recent trend in reallocating the non-core transitional assistance to the core grants.

Labour pressures continue to escalate for the County with approximately \$45,000,000 to total labour costs (salary and benefits). Settlement increases are averaging around 2% for the unions and staff have included 2% in the budget for non-union and Council per diems. Grid movements and job evaluation results are also to be factored in. Total salary and benefit increases are estimated to be \$1,380,000. While some of these salary costs are provincially funded, we are often seeing the provincial funding increases falling short of the increases in collective agreements.

Also, WSIB challenges continue to escalate with a number of departments impacting salary costs (EMS/Homes). Being a Schedule 2 employer, the County is responsible for

WSIB claim costs up to \$500,000 (Excess Indemnity insurance covers over \$500,000 per claim). These costs are also contributing to the increase in year over year salary increases. However, given the costs of Schedule 1 WSIB coverage, Schedule 2 currently remains the more favorable option at this point in time.

The departments with the more significant pressures in 2016 are Public Works, EMS, Homes for the Aged, Planning & IT, and Corporate. Due to the ongoing Social Service OW uploading of costs to the province, the County is benefiting from that and the budget is being reduced by 10.48% or .41% on the levy.

Also, one time reserve usage in 2015 (\$1,090,387) was used to reduce the overall levy and consequently automatically increases the 2016 levy. Staff have included \$364,000 from the levy stabilization fund in the current version of the 2016 budget representing 1% of the previous year's levy as per the reserve policy. The 2016 draft corporate budget reflects an increase of 1.96% due to the current 2015 reserve usage.

County staff are currently working through year end and will hopefully be in a surplus position for 2015 (as at Sept 2015 estimated to be approx. \$1,100,000) and if directed by Council, some of these surplus funds could be assist in alleviating some of the 2016 budget pressures. However, caution must be given as reserves must be used prudently and are better served for one-time costs as opposed to ongoing annual operational expenditures.

## **RESERVE USAGE**

Ongoing reliance on reserves continues to be a challenge for staff as the cost pressures continue to increase. A reminder from the not so distant past from the County is important to be discussed as part of the 2016 budget deliberations.

In the early 2000's the County experienced some significant challenges with respect to budgets and it highlighted the fact that the County is not immune from significant financial shock with respect to reserves and other financial pressures. As part of the 1998 local service realignment and download of provincial highways to the County, the province provided the County with some significant capital dollars for future capital repairs. Rather than setting aside in reserves, these funds were brought into revenue over a number of years to offset existing operating costs, initially reducing the County levy by 20% and subsequently minimizing levy increases.

As a result of using reserves for ongoing operational costs, the reserves were quickly depleted and the County was faced with a significant challenge to be able to maintain existing service levels and to afford paving and bridge capital expenditures going forward. Consequently, tax levy increases were as follows: 8% in 2003, 20% in 2004 and 17.4% in 2005. The original approved plan was for a 20%/20%/20% levy increase to address the fiscal/service level imbalance. The message from this event is clear.

While the County is in an excellent reserve position today relative to many local municipalities, it is imperative that in order to avoid a similar shock for a future Council, the Council of today must be prudent with its service levels being offered.

Currently today, we are relying on reserves to assist in funding our ongoing operating costs and to alleviate OMPF funding cuts. In 2015 this amounted to \$1,090,387. It is expected that the current OMPF funding of \$2,392,300 (6.6% of the levy) being received by the County will be eliminated in the future. While reserves can help to smooth the transition, it is important for sustainability that the provincial funding cuts be addressed by either adjusting our services, service levels or by raising the levy. The costs being funded by OMPF are generally ongoing operational costs and not one-time in nature.

Ongoing operational expenditures should be funded from sources other than County reserves. Reserve usage is more suited to one-time expenditures or to smooth out capital expenditures as part of an asset management plan.

While not visible today, the County faces a looming challenge with a significant number of bridges (13 bridges and 7 major culverts) coming to the end of their expected useful life in the next 10 years. Based on 2012 costs, these costs are estimated to be over \$25 million and will quickly deplete our existing reserves.

Also, our facilities and public housing units continue to age and will put pressure on future budgets. While we are fortunate to have significant reserve funds available, the County must be prudent in their use to ensure funds are available for future infrastructure. Debt usage is also a consideration, however, it too must be repaid and will increase the levy.

With ongoing fiscal pressures, it would be prudent to review the services currently being provided to the ratepayers and assess discretionary vs mandated services and whether changes should be made to service levels. The County can no longer rely on the Province to provide additional funds for general operations (OMPF), therefore any inflationary pressures for these services are borne by the ratepayer. SMT has prepared a service chart detailing the services being provided and what is mandatory vs discretionary to assist Council in reviewing and ultimately determining the services to be provided.

Prepared by:

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Michael Blumhagen  
Treasurer

Approved by:

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Brenda Orchard  
Chief Administrative Officer

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County of Huron  
**CONSOLIDATED APPROVED BUDGET**  
For the year ending December 31, 2016

	2015 Levy	2016 Funding Requirements				2016 Levy	Change in Department YoY \$	Change in Department YoY %	Departmental % impact on Levy
		Operating (less Depreciation)	Gross Capital Expenditures	Unused Dep'n raised*	Transfer to/(from) Reserves				
<b>REVENUE</b>									
Total Taxation	36,307,805	26,009,395	16,058,013	84,566	(4,754,935)	37,397,039	1,089,234	3.00%	
<b>TOTAL TAXATION</b>	<b>36,307,805</b>	<b>26,009,395</b>	<b>16,058,013</b>	<b>84,566</b>	<b>(4,754,935)</b>	<b>37,397,039</b>	<b>1,089,234</b>	<b>3.00%</b>	<b>3.00%</b>
Supplementary Taxes	450,000	550,000				550,000	100,000	22.22%	(0.28)%
Payments-in-lieu	275,000	275,000				275,000	-	0.00%	0.00%
Ontario Municipal Partnership Fund	2,814,400	2,392,300				2,392,300	(422,100)	-15.00%	1.16%
Investment Income	600,000	600,000				600,000	-	0.00%	0.00%
<b>Total Other Revenue</b>	<b>4,139,400</b>	<b>3,817,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,817,300</b>	<b>(322,100)</b>	<b>-7.78%</b>	<b>0.89%</b>
<b>TOTAL REVENUE</b>	<b>40,447,205</b>	<b>29,826,695</b>	<b>16,058,013</b>	<b>84,566</b>	<b>(4,754,935)</b>	<b>41,214,339</b>	<b>767,134</b>	<b>1.90%</b>	<b>2.11%</b>
<b>NET EXPENDITURES</b>									
Public Works	13,158,969	4,522,322	11,254,000		(2,616,592)	13,159,730	761	0.01%	0.00%
Waste Management	65,000	99,000				99,000	34,000	52.31%	0.09%
Fleet	-	(850,083)	889,141		(39,059)	(0)	(0.00)	0.00%	(0.00)%
<b>Total Public Works</b>	<b>13,223,969</b>	<b>3,771,239</b>	<b>12,143,141</b>	<b>-</b>	<b>(2,655,651)</b>	<b>13,258,730</b>	<b>34,761</b>	<b>0.26%</b>	<b>0.10%</b>
Huronview	1,846,768	1,607,687	490,040	33,637	(85,840)	2,045,524	198,756	10.76%	0.55%
Huronlea	1,241,567	1,035,696	362,270	5,380	(89,470)	1,313,876	72,309	5.82%	0.20%
<b>Homes for the Aged</b>	<b>3,088,335</b>	<b>2,643,383</b>	<b>852,310</b>	<b>39,017</b>	<b>(175,310)</b>	<b>3,359,400</b>	<b>271,065</b>	<b>8.78%</b>	<b>0.75%</b>
Library Services	2,739,076	2,400,045	437,700		(75,000)	2,762,745	23,669	0.86%	0.07%
Museum	1,095,605	1,058,984	23,000		(5,000)	1,076,984	(18,621)	-1.70%	(0.05)%
Historic Gaol	109,368	109,776				109,776	408	0.37%	0.00%
Heritage Projects	25,000	25,000				25,000	-	0.00%	0.00%
Cultural Programs	92,951	95,609				95,609	2,658	2.86%	0.01%
Corporate Records	85,107	81,893				81,893	(3,214)	-3.78%	(0.01)%
<b>Total Library &amp; Cultural Services</b>	<b>4,147,107</b>	<b>3,771,307</b>	<b>460,700</b>	<b>-</b>	<b>(80,000)</b>	<b>4,152,007</b>	<b>4,900</b>	<b>0.12%</b>	<b>0.01%</b>
Health Unit	1,662,517	1,571,165	52,000	23,152		1,646,317	(16,200)	-0.97%	(0.04)%
<b>Total Health Unit</b>	<b>1,662,517</b>	<b>1,571,165</b>	<b>52,000</b>	<b>23,152</b>	<b>-</b>	<b>1,646,317</b>	<b>(16,200)</b>	<b>-0.97%</b>	<b>(0.04)%</b>
Planning & Development	1,398,697	1,403,062	18,000	11,174	(15,000)	1,417,236	18,539	1.33%	0.05%
Water Source Protection	324,710	321,710				321,710	(3,000)	-0.92%	(0.01)%
Forest Conservation	204,752	240,659			(22,000)	218,659	13,907	6.79%	0.04%
Information Technology	1,403,762	1,374,934	115,974		(20,500)	1,470,408	66,646	4.75%	0.18%
<b>Total Planning &amp; IT</b>	<b>3,331,921</b>	<b>3,340,366</b>	<b>133,974</b>	<b>11,174</b>	<b>(57,500)</b>	<b>3,428,013</b>	<b>96,092</b>	<b>2.88%</b>	<b>0.26%</b>
Social Services	1,414,940	1,266,697				1,266,697	(148,243)	-10.48%	(0.41)%
Social Housing	2,516,365	1,689,456	804,924		(99,000)	2,395,380	(120,985)	-4.81%	(0.33)%
Children Services/Early Years	407,114	414,542				414,542	7,427	1.82%	0.02%
Physical Services	693,226	(57,002)	887,516	4,560	(120,206)	714,868	21,642	3.12%	0.06%
<b>Total Social Services</b>	<b>5,031,645</b>	<b>3,313,692</b>	<b>1,692,440</b>	<b>4,560</b>	<b>(219,206)</b>	<b>4,791,486</b>	<b>(240,159)</b>	<b>-4.77%</b>	<b>(0.66)%</b>
Ambulance	5,881,547	6,100,687	174,112		(4,817)	6,269,982	388,436	6.60%	1.07%
Emergency Management	46,427	48,614				48,614	2,188	4.71%	0.01%
EMS 911	150,631	157,682				157,682	7,051	4.68%	0.02%

County of Huron  
**CONSOLIDATED APPROVED BUDGET**  
For the year ending December 31, 2016

	2015 Levy	2016 Funding Requirements				2016 Levy	Change in Department YoY \$	Change in Department YoY %	Departmental % impact on Levy
		Operating (less Depreciation)	Gross Capital Expenditures	Unused Dep'n raised*	Transfer to/(from) Reserves				
EMS Fleet	-	(278,633)	354,500			75,867	75,867	0.00%	0.21%
Community Notification	37,548	32,750				32,750	(4,798)	-12.78%	(0.01)%
<b>Huron County EMS</b>	<b>6,116,152</b>	<b>6,061,101</b>	<b>528,612</b>	<b>-</b>	<b>(4,817)</b>	<b>6,584,896</b>	<b>468,744</b>	<b>7.66%</b>	<b>1.29%</b>
Economic Development	1,032,932	1,286,189	2,750		(250,000)	1,038,939	6,007	0.58%	0.02%
<b>Total Economic Development</b>	<b>1,032,932</b>	<b>1,286,189</b>	<b>2,750</b>	<b>-</b>	<b>(250,000)</b>	<b>1,038,939</b>	<b>6,007</b>	<b>0.58%</b>	<b>0.02%</b>
Council	573,621	567,620	2,800	2,663		573,083	(538)	-0.09%	(0.00)%
Accessibility Committee	57,442	61,342				61,342	3,900	6.79%	0.01%
CAO/Clerk	631,378	677,099	1,100	4,000		682,199	50,821	8.05%	0.14%
Human Resources	482,100	480,592	59,216		(47,633)	492,175	10,075	2.09%	0.03%
Finance	735,492	739,833	10,070			749,903	14,411	1.96%	0.04%
Huron County Court Services (POA)	(471,989)	(440,698)	4,900			(435,798)	36,191	-7.67%	0.10%
Corporate Expense	804,583	1,982,465	114,000		(1,264,818)	831,647	27,064	3.36%	0.07%
<b>Total Administration</b>	<b>2,812,627</b>	<b>4,068,253</b>	<b>192,086</b>	<b>6,663</b>	<b>(1,312,451)</b>	<b>2,954,551</b>	<b>141,924</b>	<b>5.05%</b>	<b>0.39%</b>
<b>Total Net Expenditures</b>	<b>40,447,205</b>	<b>29,826,695</b>	<b>16,058,013</b>	<b>84,566</b>	<b>(4,754,935)</b>	<b>41,214,339</b>	<b>767,134</b>	<b>1.90%</b>	<b>2.11%</b>
<b>SURPLUS (DEFICIT)</b>	<b>(0)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>		

\* Note - Depreciation that is levied above actual capital expenditures as per Ontario Regulation 284/09 made under the Municipal Act, 2001

County of Huron  
2016 Budget  
Additional Expenditures to be reviewed for Inclusion in 2016 Budget

Description	Amount	POSSIBLE FUNDING SOURCE
Food Bank	\$ 60,000	Levy
Wingham Hospital funding request	\$ 500,000	Tabled pending further information
G2G	\$ 50,000	Provision for unforeseen - \$34,000, Reserves \$16,000
UW Social Research	\$ 30,000	CHPI- \$15,000, \$15,000 Provision of Unforeseen (conditional)
CHIP	\$ 3,000	Provision for Unforeseen
IPM - staff and additional resources required	\$ 192,000	Reserves
OSUM	\$ 5,000	Provision for Unforeseen
<b>Total</b>	<b>\$ 840,000</b>	

County of Huron  
2016 Budget  
Expenditures Eliminated from 2016 Draft Budget / Revenues Added to 2016 Draft Budget

Department	Description	Amount
<b>Budget Items Adjusted in Budget (commentaries may not be adjusted to reflect these changes)</b>		
Public Works	Wingham shop replacement - limit to \$900,000 in reserves (included in 2016 budget as \$300,000 for 4th out of 5th year)	\$ 300,000
Property Services - Capital deferral	Gaol - replace windows, rebuild side entrance	\$ 41,000
	Museum - Front entrance upgrade	\$ 26,000
	JMB - replace water pumps	\$ 8,200
Social Housing - Capital Deferral	Defer - Replace stoves	\$ 25,000
	Defer - Refrigerators	\$ 15,000
EMS - Capital Deferral	iSumulate Training System	\$ 9,500
	Renovation to Zurich Base	\$ 30,000
Museum	Capital	
	Liftow Pallet Truck	\$ 2,200
	Ergonomic Chairs and Tables	\$ 5,500
Human Resources	Summer Student	\$ 17,477
Corporate	Sale of Registry Office - not a core building asset	
Corporate	Levy Stabilization - brought in 1% as per reserve policy	\$ 364,000
Planning	Increased Planning fees revenue	\$ 5,000
	Increased draw from Sustainable Huron reserves	\$ 5,000
	Reduced Planning Consulting	\$ 5,000
	Reduced Water Consulting	\$ 3,000
	Staff adjustment - remained at temp FT, not permanent FT	\$ 1,700
Museum	Corporate Record Consulting	\$ 5,000
Economic Development	Board - new equipment	\$ 5,000
	Board - conferences	\$ 2,000
EMS	EMS Ambulance - changed to Gasoline model, diesel no longer available	\$ 7,000
Corporate	Reduce consulting costs back to 2015 amount (Phase 2 EA not expected)	\$ 15,000
	Reduce special events	\$ 3,000
CAO/Clerk	Reduce legal fees	\$ 3,000
Treasury	Reduce - Travel/Training/Bank Charges	\$ 3,900
Council	Reduce - Printing and Advertising	\$ 3,000
HCAAC	Reduce - Travel	\$ 1,000
Housing	Mortgage repayment - April is final payment	\$ 73,000
	Federal Funding - Housing - error in first draft	\$ 58,363
<b>TOTAL REDUCTIONS (already included)</b>		<b>\$ 1,042,840</b>
<b>New Costs added back into Budget</b>		
Homes for the Aged	Leap year - 24/7 operations - extra day	\$ 35,000
	Raw Food - weakening CAD \$	\$ 39,000
	CMI Funding Impact	\$ 51,000
<b>Total Additions</b>		<b>\$ 74,000</b>

County of Huron  
2016 Budget  
Future Sustainability

<b>Description</b>	<b>Amount</b>
Ambulance Base Reserves	\$ 129,104
Maple Tree Repayment (of 10 yrs)	\$ 35,000
Fund for replacing aging Bridges	\$ 600,000
<b>Total</b>	<b>\$ 764,104</b>

**County of Huron**  
**Levy History**  
**For illustrative purposes**

		<b>Actual Levy</b>	<b>Levy Increase</b>		<b>2.5% increase</b>	<b>3% increase</b>
2009		\$ 32,493,995	3.41%	\$	32,207,161	\$ 32,364,269
2010		\$ 32,981,405	1.50%	\$	33,012,340	\$ 33,335,197
2011		\$ 33,885,545	2.74%	\$	33,837,649	\$ 34,335,253
2012		\$ 34,224,400	1.00%	\$	34,683,590	\$ 35,365,311
2013		\$ 35,069,125	2.47%	\$	35,550,680	\$ 36,426,270
2014		\$ 35,595,888	1.50%	\$	36,439,447	\$ 37,519,058
2015		\$ 36,307,805	2.00%	\$	37,350,433	\$ 38,644,630

**2016 TAX RATE CALCULATIONS**

Column 1	Column 2	Net Levy required = Column 3	Column 4	\$ 37,397,039 Column 5-50000	Column 6	Column 7				
Description	Returned Assessment for	Transition Ratio <i>Published Transition Ratios by Class (excludes railways and hydro right-of- ways)</i>	Tax Reductions <i>(Section 368.1 of the Municipal Act or as prescribed or set by by-law)</i>	Weighted Ratios <i>(Col. 3 x (1 - Col. 4))</i>	Weighted Assessments <i>(Col. 2 x Col. 5)</i>	2016 Tax Rate  <i>Residential and farm tax rate (calculated below) x Col. 5</i>	Proof of Tax  <i>(Col. 2 x Col. 7)</i>	2015 Tax Rate	Change in Tax Rates	Tax Rate % Change
res/farm (RT)	5,641,778,309	1.000000	0.00%	1.000000	5,641,778,309	<b>0.00494144</b>	27,878,528	0.00506232	(0.0001209)	-2.39%
multi-res (MT)	99,551,270	1.100000	0.00%	1.100000	109,506,397	<b>0.00543559</b>	541,120	0.00556855	(0.0001330)	
new multi-residential (NT)			0.00%	-	-	-	-	0.00000000		
farmlands (FT)	4,306,619,563	0.250000	0.00%	0.250000	1,076,654,891	<b>0.00123536</b>	5,320,229	0.00126558	(0.0000302)	
commercial (CT) + (ST) + (CH) + (DH) + (XT)	512,578,007	1.100000	0.00%	1.100000	563,835,808	<b>0.00543559</b>	2,786,163	0.00556855	(0.0001330)	
industrial (IT) + (LT) + (IH) + (JT)	117,443,579	1.100000	0.00%	1.100000	129,187,937	<b>0.00543559</b>	638,375	0.00556855	(0.0001330)	
pipeline (PT)	37,673,700	0.700000	0.00%	0.700000	26,371,590	<b>0.00345901</b>	130,314	0.00354362	(0.0000846)	
managed forests (TT)	22,005,453	0.250000	0.00%	0.250000	5,501,363	<b>0.00123536</b>	27,185	0.00126558	(0.0000302)	
other class (OT)			0.00%	-	-	-	-	0.00000000		
utility and distribution (UT)			0.00%	-	-	-	-	0.00000000		
	<b>10,737,649,881</b>				<b>7,552,836,295</b>		<b>37,321,913</b>			
res/farm farmland class I (R1)	6,423,400	1.000000	75.00%	0.250000	1,605,850	<b>0.00123536</b>	7,935	0.00126558	(0.0000302)	
res/farm farmland class II (R4)		1.000000	0.00%	1.000000	-	<b>0.00494144</b>	-	0.00506232	(0.0001209)	
res/farm farmland class III (R7)		1.000000	0.00%	1.000000	-	<b>0.00494144</b>	-	0.00506232	(0.0001209)	
multi-res. Farmland class I (M1)		1.000000	75.00%	0.250000	-	<b>0.00123536</b>	-	0.00126558	(0.0000302)	
multi-res. Farmland class II (M4)		1.100000	0.00%	1.100000	-	<b>0.00543559</b>	-	0.00556855	(0.0001330)	
multi-res. Farmland class III (M7)		1.100000	0.00%	1.100000	-	<b>0.00543559</b>	-	0.00556855	(0.0001330)	
commercial excess/vacant unit (CU) + (SU)	4,342,345	1.100000	30.00%	0.770000	3,343,606	<b>0.00380491</b>	16,522	0.00389798	(0.0000931)	
commercial vacant land (CJ & CX)	9,188,100	1.100000	30.00%	0.770000	7,074,837	<b>0.00380491</b>	34,960	0.00389798	(0.0000931)	
commercial farmland class I (C1)		1.000000	75.00%	0.250000	-	<b>0.00123536</b>	-	0.00126558	(0.0000302)	
commercial farmland class II (C4)		1.100000	0.00%	1.100000	-	<b>0.00543559</b>	-	0.00556855	(0.0001330)	
commercial farmland class III (C7)		1.100000	0.00%	1.100000	-	<b>0.00543559</b>	-	0.00556855	(0.0001330)	
industrial excess/vacant unit (IU) + (LU) + (IK) + (JU)	1,484,341	1.100000	30.00%	0.770000	1,142,943	<b>0.00380491</b>	5,648	0.00389798	(0.0000931)	
industrial vacant land (IX) + (IJ)	2,576,600	1.100000	30.00%	0.770000	1,983,982	<b>0.00380491</b>	9,804	0.00389798	(0.0000931)	
industrial farmland class I (I1)	208,400	1.000000	75.00%	0.250000	52,100	<b>0.00123536</b>	257	0.00126558	(0.0000302)	
industrial farmland class II (I4)		1.100000	0.00%	1.100000	-	<b>0.00543559</b>	-	0.00556855	(0.0001330)	
industrial farmland class III (I7)		1.100000	0.00%	1.100000	-	<b>0.00543559</b>	-	0.00556855	(0.0001330)	
large theatres (Toronto) (AM)						-	-	0.00000000		
	<b>24,223,186</b>				<b>15,203,317</b>		<b>75,126</b>			
<b>Total Returned Assessments</b>	<b>10,761,873,067</b>				<b>7,568,039,612</b>		<b>37,397,039</b>			
Levy requirements										
Net levy	37,397,039									
<b>TOTAL MUNICIPAL</b>	<b>37,397,039</b>	divided by	<i>(Col. 6 Total)</i> <b>7,568,039,612</b>	equals	<b>Res/Farm Tax Rate</b>	<b>0.00494144</b>				

**County of Huron  
2016 Budget  
Impact of Levy Increase to Taxation**

	<b>2015 Assessme nt</b>	<b>2016 Assessme nt</b>	<b>2015 Tax Rate</b>	<b>2016 Tax Rate</b>	<b>% Tax Rate Change</b>	<b>2015 County Taxes</b>	<b>2016 County Taxes</b>	<b>% Cty Tax Change</b>	<b>Change Inc(Dec) \$</b>
<b>RESIDENTIAL</b>	100,000	104,296	0.00506232	0.00494144	-2.39%	506.23	515.37	1.81%	\$9.14
<b>FARMLANDS</b>	100,000	110,698	0.001265579	0.00123536	-2.39%	126.56	136.75	8.05%	\$10.19
<b>MULTI-RESIDENTIAL</b>	100,000	104,249	0.005568547	0.00543559	-2.39%	556.85	566.66	1.76%	\$9.80
<b>COMMERCIAL</b>	100,000	104,920	0.005568547	0.00543559	-2.39%	556.85	570.30	2.42%	\$13.45
<b>INDUSTRIAL</b>	100,000	125,351	0.005568547	0.00543559	-2.39%	556.85	681.36	22.36%	\$124.50

**County of Huron**  
**2016 Budget**  
**Impact to Properties**

2016 Levy \$ 37,397,039

**Upper Tier Tax impact on Median/Typical Property**

<b>Class</b>	<b>Description</b>	<b>Code</b>	<b>Property Count</b>	<b>2015 CVA</b>	<b>2016 CVA</b>	<b>CVA Change</b>	<b>2015 CVA Taxes</b>	<b>2016 CVA Taxes</b>	<b>\$ Tax Change</b>	<b>% Tax Change</b>
RT	Single Family Home	301	13,957	\$ 189,500	\$ 195,000	2.90%	\$ 959.31	\$ 963.58	\$ 4.27	0.45%
FT	Farmland	211	3,092	\$ 493,697	\$ 544,300	10.25%	\$ 624.81	\$ 672.41	\$ 47.59	7.62%
MT	Apartment Building	340	77	\$ 758,750	\$ 778,000	2.54%	\$ 4,225.14	\$ 4,228.89	\$ 3.75	0.09%
CT	Small Office Building	400	78	\$ 203,750	\$ 209,000	2.58%	\$ 1,134.59	\$ 1,136.04	\$ 1.45	0.13%
CT	Small Retail Commercial Building	410	175	\$ 123,250	\$ 126,000	2.23%	\$ 686.32	\$ 684.88	\$ (1.44)	-0.21%
IT	Standard Industrial Property	520	99	\$ 254,375	\$ 257,000	1.03%	\$ 1,416.50	\$ 1,396.95	\$ (19.55)	-1.38%

The median or typical property in each group represents a property value with an assessed value at or near the midpoint or median for the group and a per cent change in assessment for the year or near the median for the group

**County of Huron**  
**2016 Budget**  
**Frequency Distribution of Tax Impact by Property**

**DRAFT LEVY**                      \$ 37,397,039

Properties with Increases				Properties with Decreases			
RESIDENTIAL				RESIDENTIAL			
\$ Increase	# of Properties	% of Grand Total	Average \$ Change	\$ Decrease	# of Properties	% of Grand Total	Average \$ Change
0-100	14,547	55.32%	\$ 18	0-100	11,145	42.39%	\$ 13
100-200	357	1.36%	\$ 138	100-200	32	0.12%	\$ 135
200-300	102	0.39%	\$ 242	200-300	2	0.01%	\$ 249
300-500	69	0.26%	\$ 391	300-500	4	0.02%	\$ 399
500-700	22	0.08%	\$ 601	500-700	3	0.01%	\$ 563
700-1,000	7	0.03%	\$ 851	700-1,000	1	0.00%	\$ 862
1,000-1,500	2	0.01%	\$ 1,093	1,000-1,500	-	0.00%	\$ -
1,500-2,000	-	0.00%	\$ -	1,500-2,000	1	0.00%	\$ 1,781
2,000-3,000	-	0.00%	\$ -	2,000-3,000	-	0.00%	\$ -
3,000 - Over	-	0.00%		3,000 - Over	-	0.00%	\$ -
Total	15,106		\$ 26	Total	11,188		\$ 14
Grand Total	26,294		\$ 9				
MULTI-RESIDENTIAL				MULTI-RESIDENTIAL			
\$ Increase	# of Properties	% of Grand Total	Average \$ Change	\$ Decrease	# of Properties	% of Grand Total	Average \$ Change
0-100	24	21.82%	\$ 43	0-100	34	30.91%	\$ 32
100-300	26	23.64%	\$ 185	100-300	13	11.82%	\$ 157
300-500	8	7.27%	\$ 401	300-500	1	0.91%	\$ 325
500-700	2	1.82%	\$ 562	500-700		0.00%	
700-1000	2	1.82%	\$ 815	700-1000		0.00%	
1,000-1,500	-	0.00%	\$ -	1,000-1,500		0.00%	
1,500-2,000		0.00%		1,500-2,000		0.00%	
2,000-3,000		0.00%		2,000-3,000		0.00%	
3,000-5,000		0.00%		3,000-5,000		0.00%	
5,000 - Over		0.00%		5,000 - Over		0.00%	
Total	62		190	Total	48		72
Grand Total	110		76				

<b>COMMERCIAL</b>			
\$ Increase	# of Properties	% of Grand Total	Average \$ Change
0-100	708	36.33%	\$ 18
100-300	41	2.10%	\$ 170
300-500	5	0.26%	\$ 402
500-700	-	0.00%	
700-1000	1	0.05%	\$ 760
1,000-1,500	1	0.05%	\$ 1,430
1,500-2,000	-	0.00%	
2,000-3,000	-	0.00%	
3,000-5,000	-	0.00%	
5,000 - Over	-	0.00%	
Total	756		41
Grand Total	1,949		-4

<b>COMMERCIAL</b>			
\$ Decrease	# of Properties	% of Grand Total	Average \$ Change
0-100	1,147	58.85%	\$ 15
100-300	33	1.69%	\$ 157
300-500	5	0.26%	\$ 385
500-700	4	0.21%	\$ 583
700-1000	2	0.10%	\$ 909
1,000-1,500	1	0.05%	\$ 1,110
1,500-2,000	-	0.00%	
2,000-3,000	1	0.05%	\$ 2,271
3,000-5,000		0.00%	
5,000 - Over		0.00%	
Total	1,193		27

<b>INDUSTRIAL</b>			
\$ Increase	# of Properties	% of Grand Total	Average \$ Change
0-100	122	0.46%	\$ 18
100-300	4	0.02%	\$ 168
300-500	-	0.00%	\$ 368
500-700	2	0.01%	\$ 556
700-1000	-	0.00%	
1,000-1,500	1	0.00%	\$ 1,032
1,500-2,000		0.00%	
2,000-3,000		0.00%	
3,000-5,000		0.00%	
5,000 - Over		0.00%	
Total	129		25
Grand Total	561		-4

<b>INDUSTRIAL</b>			
\$ Decrease	# of Properties	% of Grand Total	Average \$ Change
0-100	416	74.15%	\$ 10
100-300	14	2.50%	\$ 183
300-500	2	0.36%	\$ 330
500-700		0.00%	
700-1000		0.00%	
1,000-1,500		0.00%	
1,500-2,000		0.00%	
2,000-3,000		0.00%	
3,000-5,000		0.00%	
5,000 - Over		0.00%	
Total	432		17

# 2016 Taxes Collected from Lower Tier Municipalities

Municipality		RT	MT	FT	(CT + ST + CH)	(IT + LT + IH)	PT	TT	R1	(CU + SU)	CX/CJ
2016 Tax Rates		0.00494144	0.00543559	0.00123536	0.00543559	0.00543559	0.00345901	0.00123536	0.00123536	0.00380491	0.00380491
40-10	South Huron	839,915,685	35,661,570	725,861,665	120,649,225	25,884,525	7,054,600	5,711,800	410,500	1,303,330	2,595,100
	<b>2016 Req'd Amount</b>	<b>4,150,396</b>	<b>193,842</b>	<b>896,701</b>	<b>655,799</b>	<b>140,698</b>	<b>24,402</b>	<b>7,056</b>	<b>507</b>	<b>4,959</b>	<b>9,874</b>
	2015 Amount	4,098,564	191,191	827,280	651,503	112,184	23,316	6,178	503	5,043	9,539
	Year over Year Change	51,832	2,650	69,421	4,296	28,514	1,086	878	4	(84)	335
	% Change	1.3%	1.4%	8.4%	0.7%	25.4%	4.7%	14.2%	0.8%	-1.7%	3.5%
40-20	Bluewater	1,292,232,879	7,868,700	537,274,135	80,894,941	9,450,485	6,916,000	2,771,100	1,903,000	192,500	630,100
	<b>2016 Req'd Amount</b>	<b>6,385,496</b>	<b>42,771</b>	<b>663,727</b>	<b>439,712</b>	<b>51,369</b>	<b>23,923</b>	<b>3,423</b>	<b>2,351</b>	<b>732</b>	<b>2,397</b>
	2015 Amount	6,197,460	39,479	624,718	414,354	43,938	24,022	3,215	2,129	723	3,569
	Year over Year Change	188,035	3,292	39,009	25,358	7,431	(99)	208	222	9	(1,171)
	% Change	3.0%	8.3%	6.2%	6.1%	16.9%	-0.4%	6.5%	10.4%	1.3%	-32.8%
40-30	Central Huron	735,999,421	10,530,000	509,158,930	62,512,677	5,511,694	7,493,000	3,731,700	373,900	715,550	864,700
	<b>2016 Req'd Amount</b>	<b>3,636,899</b>	<b>57,237</b>	<b>628,995</b>	<b>339,793</b>	<b>29,959</b>	<b>25,918</b>	<b>4,610</b>	<b>462</b>	<b>2,723</b>	<b>3,290</b>
	2015 Amount	3,551,639	54,671	589,642	331,345	28,977	26,020	4,635	431	2,738	3,345
	Year over Year Change	85,260	2,566	39,353	8,449	982	(102)	(25)	30	(15)	(55)
	% Change	2.4%	4.7%	6.7%	2.5%	3.4%	-0.4%	-0.5%	7.1%	-0.6%	-1.6%
40-40	Huron East	648,218,075	10,909,000	1,085,825,300	40,144,385	15,507,340	5,649,000	1,204,900	176,500	429,500	680,000
	<b>2016 Req'd Amount</b>	<b>3,203,133</b>	<b>59,297</b>	<b>1,341,386</b>	<b>218,208</b>	<b>84,292</b>	<b>19,540</b>	<b>1,488</b>	<b>218</b>	<b>1,634</b>	<b>2,587</b>
	2015 Amount	3,132,305	58,001	1,246,139	221,654	82,124	19,384	1,457	208	1,670	2,218
	Year over Year Change	70,827	1,296	95,248	(3,445)	2,168	155	31	10	(36)	369
	% Change	2.3%	2.2%	7.6%	-1.6%	2.6%	0.8%	2.1%	5.1%	-2.2%	16.7%
40-50	North Huron	321,307,295	10,958,000	156,746,500	34,670,500	10,404,166	4,172,000	1,908,900	135,300	315,200	657,500
	<b>2016 Req'd Amount</b>	<b>1,587,722</b>	<b>59,563</b>	<b>193,638</b>	<b>188,455</b>	<b>56,553</b>	<b>14,431</b>	<b>2,358</b>	<b>167</b>	<b>1,199</b>	<b>2,502</b>
	2015 Amount	1,569,839	58,555	178,851	188,852	57,137	14,205	2,237	159	1,200	2,509
	Year over Year Change	17,883	1,008	14,788	(398)	(585)	226	121	9	(0)	(7)
	% Change	1.1%	1.7%	8.3%	-0.2%	-1.0%	1.6%	5.4%	5.4%	0.0%	-0.3%
40-60	Morris-Turnberry	209,160,344	0	385,543,500	21,223,100	12,841,403	2,268,000	2,743,653	203,000	79,900	305,000
	<b>2016 Req'd Amount</b>	<b>1,033,554</b>	<b>0</b>	<b>476,285</b>	<b>115,360</b>	<b>69,801</b>	<b>7,845</b>	<b>3,389</b>	<b>251</b>	<b>304</b>	<b>1,160</b>
	2015 Amount	1,025,880	0	436,868	112,174	69,681	7,607	2,980	242	301	1,929

Municipality		RT	MT	FT	(CT + ST + CH)	(IT + LT + IH)	PT	TT	R1	(CU + SU)	CX/CJ
2016 Tax Rates		0.00494144	0.00543559	0.00123536	0.00543559	0.00543559	0.00345901	0.00123536	0.00123536	0.00380491	0.00380491
Year over Year Change		7,674	0	39,417	3,186	119	238	409	9	3	(768)
% Change		0.7%		9.0%	2.8%	0.2%	3.1%	13.7%	3.6%	1.1%	-39.8%
40-70	Ashfield-Colborne-Wawanos	738,679,730	0	583,845,133	21,090,500	19,898,605	1,742,100	3,873,700	2,327,700	599,800	114,100
	<b>2016 Req'd Amount</b>	<b>3,650,144</b>	<b>0</b>	<b>721,259</b>	<b>114,639</b>	<b>108,161</b>	<b>6,026</b>	<b>4,785</b>	<b>2,876</b>	<b>2,282</b>	<b>434</b>
	2015 Amount	3,617,415	0	655,697	106,122	30,620	5,756	3,846	2,770	1,179	414
	Year over Year Change	32,729	0	65,562	8,517	77,540	270	939	106	1,103	20
	% Change	0.9%		10.0%	8.0%	253.2%	4.7%	24.4%	3.8%	93.6%	4.8%
40-28	Goderich Town	630,327,015	22,686,000	1,085,600	119,014,059	14,760,461	2,314,000	0	0	633,565	3,185,300
	<b>2016 Req'd Amount</b>	<b>3,114,725</b>	<b>123,312</b>	<b>1,341</b>	<b>646,911</b>	<b>80,232</b>	<b>8,004</b>	<b>0</b>	<b>0</b>	<b>2,411</b>	<b>12,120</b>
	2015 Amount	3,100,399	124,810	1,226	631,825	79,587	8,050	0	146	2,396	11,370
	Year over Year Change	14,327	(1,499)	115	15,086	645	(46)	0	(146)	15	750
	% Change	0.5%	-1.2%		2.4%	0.8%	-0.6%		-100.0%	0.6%	6.6%
40-46	Howick	225,937,865	938,000	321,278,800	12,378,620	3,184,900	65,000	59,700	893,500	73,000	156,300
	<b>2016 Req'd Amount</b>	<b>1,116,459</b>	<b>5,099</b>	<b>396,895</b>	<b>67,285</b>	<b>17,312</b>	<b>225</b>	<b>74</b>	<b>1,104</b>	<b>278</b>	<b>595</b>
	2015 Amount	1,090,433	5,053	363,215	62,630	17,480	227	68	1,085	283	682
	Year over Year Change	26,026	45	33,681	4,655	(168)	(2)	6	19	(5)	(87)
	% Change	2.4%	0.9%	9.3%	7.4%	-1.0%	-0.9%	8.4%	1.7%	-1.7%	-12.8%
<b>TOTAL ASSESSMENT</b>		5,641,778,309	99,551,270	4,306,619,563	512,578,007	117,443,579	37,673,700	22,005,453	6,423,400	4,342,345	9,188,100
<b>TOTAL TAXATION 2016</b>		<b>27,878,528</b>	<b>541,120</b>	<b>5,320,229</b>	<b>2,786,163</b>	<b>638,375</b>	<b>130,314</b>	<b>27,185</b>	<b>7,935</b>	<b>16,522</b>	<b>34,960</b>
2015 Taxation		27,383,934	531,761	4,923,636	2,720,459	521,728	128,587	24,617	7,672	15,533	35,575
Year over Year Change		494,595	9,359	396,593	65,704	116,647	1,727	2,567	264	990	(615)
% Change		1.8%	1.8%	8.1%	2.4%	22.4%	1.3%	10.4%	3.4%	6.4%	-1.7%

2016 Taxes Collected from Lower

Municipality 2016 Tax Rates		C1	(IU + LU + IJ+ JU) 0.00380491	(IX + IK) 0.00380491	I1 0.00123536	Levy Amount from Each Municipality	% of County Share	TOTAL Assessment
40-10	South Huron	0	215,000	262,600	64,000			1,765,589,600
	<b>2016 Req'd Amount</b>	<b>0</b>	<b>818</b>	<b>999</b>	<b>79</b>	<b>6,086,130</b>	<b>16.27%</b>	
	2015 Amount	0	815	967	79	5,927,163	16.32%	
	Year over Year Change	0	3	32	0	158,967		
	% Change		0.3%	3.3%	0.4%	2.7%		
40-20	Bluewater	0	131,879	521,400	0			1,940,787,119
	<b>2016 Req'd Amount</b>	<b>0</b>	<b>502</b>	<b>1,984</b>	<b>0</b>	<b>7,618,387</b>	<b>20.37%</b>	
	2015 Amount	0	577	1,876	0	7,356,061	20.26%	
	Year over Year Change	0	(75)	108	0	262,326		
	% Change		-13.0%	5.8%		3.6%		
40-30	Central Huron	0	302,228	234,400	0			1,337,428,200
	<b>2016 Req'd Amount</b>	<b>0</b>	<b>1,150</b>	<b>892</b>	<b>0</b>	<b>4,731,928</b>	<b>12.65%</b>	
	2015 Amount	0	1,336	904	0	4,595,683	12.66%	
	Year over Year Change	0	(186)	(12)	0	136,246		
	% Change		-13.9%	-1.4%		3.0%		
40-40	Huron East	0	290,100	241,100	9,400			1,809,284,600
	<b>2016 Req'd Amount</b>	<b>0</b>	<b>1,104</b>	<b>917</b>	<b>12</b>	<b>4,933,816</b>	<b>13.19%</b>	
	2015 Amount	0	1,024	883	11	4,767,079	13.13%	
	Year over Year Change	0	79	34	0	166,737		
	% Change		7.7%	3.9%	2.5%	3.5%		
40-50	North Huron	0	31,534	96,500	0			541,403,395
	<b>2016 Req'd Amount</b>	<b>0</b>	<b>120</b>	<b>367</b>	<b>0</b>	<b>2,107,075</b>	<b>5.63%</b>	
	2015 Amount	0	100	208	0	2,073,851	5.71%	
	Year over Year Change	0	20	159	0	33,224		
	% Change		20.1%	76.5%		1.6%		
40-60	Morris-Turnberry	0	191,600	275,500	0			634,835,000
	<b>2016 Req'd Amount</b>	<b>0</b>	<b>729</b>	<b>1,048</b>	<b>0</b>	<b>1,709,727</b>	<b>4.57%</b>	
	2015 Amount	0	667	1,180	0	1,659,508	4.57%	

Municipality		C1	(IU + LU + IJ+ JU) 0.00380491	(IX + IK) 0.00380491	I1 0.00123536	Levy Amount from Each Municipality	% of County Share	TOTAL Assessment
<b>2016 Tax Rates</b>								
Year over Year Change		0	62	(131)	0	50,219		
% Change			9.4%	-11.1%		3.0%		
40-70 Ashfield-Colborne-Wawanos		0	0	229,600	0			1,372,400,968
<b>2016 Req'd Amount</b>		<b>0</b>	<b>0</b>	<b>874</b>	<b>0</b>	<b>4,611,480</b>	<b>12.33%</b>	
2015 Amount		0	0	142	0	4,423,961	12.18%	
Year over Year Change		0	0	732	0	187,519		
% Change			#DIV/0!			4.2%		
40-28 Goderich Town		0	322,000	703,200	135,000			795,166,200
<b>2016 Req'd Amount</b>		<b>0</b>	<b>1,225</b>	<b>2,676</b>	<b>167</b>	<b>3,993,123</b>	<b>10.68%</b>	
2015 Amount		0	1,139	2,196	153	3,963,297	10.92%	
Year over Year Change		0	87	480	14	29,827		
% Change			7.6%	21.8%	8.9%	0.8%		
40-46 Howick		0	0	12,300	0			564,977,985
<b>2016 Req'd Amount</b>		<b>0</b>	<b>0</b>	<b>47</b>	<b>0</b>	<b>1,605,372</b>	<b>4.29%</b>	
2015 Amount		0	0	48	0	1,541,203	4.24%	
Year over Year Change		0	0	(1)	0	64,169		
% Change			#DIV/0!	-2.4%		4.2%		
<b>TOTAL ASSESSMENT</b>		0	1,484,341	2,576,600	208,400			10,761,873,067
<b>TOTAL TAXATION 2016</b>		<b>0</b>	<b>5,648</b>	<b>9,804</b>	<b>257</b>	<b>37,397,039</b>	<b>100.00%</b>	
2015 Taxation		0	5,657	8,404	243	36,307,805	100.00%	
Year over Year Change		0	(10)	1,400	14	1,089,234		
% Change			-0.2%	16.7%	5.8%	3.00%		

**CURRENT VALUE ASSESSMENT BY LOWER-TIER**

<b>CURRENT VALUE ASSESSMENT BY LOWER TIER</b>	<b>TOTAL</b>	<b>RT</b> (Residential Taxable: Full)	<b>MT</b> (Multi- Residential Taxable: Full)	<b>FT</b> (Farm Taxable: Full)	<b>CT/ST/XT/CH</b> (Commercial Taxable: Full)	<b>IT/LT/JT/IH</b> (Industrial Taxable: Full)	<b>PT</b> (Pipeline Taxable: Full)	<b>TT</b> (Managed Forest Taxable: Full)	<b>R1</b> (Residential Taxable: Farmland I)
<b>A-C-W (4070)</b>									
2016	1,372,400,968	738,679,730		583,845,133	21,090,500	19,898,605	1,742,100	3,873,700	2,327,700
2015	1,264,530,738	714,577,208		518,100,668	19,057,443	5,498,778	1,624,202	3,038,988	2,188,400
\$ Change	107,870,230	24,102,522	0	65,744,465	2,033,057	14,399,827	117,898	834,712	139,300
% Change	8.5%	3.4%		12.7%	10.7%	261.9%	7.3%	27.5%	6.4%
<b>Bluewater (4020)</b>									
2016	1,940,787,119	1,292,232,879	7,868,700	537,274,135	80,894,941	9,450,485	6,916,000	2,771,100	1,903,000
2015	1,819,978,808	1,224,234,246	7,089,700	493,622,680	74,409,679	7,890,306	6,778,904	2,540,700	1,682,300
\$ Change	120,808,311	67,998,633	779,000	43,651,455	6,485,262	1,560,179	137,096	230,400	220,700
% Change	6.6%	5.6%	11.0%	8.8%	8.7%	19.8%	2.0%	9.1%	13.1%
<b>Central Huron (4030)</b>									
2016	1,337,428,200	735,999,421	10,530,000	509,158,930	62,512,677	5,511,694	7,493,000	3,731,700	373,900
2015	1,255,496,280	701,583,878	9,817,750	465,906,627	59,502,877	5,203,695	7,342,830	3,662,616	340,875
\$ Change	81,931,920	34,415,543	712,250	43,252,303	3,009,800	307,999	150,170	69,084	33,025
% Change	6.5%	4.9%	7.3%	9.3%	5.1%	5.9%	2.0%	1.9%	9.7%
<b>Goderich (4028)</b>									
2016	795,166,200	630,327,015	22,686,000	1,085,600	119,014,059	14,760,461	2,314,000		
2015	770,479,336	612,446,687	22,413,430	969,060	113,463,247	14,292,234	2,271,638		115,000
\$ Change	24,686,864	17,880,328	272,570	116,540	5,550,812	468,227	42,362	0	(115,000)
% Change	3.2%	2.9%	1.2%	12.0%	4.9%	3.3%	1.9%		-100.0%
<b>Howick (4046)</b>									
2016	564,977,985	225,937,865	938,000	321,278,800	12,378,620	3,184,900	65,000	59,700	893,500
2015	518,924,998	215,401,958	907,500	286,994,773	11,247,063	3,139,084	64,000	53,750	857,175
\$ Change	46,052,987	10,535,907	30,500	34,284,027	1,131,557	45,816	1,000	5,950	36,325
% Change	8.9%	4.9%	3.4%	11.9%	10.1%	1.5%	1.6%	11.1%	4.2%
<b>Huron East (4040)</b>									
2016	1,809,284,600	648,218,075	10,909,000	1,085,825,300	40,144,385	15,507,340	5,649,000	1,204,900	176,500
2015	1,676,638,520	618,749,520	10,415,750	984,639,144	39,804,548	14,747,810	5,470,245	1,151,562	164,000

**CURRENT VALUE ASSESSMENT BY LOWER-TIER**

<b>CURRENT VALUE ASSESSMENT BY LOWER TIER</b>	<b>TOTAL</b>	<b>RT</b> (Residential Taxable: Full)	<b>MT</b> (Multi- Residential Taxable: Full)	<b>FT</b> (Farm Taxable: Full)	<b>CT/ST/XT/CH</b> (Commercial Taxable: Full)	<b>IT/LT/JT/IH</b> (Industrial Taxable: Full)	<b>PT</b> (Pipeline Taxable: Full)	<b>TT</b> (Managed Forest Taxable: Full)	<b>R1</b> (Residential Taxable: Farmland I)
<b>\$ Change</b>	<b>132,646,080</b>	29,468,555	493,250	101,186,156	339,837	759,530	178,755	53,338	12,500
<b>% Change</b>	<b>7.9%</b>	4.8%	4.7%	10.3%	0.9%	5.2%	3.3%	4.6%	7.6%
<b>Morris-Turnberry (4010)</b>									
<b>2016</b>	<b>634,835,000</b>	209,160,344		385,543,500	21,223,100	12,841,403	2,268,000	2,743,653	203,000
<b>2015</b>	<b>586,238,678</b>	202,650,255		345,192,563	20,144,138	12,513,357	2,146,679	2,354,836	191,250
<b>\$ Change</b>	<b>48,596,322</b>	6,510,089	0	40,350,937	1,078,962	328,046	121,321	388,817	11,750
<b>% Change</b>	<b>8.3%</b>	3.2%		11.7%	5.4%	2.6%	5.7%	16.5%	6.1%
<b>North Huron (4050)</b>									
<b>2016</b>	<b>541,403,395</b>	321,307,295	10,958,000	156,746,500	34,670,500	10,404,166	4,172,000	1,908,900	135,300
<b>2015</b>	<b>513,044,380</b>	310,102,850	10,515,357	141,319,414	33,914,095	10,260,735	4,008,585	1,767,715	125,300
<b>\$ Change</b>	<b>28,359,015</b>	11,204,445	442,643	15,427,086	756,405	143,431	163,415	141,185	10,000
<b>% Change</b>	<b>5.5%</b>	3.6%	4.2%	10.9%	2.2%	1.4%	4.1%	8.0%	8.0%
<b>South Huron (4010)</b>									
<b>2016</b>	<b>1,765,589,600</b>	839,915,685	35,661,570	725,861,665	120,649,225	25,884,525	7,054,600	5,711,800	410,500
<b>2015</b>	<b>1,650,895,936</b>	809,622,313	34,334,107	653,677,298	116,997,023	20,145,920	6,579,678	4,881,396	397,500
<b>\$ Change</b>	<b>114,693,664</b>	30,293,372	1,327,463	72,184,367	3,652,202	5,738,605	474,922	830,404	13,000
<b>% Change</b>	<b>6.9%</b>	3.7%	3.9%	11.0%	3.1%	28.5%	7.2%	17.0%	3.3%
<b>TOTAL</b>									
<b>2016</b>	<b>10,761,873,067</b>	<b>5,641,778,309</b>	<b>99,551,270</b>	<b>4,306,619,563</b>	<b>512,578,007</b>	<b>117,443,579</b>	<b>37,673,700</b>	<b>22,005,453</b>	<b>6,423,400</b>
<b>2015</b>	<b>10,056,227,674</b>	<b>5,409,368,915</b>	<b>95,493,594</b>	<b>3,890,422,227</b>	<b>488,540,113</b>	<b>93,691,919</b>	<b>36,286,761</b>	<b>19,451,563</b>	<b>6,061,800</b>
<b>\$ Change</b>	<b>705,645,393</b>	<b>232,409,394</b>	<b>4,057,676</b>	<b>416,197,336</b>	<b>24,037,894</b>	<b>23,751,660</b>	<b>1,386,939</b>	<b>2,553,890</b>	<b>361,600</b>
<b>% Change</b>	<b>7.0%</b>	<b>4.3%</b>	<b>4.2%</b>	<b>10.7%</b>	<b>4.9%</b>	<b>25.4%</b>	<b>3.8%</b>	<b>13.1%</b>	<b>6.0%</b>

**CURRENT VALUE ASSESSMENT BY LOWER-TIER**

<b>CURRENT VALUE ASSESSMENT BY LOWER TIER</b>	<b>CU/SU/XU</b> (Commercial Taxable: Excess Land)	<b>CX/CJ</b> (Commercial Taxable: Vacant Land)	<b>C1</b> (Commercial Taxable: Farmland I)	<b>IO/LO/IK/J U</b> (Industrial Taxable: Excess Land)	<b>IX/IJ</b> (Industrial Taxable: Vacant Land)	<b>I1</b> (Industrial Taxable: Farmland I)	<b>TOTAL</b>	<b>% of Total Assessment</b>
<b>A-C-W (4070)</b>								
2016	599,800	114,100			229,600		<b>1,372,400,968</b>	12.8%
2015	302,426	106,275			36,350		<b>1,264,530,738</b>	12.6%
\$ Change	297,374	7,825	0	0	193,250	0	<b>107,870,230</b>	
% Change	98.3%	7.4%			531.6%		<b>8.5%</b>	
<b>Bluewater (4020)</b>								
2016	192,500	630,100		131,879	521,400		<b>1,940,787,119</b>	18.0%
2015	185,550	915,588		148,001	481,154		<b>1,819,978,808</b>	18.1%
\$ Change	6,950	(285,488)	0	(16,122)	40,246	0	<b>120,808,311</b>	
% Change	3.7%	-31.2%		-10.9%	8.4%		<b>6.6%</b>	
<b>Central Huron (4030)</b>								
2016	715,550	864,700		302,228	234,400		<b>1,337,428,200</b>	12.4%
2015	702,359	858,125		342,648	232,000		<b>1,255,496,280</b>	12.5%
\$ Change	13,191	6,575	0	(40,420)	2,400	0	<b>81,931,920</b>	
% Change	1.9%	0.8%		-11.8%	1.0%		<b>6.5%</b>	
<b>Goderich (4028)</b>								
2016	633,565	3,185,300		322,000	703,200	135,000	<b>795,166,200</b>	7.4%
2015	614,614	2,916,955		292,112	563,359	121,000	<b>770,479,336</b>	7.7%
\$ Change	18,951	268,345	0	29,888	139,841	14,000	<b>24,686,864</b>	
% Change	3.1%	9.2%		10.2%	24.8%	11.6%	<b>3.2%</b>	
<b>Howick (4046)</b>								
2016	73,000	156,300			12,300		<b>564,977,985</b>	5.2%
2015	72,500	174,895			12,300		<b>518,924,998</b>	5.2%
\$ Change	500	(18,595)	0	0	0	0	<b>46,052,987</b>	
% Change	0.7%	-10.6%			0.0%		<b>8.9%</b>	
<b>Huron East (4040)</b>								
2016	429,500	680,000		290,100	241,100	9,400	<b>1,809,284,600</b>	16.8%
2015	428,550	569,016		262,825	226,600	8,950	<b>1,676,638,520</b>	16.7%

**CURRENT VALUE ASSESSMENT BY LOWER-TIER**

<b>CURRENT VALUE ASSESSMENT BY LOWER TIER</b>	<b>CU/SU/XU</b> (Commercial Taxable: Excess Land)	<b>CX/CJ</b> (Commercial Taxable: Vacant Land)	<b>C1</b> (Commerci al Taxable: Farmland I)	<b>IX/IJ</b> (Industrial Taxable: Excess Land)	<b>IX/IJ</b> (Industrial Taxable: Vacant Land)	<b>I1</b> (Industrial Taxable: Farmland I)	<b>TOTAL</b>	<b>% of Total Assessment</b>
<b>\$ Change</b>	950	110,984	0	27,275	14,500	450	<b>132,646,080</b>	
<b>% Change</b>	0.2%	19.5%		10.4%	6.4%	5.0%	<b>7.9%</b>	
<b>Morris-Turnberry (4010)</b>								
<b>2016</b>	79,900	305,000		191,600	275,500		<b>634,835,000</b>	5.9%
<b>2015</b>	77,175	494,807		170,994	302,624		<b>586,238,678</b>	5.8%
<b>\$ Change</b>	2,725	(189,807)	0	20,606	(27,124)	0	<b>48,596,322</b>	
<b>% Change</b>	3.5%	-38.4%		12.1%	-9.0%		<b>8.3%</b>	
<b>North Huron (4050)</b>								
<b>2016</b>	315,200	657,500		31,534	96,500		<b>541,403,395</b>	5.0%
<b>2015</b>	307,728	643,600		25,626	53,375		<b>513,044,380</b>	5.1%
<b>\$ Change</b>	7,472	13,900	0	5,908	43,125	0	<b>28,359,015</b>	
<b>% Change</b>	2.4%	2.2%		23.1%	80.8%		<b>5.5%</b>	
<b>South Huron (4010)</b>								
<b>2016</b>	1,303,330	2,595,100		215,000	262,600	64,000	<b>1,765,589,600</b>	16.4%
<b>2015</b>	1,293,855	2,447,234		209,162	248,200	62,250	<b>1,650,895,936</b>	16.4%
<b>\$ Change</b>	9,475	147,866	0	5,838	14,400	1,750	<b>114,693,664</b>	
<b>% Change</b>	0.7%	6.0%		2.8%	5.8%	2.8%	<b>6.9%</b>	
<b>TOTAL</b>								
<b>2016</b>	<b>4,342,345</b>	<b>9,188,100</b>	<b>0</b>	<b>1,484,341</b>	<b>2,576,600</b>	<b>208,400</b>	<b>10,761,873,067</b>	100.0%
<b>2015</b>	<b>3,984,757</b>	<b>9,126,495</b>	<b>0</b>	<b>1,451,368</b>	<b>2,155,962</b>	<b>192,200</b>	<b>10,056,227,674</b>	100.0%
<b>\$ Change</b>	<b>357,588</b>	<b>61,605</b>	<b>0</b>	<b>32,973</b>	<b>420,638</b>	<b>16,200</b>	<b>705,645,393</b>	
<b>% Change</b>	<b>9.0%</b>	<b>0.7%</b>		<b>2.3%</b>	<b>19.5%</b>	<b>8.4%</b>	<b>7.0%</b>	

**COUNTY OF HURON  
CAPITAL BUDGET  
FOR THE YEAR ENDING DECEMBER 31, 2016**

PROJECT ITEM	COST	SOURCE OF FUNDING			PREVIOUS YEAR SURPLUS/ RESERVES
		THIRD PARTY	FUNDS RAISED THROUGH DEPRECIATION	Additional LEVY above Depreciation	
<b>Public Works</b>					
16-301 Cty Rd 12 - Cherry Hill Road to Cty Rd 25	2,900,000	1,796,828	1,103,172		
16-302 Cty Rd 12 - Cty Rd 87 to Huron-Bruce Rd	2,250,000		2,250,000		
16-304 Dashwood / Shipka Storm Sewers and Road Reconstruction	1,770,000	690,613	199,387		880,000
<b>2017 Paving Projects (Pre-shoulder)</b>					
17-301 Cty Rd 22 - Cty Rd 25 to Cty Rd 86	150,000		150,000		
<b>2017 Paving Projects (Ditching)</b>					
18-301 Cty Rd 11 - Hwy 23 to Perth Line 17	140,000		140,000		
18-302 Cty Rd 3 - Hwy 4 to Cty Rd 12	90,000		90,000		
18-303 Cty Rd 3 - E. Limit Varna to Hwy 4	100,000		100,000		
<b>Pooled Capital</b>					
IT Pooled	10,000		10,000		
Tools Pooled	30,000		30,000		
Shop Maintenance Pooled	20,000		20,000		
Office Equipment Pooled	5,000		5,000		
Radar Speed Detector/Counter	5,000		5,000		
Lidar survey and sign asset inventory	65,000		65,000		
Replace Total Station	12,000		12,000		
Replacement AVL System (New Vendor)	40,000		40,000		
<b>Bridges</b>					
34-2.3	127,000		127,000		
83-15.7	150,000		150,000		
4-8.4 - Londesborough Bridge	305,000		305,000		
20-11.7 - Brookside Bridge	300,000		61,930		238,070
12-17.5 - Grieves Bridge	764,000		764,000		
Wingham bridges Surface Lift Asphalt	120,000		0		120,000
<b>Other Capital Work</b>					
Auburn Site Work and Septic System	800,000		325,000		475,000
Wroxeter HVAC	60,000		60,000		
Auburn Fuel Tanks and Pumps	300,000		300,000		
Replace overhead doors on long shed	40,000		40,000		
Wingham Storage Shed install Concrete floor	55,000		55,000		
Wroxeter Fuel Pumps	120,000		20,000		100,000
Zurich Fuel Pumps	80,000		20,000		60,000

**COUNTY OF HURON  
CAPITAL BUDGET  
FOR THE YEAR ENDING DECEMBER 31, 2016**

PROJECT ITEM	COST	SOURCE OF FUNDING			
		THIRD PARTY	FUNDS RAISED THROUGH DEPRECIATION	Additional LEVY above Depreciation	PREVIOUS YEAR SURPLUS/ RESERVES
Wroxeter Generator	35,000		35,000		
Wroxeter Tube Heaters	12,000		12,000		
Wroxeter Shop Light Replacement	12,000		12,000		
Security Cameras at Shops	20,000		11,000		9,000
Intersection Pedestrian signal Zurich	125,000		65,000		60,000
BB-8 - Transfer - Huron East	100,000		0		100,000
BB-9 - Transfer - Huron East	50,000		0		50,000
BB-13 - Transfer - Bluewater / Central Huron	80,000		0		80,000
Auburn Lights Retrofit	12,000		0		12,000
<b>Total Public Works</b>	<b>11,254,000</b>	<b>2,487,441</b>	<b>6,582,489</b>	<b>0</b>	<b>2,184,070</b>
<b>Fleet - replace the following vehicles/equipment</b>					
2012 GMC Pickup	30,321		30,321		
2012 GMC Pickup	30,321		30,321		
2009 GMC Pickup	31,000		31,000		
2007 Sterling Tandem	160,000		160,000		
2007 Sterling Tandem	160,000		160,000		
2005 Shark power washer	7,500		7,500		
2007 Sterling Tandem	160,000		160,000		
2007 Sterling Tandem	160,000		109,474		50,526.02
Front sweeper for tractor	15,000				15,000.00
Roadside gravel reclaimers	13,000				13,000.00
Solar light tower	44,000				44,000.00
Solar light tower	44,000				44,000.00
2009 GMC Pickup	34,000				34,000.00
<b>Total Fleet</b>	<b>889,141</b>	<b>-</b>	<b>688,615</b>	<b>-</b>	<b>200,526</b>
<b>Huronview</b>					
IT Equipment	9,000		9,000		
Resident Lounge Furniture	8,000		8,000		
Office Furniture	8,500		8,500		
Resident Care Equipment -Nursing	16,000		16,000		
Resident Lift Equipment	110,200		110,200		
Dining room doors for Unit B	10,000		10,000		
Dietary Equipment	17,500		17,500		
Asphalt	85,000		85,000		
Generator upgrades	45,000		45,000		
Sewage Engineering Study	20,000		20,000		

**COUNTY OF HURON  
CAPITAL BUDGET  
FOR THE YEAR ENDING DECEMBER 31, 2016**

PROJECT ITEM	COST	SOURCE OF FUNDING			PREVIOUS YEAR SURPLUS/ RESERVES
		THIRD PARTY	FUNDS RAISED THROUGH DEPRECIATION	Additional LEVY above Depreciation	
Humidifer filters	19,000		19,000		
Canopy for centre courtyard doors	4,500		4,500		
Main boiler pumps (3 of them)	12,000		12,000		
Flooring	10,000		10,000		
Life safety system upgrades	22,500		22,500		
Patio door replacements	5,000		5,000		
Air compressor pumps (2 of them)	6,500		6,500		
Linen Hampers	3,000		3,000		
Apartment hot water recirc lines	8,000		8,000		
Apartment Improvements	3,500		3,500		
Apartment hot water heater	6,000		6,000		
<b>2015 Carryforwards</b>					
Resident Lounge Furniture	6,241				6,241
Signage	3,500				3,500
Building Automation System	20,308				20,308
PBX Phones	3,691				3,691
Sprinkler System Upgrades	27,100				27,100
<b>Total Huronview</b>	<b>490,040</b>	<b>-</b>	<b>429,200</b>	<b>0</b>	<b>60,840</b>
<b>Huronlea</b>					
IT Equipment	10,000		10,000		
Blinds	1,000		1,000		
Office Furniture	4,500		4,500		
Industrial Kitchen Equipment	14,000		14,000		
Plate warmers	2,000		2,000		
Dishwasher	10,000		10,000		
Adjustable tables (2)	3,300		3,300		
ES Carts	1,800		1,800		
Batteries for lifting equipment	3,000		3,000		
Siderails	1,000		1,000		
Resident Care Equipment -Nursing	15,500		15,500		
Resident Lift Equipment	83,000		83,000		
Toilets	8,000		8,000		
heat pumps	15,000		15,000		
breaker for low temperature	7,000		7,000		
Filters for humidifier (installed 2014)	15,000		15,000		
Flooring	30,000		30,000		

**COUNTY OF HURON  
CAPITAL BUDGET  
FOR THE YEAR ENDING DECEMBER 31, 2016**

PROJECT ITEM	COST	SOURCE OF FUNDING			
		THIRD PARTY	FUNDS RAISED THROUGH DEPRECIATION	Additional LEVY above Depreciation	PREVIOUS YEAR SURPLUS/ RESERVES
Property Drainage/Landscaping Upgrade	5,000		5,000		
recirculating pumps /motors	6,500		6,500		
Interior Patio Doors	24,200		24,200		
Apartment Improvements	5,000		5,000		
Furniture	8,000		8,000		
<b>Carry forward from 2015</b>					
Apartment Lounge Furniture	6,835				6,835
Signage	1,800				1,800
PBX Phones	1,722				1,722
Generator Repairs	44,653				44,653
Building Automation System	14,460				14,460
Sprinkler System Upgrades	20,000				20,000
<b>Total Huronlea</b>	<b>362,270</b>	<b>-</b>	<b>272,800</b>	<b>0</b>	<b>89,470</b>
<b>Library</b>					
IT Replacement Costs	22,000		22,000		
Book Budget	280,000		280,000		
Branch Services Desk	1,200		1,200		
Clinton Bookshelves	2,000		2,000		
Hensall Bookdrop	2,000		2,000		
Wingham Storage Cupboards	4,000		4,000		
Wooden Chairs Exeter	2,000		2,000		
Electronic Resources	63,000		63,000		
Zurich Friends Capital Purchase	1,500	1,500			
Clinton Capital Project	55,000				55,000
Digitization Scanner	5,000				5,000
<b>Total Library</b>	<b>437,700</b>	<b>1,500</b>	<b>376,200</b>	<b>0</b>	<b>60,000</b>
<b>Museum/ Gaol</b>					
3 computers	6,000		6,000		
Theatre (carryover)	5,000				5,000
Dataloggers	1,000		1,000		
History Hall hardware	4,000		4,000		
Outdoor Signage	7,000		974	6,026	
<b>Total Museum/ Gaol</b>	<b>23,000</b>	<b>-</b>	<b>11,974</b>	<b>6,026</b>	<b>5,000</b>

**COUNTY OF HURON  
CAPITAL BUDGET  
FOR THE YEAR ENDING DECEMBER 31, 2016**

PROJECT ITEM	COST	SOURCE OF FUNDING			
		THIRD PARTY	FUNDS RAISED THROUGH DEPRECIATION	Additional LEVY above Depreciation	PREVIOUS YEAR SURPLUS/ RESERVES
<b>Health Unit</b>					
OTN video conferencing kit	17,000		17,000		
IT equipment	20,000		20,000		
Furniture and equipment	15,000		15,000		
<b>Total Health Unit</b>	<b>52,000</b>	-	<b>52,000.00</b>	-	-
<b>Planning &amp; Development</b>					
Planning - projector and accessories	1,000		1,000		
Planning - computers	5,000		5,000		
Planning - stand-up desktop	2,000		2,000		
Planning - furniture	5,000		5,000		
County Forests Signage	5,000		5,000		
<b>Total Planning &amp; Development</b>	<b>18,000</b>	-	<b>18,000</b>	-	-
<b>Economic Development</b>					
Computers	2,750		2,750		
<b>Total Economic Development</b>	<b>2,750</b>	-	<b>2,750.00</b>	-	-
<b>Social Services</b>					
Computer refresh	2,400		2,400		
Electrical Upgrades-135 James, Clinton	41,000		41,000		
Security Door Replacement-8 Apt. Buildings	67,000		67,000		
Replace Hot Water Tanks-34 John, 50 Market	25,500		25,500		
Replace Bedroom Windows, insulate AC open-400 Alexander, Bruss	51,000		51,000		
Core Lock Installations-4 Wingham apt buildings	25,500		25,500		
Front steps, soffit, fascia, eavestroughs-John Street, Clinton	41,000		41,000		
Refrigerators-As required, apt buildings	3,972		3,972		
Common area improvements-157 Sanders, Exeter	71,400		71,400		
Common area improvements-Picton, Blyth, Zurich	51,000		51,000		
Life Safety Upgrades -Various	31,000		31,000		
Replace furnaces-Bristol Terrace, Wingham	33,000		33,000		
Attic Improvements-134 King, Clinton	37,000		37,000		
Kitchen Upgrades-Various family units	40,800		40,800		
Parking Lot Expansion-45 Alfred, Wingham	65,000		65,000		
Replace fire alarm panels-5 apt buildings	15,000		15,000		

**COUNTY OF HURON  
CAPITAL BUDGET  
FOR THE YEAR ENDING DECEMBER 31, 2016**

PROJECT ITEM	COST	SOURCE OF FUNDING			PREVIOUS YEAR SURPLUS/ RESERVES
		THIRD PARTY	FUNDS RAISED THROUGH DEPRECIATION	Additional LEVY above Depreciation	
Replace roof-45 Alfred, Wingham	40,000		40,000		
OW Capital	23,629		23,629		
Child Care Capital	5,723		5,723	0	
<b>Prior Year Carryforwards</b>					
Bathroom and kitchen renovations-Family units	53,000				53,000
Core lock replacements-Wingham family units	30,000				30,000
Insulate and vent building attic-134 King, Clinton	51,000				51,000
<b>Total Social Services</b>	<b>804,924</b>	<b>-</b>	<b>670,924</b>	<b>-</b>	<b>134,000</b>
<b>Property Services</b>					
New roof-Assessment	90,000		90,000		
Replace Trane HVAC unit-Assessment	28,000		28,000		
Accessibility improvements-Courthouse	30,600		30,600		
Upgrade accessibility to south penthouse-Courthouse	25,500		25,500		
Replace two HVAC units-cracked-Courthouse	50,000		50,000		
Replace HVAC CH-RTU3-Courthouse	43,000		43,000		
Lighting upgrade-Museum	40,800		40,800		
Install new sign-Gaol	40,800		40,800		
Replace boilers-H&LC	92,000		92,000		
Install separate hydro meters-H&LC and JMB	25,500		25,500		
Replace two HVAC units-H&LC	78,000		78,000		
Replace electric boilers w/ gas units-EMS bases (3)	45,000		45,000		
Consultant - Sewage Study-Clinton Complex	20,000		20,000		
Replace fire alarm panel-Courthouse	8,500		8,500		
Install fire alarm system-EMS - Wingham	4,000		4,000		
Install fire alarm system-Land Registry	4,000		4,000		
Install motion sensors-EMS bases - all	6,500		6,500		
Computer Refresh-one replacement computer	1,800		1,800		
Courthouse renovations - HR and Hwys office renos	25,000				25,000
<b>Prior Year Carryforwards</b>					
Museum accessibility renovations	58,095		4,196		53,899
Flooring replacement - H&L Complex	25,000				25,000
Replace 2 boilers - H&L Complex	55,421				55,421
Building life safety systems audit - all buildings	30,000				30,000
Security audit - all buildings	35,000				10,000

**COUNTY OF HURON  
CAPITAL BUDGET  
FOR THE YEAR ENDING DECEMBER 31, 2016**

PROJECT ITEM	COST	SOURCE OF FUNDING			
		THIRD PARTY	FUNDS RAISED THROUGH DEPRECIATION	Additional LEVY above Depreciation	PREVIOUS YEAR SURPLUS/ RESERVES
Replace exterior lighting with LED - all buildings	25,000				25,000
<b>Total Property Services</b>	<b>887,516</b>	<b>-</b>	<b>638,196</b>	<b>-</b>	<b>224,320</b>
<b>Emergency Services</b>					
<b>EMS</b>					
Ambulance	143,000		143,000		
Sprinter Ambulance	160,000		160,000		
Power Load System & Power Stretcher	44,500		44,500		
Manual Stretcher	7,000		7,000		
Defibrillators (2)	70,000		62,389	7,611	
Stairchair (2)	6,000			6,000	
Autopulse (2)	31,212			31,212	
Autopulse Batteries	5,000			5,000	
Defibrillator Batteries	5,000			5,000	
Medical Bag Replacement (4 sets)	6,400			6,400	
Base Furniture (incl lockers)	10,000			5,183	4,817
Computers	9,000			9,000	
Laptops	7,500			7,500	
Toughbooks	24,000			24,000	
<b>Total Emergency Services</b>	<b>528,612</b>	<b>0</b>	<b>416,889</b>	<b>106,906</b>	<b>4,817</b>
<b>Administration</b>					
<b>Treasury</b>					
Staff Computers	1,850		1,850		
Staff furniture (chairs)	2,000		2,000		
GP - Tool Kit module	4,200		3,650	550	
Filing cabinets	2,020			2,020	
<b>CAO/CLERK</b>					
Staff Computers	1,100		1,100		
<b>Provincial Offences</b>					
Computers for staff	1,400		1,400		
Receipt Printer	1,000		1,000		
MS 2013 License	500		500		

**COUNTY OF HURON  
CAPITAL BUDGET  
FOR THE YEAR ENDING DECEMBER 31, 2016**

PROJECT ITEM	COST	SOURCE OF FUNDING			
		THIRD PARTY	FUNDS RAISED THROUGH DEPRECIATION	Additional LEVY above Depreciation	PREVIOUS YEAR SURPLUS/ RESERVES
POA Server	2,000		1,100	900	
<b>HR</b>					
HRIS	48,484		1,601		46,883
Computers	3,732		3,732		750
Multimedia e-Learning Software (Vocam Publishing)	6,000		684	5,316	
Desktop Scanner for HR's ECM	1,000			1,000	
<b>IT</b>					
Enterprise Phone System	20,000		20,000		
Committee Room A/V System	15,000				15,000
Workstation Hardware	6,106		6,106		
Research & Development	3,000		3,000		
Network Infrastructure Devices	25,440		10,373	9,567	5,500
Network Infrastructure Hardware	25,440		25,440		
Web Calendaring Software	2,000		2,000		
Network Management Software	5,088		5,088		
Powerware UPS Batteries	4,000		4,000		
Spam Appliance/Service	5,000		5,000		
GIS Hardware	4,900		4,900		
<b>Corporate</b>					
Council Chamber Computers	2,800				
Asset Management Software	60,000				60,000
ECM (staff costs plus software implementation)	54,000				54,000
<b>Total Administration</b>	<b>308,060</b>	<b>-</b>	<b>104,524</b>	<b>19,353</b>	<b>182,133</b>
<b>TOTAL CAPITAL BUDGET</b>	<b>16,058,013</b>	<b>2,488,941</b>	<b>10,264,561</b>	<b>132,285</b>	<b>3,145,176</b>

<b>CORPORATION OF THE COUNTY OF HURON</b>												
at December 31, 2016												
<b>FORECAST OF RESTRICTED ACCUMULATED SURPLUS AND UNRESTRICTED ACCUMULATED SURPLUS and COMMITTED FUNDS</b>												
<b>Restricted</b>												
		<b>Winter Maintenance/ Highways Reserve Fund</b>	<b>Highways Reserve Fund</b>	<b>Fleet Reserve Fund</b>	<b>EMS Fleet Reserve Fund</b>	<b>General Liability Insurance Reserve</b>	<b>General Capital Reserve</b>	<b>Future Infrastruct ure Reserve Fund</b>	<b>Facilities Capital Reserve</b>	<b>Ambulance Station Capital Reserve Fund</b>	<b>Huronview (Homes) Reserve Fund</b>	<b>Social Housing Capital Reserve Fund</b>
	<b>Projected at December 31, 2014</b>	<b>1,400,000</b>	<b>10,732,209</b>	<b>3,691,407</b>	<b>781,079</b>	<b>1,000,000</b>	<b>2,675,376</b>	<b>1,868,106</b>	<b>899,264</b>	<b>1,225,800</b>	<b>2,425,650</b>	<b>654,589</b>
	<b>Projected at December 31, 2015</b>	<b>1,400,000</b>	<b>10,941,470</b>	<b>4,236,667</b>	<b>736,052</b>	<b>1,000,000</b>	<b>2,675,376</b>	<b>1,868,106</b>	<b>956,574</b>	<b>1,354,904</b>	<b>2,406,375</b>	<b>438,089</b>
<b>Planned activities in 2016</b>												
Corporate	Corporate ECM											
	Asset Management Plan Software											
	REACH - Yr 1 and 2											
	1% levy draw from reserves											
	Additional Reserve Usage											
	G2G reserve usage											
	IPM 2017											
Economic Developme	Reserve usage for programs											
	Reserve usage for Economic Development											
HR	Reserve capital carryforward											
IT	Reserve capital carryforward											
Public Works	Dashwood reserve usage		(800,000)									
	Capital Carryforwards		(1,384,070)									
	Aging Bridges		600,000									
	Use prior year capital surplus		(1,032,522)									
	10 year fleet replacement plan			(39,059)								
Homes for the Aged	HA capital project from 2014										(175,310)	
Library	Book Reserve usage											
	Clinton Project											
	Capital											
Museum	Capital											
Planning	Reserve usage for Sustainable Huron											
	Reserve usage for Forest Conservation											
Social Services	Capital projects Housing Services											(134,000)
	Capital projects Property Services								(249,310)			
	Repayment for Maple Tree Apts											35,000
	Increase to EMS station reserve									129,104		
EMS	EMS Capital											
	<b>Projected at December 31, 2016</b>	<b>1,400,000</b>	<b>8,324,878</b>	<b>4,197,608</b>	<b>736,052</b>	<b>1,000,000</b>	<b>2,675,376</b>	<b>1,868,106</b>	<b>707,264</b>	<b>1,484,008</b>	<b>2,231,065</b>	<b>339,089</b>

<b>CORPORATION OF THE COUNTY OF HURON</b>													
at December 31, 2016													
<b>FORECAST OF RESTRICTED ACCUMULATED SURPLUS</b>													
		<b>Restricted</b>											
		<b>Waste Managemen t Reserve</b>	<b>Water Source Protectio n Reserve</b>	<b>Library Book Reserve Fund</b>	<b>Library Cap Fund</b>	<b>Corporate IT Reserve Fund</b>	<b>Reserve Fund for Workers Safety &amp; Insurance</b>	<b>Levy Stabili- zation Reserve Fund</b>	<b>Forestry Reserve Fund</b>	<b>GIS Reserve Fund</b>	<b>Sustaina ble Huron</b>	<b>Economic Develop- ment Reserve Fund</b>	<b>Huron Heritage Reserve Fund</b>
	<b>Projected at December 31, 2014</b>	<b>2,091,367</b>	<b>608,917</b>	<b>73,938</b>	<b>54,563</b>	<b>212,859</b>	<b>200,000</b>	<b>1,002,841</b>	<b>60,062</b>	<b>23,623</b>	<b>0</b>	<b>223,650</b>	<b>27,294</b>
	<b>Projected at December 31, 2015</b>	<b>2,091,367</b>	<b>608,917</b>	<b>186,728</b>	<b>4,563</b>	<b>193,359</b>	<b>200,000</b>	<b>1,378,885</b>	<b>40,062</b>	<b>23,623</b>	<b>75,000</b>	<b>1,067,087</b>	<b>27,294</b>
<b>Planned activities in 2016</b>													
Corporate	Corporate ECM												
	Asset Management Plan Software												
	REACH - Yr 1 and 2												
	1% levy draw from reserves							(364,000)					
	Additional Reserve Usage							(385,568)					
	G2G reserve usage												
	IPM 2017												
Economic Developme	Reserve usage for programs											(150,000)	
	Reserve usage for Economic Development											(100,000)	
HR	Reserve capital carryforward												
IT	Reserve capital carryforward					(20,500)							
Public Works	Dashwood reserve usage												
	Capital Carryforwards												
	Aging Bridges												
	Use prior year capital surplus												
	10 year fleet replacement plan												
Homes for the Aged	HA capital project from 2014												
Library	Book Reserve usage												
	Clinton Project												
	Capital												
Museum	Capital												
Planning	Reserve usage for Sustainable Huron										(15,000)		
	Reserve usage for Forest Conservation								(22,000)				
Social Services	Capital projects Housing Services												
	Capital projects Property Services												
	Repayment for Maple Tree Apts												
	Increase to EMS station reserve												
EMS	EMS Capital												
	<b>Projected at December 31, 2016</b>	<b>2,091,367</b>	<b>608,917</b>	<b>186,728</b>	<b>4,563</b>	<b>172,859</b>	<b>200,000</b>	<b>629,317</b>	<b>18,062</b>	<b>23,623</b>	<b>60,000</b>	<b>817,087</b>	<b>27,294</b>

<b>CORPORATION OF THE COUNTY OF HURON</b>							
<b>at December 31, 2016</b>							
<b>FORECAST OF RESTRICTED ACCUMULATED SURPLUS</b>							
				<b>Unrestricted</b>			
		<b>Huron County Accessibility Advisory Committee Reserve</b>	<b>Health Unit General Reserve</b>	<b>General Reserve for Contingencies</b>	<b>Total before Reserves for Working Funds</b>	<b>Rerserve for Working Funds</b>	<b>TOTAL</b>
	<b>Projected at December 31, 2014</b>	<b>20,779</b>	<b>200,000</b>	<b>11,907,850</b>	<b>44,061,222</b>	<b>1,200,000</b>	<b>45,261,222</b>
	<b>Projected at December 31, 2015</b>	<b>15,879</b>	<b>200,000</b>	<b>10,804,793</b>	<b>44,931,169</b>	<b>1,200,000</b>	<b>46,131,169</b>
<b>Planned activities in 2016</b>							
Corporate	Corporate ECM			(54,000)	(54,000)		(54,000)
	Asset Management Plan Software			(60,000)	(60,000)		(60,000)
	REACH - Yr 1 and 2			(180,000)	(180,000)		(180,000)
	1% levy draw from reserves				(364,000)		(364,000)
	Additional Reserve Usage				(385,568)		(385,568)
	G2G reserve usage			(16,000)	(16,000)		(16,000)
	IPM 2017			(192,000)	(192,000)		(192,000)
Economic Development	Reserve usage for programs				(150,000)		(150,000)
	Reserve usage for Economic Development				(100,000)		(100,000)
HR	Reserve capital carryforward			(60,883)	(60,883)		(60,883)
IT	Reserve capital carryforward				(20,500)		(20,500)
Public Works	Dashwood reserve usage				(800,000)		(800,000)
	Capital Carryforwards				(1,384,070)		(1,384,070)
	Aging Bridges				600,000		600,000
	Use prior year capital surplus				(1,032,522)		(1,032,522)
	10 year fleet replacement plan				(39,059)		(39,059)
Homes for the Aged	HA capital project from 2014				(175,310)		(175,310)
Library	Book Reserve usage				0		0
	Clinton Project			(70,000)	(70,000)		(70,000)
	Capital			(5,000)	(5,000)		(5,000)
Museum	Capital			(5,000)	(5,000)		(5,000)
Planning	Reserve usage for Sustainable Huron				(15,000)		(15,000)
	Reserve usage for Forest Conservation				(22,000)		(22,000)
Social Services	Capital projects Housing Services				(134,000)		(134,000)
	Capital projects Property Services				(249,310)		(249,310)
	Repayment for Maple Tree Apts				35,000		35,000
	Increase to EMS station reserve				129,104		129,104
EMS	EMS Capital			(4,817)	(4,817)		(4,817)
					0		0
					0		0
	<b>Projected at December 31, 2016</b>	<b>15,879</b>	<b>200,000</b>	<b>10,157,093</b>	<b>40,176,234</b>	<b>1,200,000</b>	<b>41,376,234</b>
		<b>YOY Change in Reserves</b>			<b>\$ (4,754,935)</b>		

**County of Huron**  
**Gross Revenue and Operating Costs**

	<b>2016 Revenue</b>	<b>2016 Operating Expenditures</b>	<b>Operating Costs % Funded by Levy</b>
Public Works	\$ 2,823,428	\$ 14,345,750	80%
Fleet	\$ 2,331,692	\$ 2,170,224	0%
Waste Management	\$ 30,000	\$ 129,000	77%
Homes for the Aged	\$ 13,600,714	\$ 16,985,114	20%
Library	\$ 328,090	\$ 3,164,521	90%
Museum and Cultural Services	\$ 213,676	\$ 1,596,912	87%
Planning	\$ 301,195	\$ 2,295,801	87%
IT	\$ 264,837	\$ 1,241,784	79%
GIS	\$ 35,354	\$ 519,248	93%
Social Services/Housing/Children	\$ 14,418,654	\$ 18,460,272	22%
Property Services	\$ 1,750,424	\$ 2,336,188	25%
EMS	\$ 5,648,248	\$ 11,882,022	52%
Other EMS	\$ 1,050	\$ 523,899	100%
Economic Development	\$ 395,189	\$ 1,684,128	77%
Corporate	\$ 224,044	\$ 2,215,159	90%
HR and HCAAC	\$ 137,065	\$ 683,415	80%
Treasury	\$ 169,437	\$ 916,770	82%
CAO/Clerk	\$ 27,523	\$ 709,722	96%
Council	\$ -	\$ 573,083	100%
POA	\$ 1,145,000	\$ 708,302	0%
Health Unit	\$ 5,710,433	\$ 7,356,750	22%
<b>Total</b>	<b>\$ 49,556,053</b>	<b>\$ 90,498,064</b>	<b>45%</b>

**County of Huron**  
**2016 Budget**  
**Staffing Changes**

Department	\$ Impact	Details
Library Services	\$ 21,174	Contract staff - digitization project - fully funded by one time provincial funding
Library Services	\$ 27,043	Additional Branch Hours - funded by Levy
EMS	\$ 124,378	WSIB Coverage
EMS	\$ 7,230	Supervisory changes
EMS	\$ 100,431	LTD/Sick Backfill Coverage - increase in hrs
Economic Development		Director of Economic Development - funded by changes in staffing envelope/board employee. Staff positions have been realigned between Ec Dev and Planning
Public Works/Fleet		No planned staff changes
Homes for the Aged	\$ 30,548	Staff Hour Changes - Job Evaluation and Supervisory separation
Cultural Services		No planned staff changes
Health Unit		
Planning & Development	\$ 14,000	Shift in staff from Economic Development to Planning
Social Services	\$ 4,355	Ontario Works - Employment Services - Postion = \$75,091: 94.2 % funded in 2016, 100% by 2018
Social Services	\$ 33,032	Staff Hour Changes - Job Evaluation and Supervisory separation
Council		No changes
Accessibility Committee		No planned staff changes
CAO/Clerk		No planned staff changes
Human Resources		No planned staff changes
Treasury		No planned staff changes
Information Technology	\$ 5,864	Realignment of positions - new Business Analyst position
Huron County Court Services (POA)		No planned staff changes



**COUNTY OF HURON  
2016 DRAFT BUDGET**

**COUNCIL**

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**Corporation of the County of Huron  
County Council  
2016 Budget**

The County Council budget represents those expenditures related to attendance at Council and Committee meetings, board meetings, mileage, conference and convention attendance for all Councillors, the Warden, and all appointed members of the various boards. The Huron County Accessibility Advisory Committee expenditures are reported with the Human Resources budget.

County Council provides overall direction for all program responsibilities. Council is accountable to the taxpayers of Huron County.

Section 224 of the Municipal Act states that it is the role of Council:

- (a) to represent the public and to consider the well-being and interests of the municipality;
- (b) to develop and evaluate the policies and programs of the municipality;
- (c) to determine which services the municipality provides;
- (d) to ensure that administrative practices and procedures are in place to implement decisions of council;
- (e) to maintain financial integrity of the municipality; and
- (f) to carry out the duties of council under this or any other Act.

**Salaries and Benefits**

Salaries and benefits are calculated based on each councillor and board member. Certain assumptions are made in determining this budget item. It is assumed that all councillors will have 100% attendance at the required meetings such as council and committee meetings and at a full day's rate. This budget includes a total of 15 councillors which is a reduction of one from 2014.

Staff assumes there will be special meetings that councillors will need to attend from time to time as well as strategic planning days and two bus trips.

The budget includes the \$4,790 Councillor annual honorarium and the Warden's honorarium at \$13,774.

For each budget year, the Board of Health members' per diems are shown within the Health Unit budget.

Based on these assumptions, total salaries and benefits are expected to increase by \$11,782 or 3.01% over the 2015 budget.

**New Equipment**

There is no change expected in the new equipment accounts for Council.

**Purchased Service**

In preparing a budget for Council, staff must make assumptions on the activities in which Council wishes to participate or become involved. One assumption is strategic planning. \$4,000 remains within the Council budget for such activities.

**Operational**

Operational expenditures are those expenditures that occur in most program areas in order to be able to function. The expenses include office expense, travel and meals, training, publications, memberships, postage, etc.

The conference budget is based on each councillor utilizing their full conference allowance of \$3,593, with no limit for the Warden. Past experience has shown that many councillors will not utilize their full allowance.

Overall, the operational accounts are reflecting a decrease over 2015 of \$5,720.

**Program**

Included in this area are expenses for promotional/public relations and special events such as a council bus tour, the Warden's banquet and reception and other events. There is no change in the program account budget for 2016.

**Summary**

Overall, Council's budget is planned to decrease by \$538 or -0.09%.

**County of Huron**  
**Corporate**  
**Total Capital Requirements**  
**For the year ending December 31, 2016**

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
<b>Provincial Offences</b>							
Computers for staff	Computer	Cycle Replacement			\$ 1,400		
Receipt Printer	Technology	Replacement due age and failing to wor		Prints receipts for public/cr	\$ 1,000		
MS 2013 License					\$ 500		
POA Server	Consulting Costs				\$ 2,000		
<b>TOTAL POA</b>					\$ 4,900		
<b>Treasury</b>							
Staff Computers	Computer	Cycle Replacement		1 laptop plus docking static	\$ 1,850		
Staff furniture (chairs)					\$ 2,000		
GP - Module - Tool Kit					\$ 4,200		
Filing cabinets		Safety		replace unsafe cabinets	\$ 2,020		
<b>TOTAL TREASURY</b>					\$ 10,070		
<b>CAO/Clerk</b>							
Staff Computers					\$ 1,100		
<b>Council</b>							
Council Chamber laptops					\$ 2,800		
<b>Corporate</b>							
ECM Project					\$ 54,000		
Asset Management Software					\$ 60,000		
<b>TOTAL CAPITAL FUNDING REQUEST</b>					\$ 132,870		
<b>LESS: DEPRECIATION</b>							
<b>NET CAPITAL FUNDING REQUIREMENTS</b>					\$ 132,870		

**COUNTY OF HURON**

**Council**

**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Councillor's Remuneration	358,032	396,221	379,000	390,399	11,399	3.01%
<b>Total Salaries</b>	<b>358,032</b>	<b>396,221</b>	<b>379,000</b>	<b>390,399</b>	<b>11,399</b>	<b>3.01%</b>
<b>BENEFITS</b>						
Statutory Benefits	10,269	11,465	12,500	12,883	383	3.06%
<b>Total Benefits</b>	<b>10,269</b>	<b>11,465</b>	<b>12,500</b>	<b>12,883</b>	<b>383</b>	<b>3.06%</b>
<b>Total Salaries and Benefits</b>	<b>368,301</b>	<b>407,686</b>	<b>391,500</b>	<b>403,282</b>	<b>11,782</b>	<b>3.01%</b>
<b>EQUIPMENT</b>						
Equipment Replacement New (under \$1,000)	15,175	1,195	2,000	2,000	-	0.00%
<b>Total Equipment</b>	<b>15,175</b>	<b>1,195</b>	<b>2,000</b>	<b>2,000</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	-	26,022	8,000	4,000	(4,000)	-50.00%
Insurance	7,087	7,250	7,301	6,701	(600)	-8.22%
Legal Fees	-	-	2,500	2,500	-	0.00%
Printing (External)	789	-	3,000	1,000	(2,000)	-66.67%
Miscellaneous Services	714	-	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>8,591</b>	<b>33,272</b>	<b>20,801</b>	<b>14,201</b>	<b>(6,600)</b>	<b>-31.73%</b>
<b>OPERATIONAL</b>						
Advertising	466	-	1,500	500	(1,000)	-66.67%
Associations/Memberships	24,339	36,933	29,050	26,700	(2,350)	-8.09%
Bank Charges	-	-	-	-	-	0.00%
Conventions/Conferences	50,035	35,816	83,700	81,347	(2,353)	-2.81%
Miscellaneous Admin.	3,097	4,169	1,200	1,200	-	0.00%
Office Expense	434	345	250	250	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Rent	9,400	9,400	9,400	9,400	-	0.00%
Staff Training	922	4,396	-	-	-	0.00%
Telecommunications	936	729	720	720	-	0.00%
Travel/Meals	4,678	11,636	8,600	8,620	20	0.23%
Depreciation - Capital Assets	6,950	5,463	5,500	5,463	(37)	-0.67%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>101,258</b>	<b>108,888</b>	<b>139,920</b>	<b>134,200</b>	<b>(5,720)</b>	<b>-4.09%</b>

# COUNTY OF HURON

## Council

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>PROGRAM</b>						
Special Events	6,367	2,206	8,900	8,900	-	0.00%
Promotion/Public Relations	3,408	7,264	10,500	10,500	-	0.00%
<b>Total Program</b>	<b>9,775</b>	<b>9,470</b>	<b>19,400</b>	<b>19,400</b>	<b>-</b>	<b>0.00%</b>
<b>OTHER EXPENDITURES</b>						
<b>Total Other Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>503,099</b>	<b>560,513</b>	<b>573,621</b>	<b>573,083</b>	<b>(538)</b>	<b>-0.09%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>503,099</b>	<b>560,513</b>	<b>573,621</b>	<b>573,083</b>	<b>(538)</b>	<b>-0.09%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation				(2,800)	(2,800)	0.00%
Add Capital Asset Expenditures				2,800	2,800	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>503,099</b>	<b>560,513</b>	<b>573,621</b>	<b>573,083</b>	<b>(538)</b>	<b>-0.09%</b>

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**COUNTY OF HURON  
2016 DRAFT BUDGET**

**CORPORATE EXPENSE**

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**Corporation of the County of Huron  
Corporate Expense  
2016 Budget**

The types of expenditures captured in the Corporate Expense budget are those that cannot be allocated to a specific department or program. These include general legal and consulting fees, Council approved grants to various organizations, provision for unforeseen/contingencies, the County's share of tax write-offs, cost of MPAC, etc.

**Purchased Services**

The bulk of the budget for purchased services relates to consulting and professional fees, estimated to be \$15,000 for general consulting.

**Operational**

Operational expenses are expected to increase by \$22,550 primarily due to a depreciation expenses related to the ECM project.

**Program**

Council has approved the following grants to various organizations:

<b>Council Committed Grant</b>	<b>Ending date</b>	<b><u>2015</u></b>	<b><u>2016</u></b>	<b><u>2017</u></b>	<b><u>2018</u></b>
R.E.A.C.H.	2019	100,000	80,000	60,000	40,000
Huron County Food Bank Distribution Centre			\$60,000		

The 2015 funds have yet to be paid to REACH and are pending the agreement with the educational institution.

**Other Expenditures**

The Provision for Unforeseen / Contractual Obligation Expense takes into account any in-camera items that may occur in any one year as well as provides for any personnel, property and litigation matters that may arise. Currently included in this amount are \$140,000 for general contingencies. There are no provisions currently built into the budget for 2016 grant requests.

Tax write-offs were reduced by \$100,000 based on a 10 year average of tax write-offs in the County.

**Revenue**

There is no miscellaneous revenue being included in the 2016 budget as the amounts included in 2015 related to one-time funds for Social Services and the Homes for the Aged. As reflected on the net levy spreadsheet, supplementary taxes were increased by \$100,000 to reflect a 10 year average of supplemental taxes in the County.

**Capital**

The ongoing implementation of Electronic Content Management (ECM) software - \$54,000 and Asset Management software - \$60,000 has been included in the Corporate budget. Also, replacement laptops in the amount of \$2,800 are being budget for the council chambers. Reserves are being utilized to cover the ECM project and \$60,000 was set aside in 2015 for the Asset Management software.

**Reserve Usage**

Reserves are being utilized in order to offset the OMPF funding impacts and capital expenditures. \$114,000 is being used for capital (ECM and AMP), while a total of \$364,000 (1% of 2015 levy) from the Levy Stabilization Reserve Fund is being used to mitigate the levy impact for 2016. An additional amount of \$385,568 from Levy Stabilization is being used to reduce the levy to 3%. \$180,000 relates to the funding for the REACH grant (Yr 1 and 2) which is to be funded from reserves. \$16,000 is being allocated for G2G from reserves which relates to a 2015 G2G staff position not being filled.

**Summary**

Overall, corporate expenses are increasing by \$27,064 from the 2015 budget.

**County of Huron**  
**Corporate**  
**Total Capital Requirements**  
**For the year ending December 31, 2016**

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
<b>Provincial Offences</b>							
Computers for staff	Computer	Cycle Replacement			\$ 1,400		
Receipt Printer	Technology	Replacement due age and failing to wor		Prints receipts for public/cr	\$ 1,000		
MS 2013 License					\$ 500		
POA Server	Consulting Costs				\$ 2,000		
<b>TOTAL POA</b>					\$ 4,900		
<b>Treasury</b>							
Staff Computers	Computer	Cycle Replacement		1 laptop plus docking static	\$ 1,850		
Staff furniture (chairs)					\$ 2,000		
GP - Module - Tool Kit					\$ 4,200		
Filing cabinets		Safety		replace unsafe cabinets	\$ 2,020		
<b>TOTAL TREASURY</b>					\$ 10,070		
<b>CAO/Clerk</b>							
Staff Computers					\$ 1,100		
<b>Council</b>							
Council Chamber laptops					\$ 2,800		
<b>Corporate</b>							
ECM Project					\$ 54,000		
Asset Management Software					\$ 60,000		
<b>TOTAL CAPITAL FUNDING REQUEST</b>					\$ 132,870		
<b>LESS: DEPRECIATION</b>							
<b>NET CAPITAL FUNDING REQUIREMENTS</b>					\$ 132,870		

**COUNTY OF HURON**

**Corporate**

**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>MUNICIPAL GRANTS &amp; FEES</b>						
Tax Sale Sundry	3,745	-	-	-	-	0.00%
<b>Total Municipal Grants &amp; Fees</b>	<b>3,745</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Fees/Licenses	210	212	-	-	-	0.00%
Miscellaneous Revenue	1,902	330,436	366,431	-	(366,431)	-100.00%
Intra County Recoveries	-	-	-	224,044	224,044	0.00%
Rent/Lease	200	240	-	-	-	0.00%
Sales	-	36	-	-	-	0.00%
Third Party Recoveries	-	6,078	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>2,312</b>	<b>337,002</b>	<b>366,431</b>	<b>224,044</b>	<b>(142,387)</b>	<b>-38.86%</b>
<b>TOTAL REVENUE</b>	<b>6,057</b>	<b>337,002</b>	<b>366,431</b>	<b>224,044</b>	<b>(142,387)</b>	<b>-38.86%</b>
<b>EXPENDITURES</b>						
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	26,748	5,585	15,000	15,000	-	0.00%
Insurance	906	9,697	-	-	-	0.00%
Intra County Purchases	(8,872)	-	-	-	-	0.00%
Printing (External)	2,183	-	-	-	-	0.00%
Miscellaneous Services	4,789	-	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>25,754</b>	<b>15,282</b>	<b>15,000</b>	<b>15,000</b>	<b>-</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						
Bank Charges	9,894	3,324	2,000	3,400	1,400	70.00%
Miscellaneous Admin.	-	783	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Travel/Meals	929	3,979	2,500	4,000	1,500	60.00%
Depreciation - Capital Assets	1,802	1,946	2,250	21,900	19,650	873.33%
<b>Total Operational</b>	<b>12,624</b>	<b>10,033</b>	<b>6,750</b>	<b>29,300</b>	<b>22,550</b>	<b>334.07%</b>
<b>PROGRAM</b>						
Special Events	-	-	3,000	-	(3,000)	-100.00%
Miscellaneous Program	97,000	104,400	187,000	432,000	245,000	131.02%
Program Supplies & Costs	3,800	1,320	11,000	5,000	(6,000)	-54.55%
Promotion/Public Relations	-	-	-	-	-	0.00%
Assessment MPAC	1,097,802	1,107,630	1,107,630	1,140,859	33,229	3.00%

**COUNTY OF HURON**

**Corporate**

**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
OMERS Admin Fee	2,725	3,161	3,000	3,000	-	0.00%
<b>Total Program</b>	<b>1,201,326</b>	<b>1,216,511</b>	<b>1,311,630</b>	<b>1,580,859</b>	<b>269,229</b>	<b>20.53%</b>
<b>OTHER EXPENDITURES</b>						
Provision for Unforeseen	40,000	90,000	100,000	140,000	40,000	40.00%
Share of Write-offs	575,454	550,000	550,000	450,000	(100,000)	-18.18%
<b>Total Other Expenditures</b>	<b>615,454</b>	<b>640,000</b>	<b>650,000</b>	<b>590,000</b>	<b>(60,000)</b>	<b>-9.23%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,928,915</b>	<b>1,882,945</b>	<b>1,983,380</b>	<b>2,215,159</b>	<b>231,779</b>	<b>11.69%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>1,922,859</b>	<b>1,545,943</b>	<b>1,616,949</b>	<b>1,991,115</b>	<b>374,166</b>	<b>23.14%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation			(2,250)	(21,900)	(19,650)	873.33%
Add Capital Asset Expenditures			209,964	114,000	(95,964)	-45.70%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(1,020,080)	(1,251,568)	(231,488)	22.69%
<b>TOTAL COUNTY LEVY</b>	<b>1,922,859</b>	<b>1,545,943</b>	<b>804,583</b>	<b>831,647</b>	<b>27,064</b>	<b>3.36%</b>

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**COUNTY OF HURON  
2016 DRAFT BUDGET**

**CAO/CLERK**

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## **Corporation of the County of Huron CAO/Clerk 2016 Budget**

The CAO/Clerk budget represents the cost of operating the CAO and County Clerk offices. The CAO/Clerk budget is prepared utilizing the modified zero-based budgeting approach.

The Municipal Act 229 states the Chief Administrator position can be expected to be responsible for:

- Exercising general control and management of the affairs of the municipality for the purpose of ensuring the efficient and effective operation of the municipality
- Performing such other duties as are assigned by the municipality

The Clerk position is mandated and the duties are listed in the Municipal Act 228 (1).

### **Salaries and Benefits**

Salaries and benefits are calculated on an employee by employee basis. Each annual grid movement is calculated as is the general wage increase for all non-union employees. All positions in the CAO/Clerk area are non-union. Each statutory deduction, extended benefit, and pension plan deduction is calculated separately on an individual basis.

Overall, total salaries and benefits are proposed to increase by \$29,299, which is a 5.2% increase from the previous year's budget. Increases to wages are the result of movement through the grids.

### **Equipment**

Total equipment expenditure remains unchanged for 2016

### **Purchased Service**

Due to the ECM program, annual support costs of \$27,000 are required for ongoing maintenance, upgrades and support of the system.

### **Operational**

Operational expenditures are those expenditures that occur in most program areas in order to be able to function. The expenses include office expense, staff travel and meals, training, publications, postage, etc. The budget for these expenditures is increasing on a year over year basis by 0.39% or \$300.

### **Revenue**

There is no change in the anticipated recovery from the departments.

**Capital Budget**

1 new computer is budgeted to be purchased.

**Existing Staff:**

Chief Administrative Officer

County Clerk

Executive Assistant

Admin Clerk

Communications and Grant Co-ordinator

**Summary**

The overall county levy requirement for the CAO/Clerk's operating budget is increasing by \$50,821 or 8.05%

**County of Huron**  
**Corporate**  
**Total Capital Requirements**  
**For the year ending December 31, 2016**

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
<b>Provincial Offences</b>							
Computers for staff	Computer	Cycle Replacement			\$ 1,400		
Receipt Printer	Technology	Replacement due age and failing to wor		Prints receipts for public/cr	\$ 1,000		
MS 2013 License					\$ 500		
POA Server	Consulting Costs				\$ 2,000		
<b>TOTAL POA</b>					\$ 4,900		
<b>Treasury</b>							
Staff Computers	Computer	Cycle Replacement		1 laptop plus docking static	\$ 1,850		
Staff furniture (chairs)					\$ 2,000		
GP - Module - Tool Kit					\$ 4,200		
Filing cabinets		Safety		replace unsafe cabinets	\$ 2,020		
<b>TOTAL TREASURY</b>					\$ 10,070		
<b>CAO/Clerk</b>							
Staff Computers					\$ 1,100		
<b>Council</b>							
Council Chamber laptops					\$ 2,800		
<b>Corporate</b>							
ECM Project					\$ 54,000		
Asset Management Software					\$ 60,000		
<b>TOTAL CAPITAL FUNDING REQUEST</b>					\$ 132,870		
<b>LESS: DEPRECIATION</b>							
<b>NET CAPITAL FUNDING REQUIREMENTS</b>					\$ 132,870		

**COUNTY OF HURON**

CAO - Clerk

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Intra County Recoveries	27,523	27,523	27,523	27,523	-	0.00%
<b>Total Other Revenue</b>	<b>27,523</b>	<b>27,523</b>	<b>27,523</b>	<b>27,523</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>27,523</b>	<b>27,523</b>	<b>27,523</b>	<b>27,523</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	377,452	415,682	389,900	473,898	83,998	21.54%
Salaries - Part Time	39,267	28,496	69,500	-	(69,500)	-100.00%
Salaries - Time Off in Lieu Owing	484	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>417,204</b>	<b>444,178</b>	<b>459,400</b>	<b>473,898</b>	<b>14,498</b>	<b>3.16%</b>
<b>BENEFITS</b>						
Statutory Benefits	21,763	27,936	26,900	27,507	607	2.26%
Extended Benefits	28,019	32,853	31,500	36,791	5,291	16.80%
OMERS	43,435	48,204	45,500	54,403	8,903	19.57%
<b>Total Benefits</b>	<b>93,217</b>	<b>108,993</b>	<b>103,900</b>	<b>118,701</b>	<b>14,801</b>	<b>14.25%</b>
<b>Total Salaries and Benefits</b>	<b>510,421</b>	<b>553,171</b>	<b>563,300</b>	<b>592,599</b>	<b>29,299</b>	<b>5.20%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	1,099	1,060	1,100	1,100	-	0.00%
Equipment Repairs & Maint.	289	-	300	300	-	0.00%
Equipment Replacement New (under \$1,000)	2,194	1,476	1,000	1,000	-	0.00%
Vehicle Lease & Operation	-	-	-	-	-	0.00%
Small Tools/Equipment	156	-	500	500	-	0.00%
<b>Total Equipment</b>	<b>3,738</b>	<b>2,536</b>	<b>2,900</b>	<b>2,900</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Insurance	3,727	3,812	3,839	3,523	(316)	-8.23%
Occupational Accident Insurance	850	909	900	900	-	0.00%
Legal Fees	5,050	1,263	10,000	5,000	(5,000)	-50.00%
Maintenance Contracts	-	-	-	27,000	27,000	0.00%
Printing (External)	181	601	-	-	-	0.00%

**COUNTY OF HURON**

**CAO - Clerk**

**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Miscellaneous Services	112	93	1,200	1,200	-	0.00%
<b>Total Purchased Service</b>	<b>9,920</b>	<b>6,678</b>	<b>15,939</b>	<b>37,623</b>	<b>21,684</b>	<b>136.04%</b>
<b>OPERATIONAL</b>						
Advertising	432	1,692	500	500	-	0.00%
Associations/Memberships	1,326	1,728	2,500	2,500	-	0.00%
Conventions/Conferences	15,410	15,965	23,800	25,100	1,300	5.46%
Internet	-	-	-	-	-	0.00%
Miscellaneous Admin.	1,137	797	1,200	1,200	-	0.00%
Office Expense	7,225	4,422	7,200	7,200	-	0.00%
Postage/Courier	802	468	1,200	1,200	-	0.00%
Publications & Subscriptions	1,252	904	1,300	1,300	-	0.00%
Rent	15,650	15,650	15,650	15,650	-	0.00%
Staff Training	2,449	2,030	4,500	2,000	(2,500)	-55.56%
Telecommunications	4,861	3,909	4,800	4,800	-	0.00%
Travel/Meals	9,156	10,497	8,050	10,050	2,000	24.84%
Depreciation - Capital Assets	5,145	4,867	5,600	5,100	(500)	-8.93%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>64,846</b>	<b>62,929</b>	<b>76,300</b>	<b>76,600</b>	<b>300</b>	<b>0.39%</b>
<b>TOTAL EXPENDITURES</b>	<b>588,925</b>	<b>625,313</b>	<b>658,439</b>	<b>709,722</b>	<b>51,283</b>	<b>7.79%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>561,402</b>	<b>597,790</b>	<b>630,916</b>	<b>682,199</b>	<b>51,283</b>	<b>8.13%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation			(5,600)	(1,100)	4,500	-80.36%
Add Capital Asset Expenditures			6,062	1,100	(4,962)	-81.85%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>561,402</b>	<b>597,790</b>	<b>631,378</b>	<b>682,199</b>	<b>50,821</b>	<b>8.05%</b>

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**COUNTY OF HURON  
2016 DRAFT BUDGET**

**Economic Development Board**

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## Economic Development Board and Department Budget

### Economic Development Board

- The Economic development Board budget remains mostly unchanged vs. 2015
- The salary dollars allocated in the 2015 budget were used to continue our work with the Economic Development consultant. In light of our strategic plan being completed have proposed that these dollars be repurposed towards staff salaries in the Economic Development department budget
- We have maintained project and Board conference budget lines as is. Under-spending in 2015 reflects the Board's need to acclimate themselves with Huron County Economic Development and a focus on developing clear performance measurement indicators prior to spending

### Economic Development Department Budget

- Council will note decreases in revenue from both the provincial and federal governments
- This decrease reflects loss of Self Employment Benefit program – this program is now being leveraged by a planning department staff member and is also being phased out
- We did not budget for the federal Local Immigration Partnership program. Our current agreement is scheduled to end in March and do not have any information on whether or not the program will continue. This is a 100% funded agreement that will only improve our budget if it is approved.
- Previous staff budgeted for an injection of \$50,000 dollars from the Rural Economic Development fund that is facilitated by OMAFRA. We have opted to not include those dollars as our goal is to help orchestrate a joint application that will include multiple municipalities as a result of our collaborative strategic planning.
- We did budget for income from the Small Business Enterprise Centre program, Starter Company program and Ministry of Citizenship and Immigration as their agreements are either completed or in the process of being completed.
- **Intra County recoveries** have been impacted by:
  - The potential loss of Local Immigration Program and Self Employment Benefit program dollars
- **Staff Salaries**
  - Council will note that FT employee salaries have increased and part-time employee costs have decreased

- Recent staff changes gave us the opportunity to leverage salary dollars that previously paid for part time roles to budget for new FTE positions at a lower cost.
- There is also an influx of \$74,000 dollars previously used for the Economic Development Board consulted that have been repurposed into full time salary dollars
- To clarify, increase in salary dollars are all repurposed from another budget line
- **Consulting & Professional Fees**
  - Council will note a decrease of \$220,000 in this budget line. Our goal is to hire professional staff that will bring skillset and expertise to the County vs. hiring consultants. This also reflects our desire to “do” versus create more studies and plans. These dollars were re-purposed to the program supplies and costs line, salary dollars and a small amount towards the advertising line (\$24,250) line.
- The increase in the rent line of the budget reflects a \$20,000 injection from the 2015 Economic Development Board project budget given their support of the Economic Development’s relocation to a storefront office space. Reduction of office expenses and postage are a reflection on our changing relationship with the Tourism Assoc., Manufacturing Assoc. and Huron Business Development Corporation.
- **Program Supplies and Costs**
  - As previously mentioned, a large dollar increase in this budget line comes from dollars previously budgeted for consulting and professional fees. We have also proposed leveraging \$90,000 in Economic Development reserves for an ag marketing strategy and brand assessment as there are one-off projects with costs that we do not anticipate incurring annually.
  - We anticipate leveraging \$40,000 from this budget line to develop an ag marketing strategy around the International Plowing Match, \$50,000 for an assessment of the County’s tourism brand and its future use and historically \$60,000 from this budget line has been leveraged for the Huron Economic Development Partnership. Staff will be evaluating the past successes of this program and looking to Council and the Huron Business Development Corporation for direction on whether or not the program should continue as it stands or be restructured.
- **International Plowing Match:**
  - See report re: IPM requests
- **Overall, our goals were to:**
  - Find budget dollars to support the department structured suggested in the strategic plan
  - Allow for the relocation of the economic development department to a new office space
  - Err on the side of caution when forecasting for provincial and federal grant dollar income

- Decrease department dependency on third party consultants to allow for more action-oriented workplans
- Not increase our overall budget 😊

**County of Huron**  
**Economic Development**  
**Total Capital Requirements**  
**For the year ending December 31, 2016**

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Computers					\$ 2,750		
<b>TOTAL CAPITAL FUNDING REQUEST</b>					<b>2,750</b>	<b>-</b>	
<b>LESS: DEPRECIATION</b>					<b>(2,750)</b>		
<b>NET CAPITAL FUNDING REQUIREMENTS</b>					<b>-</b>		

**COUNTY OF HURON**  
**Economic Development - Summary**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	66,410	124,644	88,400	88,400	-	0.00%
Provincial Project Grants	96,865	60,764	138,000	88,000	(50,000)	-36.23%
<b>Total Provincial Grants</b>	<b>163,275</b>	<b>185,408</b>	<b>226,400</b>	<b>176,400</b>	<b>(50,000)</b>	<b>-22.08%</b>
<b>FEDERAL GRANTS</b>						
Federal Project Grants	200,218	73,780	236,605	171,000	(65,605)	-27.73%
<b>Total Federal Grants</b>	<b>200,218</b>	<b>73,780</b>	<b>236,605</b>	<b>171,000</b>	<b>(65,605)</b>	<b>-27.73%</b>
<b>OTHER REVENUE</b>						
Intra County Recoveries	104,116	32,965	42,000	30,189	(11,811)	-28.12%
Third Party Recoveries	33,140	24,776	20,600	17,600	(3,000)	-14.56%
<b>Total Other Revenue</b>	<b>137,256</b>	<b>57,742</b>	<b>62,600</b>	<b>47,789</b>	<b>(14,811)</b>	<b>-23.66%</b>
<b>TOTAL REVENUE</b>	<b>500,749</b>	<b>316,930</b>	<b>525,605</b>	<b>395,189</b>	<b>(130,416)</b>	<b>-24.81%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	392,851	455,611	470,883	685,576	214,694	45.59%
Salaries - Part Time	235,674	235,279	255,770	36,930	(218,840)	-85.56%
Councillor's Remuneration	-	23,611	30,354	30,354	-	0.00%
<b>Total Salaries</b>	<b>628,525</b>	<b>714,501</b>	<b>757,007</b>	<b>752,860</b>	<b>(4,147)</b>	<b>-0.55%</b>
<b>BENEFITS</b>						
Statutory Benefits	44,546	52,461	53,448	50,227	(3,221)	-6.03%
Extended Benefits	27,249	34,557	34,325	43,826	9,501	27.68%
OMERS	37,383	42,666	40,575	65,076	24,501	60.38%
<b>Total Benefits</b>	<b>109,178</b>	<b>129,684</b>	<b>128,349</b>	<b>159,129</b>	<b>30,780</b>	<b>23.98%</b>
<b>Total Salaries and Benefits</b>	<b>737,702</b>	<b>844,185</b>	<b>885,355</b>	<b>911,989</b>	<b>26,634</b>	<b>3.01%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	-	-	305	-	(305)	-100.00%
Equipment Repairs & Maint.	-	-	1,000	1,000	-	0.00%
Equipment Replacement New (under \$1,000)	3,645	490	6,000	1,000	(5,000)	-83.33%
<b>Total Equipment</b>	<b>3,645</b>	<b>490</b>	<b>7,305</b>	<b>2,000</b>	<b>(5,305)</b>	<b>-72.62%</b>

**COUNTY OF HURON**  
**Economic Development - Summary**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	198,730	193,432	315,904	95,404	(220,500)	-69.80%
Insurance	(165)	-	-	1,147	1,147	0.00%
Occupational Accident Insurance	-	-	-	-	-	0.00%
Intra County Purchases	115,998	38,690	61,750	33,189	(28,561)	-46.25%
Maintenance Contracts	-	-	600	-	(600)	-100.00%
Printing (External)	46,820	39,356	51,300	44,000	(7,300)	-14.23%
<b>Total Purchased Service</b>	<b>361,383</b>	<b>271,477</b>	<b>429,554</b>	<b>173,740</b>	<b>(255,814)</b>	<b>-59.55%</b>
<b>OPERATIONAL</b>						
Advertising	38,623	24,106	31,750	56,000	24,250	76.38%
Associations/Memberships	2,921	2,799	4,100	4,100	-	0.00%
Conventions/Conferences	5,720	10,424	25,930	23,680	(2,250)	-8.68%
Internet	488	486	500	-	(500)	-100.00%
Miscellaneous Admin.	-	368	4,000	4,000	-	0.00%
Office Expense	6,126	6,793	3,650	2,800	(850)	-23.29%
Postage/Courier	3,848	2,422	6,050	3,650	(2,400)	-39.67%
Publications & Subscriptions	377	-	1,500	1,500	-	0.00%
Rent	30,621	35,598	31,234	40,697	9,463	30.30%
Staff Training	2,543	8,943	3,000	3,000	-	0.00%
Telecommunications	4,092	4,701	4,340	4,140	(200)	-4.61%
Travel/Meals	26,376	34,056	27,569	27,819	250	0.91%
Depreciation - Capital Assets	-	-	-	2,750	2,750	0.00%
<b>Total Operational</b>	<b>121,735</b>	<b>130,696</b>	<b>143,623</b>	<b>174,136</b>	<b>30,513</b>	<b>21.25%</b>
<b>PROGRAM</b>						
Special Events	13,658	11,072	17,500	17,500	-	0.00%
Miscellaneous Program	29,439	2,686	38,000	38,000	-	0.00%
Program Supplies & Costs	120,094	42,724	221,563	365,763	144,200	65.08%
Promotion/Public Relations	467	1,136	2,200	1,000	(1,200)	-54.55%
<b>Total Program</b>	<b>163,658</b>	<b>57,617</b>	<b>279,263</b>	<b>422,263</b>	<b>143,000</b>	<b>51.21%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,388,123</b>	<b>1,304,465</b>	<b>1,745,100</b>	<b>1,684,128</b>	<b>(60,972)</b>	<b>-3.49%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>887,375</b>	<b>987,535</b>	<b>1,219,495</b>	<b>1,288,939</b>	<b>69,444</b>	<b>5.69%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	-	-	-	(2,750)	(2,750)	0.00%
Add Capital Asset Expenditures	-	-	-	2,750	2,750	0.00%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(186,563)	(250,000)	(63,437)	34.00%

**COUNTY OF HURON**  
**Economic Development - Summary**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>TOTAL COUNTY LEVY</b>	<b>887,375</b>	<b>987,535</b>	<b>1,032,932</b>	<b>1,038,939</b>	<b>6,007</b>	<b>0.58%</b>

**COUNTY OF HURON**  
**Economic Development - Board**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Part Time	-	71,567	73,800	-	(73,800)	-100.00%
Councillor's Remuneration	-	23,611	30,354	30,354	-	0.00%
<b>Total Salaries</b>	-	<b>95,178</b>	<b>104,154</b>	<b>30,354</b>	<b>(73,800)</b>	<b>-70.86%</b>
<b>BENEFITS</b>						
Statutory Benefits	-	6,254	5,827	-	(5,827)	-100.00%
<b>Total Benefits</b>	-	<b>6,254</b>	<b>5,827</b>	-	<b>(5,827)</b>	<b>-100.00%</b>
<b>Total Salaries and Benefits</b>	-	<b>101,432</b>	<b>109,981</b>	<b>30,354</b>	<b>(79,627)</b>	<b>-72.40%</b>
<b>EQUIPMENT</b>						
Equipment Replacement New (under \$1,000)	-	-	5,000	-	(5,000)	-100.00%
<b>Total Equipment</b>	-	-	<b>5,000</b>	-	<b>(5,000)</b>	<b>-100.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	-	3,847	-	-	-	0.00%
<b>Total Purchased Service</b>	-	<b>3,847</b>	-	-	-	<b>0.00%</b>
<b>OPERATIONAL</b>						
Conventions/Conferences	-	3,817	12,000	10,000	(2,000)	-16.67%
Miscellaneous Admin.	-	348	4,000	4,000	-	0.00%
Travel/Meals	-	7,334	5,400	5,400	-	0.00%
<b>Total Operational</b>	-	<b>11,499</b>	<b>21,400</b>	<b>19,400</b>	<b>(2,000)</b>	<b>-9.35%</b>
<b>PROGRAM</b>						
Program Supplies & Costs	-	2,431	100,000	100,000	-	0.00%
<b>Total Program</b>	-	<b>2,431</b>	<b>100,000</b>	<b>100,000</b>	-	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	-	<b>119,208</b>	<b>236,381</b>	<b>149,754</b>	<b>(86,627)</b>	<b>-36.65%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	-	<b>119,208</b>	<b>236,381</b>	<b>149,754</b>	<b>(86,627)</b>	<b>-36.65%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%

**COUNTY OF HURON**  
**Economic Development - Board**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(100,000)	(100,000)	-	0.00%
<b>TOTAL COUNTY LEVY</b>	-	119,208	136,381	49,754	(86,627)	-63.52%

**COUNTY OF HURON**  
**Economic Development**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	16,860	-	50,000	-	(50,000)	-100.00%
<b>Total Provincial Grants</b>	<b>16,860</b>	<b>-</b>	<b>50,000</b>	<b>-</b>	<b>(50,000)</b>	<b>-100.00%</b>
<b>FEDERAL GRANTS</b>						
Federal Project Grants	-	-	2,000	-	(2,000)	-100.00%
<b>Total Federal Grants</b>	<b>-</b>	<b>-</b>	<b>2,000</b>	<b>-</b>	<b>(2,000)</b>	<b>-100.00%</b>
<b>OTHER REVENUE</b>						
Intra County Recoveries	95,019	13,641	35,000	23,189	(11,811)	-33.75%
Third Party Recoveries	12,951	14,226	-	10,000	10,000	0.00%
<b>Total Other Revenue</b>	<b>107,970</b>	<b>27,867</b>	<b>35,000</b>	<b>33,189</b>	<b>(1,811)</b>	<b>-5.17%</b>
<b>TOTAL REVENUE</b>	<b>124,831</b>	<b>27,867</b>	<b>87,000</b>	<b>33,189</b>	<b>(53,811)</b>	<b>-61.85%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	193,147	264,744	258,459	549,968	291,509	112.79%
Salaries - Part Time	174,474	(2,663)	14,973	-	(14,973)	-100.00%
<b>Total Salaries</b>	<b>367,621</b>	<b>262,082</b>	<b>273,432</b>	<b>549,968</b>	<b>276,536</b>	<b>101.14%</b>
<b>BENEFITS</b>						
Statutory Benefits	26,559	19,436	18,775	36,936	18,161	96.73%
Extended Benefits	14,185	18,636	20,216	37,880	17,664	87.38%
OMERS	20,675	26,306	26,285	58,122	31,837	121.12%
<b>Total Benefits</b>	<b>61,418</b>	<b>64,378</b>	<b>65,276</b>	<b>132,938</b>	<b>67,662</b>	<b>103.66%</b>
<b>Total Salaries and Benefits</b>	<b>429,039</b>	<b>326,460</b>	<b>338,708</b>	<b>682,906</b>	<b>344,198</b>	<b>101.62%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	-	-	500	500	-	0.00%
Equipment Replacement New (under \$1,000)	3,645	490	500	500	-	0.00%
<b>Total Equipment</b>	<b>3,645</b>	<b>490</b>	<b>1,000</b>	<b>1,000</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	126,080	129,208	188,000	40,000	(148,000)	-78.72%

**COUNTY OF HURON**  
**Economic Development**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Insurance	(165)	-	-	1,147	1,147	0.00%
Intra County Purchases	-	-	750	1,000	250	33.33%
Maintenance Contracts	-	-	600	-	(600)	-100.00%
Printing (External)	4,003	195	3,000	44,000	41,000	1366.67%
<b>Total Purchased Service</b>	<b>129,918</b>	<b>129,404</b>	<b>192,350</b>	<b>86,147</b>	<b>(106,203)</b>	<b>-55.21%</b>
<b>OPERATIONAL</b>						
Advertising	3,613	6,164	250	50,000	49,750	19900.00%
Associations/Memberships	2,011	2,405	1,300	3,800	2,500	192.31%
Conventions/Conferences	4,375	406	5,130	10,260	5,130	100.00%
Miscellaneous Admin.	-	20	-	-	-	0.00%
Office Expense	1,228	74	500	1,000	500	100.00%
Postage/Courier	25	10	500	3,500	3,000	600.00%
Publications & Subscriptions	325	-	500	750	250	50.00%
Rent	6,037	6,037	6,037	26,037	20,000	331.29%
Staff Training	820	4,223	1,500	2,000	500	33.33%
Telecommunications	1,320	2,049	2,300	3,140	840	36.52%
Travel/Meals	10,703	15,767	7,800	16,500	8,700	111.54%
Depreciation - Capital Assets	-	-	-	2,750	2,750	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>30,458</b>	<b>37,154</b>	<b>25,817</b>	<b>119,737</b>	<b>93,920</b>	<b>363.79%</b>
<b>PROGRAM</b>						
Special Events	720	4,332	2,000	2,500	500	25.00%
Program Supplies & Costs	80,426	30,641	116,563	260,763	144,200	123.71%
Promotion/Public Relations	30	837	2,000	1,000	(1,000)	-50.00%
<b>Total Program</b>	<b>81,176</b>	<b>35,811</b>	<b>120,563</b>	<b>264,263</b>	<b>143,700</b>	<b>119.19%</b>
<b>TOTAL EXPENDITURES</b>	<b>674,235</b>	<b>529,319</b>	<b>678,438</b>	<b>1,154,053</b>	<b>475,615</b>	<b>70.10%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>549,405</b>	<b>501,452</b>	<b>591,438</b>	<b>1,120,864</b>	<b>529,426</b>	<b>89.52%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation				(2,750)	(2,750)	0.00%
Add Capital Asset Expenditures				2,750	2,750	0.00%
Add Future Sustainability				-	-	0.00%
Less: Transfer from accumulated surplus			(86,563)	(150,000)	(63,437)	73.28%
<b>TOTAL COUNTY LEVY</b>	<b>549,405</b>	<b>501,452</b>	<b>504,875</b>	<b>970,864</b>	<b>465,989</b>	<b>92.30%</b>

# COUNTY OF HURON

## Economic Development - Small Business Enterprise Centre

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	66,410	124,644	88,400	88,400	-	0.00%
Provincial Project Grants	50,565	60,764	50,000	50,000	-	0.00%
<b>Total Provincial Grants</b>	<b>116,975</b>	<b>185,408</b>	<b>138,400</b>	<b>138,400</b>	<b>-</b>	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Intra County Recoveries	5,757	5,683	7,000	7,000	-	0.00%
Third Party Recoveries	9,570	5,150	7,600	7,600	-	0.00%
<b>Total Other Revenue</b>	<b>15,327</b>	<b>10,834</b>	<b>14,600</b>	<b>14,600</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>132,302</b>	<b>196,242</b>	<b>153,000</b>	<b>153,000</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	61,442	60,793	65,702	66,958	1,256	1.91%
Salaries - Part Time	26,516	35,844	33,008	36,930	3,922	11.88%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>87,958</b>	<b>96,637</b>	<b>98,710</b>	<b>103,888</b>	<b>5,178</b>	<b>5.25%</b>
<b>BENEFITS</b>						
Statutory Benefits	4,503	5,384	7,851	8,238	387	4.93%
Extended Benefits	107	134	67	75	8	12.61%
OMERS	288	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>4,898</b>	<b>5,518</b>	<b>7,918</b>	<b>8,313</b>	<b>395</b>	<b>4.99%</b>
<b>Total Salaries and Benefits</b>	<b>92,856</b>	<b>102,155</b>	<b>106,627</b>	<b>112,201</b>	<b>5,574</b>	<b>5.23%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	-	-	500	500	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	500	500	-	0.00%
<b>Total Equipment</b>	<b>-</b>	<b>-</b>	<b>1,000</b>	<b>1,000</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	8,853	3,593	13,000	13,000	-	0.00%
Intra County Purchases	-	-	-	-	-	0.00%
Printing (External)	613	525	750	-	(750)	-100.00%

# COUNTY OF HURON

## Economic Development - Small Business Enterprise Centre

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>Total Purchased Service</b>	<b>9,466</b>	<b>4,118</b>	<b>13,750</b>	<b>13,000</b>	<b>(750)</b>	<b>-5.45%</b>
<b>OPERATIONAL</b>						
Advertising	5,817	3,306	6,000	6,000	-	0.00%
Associations/Memberships	353	394	300	300	-	0.00%
Conventions/Conferences	-	782	3,420	3,420	-	0.00%
Office Expense	173	873	1,000	1,000	-	0.00%
Postage/Courier	21	4	150	150	-	0.00%
Publications & Subscriptions	52	-	750	750	-	0.00%
Rent	8,951	7,608	8,000	8,000	-	0.00%
Staff Training	-	2,123	1,000	1,000	-	0.00%
Telecommunications	1,281	891	1,000	1,000	-	0.00%
Travel/Meals	3,393	2,783	3,500	3,500	-	0.00%
<b>Total Operational</b>	<b>20,041</b>	<b>18,765</b>	<b>25,120</b>	<b>25,120</b>	<b>-</b>	<b>0.00%</b>
<b>PROGRAM</b>						
Special Events	10,766	6,740	15,000	15,000	-	0.00%
Program Supplies & Costs	4,141	6,702	5,000	5,000	-	0.00%
Promotion/Public Relations	437	70	-	-	-	0.00%
<b>Total Program</b>	<b>15,344</b>	<b>13,512</b>	<b>20,000</b>	<b>20,000</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>137,707</b>	<b>138,550</b>	<b>166,497</b>	<b>171,321</b>	<b>4,824</b>	<b>2.90%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>5,404</b>	<b>(57,692)</b>	<b>13,497</b>	<b>18,321</b>	<b>4,824</b>	<b>35.74%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>5,404</b>	<b>(57,692)</b>	<b>13,497</b>	<b>18,321</b>	<b>4,824</b>	<b>35.74%</b>

# COUNTY OF HURON

## Economic Development - Immigration

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	29,439	-	38,000	38,000	-	0.00%
<b>Total Provincial Grants</b>	<b>29,439</b>	<b>-</b>	<b>38,000</b>	<b>38,000</b>	<b>-</b>	<b>0.00%</b>
<b>FEDERAL GRANTS</b>						
Federal Project Grants	118,722	-	141,000	141,000	-	0.00%
<b>Total Federal Grants</b>	<b>118,722</b>	<b>-</b>	<b>141,000</b>	<b>141,000</b>	<b>-</b>	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Third Party Recoveries	-	5,400	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>-</b>	<b>5,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>148,161</b>	<b>5,400</b>	<b>179,000</b>	<b>179,000</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	-	731	-	68,650	68,650	0.00%
Salaries - Part Time	2,995	87,805	88,397	-	(88,397)	-100.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>2,995</b>	<b>88,535</b>	<b>88,397</b>	<b>68,650</b>	<b>(19,747)</b>	<b>-22.34%</b>
<b>BENEFITS</b>						
Statutory Benefits	-	6,593	5,321	5,053	(268)	-5.03%
Extended Benefits	-	-	-	5,871	5,871	0.00%
OMERS	-	-	-	6,954	6,954	0.00%
<b>Total Benefits</b>	<b>-</b>	<b>6,593</b>	<b>5,321</b>	<b>17,878</b>	<b>12,557</b>	<b>236.02%</b>
<b>Total Salaries and Benefits</b>	<b>2,995</b>	<b>95,128</b>	<b>93,717</b>	<b>86,528</b>	<b>(7,189)</b>	<b>-7.67%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	-	23,943	25,904	25,904	-	0.00%
Intra County Purchases	70,851	180	16,000	23,189	7,189	44.93%
<b>Total Purchased Service</b>	<b>70,851</b>	<b>24,123</b>	<b>41,904</b>	<b>49,093</b>	<b>7,189</b>	<b>17.16%</b>
<b>OPERATIONAL</b>						
Rent	-	7,150	3,660	3,660	-	0.00%

**COUNTY OF HURON**

**Economic Development - Immigration**

**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Staff Training	388	757	-	-	-	0.00%
Travel/Meals	2,732	3,003	1,719	1,719	-	0.00%
<b>Total Operational</b>	<b>3,120</b>	<b>10,910</b>	<b>5,379</b>	<b>5,379</b>	<b>-</b>	<b>0.00%</b>
<b>PROGRAM</b>						
Purchase of Service	-	-	-	-	-	0.00%
Miscellaneous Program	29,439	2,686	38,000	38,000	-	0.00%
Program Supplies & Costs	35,528	2,950	-	-	-	0.00%
<b>Total Program</b>	<b>64,967</b>	<b>5,636</b>	<b>38,000</b>	<b>38,000</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>141,933</b>	<b>135,797</b>	<b>179,000</b>	<b>179,000</b>	<b>(0)</b>	<b>0.00%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>(6,228)</b>	<b>130,397</b>	<b>0</b>	<b>-</b>	<b>(0)</b>	<b>-100.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>(6,228)</b>	<b>130,397</b>	<b>0</b>	<b>-</b>	<b>(0)</b>	<b>-100.00%</b>

**COUNTY OF HURON**  
**Economic Development - Tourism**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Third Party Recoveries	10,000	-	13,000	-	(13,000)	-100.00%
<b>Total Other Revenue</b>	<b>10,000</b>	<b>-</b>	<b>13,000</b>	<b>-</b>	<b>(13,000)</b>	<b>-100.00%</b>
<b>TOTAL REVENUE</b>	<b>10,000</b>	<b>-</b>	<b>13,000</b>	<b>-</b>	<b>(13,000)</b>	<b>-100.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	100,604	95,266	111,741	-	(111,741)	-100.00%
Salaries - Part Time	31,690	42,726	45,593	-	(45,593)	-100.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>132,294</b>	<b>137,992</b>	<b>157,334</b>	<b>-</b>	<b>(157,334)</b>	<b>-100.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	10,974	12,063	13,191	-	(13,191)	-100.00%
Extended Benefits	10,081	12,650	11,150	-	(11,150)	-100.00%
OMERS	12,385	12,821	10,681	-	(10,681)	-100.00%
<b>Total Benefits</b>	<b>33,440</b>	<b>37,534</b>	<b>35,022</b>	<b>-</b>	<b>(35,022)</b>	<b>-100.00%</b>
<b>Total Salaries and Benefits</b>	<b>165,734</b>	<b>175,526</b>	<b>192,356</b>	<b>-</b>	<b>(192,356)</b>	<b>-100.00%</b>
<b>EQUIPMENT</b>						
<b>Total Equipment</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	38,407	14,943	44,000	-	(44,000)	-100.00%
Printing (External)	38,293	37,497	45,000	-	(45,000)	-100.00%
<b>Total Purchased Service</b>	<b>76,700</b>	<b>52,440</b>	<b>89,000</b>	<b>-</b>	<b>(89,000)</b>	<b>-100.00%</b>
<b>OPERATIONAL</b>						
Advertising	28,755	14,636	25,000	-	(25,000)	-100.00%
Associations/Memberships	557	-	2,000	-	(2,000)	-100.00%
Conventions/Conferences	1,345	5,418	3,420	-	(3,420)	-100.00%
Office Expense	778	310	500	-	(500)	-100.00%
Postage/Courier	3,361	2,210	4,000	-	(4,000)	-100.00%
Publications & Subscriptions	-	-	250	-	(250)	-100.00%

# COUNTY OF HURON

## Economic Development - Tourism

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Rent	6,134	6,037	6,037	-	(6,037)	-100.00%
Staff Training	1,215	1,695	500	-	(500)	-100.00%
Telecommunications	835	928	840	-	(840)	-100.00%
Travel/Meals	7,148	3,028	7,500	-	(7,500)	-100.00%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>50,126</b>	<b>34,263</b>	<b>50,047</b>	<b>-</b>	<b>(50,047)</b>	<b>-100.00%</b>
<b>PROGRAM</b>						
Promotion/Public Relations	-	228	200	-	(200)	-100.00%
<b>Total Program</b>	<b>-</b>	<b>228</b>	<b>200</b>	<b>-</b>	<b>(200)</b>	<b>-100.00%</b>
<b>OTHER EXPENDITURES</b>						
<b>Total Other Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>292,560</b>	<b>262,458</b>	<b>331,603</b>	<b>-</b>	<b>(331,603)</b>	<b>-100.00%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>282,560</b>	<b>262,458</b>	<b>318,603</b>	<b>-</b>	<b>(318,603)</b>	<b>-100.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>282,560</b>	<b>262,458</b>	<b>318,603</b>	<b>-</b>	<b>(318,603)</b>	<b>-100.00%</b>

# COUNTY OF HURON

## Economic Development - Self Employment Benefit Program

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>FEDERAL GRANTS</b>						
Federal Project Grants	81,496	73,780	91,605	30,000	(61,605)	-67.25%
<b>Total Federal Grants</b>	<b>81,496</b>	<b>73,780</b>	<b>91,605</b>	<b>30,000</b>	<b>(61,605)</b>	<b>-67.25%</b>
<b>TOTAL REVENUE</b>	<b>81,496</b>	<b>73,780</b>	<b>91,605</b>	<b>30,000</b>	<b>(61,605)</b>	<b>-67.25%</b>
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	-	-	305	-	(305)	-100.00%
<b>Total Equipment</b>	<b>-</b>	<b>-</b>	<b>305</b>	<b>-</b>	<b>(305)</b>	<b>-100.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	21,547	17,897	36,000	16,500	(19,500)	-54.17%
Intra County Purchases	43,289	38,510	44,000	9,000	(35,000)	-79.55%
Printing (External)	1,197	1,139	550	-	(550)	-100.00%
<b>Total Purchased Service</b>	<b>66,033</b>	<b>57,546</b>	<b>80,550</b>	<b>25,500</b>	<b>(55,050)</b>	<b>-68.34%</b>
<b>OPERATIONAL</b>						
Advertising	-	-	500	-	(500)	-100.00%
Conventions/Conferences	-	-	250	-	(250)	-100.00%
Office Expense	3,647	5,504	1,650	800	(850)	-51.52%
Postage/Courier	250	182	200	-	(200)	-100.00%
Publications & Subscriptions	-	-	-	-	-	0.00%
Rent	9,499	8,766	7,500	3,000	(4,500)	-60.00%
Staff Training	120	145	-	-	-	0.00%
Telecommunications	552	833	200	-	(200)	-100.00%
Travel/Meals	1,395	804	450	700	250	55.56%
<b>Total Operational</b>	<b>15,463</b>	<b>16,234</b>	<b>10,750</b>	<b>4,500</b>	<b>(6,250)</b>	<b>-58.14%</b>
<b>TOTAL EXPENDITURES</b>	<b>81,496</b>	<b>73,780</b>	<b>91,605</b>	<b>30,000</b>	<b>(61,605)</b>	<b>-67.25%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%

**COUNTY OF HURON****Economic Development - Self Employment Benefit Program****Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>TOTAL COUNTY LEVY</b>	-	-	-	-	-	0.00%

# COUNTY OF HURON

Economic Development - Manufacturing  
Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>FEDERAL GRANTS</b>						
Federal Project Grants	-	-	2,000	-	(2,000)	-100.00%
<b>Total Federal Grants</b>	-	-	<b>2,000</b>	-	<b>(2,000)</b>	<b>-100.00%</b>
<b>OTHER REVENUE</b>						
Intra County Recoveries	3,339	13,641	-	-	-	0.00%
Third Party Recoveries	619	-	-	-	-	0.00%
Sales - Resident Alcohol	-	-	-	-	-	0.00%
Education Programs	-	-	-	-	-	0.00%
Reading Room Fees	-	-	-	-	-	0.00%
Archival Fees	-	-	-	-	-	0.00%
Prior Year Surplus	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>3,959</b>	<b>13,641</b>	-	-	-	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>3,959</b>	<b>13,641</b>	<b>2,000</b>	-	<b>(2,000)</b>	<b>-100.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	37,658	34,077	34,981	-	(34,981)	-100.00%
Salaries - Part Time	-	-	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Councillor's Remuneration	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>37,658</b>	<b>34,077</b>	<b>34,981</b>	-	<b>(34,981)</b>	<b>-100.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	2,510	2,732	2,483	-	(2,483)	-100.00%
Extended Benefits	2,876	3,137	2,893	-	(2,893)	-100.00%
OMERS	4,035	3,539	3,609	-	(3,609)	-100.00%
<b>Total Benefits</b>	<b>9,421</b>	<b>9,408</b>	<b>8,985</b>	-	<b>(8,985)</b>	<b>-100.00%</b>
<b>Total Salaries and Benefits</b>	<b>47,079</b>	<b>43,484</b>	<b>43,966</b>	-	<b>(43,966)</b>	<b>-100.00%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
<b>Total Equipment</b>	-	-	-	-	-	<b>0.00%</b>

**COUNTY OF HURON**

**Economic Development - Manufacturing  
Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	3,844	-	9,000	-	(9,000)	-100.00%
Intra County Purchases	1,858	-	1,000	-	(1,000)	-100.00%
Printing (External)	2,713	-	2,000	-	(2,000)	-100.00%
<b>Total Purchased Service</b>	<b>8,415</b>	<b>-</b>	<b>12,000</b>	<b>-</b>	<b>(12,000)</b>	<b>-100.00%</b>
<b>OPERATIONAL</b>						
Advertising	439	-	-	-	-	0.00%
Associations/Memberships	-	-	500	-	(500)	-100.00%
Conventions/Conferences	-	-	1,710	-	(1,710)	-100.00%
Internet	488	486	500	-	(500)	-100.00%
Office Expense	300	31	-	-	-	0.00%
Postage/Courier	192	17	1,200	-	(1,200)	-100.00%
Telecommunications	104	-	-	-	-	0.00%
Travel/Meals	1,005	1,336	1,200	-	(1,200)	-100.00%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>2,527</b>	<b>1,869</b>	<b>5,110</b>	<b>-</b>	<b>(5,110)</b>	<b>-100.00%</b>
<b>PROGRAM</b>						
Special Events	2,172	-	500	-	(500)	-100.00%
<b>Total Program</b>	<b>2,172</b>	<b>-</b>	<b>500</b>	<b>-</b>	<b>(500)</b>	<b>-100.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>60,193</b>	<b>45,354</b>	<b>61,576</b>	<b>-</b>	<b>(61,576)</b>	<b>-100.00%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>56,234</b>	<b>31,713</b>	<b>59,576</b>	<b>-</b>	<b>(59,576)</b>	<b>-100.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>56,234</b>	<b>31,713</b>	<b>59,576</b>	<b>-</b>	<b>(59,576)</b>	<b>-100.00%</b>

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**COUNTY OF HURON  
2016 DRAFT BUDGET**

**FINANCE**

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**Corporation of the County of Huron  
Finance Department  
2016 Budget**

The Treasurer's position is mandated by the Municipal Act: 286(1): A municipality shall appoint a treasurer who is responsible for handling all of the financial affairs of the municipality on behalf of and in the manner directed by the council of the municipality.

This position is not able to fulfill this mandate without the team in the Treasury department. The Treasury Department serves both needs of Council and the needs of the other departments within the County.

**The Treasury department serves Council by:**

Assuring the protection of the County's assets by having adequate internal controls in place and that these controls are adhered to.

Providing Council with information with respect to the financial affairs of the municipality as it requires or requests

Co-ordinating, analyzing and presenting a consolidated budget that provides the basis to identify the levy requirement and provide Council with a benchmark for the activities in the year.

Ensuring compliance with legislative and regulatory guidelines related to financial controls and reporting

Achieving an unqualified audit opinion on the County's corporate financial statements each year

Providing appropriate insurance claims management and risk management to protect the County's assets and personnel

**The Treasury department serves the other County departments by:**

Preparing reports for the various programs to assist in obtaining Ministry grants and funding

Assisting in interpretation of policy and internal controls

Ensuring accuracy and reliability in pay and compensation systems

Providing analysis of the financial information

Providing assistance in preparing of departments budgets and financial statements

Ensuring the correct recording of costs and liabilities to ensure the accuracy of the financial system and records

The budget being presented is in full compliance with PSAB. Capital requirements are budgeted separate from the operational costs. Depreciation is budgeted as an operational cost. The levy raised to fund depreciation is used for the cost of replacing and upgrading those capital assets.

As in previous years, Treasury has prepared a modified zero-based budget for 2016. Budget lines have detailed schedules and calculations to support the figure. These schedules and the detailed budget are available to review upon request. Estimates used are reasonable and based on history and known factors for the budget year.

### **Third Party Recoveries**

Other departments within the County receive funding from the various Ministries. Most grants allow a portion of the funding be used for overhead or administration piece. Because the financial piece of the County is within the Treasury department, Treasury recover its services from the other departments for the service. This recovery on the 2016 budget has been budgeted to remain the same as 2015.

### **Salaries and Benefits**

Salaries and benefits are calculated on an employee by employee basis. Annual grid movements are calculated.

Salaries are \$21,227 higher than the previous year. These changes are a result of the budgeted 2% Non-union pay increase for 2016, as well as grid movements by employees.

### **Equipment**

These expenditures consist of rental of office equipment and repairs for computers and replacement of minor equipment. These costs are lower by 8% or \$1,000 in 2016.

### **Purchased Services**

These expenditures include audit, insurance and consulting. This group of costs decreased by 2.72%.

### **Operational**

Operational expenditures are costs incurred so that the Treasury department can function. This includes office expense, staff travel, training, postage and depreciation etc. This group has decreased by \$6,330 or 5.74%.

### **Summary**

Overall, the net change in the Treasury operating budget is an increase of \$14,411 or 1.96%.

### **Capital Budget**

The capital budget request is for the scheduled replacement of computers (1 laptop), staff chairs, a GP Financial Module – Tool Kit, and filing cabinets required to be replaced for safety reasons. The total costs budgeted of \$10,070 is above the funds raised through depreciation resulting in \$2,570 in additional funds needed for capital purposes.

### **Organization**

Treasurer

Manager of Financial Services & Deputy Treasurer

Senior Accountant

Intermediate Accountant

Payroll Administrator

Accounts Payable Clerk

Accounts Receivable Clerk/Receptionist

Accounting/Payroll Clerk

**County of Huron**  
**Corporate**  
**Total Capital Requirements**  
**For the year ending December 31, 2016**

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
<b>Provincial Offences</b>							
Computers for staff	Computer	Cycle Replacement			\$ 1,400		
Receipt Printer	Technology	Replacement due age and failing to wor		Prints receipts for public/cr	\$ 1,000		
MS 2013 License					\$ 500		
POA Server	Consulting Costs				\$ 2,000		
<b>TOTAL POA</b>					\$ 4,900		
<b>Treasury</b>							
Staff Computers	Computer	Cycle Replacement		1 laptop plus docking static	\$ 1,850		
Staff furniture (chairs)					\$ 2,000		
GP - Module - Tool Kit					\$ 4,200		
Filing cabinets		Safety		replace unsafe cabinets	\$ 2,020		
<b>TOTAL TREASURY</b>					\$ 10,070		
<b>CAO/Clerk</b>							
Staff Computers					\$ 1,100		
<b>Council</b>							
Council Chamber laptops					\$ 2,800		
<b>Corporate</b>							
ECM Project					\$ 54,000		
Asset Management Software					\$ 60,000		
<b>TOTAL CAPITAL FUNDING REQUEST</b>					\$ 132,870		
<b>LESS: DEPRECIATION</b>							
<b>NET CAPITAL FUNDING REQUIREMENTS</b>					\$ 132,870		

**COUNTY OF HURON**

**Treasury**

**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Fees/Licenses	25	-	-	-	-	0.00%
Intra County Recoveries	192,936	169,437	169,437	169,437	-	0.00%
Third Party Recoveries	179	27	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>193,140</b>	<b>169,464</b>	<b>169,437</b>	<b>169,437</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>193,140</b>	<b>169,464</b>	<b>169,437</b>	<b>169,437</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	503,997	538,096	592,000	611,049	19,049	3.22%
Salaries - Part Time	-	21,926	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	50	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>504,046</b>	<b>560,022</b>	<b>592,000</b>	<b>611,049</b>	<b>19,049</b>	<b>3.22%</b>
<b>BENEFITS</b>						
Statutory Benefits	36,757	43,426	40,000	40,858	858	2.15%
Extended Benefits	30,813	34,542	46,800	45,813	(987)	-2.11%
OMERS	54,764	57,572	63,100	65,407	2,307	3.66%
<b>Total Benefits</b>	<b>122,334</b>	<b>135,540</b>	<b>149,900</b>	<b>152,078</b>	<b>2,178</b>	<b>1.45%</b>
<b>Total Salaries and Benefits</b>	<b>626,381</b>	<b>695,563</b>	<b>741,900</b>	<b>763,127</b>	<b>21,227</b>	<b>2.86%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	5,685	6,900	9,000	9,000	-	0.00%
Equipment Repairs & Maint.	-	-	2,000	1,000	(1,000)	-50.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Vehicle Lease & Operation	-	-	-	-	-	0.00%
Small Tools/Equipment	-	-	1,500	1,500	-	0.00%
<b>Total Equipment</b>	<b>5,685</b>	<b>6,900</b>	<b>12,500</b>	<b>11,500</b>	<b>(1,000)</b>	<b>-8.00%</b>
<b>PURCHASED SERVICE</b>						
Audit	7,101	7,474	7,474	7,620	146	1.95%
Consulting/Professional Fees	6,935	4,649	23,800	22,600	(1,200)	-5.04%
Insurance	3,124	3,195	3,217	3,753	536	16.66%
Occupational Accident Insurance	718	892	800	-	(800)	-100.00%

**COUNTY OF HURON**

**Treasury**

**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Legal Fees	7,761	366	1,000	1,000	-	0.00%
Printing (External)	51	4,185	3,000	3,250	250	8.33%
<b>Total Purchased Service</b>	<b>25,690</b>	<b>20,761</b>	<b>39,291</b>	<b>38,223</b>	<b>(1,068)</b>	<b>-2.72%</b>
<b>OPERATIONAL</b>						
Advertising	92	492	500	500	-	0.00%
Associations/Memberships	3,829	4,129	5,700	5,700	-	0.00%
Bank Charges	706	30	1,200	200	(1,000)	-83.33%
Conventions/Conferences	4,568	5,753	9,300	8,425	(875)	-9.41%
Office Expense	9,299	10,138	10,500	10,500	-	0.00%
Postage/Courier	13,259	10,930	12,600	12,580	(20)	-0.16%
Publications & Subscriptions	3,877	1,983	4,000	3,000	(1,000)	-25.00%
Rent	36,250	36,250	36,250	36,240	(10)	-0.03%
Staff Training	4,872	4,505	11,900	10,000	(1,900)	-15.97%
Telecommunications	5,061	4,410	5,500	5,000	(500)	-9.09%
Travel/Meals	3,816	3,499	6,300	4,275	(2,025)	-32.14%
Depreciation - Capital Assets	5,569	6,804	6,500	7,500	1,000	15.38%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>91,200</b>	<b>88,922</b>	<b>110,250</b>	<b>103,920</b>	<b>(6,330)</b>	<b>-5.74%</b>
<b>TOTAL EXPENDITURES</b>	<b>748,956</b>	<b>812,145</b>	<b>903,941</b>	<b>916,770</b>	<b>12,829</b>	<b>1.42%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>555,816</b>	<b>642,681</b>	<b>734,504</b>	<b>747,333</b>	<b>12,829</b>	<b>1.75%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation			(6,500)	(7,500)	(1,000)	15.38%
Add Capital Asset Expenditures			7,488	10,070	2,582	34.48%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>555,816</b>	<b>642,681</b>	<b>735,492</b>	<b>749,903</b>	<b>14,411</b>	<b>1.96%</b>



**COUNTY OF HURON  
2016 DRAFT BUDGET**

**COURT SERVICES - PROVINCIAL  
OFFENCES**

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## **CORPORATION OF THE COUNTY OF HURON**

### **2016 BUDGET**

#### **HURON COUNTY COURT SERVICES – PROVINCIAL OFFENCES**

The Provincial Offences budget is comprised of all costs relating to the administration, adjudication, and prosecution of charges laid under Parts I, II, III of the Provincial Offences Act. Acts which fall under POA include some of the following: Highway Traffic Act, Liquor License Act, Trespass to Property Act and Compulsory Automobile Insurance Act. Other charges under Provincial Offences jurisdiction include contraventions to municipal by-laws and minor federal statutes such as Fish and Game.

#### **2016 Budget Changes**

##### **Salaries and Benefits**

Salaries and Benefits are increasing by \$20,845, or 9.32%, primarily due to grid movements by staff. Staffing compliment is not expected to change for 2016.

Total approved Full Time Equivalents –3.0

In 2015 POA ticket volumes were in-line with 2014, which represented a significant decrease over 2013 which was a record year. Volume in 2015 is expected to be approximately 7,900 charges, down from 10,300 in 2013. 2015 was more in-line with historical averages (2008-2011, 2014). If we experience another significant increase in volume, staffing levels will have to be reviewed as 2013 volumes had a significant impact on the ability to effectively manage POA daily operations.

##### **Purchased Service**

The bulk of the consulting fees relate to the collection agency commissions being charged for POA collections. The agency charges a 32% commission, however, this cost is passed on to the debtor, and collected along with the fine amount. Therefore, the net impact to the County for collections is 1.76% due to the non-rebate able portion of the HST on the collection agency commission. Based on the current collection results, we have increased the agency commission to reflect actuals. Also, we have increased our expected costs for transcripts with some judiciary requesting lengthy trial transcripts.

Legal costs are also expected to increase based on current activity in 2015. Overall, purchased service costs are expected to increase by \$21,395.

#### **Operational**

Operational expenditures are those expenditures that occur in most program areas in order to be able to function. The expenses include office expense, staff travel and meals, training, publications, postage, etc. Bank charges and postage are decreasing as a result of ticket volume. Overall, operational expenditures are budget to decrease by \$2,950.

### **Program**

The program items relate to non-discretionary expenditures such as monitoring and enforcement fees, prosecution, adjudication and ICON usage. For example, the County must pay \$1.95 for every charge entered in ICON. The Victim Fine Surcharge, Dedicated Fines, and Fines – Other Court Areas relate to monies the County collects on behalf of the province and other municipal courts. Each dollar collected on behalf of another court is reflected as revenue in the County's ledger, with the corresponding expense. The net impact is zero.

The County currently must now pay \$300 for every hour of adjudication, which is an increase of \$100 per hour. This rate is set by the province. We have no control over the court time as that is a function of the trials being requested. Also, the province is doubling the monitoring and enforcement fees that we must pay.

With the increase in provincial costs, the program expenditures are forecast to increase by \$25,075. However, this is a number that we have little control over and is based on the actual volumes, payment activity and court time for 2016.

### **Revenue**

Revenue is adjusted on current results and is estimated to increase for the 2016 Budget based on the increase in the late payment fee from \$20 to \$40 in 2016. POA revenue is difficult to accurately forecast as the County has limited control in the process. Some variables impacting fine revenue are the number of charges being issued across the County, court rulings, and the success of the collection agency.

### **Capital Budget**

Capital assets being requested in 2016 relate to cycle replacement of one computer along with one new receipt printer which are essential to connect to the provincial ICON court network and provide receipts to paying customers. There are also some costs provided for the installation of the new POA server.

### **Summary**

The net revenue estimate to the County Levy on a year over year basis is a decrease in net revenue of \$36,191 to \$435,798.

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Michael Blumhagen, Treasurer

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Brenda Orchard, CAO

**County of Huron**  
**Corporate**  
**Total Capital Requirements**  
**For the year ending December 31, 2016**

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
<b>Provincial Offences</b>							
Computers for staff	Computer	Cycle Replacement			\$ 1,400		
Receipt Printer	Technology	Replacement due age and failing to wor		Prints receipts for public/cr	\$ 1,000		
MS 2013 License					\$ 500		
POA Server	Consulting Costs				\$ 2,000		
<b>TOTAL POA</b>					\$ 4,900		
<b>Treasury</b>							
Staff Computers	Computer	Cycle Replacement		1 laptop plus docking static	\$ 1,850		
Staff furniture (chairs)					\$ 2,000		
GP - Module - Tool Kit					\$ 4,200		
Filing cabinets		Safety		replace unsafe cabinets	\$ 2,020		
<b>TOTAL TREASURY</b>					\$ 10,070		
<b>CAO/Clerk</b>							
Staff Computers					\$ 1,100		
<b>Council</b>							
Council Chamber laptops					\$ 2,800		
<b>Corporate</b>							
ECM Project					\$ 54,000		
Asset Management Software					\$ 60,000		
<b>TOTAL CAPITAL FUNDING REQUEST</b>					\$ 132,870		
<b>LESS: DEPRECIATION</b>							
<b>NET CAPITAL FUNDING REQUIREMENTS</b>					\$ 132,870		

**COUNTY OF HURON**  
**Provincial Offences Administration**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Fines	1,157,736	1,138,401	1,120,000	1,145,000	25,000	2.23%
Third Party Recoveries	347	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>1,158,083</b>	<b>1,138,401</b>	<b>1,120,000</b>	<b>1,145,000</b>	<b>25,000</b>	<b>2.23%</b>
<b>TOTAL REVENUE</b>	<b>1,158,083</b>	<b>1,138,401</b>	<b>1,120,000</b>	<b>1,145,000</b>	<b>25,000</b>	<b>2.23%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	149,044	148,765	130,000	170,446	40,446	31.11%
Salaries - Part Time	15,793	18,202	50,150	27,494	(22,656)	-45.18%
Salaries - Time Off in Lieu Owing	193	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>165,030</b>	<b>166,967</b>	<b>180,150</b>	<b>197,940</b>	<b>17,790</b>	<b>9.88%</b>
<b>BENEFITS</b>						
Statutory Benefits	12,455	13,103	13,750	14,716	966	7.03%
Extended Benefits	10,530	12,556	14,300	14,424	124	0.87%
OMERS	14,877	15,353	15,400	17,365	1,965	12.76%
<b>Total Benefits</b>	<b>37,862</b>	<b>41,012</b>	<b>43,450</b>	<b>46,505</b>	<b>3,055</b>	<b>7.03%</b>
<b>Total Salaries and Benefits</b>	<b>202,892</b>	<b>207,979</b>	<b>223,600</b>	<b>244,445</b>	<b>20,845</b>	<b>9.32%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	-	-	800	800	-	0.00%
Equipment Replacement New (under \$1,000)	235	1,973	-	-	-	0.00%
<b>Total Equipment</b>	<b>235</b>	<b>1,973</b>	<b>800</b>	<b>800</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Audit	900	1,032	1,032	1,059	27	2.62%
Consulting/Professional Fees	42,776	50,795	45,000	51,000	6,000	13.33%
Insurance	1,558	1,594	1,605	1,473	(132)	-8.22%
Occupational Accident Insurance	-	-	550	550	-	0.00%
Legal Fees	28,637	36,419	30,500	45,000	14,500	47.54%
Maintenance Contracts	-	-	-	-	-	0.00%
Printing (External)	6,410	3,049	9,000	10,000	1,000	11.11%
Security	-	-	-	-	-	0.00%

**COUNTY OF HURON**  
**Provincial Offences Administration**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Miscellaneous Services	-	-	1,200	1,200	-	0.00%
<b>Total Purchased Service</b>	<b>80,281</b>	<b>92,889</b>	<b>88,887</b>	<b>110,282</b>	<b>21,395</b>	<b>24.07%</b>
<b>OPERATIONAL</b>						
Advertising	38	-	-	-	-	0.00%
Associations/Memberships	400	723	500	500	-	0.00%
Bank Charges	12,111	13,841	10,600	13,000	2,400	22.64%
Conventions/Conferences	4,032	2,646	4,250	3,400	(850)	-20.00%
Miscellaneous Admin.	72	60	1,200	-	(1,200)	-100.00%
Office Expense	2,036	3,219	2,500	2,800	300	12.00%
Postage/Courier	2,305	1,686	1,600	1,800	200	12.50%
Publications & Subscriptions	926	1,061	950	950	-	0.00%
Receivable Write Off	27,442	-	-	-	-	0.00%
Rent	5,200	5,200	5,200	5,200	-	0.00%
Staff Training	42	184	4,600	2,200	(2,400)	-52.17%
Telecommunications	3,303	3,443	3,200	3,200	-	0.00%
Travel/Meals	479	587	1,250	1,250	-	0.00%
Depreciation - Capital Assets	4,580	4,729	5,400	4,000	(1,400)	-25.93%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>62,965</b>	<b>37,379</b>	<b>41,250</b>	<b>38,300</b>	<b>(2,950)</b>	<b>-7.15%</b>
<b>PROGRAM</b>						
Adjudication	20,916	32,719	27,000	47,700	20,700	76.67%
Dedicated Fines	10,895	10,680	10,000	10,000	-	0.00%
Fines - Other Court Areas	84,592	86,475	68,000	68,000	-	0.00%
ICON Charges	14,204	16,228	14,600	16,575	1,975	13.53%
Provincial Administration Chgs	2,392	2,392	2,400	4,800	2,400	100.00%
Victim Fine Surcharge	157,659	166,841	165,000	165,000	-	0.00%
Witness Fees	1,645	843	1,200	1,200	-	0.00%
Miscellaneous Program	-	-	1,200	1,200	-	0.00%
<b>Total Program</b>	<b>292,303</b>	<b>316,179</b>	<b>289,400</b>	<b>314,475</b>	<b>25,075</b>	<b>8.66%</b>
<b>TOTAL EXPENDITURES</b>	<b>638,676</b>	<b>656,399</b>	<b>643,937</b>	<b>708,302</b>	<b>64,365</b>	<b>10.00%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>(519,407)</b>	<b>(482,002)</b>	<b>(476,063)</b>	<b>(436,698)</b>	<b>39,365</b>	<b>-8.27%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation			(5,400)	(4,000)	1,400	-25.93%
Add Capital Asset Expenditures			20,974	4,900	(16,074)	-76.64%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(11,500)		11,500	-100.00%

**COUNTY OF HURON**  
**Provincial Offences Administration**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>TOTAL COUNTY LEVY</b>	<b>(519,407)</b>	<b>(482,002)</b>	<b>(471,989)</b>	<b>(435,798)</b>	<b>36,191</b>	<b>-7.67%</b>



**COUNTY OF HURON**  
**2016 DRAFT BUDGET**

**Human Resources and Accessibility**

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## **CORPORATION OF THE COUNTY OF HURON**

### **2016 BUDGET**

#### **HUMAN RESOURCES DEPARTMENT**

The Human Resources Department was the creation of the Hugh Thomas Report in 2002.

The Human Resources Department staff is responsible for all issues related to employment, recruitment and terminations, orientation, training, labour and employee relations, compensation, benefits, organizational development and change, health and safety, worker's compensation, collective agreement negotiations and administration, grievances and arbitrations, human resources information software and all human resources policies, procedures and practices.

The Human Resources Department also has the responsibility for ensuring that the County of Huron is compliant with various pieces of legislation and case jurisprudence, including but not limited to Worker's Safety & Insurance Act, Labour Relations Act, Occupational Health & Safety Act, Employment Standards Act, Human Rights Code, Pay Equity Act, Bill C-45, Privacy Act, etc., as well as all related regulations. The HR Department also serves to negotiate and administer seven collective agreements with accompanying provincial union representatives as well as all employment policies, salaries and benefits with the non-union employees.

The above acts and regulations are mandatory without provincial or federal funding for the County of Huron and failure to comply with their contents can result in substantial liabilities, fines, ministerial orders, incarceration, and public embarrassment, depending on the relevant issues and acts.

A few examples are as follows:

- Under OH&SA, fines can total up to \$100K per incident and 1 year in jail with corporate fines up to \$1M.
- Under Bill C-45, fines vary but can reach \$1M with incarceration as well.
- Orders and/or Fines issues by the Human Rights Tribunal or an Employment Standards Board can reach \$100K per incident and set dangerous and costly precedent for the organization.

The Human Resources Department also supports the Huron County Accessibility Coordinator and assists the CAO and Clerk carrying out the direction and mandate of the HCAAC. The HCAAC budget is provided to Council as a separate document.

## **2016 Budget Changes**

### ***Salaries***

Though the 2016 HR Salary line has increased by \$11,434 (budgeted amount is \$368,881) it is as result of the budgeted 2% Non-union pay increase for 2016 as well as an increase for the Benefits and Wellness Coordinator position to reflect additional duties.

Budget includes wages for a part time student to work on health and safety projects such as assisting with the review of hazard assessments, health and safety training audits and the new WHMIS roll out. This will be for a period of 17 weeks.

### ***Operational***

Human Resources Information System software has been deferred from 2015's budget as it is dependent on the Enterprise Content Management project. Once the ECM project is underway, we will be better able to assess the exact components of the HRIS that we will need and what will interface with ECM.

Equipment Rentals/Leases has decreased by \$931, as HR has moved to another location and will no longer be splitting the copier lease with Administration.

Travel/Meals has decreased by \$1,802, to correct the per kilometer rate that was in previous budgets.

Staff Training has decreased by \$5,000 for meals for Leadership Group training days. The \$4000 has been moved to Travel/Meals and the budget was reduced an additional \$1,000.

External Printing has increased by \$1,700 as we will be printing New Hire Employee Handbooks.

### ***Summary***

The total Human Resources budget is projected to increase by \$27,552 to \$509,652, for the 2016 budget year, or an increase of 5.72% (partly reflective of the 2% Non-Union increase).

Organization:

Senior Manager of Human Resources  
Safety & Wellness Supervisor  
Employee Relations Advisor  
Recruitment Coordinator  
Benefits and Wellness Coordinator  
  
HCAAC Coordinator

**County of Huron**  
**Human Resources**  
**Total Capital Requirements**  
**For the year ending December 31, 2016**

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
HRIS System - Including software, SQL Licence plus Crystal Reports	Software	Service Enhancement	High	Human Resources Information System	\$48,484.00		
3 New Laptops HP Pro Book 650G1 with Keypad #K4L03UT#ABA; 3 Enterprise Software; Computrace Software	Hardware	Warranty Replacement	High		\$3,732.00		
Multimedia e-Learning Software (Vocam Publishing)	Software	Service Enhancement	High		\$6,000.00		
Desktop Scanner for HR's ECM	Hardware	Service Enhancement	High		\$1,000.00		
<b>TOTAL CAPITAL FUNDING REQUEST</b>					<b>59,216</b>	<b>-</b>	
<b>LESS: DEPRECIATION</b>					<b>(4,416)</b>		
<b>NET CAPITAL FUNDING REQUIREMENTS</b>					<b>54,800</b>		

# COUNTY OF HURON

## Human Resources

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Intra County Recoveries	128,112	134,995	134,995	134,995	-	0.00%
Third Party Recoveries	238	360	2,070	2,070	-	0.00%
<b>Total Other Revenue</b>	<b>128,351</b>	<b>135,355</b>	<b>137,065</b>	<b>137,065</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>128,351</b>	<b>135,355</b>	<b>137,065</b>	<b>137,065</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	317,436	331,017	357,447	352,881	(4,566)	-1.28%
Salaries - Part Time	6,230	-	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	(1,162)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>322,504</b>	<b>331,017</b>	<b>357,447</b>	<b>352,881</b>	<b>(4,566)</b>	<b>-1.28%</b>
<b>BENEFITS</b>						
Statutory Benefits	23,846	25,921	24,959	25,429	470	1.88%
Extended Benefits	23,822	28,787	37,162	37,056	(106)	-0.28%
OMERS	33,774	34,073	37,332	36,177	(1,155)	-3.09%
<b>Total Benefits</b>	<b>81,443</b>	<b>88,781</b>	<b>99,453</b>	<b>98,661</b>	<b>(792)</b>	<b>-0.80%</b>
<b>Total Salaries and Benefits</b>	<b>403,946</b>	<b>419,798</b>	<b>456,900</b>	<b>451,542</b>	<b>(5,358)</b>	<b>-1.17%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	1,099	1,099	1,099	167	(932)	-84.77%
Equipment Repairs & Maint.	-	-	300	300	-	0.00%
Equipment Replacement New (under \$1,000)	-	584	4,500	4,500	-	0.00%
Vehicle Lease & Operation	-	-	-	-	-	0.00%
Small Tools/Equipment	281	269	-	-	-	0.00%
<b>Total Equipment</b>	<b>1,380</b>	<b>1,951</b>	<b>5,899</b>	<b>4,967</b>	<b>(932)</b>	<b>-15.79%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	8,838	26,158	20,000	20,000	-	0.00%
Insurance	3,123	3,194	3,216	2,952	(264)	-8.21%
Occupational Accident Insurance	718	892	800	920	120	15.00%
Intra County Purchases	-	-	1,900	1,900	-	0.00%
Legal Fees	22,177	10,744	15,000	15,000	-	0.00%

# COUNTY OF HURON

## Human Resources

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Maintenance Contracts	-	-	500	500	-	0.00%
Printing (External)	113	1,551	700	2,400	1,700	242.86%
Miscellaneous Services	-	-	100	100	-	0.00%
<b>Total Purchased Service</b>	<b>34,968</b>	<b>42,538</b>	<b>42,216</b>	<b>43,772</b>	<b>1,556</b>	<b>3.69%</b>
<b>OPERATIONAL</b>						
Advertising	-	-	500	100	(400)	-80.00%
Associations/Memberships	1,522	3,644	2,975	2,757	(218)	-7.33%
Conventions/Conferences	3,682	6,289	4,900	6,300	1,400	28.57%
Internet	-	-	-	-	-	0.00%
Miscellaneous Admin.	130	-	500	500	-	0.00%
Office Expense	6,371	4,781	5,500	5,500	-	0.00%
Postage/Courier	410	302	500	280	(220)	-44.00%
Publications & Subscriptions	473	1,711	1,300	1,300	-	0.00%
Rent	14,400	14,400	14,400	14,400	-	0.00%
Staff Training	35,298	43,711	65,750	60,750	(5,000)	-7.60%
Telecommunications	3,620	3,559	5,000	5,000	-	0.00%
Travel/Meals	8,499	10,479	14,290	12,488	(1,802)	-12.61%
Depreciation - Capital Assets	4,566	4,566	4,975	4,416	(559)	-11.24%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>78,971</b>	<b>93,441</b>	<b>120,590</b>	<b>113,791</b>	<b>(6,799)</b>	<b>-5.64%</b>
<b>PROGRAM</b>						
Special Events	7,844	7,289	8,000	8,000	-	0.00%
<b>Total Program</b>	<b>7,844</b>	<b>7,289</b>	<b>8,000</b>	<b>8,000</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>527,110</b>	<b>565,017</b>	<b>633,605</b>	<b>622,073</b>	<b>(11,532)</b>	<b>-1.82%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>398,759</b>	<b>429,662</b>	<b>496,540</b>	<b>485,008</b>	<b>(11,532)</b>	<b>-2.32%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation			(4,975)	(4,416)	559	-11.24%
Add Capital Asset Expenditures			50,668	59,216	8,548	16.87%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(60,133)	(47,633)	12,500	-20.79%
<b>TOTAL COUNTY LEVY</b>	<b>398,759</b>	<b>429,662</b>	<b>482,100</b>	<b>492,175</b>	<b>10,075</b>	<b>2.09%</b>

**COUNTY OF HURON**  
**Accessibility Advisory Committee**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Councillor's Remuneration	6,935	8,064	10,748	11,748	1,000	9.30%
<b>Total Salaries</b>	<b>6,935</b>	<b>8,064</b>	<b>10,748</b>	<b>11,748</b>	<b>1,000</b>	<b>9.30%</b>
<b>BENEFITS</b>						
Statutory Benefits	199	309	-	-	-	0.00%
<b>Total Benefits</b>	<b>199</b>	<b>309</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Total Salaries and Benefits</b>	<b>7,135</b>	<b>8,372</b>	<b>10,748</b>	<b>11,748</b>	<b>1,000</b>	<b>9.30%</b>
<b>EQUIPMENT</b>						
Equipment Replacement New (under \$1,000)	5,182	-	-	-	-	0.00%
<b>Total Equipment</b>	<b>5,182</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	30,531	28,282	29,897	29,897	-	0.00%
Insurance	725	742	747	747	-	0.00%
Intra County Purchases	7,676	-	7,600	7,600	-	0.00%
Insurance Claim	-	-	-	-	-	0.00%
Legal Fees	-	-	-	-	-	0.00%
Printing (External)	-	1,473	600	600	-	0.00%
Miscellaneous Services	217	-	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>39,149</b>	<b>30,497</b>	<b>38,844</b>	<b>38,844</b>	<b>-</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						
Advertising	1,936	-	300	300	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	-	-	200	200	-	0.00%
Postage/Courier	-	-	100	100	-	0.00%
Travel/Meals	212	-	1,500	500	(1,000)	-66.67%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>2,148</b>	<b>-</b>	<b>2,100</b>	<b>1,100</b>	<b>(1,000)</b>	<b>-47.62%</b>
<b>PROGRAM</b>						
Miscellaneous Program	5,747	5,263	10,650	9,650	(1,000)	-9.39%
<b>Total Program</b>	<b>5,747</b>	<b>5,263</b>	<b>10,650</b>	<b>9,650</b>	<b>(1,000)</b>	<b>-9.39%</b>

**COUNTY OF HURON**  
**Accessibility Advisory Committee**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>TOTAL EXPENDITURES</b>	<b>59,359</b>	<b>44,132</b>	<b>62,342</b>	<b>61,342</b>	<b>(1,000)</b>	<b>-1.60%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>59,359</b>	<b>44,132</b>	<b>62,342</b>	<b>61,342</b>	<b>(1,000)</b>	<b>-1.60%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(4,900)		4,900	-100.00%
<b>TOTAL COUNTY LEVY</b>	<b>59,359</b>	<b>44,132</b>	<b>57,442</b>	<b>61,342</b>	<b>3,900</b>	<b>6.79%</b>



**COUNTY OF HURON**  
**2016 DRAFT BUDGET**

**Public Works and Fleet**

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**CORPORATION OF THE COUNTY OF HURON**  
**PUBLIC WORKS / FLEET**

**BACKGROUND:**

Fleet Services for the County is operated as a division of the Public Works Department and is responsible for the purchasing, maintenance and disposal of equipment required for Highways operations, in addition to vehicles required by: Homes (1 van); Library (1 van), Museum (1 van), and Property Services (mowers, tractors, sander, car, 2 trailers, 2 vans and 6 pickups).

In previous years, the Public Works Department set up reserves to fund equipment purchases. For the various activities and operations performed by Highways, hourly rates for each piece of equipment and vehicle were calculated and charged to the activity, such that when a particular piece of equipment needed replacement there were sufficient reserves from which the replacement equipment could be purchased.

In 2001, a Fleet division was established, to manage Highways equipment and vehicles, along with vehicles and equipment for other departments. As with the Highways vehicles, all fleet vehicles are assessed monthly lease rates to cover the replacement costs when required. Each department is responsible for paying for each vehicle's insurance, license plates, fuel and all other service costs, similar to normal lease agreements.

**COMMENTS:**

All equipment and vehicles are purchased through the County's procurement policy approved by Council, to ensure the County receives good value. Council is informed of tendered equipment purchases. No tenders/quotations exceeding the approved budgets are accepted, without Council approval.

Each piece of equipment is regularly serviced at one of our facilities or other licensed premises to maintain maximum vehicle utilization. Generally, equipment has a design operating life, which when exceeded; major repairs and expenses can occur which may significantly increase operating costs and/or decrease equipment dependability. The rationale utilized by Fleet for the operation of an efficient and effective fleet was previously submitted and agreed upon by County Council in January 2005.

Specialized equipment such as track-mounted back hoes/excavators, cranes, concrete breakers, large compaction equipment, asphalt milling equipment, etc., are rented from local suppliers and contractors on an as required basis.

Each year the vehicle lease rates and hourly rates for Fleet equipment are evaluated and adjusted to ensure adequate reserves are available to fund the replacement of the County's vehicles and equipment.

#### **OTHERS CONSULTED:**

Fleet staff has contacted neighbouring municipalities, local vehicle & equipment leasing companies, the MTO and local contractors to ensure our fleet lease rates and hourly rates are competitive.

#### **BUDGET IMPACTS:**

The replacement costs for County fleet and equipment are raised through monthly leases and hourly equipment rates on each piece of equipment. Primarily, the largest majority of the recovery is on the vehicles and equipment used by Public Works at an estimated \$2,190,000, up \$50,000 from 2015.

For 2016 we have budgeted \$889,141 for the replacement of vehicles and equipment. The replacement figure of \$889,141 is slightly higher than most years. In future years of 2016 and 2017 there will be increased capital asset expenditures so in preparation for this, there will be \$397,118 set aside in 2015 for future sustainability. The depreciation allowance is \$688,615 which offsets the Capital expenditures.

Thus there is no impact to the County levy.

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Steven Lund, P. Eng.  
PWLF / County Engineer / Director of Operations

**CORPORATION OF THE COUNTY OF HURON**  
**PUBLIC WORKS / HIGHWAYS**

**BACKGROUND:**

The Public Works Department, including Highways and Fleet services, has a combined staff of 52 employees to maintain approximately 775 km of County Roads (including 66 km of urban streets), 456 large bridges and culverts, along with thousands of small culverts. As well, the Public Works Dept provides administration of Fleet vehicles & equipment and highway facilities owned by the County.

Organizationally, Highways and Fleet is represented by the following staff complement and expenses:

	FTE	Hours	Total Salary & Benefits
Highways	48.17	99,934	\$ 3,631,000
Fleet	3.60	7,488	\$ 313,387
Total	51.77	107,422	\$ 3,944,387

**Maintenance**

The Maintenance/Operations and Administration component of the 2016 Public Works Budget was prepared based on a review of the three previous year's actual budgets, with minor adjustments for inflation, infrastructure deterioration, local conditions and special needs.

All bridge, culvert and road sections proposed for rehabilitation in 2016 were selected based on site inspections, technical analysis, PCI evaluations, OSIM bridge inspections, prioritization based on the optimal timing for rehabilitation and from the County's recently revised Asset Management Plan, completed in 2014.

**Road, Bridge and Culvert Capital**

A County road pavement structure has an average expected lifecycle of 22 years, necessitating an average of 35 km of asphalt rehabilitation per year in order to continue to meet the existing level of service. The lifecycle will be further reviewed once the in-depth asset management software and detailed analysis is implemented. Generally our roads are in good shape and the lifecycle will be extended as much as possible without getting into base failure. There are 25 km of roads proposed for Cold In-place Recycling (CIR) and surface asphalt in 2016, with costs as detailed in the Capital portion of the budget. The CIR projects are 10.4km of County Road (CR) 12 from Cherry Hill to Walton and 14.6km of CR 12 from CR 87 to Huron Bruce Road in advance of the International Plowing match to be held in Walton, On (Huron East) in 2017.

The Dashwood Shipka storm sewer and road rehabilitation project in South Huron involves completion of the remaining section of CR 10 within the Village of Shipka. CR 2 from CR83 to the south limit of Dashwood (ball diamonds) will also be rehabilitated. The Engineering and environmental assessment was carried out in

2015. The pavement rehabilitation length on this project is 1.5km. Total pavement rehabilitation length planned for 2016 is 26.5km.

For the bridge and culvert projects, we are focused on regular maintenance and timely repairs as needed. In an effort to prevent major structure restoration projects, we are completing a greater number of small-scale rehabilitations before deterioration becomes severe. In doing so, we are able to save a portion of costs related to engineering, contract administration and agency approvals. Smaller rehabilitations are more cost effective, easier to schedule and quicker to complete.

Repairs to bridge and culvert structures generally have a 20 year lifespan, with a full replacement typical at 80 years of age. The 86 bridges under the County's jurisdiction require approximately four (4) rehabilitations/replacements per year. Our 107 culverts with spans greater than 3 m and our 265 culverts with spans between 1 and 3 m typically last 40 to 75 years, depending on the site conditions and construction materials. Smaller culverts are an ongoing maintenance issue.

For 2016, there are three small to mid-sized bridges and one culvert project proposed for rehabilitation. These structures are the Grieves Bridge 12-17.5, Londesborough Bridge 4-8.4, Brookside Bridge 20-11.7 (carry over) and culvert 34-2.3. Top lift and guiderail replacement on bridges 86-35.6 and 86-35.8 will be completed in the spring (carry-over). The Environmental Assessment, design and approvals for the Ausable River Bridge 83-15.7 is proposed for 2016 with construction planned for 2017. In addition, we expect to complete several small patch rehab. projects (Bridges & Culverts pooled). It is important to complete the projects in a timely manner with our large inventory of culverts. Often culverts can be repaired with a liner or footing struts before damage becomes severe. There are three on going boundary bridges on lower tier roads being downloaded to lower tier municipalities as per previous resolution of council. Two are located in Huron East on Henfryn Line and one on Airport Line in Bluewater/Central Huron.

### **Patrol Yards & Equipment Capital**

There are 12 buildings located in four patrol yards (Auburn, Wroxeter, Wingham and Zurich) which are maintained by the Public Works Department. Expenditures for building upgrades, shop maintenance, site upgrades, IT equipment, small tools and some medium-sized equipment are included in our capital budget.

The Auburn patrol yard site rehabilitation and septic system design work was completed in the fall of 2015 with construction to be carried out in 2016. Replacement fuel tanks and pumps for Auburn are planned for 2016 to be integrated and completed with the planned site work (drainage, grading, SWM pond and paving).

A concrete floor is planned for the Wingham storage shed.

An HVAC system for Wroxeter Patrol Yard is planned for 2016 to improve health and safety concerns related to air quality in addition to tube heater replacement, new generator (back-up power source) and high efficiency lighting replacements that will generate operational savings.

A traffic speed and data collector and total station replacement survey instrument is planned for highways. The AVL truck location system is planned for replacement due to issues with the current technology and vendor.

A total of \$65,000 is proposed for Shop Maintenance Pooled, IT Pooled, Tools Pooled and Office Equipment Pooled (IT equipment, printer, fax, computers, small hand tools, office desks, chairs and misc equipment).

### **Future Service / Expenditure (Asset Sustainability)**

Highways Patrol building projects are partially funded in 2016, through multi-year plans (Accumulated Surplus) which support Future Sustainability at the County's works yards. Projects include the fourth (one-fifth) of funding for the Wingham Shop replacement.

### **General Administration**

In addition to road-related infrastructure management, the Public Works Department comments on development controls, severances, rezoning, etc. along county roads, issues entrance permits and annual & oversize load permits, all in conformance with adopted County Policies and By-Laws.

The Minimum Maintenance Standards for Municipal Highways, Ontario Regulation 239/02 dictates a minimum level of service required for operations. The on-going maintenance and good condition of the County's road-related assets assist in minimizing operational costs.

### **2016 SUMMARY:**

The Public Works Department 2016 budget reflects a responsible funding level in order to maintain the required level of service.

A good balance of maintenance and reconstruction funding results in the good quality infrastructure that residents and visitors of Huron have come to enjoy and appreciate. This enhances the quality of life, economic return to commerce and overall health of the County.

### **OTHERS CONSULTED:**

Public Works Technical Staff & Foremen  
Chief Administrative Officer  
Treasurer & Treasury Staff  
Consulting Engineers (OSIM Bridge & Culvert Inspections)

**BUDGET IMPACTS:**

The proposed 2016 Public Works Budget has utilized revenue and funding from several sources to assist the County in reducing the overall levy impact.

The Public Works Department's 2016 budget proposes a year-over-year levy increase of \$306,761 or 2.33%, which translates into a 0.85% levy increase for the County's overall budget.

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Steven Lund, P.Eng., PWLF,  
County Engineer/ Director of Operations

County of Huron								
PUBLIC WORKS DEPARTMENT								
Total Capital Requirements								
For the year ending December 31, 2016								
Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source	Column1
2015 Paving and Road Construction								
16-301 Cty Rd 12 - Cherry Hill Road to Cty Rd 25					2,900,000			
16-302 Cty Rd 12 - Cty Rd 87 to Huron-Bruce Rd					2,250,000			
16-304 Dashwood / Shipka Storm Sewers and Road Reconstruction					1,770,000	80,000.00	Carryforward	
						690,613	OCIF Funding	
2017 Paving Projects (Pre-Shoulder)								
17-301 Cty Rd 22 - Cty Rd 25 to Cty Rd 86					150,000			
2018 Paving Projects (Ditching)								
18-301 Cty Rd 11 - Hwy 23 to Perth Line 17					140,000			
18-302 Cty Rd 3 - Hwy 4 to Cty Rd 12					90,000			
18-303 Cty Rd 3 - E. Limit Varna to Hwy 4					100,000			
Pooled Capital								
IT Pooled					10,000			
Tools Pooled					30,000			
Shop Maintenance Pooled					20,000			
Office Equipment Pooled					5,000			
Radar Speed Detector/Counter					5,000			
Lidar survey and sign asset inventory					65,000			
Replace Total Station					12,000			
Replacement AVL System (New Vendor)					40,000			
Bridges								
34-2.3	Culvert			Repair Leaking Soffits	127,000			
83-15.7	Bridge			Pre-Eng ECA	150,000			
4-8.4 - Londesborough Bridge	Bridge			Rehab	305,000			
20-11.7 - Brookside Bridge	Bridge			Rehab	300,000	238,070.00	2015 roll over	
12-17.5 - Grieves Bridge	Bridge			Rehab	764,000			
Wingham bridges Surface Lift Asphalt					120,000	120,000	2015 roll over	
Auburn Site Work and Septic System					800,000	475,000	2015 roll over	
Wroxeter HVAC					60,000			
Auburn Fuel Tanks and Pumps					300,000			
Replace overhead doors on long shed					40,000			
Wingham Storage Shed install Concrete floor					55,000			
Wroxeter Fuel Pumps					120,000	100,000.00	2015 roll over	
Zurich Fuel Pumps					80,000	60,000.00	2015 roll over	
Wroxeter Generator					35,000			
Wroxeter Tube Heaters					12,000			
Wroxeter Shop Light Replacement					12,000			
Security Cameras at Shops					20,000	9,000	2015 roll over	
Intersection Pedestrian signal Zurich					125,000	60,000	2015 roll over	
BB-8 - Transfer - Huron East					100,000	100,000	2015 roll over	
BB-9 - Transfer - Huron East					50,000	50,000	2015 roll over	
BB-13 - Transfer - Bluewater / Central Huron					80,000	80,000	2015 roll over	
Auburn Lights Retrofit					12,000	12,000	2015 roll over	
TOTAL CAPITAL FUNDING REQUEST					11,254,000			
LESS: DEPRECIATION					(7,000,000)			
NET CAPITAL FUNDING REQUIREMENTS					4,254,000			
				OCIF Formula Based	(690,613)			
				Capital Carryforward	(1,384,070.00)	1,384,070.00		
					(\$2,074,683)			

**County of Huron**  
**PUBLIC WORKS DEPARTMENT**  
**Future Sustainability**  
**For the year ending December 31, 2016**

DESCRIPTION	AMOUNT REQUESTED (Levy)	REASON FOR REQUEST
Wingham Shop Replacement (Yr 4 of 5)		
Dashwood / Shipka Storm Water Reserve (yr 2 of 2)	-	
Fund for replacing aging Bridges	600,000	
<b>TOTAL FUNDING REQUESTED</b>	<b>600,000</b>	

**COUNTY OF HURON**  
**PUBLIC WORKS DEPARTMENT**  
 Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>EXPENDITURES</b>						
<b>Bridge Maintenance</b>						
BRIDGE MAINTENANCE	108,125.51	150,000	90,000	180,000	90,000	100.00%
CULVERT MAINTENANCE	5,909.86	15,000	15,000	55,000	40,000	266.67%
BRIDGE AND CULVERT INSPECTION	28,136	35,000.00	35,000	35,000	-	0.00%
BRIDGE CONSULTANT COST	-		5,000	5,000	-	0.00%
<b>TOTAL Bridge Maintenance</b>	<b>142,171</b>	<b>200,000</b>	<b>145,000</b>	<b>275,000</b>	<b>130,000</b>	<b>89.66%</b>
<b>Roadside Maintenance</b>						
GRASS TRIMMING/SPRAYING	80,284	100,000	95,000	105,000	10,000	10.53%
BRUSHING, TREE TRIMMING, REMOVAL	228,352	220,000	200,000	220,000	20,000	10.00%
DITCHING	140,328	200,000	200,000	150,000	(50,000)	-25.00%
CATCH BASINS, CURB&GUTTER, STORM	24,876	30,000	40,000	30,000	(10,000)	-25.00%
DEBRIS & LITTER PICK UP	51,939	40,000	50,000	45,000	(5,000)	-10.00%
ROADSIDE MOWING	88,138	70,000	70,000	70,000	-	0.00%
TREE INSPECTION	371			10,000	10,000	0.00%
WEED INSPECTION	3,359	1,000	3,000	-	(3,000)	-100.00%
ATV Maintenance	1,313	-		-	-	0.00%
<b>TOTAL Roadside Maintenance</b>	<b>618,962</b>	<b>661,000</b>	<b>658,000</b>	<b>630,000</b>	<b>-28,000</b>	<b>-4.26%</b>
<b>Hardtop Maintenance</b>						
PATCHING, SPRAY PATCHING	64,314	40,000	90,000	140,000	50,000	55.56%
SWEEPING, FLUSHING, CLEANING	90,268	80,000	80,000	100,000	20,000	25.00%
SHOULDER MAINTENANCE FRESH GRAVEL	441,201	440,000	400,000	400,000	-	0.00%
RESURFACING					-	0.00%
CRACK SEALING					-	0.00%
SHOULDER GRADING (GRADING ONLY)	116,767	150,000	150,000	140,000	(10,000)	-6.67%
MILLING			0		-	0.00%
<b>TOTAL Hardtop Maintenance</b>	<b>712,550</b>	<b>710,000</b>	<b>720,000</b>	<b>780,000</b>	<b>60,000</b>	<b>8.33%</b>
<b>Winter Control</b>						
ANTI-ICING	38,242	50,000	50,000	50,000	-	0.00%
SNOWPLOWING & REMOVAL	1,116,236	950,000	850,000	850,000	-	0.00%
SANDING & SALTING	2,152,465	1,500,000	1,700,000	1,700,000	-	0.00%
WINTER PATROL	388,138	310,000	300,000	300,000	-	0.00%
WINTER MAINTENANCE STANDBY	232,759	240,000	200,000	200,000	-	0.00%
HAULING SALT FROM GODERICH	46,643	45,000	50,000	50,000	-	0.00%
CONTRACTOR WINTER STANDBY	60,242	60,000	60,000	60,000	-	0.00%
SALT MANAGEMENT PLAN	-	3,000	3,000	3,000	-	0.00%
USING BANKED OVERTIME	-	-	0	-	-	0.00%
GENERAL PATROL SUPERVISION WINTER	132,482	120,000	110,000	120,000	10,000	9.09%
<b>TOTAL Winter Control</b>	<b>4,167,205</b>	<b>3,278,000</b>	<b>3,323,000</b>	<b>3,333,000</b>	<b>10,000</b>	<b>0.30%</b>

**COUNTY OF HURON**  
**PUBLIC WORKS DEPARTMENT**  
Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>EXPENDITURES</b>						
<b>Safety Devices</b>						
LINE MARKING (COUNTY)	304,616	300,000	300,000	300,000	-	0.00%
SIGN MAINTENANCE	136,665	130,000	120,000	130,000	10,000	8.33%
RAILWAY CROSSING PROTECTION	8,660	9,000	9,000	9,000	-	0.00%
ILLUMINATION, OTHER	7,915	7,500	7,500	7,500	-	0.00%
GUIDE RAIL	110,703	200,000	180,000	180,000	-	0.00%
911 SIGNAGE (COUNTY)	4,811	5,000	5,000	5,000	-	0.00%
TRAFFIC SIGNALS & ENERGY CHARGES	29,280	14,000	6,000	14,000	8,000	133.33%
ACCIDENT RECOVERIES	(18,823)	-	0	-	-	0.00%
SIGN MANUFACTURING	44,935	70,000	70,000	70,000	-	0.00%
<b>TOTAL Safety Devices</b>	<b>628,762</b>	<b>735,500</b>	<b>697,500</b>	<b>715,500</b>	<b>18,000</b>	<b>2.58%</b>
<b>General Maintenance</b>						
GENERAL ADMINISTRATION	105,990	90,000	80,000	90,000	10,000	12.50%
MUNICIPAL DRAIN MAINTENANCE	206,790	120,000	100,000	100,000	-	0.00%
GENERAL SUMMER ROAD PATROL	79,044	85,000	85,000	85,000	-	0.00%
TRAFFIC / ENGINEERING	8,206	10,000	10,000	10,000	-	0.00%
NEEDS STUDY / TRADE SHOW	-	20,000	23,000	1,000	(22,000)	-95.65%
EMPLOYEE TRAINING	90,983	85,000	85,000	85,000	-	0.00%
RETRO PAY	-	-	0	-	-	0.00%
CONNECTING LINKS MAINTENANCE	1,684	-	0	-	-	0.00%
GEN PATROL SUPERVISION SUMMER	162,834	150,000	160,000	160,000	-	0.00%
CONNECTING LINKS CAPITAL COSTS	-	-	0	-	-	0.00%
<b>TOTAL Miscellaneous</b>	<b>655,531</b>	<b>560,000</b>	<b>543,000</b>	<b>531,000</b>	<b>-12,000</b>	<b>-2.21%</b>
<b>TOTAL MAINTENANCE</b>	<b>6,925,180</b>	<b>6,144,500</b>	<b>6,086,500</b>	<b>6,264,500</b>	<b>178,000</b>	<b>2.92%</b>
<b>Administration &amp; Overhead</b>						
PATROL ADMINISTRATION	3,716	7,000	7,000	7,000	-	0.00%
SHOP MAINTENANCE	104,393	100,000	100,000	100,000	-	0.00%
ELECTRICITY	41,104	50,000	45,000	50,000	5,000	11.11%
TELEPHONE	8,263	20,000	10,000	20,000	10,000	100.00%
INTERNET	-	-	0	1,500	1,500	0.00%
FLEET ADMINISTRATION	-	-	-	-	-	0.00%
ONTARIO 1 CALL ADMINISTRATION	-	4,000	-	-	-	-
RENT IN COURTHOUSE	13,750	13,750	13,750	5,000	(8,750)	-63.64%
FACILITY ADMINISTRATION	-	-	-	-	-	0.00%
HEALTH AND SAFETY	2,743	2,500	2,500	2,500	-	0.00%
SMALL TOOLS	18,700	20,000	20,000	20,000	-	0.00%
ENGINEER/MANAGER SALARY	-	-	-	-	-	0.00%

**COUNTY OF HURON**  
**PUBLIC WORKS DEPARTMENT**  
Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>EXPENDITURES</b>						
MANAGERS EXPENSES	262	1,000	1,000	1,000	-	0.00%
O/H STAFF SALARY	269,363	300,000	400,000	400,000	-	0.00%
NATURAL GAS/PROPANE/FUR	53,091	40,000	40,000	40,000	-	0.00%
RADIO	5,125	8,000	6,000	8,000	2,000	33.33%
POSTAGE & COURIER	1,088	500	1,000	1,000	-	0.00%
ASSOCIATION FEES	1,405	2,000	1,500	2,000	500	33.33%
ADVERTISING COST	2,863	12,000	1,000	12,000	11,000	1100.00%
INSURANCE PREMIUMS	113,831	146,557	146,557	150,000	3,443	2.35%
COMPUTER UPGRADES	1,500	1,500	1,500	3,000	1,500	100.00%
LEGAL / PROFESSIONAL SERVICES	178	2,000	2,000	2,000	-	0.00%
ADMIN COSTS \$851.00 PER MO	29,414	40,000	10,000	10,000	-	0.00%
AUDIT COSTS \$124.00 PER MO		1,719	1,719	1,750	31	1.80%
OFFICE MACHINES & SUPPLIES	4,904	5,000	6,000	7,000	1,000	16.67%
PRINTING	1,452	1,500	1,500	1,500	-	0.00%
PERMIT FEES	-	(30,000)	-30,000	(30,000)	-	0.00%
PUBLICATIONS & SUBSCRIP	72	1,000	500	1,000	500	100.00%
OVERHEAD - MISCELLANEOUS					-	0.00%
CONFERENCES		4,000	5,000	5,000	-	0.00%
<b>TOTAL Administration &amp; Overhead</b>	<b>677,216</b>	<b>754,026</b>	<b>793,526</b>	<b>821,250</b>	<b>27,724</b>	<b>3.49%</b>
<b>TOTAL ADMINISTRATION AND MAINTENANCE</b>	<b>7,602,397</b>	<b>6,898,526</b>	<b>6,880,026</b>	<b>7,085,750</b>	<b>205,724</b>	<b>2.99%</b>
<b>Depreciation of capital assets</b>			<b>6,991,699</b>	<b>7,000,000</b>	<b>8,301</b>	<b>0.12%</b>
<b>Services Outside Department</b>						
Intra-County Services			10,000	10,000	-	0.00%
Services to Municipalities			225,000	225,000	-	0.00%
Other Non-Department Services			25,000	25,000	-	0.00%
<b>TOTAL Outside Services</b>	<b>0</b>	<b>0</b>	<b>260,000</b>	<b>260,000</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>7,602,397</b>	<b>6,898,526</b>	<b>14,131,725</b>	<b>14,345,750</b>	<b>214,025</b>	<b>1.51%</b>
<b>REVENUES</b>						
Recoveries From County Departments			10,000	16,000	6,000	60.00%
Recoveries From Municipalities and Others			250,000	250,000	-	0.00%
Administration Expenses for Fleet			70,000	70,000	-	0.00%
Gas Tax Revenue			1,711,126	1,796,828	85,702	5.01%
Provincial Grant			690,600	690,600	-	0.00%

**COUNTY OF HURON**  
**PUBLIC WORKS DEPARTMENT**  
 Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>EXPENDITURES</b>						
<b>TOTAL REVENUES</b>	<b>0</b>	<b>0</b>	<b>2,731,726</b>	<b>2,823,428</b>	<b>91,702</b>	<b>3.36%</b>
<b>NET COUNTY CONTRIBUTION</b>	<b>7,602,397</b>	<b>6,898,526</b>	<b>11,399,999</b>	<b>11,522,322</b>	<b>122,323</b>	<b>1.07%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation			-6,991,699	(7,000,000)	(8,301)	0.12%
Add Capital Asset Expenditures			10,958,000	11,254,000	296,000	2.70%
Transfer Prior Year Surplus to Highways Reserve				(1,032,522)	(1,032,522)	0.00%
Add Future Sustainability			1,700,000	600,000	(1,100,000)	-64.71%
Less: Transfer from accumulated surplus			-3,907,331	(2,184,070)	1,723,261	-44.10%
<b>TOTAL LEVY REQUIREMENTS</b>	<b>7,602,397</b>	<b>6,898,526</b>	<b>13,158,969</b>	<b>13,159,730</b>	<b>761</b>	<b>0.01%</b>

**County of Huron**  
**FLEET**  
**Total Capital Requirements**  
**For the year ending December 31, 2016**

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Ar	External Fundin	Column1
07E-12	Equipment	Condition, mleage	High	2012 GMC Pickup	30320.51			carry over from 2015
23E-12	Equipment	Condition, mileage	High	2012 GMC Pickup	30320.51			carry over from 2015
18E	Equipment	Condition, mileage	High	2009 GMC Pickup	31000			
42E	Equipment	Condition, mileage	High	2007 Sterling Tandem	160000			
64E	Equipment	Condition, mileage	High	2007 Sterling Tandem	160000			
79E	Equipment	Condition	Medium	2005 Shark power washer	7500			carry over from 2015
80E	Equipment	Condition, mileage	High	2007 Sterling Tandem	160000			
81E	Equipment	Condition, mileage	High	2007 Sterling Tandem	160000			
	Equipment	Replace with rotary broom	Medium	Front sweeper for tractor	15000			
	Equipment	Reclaim gravel that is off the shoulder	High	Roadside gravel reclaimer	13000			
	Equipment	New requirement of Ontario Traffic Manual-Book 7	High	Solar light tower	44000			
		New requirement of Ontario Traffic Manual-Book 7	High	Solar light tower	44000			
HA-02	Equipment	Condition, mileage	High	2009 GMC Pickup	34000			carry over from 2015
TOTAL CAPITAL FUNDING REQUEST					889,141	-		
LESS: DEPRECIATION								
NET CAPITAL FUNDING REQUIREMENTS					889,141			

**COUNTY OF HURON**

**FLEET**

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>MUNICIPAL GRANTS &amp; FEES</b>						
Services to Municipalities	8,741	5,121	11,000	6,000	(5,000)	-45.45%
<b>Total Municipal Grants &amp; Fees</b>	<b>8,741</b>	<b>5,121</b>	<b>11,000</b>	<b>6,000</b>	<b>(5,000)</b>	<b>-45.45%</b>
<b>OTHER REVENUE</b>						
Intra County Recoveries	2,101,031	2,195,821	2,140,000	2,190,000	50,000	2.34%
Rent/Lease	109,785	40,974	41,464	46,692	5,228	12.61%
Third Party Recoveries	184,785	30,655	218,000	89,000	(129,000)	-59.17%
<b>Total Other Revenue</b>	<b>2,395,601</b>	<b>2,267,449</b>	<b>2,399,464</b>	<b>2,325,692</b>	<b>(73,772)</b>	<b>-3.07%</b>
<b>TOTAL REVENUE</b>	<b>2,404,341</b>	<b>2,272,571</b>	<b>2,410,464</b>	<b>2,331,692</b>	<b>(78,772)</b>	<b>-3.27%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	226,186	162,879	241,748	248,672	6,924	2.86%
<b>Total Salaries</b>	<b>226,186</b>	<b>162,879</b>	<b>241,748</b>	<b>248,672</b>	<b>6,924</b>	<b>2.86%</b>
<b>BENEFITS</b>						
Statutory Benefits	12,776	14,927	17,736	18,205	469	2.64%
Extended Benefits	14,317	15,562	21,044	21,252	208	0.99%
OMERS	19,222	17,371	24,508	25,258	750	3.06%
<b>Total Benefits</b>	<b>46,316</b>	<b>47,861</b>	<b>63,288</b>	<b>64,715</b>	<b>1,427</b>	<b>2.26%</b>
<b>Total Salaries and Benefits</b>	<b>272,502</b>	<b>210,740</b>	<b>305,036</b>	<b>313,387</b>	<b>8,351</b>	<b>2.74%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	1,236,233	936,987	1,015,000	1,015,000	-	0.00%
Equipment Replacement New (under \$1,000)	1,957	-	-	-	-	0.00%
Small Tools/Equipment	2,631	5,095	5,700	6,500	800	14.04%
<b>Total Equipment</b>	<b>1,240,822</b>	<b>942,081</b>	<b>1,020,700</b>	<b>1,021,500</b>	<b>800</b>	<b>0.08%</b>
<b>PURCHASED SERVICE</b>						
Insurance	57,565	67,362	61,965	56,872	(5,093)	-8.22%

**COUNTY OF HURON**

**FLEET**

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Intra County Purchases	70,000	70,000	70,000	70,000	-	0.00%
Miscellaneous Services	196,082	-	175,400	-	(175,400)	-100.00%
<b>Total Purchased Service</b>	<b>323,646</b>	<b>137,362</b>	<b>307,365</b>	<b>126,872</b>	<b>(180,493)</b>	<b>-58.72%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	148	-	1,000	1,100	100	10.00%
Office Expense	450	-	600	650	50	8.33%
Postage/Courier	153	-	200	200	-	0.00%
Telecommunications	747	-	1,000	1,100	100	10.00%
Utilities/Hydro	11,628	-	16,000	16,800	800	5.00%
Depreciation - Capital Assets	623,718	670,714	674,830	688,615	13,785	2.04%
Gain or Loss on disposal of capital assets	(104,983)	-	9,945	-	(9,945)	-100.00%
<b>Total Operational</b>	<b>531,860</b>	<b>670,714</b>	<b>703,575</b>	<b>708,465</b>	<b>4,890</b>	<b>0.70%</b>
<b>PROGRAM</b>						
Program Supplies & Costs	-	46,718	-	-	-	0.00%
<b>Total Program</b>	<b>-</b>	<b>46,718</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>2,368,830</b>	<b>2,007,616</b>	<b>2,336,676</b>	<b>2,170,224</b>	<b>(166,452)</b>	<b>-7.12%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>(35,511)</b>	<b>(264,955)</b>	<b>(73,788)</b>	<b>(161,468)</b>	<b>(87,680)</b>	<b>118.83%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	(623,718)	(670,714)	(674,830)	(688,615)	(13,785)	2.04%
Add Capital Asset Expenditures			351,500	889,141	537,641	152.96%
Add Future Sustainability			397,118	-	(397,118)	-100.00%
Less: Transfer from accumulated surplus				(39,059)	(39,059)	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>(659,229)</b>	<b>(935,669)</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>-54.93%</b>

**COUNTY OF HURON**  
**PUBLIC WORKS - WASTE MANAGEMENT**  
Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	53,513	30,382	90,000	30,000	(60,000)	-66.67%
<b>Total Provincial Grants</b>	<b>53,513</b>	<b>30,382</b>	<b>90,000</b>	<b>30,000</b>	<b>(60,000)</b>	<b>-66.67%</b>
<b>TOTAL REVENUE</b>	<b>53,513</b>	<b>30,382</b>	<b>90,000</b>	<b>30,000</b>	<b>(60,000)</b>	<b>-66.67%</b>
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Replacement New (under \$1,000)	-	-	1,000	1,000	-	0.00%
<b>Total Equipment</b>	<b>-</b>	<b>-</b>	<b>1,000</b>	<b>1,000</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	26,564	-	15,000	10,000	(5,000)	-33.33%
Intra County Purchases	23	-	-	-	-	0.00%
Printing (External)	-	-	500	500	-	0.00%
<b>Total Purchased Service</b>	<b>26,587</b>	<b>-</b>	<b>15,500</b>	<b>10,500</b>	<b>(5,000)</b>	<b>-32.26%</b>
<b>OPERATIONAL</b>						
Advertising	-	-	2,000	1,000	(1,000)	-50.00%
Associations/Memberships	529	-	-	-	-	0.00%
Hazardous Waste Collection	97,635	117,905	135,000	115,000	(20,000)	-14.81%
Staff Training	397	-	1,000	1,000	-	0.00%
Travel/Meals	682	-	500	500	-	0.00%
<b>Total Operational</b>	<b>99,243</b>	<b>117,905</b>	<b>138,500</b>	<b>117,500</b>	<b>(21,000)</b>	<b>-15.16%</b>
<b>TOTAL EXPENDITURES</b>	<b>125,829</b>	<b>117,905</b>	<b>155,000</b>	<b>129,000</b>	<b>(26,000)</b>	<b>-16.77%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>72,317</b>	<b>87,523</b>	<b>65,000</b>	<b>99,000</b>	<b>34,000</b>	<b>52.31%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	-	-	-	-	-	0.00%
Add Capital Asset Expenditures	-	-	-	-	-	0.00%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	-	-	-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>72,317</b>	<b>87,523</b>	<b>65,000</b>	<b>99,000</b>	<b>34,000</b>	<b>52.31%</b>



**COUNTY OF HURON  
2016 DRAFT BUDGET**

**Emergency Management Services**

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## **CORPORATION OF THE COUNTY OF HURON**

### **2016 - Huron County Emergency Services Consolidated Budget Narrative**

#### **PREAMBLE:**

The Huron County Emergency Services Department is comprised of five programs, each with a budget developed. The various programs consist of the Emergency Medical Services (EMS), EMS Fleet, 911, Emergency Management (EM) and Huron Ready (Community Notification) system.

The EMS Program is a cost shared program with the Province of Ontario at a rate of 50:50. At this time, there has been no formal indication from the Province of Ontario regarding any potential changes regarding the current funding mechanism of 50 percent for the calendar year 2016.

The Huron County Emergency Medical Services (EMS) and the Emergency Management (EM) programs are legislated entities within the Emergency Services Department.

The Ambulance Act, the various regulations and standards arising from this Act, govern the actions of EMS and establishes the province's legal basis and framework for the provision of ambulance service in the Province of Ontario. The Public Access Defibrillation (PAD) program is included in the EMS section for budget purposes. Fleet is an indirect requirement that is not specifically referenced within the Act, however, the types of vehicles, design, construction and specifications are documented under Ambulance and Emergency Response Vehicle Standards and procurement and decommissioning are controlled within the standards.

EM is governed by the Emergency Management and Civil Protection Act (2009) and this legislation establishes the province's legal basis and framework for managing emergencies in the Province of Ontario.

The 911 program is not a legislated entity, although their actions are governed by the CRTC and assist all emergency agencies in their particular response to incidents. Further, in 2008 County Council approved that all 911 function requirements be conducted by the Huron County 911 Coordinator for all municipalities (urban and rural) within the County of Huron.

Huron Ready is a community notification system, including social media for emergency situations, however, it is not governed by legislation. In 2008, Huron County Council approved the implementation and operation of a mass notification process and in 2013 the program became known as Huron Ready.

The Emergency Services staffing compliment is broken down into three sections: Emergency Medical Services, 911, and Emergency Management and is shown in the following chart.

Position	2015 FTE	2016 Hours*	2016 Salary & Benefits	2016 FTE Addition/Reduction	2016 Total FTE
<b>EMS</b> (50% funded by MOHLTC)					
Admin Staff	4.5	12,840	\$785,047	+2**	6.5
EMS Supervisors	6	8,736	\$534,721	-2**	4
ACP (FT)	14	30,576	\$1,697,605	0	14
PCP (FT)	40	85,176	\$4,331,992	0	40
PCP (PT)	13.9	36,968	\$1,967,650	+1	14.9
Leave Top ups			\$158,116		
<b>Sub – Total</b>	<b>78.4</b>	<b>174,296</b>	<b>\$9,475,131</b>	<b>0</b>	<b>79.4</b>
<b>911</b> (100% County funded)					
911 Specialist	2	1820	\$68,729	-1***	1
<b>Emergency Management</b> (100% County Funded)					
CEMC	0.6	1092	\$42,817	0	0.6
<b>TOTAL</b>	<b>81</b>	<b>171,466</b>	<b>\$9,586,675</b>	<b>-1</b>	<b>80</b>

\* Note: 2016 Hours includes the increase in PT back fill as they are not new positions. This does however include the equivalent of 1 FTE (2184 hours) to backfill a full time Paramedic who is currently off on WSIB and is not expected to return in 2016.

\*\*Note: Two Supervisors have been repositioned into EMS Administration in acting roles. The corresponding decrease is noted in the Supervisor area.

\*\*\*Note: The decrease of one FTE in the 911 Program is off-set by a subsequent increase in the IT-GIS Department.

The breakdown for the EMS Administration staff listed above includes: Half (0.5) Director of Operations, one (1) Chief, one (1) Acting Chief, one (1) Acting Commander Operations, one (1) Acting Commander Professional Standards, and two (2) Administration Coordinators.

The call volume for Huron County EMS from January 1 – November 30, 2015 is detailed below and is based on the data collected by the Province of Ontario Ambulance Dispatch Reporting System (ADRS).

Non-Urgent	Scheduled	Urgent	Threat to Life/Limb
<b>Code 1</b>	<b>Code 2</b>	<b>Code 3</b>	<b>Code 4</b>
274	68	1943	2954
		<b>Total Calls</b>	<b>5239</b>

All five programs noted above are reflected in the Emergency Services Consolidated Budget narrative and the consolidated budget will address major variances that have been identified in these programs. Each program lead has been requested to re-evaluate how they do business and look for efficiencies to reduce the budget for that particular program.

#### **BUDGET:**

The MOHLTC typically cost shares the EMS budget increases and decreases at the 50% subsidy level which are realized in the following budget year.

#### **Salaries and Benefits**

There is an increase in the EMS Collective Bargaining Agreement for 2016 and a non-union projected salary increase noted within the budget resulting in an increase of full time salaries of \$49,996. The part time union salaries include an increase in back fill hours to cover increased vacation coverage, short term disability, sick time, training, and additional time off requirements. In addition there is an increase of \$123,887 to cover a long term workplace injury position which results in an overall part time increase of \$317,269. This results in an overall increase to the Salary line of \$367,265.

Statutory Benefits and OMERS have increased with a net change of \$56,137. Overall, the result is an increase for the Salaries and Benefits of approximately \$423,403 or 4.62%.

#### **Equipment**

**EMS** – Due to a budget error in 2015 as well as a decrease in fuel prices on average in 2015 the vehicle lease and operation budget for EMS has been decreased by \$101,553. There were slight increases in the new equipment (under \$1000) and the equipment repairs & maintenance budget but overall in the equipment budget for EMS there is a \$97,312 decrease.

**911** – There is an increase of \$16,218 to this budget line, however this is just a reallocation of funds from the Capital budget. The costs for the hardware to install the signs (posts & fasteners) was previously included in the Capital budget but should have been included in the normal equipment operating budget.

**Community Notification** – There is no change expected for 2016

**Emergency Management** – There is no change expected for 2016

Overall, this results in a net decrease for equipment of approximately \$81,094 or 10.82% in the consolidated budget.

#### Purchased Service

**EMS** - There is an increase in the EMS Occupational Accident Insurance of \$45,000 based on projected actuals. This increase is based on increased treatment and administration costs for employees on long term WSIB.

The increase in the maintenance contracts for EMS is based on an upgrade required for our current Automatic Vehicle Locator system (Fleetmatics) so that the system can be fully integrated with the London Ambulance Communications Centre. This upgrade will allow for our system to be fully integrated to the Computer Aided Dispatch system but will also allow for future technology advancements proposed in the near future by the Province.

There is an increase in the Intra-County Purchases of \$213,121 for the EMS share of County Administration services. This adjustment is based on the results of the Perth amalgamation discussions, however it is not yet approved by the Ministry.

**911** – There is an increase of approximately \$2,100 for our contract with Northern Communications for our Huron County 911 service. This increase is based on projected actuals in 2015.

**Community Notification** – There is a decrease in maintenance contracts of approximately \$4,000 based on projected actuals in 2015.

**Emergency Management** – There is no change expected for 2016

Overall, the result is a net increase for Purchased Service of \$267,669 or 67.23% in the consolidate budget.

#### Operational

**EMS** - There were some minor changes made to different areas of the operational section of the budget. The major changes in the operational section of the EMS budget are an increase in depreciation – capital assets of \$8,780 and a decrease in the travel/meals budget by \$28,274. This decrease in travel/meals is due to the reallocation of the Paramedics boot and expense stipend to the clothing uniform budget where it is better represented. The overall EMS Operational budget is decreasing by \$24,404.

**Special Projects (Community Paramedicine)** – The Operational budget shows a decrease of \$120,300 which is the one time funding for the Community Paramedicine project. This \$120,300 is off set in the decrease of revenue by the same amount. EMS will continue to run the Community Paramedicine referral program that we have developed within normal EMS operational budget.

**911** – The 911 Operational budget remains relatively unchanged 2016.

**Community Notification** – The Community Notification Operational budget remains relatively unchanged for 2016.

**Emergency Management** – The Emergency Management Operational budget has a minimal increase.

**Fleet** – There was an overall increase in depreciation for fleet of \$13,660.

Overall, the result is a net decrease for the Operational budget of \$131,331 or 12.67% in the consolidate budget.

### **Program**

**EMS** – There is an increase in the medical supplies budget of \$18,500. This increase is partially due to a historic under budgeting of this line for the previous three years. This increase is an attempt to correct this and better realize the true costs of medical supplies. Another partial reason for the increase is due to the increase in cost of supplies because of the falling Canadian dollar. We have seen the cost of supplies increase over the last half of the 2015 year as the Canadian dollar fell and a large amount of our medical supplies, although purchased in Ontario, actually come from the United States.

There is an increase of \$47,828 to our Uniform and Clothing budget. Part of this increase, \$28,274, is the reallocation of the Paramedic stipend from the travel/meals budget. The remaining increase is due to pricing increase and a small increase in uniforms required over the amount required in 2015.

The purchase of service has an increase of \$9,595. The majority of this increase is to purchase an EMS specific inventory program. This type of program was recommended in the 2013 Emergency Management & Training Inc. EMS Service review. The EMS management team have reviewed different programs and will be recommending the purchase of a program called Operative IQ. This program is used by several EMS agencies in Ontario already, including Perth County.

The program supplies budget is showing an increase of \$1,600. This increase is due to the requirement of having our Paramedics complete a Criminal Records Search and Vulnerable Sector Search. The Province recommends as best business practice for EMS services to complete these searches every two years and Huron EMS was last completed in 2014.

The overall EMS Program budget is increasing by \$78,422.

**911** – There is no change expected for 2016.

**Community Notification** - There is no change expected for 2016.

**Emergency Management** – There is no change expected for 2016.

Overall the result is a net increase in the Program budget of \$78,422 or 36.95% in the consolidate budget.

## **Capital Assets**

Those assets that are over \$1000 and are a single purchase that have been included in the capital assets section as follows:

### **EMS**

#### **Ambulances**

The Huron County Emergency Medical Services (EMS) is on a sixty (60) month replacement of vehicles with the vehicle being purchased in the sixth year and this requires the replacing of two ambulances each year. For 2016 we will replace one of the vehicles with a conventional ambulance and one as Mercedes Sprinter unit. Due to the delay in receiving the Mercedes Sprinter trial unit in 2015 (January 2016) it is recommended that the purchase of a second Mercedes unit in 2016 continues to allow for the trial to continue and data collection be completed in 2016. Replacing two ambulances in 2016 follows the requirement outlined in Asset Management Plan for EMS

#### **Power stretcher and Power Lift**

The current bariatric vehicle and stretcher are seven years old and should be replaced. To achieve this replacement, a request for a power stretcher and power lift is requested. The current power stretcher and power lift system is on the Mercedes Sprinter unit and did not arrive in time to complete a proper trial. However replacing the bariatric unit is needed and the suggested alternative used by similar smaller EMS services is a power stretcher and power lift. Therefore we are requesting to purchase a power stretcher and power lift to be installed on the traditional 2016 ambulance purchased.

#### **Manual Stretchers**

The current stretchers were purchased in 2008 and have run out of warranty. We need to start to replace a few at a time, with either manual lift or power lift, to ensure the safety of our patients. In the 2015 budget we identified \$10,000 for stretcher purchases in 2015 however, given the increased pricing of the power stretcher and power lift purchased for the trial, no manual stretchers were purchased. The approximate cost of one manual cot is \$7,000.

#### **Paramedic Defibrillators**

In the 2012 budget, we referenced the need to purchase replacement Paramedic defibrillators in 2013 and with 2 Paramedic defibrillators per year afterwards until all units are replaced. In 2016 we will be purchasing 2 additional Paramedic defibrillators. Replacing two Paramedic defibrillators in 2016 follows the requirement outlined in the Asset Management Plan for EMS

### Stairchair

A Stairchair is a piece of equipment to move patients safely up and down stairs. This piece of equipment is used frequently and is required to be maintained properly to ensure the safety of both the patient and the Paramedic. Our current stock of stairchairs were purchased several years ago and are starting to reach the end of their life cycle. It is proposed to start replacing stairchairs at a rate of two per year. The current stairchairs are out of warranty and are starting to require an increase in repairs due to their age. We have currently budgeted to replace two stairchairs for an approximate price of \$6,000. Replacing two stairchairs in 2016 follows the requirement outlined in Asset Management Plan for EMS

### Auto-pulse

Huron EMS uses the Zoll Auto-pulse machine to complete mechanical CPR on patients in cardiac arrest. This equipment allows the Paramedic to complete the required patient care, including CPR, without the need to be standing or unbuckled within the moving ambulance. Standing unbelted Paramedics in a moving Ambulance is a huge Health & Safety issue within the industry. Our current Auto-pulse units are aging and starting to require an increase amount of repairs and maintenance. We will be looking to replace two Auto-pulse units in 2016 and this would follow the requirement outlined in the Asset Management Plan for EMS.

### Auto-pulse & Paramedic Defibrillator Batteries

Auto-pulse & defibrillator batteries do not last as long as the defibrillators and auto-pulse machines themselves. Auto-pulse batteries on average last approximately 24-36 months before they will not hold a charge. Defibrillator batteries last approximately 18-24 months before they will not hold a charge. This request for \$5,000 for auto-pulse batteries and \$5,000 defibrillator is to replace batteries on the older units. Although the amount may be different each year the purchase of auto-pulse and defibrillator batteries will continue to be an on-going purchase.

### Medical Bags

Medical equipment bags have a lifespan of 5 to 6 years. Our current supply of medical bags are at that age. We are looking to replace 4 sets of medical bags this year and will budget two sets in each subsequent year to replace the entire system of bags over the next three to four years. The approximate cost for replacement of four sets of medical bags in \$6,400.

### Base Furnishings

With the relocation of posts to bases in Zurich, Clinton, and Bayfield there is a need to provide the Paramedics with individual lockers to ensure they have a safe and secure space for personal belongings when on duty as well as a place to store an extra uniform and their Personal Protective Equipment when not on duty. The cost of personal lockers is included in the budget amount for base furnishing. In addition a few bases require replacement of individual pieces of aging furniture. The budget amount of base furnishings request is \$10,000.

### Computer Replacements

Currently EMS has three different types of computers used within the department. Toughbooks which are the rugged computers similar to a laptop that are used in the ambulance and the hospital for patient charting. Laptop computers which are normal laptop computers used by EMS Supervisor's and EMS Management who require computer access outside the normal office for specific duties like Community Notification. The last type of computer is a normal desktop computer used in the EMS bases and by office administration staff. The current recommended replacement suggested by IT staff is the length of the warranty with possible an additional year of use depending on the condition of the computer. EMS has typically kept our computers longer than the recommended cycle and are now finding several computers not working well and in some cases are frequently failing. The request in this budget is for \$40,500 to replace several Toughbooks (\$24,000), desktops (\$9,000), and laptops (\$7,500).

### i-Simulate Training System

This is a computer based training system which the computer screen is configured to appear the same as the defibrillator that your service uses. The thought is that as our defibrillators change over time and that the computer will be able to be programmed to the new defibrillator purchased so that you can minimize the number of new defibrillators you need for training. The system also allows the instructor to program the computer with different training scenarios. This request is for one time purchase of \$9,000.

### Renovation to Zurich Base

Currently the Paramedics share the lunch room at the Zurich public works building as their EMS area. This limits the use of this lunch room for the Public Works staff as well as it does not allow for any privacy for either party. The Paramedics require privacy for numerous reasons including debriefing after a bad call, completing patient confidential records, discussions with supervisors or other management staff. This request is to complete a renovation to the Zurich public works building to add an EMS room. Once this room is added the lunch room will remain a shared lunchroom. The Paramedics will have a private room of their own to allow for the uses required and mentioned above. The request is for a renovation that will require a proper RFP process but is estimated at \$30,000.

**911** – There are no capital requests for 911.

**Community Notification** – There are no capital requests for Community notification.

**Emergency Management** – There are no capital requests for Emergency Management.

**County of Huron**  
**Emergency Services**  
**Total Capital Requirements**  
**For the year ending December 31, 2016**

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Ambulance	Fleet	Normal Replacement	High	Fleet	143,000		
Sprinter Ambulance	Fleet	Normal Replacement	High	Fleet	160,000		
Power Load System & Power Stretcher	Patient Equip	Normal Replacement	High	Fleet	44,500		
Manual Stretcher	Patient Equip	Normal Replacement	High	Fleet	7,000		
Defibrillators (2)	Patient Equip	Normal Replacement	High	EMS	70,000		
Stairchair (2)	Patient Equip	Normal Replacement	High	EMS	6,000		
Autopulse (2)	Patient Equip	Normal Replacement	Med	EMS	31,212		
Autopulse Batteries	Patient Equip	Normal Replacement	Med	EMS	5,000		
Defibrillator Batteries	Patient Equip	Normal Replacement	Med	EMS	5,000		
Medical Bag Replacement (4 sets)	Patient Equip	Normal Replacement	Med	EMS	6,400		
Base Furniture (incl lockers)	Furniture	New Purchase	High	EMS	10,000	4817	Locker carryforward
Computers	IT Hardware	Normal Replacement	High	EMS	9,000		
Laptops	IT Hardware	Normal Replacement	High	EMS	7,500		
Toughbooks	IT Hardware	Normal Replacement	Med	EMS	24,000		
<b>TOTAL CAPITAL FUNDING REQUEST</b>					<b>528,612</b>	<b>4,817</b>	
<b>LESS: DEPRECIATION</b>					(416,889)		
<b>NET CAPITAL FUNDING REQUIREMENTS</b>					<b>111,723</b>		

# COUNTY OF HURON

## Emergency Services - Summary

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	4,988,425	5,168,054	4,988,427	5,368,055	379,628	7.61%
Provincial Project Grants	-	115,320	120,300	-	(120,300)	-100.00%
<b>Total Provincial Grants</b>	<b>4,988,425</b>	<b>5,283,374</b>	<b>5,108,727</b>	<b>5,368,055</b>	<b>259,328</b>	<b>5.08%</b>
<b>OTHER REVENUE</b>						
Special Events	7,053	-	-	-	-	0.00%
Intra County Recoveries	2,623	29,853	-	-	-	0.00%
Rent/Lease	221,103	264,972	264,973	278,633	13,660	5.16%
Third Party Recoveries	51,326	67,099	5,860	2,610	(3,250)	-55.46%
<b>Total Other Revenue</b>	<b>282,105</b>	<b>361,924</b>	<b>270,833</b>	<b>281,243</b>	<b>10,410</b>	<b>3.84%</b>
<b>TOTAL REVENUE</b>	<b>5,270,530</b>	<b>5,645,299</b>	<b>5,379,560</b>	<b>5,649,298</b>	<b>269,738</b>	<b>5.01%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	5,567,583	5,764,366	5,895,256	5,945,253	49,996	0.85%
Salaries - Part Time	1,598,373	1,834,529	1,422,183	1,739,452	317,269	22.31%
Salaries - Time Off in Lieu Owing	14,842	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>7,180,798</b>	<b>7,598,896</b>	<b>7,317,439</b>	<b>7,684,705</b>	<b>367,265</b>	<b>5.02%</b>
<b>BENEFITS</b>						
Statutory Benefits	562,265	639,636	655,445	701,956	46,511	7.10%
Extended Benefits	367,496	411,398	389,699	418,329	28,631	7.35%
OMERS	724,737	740,514	800,690	781,686	(19,004)	-2.37%
<b>Total Benefits</b>	<b>1,654,498</b>	<b>1,791,548</b>	<b>1,845,833</b>	<b>1,901,971</b>	<b>56,137</b>	<b>3.04%</b>
<b>Total Salaries and Benefits</b>	<b>8,835,295</b>	<b>9,390,444</b>	<b>9,163,273</b>	<b>9,586,675</b>	<b>423,403</b>	<b>4.62%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	141,582	120,296	136,612	139,012	2,400	1.76%
Equipment Replacement New (under \$1,000)	63,947	75,945	73,573	91,332	17,759	24.14%
Vehicle Lease & Operation	413,112	422,886	537,818	436,266	(101,553)	-18.88%
Small Tools/Equipment	1,437	2,419	1,200	1,500	300	25.00%
<b>Total Equipment</b>	<b>620,078</b>	<b>621,546</b>	<b>749,203</b>	<b>668,110</b>	<b>(81,094)</b>	<b>-10.82%</b>

# COUNTY OF HURON

## Emergency Services - Summary

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>PURCHASED SERVICE</b>						
Audit	1,248	1,424	1,424	1,461	37	2.60%
Consulting/Professional Fees	23,788	24,408	23,071	25,208	2,137	9.26%
Insurance	18,738	19,165	19,300	19,300	-	0.00%
Occupational Accident Insurance	35,823	78,894	35,000	80,000	45,000	128.57%
Intra County Purchases	282,317	288,629	267,114	491,158	224,044	83.88%
Legal Fees	22,869	19,993	15,000	16,500	1,500	10.00%
Maintenance Contracts	5,322	9,572	35,011	40,835	5,824	16.63%
Printing (External)	1,378	2,973	1,200	1,500	300	25.00%
Miscellaneous Services	120	648	1,000	750	(250)	-25.00%
<b>Total Purchased Service</b>	<b>391,604</b>	<b>445,705</b>	<b>398,120</b>	<b>676,712</b>	<b>278,592</b>	<b>69.98%</b>
<b>OPERATIONAL</b>						
Advertising	838	695	-	575	575	0.00%
Associations/Memberships	2,221	2,118	2,055	2,380	325	15.82%
Conventions/Conferences	5,071	12,204	17,125	12,525	(4,600)	-26.86%
Internet	100	602	100	725	625	625.00%
Miscellaneous Admin.	2,225	90,371	121,500	750	(120,750)	-99.38%
Office Expense	5,941	5,738	5,275	6,175	900	17.06%
Postage/Courier	1,832	1,377	906	1,415	509	56.18%
Publications & Subscriptions	663	72	1,282	175	(1,107)	-86.35%
Rent	359,012	363,104	372,104	372,104	-	0.00%
Staff Training	12,074	10,398	31,683	30,500	(1,183)	-3.73%
Telecommunications	34,318	37,398	36,730	36,530	(200)	-0.55%
Travel/Meals	36,610	53,333	50,442	21,428	(29,014)	-57.52%
Janitorial	1,591	1,660	2,800	1,950	(850)	-30.36%
Maintenance & Repairs/Building	-	935	-	1,000	1,000	0.00%
Depreciation - Capital Assets	351,694	399,330	394,449	416,889	22,440	5.69%
Gain or Loss on disposal of capital assets	(806)	(1,014)	-	-	-	0.00%
<b>Total Operational</b>	<b>813,385</b>	<b>978,322</b>	<b>1,036,452</b>	<b>905,121</b>	<b>(131,331)</b>	<b>-12.67%</b>
<b>PROGRAM</b>						
Medical Supplies	117,444	132,430	105,500	124,000	18,500	17.54%
Replenish Bed/Linen	11,067	13,122	15,301	16,100	799	5.22%
Winter Clothing and Uniforms	34,909	44,461	37,942	85,770	47,828	126.06%
Purchase of Service	21,255	32,260	29,005	38,600	9,595	33.08%
Cross Border Payment	884	-	-	-	-	0.00%
Miscellaneous Program	931	1,295	1,200	1,300	100	8.33%
Program Supplies & Costs	19,954	16,637	16,600	18,200	1,600	9.64%
Promotion/Public Relations	1,238	4,388	6,700	6,700	-	0.00%
<b>Total Program</b>	<b>207,683</b>	<b>244,594</b>	<b>212,248</b>	<b>290,670</b>	<b>78,422</b>	<b>36.95%</b>

**COUNTY OF HURON**  
**Emergency Services - Summary**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>TOTAL EXPENDITURES</b>	<b>10,868,045</b>	<b>11,680,611</b>	<b>11,559,296</b>	<b>12,127,288</b>	<b>567,992</b>	<b>4.91%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>5,597,515</b>	<b>6,035,312</b>	<b>6,179,737</b>	<b>6,477,990</b>	<b>298,253</b>	<b>4.83%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	-	-	(394,449)	(416,889)	(22,440)	5.69%
Add Capital Asset Expenditures	-	-	505,892	528,612	22,720	4.49%
Add Future Sustainability	-	-		-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(175,027)	(4,817)	170,210	-97.25%
<b>TOTAL COUNTY LEVY</b>	<b>5,597,515</b>	<b>6,035,312</b>	<b>6,116,152</b>	<b>6,584,896</b>	<b>468,744</b>	<b>7.66%</b>

**COUNTY OF HURON**  
**Emergency Medical Services**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	4,988,425	5,168,054	4,988,427	5,368,055	379,628	7.61%
<b>Total Provincial Grants</b>	<b>4,988,425</b>	<b>5,168,054</b>	<b>4,988,427</b>	<b>5,368,055</b>	<b>379,628</b>	<b>7.61%</b>
<b>OTHER REVENUE</b>						
Intra County Recoveries	2,623	29,853	-	-	-	0.00%
Third Party Recoveries	50,837	66,658	4,300	1,560	(2,740)	-63.72%
<b>Total Other Revenue</b>	<b>53,460</b>	<b>96,511</b>	<b>4,300</b>	<b>1,560</b>	<b>(2,740)</b>	<b>-63.72%</b>
<b>TOTAL REVENUE</b>	<b>5,041,885</b>	<b>5,264,566</b>	<b>4,992,727</b>	<b>5,369,615</b>	<b>376,888</b>	<b>7.55%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	5,434,275	5,662,461	5,843,987	5,892,964	48,977	0.84%
Salaries - Part Time	1,598,373	1,834,529	1,384,433	1,701,702	317,269	22.92%
Salaries - Time Off in Lieu Owing	14,842	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>7,047,490</b>	<b>7,496,991</b>	<b>7,228,420</b>	<b>7,594,666</b>	<b>366,246</b>	<b>5.07%</b>
<b>BENEFITS</b>						
Statutory Benefits	551,666	630,574	645,174	691,557	46,384	7.19%
Extended Benefits	354,608	399,808	384,111	411,926	27,815	7.24%
OMERS	713,763	731,261	796,076	776,980	(19,096)	-2.40%
<b>Total Benefits</b>	<b>1,620,037</b>	<b>1,761,642</b>	<b>1,825,361</b>	<b>1,880,463</b>	<b>55,102</b>	<b>3.02%</b>
<b>Total Salaries and Benefits</b>	<b>8,667,527</b>	<b>9,258,633</b>	<b>9,053,781</b>	<b>9,475,130</b>	<b>421,349</b>	<b>4.65%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	141,582	120,296	136,612	139,012	2,400	1.76%
Equipment Replacement New (under \$1,000)	8,766	30,143	31,481	33,022	1,541	4.90%
Vehicle Lease & Operation	413,112	422,886	537,818	436,266	(101,553)	-18.88%
Small Tools/Equipment	1,437	2,419	1,200	1,500	300	25.00%
<b>Total Equipment</b>	<b>564,897</b>	<b>575,743</b>	<b>707,111</b>	<b>609,800</b>	<b>(97,312)</b>	<b>-13.76%</b>
<b>PURCHASED SERVICE</b>						
Audit	1,248	1,424	1,424	1,461	37	2.60%
Consulting/Professional Fees	-	-	-	-	-	0.00%

**COUNTY OF HURON**  
**Emergency Medical Services**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Insurance	18,738	19,165	19,300	19,300	-	0.00%
Occupational Accident Insurance	35,823	78,894	35,000	80,000	45,000	128.57%
Intra County Purchases	265,114	265,190	265,114	489,158	224,044	84.51%
Legal Fees	22,869	19,993	15,000	16,500	1,500	10.00%
Maintenance Contracts	3,398	9,572	18,320	28,335	10,015	54.66%
Printing (External)	1,378	2,973	1,200	1,500	300	25.00%
Miscellaneous Services	120	648	1,000	750	(250)	-25.00%
<b>Total Purchased Service</b>	<b>348,688</b>	<b>397,859</b>	<b>356,358</b>	<b>637,004</b>	<b>280,646</b>	<b>78.75%</b>
<b>OPERATIONAL</b>						
Advertising	838	572	-	575	575	0.00%
Associations/Memberships	1,436	1,140	1,175	1,500	325	27.66%
Conventions/Conferences	3,615	11,320	14,625	10,100	(4,525)	-30.94%
Internet	-	602	-	625	625	0.00%
Miscellaneous Admin.	2,225	712	1,200	750	(450)	-37.50%
Office Expense	5,831	5,738	5,275	5,600	325	6.16%
Postage/Courier	717	670	906	700	(206)	-22.74%
Publications & Subscriptions	663	72	1,172	120	(1,052)	-89.76%
Rent	359,012	363,104	372,104	372,104	-	0.00%
Staff Training	10,782	9,805	29,483	28,300	(1,183)	-4.01%
Telecommunications	14,665	17,461	16,213	16,720	507	3.12%
Travel/Meals	35,823	50,349	46,929	18,655	(28,274)	-60.25%
Janitorial	1,591	1,660	2,800	1,950	(850)	-30.36%
Maintenance & Repairs/Building	-	935	-	1,000	1,000	0.00%
Depreciation - Capital Assets	123,402	125,293	124,307	133,087	8,780	7.06%
<b>Total Operational</b>	<b>560,600</b>	<b>589,432</b>	<b>616,190</b>	<b>591,786</b>	<b>(24,404)</b>	<b>-3.96%</b>
<b>PROGRAM</b>						
Medical Supplies	115,623	132,254	105,500	124,000	18,500	17.54%
Replenish Bed/Linen	11,067	13,122	15,301	16,100	799	5.22%
Winter Clothing and Uniforms	34,909	44,461	37,942	85,770	47,828	126.06%
Purchase of Service	21,255	32,260	29,005	38,600	9,595	33.08%
Cross Border Payment	884	-	-	-	-	0.00%
Miscellaneous Program	931	1,295	1,200	1,300	100	8.33%
Program Supplies & Costs	19,954	16,637	16,600	18,200	1,600	9.64%
Promotion/Public Relations	1,136	4,388	5,700	5,700	-	0.00%
<b>Total Program</b>	<b>205,760</b>	<b>244,418</b>	<b>211,248</b>	<b>289,670</b>	<b>78,422</b>	<b>37.12%</b>
<b>TOTAL EXPENDITURES</b>	<b>10,347,473</b>	<b>11,066,085</b>	<b>10,944,689</b>	<b>11,603,389</b>	<b>658,700</b>	<b>6.02%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>5,305,588</b>	<b>5,801,519</b>	<b>5,951,962</b>	<b>6,233,774</b>	<b>281,812</b>	<b>4.73%</b>

**COUNTY OF HURON**  
**Emergency Medical Services**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus				(4,817)	(4,817)	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>5,305,588</b>	<b>5,801,519</b>	<b>5,951,962</b>	<b>6,228,957</b>	<b>276,995</b>	<b>4.65%</b>

**COUNTY OF HURON**

**Emergency Medical Services - Special Projects**

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	-	115,320	120,300	-	(120,300)	-100.00%
<b>Total Provincial Grants</b>	-	<b>115,320</b>	<b>120,300</b>	-	<b>(120,300)</b>	<b>-100.00%</b>
<b>OTHER REVENUE</b>						
Special Events	7,053	-	-	-	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>7,053</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>7,053</b>	<b>115,320</b>	<b>120,300</b>	<b>-</b>	<b>(120,300)</b>	<b>-100.00%</b>
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Replacement New (under \$1,000)	4,901	-	-	-	-	0.00%
<b>Total Equipment</b>	<b>4,901</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Intra County Purchases	-	23,438	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>-</b>	<b>23,438</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	-	89,660	120,300	-	(120,300)	-100.00%
Staff Training	284	-	-	-	-	0.00%
Travel/Meals	47	-	-	-	-	0.00%
<b>Total Operational</b>	<b>331</b>	<b>89,660</b>	<b>120,300</b>	<b>-</b>	<b>(120,300)</b>	<b>-100.00%</b>
<b>PROGRAM</b>						
Medical Supplies	1,821	176	-	-	-	0.00%
<b>Total Program</b>	<b>1,821</b>	<b>176</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>7,053</b>	<b>113,274</b>	<b>120,300</b>	<b>-</b>	<b>(120,300)</b>	<b>-100.00%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>-</b>	<b>(2,046)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%

**COUNTY OF HURON****Emergency Medical Services - Special Projects****Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	-	(2,046)	-	-	-	<b>0.00%</b>

**COUNTY OF HURON****Emergency Medical Services - Fleet****Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Rent/Lease	221,103	264,972	264,973	278,633	13,660	5.16%
<b>Total Other Revenue</b>	<b>221,103</b>	<b>264,972</b>	<b>264,973</b>	<b>278,633</b>	<b>13,660</b>	<b>5.16%</b>
<b>TOTAL REVENUE</b>	<b>221,103</b>	<b>264,972</b>	<b>264,973</b>	<b>278,633</b>	<b>13,660</b>	<b>5.16%</b>
<b>EXPENDITURES</b>						
<b>OPERATIONAL</b>						
Depreciation - Capital Assets	221,908	268,868	264,973	278,633	13,660	5.16%
Gain or Loss on disposal of capital assets	(806)	(1,014)	-	-	-	0.00%
<b>Total Operational</b>	<b>221,103</b>	<b>267,854</b>	<b>264,973</b>	<b>278,633</b>	<b>13,660</b>	<b>5.16%</b>
<b>TOTAL EXPENDITURES</b>	<b>221,103</b>	<b>267,854</b>	<b>264,973</b>	<b>278,633</b>	<b>13,660</b>	<b>5.16%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>-</b>	<b>2,882</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>-</b>	<b>2,882</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

**COUNTY OF HURON**  
**Emergency Management**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	-	-	1,560	1,050	(510)	-32.69%
<b>Total Other Revenue</b>	-	-	<b>1,560</b>	<b>1,050</b>	<b>(510)</b>	<b>-32.69%</b>
<b>TOTAL REVENUE</b>	-	-	<b>1,560</b>	<b>1,050</b>	<b>(510)</b>	<b>-32.69%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	35,825	2,881	-	-	-	0.00%
Salaries - Part Time	-	-	37,750	37,750	-	0.00%
<b>Total Salaries</b>	<b>35,825</b>	<b>2,881</b>	<b>37,750</b>	<b>37,750</b>	-	<b>0.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	1,998	259	4,336	4,336	-	0.00%
Extended Benefits	2,310	11	67	731	664	997.64%
OMERS	2,019	296	-	-	-	0.00%
<b>Total Benefits</b>	<b>6,326</b>	<b>566</b>	<b>4,403</b>	<b>5,067</b>	<b>664</b>	<b>15.09%</b>
<b>Total Salaries and Benefits</b>	<b>42,152</b>	<b>3,448</b>	<b>42,152</b>	<b>42,817</b>	<b>664</b>	<b>1.58%</b>
<b>OPERATIONAL</b>						
Advertising	-	122	-	-	-	0.00%
Associations/Memberships	525	630	550	550	-	0.00%
Conventions/Conferences	1,206	180	1,100	1,600	500	45.45%
Office Expense	-	-	-	575	575	0.00%
Staff Training	-	593	600	600	-	0.00%
Telecommunications	1,203	1,083	1,680	1,260	(420)	-25.00%
Travel/Meals	307	2,711	1,404	1,763	358	25.51%
<b>Total Operational</b>	<b>3,241</b>	<b>5,320</b>	<b>5,334</b>	<b>6,348</b>	<b>1,013</b>	<b>19.00%</b>
<b>PROGRAM</b>						
Promotion/Public Relations	102	-	500	500	-	0.00%
<b>Total Program</b>	<b>102</b>	-	<b>500</b>	<b>500</b>	-	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>45,494</b>	<b>8,767</b>	<b>47,987</b>	<b>49,664</b>	<b>1,678</b>	<b>3.50%</b>

**COUNTY OF HURON**  
**Emergency Management**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>45,494</b>	<b>8,767</b>	<b>46,427</b>	<b>48,614</b>	<b>2,188</b>	<b>4.71%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>45,494</b>	<b>8,767</b>	<b>46,427</b>	<b>48,614</b>	<b>2,188</b>	<b>4.71%</b>

**COUNTY OF HURON**  
**Community Notification**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>EXPENDITURES</b>						
<b>PURCHASED SERVICE</b>						
Intra County Purchases	17,203	-	2,000	2,000	-	0.00%
Maintenance Contracts	1,924	-	16,691	12,500	(4,191)	-25.11%
<b>Total Purchased Service</b>	<b>19,127</b>	<b>-</b>	<b>18,691</b>	<b>14,500</b>	<b>(4,191)</b>	<b>-22.42%</b>
<b>OPERATIONAL</b>						
Internet	100	-	100	100	-	0.00%
Telecommunications	17,206	17,625	17,157	17,650	493	2.87%
Travel/Meals	36	-	1,100	-	(1,100)	-100.00%
Depreciation - Capital Assets	6,384	5,169	5,169	5,169	0	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>23,726</b>	<b>22,794</b>	<b>23,526</b>	<b>22,919</b>	<b>(607)</b>	<b>-2.58%</b>
<b>PROGRAM</b>						
Promotion/Public Relations	-	-	500	500	-	0.00%
<b>Total Program</b>	<b>-</b>	<b>-</b>	<b>500</b>	<b>500</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>42,853</b>	<b>22,794</b>	<b>42,717</b>	<b>37,919</b>	<b>(4,798)</b>	<b>-11.23%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>42,853</b>	<b>22,794</b>	<b>42,717</b>	<b>37,919</b>	<b>(4,798)</b>	<b>-11.23%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>42,853</b>	<b>22,794</b>	<b>42,717</b>	<b>37,919</b>	<b>(4,798)</b>	<b>-11.23%</b>

COUNTY OF HURON

911

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Third Party Recoveries	489	441	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>489</b>	<b>441</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>489</b>	<b>441</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	97,482	99,024	51,269	52,289	1,019	1.99%
<b>Total Salaries</b>	<b>97,482</b>	<b>99,024</b>	<b>51,269</b>	<b>52,289</b>	<b>1,019</b>	<b>1.99%</b>
<b>BENEFITS</b>						
Statutory Benefits	8,601	8,803	5,935	6,062	127	2.14%
Extended Benefits	10,578	11,579	5,521	5,672	152	2.75%
OMERS	8,955	8,957	4,614	4,706	92	1.99%
<b>Total Benefits</b>	<b>28,134</b>	<b>29,340</b>	<b>16,070</b>	<b>16,440</b>	<b>371</b>	<b>2.31%</b>
<b>Total Salaries and Benefits</b>	<b>125,617</b>	<b>128,364</b>	<b>67,339</b>	<b>68,729</b>	<b>1,390</b>	<b>2.06%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	50,280	45,802	42,092	58,310	16,218	38.53%
<b>Total Equipment</b>	<b>50,280</b>	<b>45,802</b>	<b>42,092</b>	<b>58,310</b>	<b>16,218</b>	<b>38.53%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	23,788	24,408	23,071	25,208	2,137	9.26%
<b>Total Purchased Service</b>	<b>23,788</b>	<b>24,408</b>	<b>23,071</b>	<b>25,208</b>	<b>2,137</b>	<b>9.26%</b>
<b>OPERATIONAL</b>						
Associations/Memberships	261	348	330	330	-	0.00%
Conventions/Conferences	250	705	1,400	825	(575)	-41.07%
Office Expense	110	-	-	-	-	0.00%
Postage/Courier	1,115	706	-	715	715	0.00%
Publications & Subscriptions	-	-	110	55	(55)	-50.00%
Rent	-	-	-	-	-	0.00%
Staff Training	1,007	-	1,600	1,600	-	0.00%

**COUNTY OF HURON**

**911**

**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Telecommunications	1,244	1,230	1,680	900	(780)	-46.43%
Travel/Meals	396	273	1,009	1,010	2	0.17%
<b>Total Operational</b>	<b>4,383</b>	<b>3,262</b>	<b>6,129</b>	<b>5,435</b>	<b>(693)</b>	<b>-11.31%</b>
<b>TOTAL EXPENDITURES</b>	<b>204,069</b>	<b>201,836</b>	<b>138,631</b>	<b>157,682</b>	<b>19,051</b>	<b>13.74%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>203,580</b>	<b>201,395</b>	<b>138,631</b>	<b>157,682</b>	<b>19,051</b>	<b>13.74%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>203,580</b>	<b>201,395</b>	<b>138,631</b>	<b>157,682</b>	<b>19,051</b>	<b>13.74%</b>

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**COUNTY OF HURON  
2016 DRAFT BUDGET**

**LIBRARY SERVICES**

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# Huron County Library Budget 2016

## Vision Statement

Huron County Library offers residents access to a robust network of inviting and accessible facilities, engaging online spaces, knowledgeable and welcoming staff, comprehensive collections, progressive, user friendly technology and innovative programming. The library is well funded because it is widely recognized for its partnership approach to library service and its important contribution to cultural vitality.

## Mission Statement

Huron County Library builds strong communities by serving as an inclusive community hub and ensuring universal access to information and ideas for cultural, economic, educational and recreational development.

## Huron County Library

In 2012, the Huron County Library Board developed and approved a new strategic plan including new vision, mission and value statements and strategic priorities for the library system to follow over the next five years. The strategic priorities outlined in the new strategic plan are:

- Cultivating the library's cultural presence and community partnerships;
- Extending the reach of the library through promotion and outreach;
- Aligning services with community needs;
- Strengthening technology services;
- Building the case for stable, sustainable funding.

In order to realize these goals, specific actions have been identified by the Huron County Library over the next five years and are reflected in the directions set out in its 2016 budget.

Huron County Library, both now and in the future, provides library services to all residents of Huron County in the following manner:

- Service points at 12 library branches - Bayfield, Blyth, Brussels, Clinton, Exeter, Goderich, Hensall, Howick, Kirkton, Seaforth, Wingham, Zurich;

- 428 weekly hours of operation (15 to 61 hours by public library relative to community size and use of the library);
- Over 275,000 books and other items, computer software, ebooks and audiobooks;
- 12 full-time and 50 part-time staff, plus volunteers;
- Providing a safe and free community place for all ages to meet and socialize;
- Access to quality electronic services – free public access to computers and wireless networks as well as electronic resources downloadable from within the library or from home;
- Providing a variety of programs to support enjoyment of reading and lifelong learning.

Huron County Library's Strategic Plan places increased attention and focus on providing library services through outreach in our communities and through partnerships with other local organizations.

The 12 library branches share administrative resources which allows for an efficient use of the resources outlined below.

- Centralized administration, ordering, processing, cataloguing new materials;
- Shared professional and program staff;
- Distribution and shared rotation of library materials;
- Van delivery to library branches four times per week;
- Integrated library information system with online access for patrons;
- Interlibrary loan.

Every year, the Library engages in a week long annual survey as mandated by the Ministry of Tourism, Culture and Sport. Between our annual stats and data gleaned during the survey week in 2014 the residents of Huron County:

- had 16,951 active library memberships;
- attended 1,464 library programs (with a total attendance of 15,464);
- asked 6,450\* reference questions; plus 1,050\* electronic reference questions; plus 5,100\* reader's advisory; plus 3,500\* technology questions (taking an average of 4.62 minutes to answer);
- Staff provided services, equipment, materials for accessible purposes (for patrons with physical or print challenges) 19,700\* times;
- used 44,700\* magazines and other materials in the library;
- visited their libraries 166,200\* in person;
- used library computer workstations 28,150\* times (mainly for Internet access);
- used wireless 9,650\* times to connect to the Internet using their own laptops;
- visited our website 148,466 times;
- downloaded 35,514 audio, music, film and e-books;
- and took 332,184 books and other materials home from the library.

\*annual statistics projected from results of the Annual Survey Week (November 2014).

Other interesting statistics from 2014:

- Volunteers donated 1,452 hours of their time at the library;
- 1,188 children attended 130 Summer Reading Programs;
- Electronic databases were accessed 99,208 times.
- Patrons received 3,617 items through interlibrary loan; 3,677 items were loaned to other libraries.
- 67,557 holds were placed on library materials by staff or by patrons on-line.

Preliminary data from 2015 indicates that there are no statistically significant changes in usage patterns from 2014.

## **Background to the 2016 Budget**

The Library continues to use a zero-based budget where each budget line is built on the expected needs for the coming year.

The following sections are used in the Library's Budget:

- Administration – for overall administrative expenses and the operation of the Library Administrative office, which handles the selection, ordering, cataloguing, processing, and exchanging of library materials to the branches, interlibrary loan, electronic services, payroll, accounts, supplies, supervision, and other administrative functions;
- Branch Services – includes wages and benefits for the staff working at the twelve library branches, books and materials, rent to the host municipalities, and furniture and equipment under \$1,000 per unit for library branches;
- Special Projects – continuing to draw down grants received from the Province of Ontario for family literacy and lifelong learning;
- Summer Reading Program – encourages literacy skills in elementary school-age children. Students are hired to develop and deliver weekly programs at all branch libraries during the summer. Usually successful in obtaining student grants for this program.
- Community Access Program (CAP) – though federal funding was cut in 2012, some funding continues to be available through the Province for hiring youth internship positions.

## **2016 Budget**

This budget again aligns with changes to the provision of library service in Huron County as set out in the new Strategic Plan. Resources raised in 2015 in relation to a renovation project in Clinton are being brought forward to 2016.

Continued improvements to the Library's website and on-line catalogue will be made in 2016 with costs covered under 'Maintenance Contracts'. The new platform proposes to have more intuitive user interface and result in improved access to library resources thus satisfying our goal from the Strategic Plan to strengthen our technology services.

Other initiatives include the continued investment in significant numbers of e-resources to provide online access to more e-books, music, movies, television shows and comic books online. 2016 will see the ongoing replacement of hardware at the libraries.

Library 'Maintenance Grants' to partner municipalities have been increased in the 2016 budget for the recently renovated Brussels, Bayfield and Zurich Libraries.

## Revenue

Most of the funding for the Library comes from the Corporation of the County of Huron. The Province provides a fixed operating and pay equity grant. In 2012, it was announced that funding would no longer be available through Industry Canada's Community Access Program (CAP) through some funding continues to be available for youth internship positions through the Province.

It is anticipated that the Library will access revenue through Service Ontario and Young Canada Works in Heritage Institutions in 2016. This budget will also continue to utilize provincial one-time literacy funding received in 2006 and 2007 as well as branch fundraising to off-set specific capital and operating expenditures.

## Expenditures

### Staffing

Core Library staff and non-project based students participate in the County of Huron's non-union employee group, of which the wage rates and cost of living increases are established by the County of Huron. A 2% increase has been included in the budget numbers for wage increase in 2016.

### Library Core Staff Component

	<b>2015 FTE</b>	<b>2016 FTE</b>
Administrative office	8.8	8.8
5 Branch Managers	5.0	5.0
24 Branch Assistants, 1 Circulation Clerk, 10 student pages (approx.)	15.4	15.9
<b>TOTAL</b>	<b>29.2</b>	<b>29.7</b>

An increase in part-time staffing hours is being proposed in the 2016 budget in order to cover the costs of additional hours of operation at the Brussels, Bayfield and Zurich Libraries.

In 2016, grant funding will continue to provide support for special projects such as the internet training and summer programming with contract workers, usually students.

### **One-Time Literacy Funding**

In 2006, a one-time grant of \$147,000 was received from the Province of Ontario. While it had no restrictions attached to it, the focus of the grant was for “family literacy and life-long learning.” From 2007 - 2015, this funding supported the following initiatives:

- Display cases for each branch which can be used for museum outreach exhibits and other displays;
- Family literacy kits, and Baby Book Bundles for newborns and their families, including summer students to compile them;
- Child-friendly furniture, equipment, and computers at several branches;
- Author visits and cultural activities, in partnership with organizations such as The Fabric of Stories, EPIC Youth Cultural Events, Celebration of First Nations, and Doors Open Huron;
- Promotional items;
- Expanded staff programming at every branch.

In 2016, the Library will continue to engage in literacy based projects in Huron County with these funds. Huron County Library also plans to play a significant role in a digitization project along with the Huron County Museum and Archives in 2016 and will offset the costs of the project by using this funding. Costs for one contract position (Cultural Services – Special Projects Coordinator) associated with this project May – December have been included in the budget.

	2015 FTE	2016 FTE
Cultural Services - Special Projects Coordinator / Digitization	0	.7

100% of the costs associated with this contract position will be covered by the one-time funding.

### **Capital Expenditures**

Computers and equipment with a value of over \$1,000 as well as library books are contained in the Library’s capital budget. Through ongoing replacement requirements, computers and receipt printers will be purchased this year in addition to the library branch renovation projects. The budget for books and related materials will be maintained at 2015 levels.

The cost for books and materials is directly linked to the value of the Canadian dollar compared to the U.S. dollar. If the Canadian dollar continues to weaken, our purchasing power will provide fewer materials within the same budget framework.

## **Summary**

The goals and strategies of the Huron County Library's Strategic Plan will again roll out in 2016. Key priorities will be improving access to services (through facilities and the collection) as well as increasing the profile of the Library and building the capacity to provide outreach in our rural communities. One-time funding will be accessed in 2016 to cover the costs of digitization of local history materials. Maintenance grants to partner municipalities are seeing a modest increase as a result of recent renovation projects at the Bayfield, Brussels and Zurich Libraries.

Meighan Wark, BA MLIS  
County Librarian and Director of Cultural Services

**County of Huron**  
**LIBRARY SERVICES**  
**Total Capital Requirements**  
**For the year ending December 31, 2016**

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
IT Replacement Costs					\$ 22,000		
Book Budget					\$ 280,000		
Branch Services Desk					\$ 1,200		
Clinton Bookshelves					\$ 2,000		
Hensall Bookdrop					\$ 2,000		
Wingham Storage Cupboards					\$ 4,000		
Wooden Chairs Exeter					\$ 2,000		
Electronic Resources					\$ 63,000		
Zurich Friends Capital Purchase					\$ 1,500	1500	Donation
Clinton Capital Project					\$ 55,000		Budget Carryover
Digitization Scanner					\$ 5,000		
<b>TOTAL CAPITAL FUNDING REQUEST</b>					<b>437,700</b>	<b>1,500</b>	
<b>LESS: DEPRECIATION</b>					(436,386)		
<b>NET CAPITAL FUNDING REQUIREMENTS</b>					<b>1,314</b>		

**COUNTY OF HURON**  
**LIBRARY SERVICES**  
Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	146,390	146,390	146,390	146,390	-	0.00%
Provincial Project Grants	20,272	64,283	53,181	74,869	21,688	40.78%
<b>Total Provincial Grants</b>	<b>166,662</b>	<b>210,673</b>	<b>199,571</b>	<b>221,259</b>	<b>21,688</b>	<b>10.87%</b>
<b>FEDERAL GRANTS</b>						
Federal Project Grants	5,685	1,584	4,400	4,400	-	0.00%
<b>Total Federal Grants</b>	<b>5,685</b>	<b>1,584</b>	<b>4,400</b>	<b>4,400</b>	<b>-</b>	<b>0.00%</b>
<b>MUNICIPAL GRANTS &amp; FEES</b>						
Services to Municipalities	9,064	5,656	9,064	9,064	-	0.00%
<b>Total Municipal Grants &amp; Fees</b>	<b>9,064</b>	<b>5,656</b>	<b>9,064</b>	<b>9,064</b>	<b>-</b>	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Donations	14,702	11,396	10,000	11,500	1,500	15.00%
Fees/Licenses	5,217	5,567	5,000	5,000	-	0.00%
Fines	25,358	21,976	30,000	25,000	(5,000)	-16.67%
Memberships	(375)	-	-	-	-	0.00%
Programs	20,776	14,768	19,570	39,867	20,297	103.71%
Intra County Recoveries	-	600	2,000	3,000	1,000	50.00%
Third Party Recoveries	8,908	4,373	8,800	9,000	200	2.27%
<b>Total Other Revenue</b>	<b>74,586</b>	<b>58,680</b>	<b>75,370</b>	<b>93,367</b>	<b>17,997</b>	<b>23.88%</b>
<b>TOTAL REVENUE</b>	<b>255,997</b>	<b>276,594</b>	<b>288,405</b>	<b>328,090</b>	<b>39,685</b>	<b>13.76%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	821,139	828,114	854,437	855,978	1,541	0.18%
Salaries - Part Time	854,914	856,817	875,205	951,613	76,408	8.73%

**COUNTY OF HURON**  
**LIBRARY SERVICES**  
Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>Total Salaries</b>	<b>1,675,490</b>	<b>1,684,930</b>	<b>1,729,642</b>	<b>1,807,591</b>	<b>77,949</b>	<b>4.51%</b>
<b>BENEFITS</b>						
Statutory Benefits	135,227	137,108	140,803	146,893	6,090	4.33%
Extended Benefits	77,601	75,128	88,365	99,467	11,102	12.56%
OMERS	135,219	121,724	132,667	156,446	23,779	17.92%
<b>Total Benefits</b>	<b>348,047</b>	<b>333,960</b>	<b>361,835</b>	<b>402,806</b>	<b>40,971</b>	<b>11.32%</b>
<b>Total Salaries and Benefits</b>	<b>2,023,537</b>	<b>2,018,890</b>	<b>2,091,477</b>	<b>2,210,397</b>	<b>118,920</b>	<b>5.69%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	-	214	2,300	2,300	-	0.00%
Equipment Repairs & Maint.	957	2,308	2,700	2,700	-	0.00%
Equipment Replacement New (under \$1,000)	21,070	2,320	3,200	6,000	2,800	87.50%
Vehicle Lease & Operation	13,986	11,293	12,640	12,640	-	0.00%
Small Tools/Equipment	7,649	-	15,000	15,000	-	0.00%
Software	-	14,037	13,100	15,000	1,900	14.50%
<b>Total Equipment</b>	<b>43,663</b>	<b>30,172</b>	<b>48,940</b>	<b>53,640</b>	<b>4,700</b>	<b>9.60%</b>
<b>PURCHASED SERVICE</b>						
Audit	2,304	2,544	2,544	2,544	-	0.00%
Insurance	9,921	10,147	10,218	10,218	-	0.00%
Occupational Accident Insurance	1,436	1,784	2,000	2,000	-	0.00%
Intra County Purchases	7,400	7,400	7,400	7,400	-	0.00%
Legal Fees	-	-	200	200	-	0.00%
Maintenance Contracts	36,705	40,655	38,836	38,836	-	0.00%
Printing (External)	2,760	2,551	3,650	7,670	4,020	110.14%
Security	2,564	3,077	2,700	2,700	-	0.00%
<b>Total Purchased Service</b>	<b>63,090</b>	<b>68,157</b>	<b>67,548</b>	<b>71,568</b>	<b>4,020</b>	<b>5.95%</b>
<b>OPERATIONAL</b>						
Advertising	4,855	2,030	2,215	2,215	-	0.00%
Associations/Memberships	1,750	978	2,045	2,045	-	0.00%
Conventions/Conferences	7,429	7,721	8,000	8,000	-	0.00%

**COUNTY OF HURON**  
**LIBRARY SERVICES**  
Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Internet	5,675	5,617	13,560	13,560	-	0.00%
Office Expense	31,707	23,460	30,400	35,400	5,000	16.45%
Postage/Courier	703	638	750	1,250	500	66.67%
Rent	75,060	75,060	75,060	75,060	-	0.00%
Staff Training	7,004	7,122	8,000	11,000	3,000	37.50%
Telecommunications	9,790	10,149	12,700	12,700	-	0.00%
Travel/Meals	32,417	28,126	33,200	35,500	2,300	6.93%
Depreciation - Capital Assets	420,832	438,963	436,386	436,386	0	0.00%
<b>Total Operational</b>	<b>597,222</b>	<b>599,864</b>	<b>622,316</b>	<b>634,716</b>	<b>12,400</b>	<b>1.99%</b>
<b>PROGRAM</b>						
Newspapers & Magazines	34,635	31,092	35,000	35,000	-	0.00%
Branch Maintenance Grants	145,000	145,000	145,000	151,000	6,000	4.14%
Electronic Resources	34,033	61,774	63,000	-	(63,000)	-100.00%
Winter Clothing and Uniforms	-	242	200	200	-	0.00%
Program Supplies & Costs	4,793	4,411	4,000	8,000	4,000	100.00%
<b>Total Program</b>	<b>218,461</b>	<b>242,518</b>	<b>247,200</b>	<b>194,200</b>	<b>(53,000)</b>	<b>-21.44%</b>
<b>TOTAL EXPENDITURES</b>	<b>2,945,974</b>	<b>2,959,601</b>	<b>3,077,481</b>	<b>3,164,521</b>	<b>87,040</b>	<b>2.83%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>2,689,977</b>	<b>2,683,008</b>	<b>2,789,076</b>	<b>2,836,431</b>	<b>47,355</b>	<b>1.70%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	-	-	(436,386)	(436,386)	(0)	0.00%
Add Capital Asset Expenditures	-	-	498,400	437,700	(60,700)	-12.18%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(112,014)	(75,000)	37,014	-33.04%
<b>TOTAL COUNTY LEVY</b>	<b>2,689,977</b>	<b>2,683,008</b>	<b>2,739,076</b>	<b>2,762,745</b>	<b>23,669</b>	<b>0.86%</b>

**COUNTY OF HURON**  
**LIBRARY - ADMINISTRATION**  
Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	146,390	146,390	146,390	146,390	-	0.00%
Provincial Project Grants	-	46,735	25,000	25,000	-	0.00%
<b>Total Provincial Grants</b>	<b>146,390</b>	<b>193,125</b>	<b>171,390</b>	<b>171,390</b>	<b>-</b>	<b>0.00%</b>
<b>MUNICIPAL GRANTS &amp; FEES</b>						
Services to Municipalities	9,064	5,656	9,064	9,064	-	0.00%
<b>Total Municipal Grants &amp; Fees</b>	<b>9,064</b>	<b>5,656</b>	<b>9,064</b>	<b>9,064</b>	<b>-</b>	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Fines	25,358	21,976	30,000	25,000	(5,000)	-16.67%
Memberships	(375)	-	-	-	-	0.00%
Intra County Recoveries	-	600	-	2,000	2,000	0.00%
Third Party Recoveries	6,769	4,373	6,800	3,000	(3,800)	-55.88%
<b>Total Other Revenue</b>	<b>31,751</b>	<b>26,949</b>	<b>36,800</b>	<b>30,000</b>	<b>(6,800)</b>	<b>-18.48%</b>
<b>TOTAL REVENUE</b>	<b>187,205</b>	<b>225,731</b>	<b>217,254</b>	<b>210,454</b>	<b>(6,800)</b>	<b>-3.13%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	467,049	476,236	486,649	430,372	(56,277)	-11.56%
Salaries - Part Time	42,988	42,605	42,671	43,552	881	2.06%
Salaries - Time Off in Lieu Owing	(563)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>509,473</b>	<b>518,841</b>	<b>529,320</b>	<b>473,924</b>	<b>(55,396)</b>	<b>-10.47%</b>
<b>BENEFITS</b>						
Statutory Benefits	36,687	39,095	39,785	36,063	(3,722)	-9.36%
Extended Benefits	45,171	44,508	54,186	49,644	(4,542)	-8.38%
OMERS	51,348	51,863	50,985	47,044	(3,941)	-7.73%
<b>Total Benefits</b>	<b>133,206</b>	<b>135,466</b>	<b>144,956</b>	<b>132,751</b>	<b>(12,205)</b>	<b>-8.42%</b>
<b>Total Salaries and Benefits</b>	<b>642,680</b>	<b>654,307</b>	<b>674,276</b>	<b>606,675</b>	<b>(67,601)</b>	<b>-10.03%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	-	214	2,300	2,300	-	0.00%
Equipment Repairs & Maint.	-	353	200	200	-	0.00%

**COUNTY OF HURON**  
**LIBRARY - ADMINISTRATION**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Equipment Replacement New (under \$1,000)	2,523	-	1,200	4,000	2,800	233.33%
Vehicle Lease & Operation	13,986	11,293	12,640	12,640	-	0.00%
<b>Total Equipment</b>	<b>16,509</b>	<b>11,860</b>	<b>16,340</b>	<b>19,140</b>	<b>2,800</b>	<b>17.14%</b>
<b>PURCHASED SERVICE</b>						
Audit	2,304	2,544	2,544	2,544	-	0.00%
Insurance	9,921	10,147	10,218	10,218	-	0.00%
Occupational Accident Insurance	1,436	1,784	2,000	2,000	-	0.00%
Intra County Purchases	7,400	7,400	7,400	7,400	-	0.00%
Legal Fees	-	-	200	200	-	0.00%
Maintenance Contracts	36,705	40,655	38,836	38,836	-	0.00%
Printing (External)	2,760	2,551	3,650	7,670	4,020	110.14%
<b>Total Purchased Service</b>	<b>60,526</b>	<b>65,080</b>	<b>64,848</b>	<b>68,868</b>	<b>4,020</b>	<b>6.20%</b>
<b>OPERATIONAL</b>						
Advertising	4,855	1,828	2,215	2,215	-	0.00%
Associations/Memberships	1,750	978	2,045	2,045	-	0.00%
Conventions/Conferences	7,429	7,721	8,000	8,000	-	0.00%
Office Expense	25,780	22,906	27,000	27,000	-	0.00%
Postage/Courier	703	638	750	750	-	0.00%
Publications & Subscriptions	-	-	-	1,600	1,600	0.00%
Rent	75,060	75,060	75,060	75,060	-	0.00%
Staff Training	7,004	7,122	8,000	11,000	3,000	37.50%
Telecommunications	9,750	10,149	12,700	12,700	-	0.00%
Travel/Meals	28,879	24,990	27,000	27,000	-	0.00%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>161,209</b>	<b>151,393</b>	<b>162,770</b>	<b>167,370</b>	<b>4,600</b>	<b>2.83%</b>
<b>PROGRAM</b>						
Branch Maintenance Grants	145,000	145,000	145,000	151,000	6,000	4.14%
Winter Clothing and Uniforms	-	242	200	200	-	0.00%
<b>Total Program</b>	<b>145,000</b>	<b>145,241</b>	<b>145,200</b>	<b>151,200</b>	<b>6,000</b>	<b>4.13%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,025,923</b>	<b>1,027,881</b>	<b>1,063,434</b>	<b>1,013,253</b>	<b>(50,181)</b>	<b>-4.72%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>838,718</b>	<b>802,150</b>	<b>846,180</b>	<b>802,799</b>	<b>(43,381)</b>	<b>-5.13%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%

**COUNTY OF HURON**  
**LIBRARY - ADMINISTRATION**  
 Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>838,718</b>	<b>802,150</b>	<b>846,180</b>	<b>802,799</b>	<b>(43,381)</b>	<b>-5.13%</b>

**COUNTY OF HURON**  
**LIBRARY - ONE TIME FUNDING**  
Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	20,272	17,548	28,181	45,469	17,288	61.35%
<b>Total Provincial Grants</b>	<b>20,272</b>	<b>17,548</b>	<b>28,181</b>	<b>45,469</b>	<b>17,288</b>	<b>61.35%</b>
<b>TOTAL REVENUE</b>	<b>20,272</b>	<b>17,548</b>	<b>28,181</b>	<b>45,469</b>	<b>17,288</b>	<b>61.35%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Part Time	8,933	16,132	18,565	19,477	912	4.91%
<b>Total Salaries</b>	<b>8,933</b>	<b>16,132</b>	<b>18,565</b>	<b>19,477</b>	<b>912</b>	<b>4.91%</b>
<b>BENEFITS</b>						
Statutory Benefits	792	1,416	1,651	1,697	46	2.79%
<b>Total Benefits</b>	<b>792</b>	<b>1,416</b>	<b>1,651</b>	<b>1,697</b>	<b>46</b>	<b>2.79%</b>
<b>Total Salaries and Benefits</b>	<b>9,724</b>	<b>17,548</b>	<b>20,216</b>	<b>21,174</b>	<b>958</b>	<b>4.74%</b>
<b>OPERATIONAL</b>						
Office Expense	5,258	-	3,000	7,600	4,600	153.33%
Postage/Courier	-	-	-	500	500	0.00%
Travel/Meals	-	-	-	1,500	1,500	0.00%
<b>Total Operational</b>	<b>5,258</b>	<b>-</b>	<b>3,000</b>	<b>9,600</b>	<b>6,600</b>	<b>220.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>14,982</b>	<b>17,548</b>	<b>23,216</b>	<b>30,774</b>	<b>7,558</b>	<b>32.56%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>(5,290)</b>	<b>-</b>	<b>(4,965)</b>	<b>(14,695)</b>	<b>(9,730)</b>	<b>195.97%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>(5,290)</b>	<b>-</b>	<b>(4,965)</b>	<b>(14,695)</b>	<b>(9,730)</b>	<b>195.97%</b>

**COUNTY OF HURON**  
**LIBRARY - BRANCHES**  
Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	-	-	-	4,400	4,400	0.00%
<b>Total Provincial Grants</b>	-	-	-	<b>4,400</b>	<b>4,400</b>	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Donations	5,095	11,396	10,000	11,500	1,500	15.00%
Intra County Recoveries	-	-	2,000	1,000	(1,000)	-50.00%
Third Party Recoveries	2,140	-	2,000	6,000	4,000	200.00%
Prior Year Surplus	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>7,235</b>	<b>11,396</b>	<b>14,000</b>	<b>18,500</b>	<b>4,500</b>	<b>32.14%</b>
<b>TOTAL REVENUE</b>	<b>7,235</b>	<b>11,396</b>	<b>14,000</b>	<b>22,900</b>	<b>8,900</b>	<b>63.57%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	354,090	351,878	367,788	425,606	57,818	15.72%
Salaries - Part Time	772,305	777,825	781,976	837,905	55,929	7.15%
<b>Total Salaries</b>	<b>1,126,395</b>	<b>1,129,703</b>	<b>1,149,764</b>	<b>1,263,511</b>	<b>113,747</b>	<b>9.89%</b>
<b>BENEFITS</b>						
Statutory Benefits	95,692	94,977	97,271	105,427	8,156	8.38%
Extended Benefits	32,430	30,620	34,179	49,823	15,644	45.77%
OMERS	83,871	69,861	81,682	109,402	27,720	33.94%
<b>Total Benefits</b>	<b>211,993</b>	<b>195,458</b>	<b>213,132</b>	<b>264,652</b>	<b>51,520</b>	<b>24.17%</b>
<b>Total Salaries and Benefits</b>	<b>1,338,388</b>	<b>1,325,161</b>	<b>1,362,896</b>	<b>1,528,163</b>	<b>165,267</b>	<b>12.13%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	957	1,955	2,500	2,500	-	0.00%
Equipment Replacement New (under \$1,000)	18,547	2,320	2,000	2,000	-	0.00%
Vehicle Lease & Operation	-	-	-	-	-	0.00%
Small Tools/Equipment	7,649	-	15,000	15,000	-	0.00%
Software	-	14,037	13,100	15,000	1,900	14.50%
<b>Total Equipment</b>	<b>27,154</b>	<b>18,312</b>	<b>32,600</b>	<b>34,500</b>	<b>1,900</b>	<b>5.83%</b>
<b>PURCHASED SERVICE</b>						

**COUNTY OF HURON**  
**LIBRARY - BRANCHES**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/Decrease - \$	Increase/Decrease - %
Security	2,564	3,077	2,700	2,700	-	0.00%
<b>Total Purchased Service</b>	<b>2,564</b>	<b>3,077</b>	<b>2,700</b>	<b>2,700</b>	<b>-</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						
Internet	5,675	5,617	13,560	13,560	-	0.00%
Office Expense	2	73	-	400	400	0.00%
Telecommunications	41	-	-	-	-	0.00%
Depreciation - Capital Assets	420,832	438,963	436,386	436,386	0	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>426,550</b>	<b>444,653</b>	<b>449,946</b>	<b>450,346</b>	<b>400</b>	<b>0.09%</b>
<b>PROGRAM</b>						
Newspapers & Magazines	34,635	31,092	35,000	35,000	-	0.00%
Electronic Resources	34,033	61,774	63,000	-	(63,000)	-100.00%
Program Supplies & Costs	4,793	4,411	4,000	8,000	4,000	100.00%
<b>Total Program</b>	<b>73,462</b>	<b>97,277</b>	<b>102,000</b>	<b>43,000</b>	<b>(59,000)</b>	<b>-57.84%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,868,117</b>	<b>1,888,480</b>	<b>1,950,142</b>	<b>2,058,709</b>	<b>108,567</b>	<b>5.57%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>1,860,882</b>	<b>1,877,083</b>	<b>1,936,142</b>	<b>2,035,809</b>	<b>99,667</b>	<b>5.15%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>1,860,882</b>	<b>1,877,083</b>	<b>1,936,142</b>	<b>2,035,809</b>	<b>99,667</b>	<b>5.15%</b>

**COUNTY OF HURON**  
**LIBRARY - SUMMER READING**  
Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>FEDERAL GRANTS</b>						
Federal Project Grants	5,685	1,584	4,400	4,400	-	0.00%
<b>Total Federal Grants</b>	<b>5,685</b>	<b>1,584</b>	<b>4,400</b>	<b>4,400</b>	<b>-</b>	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Admissions	-	-	-	-	-	0.00%
Donations	9,606	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>9,606</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>15,291</b>	<b>1,584</b>	<b>4,400</b>	<b>4,400</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Part Time	11,979	7,060	13,335	13,364	29	0.22%
<b>Total Salaries</b>	<b>11,979</b>	<b>7,060</b>	<b>13,335</b>	<b>13,364</b>	<b>29</b>	<b>0.22%</b>
<b>BENEFITS</b>						
Statutory Benefits	1,030	619	1,184	1,142	(42)	-3.55%
<b>Total Benefits</b>	<b>1,030</b>	<b>619</b>	<b>1,184</b>	<b>1,142</b>	<b>(42)</b>	<b>-3.55%</b>
<b>Total Salaries and Benefits</b>	<b>13,009</b>	<b>7,679</b>	<b>14,519</b>	<b>14,506</b>	<b>(13)</b>	<b>-0.09%</b>
<b>OPERATIONAL</b>						
Office Expense	667	481	400	400	-	0.00%
Travel/Meals	1,615	2,375	1,200	2,000	800	66.67%
<b>Total Operational</b>	<b>2,282</b>	<b>2,856</b>	<b>1,600</b>	<b>2,400</b>	<b>800</b>	<b>50.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>15,291</b>	<b>10,535</b>	<b>16,119</b>	<b>16,906</b>	<b>787</b>	<b>4.88%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>-</b>	<b>8,951</b>	<b>11,719</b>	<b>12,506</b>	<b>787</b>	<b>6.72%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%

**COUNTY OF HURON**  
**LIBRARY - SUMMER READING**  
 Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>TOTAL COUNTY LEVY</b>	-	8,951	11,719	12,506	787	6.72%

**COUNTY OF HURON**  
**LIBRARY - CAP**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Fees/Licenses	5,217	5,567	5,000	5,000	-	0.00%
Programs	20,776	14,768	19,570	39,867	20,297	103.71%
<b>Total Other Revenue</b>	<b>25,993</b>	<b>20,335</b>	<b>24,570</b>	<b>44,867</b>	<b>20,297</b>	<b>82.61%</b>
<b>TOTAL REVENUE</b>	<b>25,993</b>	<b>20,335</b>	<b>24,570</b>	<b>44,867</b>	<b>20,297</b>	<b>82.61%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	18,710	13,195	18,658	37,315	18,657	99.99%
<b>Total Salaries</b>	<b>18,710</b>	<b>13,195</b>	<b>18,658</b>	<b>37,315</b>	<b>18,657</b>	<b>99.99%</b>
<b>BENEFITS</b>						
Statutory Benefits	1,027	1,000	912	2,564	1,652	181.14%
OMERS	-	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>1,027</b>	<b>1,000</b>	<b>912</b>	<b>2,564</b>	<b>1,652</b>	<b>181.14%</b>
<b>Total Salaries and Benefits</b>	<b>19,737</b>	<b>14,195</b>	<b>19,570</b>	<b>39,879</b>	<b>20,309</b>	<b>103.78%</b>
<b>OPERATIONAL</b>						
Advertising	-	202	-	-	-	0.00%
Travel/Meals	1,923	761	5,000	5,000	-	0.00%
<b>Total Operational</b>	<b>1,923</b>	<b>963</b>	<b>5,000</b>	<b>5,000</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>21,660</b>	<b>15,158</b>	<b>24,570</b>	<b>44,879</b>	<b>20,309</b>	<b>82.66%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>(4,333)</b>	<b>(5,177)</b>	<b>-</b>	<b>12</b>	<b>12</b>	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>(4,333)</b>	<b>(5,177)</b>	<b>-</b>	<b>12</b>	<b>12</b>	<b>0.00%</b>

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**COUNTY OF HURON  
2016 DRAFT BUDGET**

**CULTURAL SERVICES**

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# **Huron County Cultural Services Department Budget 2016**

## **Background to the 2016 Budget**

The Huron County Cultural Services Department has responsibility for the Huron County Library, Museums, Historic Gaol, County Archives, Corporate Records, Heritage Fund, Art Bank, and Cultural Program. This budget relates to all non-Library related functions of the Department.

## **2016 Budget**

The Cultural Services Department uses a zero-based budgeting approach, begun in the 2006 budget year, where each budget line is built on the expected needs for the coming year. To align with the way in which the Department functions, various programs of the Department are broken down in the separate sections of this budget narrative.

## **Huron County Museum and Historic Gaol (including Archives)**

### **New Mission and Vision Statements:**

#### **Mission:**

The Huron County Museum and Historic Gaol engage our community in preserving, sharing, and celebrating Huron County culture.

#### **Vision:**

The vision of the Huron County Museum and Historic Gaol is to nurture and inspire heritage and culture through partnerships and collaboration in our communities.

The core business of the Museum is to operate a year-round museum meeting all of the Ministry standards, as well as the Huron Historic Gaol, a national heritage site, for six months of the year, plus special events and exhibits, Huron County Archives, the Marine Museum for two months, and the unstaffed Sky Harbour Gallery and Tiger Dunlop Tomb. Outreach programs and exhibits associated with the Museum and travel to locations and functions across the County of Huron.

The physical plants of the museum building and historic gaol are managed by the County's Property Services, and the Museum and Gaol pay rent for space to the County. The Sky Harbour Gallery and the Marine Museum are owned and managed by the Town of Goderich.

In 2011, an evaluation of community museums in Ontario began a new cycle with the Huron County Museum applying to meet exhibition, interpretation, education, research and human resources standards of the provincial government. In June 2012, the Museum was required to submit information relating to its collections, physical plant and conservation standards and practices. Successfully meeting the standards enables the Museum and Gaol to qualify and receive the Community Museum Operating Grant (CMOG) from the Province. Feedback received in 2012 from the early 2011 submissions indicated that the Museum needed to reevaluate some of its policies and procedures in order to qualify for CMOG funding in future years. Museum staff have made it a priority to systematically update processes and policies over the course of 2012, 2013 and 2014. Feedback from the Ministry in relation to work undertaken at the Museum in recent years, including the review of all policies and processes, has been positive.

In 2012 and 2013, the Huron County Museum and Historic Gaol underwent a comprehensive strategic planning process. The resulting Plan was approved by Council in early 2013. Specific action items included in the Museum and Gaol's 2016 Budget are the direct result of the Museum and Gaol's Strategic Plan.

## **Revenue**

Most of the funding for the Huron County Museum and Historic Gaol comes from the Corporation of the County of Huron. The Province provides the Community Museum Operating Grant subject to conditions and standards being met. This CMOG funding received an increase in 2007 from \$36,443 to \$63,226, for the purpose of enhancing the heritage activities at the Museum. Federal and provincial project grants are utilized when available.

Museum and Gaol admissions vary according to the interest by visitors, tourists, and county residents. This can be affected by weather, travel plans, and changing exhibits at the Museums. Diversifying revenue has been identified as a priority for the Museum and Gaol again in 2016.

## **Expenditures**

### **Salaries and Benefits**

Museum employees participate in the County of Huron's non-union employee group.

The Museum will be wrapping up its World War Commemorations Fund Project in 2016; 50% of the funding for that project has been provided through the Government of Canada. Funding for this project will primarily offset costs to create video content about

the efforts and contributions made by the people of Huron County during both WWI and WWII.

In 2015, the Museum completed a rebranding process as well as developed a new website. 2016 will see the Museum continue its work engaging the community and further promoting its resources.

#### **Museum Core Staff Component (Including Gaol and Marine Museum)**

<b>Position</b>	<b>2015 FTE</b>	<b>2016 FTE</b>
Director	.3	.3
Curator	1	1
Assistant Curator	1	1
Registrar	1	1
Museum Technician	1	1
Museum Technician Assistant	.5	.5
Administrative Assistant	1	1
Archivist	1	1
Business Development Manager	1	1
	<b>7.8</b>	<b>7.8</b>

<b>Position One-Year Contract</b>	<b>2015 FTE</b>	<b>2016 FTE</b>
Digital Archives Assistant	1	0
<b>Total</b>	<b>8.8</b>	<b>7.8</b>

The student component varies each year in response to grants received or revenue from room rentals. In 2013, students began participation in the non-employee grid as directed by County administration.

Funding will be sought to offset costs for summer student positions through Young Canada Works and Ontario Rural Summer Jobs.

#### **Exhibits**

In 2016, the Museum will again hold the Huron County Art Show and Sale. Special exhibits are being developed in-house relating to Immigration in Huron County as well as a photography exhibit titled "Home in Huron". Special movie nights and community events are being developed and will be held in the Museum's throughout the year.

#### **Programming**

School trips and community group tours continue to be a core function of Museum programming. Educational programming is offered to local and regional schools and home-school groups. The Museum will continue to pursue partnerships in order to deliver new and exciting program to the residents of Huron County. The development of partnerships in order maximize the capacity and potential of the Museum has played an important role in the reestablishment of the Huron County Museum and Historic Gaol as a leader in the cultural sector in Huron County, in recent years.

## **Operational**

The Huron County Museum and Historic Gaol will continue to roll out its new Collections Committee in order to continue the qualitative and quantitative analysis of its collections. Moving forward this Committee will also function as an advisory Committee for Huron County heritage and other Museum related issues. In 2016, the Huron County Museum will undertake a re-organization of artifacts and storage areas in order to maximize space available.

## **Huron Heritage Fund**

In 2015 the Huron Heritage Fund Committee again allocated all \$25,000 in funds associated with the Huron Heritage Fund. In 2016, the committee will continue to assess applications for the grant in May 1 and November 1.

## **Corporate Records**

The County's Records Retention Bylaw was completed in 2009. The transition from the Museum Past Perfect software to specialized records management software (Digital Warehouse) was started in 2008 in partnership with the County's Information Technology department. While a county-wide function, Corporate Records is physically located in the Museum and until 2013 the Co-ordinator was also considered a member of the Museum staff team providing (.3) part-time team services. Due to the increase in workload the position became full time in 2013. In 2013, the Information Governance Committee worked closely with the County's IT department to review Electronic Content Management Systems (ECM)s. The implementation of an ECM began roll out in 2014 under the direction of the County Clerk and will continue through 2016.

### **Corporate Records Staff Component**

<b>Position</b>	<b>2014 FTE</b>	<b>2015 FTE</b>
Corporate Records Co-ordinator	1	1

## **Cultural Program**

The County of Huron's new Strategic Plan articulates that "a vibrant cultural sector" is a key characteristic of Huron County. A cultural component to the Cultural Services Department in Huron County has been in place since 2011. Through funding from the Ministry of Tourism, Culture and Sport, this has resulted in a 2012-2013 inventory or map of cultural resources in Huron County and in 2014 the completion of the County's new Cultural Plan. 2016 will continue to see the implementation of the actions and recommendations from the Huron County Cultural Plan that are specific to the Corporation of the County of Huron.

In 2016, the Cultural Development Officer will continue participation in various County initiatives including the Alice Munro Labour Market Project, Huron Arts and Heritage Network, Blyth 1419, events such as Multi-Cultural Days, Huron County Cultural Awards and participation in other culture-based initiatives.

### **Cultural Services Staff Component**

<b>Position</b>	<b>2014 FTE</b>	<b>2015 FTE</b>
Cultural Development Officer	1	1

### **Capital Expenditures**

Capital purchases for 2016 include:

3 computers	\$	6,000.00
Liftow Pallet Truck	\$	2,200.00
Theatre (Carryover)	\$	5,000.00
Dataloggers	\$	1,000.00
History Hall hardware	\$	4,000.00
Ergonomic Chairs and Tables	\$	5,500.00
Outdoor Signage	\$	7,000.00

Meighan Wark, BA MLIS  
Director of Cultural Services

**County of Huron**  
**Museum and Cultural Services**  
**Total Capital Requirements**  
**For the year ending December 31, 2016**

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
3 computers					\$ 6,000.00		
Theatre (carryover)					\$ 5,000.00		
Dataloggers					\$ 1,000.00		
History Hall hardware					\$ 4,000.00		
Outdoor Signage					\$ 7,000.00		
<b>TOTAL CAPITAL FUNDING REQUEST</b>					<b>23,000</b>	<b>-</b>	
<b>LESS: DEPRECIATION</b>					<b>(11,974)</b>		
<b>NET CAPITAL FUNDING REQUIREMENTS</b>					<b>11,026</b>		

**COUNTY OF HURON**  
**MUSEUM AND CULTURAL SERVICES**  
Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	63,226	63,226	63,226	63,226	-	0.00%
Provincial Project Grants	33,716	12,450	32,500	14,000	(18,500)	-56.92%
<b>Total Provincial Grants</b>	<b>96,942</b>	<b>75,676</b>	<b>95,726</b>	<b>77,226</b>	<b>(18,500)</b>	<b>-19.33%</b>
<b>FEDERAL GRANTS</b>						
Federal Project Grants	15,553	7,959	15,543	28,600	13,057	84.01%
<b>Total Federal Grants</b>	<b>15,553</b>	<b>7,959</b>	<b>15,543</b>	<b>28,600</b>	<b>13,057</b>	<b>84.01%</b>
<b>OTHER REVENUE</b>						
Admissions	37,309	50,619	50,000	50,000	-	0.00%
Donations	1,766	9,790	20,350	20,350	-	0.00%
Memberships	1,654	2,940	4,000	4,000	-	0.00%
Programs	2,059	-	9,000	-	(9,000)	-100.00%
Intra County Recoveries	2,354	-	16,872	2,000	(14,872)	-88.15%
Rent/Lease	4,071	3,244	7,500	7,500	-	0.00%
Sales	7,990	8,341	9,500	9,500	-	0.00%
Third Party Recoveries	1,042	-	-	-	-	0.00%
Education Programs	13,482	11,735	14,300	11,500	(2,800)	-19.58%
Reading Room Fees	235	272	1,000	1,000	-	0.00%
Archival Fees	720	727	2,000	2,000	-	0.00%
<b>Total Other Revenue</b>	<b>72,683</b>	<b>87,667</b>	<b>134,522</b>	<b>107,850</b>	<b>(26,672)</b>	<b>-19.83%</b>
<b>TOTAL REVENUE</b>	<b>185,177</b>	<b>171,302</b>	<b>245,791</b>	<b>213,676</b>	<b>(32,115)</b>	<b>-13.07%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	506,988	499,160	543,301	578,704	35,403	6.52%
Salaries - Part Time	182,619	200,824	206,211	131,528	(74,683)	-36.22%

**COUNTY OF HURON**  
**MUSEUM AND CULTURAL SERVICES**  
Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Salaries - Time Off in Lieu Owing	(1,514)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>688,094</b>	<b>699,984</b>	<b>749,512</b>	<b>710,232</b>	<b>(39,280)</b>	<b>-5.24%</b>
<b>BENEFITS</b>						
Statutory Benefits	54,180	56,294	59,159	55,807	(3,352)	-5.67%
Extended Benefits	36,754	44,865	35,729	39,032	3,303	9.24%
OMERS	50,030	45,711	54,903	58,137	3,234	5.89%
<b>Total Benefits</b>	<b>140,963</b>	<b>146,870</b>	<b>149,791</b>	<b>152,976</b>	<b>3,185</b>	<b>2.13%</b>
<b>Total Salaries and Benefits</b>	<b>829,056</b>	<b>846,855</b>	<b>899,303</b>	<b>863,208</b>	<b>(36,095)</b>	<b>-4.01%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	1,513	1,736	1,916	1,916	-	0.00%
Equipment Repairs & Maint.	242	229	-	200	200	0.00%
Equipment Replacement New (under \$1,000)	5,801	2,065	4,250	3,150	(1,100)	-25.88%
Vehicle Lease & Operation	5,604	3,546	5,800	5,800	-	0.00%
<b>Total Equipment</b>	<b>13,159</b>	<b>7,576</b>	<b>11,966</b>	<b>11,066</b>	<b>(900)</b>	<b>-7.52%</b>
<b>PURCHASED SERVICE</b>						
Audit	816	814	814	865	51	6.27%
Consulting/Professional Fees	45,525	23,750	56,940	47,028	(9,912)	-17.41%
Insurance	2,141	2,190	2,205	2,024	(181)	-8.21%
Occupational Accident Insurance	1,436	1,784	1,997	1,997	-	0.00%
Intra County Purchases	3,191	-	2,000	2,000	-	0.00%
Maintenance Contracts	2,412	2,894	3,717	3,717	-	0.00%
Printing (External)	2,868	3,979	6,300	6,300	-	0.00%
Security	775	1,327	976	976	-	0.00%
<b>Total Purchased Service</b>	<b>59,164</b>	<b>36,738</b>	<b>74,949</b>	<b>64,907</b>	<b>(10,042)</b>	<b>-13.40%</b>
<b>OPERATIONAL</b>						
Advertising	9,495	15,044	16,000	18,500	2,500	15.63%
Associations/Memberships	3,056	2,773	3,082	2,931	(151)	-4.90%
Bank Charges	1,205	1,162	1,000	1,000	-	0.00%
Conventions/Conferences	5,374	3,337	5,500	7,500	2,000	36.36%

**COUNTY OF HURON**  
**MUSEUM AND CULTURAL SERVICES**  
Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Internet	453	497	350	350	-	0.00%
Office Expense	4,913	4,484	7,800	7,800	-	0.00%
Postage/Courier	1,797	723	1,700	1,500	(200)	-11.76%
Publications & Subscriptions	3,027	4,588	3,000	3,100	100	3.33%
Rent	488,876	488,676	488,676	488,676	-	0.00%
Staff Training	3,636	1,558	6,100	4,750	(1,350)	-22.13%
Telecommunications	5,007	5,428	3,900	3,900	-	0.00%
Travel/Meals	6,961	5,345	7,200	7,000	(200)	-2.78%
Garbage	213	-	3,000	3,000	-	0.00%
Grounds Maintenance	-	-	50	-	(50)	-100.00%
Janitorial	33	47	150	100	(50)	-33.33%
Maintenance & Repairs/Building	158	95	150	100	(50)	-33.33%
Depreciation - Capital Assets	10,976	8,532	12,135	11,974	(161)	-1.33%
<b>Total Operational</b>	<b>545,180</b>	<b>542,292</b>	<b>559,793</b>	<b>562,181</b>	<b>2,388</b>	<b>0.43%</b>
<b>PROGRAM</b>						
Curatorial Supples	5,622	4,393	12,200	8,200	(4,000)	-32.79%
Exhibits	13,992	9,765	10,500	9,500	(1,000)	-9.52%
Giftware	6,457	6,447	7,500	7,500	-	0.00%
Latimer Estate	3,638	4,954	5,000	2,500	(2,500)	-50.00%
Special Events	1,109	2,105	3,000	5,000	2,000	66.67%
Winter Clothing and Uniforms	336	321	1,000	1,000	-	0.00%
Program Supplies & Costs	18,822	9,279	29,000	32,000	3,000	10.34%
Promotion/Public Relations	7,357	3,677	29,500	29,750	250	0.85%
Marine Heritage Festival	-	-	100	-	(100)	-100.00%
Tiger Dunlop	102	122	100	100	-	0.00%
<b>Total Program</b>	<b>57,435</b>	<b>41,063</b>	<b>97,900</b>	<b>95,550</b>	<b>(2,350)</b>	<b>-2.40%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,503,995</b>	<b>1,474,524</b>	<b>1,643,911</b>	<b>1,596,912</b>	<b>(46,999)</b>	<b>-2.86%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>1,318,818</b>	<b>1,303,221</b>	<b>1,398,120</b>	<b>1,383,236</b>	<b>(14,884)</b>	<b>-1.06%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	-	-	(12,135)	(11,974)	161	-1.33%

**COUNTY OF HURON**  
**MUSEUM AND CULTURAL SERVICES**  
 Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Add Capital Asset Expenditures	-	-	26,046	23,000	(3,046)	-11.69%
Add Future Sustainability	-	-		-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(4,000)	(5,000)	(1,000)	25.00%
<b>TOTAL COUNTY LEVY</b>	<b>1,318,818</b>	<b>1,303,221</b>	<b>1,408,031</b>	<b>1,389,262</b>	<b>(18,769)</b>	<b>-1.33%</b>

**COUNTY OF HURON**

**MUSEUM**

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	63,226	63,226	63,226	63,226	-	0.00%
Provincial Project Grants	26,496	12,450	32,500	14,000	(18,500)	-56.92%
<b>Total Provincial Grants</b>	<b>89,722</b>	<b>75,676</b>	<b>95,726</b>	<b>77,226</b>	<b>(18,500)</b>	<b>-19.33%</b>
<b>FEDERAL GRANTS</b>						
Federal Project Grants	10,809	7,959	10,343	23,400	13,057	126.24%
<b>Total Federal Grants</b>	<b>10,809</b>	<b>7,959</b>	<b>10,343</b>	<b>23,400</b>	<b>13,057</b>	<b>126.24%</b>
<b>OTHER REVENUE</b>						
Admissions	12,510	17,049	20,000	20,000	-	0.00%
Donations	1,329	9,347	20,000	20,000	-	0.00%
Memberships	1,654	2,940	4,000	4,000	-	0.00%
Programs	2,059	-	9,000	-	(9,000)	-100.00%
Miscellaneous Revenue	-	-	-	-	-	0.00%
Intra County Recoveries	2,354	-	16,872	2,000	(14,872)	-88.15%
Rent/Lease	4,071	3,196	7,500	7,500	-	0.00%
Sales	6,373	6,128	8,000	8,000	-	0.00%
Third Party Recoveries	1,042	-	-	-	-	0.00%
Education Programs	7,671	2,145	7,800	5,000	(2,800)	-35.90%
Reading Room Fees	235	272	1,000	1,000	-	0.00%
Archival Fees	720	727	2,000	2,000	-	0.00%
<b>Total Other Revenue</b>	<b>40,018</b>	<b>41,804</b>	<b>96,172</b>	<b>69,500</b>	<b>(26,672)</b>	<b>-27.73%</b>
<b>TOTAL REVENUE</b>	<b>140,549</b>	<b>125,440</b>	<b>202,241</b>	<b>170,126</b>	<b>(32,115)</b>	<b>-15.88%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	395,611	385,403	427,869	460,476	32,607	7.62%
Salaries - Part Time	161,342	185,413	187,957	113,392	(74,565)	-39.67%
Salaries - Time Off in Lieu Owing	(1,514)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>555,440</b>	<b>570,817</b>	<b>615,826</b>	<b>573,868</b>	<b>(41,958)</b>	<b>-6.81%</b>
<b>BENEFITS</b>						
Statutory Benefits	43,050	45,258	48,250	44,587	(3,663)	-7.59%
Extended Benefits	30,845	38,370	29,574	32,811	3,237	10.95%

**COUNTY OF HURON**  
**MUSEUM**  
Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
OMERS	39,476	34,815	43,861	46,873	3,012	6.87%
<b>Total Benefits</b>	<b>113,371</b>	<b>118,443</b>	<b>121,685</b>	<b>124,271</b>	<b>2,586</b>	<b>2.13%</b>
<b>Total Salaries and Benefits</b>	<b>668,811</b>	<b>689,260</b>	<b>737,511</b>	<b>698,139</b>	<b>(39,372)</b>	<b>-5.34%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	1,513	1,736	1,516	1,516	-	0.00%
Equipment Repairs & Maint.	242	229	-	200	200	0.00%
Equipment Replacement New (under \$1,000)	5,671	1,396	2,600	2,000	(600)	-23.08%
Vehicle Lease & Operation	5,604	3,546	5,800	5,800	-	0.00%
<b>Total Equipment</b>	<b>13,029</b>	<b>6,906</b>	<b>9,916</b>	<b>9,516</b>	<b>(400)</b>	<b>-4.03%</b>
<b>PURCHASED SERVICE</b>						
Audit	624	626	626	865	239	38.18%
Consulting/Professional Fees	40,798	23,384	45,000	40,000	(5,000)	-11.11%
Insurance	1,292	1,321	1,330	2,024	694	52.18%
Occupational Accident Insurance	1,436	1,784	1,997	1,997	-	0.00%
Intra County Purchases	1,191	-	-	-	-	0.00%
Maintenance Contracts	1,191	1,429	2,491	2,491	-	0.00%
Printing (External)	2,150	2,877	5,500	5,500	-	0.00%
Security	224	434	563	563	-	0.00%
<b>Total Purchased Service</b>	<b>48,905</b>	<b>31,853</b>	<b>57,507</b>	<b>53,440</b>	<b>(4,067)</b>	<b>-7.07%</b>
<b>OPERATIONAL</b>						
Advertising	7,890	15,044	16,000	16,000	-	0.00%
Associations/Memberships	2,825	2,472	2,832	2,681	(151)	-5.33%
Bank Charges	1,215	1,162	1,000	1,000	-	0.00%
Conventions/Conferences	4,463	2,995	5,500	5,500	-	0.00%
Office Expense	4,218	4,221	5,500	5,500	-	0.00%
Postage/Courier	1,797	723	1,700	1,500	(200)	-11.76%
Publications & Subscriptions	3,027	4,588	3,000	3,100	100	3.33%
Rent	365,184	365,184	365,184	365,184	-	0.00%
Staff Training	1,102	741	1,500	1,500	-	0.00%
Telecommunications	3,851	4,271	3,000	3,000	-	0.00%
Travel/Meals	3,526	2,474	3,000	3,000	-	0.00%
Janitorial	33	47	100	100	-	0.00%
Maintenance & Repairs/Building	127	-	100	100	-	0.00%
Depreciation - Capital Assets	10,305	8,532	11,464	11,974	510	4.45%
<b>Total Operational</b>	<b>409,566</b>	<b>412,457</b>	<b>419,880</b>	<b>420,139</b>	<b>259</b>	<b>0.06%</b>
<b>PROGRAM</b>						
Curatorial Supples	5,293	4,377	12,000	8,000	(4,000)	-33.33%

**COUNTY OF HURON**  
**MUSEUM**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Exhibits	12,553	9,466	9,000	8,000	(1,000)	-11.11%
Giftware	5,523	5,674	7,000	7,000	-	0.00%
Latimer Estate	3,638	4,954	5,000	2,500	(2,500)	-50.00%
Special Events	1,109	2,105	3,000	5,000	2,000	66.67%
Winter Clothing and Uniforms	336	321	1,000	1,000	-	0.00%
Program Supplies & Costs	2,703	2,314	3,000	6,000	3,000	100.00%
Promotion/Public Relations	576	199	22,250	22,250	-	0.00%
Marine Heritage Festival	-	-	100	-	(100)	-100.00%
Tiger Dunlop	102	122	100	100	-	0.00%
<b>Total Program</b>	<b>31,833</b>	<b>29,533</b>	<b>62,450</b>	<b>59,850</b>	<b>(2,600)</b>	<b>-4.16%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,172,144</b>	<b>1,170,009</b>	<b>1,287,264</b>	<b>1,241,084</b>	<b>(46,180)</b>	<b>-3.59%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>1,031,595</b>	<b>1,044,569</b>	<b>1,085,023</b>	<b>1,070,958</b>	<b>(14,065)</b>	<b>-1.30%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation				(11,974)	(11,974)	0.00%
Add Capital Asset Expenditures				23,000	23,000	0.00%
Add Future Sustainability				-	-	0.00%
Less: Transfer from accumulated surplus				(5,000)	(5,000)	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>1,031,595</b>	<b>1,044,569</b>	<b>1,085,023</b>	<b>1,076,984</b>	<b>(8,039)</b>	<b>-0.74%</b>

**COUNTY OF HURON**

**GAOL**

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>FEDERAL GRANTS</b>						
Federal Project Grants	4,744	-	5,200	5,200	-	0.00%
<b>Total Federal Grants</b>	<b>4,744</b>	<b>-</b>	<b>5,200</b>	<b>5,200</b>	<b>-</b>	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Admissions	24,799	33,570	30,000	30,000	-	0.00%
Donations	437	442	350	350	-	0.00%
Rent/Lease	-	48	-	-	-	0.00%
Sales	1,618	2,212	1,500	1,500	-	0.00%
Education Programs	5,811	9,590	6,500	6,500	-	0.00%
<b>Total Other Revenue</b>	<b>32,664</b>	<b>45,863</b>	<b>38,350</b>	<b>38,350</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>37,408</b>	<b>45,863</b>	<b>43,550</b>	<b>43,550</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Part Time	17,713	11,946	18,254	18,136	(118)	-0.65%
<b>Total Salaries</b>	<b>17,713</b>	<b>11,946</b>	<b>18,254</b>	<b>18,136</b>	<b>(118)</b>	<b>-0.65%</b>
<b>BENEFITS</b>						
Statutory Benefits	1,531	992	1,620	1,609	(11)	-0.68%
<b>Total Benefits</b>	<b>1,531</b>	<b>992</b>	<b>1,620</b>	<b>1,609</b>	<b>(11)</b>	<b>-0.68%</b>
<b>Total Salaries and Benefits</b>	<b>19,244</b>	<b>12,938</b>	<b>19,874</b>	<b>19,745</b>	<b>(129)</b>	<b>-0.65%</b>
<b>EQUIPMENT</b>						
Equipment Replacement New (under \$1,000)	130	669	1,500	1,000	(500)	-33.33%
<b>Total Equipment</b>	<b>130</b>	<b>669</b>	<b>1,500</b>	<b>1,000</b>	<b>(500)</b>	<b>-33.33%</b>
<b>PURCHASED SERVICE</b>						
Audit	192	188	188	-	(188)	-100.00%
Insurance	850	869	875	-	(875)	-100.00%
Maintenance Contracts	1,221	1,465	1,226	1,226	-	0.00%
Printing (External)	718	1,103	800	800	-	0.00%
Security	552	894	413	413	-	0.00%
<b>Total Purchased Service</b>	<b>3,532</b>	<b>4,519</b>	<b>3,502</b>	<b>2,439</b>	<b>(1,063)</b>	<b>-30.35%</b>

**COUNTY OF HURON**

**GAOL**

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>OPERATIONAL</b>						
Advertising	1,605	-	-	2,500	2,500	0.00%
Bank Charges	(10)	-	-	-	-	0.00%
Internet	453	497	350	350	-	0.00%
Office Expense	96	61	-	-	-	0.00%
Rent	123,192	123,192	123,192	123,192	-	0.00%
Telecommunications	1,156	1,157	900	900	-	0.00%
Grounds Maintenance	-	-	50	-	(50)	-100.00%
Janitorial	-	-	50	-	(50)	-100.00%
Maintenance & Repairs/Building	30	95	50	-	(50)	-100.00%
Depreciation - Capital Assets	671	-	671	-	(671)	-100.00%
<b>Total Operational</b>	<b>127,194</b>	<b>125,002</b>	<b>125,263</b>	<b>126,942</b>	<b>1,679</b>	<b>1.34%</b>
<b>PROGRAM</b>						
Curatorial Supples	329	17	200	200	-	0.00%
Exhibits	1,439	298	1,500	1,500	-	0.00%
Giftware	933	772	500	500	-	0.00%
Program Supplies & Costs	208	468	1,000	1,000	-	0.00%
Promotion/Public Relations	358	-	250	-	(250)	-100.00%
<b>Total Program</b>	<b>3,267</b>	<b>1,555</b>	<b>3,450</b>	<b>3,200</b>	<b>(250)</b>	<b>-7.25%</b>
<b>TOTAL EXPENDITURES</b>	<b>153,368</b>	<b>144,683</b>	<b>153,589</b>	<b>153,326</b>	<b>(263)</b>	<b>-0.17%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>115,959</b>	<b>98,820</b>	<b>110,039</b>	<b>109,776</b>	<b>(263)</b>	<b>-0.24%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>115,959</b>	<b>98,820</b>	<b>110,039</b>	<b>109,776</b>	<b>(263)</b>	<b>-0.24%</b>

**COUNTY OF HURON**

**Heritage Projects**

**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>PROGRAM</b>						
Program Supplies & Costs	15,911	6,497	25,000	25,000	-	0.00%
<b>Total Program</b>	<b>15,911</b>	<b>6,497</b>	<b>25,000</b>	<b>25,000</b>	<b>-</b>	<b>0.00%</b>
<b>OTHER EXPENDITURES</b>						
<b>Total Other Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>15,911</b>	<b>6,497</b>	<b>25,000</b>	<b>25,000</b>	<b>-</b>	<b>0.00%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>15,911</b>	<b>6,497</b>	<b>25,000</b>	<b>25,000</b>	<b>-</b>	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>15,911</b>	<b>6,497</b>	<b>25,000</b>	<b>25,000</b>	<b>-</b>	<b>0.00%</b>

**COUNTY OF HURON**  
**Cultural Programs**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	7,220	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	<b>7,220</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>7,220</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	60,915	63,828	64,163	65,939	1,776	2.77%
Salaries - Part Time	3,564	3,465	-	-	-	0.00%
<b>Total Salaries</b>	<b>64,479</b>	<b>67,293</b>	<b>64,163</b>	<b>65,939</b>	<b>1,776</b>	<b>2.77%</b>
<b>BENEFITS</b>						
Statutory Benefits	5,161	5,602	4,796	4,995	199	4.15%
Extended Benefits	3,104	3,390	3,214	3,267	53	1.65%
OMERS	5,995	6,379	6,428	6,558	130	2.02%
<b>Total Benefits</b>	<b>14,260</b>	<b>15,372</b>	<b>14,438</b>	<b>14,820</b>	<b>382</b>	<b>2.65%</b>
<b>Total Salaries and Benefits</b>	<b>78,739</b>	<b>82,665</b>	<b>78,601</b>	<b>80,759</b>	<b>2,158</b>	<b>2.75%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	-	-	400	400	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	150	150	-	0.00%
<b>Total Equipment</b>	<b>-</b>	<b>-</b>	<b>550</b>	<b>550</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	-	-	500	500	-	0.00%
<b>Total Purchased Service</b>	<b>-</b>	<b>-</b>	<b>500</b>	<b>500</b>	<b>-</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						
Office Expense	75	107	1,500	1,500	-	0.00%
Rent	500	300	300	300	-	0.00%
Staff Training	1,219	664	1,500	1,500	-	0.00%
Travel/Meals	2,729	2,436	3,000	3,000	-	0.00%
<b>Total Operational</b>	<b>4,523</b>	<b>3,508</b>	<b>6,300</b>	<b>6,300</b>	<b>-</b>	<b>0.00%</b>

**COUNTY OF HURON****Cultural Programs**

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>PROGRAM</b>						
Promotion/Public Relations	6,423	3,479	7,000	7,500	500	7.14%
<b>Total Program</b>	<b>6,423</b>	<b>3,479</b>	<b>7,000</b>	<b>7,500</b>	<b>500</b>	<b>7.14%</b>
<b>TOTAL EXPENDITURES</b>	<b>89,685</b>	<b>89,651</b>	<b>92,951</b>	<b>95,609</b>	<b>2,658</b>	<b>2.86%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>82,466</b>	<b>89,651</b>	<b>92,951</b>	<b>95,609</b>	<b>2,658</b>	<b>2.86%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>82,466</b>	<b>89,651</b>	<b>92,951</b>	<b>95,609</b>	<b>2,658</b>	<b>2.86%</b>

**COUNTY OF HURON**  
**Corporate Records**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	50,462	49,929	51,269	52,289	1,020	1.99%
<b>Total Salaries</b>	<b>50,462</b>	<b>49,929</b>	<b>51,269</b>	<b>52,289</b>	<b>1,020</b>	<b>1.99%</b>
<b>BENEFITS</b>						
Statutory Benefits	4,438	4,442	4,493	4,616	123	2.74%
Extended Benefits	2,805	3,105	2,941	2,954	13	0.44%
OMERS	4,558	4,516	4,614	4,706	92	1.99%
<b>Total Benefits</b>	<b>11,800</b>	<b>12,063</b>	<b>12,048</b>	<b>12,276</b>	<b>228</b>	<b>1.89%</b>
<b>Total Salaries and Benefits</b>	<b>62,262</b>	<b>61,992</b>	<b>63,317</b>	<b>64,565</b>	<b>1,248</b>	<b>1.97%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	4,727	366	11,440	6,528	(4,912)	-42.94%
Intra County Purchases	2,000	-	2,000	2,000	-	0.00%
<b>Total Purchased Service</b>	<b>6,727</b>	<b>366</b>	<b>13,440</b>	<b>8,528</b>	<b>(4,912)</b>	<b>-36.55%</b>
<b>OPERATIONAL</b>						
Associations/Memberships	231	301	250	250	-	0.00%
Conventions/Conferences	911	342	-	2,000	2,000	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	523	95	800	800	-	0.00%
Staff Training	1,314	153	3,100	1,750	(1,350)	-43.55%
Telecommunications	-	-	-	-	-	0.00%
Travel/Meals	706	435	1,200	1,000	(200)	-16.67%
Garbage	213	-	3,000	3,000	-	0.00%
<b>Total Operational</b>	<b>3,897</b>	<b>1,326</b>	<b>8,350</b>	<b>8,800</b>	<b>450</b>	<b>5.39%</b>
<b>TOTAL EXPENDITURES</b>	<b>72,887</b>	<b>63,684</b>	<b>85,107</b>	<b>81,893</b>	<b>(3,214)</b>	<b>-3.78%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>72,887</b>	<b>63,684</b>	<b>85,107</b>	<b>81,893</b>	<b>(3,214)</b>	<b>-3.78%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%

**COUNTY OF HURON**

Corporate Records

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>TOTAL COUNTY LEVY</b>	<b>72,887</b>	<b>63,684</b>	<b>85,107</b>	<b>81,893</b>	<b>(3,214)</b>	<b>-3.78%</b>



**COUNTY OF HURON  
2016 DRAFT BUDGET**

**PLANNING and DEVELOPMENT**

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## **CORPORATION OF THE COUNTY OF HURON**

### **Planning and Development Department**

**To:** Chair and Members, Committee of the Whole, Day 1  
**From:** Scott Tousaw, Director  
**Date:** January 27, 2016  
**Subject:** **Planning and Development  
Proposed Work Plan and Budget for 2016**

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### **RECOMMENDATION**

That the proposed Work Plan and Budget be discussed and brought back for further consideration in the consolidated draft budget.

### **BACKGROUND**

Significant changes in the budget for 2016 include the:

- transfer of Economic Development Services from P&D to its own division – took effect July 1, 2015;
- transfer of GIS (Geographic Information System) from P&D to Information Technology (IT) – effective January 1, 2016;
- transfer of Waste Management from P&D to Public Works – effective January 1, 2016;
- transfer of Weed Inspection from Public Works to P&D – effective January 1, 2016.

With the above changes, the P&D budget now contains 3 sub-budgets: Planning, Water Protection and Forestry. P&D uses a modified zero-based budgeting approach (since 2005) where each budget line is built up from zero based on the expected needs for the coming year.

### **COMMENTS**

#### **2015 Highlights**

Under last year's work plan, the following achievements were highlights for the year:

#### **Planning and Development**

- Completed a County-wide Employment Lands Strategy, with recommendations for facilitating industrial development through planning and economic development initiatives;
- Implemented planning process improvements identified with the Economic Development Board (communications, public service, delegated authority, pre-consultation, user survey, etc.);
- Partnered with Morris-Turnberry and North Huron on their Industrial Land Strategy (pre-screening studies to facilitate shovel-ready land);
- Delivered a workshop for municipal staff on accessibility standards for public spaces, and archaeology study requirements under the Planning Act;
- Developed new zoning provisions to eliminate routine rezonings (e.g., surplus residences)
- Processed 170 development applications under the Planning Act within legislated timelines;

- Facilitated the selection of “a dozen new priorities” with the Sustainable Huron Steering Committee now that the first 11 priority projects are completed in the Sustainable Huron Plan;

#### Water Protection

- Coordinated 4 meetings of the Water Protection Steering Committee focusing on ecological goods and services, 10 years’ success of the clean water project (CWP), Huronview demonstration farm (with HSCIA), and whole farm approach to soil health;
- Introduced new CWP funding categories for cover crops and composting toilets;
- Received significant media coverage (The Rural Voice) celebrating the 10<sup>th</sup> anniversary of the Clean Water Project, and Chair Ginn’s presentation to the Great Lakes St. Lawrence Cities Initiative and CBC radio feature;
- Approved funding for 295 clean water projects.

#### Forestry and Stewardship

- Monitored forest harvesting activities from 184 Notices of Intent filed under the Forest Conservation By-law;
- Increased forest prescriptions using good forestry practices to 35% of all harvests (as opposed to diameter limit cuts) due in part to extension services, the fee waiver, and funding under the Clean Water Program;
- Assessed and marked the Shepardton Tract for logging in January 2016;
- Upheld the Forest Conservation By-law in court against constitutional and crown patent challenges;
- In partnership with the Huron Stewardship Council, secured \$157,000 for the protection of species at risk; provided education to 2,265 students/residents on reptile conservation; and reached 23,000 trees planted over 4 years through the Trees Beyond Goderich program.

#### Work Plan

The Department’s core functions include land use planning, water protection and forestry. Each division develops a detailed work plan for the year. Work for the coming year will include:

- Process improvements in Planning
- Local Official Plan and Zoning By-law updates
- Sustainable Huron (new priority projects)
- Water Protection Steering Committee (research partnerships)
- Forest Conservation (management plans; Normal Farm Practices appeal)

#### Funding Sources

The operating budgets for each of the program areas are funded as follows.

Program	County Levy	User Fees	External Grants
Planning	87%	12%	1%
Water Protection	100%	-	-
Forest Conservation & Stewardship	88%	4%	8%

#### Staff

Due to the restructuring of divisions noted above, the following table restates last year’s staff complement to show any actual increases or decreases for the coming year for those divisions remaining in P&D.

No staff increases are proposed, although the following internal adjustments are shown:

- A re-allocation of 0.4 FTE Occasional to Regular Part-Time for Land Division back-up and front office coverage;
- Temporary Full Time includes 1 FTE Planner position funded by the MOE Source Water Protection program (carried forward from last year);

Status	Hours	2014 FTE	# Positions	2015 FTE Additions/Reductions	Total 2015 FTE
Regular	Full-time	13.0	13	0.0	13.0
Regular	Part-time	0.8	1	+0.4	1.2
Occasional (students, admin. coverage)	Full-time/Part-time	1.4	2	-0.4	1.0
Temporary (project staff)	Full-time	2.0	2	0.0	2.0
<b>Total</b>		<b>17.2</b>	<b>18</b>	<b>0.0</b>	<b>17.2</b>

FTE = Full Time Equivalents

**OTHERS CONSULTED** - Department Leaders; Treasury Staff; CAO.

## BUDGET IMPACTS

Overall costs have been moderated by controlling operating expenses where possible, and by securing external funding for many projects. The attached budget would accommodate the core functions of the department, plus priority projects for the coming year.

“Original Signed by”

Scott Tousaw  
Director

**County of Huron**  
**Planning and Development**  
**Total Funding Requirements**  
**For the year ending December 31, 2016**

Department	2015 Levy	2016 Operating	2016 Capital	2016 Unused Deprecation	2016 To/From Surplus	2016 Levy	Levy Change \$	Levy Change %	% Impact on Levy
Planning & Development	1,398,697	1,403,062	18,000	11,174	(15,000)	1,417,236	18,539	1.33%	
Water Source Protection	324,710	321,710				321,710	(3,000)	-0.92%	
Forest Conservation	204,752	240,659			(22,000)	218,659	13,907	6.79%	
<b>Total Planning and Development</b>	<b>1,928,159</b>	<b>1,965,432</b>	<b>18,000</b>	<b>11,174</b>	<b>(37,000)</b>	<b>1,957,606</b>	<b>29,446</b>	<b>1.53%</b>	<b>0.08%</b>

**County of Huron**  
**Planning and Development**  
**Total Capital Requirements**  
**For the year ending December 31, 2016**

<b>Capital Expense</b>	<b>Asset Type</b>	<b>Reason for Request</b>	<b>Priority</b>	<b>Description</b>	<b>Total Cost</b>	<b>External Funding Amount</b>	<b>External Funding Source</b>
Planning - projector and accessories	Equipment	Replacement	Medium	Projector	1000		
Planning - computers	Equipment	Regular Replacement	High	1 laptop, 2 desktops	5000		
Planning - stand-up desktop	Equipment	Ergonomics	High	6 stand-up desktops	2000		
Planning - furniture	Equipment	Office Moves	Medium	Furniture	5000		
County Forests Signage	Signage	Risk Management	High	Forest / Trail Signs	5000		
<b>TOTAL CAPITAL FUNDING REQUEST</b>					<b>18,000</b>	<b>-</b>	
<b>LESS: DEPRECIATION</b>					(29,174)		
<b>NET CAPITAL FUNDING REQUIREMENTS</b>					<b>(11,174)</b>		

**COUNTY OF HURON**  
**PLANNING - CONSOLIDATED**  
 Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	-	-	-	-	-	0.00%
Provincial Project Grants	31,809	29,834	114,000	57,195	(56,805)	-49.83%
<b>Total Provincial Grants</b>	<b>31,809</b>	<b>29,834</b>	<b>114,000</b>	<b>57,195</b>	<b>(56,805)</b>	<b>-49.83%</b>
<b>OTHER REVENUE</b>						
Fees/Licenses	189,140	232,163	213,000	200,000	(13,000)	-6.10%
Intra County Recoveries	11,293	7,386	25,000	9,000	(16,000)	-64.00%
Sales	32,080	-	-	-	-	0.00%
Third Party Recoveries	43,540	30,299	35,000	35,000	-	0.00%
<b>Total Other Revenue</b>	<b>276,052</b>	<b>269,847</b>	<b>273,000</b>	<b>244,000</b>	<b>(29,000)</b>	<b>-10.62%</b>
<b>TOTAL REVENUE</b>	<b>307,862</b>	<b>299,681</b>	<b>387,000</b>	<b>301,195</b>	<b>(85,805)</b>	<b>-22.17%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	937,094	955,736	996,735	1,100,469	103,734	10.41%
Salaries - Part Time	350,410	296,988	355,272	237,982	(117,291)	-33.01%
Salaries - Time Off in Lieu Owing	(5,565)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>1,281,939</b>	<b>1,252,725</b>	<b>1,352,007</b>	<b>1,338,451</b>	<b>(13,557)</b>	<b>-1.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	93,448	92,836	88,472	88,632	160	0.18%
Extended Benefits	58,833	62,601	75,039	87,426	12,387	16.51%
OMERS	107,161	105,310	114,611	140,663	26,052	22.73%
<b>Total Benefits</b>	<b>259,442</b>	<b>260,747</b>	<b>278,122</b>	<b>316,721</b>	<b>38,599</b>	<b>13.88%</b>
<b>Total Salaries and Benefits</b>	<b>1,541,381</b>	<b>1,513,471</b>	<b>1,630,129</b>	<b>1,655,172</b>	<b>25,042</b>	<b>1.54%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	2,283	3,091	3,000	3,000	-	0.00%
Equipment Repairs & Maint.	-	-	1,000	1,000	-	0.00%
Equipment Replacement New (under \$1,000)	2,601	2,390	1,750	1,750	-	0.00%
<b>Total Equipment</b>	<b>4,885</b>	<b>5,481</b>	<b>5,750</b>	<b>5,750</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						

**COUNTY OF HURON**  
**PLANNING - CONSOLIDATED**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Consulting/Professional Fees	114,676	46,525	124,500	49,500	(75,000)	-60.24%
Insurance	2,426	2,481	2,239	1,147	(1,092)	-48.77%
Occupational Accident Insurance	2,871	3,567	3,200	3,200	-	0.00%
Intra County Purchases	10,588	7,000	25,000	36,354	11,354	45.42%
Legal Fees	104,857	66,271	52,000	52,000	-	0.00%
Printing (External)	12,254	8,841	10,750	9,750	(1,000)	-9.30%
Miscellaneous Services	4	-	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>247,676</b>	<b>134,686</b>	<b>217,689</b>	<b>151,951</b>	<b>(65,738)</b>	<b>-30.20%</b>
<b>OPERATIONAL</b>						
Advertising	1,557	4,517	4,250	4,250	-	0.00%
Associations/Memberships	7,965	432	7,400	7,600	200	2.70%
Bank Charges	25	-	50	50	-	0.00%
Conventions/Conferences	14,891	17,574	23,130	23,130	-	0.00%
Office Expense	3,188	3,822	4,000	3,500	(500)	-12.50%
Postage/Courier	9,756	11,344	9,100	6,100	(3,000)	-32.97%
Publications & Subscriptions	4,954	2,712	2,100	2,100	-	0.00%
Rent	42,261	42,261	42,261	36,224	(6,037)	-14.29%
Staff Training	6,157	7,849	6,800	6,800	-	0.00%
Telecommunications	10,392	9,775	9,800	9,800	-	0.00%
Travel/Meals	34,887	22,781	35,000	25,000	(10,000)	-28.57%
Taxes	19,044	21,776	14,000	14,000	-	0.00%
Depreciation - Capital Assets	50,332	33,560	37,500	29,174	(8,326)	-22.20%
<b>Total Operational</b>	<b>205,408</b>	<b>178,402</b>	<b>195,391</b>	<b>167,728</b>	<b>(27,663)</b>	<b>-14.16%</b>
<b>PROGRAM</b>						
Special Events	928	2,195	13,500	13,000	(500)	-3.70%
Program Supplies & Costs	278,516	262,179	300,000	300,000	-	0.00%
Promotion/Public Relations	250	4,800	2,700	2,200	(500)	-18.52%
<b>Total Program</b>	<b>279,694</b>	<b>269,173</b>	<b>316,200</b>	<b>315,200</b>	<b>(1,000)</b>	<b>-0.32%</b>
<b>TOTAL EXPENDITURES</b>	<b>2,279,044</b>	<b>2,101,214</b>	<b>2,365,159</b>	<b>2,295,801</b>	<b>(69,359)</b>	<b>-2.93%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>1,971,182</b>	<b>1,801,532</b>	<b>1,978,159</b>	<b>1,994,606</b>	<b>16,446</b>	<b>0.83%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	-	-	(32,600)	(18,000)	(18,000)	-44.79%
Add Capital Asset Expenditures	-	-	32,600	18,000	18,000	-44.79%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(50,000)	(37,000)	13,000	-26.00%
<b>TOTAL COUNTY LEVY</b>	<b>1,971,182</b>	<b>1,801,532</b>	<b>1,928,159</b>	<b>1,957,606</b>	<b>29,446</b>	<b>1.53%</b>

**COUNTY OF HURON**  
**PLANNING SERVICES**  
 Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	31,809	29,834	114,000	57,195	(56,805)	-49.83%
<b>Total Provincial Grants</b>	<b>31,809</b>	<b>29,834</b>	<b>114,000</b>	<b>57,195</b>	<b>(56,805)</b>	<b>-49.83%</b>
<b>OTHER REVENUE</b>						
Fees/Licenses	177,190	221,183	200,000	190,000	(10,000)	-5.00%
Intra County Recoveries	11,293	7,386	25,000	9,000	(16,000)	-64.00%
Third Party Recoveries	28,540	25,499	15,000	15,000	-	0.00%
<b>Total Other Revenue</b>	<b>217,022</b>	<b>254,068</b>	<b>240,000</b>	<b>214,000</b>	<b>(26,000)</b>	<b>-10.83%</b>
<b>TOTAL REVENUE</b>	<b>248,832</b>	<b>283,902</b>	<b>354,000</b>	<b>271,195</b>	<b>(82,805)</b>	<b>-23.39%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	870,247	891,285	881,102	1,034,530	153,428	17.41%
Salaries - Part Time	334,267	244,714	355,272	180,677	(174,596)	-49.14%
Salaries - Time Off in Lieu Owing	(5,565)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>1,198,948</b>	<b>1,135,998</b>	<b>1,236,374</b>	<b>1,215,207</b>	<b>(21,168)</b>	<b>-1.71%</b>
<b>BENEFITS</b>						
Statutory Benefits	86,754	82,672	79,127	78,817	(311)	-0.39%
Extended Benefits	53,271	56,452	63,802	81,543	17,741	27.81%
OMERS	100,794	98,995	103,580	128,807	25,227	24.36%
<b>Total Benefits</b>	<b>240,820</b>	<b>238,119</b>	<b>246,510</b>	<b>289,167</b>	<b>42,657</b>	<b>17.30%</b>
<b>Total Salaries and Benefits</b>	<b>1,439,768</b>	<b>1,374,117</b>	<b>1,482,884</b>	<b>1,504,373</b>	<b>21,489</b>	<b>1.45%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	2,283	3,091	3,000	3,000	-	0.00%
Equipment Repairs & Maint.	-	-	1,000	1,000	-	0.00%
Equipment Replacement New (under \$1,000)	2,176	2,360	1,500	1,500	-	0.00%
<b>Total Equipment</b>	<b>4,459</b>	<b>5,450</b>	<b>5,500</b>	<b>5,500</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	89,401	37,357	98,000	27,000	(71,000)	-72.45%
Insurance	2,426	2,481	2,239	1,147	(1,092)	-48.77%
Occupational Accident Insurance	2,871	3,567	3,200	3,200	-	0.00%

**COUNTY OF HURON**  
**PLANNING SERVICES**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/Decrease - \$	Increase/Decrease - %
Intra County Purchases	7,088	7,000	7,000	7,000	-	0.00%
Legal Fees	14,774	18,760	12,000	12,000	-	0.00%
Printing (External)	12,254	8,732	10,000	9,000	(1,000)	-10.00%
<b>Total Purchased Service</b>	<b>128,813</b>	<b>77,897</b>	<b>132,439</b>	<b>59,347</b>	<b>(73,092)</b>	<b>-55.19%</b>
<b>OPERATIONAL</b>						
Advertising	1,557	4,517	4,000	4,000	-	0.00%
Associations/Memberships	6,708	432	6,800	7,000	200	2.94%
Bank Charges	25	-	50	50	-	0.00%
Conventions/Conferences	14,691	16,147	18,000	18,000	-	0.00%
Office Expense	2,947	3,567	3,500	3,000	(500)	-14.29%
Postage/Courier	9,647	11,339	9,000	6,000	(3,000)	-33.33%
Publications & Subscriptions	4,919	2,712	2,000	2,000	-	0.00%
Rent	36,224	36,224	36,224	30,187	(6,037)	-16.67%
Staff Training	5,836	7,283	5,800	5,800	-	0.00%
Telecommunications	9,309	8,769	9,000	9,000	-	0.00%
Travel/Meals	26,397	16,472	25,000	16,000	(9,000)	-36.00%
Depreciation - Capital Assets	50,332	33,560	37,500	29,174	(8,326)	-22.20%
<b>Total Operational</b>	<b>168,592</b>	<b>141,022</b>	<b>156,874</b>	<b>130,211</b>	<b>(26,663)</b>	<b>-17.00%</b>
<b>PROGRAM</b>						
Special Events	225	-	2,500	2,000	(500)	-20.00%
Promotion/Public Relations	250	-	2,500	2,000	(500)	-20.00%
<b>Total Program</b>	<b>475</b>	<b>-</b>	<b>5,000</b>	<b>4,000</b>	<b>(1,000)</b>	<b>-20.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,742,107</b>	<b>1,598,486</b>	<b>1,782,697</b>	<b>1,703,431</b>	<b>(79,266)</b>	<b>-4.45%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>1,493,275</b>	<b>1,314,584</b>	<b>1,428,697</b>	<b>1,432,236</b>	<b>3,539</b>	<b>0.25%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	-	-	-	(18,000)	(18,000)	0.00%
Add Capital Asset Expenditures	-	-	-	18,000	18,000	0.00%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(30,000)	(15,000)	15,000	-50.00%
<b>TOTAL COUNTY LEVY</b>	<b>1,493,275</b>	<b>1,314,584</b>	<b>1,398,697</b>	<b>1,417,236</b>	<b>18,539</b>	<b>1.33%</b>

**COUNTY OF HURON**  
**PLANNING - WATER SOURCE PROTECTION**  
Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>EXPENDITURES</b>						
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	13,320	6,968	20,000	17,000	(3,000)	-15.00%
Printing (External)	-	-	500	500	-	0.00%
Miscellaneous Services	4	-	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>13,324</b>	<b>6,968</b>	<b>20,500</b>	<b>17,500</b>	<b>(3,000)</b>	<b>-14.63%</b>
<b>OPERATIONAL</b>						
Conventions/Conferences	-	-	1,710	1,710	-	0.00%
Travel/Meals	1,694	585	2,000	2,000	-	0.00%
<b>Total Operational</b>	<b>1,694</b>	<b>585</b>	<b>3,710</b>	<b>3,710</b>	<b>-</b>	<b>0.00%</b>
<b>PROGRAM</b>						
Special Events	703	2,195	500	500	-	0.00%
Program Supplies & Costs	278,516	262,179	300,000	300,000	-	0.00%
<b>Total Program</b>	<b>279,220</b>	<b>264,373</b>	<b>300,500</b>	<b>300,500</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>294,238</b>	<b>271,926</b>	<b>324,710</b>	<b>321,710</b>	<b>(3,000)</b>	<b>-0.92%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>294,238</b>	<b>271,926</b>	<b>324,710</b>	<b>321,710</b>	<b>(3,000)</b>	<b>-0.92%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	-	-	-	-	-	0.00%
Add Capital Asset Expenditures	-	-	-	-	-	0.00%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	-	-	-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>294,238</b>	<b>271,926</b>	<b>324,710</b>	<b>321,710</b>	<b>(3,000)</b>	<b>-0.92%</b>

**COUNTY OF HURON**  
**PLANNING - FOREST CONSERVATION**  
 Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Fees/Licenses	11,950	10,979	13,000	10,000	(3,000)	-23.08%
Sales	32,080	-	-	-	-	0.00%
Third Party Recoveries	15,000	4,800	20,000	20,000	-	0.00%
<b>Total Other Revenue</b>	<b>59,030</b>	<b>15,779</b>	<b>33,000</b>	<b>30,000</b>	<b>(3,000)</b>	<b>-9.09%</b>
<b>TOTAL REVENUE</b>	<b>59,030</b>	<b>15,779</b>	<b>33,000</b>	<b>30,000</b>	<b>(3,000)</b>	<b>-9.09%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	66,848	64,452	115,633	65,939	(49,694)	-42.98%
Salaries - Part Time	16,143	52,275	-	57,305	57,305	0.00%
<b>Total Salaries</b>	<b>82,991</b>	<b>116,726</b>	<b>115,633</b>	<b>123,244</b>	<b>7,611</b>	<b>6.58%</b>
<b>BENEFITS</b>						
Statutory Benefits	6,693	10,163	9,345	9,815	471	5.04%
Extended Benefits	5,563	6,149	11,236	5,883	(5,353)	-47.64%
OMERS	6,366	6,315	11,031	11,856	825	7.48%
<b>Total Benefits</b>	<b>18,622</b>	<b>22,628</b>	<b>31,612</b>	<b>27,554</b>	<b>(4,058)</b>	<b>-12.84%</b>
<b>Total Salaries and Benefits</b>	<b>101,613</b>	<b>139,354</b>	<b>147,245</b>	<b>150,798</b>	<b>3,553</b>	<b>2.41%</b>
<b>EQUIPMENT</b>						
Equipment Replacement New (under \$1,000)	426	31	250	250	-	0.00%
<b>Total Equipment</b>	<b>426</b>	<b>31</b>	<b>250</b>	<b>250</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	11,955	2,200	6,500	5,500	(1,000)	-15.38%
Intra County Purchases	3,500	-	18,000	29,354	11,354	63.08%
Legal Fees	90,083	47,511	40,000	40,000	-	0.00%
Printing (External)	-	110	250	250	-	0.00%
<b>Total Purchased Service</b>	<b>105,538</b>	<b>49,821</b>	<b>64,750</b>	<b>75,104</b>	<b>10,354</b>	<b>15.99%</b>
<b>OPERATIONAL</b>						
Advertising	-	-	250	250	-	0.00%
Associations/Memberships	1,256	-	600	600	-	0.00%
Conventions/Conferences	200	1,427	3,420	3,420	-	0.00%

**COUNTY OF HURON**  
**PLANNING - FOREST CONSERVATION**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Office Expense	241	256	500	500	-	0.00%
Postage/Courier	108	5	100	100	-	0.00%
Publications & Subscriptions	36	-	100	100	-	0.00%
Rent	6,037	6,037	6,037	6,037	-	0.00%
Staff Training	321	566	1,000	1,000	-	0.00%
Telecommunications	1,083	1,006	800	800	-	0.00%
Travel/Meals	6,795	5,724	8,000	7,000	(1,000)	-12.50%
Taxes	19,044	21,776	14,000	14,000	-	0.00%
<b>Total Operational</b>	<b>35,122</b>	<b>36,796</b>	<b>34,807</b>	<b>33,807</b>	<b>(1,000)</b>	<b>-2.87%</b>
<b>PROGRAM</b>						
Special Events	-	-	10,500	10,500	-	0.00%
Promotion/Public Relations	-	4,800	200	200	-	0.00%
<b>Total Program</b>	<b>-</b>	<b>4,800</b>	<b>10,700</b>	<b>10,700</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>242,699</b>	<b>230,802</b>	<b>257,752</b>	<b>270,659</b>	<b>12,907</b>	<b>5.01%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>183,669</b>	<b>215,022</b>	<b>224,752</b>	<b>240,659</b>	<b>15,907</b>	<b>7.08%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	-	-	-	-	-	0.00%
Add Capital Asset Expenditures	-	-	-	-	-	0.00%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(20,000)	(22,000)	(2,000)	10.00%
<b>TOTAL COUNTY LEVY</b>	<b>183,669</b>	<b>215,022</b>	<b>204,752</b>	<b>218,659</b>	<b>13,907</b>	<b>6.79%</b>



**COUNTY OF HURON  
2016 DRAFT BUDGET**

**Information Technology**

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## **CORPORATION OF THE COUNTY OF HURON**

### **IT Division**

**To:** Chair and Members, Committee of the Whole, Day 1  
**From:** Kim Reid, IT Manager  
**Date:** December 1, 2015  
**Subject:** **IT Division**  
**Proposed Work Plan and Budget for 2016**

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### **RECOMMENDATION**

That the proposed Work Plan and Budget be discussed and brought back for further consideration in the consolidated draft budget.

### **BACKGROUND**

Significant changes in the budget for 2016 include the:

- transfer of GIS (Geographic Information System) from P&D to Information Technology (IT) – effective January 1, 2016;
- re-allocation of 1 FTE Web Architect to Business Analyst – effective January 1, 2016;
- re-allocation of 1 FTE from Emergency Services to GIS – effective January 1, 2016.

With the transfer of GIS to IT, the IT budget now contains 2 sub-budgets: IT and GIS. IT continues to use a modified zero-based budgeting approach (since 2005) where each budget line is built up from zero based on the expected needs for the coming year.

### **COMMENTS**

#### **2015 Highlights**

Under last year's work plan, the following achievements were highlights for the year:

#### **IT Division**

- Redesigned architecture for [huroncounty.ca](http://huroncounty.ca)
- Continued development of CountyNet with training to departments
- Developed user training documents for Outlook 2013 and CountyNet
- Provided project management and infrastructure expertise to Enterprise Content Management project
- Completed IT program external Service Review
- Converted Court House and P&D phone system and handsets to enterprise VoIP telephony system; removed 10 analogue phone lines
- Connected 4 additional EMS sites and 1 Library branch to corporate network
- Provided Project Management Basics presentation to P&D Leaders
- Assisted with planning and participating in 2015 annual emergency exercise
- Attended to 2,260 IT Help Tickets (January 1, 2015 – November 30, 2015)
- Issued 27 IT RFQs and processed 132 Purchase Orders on behalf of corporate departments (January 1, 2015 – November 30, 2015)

- Prioritized thirty three projects for 2015 with SMT
- Maintained a steady and stable network across County sites

## GIS

- Created, printed and distributed new Huron County Map Guide
- Obtained and georeferenced historical aerial photos of Huron County
- Participated in SWOOP Steering Committee (Southwestern Ontario Orthophoto Project)
- Due to receive new set of Huron County orthoimages (geometrically correct aerial photo)
- Developed forestry mobile app to assist with data collection
- Founded the Southwestern Ontario County GIS User Group (meet twice per year, includes all Counties in SW Ontario)

## Work Plan

IT ensures that corporate systems, business applications and mission critical services are readily available and reliable. The IT Division partners with County departments to provide technical leadership, consultation and solution based services encouraging collaboration across the corporation. IT is involved with ongoing and planned projects including software and application implementation, new build and renovations, web and social media development, training, technology purchases, and ongoing advancements in technology.

Work for the coming year will include:

- Development and launch of the redesigned huroncounty.ca
- Implementation of recommendations from the external Service Review
- Configuration and connection of 6 additional Library branches to corporate network
- Training PW staff to use data collector app on mobile tablets
- Establishing a corporate GIS service and a central GIS data repository
- Completion of the migration to an enterprise VoIP telephony system.

## Funding Sources

Both the IT and GIS operating budgets are funded from the County levy, with recoveries from the Health Unit.

## Staff

Due to the restructuring of divisions noted above, the following table restates last year's staff complement for IT and GIS to show any actual increases or decreases for the coming year.

No staff increases are proposed, although the following adjustments are included:

- A re-allocation of 1.0 FTE from Web Architect to Business Analyst
- A re-allocation of 1.0 FTE from Emergency Services to GIS

Status	Hours	2015 FTE	# Positions	2016 FTE Additions/Reductions	Total 2016 FTE
Regular	Full-time	14.0 IT – 9 FTE GIS – 5 FTE	14	0	14.0

Occasional (students)	Full-time/Part-time	1.4 IT - .4 FTE GIS - 1 FTE	2	0	1.4
<b>Total</b>		<b>15.4</b>	<b>16</b>	<b>0.0</b>	<b>15.4</b>

FTE = Full Time Equivalents

**OTHERS CONSULTED** – Director, Department Leaders; Treasury Staff; CAO.

## BUDGET IMPACTS

The proposed budget changes relate primarily to the:

- Cost of living and salary grid increases for staff;
- Increased Internet costs to provision additional County locations.

Overall costs have been moderated by controlling operating expenses where possible, and by securing funding from Emergency Services and Health Unit. The attached budget would accommodate the core functions of the department, plus priority projects for the coming year.

“Original Signed by”

Kim Reid  
IT Manager

“Original Signed by”

Scott Tousaw  
Director

**County of Huron**  
**Information Technology**  
**Total Capital Requirements**  
**For the year ending December 31, 2016**

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Enterprise Phone System	Equipment > \$1000	Asset Maintenance/Replacement	High	Corporate IP phone system for all County departments/locations - Phased-in	20,000	-	Levy
Committee Room A/V System	Equipment > \$1000	Asset Maintenance/Replacement	High	Replace audio visual equipment in Court House Committee Room	15,000	15,000	Deferred Capital
Workstation Hardware	Equipment > \$1000	Asset Maintenance/Replacement	High	IT staff - Lifecycle Renewal (3)	6,106		Levy
Research & Development	Equipment > \$1000	Growth Related Need	High	Various technology components, ie. iPads, tablets, mobile and workstation devices	3,000		Levy
Network Infrastructure Devices	Equipment > \$1000	Growth Related Need & Asset Maintenance/Replacement	High	Asset replacement for systems reliability and redundancy (switches, WAPs)	25,440	5,500	Deferred Capital
Network Infrastructure Hardware	Equipment > \$1000	Asset Maintenance/Replacement	High	Asset replacement for systems reliability and redundancy (servers, disk)	25,440		Levy
Web Calendaring Software	Computers/Software > \$1000	Growth Related Need + Asset Maint Repl	High	Community calendar solution	2,000		Levy
Network Management Software	Computers/Software > \$1000	Growth Related Need	Medium	Virtualization, network server vulnerability assessment software/tools	5,088		Levy
Powerware UPS Batteries	Equipment > \$1000	Asset Maintenance/Replacement	High	Replacement batteries x 24 + installation and shipping costs	4,000		Levy
Spam Appliance/Service	Equipment > \$1000	Growth Related Need	High	Email spam appliance	5,000		Levy
GIS Expenses							
GIS Hardware	Equipment > \$1000	Asset Maintenance/Replacement	Medium	GIS staff - Lifecycle Renewal	4,900		Levy
TOTAL CAPITAL FUNDING REQUEST					115,974	20,500	
LESS: DEPRECIATION					(82,477)		
NET CAPITAL FUNDING REQUIREMENTS					33,497		

**COUNTY OF HURON**  
**Information Technology - Summary**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Intra County Recoveries	456,210	131,084	123,411	123,344	(67)	-0.05%
Corp Service Allocation Recoveries	-	168,222	168,222	170,847	2,625	1.56%
Third Party Recoveries	16,478	1,499	6,000	6,000	-	0.00%
<b>Total Other Revenue</b>	<b>472,688</b>	<b>300,804</b>	<b>297,633</b>	<b>300,191</b>	<b>2,558</b>	<b>0.86%</b>
<b>TOTAL REVENUE</b>	<b>472,688</b>	<b>300,804</b>	<b>297,633</b>	<b>300,191</b>	<b>2,558</b>	<b>0.86%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	707,742	791,076	919,944	960,092	40,148	4.36%
Salaries - Part Time	52,384	20,883	38,841	40,292	1,451	3.74%
Salaries - Time Off in Lieu Owing	2,568	-	-	-	-	0.00%
Councillor's Remuneration	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>762,694</b>	<b>811,958</b>	<b>958,785</b>	<b>1,000,384</b>	<b>41,599</b>	<b>4.34%</b>
<b>BENEFITS</b>						
Statutory Benefits	60,222	65,735	72,570	73,509	939	1.29%
Extended Benefits	54,339	67,458	81,350	82,726	1,376	1.69%
OMERS	73,547	78,810	93,120	97,768	4,648	4.99%
Burden	-	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>188,108</b>	<b>212,002</b>	<b>247,039</b>	<b>254,003</b>	<b>6,964</b>	<b>2.82%</b>
<b>Total Salaries and Benefits</b>	<b>950,802</b>	<b>1,023,960</b>	<b>1,205,824</b>	<b>1,254,387</b>	<b>48,563</b>	<b>4.03%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	6,302	3,826	6,500	6,500	-	0.00%
Equipment Replacement New (under \$1,000)	2,874	4,065	5,700	5,700	-	0.00%
Small Tools/Equipment	755	1,860	3,000	3,000	-	0.00%
Software	228,913	70,766	154,096	135,908	(18,188)	-11.80%
<b>Total Equipment</b>	<b>238,843</b>	<b>80,517</b>	<b>169,296</b>	<b>151,108</b>	<b>(18,188)</b>	<b>-10.74%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	4,579	60,747	41,500	49,000	7,500	18.07%
Insurance	4,777	4,886	4,920	4,516	(404)	-8.21%

**COUNTY OF HURON**  
**Information Technology - Summary**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Intra County Purchases	20,281	(180)	2,000	-	(2,000)	-100.00%
Maintenance Contracts	30,290	44,147	36,338	37,826	1,488	4.09%
Printing (External)	66	7,000	2,850	1,400	(1,450)	-50.88%
<b>Total Purchased Service</b>	<b>59,993</b>	<b>116,599</b>	<b>88,994</b>	<b>92,742</b>	<b>3,748</b>	<b>4.21%</b>
<b>OPERATIONAL</b>						
Advertising	316	-	500	800	300	60.00%
Associations/Memberships	1,532	792	758	800	42	5.54%
Conventions/Conferences	6,953	9,612	11,320	11,700	380	3.36%
Internet	70,263	84,812	75,531	97,044	21,513	28.48%
Office Expense	3,631	1,382	2,892	2,892	-	0.00%
Postage/Courier	4	249	25	125	100	400.00%
Publications & Subscriptions	4,070	6,042	4,720	5,688	968	20.51%
Rent	28,357	28,357	28,357	28,357	-	0.00%
Staff Training	4,988	10,191	14,700	14,200	(500)	-3.40%
Telecommunications	8,112	7,810	8,200	8,610	410	5.00%
Travel/Meals	5,371	5,933	8,054	6,522	(1,532)	-19.02%
Depreciation - Capital Assets	90,956	87,549	85,003	85,907	904	1.06%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>224,556</b>	<b>242,730</b>	<b>240,060</b>	<b>262,645</b>	<b>22,585</b>	<b>9.41%</b>
<b>PROGRAM</b>						
Miscellaneous Program	13	-	150	150	-	0.00%
<b>Total Program</b>	<b>13</b>	<b>-</b>	<b>150</b>	<b>150</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,474,206</b>	<b>1,463,807</b>	<b>1,704,324</b>	<b>1,761,032</b>	<b>56,708</b>	<b>3.33%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>1,001,518</b>	<b>1,163,002</b>	<b>1,406,691</b>	<b>1,460,841</b>	<b>54,150</b>	<b>3.85%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation			(85,003)	(85,907)	(904)	1.06%
Add Capital Asset Expenditures			122,074	115,974	(6,100)	-5.00%
Add Future Sustainability			-	-	-	0.00%
Less: Transfer from accumulated surplus			(40,000)	(20,500)	19,500	-48.75%
<b>TOTAL COUNTY LEVY</b>	<b>1,001,518</b>	<b>1,163,002</b>	<b>1,403,762</b>	<b>1,470,408</b>	<b>66,646</b>	<b>4.75%</b>

**COUNTY OF HURON**  
**Information Technology**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Intra County Recoveries	456,210	131,084	101,411	93,990	(7,421)	-7.32%
Corp Service Allocation Recoveries	-	168,222	168,222	170,847	2,625	1.56%
Third Party Recoveries	14,710	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>470,920</b>	<b>299,306</b>	<b>269,633</b>	<b>264,837</b>	<b>(4,796)</b>	<b>-1.78%</b>
<b>TOTAL REVENUE</b>	<b>470,920</b>	<b>299,306</b>	<b>269,633</b>	<b>264,837</b>	<b>(4,796)</b>	<b>-1.78%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	607,428	648,565	618,043	643,670	25,627	4.15%
Salaries - Part Time	5,978	-	10,202	10,386	184	1.80%
Salaries - Time Off in Lieu Owing	2,568	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>615,975</b>	<b>648,565</b>	<b>628,245</b>	<b>654,056</b>	<b>25,811</b>	<b>4.11%</b>
<b>BENEFITS</b>						
Statutory Benefits	48,641	52,103	45,493	46,836	1,343	2.95%
Extended Benefits	49,138	56,944	53,058	53,797	739	1.39%
OMERS	63,362	64,517	63,318	66,357	3,039	4.80%
<b>Total Benefits</b>	<b>161,140</b>	<b>173,564</b>	<b>161,869</b>	<b>166,990</b>	<b>5,121</b>	<b>3.16%</b>
<b>Total Salaries and Benefits</b>	<b>777,115</b>	<b>822,130</b>	<b>790,114</b>	<b>821,046</b>	<b>30,932</b>	<b>3.91%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	1,794	3,826	5,500	5,500	-	0.00%
Equipment Replacement New (under \$1,000)	1,763	1,929	4,700	4,700	-	0.00%
Vehicle Lease & Operation	-	-	-	-	-	0.00%
Small Tools/Equipment	755	1,860	3,000	3,000	-	0.00%
Software	114,456	70,766	103,216	85,028	(18,188)	-17.62%
<b>Total Equipment</b>	<b>118,769</b>	<b>78,381</b>	<b>116,416</b>	<b>98,228</b>	<b>(18,188)</b>	<b>-15.62%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	4,579	60,747	40,000	40,000	-	0.00%
Insurance	4,777	4,886	4,920	4,516	(404)	-8.21%
Occupational Accident Insurance	-	-	1,386	-	(1,386)	-100.00%

**COUNTY OF HURON**  
**Information Technology**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/Decrease - \$	Increase/Decrease - %
Intra County Purchases	-	-	-	-	-	0.00%
Maintenance Contracts	30,290	44,147	36,338	37,826	1,488	4.09%
Printing (External)	-	275	350	700	350	100.00%
<b>Total Purchased Service</b>	<b>39,646</b>	<b>110,054</b>	<b>82,994</b>	<b>83,042</b>	<b>48</b>	<b>0.06%</b>
<b>OPERATIONAL</b>						
Advertising	316	-	500	500	-	0.00%
Associations/Memberships	653	536	458	500	42	9.17%
Conventions/Conferences	2,017	2,137	4,700	5,200	500	10.64%
Internet	70,263	84,812	75,531	97,044	21,513	28.48%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	658	1,046	1,892	1,892	-	0.00%
Postage/Courier	-	37	25	25	-	0.00%
Publications & Subscriptions	4,070	6,042	4,720	5,688	968	20.51%
Rent	22,320	22,320	22,320	22,320	-	0.00%
Staff Training	3,377	7,546	10,700	10,200	(500)	-4.67%
Telecommunications	8,112	7,755	8,200	7,950	(250)	-3.05%
Travel/Meals	4,701	5,533	7,154	5,522	(1,632)	-22.81%
Building Capital	-	-	-	-	-	0.00%
Depreciation - Capital Assets	90,956	87,549	85,003	82,477	(2,526)	-2.97%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>207,444</b>	<b>225,314</b>	<b>221,203</b>	<b>239,318</b>	<b>18,115</b>	<b>8.19%</b>
<b>PROGRAM</b>						
Miscellaneous Program	13	-	150	150	-	0.00%
<b>Total Program</b>	<b>13</b>	<b>-</b>	<b>150</b>	<b>150</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,142,987</b>	<b>1,235,878</b>	<b>1,210,877</b>	<b>1,241,784</b>	<b>30,907</b>	<b>2.55%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>672,067</b>	<b>936,572</b>	<b>941,244</b>	<b>976,947</b>	<b>35,703</b>	<b>3.79%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation			(85,003)	(82,477)	2,526	-2.97%
Add Capital Asset Expenditures			104,074	111,074	7,000	6.73%
Add Future Sustainability			-	-	-	0.00%
Less: Transfer from accumulated surplus			(20,000)	(20,500)	(500)	2.50%
<b>TOTAL COUNTY LEVY</b>	<b>672,067</b>	<b>936,572</b>	<b>940,315</b>	<b>985,044</b>	<b>44,729</b>	<b>4.76%</b>

**COUNTY OF HURON**  
**Information Technology - GIS**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Intra County Recoveries	-	-	22,000	29,354	7,354	33.43%
Third Party Recoveries	1,768	1,499	6,000	6,000	-	0.00%
<b>Total Other Revenue</b>	<b>1,768</b>	<b>1,499</b>	<b>28,000</b>	<b>35,354</b>	<b>7,354</b>	<b>26.26%</b>
<b>TOTAL REVENUE</b>	<b>1,768</b>	<b>1,499</b>	<b>28,000</b>	<b>35,354</b>	<b>7,354</b>	<b>26.26%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	100,314	142,511	301,901	316,422	14,521	4.81%
Salaries - Part Time	46,406	20,883	28,639	29,906	1,267	4.42%
<b>Total Salaries</b>	<b>146,719</b>	<b>163,393</b>	<b>330,540</b>	<b>346,328</b>	<b>15,788</b>	<b>4.78%</b>
<b>BENEFITS</b>						
Statutory Benefits	11,582	13,632	27,077	26,673	(404)	-1.49%
Extended Benefits	5,201	10,513	28,292	28,929	637	2.25%
OMERS	10,185	14,292	29,802	31,411	1,609	5.40%
<b>Total Benefits</b>	<b>26,968</b>	<b>38,437</b>	<b>85,170</b>	<b>87,013</b>	<b>1,843</b>	<b>2.16%</b>
<b>Total Salaries and Benefits</b>	<b>173,687</b>	<b>201,831</b>	<b>415,710</b>	<b>433,341</b>	<b>17,631</b>	<b>4.24%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	4,508	-	1,000	1,000	-	0.00%
Equipment Replacement New (under \$1,000)	1,110	2,137	1,000	1,000	-	0.00%
Software	114,456	-	50,880	50,880	-	0.00%
<b>Total Equipment</b>	<b>120,075</b>	<b>2,137</b>	<b>52,880</b>	<b>52,880</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	-	-	1,500	9,000	7,500	500.00%
Intra County Purchases	20,281	(180)	2,000	-	(2,000)	-100.00%
Maintenance Contracts	-	-	-	-	-	0.00%
Printing (External)	66	6,725	2,500	700	(1,800)	-72.00%
<b>Total Purchased Service</b>	<b>20,347</b>	<b>6,545</b>	<b>6,000</b>	<b>9,700</b>	<b>3,700</b>	<b>61.67%</b>
<b>OPERATIONAL</b>						
Advertising	-	-	-	300	300	0.00%

**COUNTY OF HURON**  
**Information Technology - GIS**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Associations/Memberships	880	256	300	300	-	0.00%
Conventions/Conferences	4,936	7,475	6,620	6,500	(120)	-1.81%
Internet	-	-	-	-	-	0.00%
Office Expense	2,973	336	1,000	1,000	-	0.00%
Postage/Courier	4	213	-	100	100	0.00%
Rent	6,037	6,037	6,037	6,037	-	0.00%
Staff Training	1,611	2,645	4,000	4,000	-	0.00%
Telecommunications	-	55	-	660	660	0.00%
Travel/Meals	671	400	900	1,000	100	11.11%
Depreciation - Capital Assets	-	-	-	3,430	3,430	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>17,112</b>	<b>17,416</b>	<b>18,857</b>	<b>23,327</b>	<b>4,470</b>	<b>23.70%</b>
<b>TOTAL EXPENDITURES</b>	<b>331,220</b>	<b>227,929</b>	<b>493,447</b>	<b>519,248</b>	<b>25,801</b>	<b>5.23%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>329,452</b>	<b>226,430</b>	<b>465,447</b>	<b>483,894</b>	<b>18,447</b>	<b>3.96%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation			(3,430)	(3,430)	-	0.00%
Add Capital Asset Expenditures		13,600	22,900	4,900	(18,000)	-78.60%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(20,000)		20,000	-100.00%
<b>TOTAL COUNTY LEVY</b>	<b>329,452</b>	<b>240,030</b>	<b>464,917</b>	<b>485,364</b>	<b>20,447</b>	<b>4.40%</b>



**COUNTY OF HURON  
2016 DRAFT BUDGET**

**Homes for the Aged**

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**Huronview and Huronlea  
Homes for the Aged**

**Heartland and Highland  
Apartments**

## ***2016 Draft Budget***

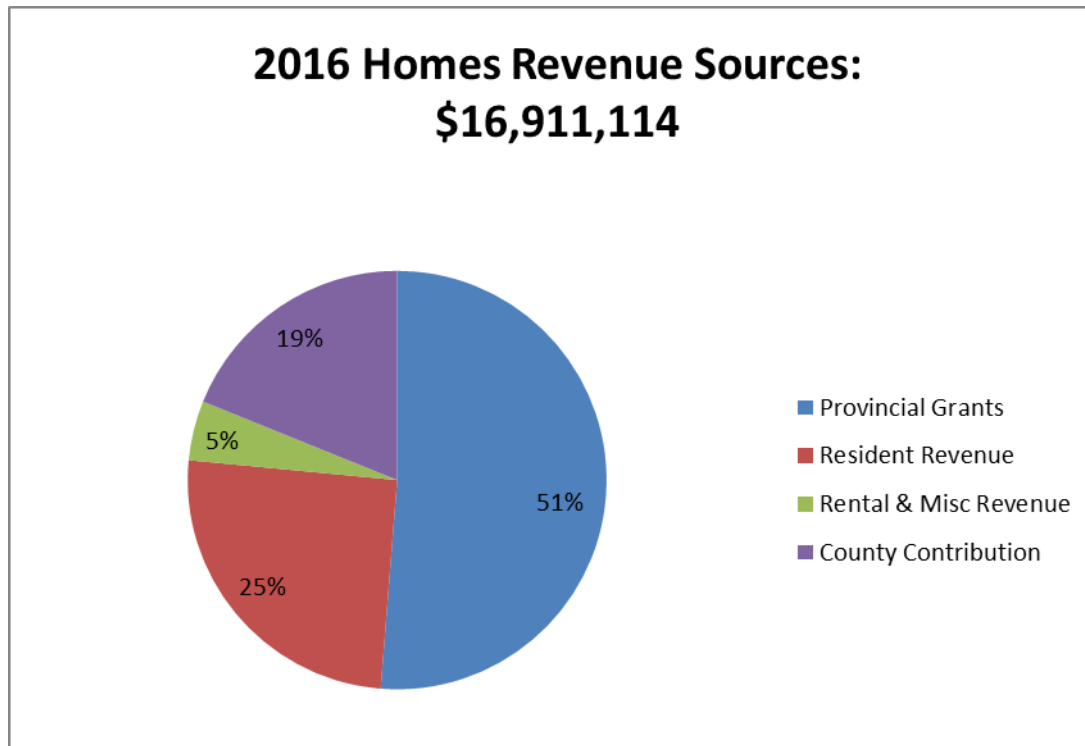
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*Barb Springall, Director  
Draft #1, November 2015*

## **Long Term Care Homes – Budget Proposal for 2016**

The original House of Refuge at the Huronview site was established in 1895. In 2016, the County Homes will have been in operation for 121 years. Today, the province mandates the operation of long term care beds by municipalities. The County of Huron operates two long term care homes, Huronlea in Brussels, and Huronview in Clinton. The Homes for the Aged 2016 budget proposes the same core services to the long term care residents of Huronview and Huronlea as in 2015. As in previous years, provincial funding has been maximized and is not keeping pace with the rising costs of salaries and benefits at the homes, particularly in the Nursing and Personal Care envelope.

### **Revenues**



The County contribution to operate the two homes and apartments in 2016 is projected to be \$3,234,400. This represents an increase of \$146,065 over 2015.

### **Budgeted Per Diem Rates eff July 1, 2015**

<i>Nursing and Personal Care (CMI = 100)</i>	\$ 92.52
<i>Program and Support Services</i>	\$ 9.23
<i>Raw Food</i>	\$ 8.03
<i>Other Accommodation</i>	<u>\$ 53.93</u>
<b>Total</b>	<b>\$163.71</b>

*Resident Payments* – The room fees are based on Provincial standards. The monies collected show as “Other Revenue” under the following categories: Basic room, Semi-Private room, Private room, and short-stay or respite stay. A portion of the basic resident revenue received from the resident is deducted from our provincial funding.

Monthly Rates in Long Term Care eff. July 1, 2015

Basic (Ward) Accommodation \$1774.81\*  
 Semi Private Accommodation \$2139.81  
 Private Accommodation \$2535.23  
 Personal Needs Allowance \$140/month eff. Nov. 1, 2015  
 (\*Residents may apply for rate reduction/exceptional circumstances from the Province.)

## Expenditures

The Full Time Equivalents for the Homes are as follows:

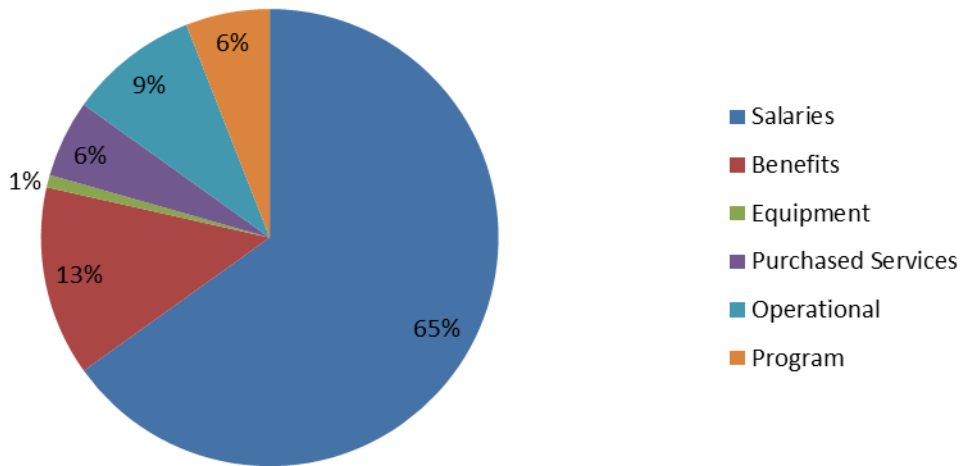
Sum of FTE's		Envelope			
Location	Status	NPC	OA	PSS	Grand Total
HL	FT	17.80	8.00	2.33	28.13
	PT	10.61	3.79		14.40
	PT-C	9.31	6.37	0.94	16.62
HL Total		37.72	18.16	3.27	59.15
HV	FT	39.00	20.62	4.67	64.29
	PT	19.70	6.87	1.10	27.67
	PT-C	17.20	8.11	1.24	26.54
HV Total		75.89	35.60	7.01	118.50
2016 Grand Total		113.61	53.76	10.28	177.65

(2015 Grand Total 177.54)

Number of Homes Staff as of November 2015: 268 staff

Ongoing grid movements for staff account for the increases. An annual review of job duties has led to the merging of the Nutrition Care Supervisor and the Nutrition Care Manager job classifications. The current supervisor has been completing all the manager duties since 2015. Therefore both positions are equally compensated in 2016. Also included in the budget is an increase to 80 hours biweekly for Directors of Care and the Associate Director of Care positions. This maintains the supervisory separation as adopted by Huron County following the Gazda Houlne and Associates wage report by Human Resources Department.

## 2016 Homes Expenditures \$16,911,114



Expenditure	2016 Total	% Increase or Decrease	Notes
Salaries	\$11,011,588	+ 2.69%	Collective Agreements: SEIU & IUOE settled, ONA Expiry March 31, 2016. Non Union grid movements in 2016, pay equity adjustments
Benefits	\$2,270,166	- 0.49%	Rising cost of statutory benefits, LTD costs
Equipment	\$148,400	+ 6.92%	Equipment not considered Capital: carts, batteries, tools, software, computer hardware, for example
Purchased Services	\$924,635	+ 2.86%	Blood work, oxygen, pest control, insurance, physiotherapy, dietitian, purchasing group, consulting for seniors housing options, snow removal, ADT, building automation, life safety systems, audit, software fees, occupational insurance, WSIB, legal fees
Operational	\$1,552,460	+ 5.00%	Utilities, natural gas, hydro, water/sewer, staff training, travel costs, depreciation, association membership, grounds maintenance, electrical and plumbing repairs, garbage, taxes.
Program	\$1,003,864	+ 11.82%	Groceries, medical supplies, continence products, medical director stipends, clothing protectors, sheets, washcloths, towels, nutrition supplements, dishwasher and laundry chemicals, dishes and paper products, disinfectants, rubber gloves, garbage bags, paper towels, toilet paper, recreation supplies

## **Huronview Executive Summary**

Budget pressures for Huronview in 2016 will be under Program and Equipment.

In 2015, the Program budget was decreased 0.92% from 2014. In two years there has been a substantial increase in expenditures. The nursing department will be closely reviewing this area and looking for areas for improvement.

As for equipment, the 2015 budget had a decrease of 27.91% from 2014. Due to the age of the building, we are experiencing additional repairs and maintenance in most departments. Through the Asset Management Plan and Capital projects, we are identifying systems and equipment that need replaced as ongoing repair costs increase.

### **Salaries and Benefits – Increase of 2.37%**

### **Equipment – Increase of 4.55%**

Equipment rentals/leases: Administration department photocopier and postage machine rental increased 31.11%. Huronview has a new black / colour printer which eliminates a secondary colour printer. Should see a reduction in colour toner cartridges which are costly.

Repairs & Maintenance: Building repairs increasing due to aging building and ongoing repairs to over 23 year old equipment and systems. This applies to all departments. Nursing maintenance contracts for lifts and whirlpool tubs will increase 3% for 2016.

Equipment Replacement / New: Reduction of 17.16% in this area due to many items being covered under capital expenditures.

### **Purchased Service – Increase of 3.13%**

### **Operational – Increase of 1.85%**

Part of the increase is attributable to the rising union gas costs. The cost of utilities for long term care and apartments is anticipated to be \$231,000 in 2016 consisting of natural gas, hydro and the costs of water and sewer provision from our host municipalities. This is an overall increase of 12.25% from 2015.

Miscellaneous administration costs for the Home for 2016 is anticipated to increase 13.89% due to and expected higher than normal number of staff retirements.

Telecommunications costs are anticipated to increase 41.67% for 2016. In 2014 this account was decreased by 20% for 2015 and it is anticipated to be over budget by this year end. 2016 costs anticipated to be \$15,000. These costs include land line charges, long distance charges, internet charges and cell phone charges (which have increased approximately \$800 from 2014 to 2015).

Costs associated with garbage removal is anticipated to decrease 39.13% due to a new contract negotiated for 2015 which is a three year contract.

Electrical maintenance and repairs is anticipated to increase 18.18%, mainly due to increase of service calls to the ELPAS system, purchasing of lighting to comply with energy conservation goals and purchase of batteries for “hands free” sanitizers and paper towel dispensers.

Plumbing maintenance and repairs is anticipated to increase 10% due to increasing repairs to the sewage station silo and pump repairs. Included in the 2016 capital expenditures is a sewage station engineering study with anticipated work to be completed in 2017.

### **Program – Increase of 10.05%**

Basic Needs Program: Continence product purchasing continues to be a costly item for nursing in 2016, with an anticipated increase of 30.87%. This increase is due to the high level of care the residents require. Approximately 85% of the 120 residents use incontinence products. There has been

no increase in the Ministry of Health funding in this area. Replenish Bed/Linen & replenish dishes/cutlery: Decrease of 20.53% for 2016.

### **Huronlea Executive Summary**

Over 75% of Huronlea's costs can be directly attributed to Salaries and Benefits for staff members who are employed by the County and work at the Home. This represents an annual payroll of \$4,653,248. **1.68% increase** for salaries and benefits over 2015. It has been the approach of the County of Huron to provide additional funding for wages and benefits to the homes, above that funded by the province and the residents.

Equipment rentals, leases, maintenance, repairs and small equipment replacement will **increase for 9.69%** over 2015 budget to reflect the actual expenses. The 2016 budget funds the ongoing maintenance of equipment and refreshing areas that are showing the effect of continuous service over more than 20 years.

Purchased Services will **increase by 2.43%** in 2016 to reflect the actual increase of costs.

Total Operation Cost will **increase by 10.24%** to reflect the actual costs in 2015. The cost of utilities consisting of hydro and the costs of water and sewer provision from our host municipalities will increase in 2016: hydro by 31.76% and water and sewer by 38.78%. Miscellaneous administration costs for the Home for 2016 is anticipated to increase 13.89% due to and expected higher than normal number of staff retirements. Telecommunications costs are anticipated to decrease by 38.14% for 2016. Costs associated with garbage removal are anticipated to decrease by 42.16% due to a new three year contract negotiated in 2015. Electrical maintenance and repairs are anticipated to increase by 8.93% mostly due to increase of service calls to the ELPAS system, purchasing of lighting to comply with energy conservation goals and purchase of batteries for "hands free" sanitizers and paper towel dispensers. Plumbing maintenance and repairs are anticipated to increase by 31.25% due to increasing repairs of our aging infrastructure.

Budget pressures for 2016 exist in Program costs. At Huronlea Home for the Aged we have been able to lower the actual expenditures from 2014. \$312,783 in 2014 vs. anticipated \$351,871 in 2015. The nursing department is experiencing pressure in relation to the continence products and medical supplies budgets and working on further improvements; however, most of the costs can be attributed to a high acuity of the residents in the home. An increase of **14.81%** has been included in the 2016 budget

Total Expenditures are budgeted with **3.37% increase** for 2016.

OAHNSS Benchmarking Survey released in July 2015 provides 2013 fiscal year data analysis. According to this Survey, an Ontario municipal home for the aged average per resident daily municipal contribution is \$48.33 (13.24% increase from 2013 Survey Report - \$42.68). Huronlea receives \$39.63 (6.65% increase from \$37.16 previously reported). Municipal contribution to Huronlea is in 50<sup>th</sup> percentile and below the provincial average. The maximum reported in the survey by a municipality is a daily contribution of \$137.10 (\$123.03 in 2013 Survey Report).

The CMI rates continue to improve at the Home. For Huronlea CMI is 0.9885. In 2016 the Ministry is providing the actual rates computed by the resident care systems which measure the acuity of the residents being served. At the time of the budget preparation, resident rooms and apartments are fully occupied. There are 64 approved beds at Huronlea.

The County will be entering into a three year (2016-2019) Long Term Care Home Service Accountability Agreement (L-SAA) with the Local Health Integration Network (LHIN) for Huronview and Huronlea Homes. The LHIN provides the provincial funding in accordance with the contractual obligations of the L-SAA document, including performance targets.

County of Huron  
Homes for the Aged  
Total Capital Requirements  
For the year ending December 31, 2016

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
<b>HURONVIEW</b>							
BUSINESS ADMINISTRATION	OA Admin	Replacement	High	IT Equipment	\$ 9,000		
	OA Admin	Replacement	High	Resident Lounge Furniture	\$ 8,000		
	OA Admin	Replacement	High	Office Furniture	\$ 8,500		
NURSING AND PERSONAL CARE	Equipment	Replacement	High	Resident Care Equipment - Nursing	\$ 16,000		
	Equipment	Replacement	High	Resident Lift Equipment	\$ 110,200		
NUTRITION SERVICES	Equipment	Replacement	Med	Dining room doors for Unit B	\$ 10,000		
	Equipment	Replacement	High	Dietary Equipment	\$ 17,500		
BUILDING AND PROPERTY	exterior	replacement	high	Asphalt	\$ 85,000		
	equipment	Replacement	high	Generator upgrades	\$ 45,000		
	equipment		High	Sewage Engineering Study	\$ 20,000		
	equipment	replacement	high	Humidifier filters	\$ 19,000		
	equipment	new	high	Canopy for centre courtyard doors	\$ 4,500		
	equipment	replacement	high	Main boiler pumps (3 of them)	\$ 12,000		
	building	replacement	high	Flooring	\$ 10,000		
	equipment	replacement	high	Life safety system upgrades	\$ 22,500		
	equipment	replacement		Patio door replacements	\$ 5,000		
	equipment	replacement		Air compressor pumps (2 of them)	\$ 6,500		
ENVIRONMENTAL SERVICES	equipment	replacement	med	Linen Hampers	\$ 3,000		
APARTMENTS	equipment	replacement	high	Apartment hot water recirc lines	\$ 8,000		
	equipment	replacement	high	Apartment Improvements	\$ 3,500		
	equipment	replacement	high	Apartment hot water heaters	\$ 6,000		
				TOTAL HURONVIEW	\$ 429,200		
				2016 available Capital Funds \$429,201			
Carry forward Resident Lounge Furniture					\$ 6,241		
Carry forward Signage					\$ 3,500		
Carry forward Building Automation System					\$ 20,308		
Carry forward PBX Phones					\$ 3,691		
Carry forward Sprinkler System Upgrades					\$ 27,100		
<b>TOTAL HURONVIEW</b>					<b>\$ 490,040</b>		
<b>HURONLEA</b>							
BUSINESS ADMINISTRATION	OA Admin	Replacement	High	IT Equipment	\$ 10,000		
	OA Admin	New	High	Blinds	\$ 1,000		
	OA Admin	Replacement	High	Office Furniture	\$ 4,500		
NUTRITION SERVICES	Kitchen Equipment	Replacement	High	Industrial Kitchen Equipment	\$ 14,000		

County of Huron  
Homes for the Aged  
Total Capital Requirements  
For the year ending December 31, 2016

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
	Kitchen Equip	New	Medium	Plate warmers	\$ 2,000		
	Kitchen Equip	Replacement	Medium	Dishwasher	\$ 10,000		
	Kitchen Equip	New	Medium	Adjustable tables (2)	\$ 3,300		
ENVIRONMENTAL SERVICES	Equip. Housek	Replacement	High	ES Carts	\$ 1,800		
NURSING AND PERSONAL CARE	Nursing	Replacement	High	Batteries for lifting equipment	\$ 3,000		
	Nursing	Replacement	High	Siderails	\$ 1,000		
	Nursing	Replacement	High	Resident Care Equipment - Nursing	\$ 15,500		
	Nursing	Replacement	High	Resident Lift Equipment	\$ 83,000		
BUILDING AND PROPERTY	Building	Replacement	Medium	Toilets	\$ 8,000		
	Building	Replacement	Medium	heat pumps	\$ 15,000		
	Building	New	Medium	breaker for low temperature	\$ 7,000		
	Building	Replacement	High	Filters for humidifier (installed 2014)	\$ 15,000		
	Building	Replacement	High	Flooring	\$ 30,000		
	Building/prop	Replacement	High	Property Drainage/Landscaping Upgrade	\$ 5,000		
				recirculating pumps /motor	\$ 6,500		
APARTMENT CAPITAL	Apartments	Replacement	High	Interior Patio Doors	\$ 24,200		
	Apartments	Replacement	High	Apartment Improvements	\$ 5,000		
	OA Admin	Replacement	Medium	Furniture	\$ 8,000		
TOTAL HURONLEA				TOTAL HURONLEA	\$ 272,800		
				2016 available Capital Funds \$266,580			
Carry forward Apartment Lounge Furniture					\$ 6,835		
Carry forward Signage					\$ 1,800		
Carry forward PBX Phones					\$ 1,722		
Generator Repairs					44,653		
Carry forward Building Automation System					\$ 14,460		
Carry forward Sprinkler System Upgrades					\$ 20,000		
TOTAL HURONLEA					\$ 362,270		
TOTAL HOMES FOR THE AGED							

**COUNTY OF HURON**  
**Homes for the Aged - Consolidated**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	8,305,011	8,419,917	8,440,170	8,574,180	134,010	1.59%
<b>Total Provincial Grants</b>	<b>8,305,011</b>	<b>8,419,917</b>	<b>8,440,170</b>	<b>8,574,180</b>	<b>134,010</b>	<b>1.59%</b>
<b>OTHER REVENUE</b>						
Parking	1,640	1,596	2,682	1,966	(716)	-26.70%
Resident - Basic	1,404,656	1,410,280	1,424,000	1,416,900	(7,100)	-0.50%
Resident - Basic - Private	1,580,094	1,674,338	1,561,000	1,663,000	102,000	6.53%
Resident - Basic - SemiPrivate	528,692	495,070	533,000	497,000	(36,000)	-6.75%
Resident - Preferred - Private	547,594	599,132	539,000	592,900	53,900	10.00%
Resident - Pref. Semi-Private	82,889	82,917	85,000	82,000	(3,000)	-3.53%
Resident - Vet.Prior.AccessBe	-	-	-	-	-	0.00%
Resident - Short Stay	509	-	-	-	-	0.00%
Miscellaneous Revenue	126,334	114,226	116,171	137,448	21,277	18.32%
Intra County Recoveries	247,730	247,730	247,730	247,730	-	0.00%
Rent/Lease	372,902	378,334	381,348	387,590	6,242	1.64%
<b>Total Other Revenue</b>	<b>4,893,041</b>	<b>5,003,623</b>	<b>4,889,931</b>	<b>5,026,534</b>	<b>136,603</b>	<b>2.79%</b>
<b>TOTAL REVENUE</b>	<b>13,198,052</b>	<b>13,423,540</b>	<b>13,330,101</b>	<b>13,600,714</b>	<b>270,613</b>	<b>2.03%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	5,299,408	5,462,876	5,486,835	5,540,700	53,865	0.98%
Salaries - Part Time	5,350,778	5,200,722	5,236,535	5,505,888	269,353	5.14%
Salaries - Time Off in Lieu Owing	(2,855)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>10,647,331</b>	<b>10,663,598</b>	<b>10,723,370</b>	<b>11,046,588</b>	<b>323,218</b>	<b>3.01%</b>
<b>BENEFITS</b>						
Statutory Benefits	892,142	899,841	889,932	906,487	16,555	1.86%
Extended Benefits	507,914	560,358	588,351	580,501	(7,850)	-1.33%
OMERS	750,810	755,272	803,080	783,179	(19,901)	-2.48%
<b>Total Benefits</b>	<b>2,150,866</b>	<b>2,215,470</b>	<b>2,281,363</b>	<b>2,270,166</b>	<b>(11,197)</b>	<b>-0.49%</b>
<b>Total Salaries and Benefits</b>	<b>12,798,197</b>	<b>12,879,068</b>	<b>13,004,733</b>	<b>13,316,755</b>	<b>312,022</b>	<b>2.40%</b>
<b>EQUIPMENT</b>						

# COUNTY OF HURON

## Homes for the Aged - Consolidated

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Equipment Rentals/Leases	11,980	12,692	11,640	13,400	1,760	15.12%
Equipment Repairs & Maint.	92,980	117,811	98,250	106,200	7,950	8.09%
Equipment Replacement New (under \$1,000)	19,706	31,785	19,365	18,620	(745)	-3.85%
Vehicle Lease & Operation	18,179	13,388	9,534	10,180	646	6.78%
<b>Total Equipment</b>	<b>142,845</b>	<b>175,676</b>	<b>138,789</b>	<b>148,400</b>	<b>9,611</b>	<b>6.92%</b>
<b>PURCHASED SERVICE</b>						
Audit	9,216	8,650	8,655	8,854	199	2.30%
Consulting/Professional Fees	390,553	322,917	366,250	397,766	31,516	8.61%
Insurance	36,528	37,359	35,293	34,530	(763)	-2.16%
Occupational Accident Insurance	101,421	104,255	124,000	124,000	-	0.00%
Intra County Purchases	266,495	267,410	272,605	272,605	-	0.00%
Legal Fees	38,520	25,560	49,000	43,400	(5,600)	-11.43%
Maintenance Contracts	8,896	8,719	9,680	9,680	-	0.00%
Printing (External)	2,745	3,583	3,400	3,600	200	5.88%
Snow Removal Contract	53,903	35,492	30,000	30,200	200	0.67%
<b>Total Purchased Service</b>	<b>908,276</b>	<b>813,944</b>	<b>898,883</b>	<b>924,635</b>	<b>25,752</b>	<b>2.86%</b>
<b>OPERATIONAL</b>						
Advertising	4,824	4,147	4,500	3,400	(1,100)	-24.44%
Associations/Memberships	17,343	21,158	17,100	19,000	1,900	11.11%
Bank Charges	981	922	1,100	1,100	-	0.00%
Miscellaneous Admin.	9,477	7,399	10,202	11,584	1,382	13.55%
Office Expense	12,934	9,878	12,550	12,550	-	0.00%
Postage/Courier	3,817	3,972	3,600	3,900	300	8.33%
Rent	1,680	1,680	1,680	1,680	-	0.00%
Staff Training	30,679	22,057	40,029	39,229	(800)	-2.00%
Telecommunications	26,056	29,249	31,400	29,000	(2,400)	-7.64%
Travel/Meals	26,934	28,952	24,000	27,400	3,400	14.17%
Garbage	24,459	13,154	22,445	13,400	(9,045)	-40.30%
Grounds Maintenance	21,375	15,553	14,250	12,000	(2,250)	-15.79%
Maintenance & Repairs/Building	37,780	41,662	38,000	38,000	-	0.00%
Maintenance & Repairs/Electrical	18,831	29,974	17,426	20,000	2,574	14.77%
Maintenance & Repairs/Plumbing	14,543	19,806	13,200	15,200	2,000	15.15%
Taxes	30,039	32,652	32,000	32,000	-	0.00%
Utilities/Heat	138,700	114,099	104,000	117,000	13,000	12.50%
Utilities/Hydro	356,761	304,722	291,300	292,000	700	0.24%
Utilities/Water & Sewer	121,491	115,889	104,000	123,000	19,000	18.27%
Depreciation - Capital Assets	654,572	687,423	695,783	741,017	45,234	6.50%
<b>Total Operational</b>	<b>1,553,275</b>	<b>1,504,346</b>	<b>1,478,565</b>	<b>1,552,460</b>	<b>73,895</b>	<b>5.00%</b>
<b>PROGRAM</b>						

**COUNTY OF HURON**

**Homes for the Aged - Consolidated**

**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Basic Needs Program	101,925	91,408	76,000	90,848	14,848	19.54%
Med Dir Reg Fee	49,793	44,924	50,140	50,968	828	1.65%
Medical Supplies	107,854	88,366	75,800	76,524	724	0.96%
High Needs	15,145	18,619	19,100	19,100	-	0.00%
Recreation & Entertainment	4,006	2,658	2,260	2,260	-	0.00%
Replenish Bed/Linen	13,730	11,676	15,000	13,500	(1,500)	-10.00%
Replenish Dishes/Cutlery	5,974	7,362	8,500	7,500	(1,000)	-11.76%
Employee Related Expense	64	74	-	-	-	0.00%
Program Supplies & Costs	801,533	786,403	729,449	827,749	98,300	13.48%
Less Reimbursements	(124,901)	(133,910)	(78,500)	(45,585)	32,915	-41.93%
Recovery (Apt)	(5,966)	(8,928)	-	-	-	0.00%
<b>Total Program</b>	<b>969,157</b>	<b>908,651</b>	<b>897,749</b>	<b>1,042,864</b>	<b>145,115</b>	<b>16.16%</b>
<b>TOTAL EXPENDITURES</b>	<b>16,371,750</b>	<b>16,281,686</b>	<b>16,418,719</b>	<b>16,985,114</b>	<b>566,395</b>	<b>3.45%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>3,173,698</b>	<b>2,858,145</b>	<b>3,088,618</b>	<b>3,384,400</b>	<b>295,782</b>	<b>9.58%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	-	-	(695,783)	(702,000)	(6,217)	0.89%
Add Capital Asset Expenditures	-	-	890,085	852,310	(37,775)	-4.24%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(194,585)	(175,310)	19,275	-9.91%
<b>TOTAL COUNTY LEVY</b>	<b>3,173,698</b>	<b>2,858,145</b>	<b>3,088,335</b>	<b>3,359,400</b>	<b>271,065</b>	<b>8.78%</b>

# COUNTY OF HURON

Homes for the Aged - Huronview

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	5,432,155	5,522,454	5,535,405	5,647,078	111,673	2.02%
<b>Total Provincial Grants</b>	<b>5,432,155</b>	<b>5,522,454</b>	<b>5,535,405</b>	<b>5,647,078</b>	<b>111,673</b>	<b>2.02%</b>
<b>OTHER REVENUE</b>						
Parking	655	456	1,190	678	(512)	-43.03%
Resident - Basic	921,449	922,259	907,000	929,000	22,000	2.43%
Resident - Basic - Private	1,069,778	1,143,072	1,058,000	1,133,000	75,000	7.09%
Resident - Basic - SemiPrivate	305,117	277,659	313,000	279,000	(34,000)	-10.86%
Resident - Preferred - Private	367,082	406,162	362,000	401,900	39,900	11.02%
Resident - Pref. Semi-Private	47,019	47,052	50,000	47,000	(3,000)	-6.00%
Miscellaneous Revenue	65,801	54,279	60,795	71,580	10,785	17.74%
Intra County Recoveries	123,865	123,865	123,865	123,865	-	0.00%
Rent/Lease	183,556	186,244	187,581	190,390	2,809	1.50%
<b>Total Other Revenue</b>	<b>3,084,322</b>	<b>3,161,048</b>	<b>3,063,431</b>	<b>3,176,413</b>	<b>112,982</b>	<b>3.69%</b>
<b>TOTAL REVENUE</b>	<b>8,516,477</b>	<b>8,683,502</b>	<b>8,598,836</b>	<b>8,823,491</b>	<b>224,655</b>	<b>2.61%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	3,624,315	3,664,801	3,715,894	3,750,746	34,852	0.94%
Salaries - Part Time	3,355,190	3,287,688	3,206,781	3,398,553	191,772	5.98%
Salaries - Time Off in Lieu Owing	(4,174)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>6,975,332</b>	<b>6,952,489</b>	<b>6,922,675</b>	<b>7,149,299</b>	<b>226,624</b>	<b>3.27%</b>
<b>BENEFITS</b>						
Statutory Benefits	583,035	585,940	574,132	586,657	12,525	2.18%
Extended Benefits	348,613	376,629	406,999	397,929	(9,070)	-2.23%
OMERS	486,812	482,222	524,615	518,072	(6,543)	-1.25%
<b>Total Benefits</b>	<b>1,418,460</b>	<b>1,444,791</b>	<b>1,505,746</b>	<b>1,502,658</b>	<b>(3,088)</b>	<b>-0.21%</b>
<b>Total Salaries and Benefits</b>	<b>8,393,791</b>	<b>8,397,281</b>	<b>8,428,421</b>	<b>8,651,957</b>	<b>223,536</b>	<b>2.65%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	4,716	5,495	4,500	5,900	1,400	31.11%
Equipment Repairs & Maint.	46,802	65,078	50,300	53,850	3,550	7.06%

# COUNTY OF HURON

## Homes for the Aged - Huronview

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Equipment Replacement New (under \$1,000)	11,492	19,752	12,795	10,600	(2,195)	-17.16%
Vehicle Lease & Operation	13,721	10,149	7,134	7,780	646	9.06%
<b>Total Equipment</b>	<b>76,731</b>	<b>100,473</b>	<b>74,729</b>	<b>78,130</b>	<b>3,401</b>	<b>4.55%</b>
<b>PURCHASED SERVICE</b>						
Audit	4,608	4,325	4,325	4,427	102	2.36%
Consulting/Professional Fees	258,678	213,271	249,250	272,934	23,684	9.50%
Insurance	22,307	22,814	22,000	21,087	(913)	-4.15%
Occupational Accident Insurance	65,528	59,664	75,000	75,000	-	0.00%
Intra County Purchases	136,765	137,222	139,965	139,965	-	0.00%
Legal Fees	33,654	14,307	40,000	34,400	(5,600)	-14.00%
Maintenance Contracts	5,769	5,138	6,000	6,000	-	0.00%
Printing (External)	1,902	2,393	2,200	2,400	200	9.09%
Snow Removal Contract	32,555	22,276	20,000	20,000	-	0.00%
<b>Total Purchased Service</b>	<b>561,765</b>	<b>481,411</b>	<b>558,740</b>	<b>576,213</b>	<b>17,473</b>	<b>3.13%</b>
<b>OPERATIONAL</b>						
Advertising	2,803	2,697	2,500	2,000	(500)	-20.00%
Associations/Memberships	11,272	13,379	11,000	11,000	-	0.00%
Bank Charges	607	575	700	700	-	0.00%
Miscellaneous Admin.	6,211	5,888	7,200	8,200	1,000	13.89%
Office Expense	8,936	7,747	9,250	9,250	-	0.00%
Postage/Courier	3,088	3,189	2,900	3,200	300	10.34%
Rent	840	840	840	840	-	0.00%
Staff Training	21,669	15,423	26,438	26,638	200	0.76%
Telecommunications	14,402	15,922	12,000	17,000	5,000	41.67%
Travel/Meals	17,614	19,671	22,500	17,400	(5,100)	-22.67%
Garbage	17,857	8,517	13,800	8,400	(5,400)	-39.13%
Grounds Maintenance	15,592	10,050	8,750	7,000	(1,750)	-20.00%
Maintenance & Repairs/Building	25,036	25,845	24,000	24,000	-	0.00%
Maintenance & Repairs/Electrical	11,725	16,167	11,000	13,000	2,000	18.18%
Maintenance & Repairs/Plumbing	11,283	16,311	10,000	11,000	1,000	10.00%
Taxes	15,425	14,251	18,300	18,300	-	0.00%
Utilities/Heat	86,483	61,011	52,000	65,000	13,000	25.00%
Utilities/Hydro	241,059	179,118	206,300	180,000	(26,300)	-12.75%
Utilities/Water & Sewer	59,436	47,892	55,000	55,000	-	0.00%
Depreciation - Capital Assets	419,062	438,639	429,202	462,837	33,635	7.84%
<b>Total Operational</b>	<b>990,398</b>	<b>903,132</b>	<b>923,680</b>	<b>940,765</b>	<b>17,085</b>	<b>1.85%</b>
<b>PROGRAM</b>						
Basic Needs Program	67,908	60,861	48,000	62,816	14,816	30.87%
Med Dir Reg Fee	27,860	25,222	28,140	28,550	410	1.46%

**COUNTY OF HURON****Homes for the Aged - Huronview****Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Medical Supplies	73,103	53,542	48,500	48,524	24	0.05%
High Needs	12,983	17,028	12,600	12,600	-	0.00%
Recreation & Entertainment	1,504	1,707	1,240	1,240	-	0.00%
Replenish Bed/Linen	9,188	7,931	9,500	8,500	(1,000)	-10.53%
Replenish Dishes/Cutlery	3,089	5,099	5,000	4,500	(500)	-10.00%
Employee Related Expense	64	74	-	-	-	0.00%
Program Supplies & Costs	488,750	479,101	463,956	510,905	46,949	10.12%
Less Reimbursements	(89,201)	(87,277)	(52,700)	(30,685)	22,015	-41.77%
Recovery (Apt)	(3,592)	(6,508)	-	-	-	0.00%
<b>Total Program</b>	<b>591,656</b>	<b>556,780</b>	<b>564,236</b>	<b>646,950</b>	<b>82,714</b>	<b>14.66%</b>
<b>TOTAL EXPENDITURES</b>	<b>10,614,341</b>	<b>10,439,077</b>	<b>10,549,806</b>	<b>10,894,015</b>	<b>344,209</b>	<b>3.26%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>2,097,864</b>	<b>1,755,575</b>	<b>1,950,970</b>	<b>2,070,524</b>	<b>119,554</b>	<b>6.13%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	-	-	-	(429,200)	(429,200)	0.00%
Add Capital Asset Expenditures	-	-	-	490,040	490,040	0.00%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	-	(85,840)	(85,840)	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>2,097,864</b>	<b>1,755,575</b>	<b>1,950,970</b>	<b>2,045,524</b>	<b>94,554</b>	<b>4.85%</b>

# COUNTY OF HURON

Huronview - Nursing and Personal Care Direct  
Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	3,974,463	4,059,121	4,074,040	4,187,770	113,730	2.79%
<b>Total Provincial Grants</b>	<b>3,974,463</b>	<b>4,059,121</b>	<b>4,074,040</b>	<b>4,187,770</b>	<b>113,730</b>	<b>2.79%</b>
<b>TOTAL REVENUE</b>	<b>3,974,463</b>	<b>4,059,121</b>	<b>4,074,040</b>	<b>4,187,770</b>	<b>113,730</b>	<b>2.79%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	2,095,042	2,078,710	2,103,680	2,128,462	24,782	1.18%
Salaries - Part Time	2,439,268	2,375,794	2,318,026	2,405,333	87,307	3.77%
Salaries - Time Off in Lieu Owing	(4,022)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>4,530,288</b>	<b>4,454,505</b>	<b>4,421,706</b>	<b>4,533,795</b>	<b>112,089</b>	<b>2.53%</b>
<b>BENEFITS</b>						
Statutory Benefits	383,023	382,135	368,947	376,492	7,545	2.05%
Extended Benefits	174,379	228,399	226,745	219,316	(7,429)	-3.28%
OMERS	281,930	281,669	306,349	307,920	1,571	0.51%
<b>Total Benefits</b>	<b>839,331</b>	<b>892,202</b>	<b>902,041</b>	<b>903,728</b>	<b>1,687</b>	<b>0.19%</b>
<b>Total Salaries and Benefits</b>	<b>5,369,619</b>	<b>5,346,707</b>	<b>5,323,747</b>	<b>5,437,523</b>	<b>113,776</b>	<b>2.14%</b>
<b>PROGRAM</b>						
Less Reimbursements	(666)	(2,867)	-	-	-	0.00%
<b>Total Program</b>	<b>(666)</b>	<b>(2,867)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>5,368,953</b>	<b>5,343,840</b>	<b>5,323,747</b>	<b>5,437,523</b>	<b>113,776</b>	<b>2.14%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>1,394,490</b>	<b>1,284,719</b>	<b>1,249,707</b>	<b>1,249,753</b>	<b>46</b>	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>1,394,490</b>	<b>1,284,719</b>	<b>1,249,707</b>	<b>1,249,753</b>	<b>46</b>	<b>0.00%</b>

# COUNTY OF HURON

## Huronview - Nursing and Personal Care Administration

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	371,616	391,869	369,353	379,704	10,351	2.80%
<b>Total Provincial Grants</b>	<b>371,616</b>	<b>391,869</b>	<b>369,353</b>	<b>379,704</b>	<b>10,351</b>	<b>2.80%</b>
<b>TOTAL REVENUE</b>	<b>371,616</b>	<b>391,869</b>	<b>369,353</b>	<b>379,704</b>	<b>10,351</b>	<b>2.80%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	211,750	223,557	233,076	244,510	11,434	4.91%
Salaries - Part Time	6,966	-	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	2,080	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>220,797</b>	<b>223,557</b>	<b>233,076</b>	<b>244,510</b>	<b>11,434</b>	<b>4.91%</b>
<b>BENEFITS</b>						
Statutory Benefits	13,529	14,530	14,857	14,603	(254)	-1.71%
Extended Benefits	13,111	14,596	28,430	17,761	(10,669)	-37.53%
OMERS	23,469	24,781	25,654	27,753	2,099	8.18%
<b>Total Benefits</b>	<b>50,109</b>	<b>53,907</b>	<b>68,941</b>	<b>60,117</b>	<b>(8,824)</b>	<b>-12.80%</b>
<b>Total Salaries and Benefits</b>	<b>270,906</b>	<b>277,464</b>	<b>302,017</b>	<b>304,627</b>	<b>2,610</b>	<b>0.86%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	15,359	22,066	21,600	22,100	500	2.31%
Equipment Replacement New (under \$1,000)	836	11,303	3,000	3,000	-	0.00%
<b>Total Equipment</b>	<b>16,195</b>	<b>33,369</b>	<b>24,600</b>	<b>25,100</b>	<b>500</b>	<b>2.03%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	13,889	16,264	14,500	15,000	500	3.45%
<b>Total Purchased Service</b>	<b>13,889</b>	<b>16,264</b>	<b>14,500</b>	<b>15,000</b>	<b>500</b>	<b>3.45%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	1,733	829	2,500	3,000	500	20.00%
Staff Training	12,004	6,293	13,615	13,615	-	0.00%
<b>Total Operational</b>	<b>13,737</b>	<b>7,122</b>	<b>16,115</b>	<b>16,615</b>	<b>500</b>	<b>3.10%</b>
<b>PROGRAM</b>						

**COUNTY OF HURON****Huronview - Nursing and Personal Care Administration****Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Basic Needs Program	67,908	60,861	48,000	62,816	14,816	30.87%
Med Dir Reg Fee	27,860	25,222	28,140	28,550	410	1.46%
Medical Supplies	73,103	53,542	48,500	48,524	24	0.05%
High Needs	12,983	17,028	12,600	12,600	-	0.00%
Less Reimbursements	(14,467)	(24,691)	-	(6,985)	(6,985)	0.00%
<b>Total Program</b>	<b>167,388</b>	<b>131,962</b>	<b>137,240</b>	<b>145,505</b>	<b>8,265</b>	<b>6.02%</b>
<b>TOTAL EXPENDITURES</b>	<b>482,115</b>	<b>466,180</b>	<b>494,472</b>	<b>506,847</b>	<b>12,375</b>	<b>2.50%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>110,499</b>	<b>74,311</b>	<b>125,119</b>	<b>127,143</b>	<b>2,024</b>	<b>1.62%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>110,499</b>	<b>74,311</b>	<b>125,119</b>	<b>127,143</b>	<b>2,024</b>	<b>1.62%</b>

# COUNTY OF HURON

Huronview - Program and Social Support  
Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	487,969	500,654	498,952	506,836	7,884	1.58%
<b>Total Provincial Grants</b>	<b>487,969</b>	<b>500,654</b>	<b>498,952</b>	<b>506,836</b>	<b>7,884</b>	<b>1.58%</b>
<b>TOTAL REVENUE</b>	<b>487,969</b>	<b>500,654</b>	<b>498,952</b>	<b>506,836</b>	<b>7,884</b>	<b>1.58%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	190,096	232,543	245,685	248,910	3,225	1.31%
Salaries - Part Time	136,919	115,508	99,347	132,685	33,338	33.56%
Salaries - Time Off in Lieu Owing	(297)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>326,718</b>	<b>348,051</b>	<b>345,032</b>	<b>381,595</b>	<b>36,563</b>	<b>10.60%</b>
<b>BENEFITS</b>						
Statutory Benefits	27,957	29,700	29,778	32,447	2,669	8.96%
Extended Benefits	20,598	25,855	23,845	27,199	3,354	14.07%
OMERS	23,807	27,327	28,530	30,475	1,945	6.82%
<b>Total Benefits</b>	<b>72,362</b>	<b>82,883</b>	<b>82,153</b>	<b>90,121</b>	<b>7,968</b>	<b>9.70%</b>
<b>Total Salaries and Benefits</b>	<b>399,080</b>	<b>430,934</b>	<b>427,185</b>	<b>471,716</b>	<b>44,531</b>	<b>10.42%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	195	154	500	500	-	0.00%
Equipment Replacement New (under \$1,000)	1,398	-	1,300	500	(800)	-61.54%
<b>Total Equipment</b>	<b>1,593</b>	<b>154</b>	<b>1,800</b>	<b>1,000</b>	<b>(800)</b>	<b>-44.44%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	147,969	116,135	128,000	128,500	500	0.39%
<b>Total Purchased Service</b>	<b>147,969</b>	<b>116,135</b>	<b>128,000</b>	<b>128,500</b>	<b>500</b>	<b>0.39%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	701	786	500	700	200	40.00%
Office Expense	305	259	-	-	-	0.00%
Staff Training	1,570	2,394	3,000	3,000	-	0.00%
Telecommunications	-	-	-	-	-	0.00%
Travel/Meals	4,447	3,664	3,000	2,400	(600)	-20.00%

**COUNTY OF HURON****Huronview - Program and Social Support****Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>Total Operational</b>	<b>7,023</b>	<b>7,102</b>	<b>6,500</b>	<b>6,100</b>	<b>(400)</b>	<b>-6.15%</b>
<b>PROGRAM</b>						
Recreation & Entertainment	1,504	1,707	1,240	1,240	-	0.00%
Program Supplies & Costs	3,950	3,865	2,700	3,000	300	11.11%
Less Reimbursements	(2,748)	(2,231)	-	-	-	0.00%
<b>Total Program</b>	<b>2,707</b>	<b>3,341</b>	<b>3,940</b>	<b>4,240</b>	<b>300</b>	<b>7.61%</b>
<b>TOTAL EXPENDITURES</b>	<b>558,371</b>	<b>557,666</b>	<b>567,425</b>	<b>611,556</b>	<b>44,131</b>	<b>7.78%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>70,402</b>	<b>57,012</b>	<b>68,473</b>	<b>104,720</b>	<b>36,247</b>	<b>52.94%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>70,402</b>	<b>57,012</b>	<b>68,473</b>	<b>104,720</b>	<b>36,247</b>	<b>52.94%</b>

**COUNTY OF HURON**

Huronview - Raw Food

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	343,165	347,502	344,706	351,714	7,008	2.03%
<b>Total Provincial Grants</b>	<b>343,165</b>	<b>347,502</b>	<b>344,706</b>	<b>351,714</b>	<b>7,008</b>	<b>2.03%</b>
<b>TOTAL REVENUE</b>	<b>343,165</b>	<b>347,502</b>	<b>344,706</b>	<b>351,714</b>	<b>7,008</b>	<b>2.03%</b>
<b>EXPENDITURES</b>						
<b>PROGRAM</b>						
Program Supplies & Costs	375,048	379,525	374,206	407,214	33,008	8.82%
Less Reimbursements	(13,711)	(10,924)	(13,700)	(13,700)	-	0.00%
<b>Total Program</b>	<b>361,336</b>	<b>368,601</b>	<b>360,506</b>	<b>393,514</b>	<b>33,008</b>	<b>9.16%</b>
<b>TOTAL EXPENDITURES</b>	<b>361,336</b>	<b>368,601</b>	<b>360,506</b>	<b>393,514</b>	<b>33,008</b>	<b>9.16%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>18,171</b>	<b>21,099</b>	<b>15,800</b>	<b>41,800</b>	<b>26,000</b>	<b>164.56%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>18,171</b>	<b>21,099</b>	<b>15,800</b>	<b>41,800</b>	<b>26,000</b>	<b>164.56%</b>

**COUNTY OF HURON**  
**Huronview - Housekeeping**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Intra County Recoveries	44,249	44,249	44,249	44,249	-	0.00%
<b>Total Other Revenue</b>	<b>44,249</b>	<b>44,249</b>	<b>44,249</b>	<b>44,249</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>44,249</b>	<b>44,249</b>	<b>44,249</b>	<b>44,249</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	189,414	203,637	188,717	191,759	3,042	1.61%
Salaries - Part Time	221,481	231,695	228,980	236,156	7,176	3.13%
<b>Total Salaries</b>	<b>410,894</b>	<b>435,331</b>	<b>417,697</b>	<b>427,915</b>	<b>10,218</b>	<b>2.45%</b>
<b>BENEFITS</b>						
Statutory Benefits	36,993	38,765	37,234	37,185	(49)	-0.13%
Extended Benefits	18,175	20,208	28,046	31,953	3,907	13.93%
OMERS	35,849	33,645	35,458	33,293	(2,165)	-6.11%
<b>Total Benefits</b>	<b>91,018</b>	<b>92,617</b>	<b>100,738</b>	<b>102,431</b>	<b>1,693</b>	<b>1.68%</b>
<b>Total Salaries and Benefits</b>	<b>501,912</b>	<b>527,949</b>	<b>518,435</b>	<b>530,346</b>	<b>11,911</b>	<b>2.30%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	695	542	1,000	750	(250)	-25.00%
Equipment Replacement New (under \$1,000)	531	756	750	400	(350)	-46.67%
<b>Total Equipment</b>	<b>1,226</b>	<b>1,298</b>	<b>1,750</b>	<b>1,150</b>	<b>(600)</b>	<b>-34.29%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	-	253	-	-	-	0.00%
Maintenance Contracts	5,769	5,138	6,000	6,000	-	0.00%
<b>Total Purchased Service</b>	<b>5,769</b>	<b>5,391</b>	<b>6,000</b>	<b>6,000</b>	<b>-</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	-	441	500	1,000	500	100.00%
Staff Training	-	30	778	778	-	0.00%
<b>Total Operational</b>	<b>-</b>	<b>471</b>	<b>1,278</b>	<b>1,778</b>	<b>500</b>	<b>39.12%</b>
<b>PROGRAM</b>						

**COUNTY OF HURON****Huronview - Housekeeping****Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Program Supplies & Costs	46,727	42,899	35,000	35,700	700	2.00%
Recovery (Apt)	(140)	(23)	-	-	-	0.00%
<b>Total Program</b>	<b>46,587</b>	<b>42,875</b>	<b>35,000</b>	<b>35,700</b>	<b>700</b>	<b>2.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>555,494</b>	<b>577,985</b>	<b>562,463</b>	<b>574,974</b>	<b>12,511</b>	<b>2.22%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>511,245</b>	<b>533,736</b>	<b>518,214</b>	<b>530,725</b>	<b>12,511</b>	<b>2.41%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>511,245</b>	<b>533,736</b>	<b>518,214</b>	<b>530,725</b>	<b>12,511</b>	<b>2.41%</b>

# COUNTY OF HURON

## Huronview - Building

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Transfer from Capital Reserves	-	-	-	-	-	0.00%
Intra County Recoveries	33,456	33,456	33,456	33,456	-	0.00%
<b>Total Other Revenue</b>	<b>33,456</b>	<b>33,456</b>	<b>33,456</b>	<b>33,456</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>33,456</b>	<b>33,456</b>	<b>33,456</b>	<b>33,456</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	197,470	176,951	223,750	175,710	(48,040)	-21.47%
Salaries - Part Time	13,659	30,458	19,424	72,126	52,702	271.32%
Salaries - Time Off in Lieu Owing	(1,709)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>209,420</b>	<b>207,409</b>	<b>243,174</b>	<b>247,836</b>	<b>4,662</b>	<b>1.92%</b>
<b>BENEFITS</b>						
Statutory Benefits	16,864	17,202	18,747	19,715	968	5.16%
Extended Benefits	19,149	17,456	21,465	17,828	(3,637)	-16.94%
OMERS	19,890	16,715	22,180	16,963	(5,217)	-23.52%
<b>Total Benefits</b>	<b>55,903</b>	<b>51,373</b>	<b>62,392</b>	<b>54,506</b>	<b>(7,886)</b>	<b>-12.64%</b>
<b>Total Salaries and Benefits</b>	<b>265,322</b>	<b>258,782</b>	<b>305,566</b>	<b>302,342</b>	<b>(3,224)</b>	<b>-1.06%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	-	390	-	-	-	0.00%
Equipment Repairs & Maint.	12,141	20,281	11,550	14,630	3,080	26.67%
Equipment Replacement New (under \$1,000)	3,007	3,616	3,080	2,695	(385)	-12.50%
<b>Total Equipment</b>	<b>15,148</b>	<b>24,287</b>	<b>14,630</b>	<b>17,325</b>	<b>2,695</b>	<b>18.42%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	24,953	35,405	32,340	32,340	-	0.00%
Intra County Purchases	-	(253)	847	847	-	0.00%
Snow Removal Contract	28,409	17,676	15,400	15,400	-	0.00%
Miscellaneous Services	-	-	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>53,363</b>	<b>52,828</b>	<b>48,587</b>	<b>48,587</b>	<b>-</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						

**COUNTY OF HURON**

**Huronview - Building**

**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Miscellaneous Admin.	656	345	750	500	(250)	-33.33%
Grounds Maintenance	13,464	8,037	6,737	5,390	(1,347)	-19.99%
Maintenance & Repairs/Building	18,596	20,325	18,480	18,480	-	0.00%
Maintenance & Repairs/Electrical	9,195	13,637	8,470	10,010	1,540	18.18%
Maintenance & Repairs/HVAC	-	-	-	-	-	0.00%
Maintenance & Repairs/Plumbing	9,098	14,011	7,700	8,470	770	10.00%
Depreciation - Capital Assets	244,955	194,948	190,445	200,135	9,690	5.09%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>295,965</b>	<b>251,303</b>	<b>232,582</b>	<b>242,985</b>	<b>10,403</b>	<b>4.47%</b>
<b>PROGRAM</b>						
Less Reimbursements	(7,091)	(7,104)	-	-	-	0.00%
<b>Total Program</b>	<b>(7,091)</b>	<b>(7,104)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>622,707</b>	<b>580,096</b>	<b>601,365</b>	<b>611,239</b>	<b>9,874</b>	<b>1.64%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>589,251</b>	<b>546,640</b>	<b>567,909</b>	<b>577,783</b>	<b>9,874</b>	<b>1.74%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>589,251</b>	<b>546,640</b>	<b>567,909</b>	<b>577,783</b>	<b>9,874</b>	<b>1.74%</b>

# COUNTY OF HURON

## Huronview - Dietary

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Intra County Recoveries	23,330	23,330	23,330	23,330	-	0.00%
<b>Total Other Revenue</b>	<b>23,330</b>	<b>23,330</b>	<b>23,330</b>	<b>23,330</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>23,330</b>	<b>23,330</b>	<b>23,330</b>	<b>23,330</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	322,701	315,474	429,266	325,395	(103,871)	-24.20%
Salaries - Part Time	430,515	418,928	430,225	439,479	9,254	2.15%
Salaries - Time Off in Lieu Owing	(622)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>752,594</b>	<b>734,402</b>	<b>859,491</b>	<b>764,874</b>	<b>(94,617)</b>	<b>-11.01%</b>
<b>BENEFITS</b>						
Statutory Benefits	64,850	60,883	70,509	64,666	(5,843)	-8.29%
Extended Benefits	31,561	31,009	43,630	37,336	(6,294)	-14.43%
OMERS	60,808	54,493	69,849	57,965	(11,884)	-17.01%
<b>Total Benefits</b>	<b>157,219</b>	<b>146,384</b>	<b>183,988</b>	<b>159,967</b>	<b>(24,021)</b>	<b>-13.06%</b>
<b>Total Salaries and Benefits</b>	<b>909,813</b>	<b>880,786</b>	<b>1,043,479</b>	<b>924,841</b>	<b>(118,638)</b>	<b>-11.37%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	6,795	9,472	6,000	5,500	(500)	-8.33%
Equipment Replacement New (under \$1,000)	2,837	1,124	1,020	500	(520)	-50.98%
<b>Total Equipment</b>	<b>9,632</b>	<b>10,596</b>	<b>7,020</b>	<b>6,000</b>	<b>(1,020)</b>	<b>-14.53%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	4,506	24,631	28,400	30,100	1,700	5.99%
<b>Total Purchased Service</b>	<b>4,506</b>	<b>24,631</b>	<b>28,400</b>	<b>30,100</b>	<b>1,700</b>	<b>5.99%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	-	257	250	300	50	20.00%
Staff Training	-	359	2,167	2,167	-	0.00%
<b>Total Operational</b>	<b>-</b>	<b>615</b>	<b>2,417</b>	<b>2,467</b>	<b>50</b>	<b>2.07%</b>
<b>PROGRAM</b>						

**COUNTY OF HURON****Huronview - Dietary****Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Replenish Dishes/Cutlery	3,089	5,099	5,000	4,500	(500)	-10.00%
Program Supplies & Costs	30,690	25,038	27,000	26,000	(1,000)	-3.70%
Less Reimbursements	(4,580)	(1,428)	-	-	-	0.00%
Recovery (Apt)	(3,392)	(6,473)	-	-	-	0.00%
<b>Total Program</b>	<b>25,807</b>	<b>22,238</b>	<b>32,000</b>	<b>30,500</b>	<b>(1,500)</b>	<b>-4.69%</b>
<b>TOTAL EXPENDITURES</b>	<b>949,757</b>	<b>938,866</b>	<b>1,113,316</b>	<b>993,908</b>	<b>(119,408)</b>	<b>-10.73%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>926,427</b>	<b>915,536</b>	<b>1,089,986</b>	<b>970,578</b>	<b>(119,408)</b>	<b>-10.96%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>926,427</b>	<b>915,536</b>	<b>1,089,986</b>	<b>970,578</b>	<b>(119,408)</b>	<b>-10.96%</b>

**COUNTY OF HURON**

Huronview - Laundry

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	93,650	89,466	95,686	97,302	1,616	1.69%
Salaries - Part Time	104,618	111,180	110,779	112,774	1,995	1.80%
<b>Total Salaries</b>	<b>198,268</b>	<b>200,646</b>	<b>206,465</b>	<b>210,076</b>	<b>3,611</b>	<b>1.75%</b>
<b>BENEFITS</b>						
Statutory Benefits	17,960	18,505	18,434	18,289	(145)	-0.79%
Extended Benefits	11,753	12,426	11,780	11,985	205	1.74%
OMERS	5,963	6,401	17,556	7,735	(9,821)	-55.94%
<b>Total Benefits</b>	<b>35,675</b>	<b>37,332</b>	<b>47,770</b>	<b>38,009</b>	<b>(9,761)</b>	<b>-20.43%</b>
<b>Total Salaries and Benefits</b>	<b>233,943</b>	<b>237,978</b>	<b>254,235</b>	<b>248,085</b>	<b>(6,150)</b>	<b>-2.42%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	2,883	3,534	2,000	2,000	-	0.00%
Equipment Replacement New (under \$1,000)	151	167	625	500	(125)	-20.00%
<b>Total Equipment</b>	<b>3,034</b>	<b>3,700</b>	<b>2,625</b>	<b>2,500</b>	<b>(125)</b>	<b>-4.76%</b>
<b>PURCHASED SERVICE</b>						
<b>Total Purchased Service</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	728	-	-	-	-	0.00%
Staff Training	-	-	1,778	1,978	200	11.25%
<b>Total Operational</b>	<b>728</b>	<b>-</b>	<b>1,778</b>	<b>1,978</b>	<b>200</b>	<b>11.25%</b>
<b>PROGRAM</b>						
Replenish Bed/Linen	9,188	7,931	9,500	8,500	(1,000)	-10.53%
Program Supplies & Costs	12,523	15,023	12,300	14,400	2,100	17.07%
Less Reimbursements	(7,800)	(7,800)	-	-	-	0.00%
<b>Total Program</b>	<b>13,911</b>	<b>15,155</b>	<b>21,800</b>	<b>22,900</b>	<b>1,100</b>	<b>5.05%</b>
<b>TOTAL EXPENDITURES</b>	<b>251,616</b>	<b>256,833</b>	<b>280,438</b>	<b>275,463</b>	<b>(4,975)</b>	<b>-1.77%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>251,616</b>	<b>256,833</b>	<b>280,438</b>	<b>275,463</b>	<b>(4,975)</b>	<b>-1.77%</b>

**COUNTY OF HURON**

Huronview - Laundry

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>251,616</b>	<b>256,833</b>	<b>280,438</b>	<b>275,463</b>	<b>(4,975)</b>	<b>-1.77%</b>

# COUNTY OF HURON

Huronview - General and Administration  
Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	254,942	223,308	248,354	221,054	(27,300)	-10.99%
<b>Total Provincial Grants</b>	<b>254,942</b>	<b>223,308</b>	<b>248,354</b>	<b>221,054</b>	<b>(27,300)</b>	<b>-10.99%</b>
<b>OTHER REVENUE</b>						
Parking	-	-	-	-	-	0.00%
Resident - Basic	921,449	922,259	907,000	929,000	22,000	2.43%
Resident - Basic - Private	1,069,778	1,143,072	1,058,000	1,133,000	75,000	7.09%
Resident - Basic - SemiPrivate	305,117	277,659	313,000	279,000	(34,000)	-10.86%
Resident - Bed Retention	-	-	-	-	-	0.00%
Resident - Preferred - Private	367,082	406,162	362,000	401,900	39,900	11.02%
Resident - Pref. Semi-Private	47,019	47,052	50,000	47,000	(3,000)	-6.00%
Miscellaneous Revenue	14,248	1,362	-	-	-	0.00%
Intra County Recoveries	22,830	22,830	22,830	22,830	-	0.00%
Rent/Lease	840	840	2,100	1,500	(600)	-28.57%
<b>Total Other Revenue</b>	<b>2,748,363</b>	<b>2,821,236</b>	<b>2,714,930</b>	<b>2,814,230</b>	<b>99,300</b>	<b>3.66%</b>
<b>TOTAL REVENUE</b>	<b>3,003,304</b>	<b>3,044,544</b>	<b>2,963,284</b>	<b>3,035,284</b>	<b>72,000</b>	<b>2.43%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	324,193	344,464	196,034	338,698	142,664	72.78%
Salaries - Part Time	1,764	4,124	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	397	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>326,354</b>	<b>348,588</b>	<b>196,034</b>	<b>338,698</b>	<b>142,664</b>	<b>72.78%</b>
<b>BENEFITS</b>						
Statutory Benefits	21,860	24,220	15,626	23,260	7,634	48.85%
Extended Benefits	59,887	26,682	23,058	34,551	11,493	49.84%
OMERS	35,096	37,191	19,039	35,968	16,929	88.92%
<b>Total Benefits</b>	<b>116,843</b>	<b>88,094</b>	<b>57,723</b>	<b>93,779</b>	<b>36,056</b>	<b>62.46%</b>
<b>Total Salaries and Benefits</b>	<b>443,197</b>	<b>436,681</b>	<b>253,757</b>	<b>432,477</b>	<b>178,720</b>	<b>70.43%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	3,681	4,070	3,465	4,543	1,078	31.11%

# COUNTY OF HURON

Huronview - General and Administration  
Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Equipment Repairs & Maint.	4,365	4,615	3,234	3,080	(154)	-4.76%
Equipment Replacement New (under \$1,000)	970	1,382	1,617	1,694	77	4.76%
Vehicle Lease & Operation	13,721	10,149	7,134	7,780	646	9.06%
<b>Total Equipment</b>	<b>22,736</b>	<b>20,216</b>	<b>15,450</b>	<b>17,097</b>	<b>1,647</b>	<b>10.66%</b>
<b>PURCHASED SERVICE</b>						
Audit	3,964	3,720	3,720	3,807	87	2.34%
Consulting/Professional Fees	56,469	5,833	31,261	52,807	21,546	68.92%
Insurance	14,250	14,574	1,700	-	(1,700)	-100.00%
Occupational Accident Insurance	65,528	59,664	75,000	75,000	-	0.00%
Intra County Purchases	10,800	10,800	12,900	12,900	-	0.00%
Legal Fees	32,654	8,707	34,400	34,400	-	0.00%
Printing (External)	1,902	2,393	2,200	2,400	200	9.09%
<b>Total Purchased Service</b>	<b>185,566</b>	<b>105,692</b>	<b>161,181</b>	<b>181,314</b>	<b>20,133</b>	<b>12.49%</b>
<b>OPERATIONAL</b>						
Advertising	2,383	2,347	2,150	1,720	(430)	-20.00%
Associations/Memberships	11,272	13,379	11,000	11,000	-	0.00%
Bank Charges	607	575	700	700	-	0.00%
Miscellaneous Admin.	2,392	3,230	2,700	2,700	-	0.00%
Office Expense	7,336	6,193	7,955	8,750	795	9.99%
Postage/Courier	2,598	2,783	2,494	3,200	706	28.31%
Staff Training	8,095	6,348	5,100	5,100	-	0.00%
Telecommunications	106	-	-	-	-	0.00%
Travel/Meals	12,167	15,007	18,500	14,000	(4,500)	-24.32%
Depreciation - Capital Assets	174,107	161,347	156,409	174,513	18,104	11.57%
<b>Total Operational</b>	<b>221,061</b>	<b>211,210</b>	<b>207,008</b>	<b>221,683</b>	<b>14,675</b>	<b>7.09%</b>
<b>PROGRAM</b>						
Employee Related Expense	64	74	-	-	-	0.00%
Program Supplies & Costs	7,062	-	-	-	-	0.00%
Less Reimbursements	(38,139)	(30,233)	(39,000)	(10,000)	29,000	-74.36%
Recovery (Apt)	-	-	-	-	-	0.00%
<b>Total Program</b>	<b>(31,013)</b>	<b>(30,159)</b>	<b>(39,000)</b>	<b>(10,000)</b>	<b>29,000</b>	<b>-74.36%</b>
<b>TOTAL EXPENDITURES</b>	<b>841,547</b>	<b>743,640</b>	<b>598,396</b>	<b>842,571</b>	<b>244,175</b>	<b>40.80%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>(2,161,758)</b>	<b>(2,300,904)</b>	<b>(2,364,888)</b>	<b>(2,192,713)</b>	<b>172,175</b>	<b>-7.28%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%

**COUNTY OF HURON**

Huronview - General and Administration

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>(2,161,758)</b>	<b>(2,300,904)</b>	<b>(2,364,888)</b>	<b>(2,192,713)</b>	<b>172,175</b>	<b>-7.28%</b>

# COUNTY OF HURON

## Huronview - Facilities

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>EXPENDITURES</b>						
<b>PURCHASED SERVICE</b>						
Insurance	5,455	5,580	17,620	18,628	1,008	5.72%
Intra County Purchases	-	457	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>5,455</b>	<b>6,037</b>	<b>17,620</b>	<b>18,628</b>	<b>1,008</b>	<b>5.72%</b>
<b>OPERATIONAL</b>						
Telecommunications	10,846	13,162	9,240	13,090	3,850	41.67%
Garbage	14,683	5,863	10,626	6,468	(4,158)	-39.13%
Taxes	-	-	-	-	-	0.00%
Utilities/Heat	69,032	49,051	40,040	50,050	10,010	25.00%
Utilities/Hydro	210,561	131,669	158,851	138,600	(20,251)	-12.75%
Utilities/Water & Sewer	49,086	35,242	42,350	42,350	-	0.00%
<b>Total Operational</b>	<b>354,208</b>	<b>234,986</b>	<b>261,107</b>	<b>250,558</b>	<b>(10,549)</b>	<b>-4.04%</b>
<b>TOTAL EXPENDITURES</b>	<b>359,663</b>	<b>241,023</b>	<b>278,727</b>	<b>269,186</b>	<b>(9,541)</b>	<b>-3.42%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>359,663</b>	<b>241,023</b>	<b>278,727</b>	<b>269,186</b>	<b>(9,541)</b>	<b>-3.42%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>359,663</b>	<b>241,023</b>	<b>278,727</b>	<b>269,186</b>	<b>(9,541)</b>	<b>-3.42%</b>

**COUNTY OF HURON**

**Huronview - Heartland Apartments**

**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Parking	655	456	1,190	678	(512)	-43.03%
Miscellaneous Revenue	51,553	52,917	60,795	71,580	10,785	17.74%
Rent/Lease	182,716	185,404	185,481	188,890	3,409	1.84%
<b>Total Other Revenue</b>	<b>234,924</b>	<b>238,777</b>	<b>247,466</b>	<b>261,148</b>	<b>13,682</b>	<b>5.53%</b>
<b>TOTAL REVENUE</b>	<b>234,924</b>	<b>238,777</b>	<b>247,466</b>	<b>261,148</b>	<b>13,682</b>	<b>5.53%</b>
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	1,035	1,035	1,035	1,357	322	31.11%
Equipment Repairs & Maint.	4,370	4,416	4,416	5,290	874	19.79%
Equipment Replacement New (under \$1,000)	1,762	1,403	1,403	1,311	(92)	-6.56%
<b>Total Equipment</b>	<b>7,167</b>	<b>6,854</b>	<b>6,854</b>	<b>7,958</b>	<b>1,104</b>	<b>16.11%</b>
<b>PURCHASED SERVICE</b>						
Audit	644	606	605	620	15	2.48%
Consulting/Professional Fees	10,892	14,749	14,749	14,187	(562)	-3.81%
Insurance	2,601	2,660	2,680	2,459	(221)	-8.25%
Intra County Purchases	125,965	126,218	126,218	126,218	-	0.00%
Legal Fees	1,000	5,600	5,600	-	(5,600)	-100.00%
Snow Removal Contract	4,146	4,600	4,600	4,600	-	0.00%
<b>Total Purchased Service</b>	<b>145,248</b>	<b>154,433</b>	<b>154,452</b>	<b>148,084</b>	<b>(6,368)</b>	<b>-4.12%</b>
<b>OPERATIONAL</b>						
Advertising	420	350	350	280	(70)	-20.00%
Office Expense	1,295	1,295	1,295	500	(795)	-61.39%
Postage/Courier	490	406	406	-	(406)	-100.00%
Rent	840	840	840	840	-	0.00%
Telecommunications	3,450	2,760	2,760	3,910	1,150	41.67%
Travel/Meals	1,000	1,000	1,000	1,000	-	0.00%
Garbage	3,174	2,654	3,174	1,932	(1,242)	-39.13%
Grounds Maintenance	2,128	2,013	2,013	1,610	(403)	-20.02%
Maintenance & Repairs/Building	6,440	5,520	5,520	5,520	-	0.00%
Maintenance & Repairs/Electrical	2,530	2,530	2,530	2,990	460	18.18%
Maintenance & Repairs/Plumbing	2,185	2,300	2,300	2,530	230	10.00%
Taxes	15,425	14,251	18,300	18,300	-	0.00%
Utilities/Heat	17,451	11,960	11,960	14,950	2,990	25.00%
Utilities/Hydro	30,498	47,449	47,449	41,400	(6,049)	-12.75%

**COUNTY OF HURON****Huronview - Heartland Apartments****Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Utilities/Water & Sewer	10,350	12,650	12,650	12,650	-	0.00%
Depreciation - Capital Assets	-	82,344	82,348	88,189	5,841	7.09%
<b>Total Operational</b>	<b>97,676</b>	<b>190,322</b>	<b>194,895</b>	<b>196,601</b>	<b>1,706</b>	<b>0.88%</b>
<b>PROGRAM</b>						
Program Supplies & Costs	12,750	12,750	12,750	24,591	11,841	92.87%
Recovery (Apt)	(60)	(12)	-	-	-	0.00%
<b>Total Program</b>	<b>12,690</b>	<b>12,738</b>	<b>12,750</b>	<b>24,591</b>	<b>11,841</b>	<b>92.87%</b>
<b>TOTAL EXPENDITURES</b>	<b>262,781</b>	<b>364,347</b>	<b>368,951</b>	<b>377,234</b>	<b>8,283</b>	<b>2.25%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>27,857</b>	<b>125,570</b>	<b>121,485</b>	<b>116,086</b>	<b>(5,399)</b>	<b>-4.44%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>27,857</b>	<b>125,570</b>	<b>121,485</b>	<b>116,086</b>	<b>(5,399)</b>	<b>-4.44%</b>

**COUNTY OF HURON**

Homes for the Aged - Huronlea

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	2,872,856	2,897,463	2,904,765	2,927,102	22,337	0.77%
<b>Total Provincial Grants</b>	<b>2,872,856</b>	<b>2,897,463</b>	<b>2,904,765</b>	<b>2,927,102</b>	<b>22,337</b>	<b>0.77%</b>
<b>OTHER REVENUE</b>						
Parking	985	1,140	1,492	1,288	(204)	-13.67%
Resident - Basic	483,208	488,021	517,000	487,900	(29,100)	-5.63%
Resident - Basic - Private	510,316	531,267	503,000	530,000	27,000	5.37%
Resident - Basic - SemiPrivate	223,575	217,411	220,000	218,000	(2,000)	-0.91%
Resident - Preferred - Private	180,512	192,969	177,000	191,000	14,000	7.91%
Resident - Pref. Semi-Private	35,870	35,865	35,000	35,000	-	0.00%
Resident - Vet.Prior.AccessBe	-	-	-	-	-	0.00%
Resident - Short Stay	509	-	-	-	-	0.00%
Miscellaneous Revenue	60,533	59,947	55,376	65,868	10,492	18.95%
Intra County Recoveries	123,865	123,865	123,865	123,865	-	0.00%
Rent/Lease	189,346	192,090	193,767	197,200	3,433	1.77%
<b>Total Other Revenue</b>	<b>1,808,719</b>	<b>1,842,575</b>	<b>1,826,500</b>	<b>1,850,121</b>	<b>23,621</b>	<b>1.29%</b>
<b>TOTAL REVENUE</b>	<b>4,681,575</b>	<b>4,740,038</b>	<b>4,731,265</b>	<b>4,777,223</b>	<b>45,958</b>	<b>0.97%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	1,675,093	1,798,075	1,770,941	1,789,954	19,013	1.07%
Salaries - Part Time	1,995,587	1,913,034	2,029,754	2,107,335	77,581	3.82%
Salaries - Time Off in Lieu Owing	1,319	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>3,672,000</b>	<b>3,711,109</b>	<b>3,800,695</b>	<b>3,897,289</b>	<b>96,594</b>	<b>2.54%</b>
<b>BENEFITS</b>						
Statutory Benefits	309,107	313,901	315,800	319,830	4,030	1.28%
Extended Benefits	159,301	183,729	181,352	182,572	1,220	0.67%
OMERS	263,998	273,050	278,465	265,107	(13,358)	-4.80%
<b>Total Benefits</b>	<b>732,406</b>	<b>770,679</b>	<b>775,617</b>	<b>767,508</b>	<b>(8,109)</b>	<b>-1.05%</b>
<b>Total Salaries and Benefits</b>	<b>4,404,406</b>	<b>4,481,788</b>	<b>4,576,312</b>	<b>4,664,798</b>	<b>88,486</b>	<b>1.93%</b>
<b>EQUIPMENT</b>						

# COUNTY OF HURON

Homes for the Aged - Huronlea

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Equipment Rentals/Leases	7,264	7,197	7,140	7,500	360	5.04%
Equipment Repairs & Maint.	46,178	52,733	47,950	52,350	4,400	9.18%
Equipment Replacement New (under \$1,000)	8,215	12,033	6,570	8,020	1,450	22.07%
Vehicle Lease & Operation	4,458	3,239	2,400	2,400	-	0.00%
<b>Total Equipment</b>	<b>66,114</b>	<b>75,203</b>	<b>64,060</b>	<b>70,270</b>	<b>6,210</b>	<b>9.69%</b>
<b>PURCHASED SERVICE</b>						
Audit	4,608	4,325	4,330	4,427	97	2.24%
Consulting/Professional Fees	131,875	109,646	117,000	124,832	7,832	6.69%
Insurance	14,221	14,544	13,293	13,443	150	1.13%
Occupational Accident Insurance	35,893	44,591	49,000	49,000	-	0.00%
Intra County Purchases	129,730	130,187	132,640	132,640	-	0.00%
Legal Fees	4,866	11,253	9,000	9,000	-	0.00%
Maintenance Contracts	3,127	3,581	3,680	3,680	-	0.00%
Printing (External)	843	1,189	1,200	1,200	-	0.00%
Snow Removal Contract	21,348	13,216	10,000	10,200	200	2.00%
<b>Total Purchased Service</b>	<b>346,511</b>	<b>332,533</b>	<b>340,143</b>	<b>348,422</b>	<b>8,279</b>	<b>2.43%</b>
<b>OPERATIONAL</b>						
Advertising	2,021	1,450	2,000	1,400	(600)	-30.00%
Associations/Memberships	6,071	7,779	6,100	8,000	1,900	31.15%
Bank Charges	374	346	400	400	-	0.00%
Miscellaneous Admin.	3,266	1,510	3,002	3,384	382	12.72%
Office Expense	3,999	2,131	3,300	3,300	-	0.00%
Postage/Courier	729	782	700	700	-	0.00%
Rent	840	840	840	840	-	0.00%
Staff Training	9,010	6,633	13,591	12,591	(1,000)	-7.36%
Telecommunications	11,654	13,327	19,400	12,000	(7,400)	-38.14%
Travel/Meals	9,320	9,281	1,500	10,000	8,500	566.67%
Garbage	6,602	4,637	8,645	5,000	(3,645)	-42.16%
Grounds Maintenance	5,783	5,503	5,500	5,000	(500)	-9.09%
Maintenance & Repairs/Building	12,744	15,817	14,000	14,000	-	0.00%
Maintenance & Repairs/Electrical	7,105	13,807	6,426	7,000	574	8.93%
Maintenance & Repairs/Plumbing	3,260	3,495	3,200	4,200	1,000	31.25%
Taxes	14,615	18,401	13,700	13,700	-	0.00%
Utilities/Heat	52,217	53,088	52,000	52,000	-	0.00%
Utilities/Hydro	115,702	125,605	85,000	112,000	27,000	31.76%
Utilities/Water & Sewer	62,055	67,997	49,000	68,000	19,000	38.78%
Depreciation - Capital Assets	235,510	248,784	266,581	278,180	11,599	4.35%
<b>Total Operational</b>	<b>562,877</b>	<b>601,214</b>	<b>554,885</b>	<b>611,695</b>	<b>56,810</b>	<b>10.24%</b>
<b>PROGRAM</b>						

**COUNTY OF HURON**

Homes for the Aged - Huronlea

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Basic Needs Program	34,017	30,547	28,000	28,032	32	0.11%
Med Dir Reg Fee	21,933	19,703	22,000	22,418	418	1.90%
Medical Supplies	34,751	34,824	27,300	28,000	700	2.56%
High Needs	2,162	1,591	6,500	6,500	-	0.00%
Recreation & Entertainment	2,502	952	1,020	1,020	-	0.00%
Replenish Bed/Linen	4,542	3,744	5,500	5,000	(500)	-9.09%
Replenish Dishes/Cutlery	2,885	2,262	3,500	3,000	(500)	-14.29%
Program Supplies & Costs	312,783	307,302	265,493	316,844	51,351	19.34%
Less Reimbursements	(35,700)	(46,633)	(25,800)	(14,900)	10,900	-42.25%
Recovery (Apt)	(2,374)	(2,420)	-	-	-	0.00%
<b>Total Program</b>	<b>377,501</b>	<b>351,871</b>	<b>333,513</b>	<b>395,914</b>	<b>62,401</b>	<b>18.71%</b>
<b>TOTAL EXPENDITURES</b>	<b>5,757,409</b>	<b>5,842,609</b>	<b>5,868,913</b>	<b>6,091,099</b>	<b>222,186</b>	<b>3.79%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>1,075,834</b>	<b>1,102,571</b>	<b>1,137,648</b>	<b>1,313,876</b>	<b>176,228</b>	<b>15.49%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	-	-	-	(272,800)	(272,800)	0.00%
Add Capital Asset Expenditures	-	-	-	362,270	362,270	0.00%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	-	(89,470)	(89,470)	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>1,075,834</b>	<b>1,102,571</b>	<b>1,137,648</b>	<b>1,313,876</b>	<b>176,228</b>	<b>15.49%</b>

# COUNTY OF HURON

Huronlea - Nursing and Personal Care Direct  
Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	2,095,566	2,120,466	2,190,662	2,180,421	(10,241)	-0.47%
<b>Total Provincial Grants</b>	<b>2,095,566</b>	<b>2,120,466</b>	<b>2,190,662</b>	<b>2,180,421</b>	<b>(10,241)</b>	<b>-0.47%</b>
<b>TOTAL REVENUE</b>	<b>2,095,566</b>	<b>2,120,466</b>	<b>2,190,662</b>	<b>2,180,421</b>	<b>(10,241)</b>	<b>-0.47%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	885,918	986,537	943,896	947,223	3,327	0.35%
Salaries - Part Time	1,350,950	1,257,144	1,357,151	1,397,185	40,034	2.95%
Salaries - Time Off in Lieu Owing	1,508	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>2,238,376</b>	<b>2,243,681</b>	<b>2,301,047</b>	<b>2,344,408</b>	<b>43,361</b>	<b>1.88%</b>
<b>BENEFITS</b>						
Statutory Benefits	188,260	192,473	190,344	194,294	3,950	2.08%
Extended Benefits	75,602	107,291	96,601	96,669	68	0.07%
OMERS	144,212	152,561	159,141	151,552	(7,589)	-4.77%
<b>Total Benefits</b>	<b>408,075</b>	<b>452,324</b>	<b>446,086</b>	<b>442,515</b>	<b>(3,571)</b>	<b>-0.80%</b>
<b>Total Salaries and Benefits</b>	<b>2,646,451</b>	<b>2,696,006</b>	<b>2,747,133</b>	<b>2,786,923</b>	<b>39,790</b>	<b>1.45%</b>
<b>PROGRAM</b>						
Less Reimbursements	(545)	(128)	-	-	-	0.00%
<b>Total Program</b>	<b>(545)</b>	<b>(128)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>2,645,907</b>	<b>2,695,878</b>	<b>2,747,133</b>	<b>2,786,923</b>	<b>39,790</b>	<b>1.45%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>550,340</b>	<b>575,412</b>	<b>556,471</b>	<b>606,502</b>	<b>50,031</b>	<b>8.99%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>550,340</b>	<b>575,412</b>	<b>556,471</b>	<b>606,502</b>	<b>50,031</b>	<b>8.99%</b>

# COUNTY OF HURON

Huronlea - Nursing and Personal Care Admin

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	207,018	206,771	160,321	161,816	1,495	0.93%
<b>Total Provincial Grants</b>	<b>207,018</b>	<b>206,771</b>	<b>160,321</b>	<b>161,816</b>	<b>1,495</b>	<b>0.93%</b>
<b>TOTAL REVENUE</b>	<b>207,018</b>	<b>206,771</b>	<b>160,321</b>	<b>161,816</b>	<b>1,495</b>	<b>0.93%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	145,474	151,329	226,255	166,982	(59,273)	-26.20%
Salaries - Part Time	-	8,010	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	(405)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>145,069</b>	<b>159,339</b>	<b>226,255</b>	<b>166,982</b>	<b>(59,273)</b>	<b>-26.20%</b>
<b>BENEFITS</b>						
Statutory Benefits	9,897	11,342	14,708	10,836	(3,872)	-26.33%
Extended Benefits	9,724	10,377	18,141	13,523	(4,618)	-25.46%
OMERS	15,528	16,275	24,695	18,270	(6,425)	-26.02%
<b>Total Benefits</b>	<b>35,148</b>	<b>37,993</b>	<b>57,544</b>	<b>42,629</b>	<b>(14,915)</b>	<b>-25.92%</b>
<b>Total Salaries and Benefits</b>	<b>180,218</b>	<b>197,332</b>	<b>283,799</b>	<b>209,611</b>	<b>(74,188)</b>	<b>-26.14%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	12,599	13,173	17,200	18,600	1,400	8.14%
Equipment Replacement New (under \$1,000)	2,800	5,407	1,300	2,200	900	69.23%
<b>Total Equipment</b>	<b>15,399</b>	<b>18,580</b>	<b>18,500</b>	<b>20,800</b>	<b>2,300</b>	<b>12.43%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	6,569	13,352	10,000	8,200	(1,800)	-18.00%
<b>Total Purchased Service</b>	<b>6,569</b>	<b>13,352</b>	<b>10,000</b>	<b>8,200</b>	<b>(1,800)</b>	<b>-18.00%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	749	454	750	1,500	750	100.00%
Staff Training	5,709	3,129	5,835	5,835	-	0.00%
<b>Total Operational</b>	<b>6,458</b>	<b>3,583</b>	<b>6,585</b>	<b>7,335</b>	<b>750</b>	<b>11.39%</b>
<b>PROGRAM</b>						

**COUNTY OF HURON**

Huronlea - Nursing and Personal Care Admin

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Basic Needs Program	34,017	30,547	28,000	28,032	32	0.11%
Med Dir Reg Fee	21,933	19,703	22,000	22,418	418	1.90%
Medical Supplies	34,751	34,824	27,300	28,000	700	2.56%
High Needs	2,162	1,591	6,500	6,500	-	0.00%
Less Reimbursements	(6,854)	(23,520)	-	(3,500)	(3,500)	0.00%
<b>Total Program</b>	<b>86,008</b>	<b>63,144</b>	<b>83,800</b>	<b>81,450</b>	<b>(2,350)</b>	<b>-2.80%</b>
<b>TOTAL EXPENDITURES</b>	<b>294,651</b>	<b>295,992</b>	<b>402,684</b>	<b>327,396</b>	<b>(75,288)</b>	<b>-18.70%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>87,634</b>	<b>89,221</b>	<b>242,363</b>	<b>165,580</b>	<b>(76,783)</b>	<b>-31.68%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>87,634</b>	<b>89,221</b>	<b>242,363</b>	<b>165,580</b>	<b>(76,783)</b>	<b>-31.68%</b>

**COUNTY OF HURON**

**Huronlea - Program and Social Support**

**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	258,605	267,016	265,444	269,649	4,205	1.58%
<b>Total Provincial Grants</b>	<b>258,605</b>	<b>267,016</b>	<b>265,444</b>	<b>269,649</b>	<b>4,205</b>	<b>1.58%</b>
<b>TOTAL REVENUE</b>	<b>258,605</b>	<b>267,016</b>	<b>265,444</b>	<b>269,649</b>	<b>4,205</b>	<b>1.58%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	94,047	124,300	121,219	123,653	2,434	2.01%
Salaries - Part Time	100,467	85,118	78,265	83,495	5,230	6.68%
Salaries - Time Off in Lieu Owing	(133)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>194,382</b>	<b>209,418</b>	<b>199,484</b>	<b>207,148</b>	<b>7,664</b>	<b>3.84%</b>
<b>BENEFITS</b>						
Statutory Benefits	16,465	17,997	17,389	17,478	89	0.51%
Extended Benefits	9,895	14,545	13,336	13,641	305	2.29%
OMERS	14,183	21,214	12,653	14,165	1,512	11.95%
<b>Total Benefits</b>	<b>40,543</b>	<b>53,756</b>	<b>43,378</b>	<b>45,283</b>	<b>1,905</b>	<b>4.39%</b>
<b>Total Salaries and Benefits</b>	<b>234,924</b>	<b>263,173</b>	<b>242,862</b>	<b>252,432</b>	<b>9,570</b>	<b>3.94%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	109	27	400	400	-	0.00%
Equipment Replacement New (under \$1,000)	-	41	210	500	290	138.10%
<b>Total Equipment</b>	<b>109</b>	<b>68</b>	<b>610</b>	<b>900</b>	<b>290</b>	<b>47.54%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	78,451	59,020	70,000	71,000	1,000	1.43%
<b>Total Purchased Service</b>	<b>78,451</b>	<b>59,020</b>	<b>70,000</b>	<b>71,000</b>	<b>1,000</b>	<b>1.43%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	643	41	400	400	-	0.00%
Staff Training	-	1,161	400	400	-	0.00%
Telecommunications	-	-	-	-	-	0.00%
Travel/Meals	256	129	1,000	1,000	-	0.00%
<b>Total Operational</b>	<b>900</b>	<b>1,332</b>	<b>1,800</b>	<b>1,800</b>	<b>-</b>	<b>0.00%</b>

# COUNTY OF HURON

Huronlea - Program and Social Support  
Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>PROGRAM</b>						
Recreation & Entertainment	2,502	952	1,020	1,020	-	0.00%
Program Supplies & Costs	2,525	1,627	1,750	1,550	(200)	-11.43%
Less Reimbursements	(2,160)	(1,397)	-	-	-	0.00%
<b>Total Program</b>	<b>2,867</b>	<b>1,181</b>	<b>2,770</b>	<b>2,570</b>	<b>(200)</b>	<b>-7.22%</b>
<b>TOTAL EXPENDITURES</b>	<b>317,250</b>	<b>324,774</b>	<b>318,042</b>	<b>328,702</b>	<b>10,660</b>	<b>3.35%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>58,645</b>	<b>57,759</b>	<b>52,598</b>	<b>59,053</b>	<b>6,455</b>	<b>12.27%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>58,645</b>	<b>57,759</b>	<b>52,598</b>	<b>59,053</b>	<b>6,455</b>	<b>12.27%</b>

# COUNTY OF HURON

Huronlea - Raw Food

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	183,022	185,334	183,843	187,581	3,738	2.03%
<b>Total Provincial Grants</b>	<b>183,022</b>	<b>185,334</b>	<b>183,843</b>	<b>187,581</b>	<b>3,738</b>	<b>2.03%</b>
<b>FEDERAL GRANTS</b>						
<b>Total Federal Grants</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>MUNICIPAL GRANTS &amp; FEES</b>						
<b>Total Municipal Grants &amp; Fees</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>OTHER REVENUE</b>						
<b>Total Other Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>183,022</b>	<b>185,334</b>	<b>183,843</b>	<b>187,581</b>	<b>3,738</b>	<b>2.03%</b>
<b>EXPENDITURES</b>						
<b>PROGRAM</b>						
Program Supplies & Costs	251,834	252,156	213,343	250,081	36,738	17.22%
Less Reimbursements	(3,944)	(3,109)	(8,200)	(6,800)	1,400	-17.07%
<b>Total Program</b>	<b>247,889</b>	<b>249,047</b>	<b>205,143</b>	<b>243,281</b>	<b>38,138</b>	<b>18.59%</b>
<b>TOTAL EXPENDITURES</b>	<b>247,889</b>	<b>249,047</b>	<b>205,143</b>	<b>243,281</b>	<b>38,138</b>	<b>18.59%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>64,868</b>	<b>63,713</b>	<b>21,300</b>	<b>55,700</b>	<b>34,400</b>	<b>161.50%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>64,868</b>	<b>63,713</b>	<b>21,300</b>	<b>55,700</b>	<b>34,400</b>	<b>161.50%</b>

**COUNTY OF HURON**

Huronlea - Housekeeping

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Intra County Recoveries	44,249	44,249	44,249	44,249	-	0.00%
<b>Total Other Revenue</b>	<b>44,249</b>	<b>44,249</b>	<b>44,249</b>	<b>44,249</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>44,249</b>	<b>44,249</b>	<b>44,249</b>	<b>44,249</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	95,771	91,140	95,079	95,926	847	0.89%
Salaries - Part Time	166,786	166,199	184,721	187,520	2,799	1.52%
<b>Total Salaries</b>	<b>262,557</b>	<b>257,339</b>	<b>279,800</b>	<b>283,446</b>	<b>3,646</b>	<b>1.30%</b>
<b>BENEFITS</b>						
Statutory Benefits	23,597	22,673	25,151	24,503	(648)	-2.58%
Extended Benefits	11,496	10,408	14,933	15,483	550	3.68%
OMERS	22,696	19,469	20,792	18,938	(1,854)	-8.92%
<b>Total Benefits</b>	<b>57,789</b>	<b>52,550</b>	<b>60,876</b>	<b>58,924</b>	<b>(1,952)</b>	<b>-3.21%</b>
<b>Total Salaries and Benefits</b>	<b>320,346</b>	<b>309,889</b>	<b>340,676</b>	<b>342,370</b>	<b>1,694</b>	<b>0.50%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	628	972	750	750	-	0.00%
Equipment Replacement New (under \$1,000)	1,506	-	950	1,200	250	26.32%
<b>Total Equipment</b>	<b>2,134</b>	<b>972</b>	<b>1,700</b>	<b>1,950</b>	<b>250</b>	<b>14.71%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	-	908	-	-	-	0.00%
Maintenance Contracts	3,127	3,581	3,680	3,680	-	0.00%
<b>Total Purchased Service</b>	<b>3,127</b>	<b>4,489</b>	<b>3,680</b>	<b>3,680</b>	<b>-</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	300	-	300	300	-	0.00%
Staff Training	-	-	300	300	-	0.00%
<b>Total Operational</b>	<b>300</b>	<b>-</b>	<b>600</b>	<b>600</b>	<b>-</b>	<b>0.00%</b>
<b>PROGRAM</b>						

**COUNTY OF HURON**

Huronlea - Housekeeping

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Program Supplies & Costs	23,470	18,708	18,000	18,000	-	0.00%
<b>Total Program</b>	<b>23,470</b>	<b>18,708</b>	<b>18,000</b>	<b>18,000</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>349,376</b>	<b>334,058</b>	<b>364,656</b>	<b>366,600</b>	<b>1,944</b>	<b>0.53%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>305,127</b>	<b>289,809</b>	<b>320,407</b>	<b>322,351</b>	<b>1,944</b>	<b>0.61%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>305,127</b>	<b>289,809</b>	<b>320,407</b>	<b>322,351</b>	<b>1,944</b>	<b>0.61%</b>

# COUNTY OF HURON

## Huronlea - Building

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Intra County Recoveries	33,456	33,456	33,456	33,456	-	0.00%
<b>Total Other Revenue</b>	<b>33,456</b>	<b>33,456</b>	<b>33,456</b>	<b>33,456</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>33,456</b>	<b>33,456</b>	<b>33,456</b>	<b>33,456</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	118,630	108,251	132,127	108,768	(23,359)	-17.68%
Salaries - Part Time	1,959	9,550	-	21,579	21,579	0.00%
Salaries - Time Off in Lieu Owing	(95)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>120,494</b>	<b>117,801</b>	<b>132,127</b>	<b>130,347</b>	<b>(1,780)</b>	<b>-1.35%</b>
<b>BENEFITS</b>						
Statutory Benefits	9,962	10,084	10,611	10,752	141	1.33%
Extended Benefits	12,255	11,580	13,341	11,615	(1,726)	-12.94%
OMERS	11,494	9,870	12,760	10,214	(2,546)	-19.95%
<b>Total Benefits</b>	<b>33,712</b>	<b>31,534</b>	<b>36,712</b>	<b>32,581</b>	<b>(4,131)</b>	<b>-11.25%</b>
<b>Total Salaries and Benefits</b>	<b>154,206</b>	<b>149,335</b>	<b>168,839</b>	<b>162,928</b>	<b>(5,911)</b>	<b>-3.50%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	2,239	2,239	2,345	2,345	-	0.00%
Equipment Repairs & Maint.	14,593	22,354	12,730	14,740	2,010	15.79%
Equipment Replacement New (under \$1,000)	1,458	2,512	670	670	-	0.00%
<b>Total Equipment</b>	<b>18,289</b>	<b>27,105</b>	<b>15,745</b>	<b>17,755</b>	<b>2,010</b>	<b>12.77%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	9,237	15,140	9,078	9,078	-	0.00%
Intra County Purchases	-	(91)	184	184	-	0.00%
Snow Removal Contract	18,658	9,916	6,700	6,834	134	2.00%
<b>Total Purchased Service</b>	<b>27,895</b>	<b>24,965</b>	<b>15,962</b>	<b>16,096</b>	<b>134</b>	<b>0.84%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	395	43	502	134	(368)	-73.31%
Grounds Maintenance	3,638	3,688	3,685	3,350	(335)	-9.09%

**COUNTY OF HURON**

**Huronlea - Building**

**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Maintenance & Repairs/Building	8,397	12,597	10,780	10,780	-	0.00%
Maintenance & Repairs/Electrical	4,984	11,686	4,305	4,690	385	8.94%
Maintenance & Repairs/HVAC	-	-	-	-	-	0.00%
Maintenance & Repairs/Plumbing	2,204	2,439	2,144	2,814	670	31.25%
Depreciation - Capital Assets	122,610	92,158	84,538	99,974	15,436	18.26%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>142,228</b>	<b>122,611</b>	<b>105,954</b>	<b>121,742</b>	<b>15,788</b>	<b>14.90%</b>
<b>PROGRAM</b>						
Less Reimbursements	(390)	(312)	-	-	-	0.00%
<b>Total Program</b>	<b>(390)</b>	<b>(312)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>342,228</b>	<b>323,704</b>	<b>306,500</b>	<b>318,521</b>	<b>12,021</b>	<b>3.92%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>308,772</b>	<b>290,248</b>	<b>273,044</b>	<b>285,065</b>	<b>12,021</b>	<b>4.40%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>308,772</b>	<b>290,248</b>	<b>273,044</b>	<b>285,065</b>	<b>12,021</b>	<b>4.40%</b>

# COUNTY OF HURON

Huronlea - Dietary

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Intra County Recoveries	23,330	23,330	23,330	23,330	-	0.00%
<b>Total Other Revenue</b>	<b>23,330</b>	<b>23,330</b>	<b>23,330</b>	<b>23,330</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>23,330</b>	<b>23,330</b>	<b>23,330</b>	<b>23,330</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	157,729	124,810	97,379	98,334	955	0.98%
Salaries - Part Time	332,570	338,090	375,632	382,787	7,155	1.90%
Salaries - Time Off in Lieu Owing	444	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>490,743</b>	<b>462,900</b>	<b>473,011</b>	<b>481,121</b>	<b>8,110</b>	<b>1.71%</b>
<b>BENEFITS</b>						
Statutory Benefits	42,134	39,791	41,660	41,220	(440)	-1.06%
Extended Benefits	10,471	12,147	10,007	9,797	(210)	-2.10%
OMERS	33,644	28,867	31,556	24,004	(7,552)	-23.93%
<b>Total Benefits</b>	<b>86,249</b>	<b>80,805</b>	<b>83,223</b>	<b>75,021</b>	<b>(8,202)</b>	<b>-9.86%</b>
<b>Total Salaries and Benefits</b>	<b>576,992</b>	<b>543,704</b>	<b>556,234</b>	<b>556,142</b>	<b>(92)</b>	<b>-0.02%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	4,417	1,406	5,000	4,500	(500)	-10.00%
Equipment Replacement New (under \$1,000)	186	854	360	360	-	0.00%
<b>Total Equipment</b>	<b>4,603</b>	<b>2,260</b>	<b>5,360</b>	<b>4,860</b>	<b>(500)</b>	<b>-9.33%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	5,080	14,342	14,600	15,600	1,000	6.85%
<b>Total Purchased Service</b>	<b>5,080</b>	<b>14,342</b>	<b>14,600</b>	<b>15,600</b>	<b>1,000</b>	<b>6.85%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	110	110	100	100	-	0.00%
Staff Training	-	-	2,167	2,167	-	0.00%
<b>Total Operational</b>	<b>110</b>	<b>110</b>	<b>2,267</b>	<b>2,267</b>	<b>-</b>	<b>0.00%</b>
<b>PROGRAM</b>						

# COUNTY OF HURON

## Huronlea - Dietary

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Replenish Dishes/Cutlery	2,885	2,262	3,500	3,000	(500)	-14.29%
Program Supplies & Costs	18,475	16,474	14,700	14,700	-	0.00%
Less Reimbursements	(1,652)	(1,957)	-	-	-	0.00%
Recovery (Apt)	(2,358)	(2,420)	-	-	-	0.00%
<b>Total Program</b>	<b>17,350</b>	<b>14,359</b>	<b>18,200</b>	<b>17,700</b>	<b>(500)</b>	<b>-2.75%</b>
<b>TOTAL EXPENDITURES</b>	<b>604,134</b>	<b>574,775</b>	<b>596,661</b>	<b>596,569</b>	<b>(92)</b>	<b>-0.02%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>580,804</b>	<b>551,445</b>	<b>573,331</b>	<b>573,239</b>	<b>(92)</b>	<b>-0.02%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>580,804</b>	<b>551,445</b>	<b>573,331</b>	<b>573,239</b>	<b>(92)</b>	<b>-0.02%</b>

**COUNTY OF HURON**

Huronlea - Laundry

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	46,638	48,150	47,941	48,748	807	1.68%
Salaries - Part Time	40,155	47,263	33,985	34,769	784	2.31%
Salaries - Time Off in Lieu Owing	(0)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>86,793</b>	<b>95,413</b>	<b>81,926</b>	<b>83,517</b>	<b>1,591</b>	<b>1.94%</b>
<b>BENEFITS</b>						
Statutory Benefits	7,923	8,585	7,326	7,191	(135)	-1.84%
Extended Benefits	4,509	4,876	5,925	5,940	15	0.25%
OMERS	6,697	6,876	6,531	6,522	(9)	-0.14%
<b>Total Benefits</b>	<b>19,129</b>	<b>20,337</b>	<b>19,782</b>	<b>19,653</b>	<b>(129)</b>	<b>-0.65%</b>
<b>Total Salaries and Benefits</b>	<b>105,922</b>	<b>115,750</b>	<b>101,708</b>	<b>103,170</b>	<b>1,462</b>	<b>1.44%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	2,502	3,512	1,500	2,000	500	33.33%
Equipment Replacement New (under \$1,000)	71	737	650	660	10	1.54%
<b>Total Equipment</b>	<b>2,573</b>	<b>4,249</b>	<b>2,150</b>	<b>2,660</b>	<b>510</b>	<b>23.72%</b>
<b>OPERATIONAL</b>						
Staff Training	-	-	389	389	-	0.00%
<b>Total Operational</b>	<b>-</b>	<b>-</b>	<b>389</b>	<b>389</b>	<b>-</b>	<b>0.00%</b>
<b>PROGRAM</b>						
Replenish Bed/Linen	4,542	3,744	5,500	5,000	(500)	-9.09%
Program Supplies & Costs	5,079	6,937	6,300	5,200	(1,100)	-17.46%
<b>Total Program</b>	<b>9,622</b>	<b>10,682</b>	<b>11,800</b>	<b>10,200</b>	<b>(1,600)</b>	<b>-13.56%</b>
<b>TOTAL EXPENDITURES</b>	<b>118,117</b>	<b>130,681</b>	<b>116,047</b>	<b>116,419</b>	<b>372</b>	<b>0.32%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>118,117</b>	<b>130,681</b>	<b>116,047</b>	<b>116,419</b>	<b>372</b>	<b>0.32%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%

**COUNTY OF HURON**

Huronlea - Laundry

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>118,117</b>	<b>130,681</b>	<b>116,047</b>	<b>116,419</b>	<b>372</b>	<b>0.32%</b>

# COUNTY OF HURON

## Huronlea - General and Administration

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	128,645	117,877	104,495	127,635	23,140	22.14%
Provincial Prior Year Grants	-	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	<b>128,645</b>	<b>117,877</b>	<b>104,495</b>	<b>127,635</b>	<b>23,140</b>	<b>22.14%</b>
<b>OTHER REVENUE</b>						
Resident - Basic	483,208	488,021	517,000	487,900	(29,100)	-5.63%
Resident - Basic - Private	510,316	531,267	503,000	530,000	27,000	5.37%
Resident - Basic - SemiPrivate	223,575	217,411	220,000	218,000	(2,000)	-0.91%
Resident - Preferred - Private	180,512	192,969	177,000	191,000	14,000	7.91%
Resident - Pref. Semi-Private	35,870	35,865	35,000	35,000	-	0.00%
Resident - Short Stay	509	-	-	-	-	0.00%
Miscellaneous Revenue	4,300	2,566	-	-	-	0.00%
Intra County Recoveries	22,830	22,830	22,830	22,830	-	0.00%
Rent/Lease	6,840	6,840	8,100	8,310	210	2.59%
<b>Total Other Revenue</b>	<b>1,467,960</b>	<b>1,497,769</b>	<b>1,482,930</b>	<b>1,493,040</b>	<b>10,110</b>	<b>0.68%</b>
<b>TOTAL REVENUE</b>	<b>1,596,605</b>	<b>1,615,646</b>	<b>1,587,425</b>	<b>1,620,675</b>	<b>33,250</b>	<b>2.09%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	130,886	163,558	107,045	200,320	93,275	87.14%
Salaries - Part Time	2,700	1,661	-	-	-	0.00%
<b>Total Salaries</b>	<b>133,586</b>	<b>165,219</b>	<b>107,045</b>	<b>200,320</b>	<b>93,275</b>	<b>87.14%</b>
<b>BENEFITS</b>						
Statutory Benefits	10,869	10,956	8,611	13,556	4,945	57.43%
Extended Benefits	25,349	12,505	9,068	15,904	6,836	75.39%
OMERS	15,543	17,919	10,337	21,442	11,105	107.43%
<b>Total Benefits</b>	<b>51,761</b>	<b>41,380</b>	<b>28,016</b>	<b>50,902</b>	<b>22,886</b>	<b>81.69%</b>
<b>Total Salaries and Benefits</b>	<b>185,347</b>	<b>206,598</b>	<b>135,061</b>	<b>251,222</b>	<b>116,161</b>	<b>86.01%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	2,670	2,602	2,439	2,680	241	9.88%
Equipment Repairs & Maint.	3,740	3,666	2,747	2,747	-	0.00%

**COUNTY OF HURON**

**Huronlea - General and Administration**

**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Equipment Replacement New (under \$1,000)	524	1,458	1,407	1,407	-	0.00%
Vehicle Lease & Operation	4,458	3,239	2,400	2,400	-	0.00%
<b>Total Equipment</b>	<b>11,391</b>	<b>10,965</b>	<b>8,993</b>	<b>9,234</b>	<b>241</b>	<b>2.68%</b>
<b>PURCHASED SERVICE</b>						
Audit	3,964	3,287	3,290	3,365	75	2.28%
Consulting/Professional Fees	27,092	287	6,726	12,526	5,800	86.23%
Insurance	7,699	7,875	1,287	-	(1,287)	-100.00%
Occupational Accident Insurance	35,893	44,591	49,000	49,000	-	0.00%
Intra County Purchases	3,230	3,230	5,865	5,865	-	0.00%
Insurance Claim	-	-	-	-	-	0.00%
Legal Fees	3,866	9,093	6,840	9,000	2,160	31.58%
Printing (External)	843	1,189	1,200	1,200	-	0.00%
<b>Total Purchased Service</b>	<b>82,587</b>	<b>69,552</b>	<b>74,208</b>	<b>80,956</b>	<b>6,748</b>	<b>9.09%</b>
<b>OPERATIONAL</b>						
Advertising	1,091	830	1,380	1,300	(80)	-5.80%
Associations/Memberships	6,071	7,779	6,100	8,000	1,900	31.15%
Bank Charges	374	346	400	400	-	0.00%
Miscellaneous Admin.	1,068	862	950	950	-	0.00%
Office Expense	3,195	1,339	2,508	2,800	292	11.64%
Postage/Courier	537	614	532	532	-	0.00%
Receivable Write Off	-	-	-	-	-	0.00%
Staff Training	3,301	2,343	4,500	3,500	(1,000)	-22.22%
Telecommunications	-	-	7,400	-	(7,400)	-100.00%
Travel/Meals	8,564	8,652	-	8,500	8,500	0.00%
Building Capital	-	-	-	-	-	0.00%
Depreciation - Capital Assets	112,900	81,290	106,708	98,762	(7,946)	-7.45%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>137,102</b>	<b>104,056</b>	<b>130,478</b>	<b>124,744</b>	<b>(5,734)</b>	<b>-4.39%</b>
<b>PROGRAM</b>						
Less Reimbursements	(20,154)	(16,209)	(17,600)	(4,600)	13,000	-73.86%
Recovery (Apt)	-	-	-	-	-	0.00%
<b>Total Program</b>	<b>(20,154)</b>	<b>(16,209)</b>	<b>(17,600)</b>	<b>(4,600)</b>	<b>13,000</b>	<b>-73.86%</b>
<b>OTHER EXPENDITURES</b>						
Reserve/Contingencies	-	-	-	-	-	0.00%
<b>Total Other Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>396,274</b>	<b>374,962</b>	<b>331,140</b>	<b>461,556</b>	<b>130,416</b>	<b>39.38%</b>

**COUNTY OF HURON**

Huronlea - General and Administration

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
(SURPLUS)/DEFICIT - ACCRUAL	(1,200,331)	(1,240,684)	(1,256,285)	(1,159,119)	97,166	-7.73%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(1,200,331)	(1,240,684)	(1,256,285)	(1,159,119)	97,166	-7.73%

**COUNTY OF HURON**

**Huronlea - Facilities**

**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Total Equipment	-	-	-	-	-	0.00%
<b>PURCHASED SERVICE</b>						
Insurance	3,958	4,047	9,365	11,019	1,654	17.66%
Intra County Purchases	-	457	-	-	-	0.00%
Total Purchased Service	3,958	4,505	9,365	11,019	1,654	17.66%
<b>OPERATIONAL</b>						
Telecommunications	6,686	9,367	8,040	9,600	1,560	19.40%
Garbage	3,749	2,591	5,792	3,350	(2,442)	-42.16%
Taxes	-	-	-	-	-	0.00%
Utilities/Heat	29,777	35,928	34,840	34,840	-	0.00%
Utilities/Hydro	83,751	97,555	56,950	75,040	18,090	31.76%
Utilities/Water & Sewer	44,730	51,827	32,830	45,560	12,730	38.78%
Total Operational	168,692	197,268	138,452	168,390	29,938	21.62%
<b>TOTAL EXPENDITURES</b>	<b>172,650</b>	<b>201,772</b>	<b>147,817</b>	<b>179,409</b>	<b>31,592</b>	<b>21.37%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>172,650</b>	<b>201,772</b>	<b>147,817</b>	<b>179,409</b>	<b>31,592</b>	<b>21.37%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>172,650</b>	<b>201,772</b>	<b>147,817</b>	<b>179,409</b>	<b>31,592</b>	<b>21.37%</b>

# COUNTY OF HURON

## Huronlea - Highland Apartments

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Parking	985	1,140	1,492	1,288	(204)	-13.67%
Miscellaneous Revenue	56,233	57,381	55,376	65,868	10,492	18.95%
Rent/Lease	182,506	185,250	185,667	188,890	3,223	1.74%
<b>Total Other Revenue</b>	<b>239,725</b>	<b>243,770</b>	<b>242,535</b>	<b>256,046</b>	<b>13,511</b>	<b>5.57%</b>
<b>TOTAL REVENUE</b>	<b>239,725</b>	<b>243,770</b>	<b>242,535</b>	<b>256,046</b>	<b>13,511</b>	<b>5.57%</b>
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	2,356	2,356	2,356	2,475	119	5.05%
Equipment Repairs & Maint.	7,590	7,623	7,623	8,613	990	12.99%
Equipment Replacement New (under \$1,000)	1,671	1,023	1,023	1,023	-	0.00%
<b>Total Equipment</b>	<b>11,617</b>	<b>11,002</b>	<b>11,002</b>	<b>12,111</b>	<b>1,109</b>	<b>10.08%</b>
<b>PURCHASED SERVICE</b>						
Audit	644	1,038	1,040	1,062	22	2.12%
Consulting/Professional Fees	5,447	6,596	6,596	8,428	1,832	27.77%
Insurance	2,564	2,622	2,641	2,424	(217)	-8.22%
Intra County Purchases	126,500	126,591	126,591	126,591	-	0.00%
Legal Fees	1,000	2,160	2,160	-	(2,160)	-100.00%
Snow Removal Contract	2,690	3,300	3,300	3,366	66	2.00%
<b>Total Purchased Service</b>	<b>138,845</b>	<b>142,308</b>	<b>142,328</b>	<b>141,871</b>	<b>(457)</b>	<b>-0.32%</b>
<b>OPERATIONAL</b>						
Advertising	930	620	620	100	(520)	-83.87%
Office Expense	804	792	792	500	(292)	-36.87%
Postage/Courier	192	168	168	168	-	0.00%
Rent	840	840	840	840	-	0.00%
Telecommunications	4,968	3,960	3,960	2,400	(1,560)	-39.39%
Travel/Meals	500	500	500	500	-	0.00%
Garbage	2,853	2,046	2,853	1,650	(1,203)	-42.17%
Grounds Maintenance	2,145	1,815	1,815	1,650	(165)	-9.09%
Maintenance & Repairs/Building	4,347	3,220	3,220	3,220	-	0.00%
Maintenance & Repairs/Electrical	2,121	2,121	2,121	2,310	189	8.91%
Maintenance & Repairs/Plumbing	1,056	1,056	1,056	1,386	330	31.25%
Taxes	14,615	18,401	13,700	13,700	-	0.00%
Utilities/Heat	22,440	17,160	17,160	17,160	-	0.00%
Utilities/Hydro	31,951	28,050	28,050	36,960	8,910	31.76%

**COUNTY OF HURON**

**Huronlea - Highland Apartments**

**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Utilities/Water & Sewer	17,325	16,170	16,170	22,440	6,270	38.78%
Depreciation - Capital Assets	-	75,336	75,335	79,444	4,109	5.45%
<b>Total Operational</b>	<b>107,087</b>	<b>172,255</b>	<b>168,360</b>	<b>184,428</b>	<b>16,068</b>	<b>9.54%</b>
<b>PROGRAM</b>						
Program Supplies & Costs	11,400	11,400	11,400	27,313	15,913	139.59%
Recovery (Apt)	(16)	-	-	-	-	0.00%
<b>Total Program</b>	<b>11,384</b>	<b>11,400</b>	<b>11,400</b>	<b>27,313</b>	<b>15,913</b>	<b>139.59%</b>
<b>TOTAL EXPENDITURES</b>	<b>268,933</b>	<b>336,964</b>	<b>333,090</b>	<b>365,723</b>	<b>32,633</b>	<b>9.80%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>29,208</b>	<b>93,194</b>	<b>90,555</b>	<b>109,677</b>	<b>19,122</b>	<b>21.12%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>29,208</b>	<b>93,194</b>	<b>90,555</b>	<b>109,677</b>	<b>19,122</b>	<b>21.12%</b>

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**COUNTY OF HURON  
2016 DRAFT BUDGET**

**Social and Property Services**

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## **Social and Property Services**

- Ontario Works: Employment and Financial Assistance
- Pathways
- Children's Services: Early Years, Child Care Services
- Public Housing, Social Housing, Affordable Housing, Homelessness
- Property Services and Leases

## ***2016 Draft Budget***



## County of Huron Social and Property Services 2016 Budget Proposal

The Social and Property Services Department offers programs with a number of services on behalf of the Province and the County of Huron as follows:

- Ontario Works: Employment and Financial Assistance
- Pathways (emergency assistance)
- Children's Services: Early Years, Child Care, Best Start Child and Family Centres, Literacy
- Social Housing, Affordable Housing, Homelessness and Property Services

### Social Services Summary



The County contribution to operate Social Services (Ontario Works, Pathways, Child Care, Early Years, and Housing Services) in 2016 is projected to be \$4,041,618. This represents a decrease of \$156,466 over 2015, or (-5.20%).

The total Social Services budget for 2016 is \$18,604,300. The Province of Ontario grants total \$10,898,270, and \$726,889 provided by the Federal Government and other revenues which includes rental and lease income of \$1,642,900 anticipated in 2016.

The total number of staff delivering all programs is as follows:

Program	Full Time FTE	Part Time FTE
Ontario Works	17.5 requested (16.5 in 2015)	0
Children's Services	5.4	6.8
Housing	10.7	1.3
Property Services	8.9	0.9
<b>Total</b>	<b>42.5</b>	<b>9.0</b>

Also included in the budget are the ongoing grid movements for employees and an increase to 80 hours biweekly for the Ontario Works Supervisor position. Increased responsibilities and maintenance of the supervisory separation as adopted by Huron County following the Gazda, Houle and Associates wage report by Human Resources Department is reflected in the Social Services Managers position movements to grade 16 in 2016.

### **1. Ontario Works**

**Benefits:** Between 2010 and 2018, the province is gradually increasing the cost sharing ratios with municipalities to achieve 100% provincial share of the cost of basic financial assistance to clients in the final year. In 2016 the amount will increase to 94.2% provincial and 5.8% municipal share for delivering income support and other benefits to eligible clients. The eligibility criteria are set by the province under legislation, and includes such items as the cost of *basic needs* (\$2.3 M) and *basic shelter* (\$2 M) and *temporary care allowance*, *special diet* items, *board and lodge* allowances, *personal needs* allowances, *diabetic supplies*, *prosthetic appliances* and *discretionary benefits*, to name a few.

Client income, reimbursements and repayments total \$781,800 and reduce the total of the benefits paid to \$4,615,276.

Employment: *Employee Related Expense* provides services promoting job readiness and placements for clients, counselling, addictions supports and benefits directly delivered to clients for training, licenses, job searching, safety clothing etc. In 2016 the amount of \$326,489 is anticipated to be utilized.

In 2016 in order to achieve compliance in participation reviews we are requesting one FTE to increase referrals, provide employment supports, coordinate in-house life skills programs and monitor outcomes. This will also alleviate pressures caused by the data rich, human resource intensive SAMS system. The cost by 2018 will be covered 100% by the province.

The 2016 budget includes an intra-county purchase of \$25,000 to Children Services to help grow the success of Eat Play Learn.

Administration for the Ontario Works program remains at 50% covered by each level of government. In 2016 the cost of administering the program will total \$1,786,425 which will be split 50/50 with the province. The majority of these costs (\$1.57 Million) relates to salaries, statutory and extended benefits, and OMERS for the employees providing services to the clients: case managers, eligibility review officers, computer systems support, intensive and volunteer case managers, clerical and supervisory staff. The other large cost to the administration budget is the cost of rent paid to County facilities for the office space required to house the program, at \$65,196 in 2016. The intra-county purchase line is up approximately 130% as funding in the amount of \$25,000 will be flowed to Children's Services to offset the costs associated with the Eat Play Learn program. Staff training continues to be high as the investment is needed to support staff as they continue to learn applications associated with SAMS that will be introduced in 2016 – scheduling tool, client portal, provider management.

The province implemented the Social Assistance Management System (SAMS) during the latter part of 2014. Due to the pressures encountered in the launch of the system and utilization, the figures being used for 2015 actuals remain in draft form. It is hoped that early in 2016 the system will provide the exact figures for the provision of assistance to clients since November 2014. It is anticipated there will be some reconciliation funding from the Province to adjust to actuals.

Integrated Services: This budget is reflective of three funding sources – Healthy Kids Community Challenge, Community Homelessness Prevention Initiative and Social Assistance Restructuring (NCBS). The latter two sources are consolidated into the Pathways to Self Sufficiency program and provide one-time targeted assistance to low income clients (who are not on social assistance) in the following ways:

- Emergency Shelter
- Dental services
- Vision care
- Prescription medications
- Needle exchanges
- Moving expenses
- Transportation
- Hydro arrears
- Gas arrears
- Rent or mortgage arrears
- Food vouchers
- Breast pump rentals, and more

Additionally, funding may flow to community agencies that have mandates of child poverty or homelessness such as Safe Homes for Youth or the YMCA through the Child and Youth Recreation and Leisure program.

Healthy Kids Community Challenge is a three year community-led initiative (\$175,000 per year), 100% funded by the province and delivered by the Health Unit that will see the development and implementation of policies, practices and activities based on healthy eating and physical activity themes.

## **2. Children's Services**

Child Care services form the largest part of the Children's Services Budget, at \$4,539,354. The revenues are derived over 91% from the province in the form of provincial operating grants and fees charged for the program. These services are mandated to be provided by the municipality. There are two programs being delivered under the Child Care budget area: one operating to support licensed day cares in the County and the other smaller program of Home Child Care being operated by the County. Due to increased monitoring of unlicensed child care by the province, the department is committed to increasing Home Child Care opportunities for parents in 2016.

The majority expenditures for the Child Care program are found under the Program purchase of service (\$2,095,000) in which fee subsidy funds provided by the province is paid on behalf of eligible families for children and flows to licensed Child Care Centres in the County (including Seaforth Cooperative Children's Centre, Clinton Cooperative Care Centre, London Bridge, Town of Goderich, Township of North Huron, Municipality of Huron East, etc). As well, monthly general operating grants flow to the same centres under miscellaneous programs in the amount of \$1,181,512 in 2016, as do funds for program supplies (\$54,000) and special needs resources (\$59,389). Formal child care funds are paid on behalf of Ontario Works clients as well to these organizations (\$80,000). Program Overhead represents allowable expenses under capital – minor renovations or renovating a playground space. This line has increased (69.92%) as the Province is allowing us to carry our 2015 capital budget over to 2016.

The County employees include resource consultants who specialize in childhood development and support the childcare organizations, along with clerical and supervisory employees. Including the Home Childcare Coordinator, the total salaries and benefits in 2016 will cost \$637,901.

The remainder of the costs under Child Care services are administrative in nature and include training funds for the employees, travel, telecommunications, etc, shared on a 50/50 basis with the province.

Early Years is a program overseen by the Ministry of Education. The County directly operates the program in Clinton and Exeter areas, but has contracts with the Town of Goderich, Seaforth Cooperative Child Care Centre and North Huron for service delivery in each respective area. Our Best Start Child and Family Centres, co-located with Avon Maitland District School Board (Goderich and Clinton) and the Huron Perth Catholic District School Board in North Huron are the hubs for Early Years programming, with additional outreach programs being delivered in the community including municipal, faith and service club facilities.

In the 2016 budget, \$548,176 has been budgeted to deliver Early Years programming to children in the County. Although the Early Years program is fully funded by the province, note that since the transfer of the Early Years Program from the province to the municipality, the County of Huron has committed up to \$30,000 annually to deliver the program. In addition, rent is paid by the program for the JMB space they occupy of \$22,000.

A distinct funding stream from the Ministry of Child and Youth funds a Literacy Specialist at \$39,244 annually.

### **3. Housing Services**

The same level of service is anticipated to be provided in 2016 as in previous years. Under revenues the provincial operating grant shows as increased provincial funding in the amount of \$918,700 for 2016. This is due to the provincial Community Homeless Prevention Initiative (CHPI) funding now being allocated to the Housing Services budget account. The two provincial operating grants for 2016 include Investment in Affordable Housing for \$529,800 and CHPI funding of \$317,589.

Miscellaneous Revenue anticipates increased income from laundry. As well, rent/lease revenue is increasing due to a faster turnover of units following move-outs and a small increase in the number of seniors in various apartment buildings.

Under salaries, the rising costs due to movement through the salary grids and job evaluation, along with the 2% anticipated non-union increase comprise the costs.

Under Purchased Services in the Housing budget, the life safety systems account captures the monthly and annual testing of the life safety systems in the public housing and the annual sprinkler inspections. This account also captures the expense for monitoring the fire alarm panels in 16 apartment buildings. Other life safety system expenses will also be captured in this account, which overall will increase an estimated 12% in 2016. Overall purchased services are anticipated to decrease in 2016.

Under the Operational portion of the Housing services budget, the painting budget amount has been established at \$42,000 for 2016. This reflects the actual number of move outs being experienced in the past year, which was under budgeted. In the electrical budget, Housing Services will be participating in the Electrical Safety Authority program for the Housing Corporation properties and County View; the annual fee is \$10,246 (\$9,523 for Housing Corporation and \$712 for County View).

Under HVAC, Housing and Property Services has developed a strong preventative maintenance program for the properties, and costs associated with maintaining the properties to a suitable standard are incurred, resulting in a projected increase of 14.3%.

Hydro accounts still are under pressure, and the budget amount has been established as \$382,500 for 2016. This is an increase of 13.5% over the 2015 budget of \$337,000. Escalating hydro costs contribute to the increased budget costs. Housing and Property Services are investigating energy savings programs with energy management companies for potential cost savings.

Conventions and Conferences account budget has been established at \$5,100 to ensure staff participate and learn about new programs and trends in the field.

### **4. Property Services**



Under the Physical Services Consolidated budget, all revenue has been moved into the Rent/Lease account, with a total revenue expected in 2016 of \$1,750,424. In future, only paid service above and beyond the lease amounts will be shown in the Third Party Recovery accounts in 2016.

Under salaries, no new staff hours are being proposed. Variance year over year is accounted by movement of individual's costs between Housing and Property Services to reflect their dual roles.

In purchased services, Life safety systems was a new budget account in 2015 and the estimate of expenses for the initial year was low. The new budget figure in 2016 will be more accurate. This account captures the annual and monthly testing of the life safety systems in all buildings.

Under operational expenditures Garbage removal services are retained through one company, and a competitive roster is being considered as costs continue to increase over 9.9%.

The budget amount for Janitorial has been established as \$52,515 for 2016. The amount is an increase of 12.2% over the 2015 budget of \$46,800. This account captures the materials costs of cleaning the buildings, and the costs of the contracted cleaning for the Assessment office (\$27,000) and Service Ontario (\$9,915).

The budget amount for electrical has been established as \$53,954 for 2016. The amount is an increase of 15.5% over the 2015 budget of \$46,800. Property Services will be participating in the Electrical Safety Authority (ESA) program for the County's municipal buildings, and the cost of \$7,154 for this program is the difference in cost between the 2015 and 2016, as noted above.

**County of Huron**  
**Social Services**  
**Future Sustainability**  
**For the year ending December 31, 2016**

DESCRIPTION	AMOUNT REQUESTED (Levy)	REASON FOR REQUEST
Repayment (of 10 yrs)	35,000	Repayment to reserves for Maple Tree Apts (repaid over 10 years)
<b>TOTAL FUNDING REQUESTED</b>	<b>35,000</b>	

**County of Huron**  
**Social Services**  
**Total Capital Requirements**  
**For the year ending December 31, 2016**

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Electrical Upgrades	Bldg-Envelope	Asset Maintenance	High	135 James, Clinton	\$41,000		
Security Door Replacement	Bldg-Interior	Asset Maintenance	Medium	8 Apt. Buildings	\$67,000		
Replace Hot Water Tanks	Bldg-Interior	Asset Maintenance	Medium	34 John, 50 Market	\$25,500		
Replace Bedroom Windows, insulate AC open	Bldg-Exterior	Asset Maintenance	Medium	400 Alexander, Brussels	\$51,000		
Core Lock Installations	Bldg-Exterior	Asset Maintenance	Medium	4 Wingham apt buildings	\$25,500		
Front steps, soffit, fascia, eavestroughs	Bldg-Exterior	Asset Maintenance	Medium	John Street, Clinton	\$41,000		
Refrigerators	Equipment	Life Cycle	Medium	As required, apt buildings	\$3,972		
Common area improvements	Bldg-Interior	Asset Maintenance	Medium	157 Sanders, Exeter	\$71,400		
Common area improvements	Bldg-Interior	Asset Maintenance	Medium	Picton, Blyth, Zurich	\$51,000		
Life Safety Upgrades	Life Safety	Asset Maintenance	High	Various	\$31,000		
Replace furnaces	Bldg-Mech	Asset Maintenance	Medium	Bristol Terrace, Wingham	\$33,000		
Attic Improvements	Bldg-Interior	Asset Maintenance	Medium	134 King, Clinton	\$37,000	plus \$51,000 carry forward	
Kitchen Upgrades	Bldg-Interior	Asset Maintenance	Medium	Various family units	\$40,800		
Parking Lot Expansion	Bldg-Exterior	Asset Maintenance	Medium	45 Alfred, Wingham	\$65,000		
Replace fire alarm panels	Equipment	Health & Safety	Medium	5 apt buildings	\$15,000		
Replace roof	Bldg-Envelope	Asset Maintenance	Medium	45 Alfred, Wingham	\$40,000		
Computer refresh	Equipment	Asset Maintenance	Medium	One computer w/2 monitors	\$2,400		
Bathroom and kitchen renovations	Bldg-Interior	Asset Maintenance	Medium	Family units	\$53,000	Carry forward from 2013	
Core lock replacements	Bldg-Exterior	Asset Maintenance	Medium	Wingham family units	\$30,000	Carry forward from 2015	
Insulate and vent building attic	Bldg-Envelope	Asset Maintenance	Medium	134 King, Clinton	\$51,000	Carry forward from 2015	
<b>OW Capital</b>	Furniture/Technology	Replacement/new	Medium		\$23,629		
<b>Child Care Capital</b>	Furniture/Technology	<b>Replacement/new</b>	Medium		\$5,723		
<b>TOTAL CAPITAL FUNDING REQUEST</b>					<b>804,924</b>	<b>-</b>	
<b>LESS: DEPRECIATION</b>					(670,924)		
<b>NET CAPITAL FUNDING REQUIREMENTS</b>					<b>134,000</b>		

Approved Carryforward

\$134,000

# COUNTY OF HURON

## Social Services - Summary

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	9,982,617	10,566,283	9,893,894	10,869,496	975,602	9.86%
Provincial Project Grants	-	-	11,106	-	(11,106)	-100.00%
Provincial Prior Year Grants	-	-	-	28,774	28,774	0.00%
<b>Total Provincial Grants</b>	<b>9,982,617</b>	<b>10,566,283</b>	<b>9,905,000</b>	<b>10,898,270</b>	<b>993,270</b>	<b>10.03%</b>
<b>FEDERAL GRANTS</b>						
Federal Other Grants	781,017	797,981	773,078	785,252	12,174	1.57%
<b>Total Federal Grants</b>	<b>781,017</b>	<b>797,981</b>	<b>773,078</b>	<b>785,252</b>	<b>12,174</b>	<b>1.57%</b>
<b>OTHER REVENUE</b>						
Fees/Licenses	558,518	543,341	525,471	567,232	41,761	7.95%
Miscellaneous Revenue	213,694	171,887	55,100	475,000	419,900	762.07%
Investment Income	556	-	-	-	-	0.00%
Intra County Recoveries	75,448	2,346	-	50,000	50,000	0.00%
Rent/Lease	1,637,793	1,634,221	1,634,000	1,642,900	8,900	0.54%
Third Party Recoveries	2,386	3,709	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>2,488,396</b>	<b>2,355,503</b>	<b>2,214,571</b>	<b>2,735,132</b>	<b>520,561</b>	<b>23.51%</b>
<b>TOTAL REVENUE</b>	<b>13,252,030</b>	<b>13,719,767</b>	<b>12,892,649</b>	<b>14,418,654</b>	<b>1,526,005</b>	<b>11.84%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	2,024,725	2,032,860	2,128,524	2,445,665	317,141	14.90%
Salaries - Part Time	454,985	379,684	477,381	326,972	(150,410)	-31.51%
<b>Total Salaries</b>	<b>2,479,685</b>	<b>2,412,544</b>	<b>2,605,905</b>	<b>2,772,637</b>	<b>166,731</b>	<b>6.40%</b>
<b>BENEFITS</b>						
Statutory Benefits	186,597	196,142	198,534	210,143	11,609	5.85%

# COUNTY OF HURON

## Social Services - Summary

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Extended Benefits	162,181	190,733	185,298	213,289	27,991	15.11%
OMERS	247,773	222,747	252,993	259,085	6,092	2.41%
<b>Total Benefits</b>	<b>596,550</b>	<b>609,621</b>	<b>636,825</b>	<b>682,517</b>	<b>45,692</b>	<b>7.17%</b>
<b>Total Salaries and Benefits</b>	<b>3,076,235</b>	<b>3,022,165</b>	<b>3,242,730</b>	<b>3,455,154</b>	<b>212,423</b>	<b>6.55%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	4,595	7,725	7,000	10,200	3,200	45.71%
Equipment Repairs & Maint.	16,728	10,188	11,400	10,500	(900)	-7.89%
Equipment Replacement New (under \$1,000)	24,821	18,277	23,000	23,411	411	1.79%
Vehicle Lease & Operation	26,915	16,045	22,000	20,000	(2,000)	-9.09%
Small Tools/Equipment	661	378	2,800	2,300	(500)	-17.86%
<b>Total Equipment</b>	<b>73,719</b>	<b>52,613</b>	<b>66,200</b>	<b>66,411</b>	<b>211</b>	<b>0.32%</b>
<b>PURCHASED SERVICE</b>						
Audit	6,708	7,686	7,168	7,888	720	10.04%
Consulting/Professional Fees	21,687	13,410	33,400	43,983	10,583	31.69%
Insurance	93,640	89,513	91,015	91,992	977	1.07%
Occupational Accident Insurance	2,897	6,761	9,500	10,000	500	5.26%
Intra County Purchases	124,120	62,973	45,625	100,562	54,937	120.41%
Legal Fees	7,386	7,983	7,000	1,500	(5,500)	-78.57%
Maintenance Contracts	9,809	9,386	10,370	10,161	(209)	-2.02%
Printing (External)	1,050	-	1,100	2,500	1,400	127.27%
Life Safety Systems	40,228	57,734	36,000	40,400	4,400	12.22%
Snow Removal Contract	79,965	47,509	62,000	61,000	(1,000)	-1.61%
Miscellaneous Services	-	-	900	-	(900)	-100.00%
<b>Total Purchased Service</b>	<b>387,490</b>	<b>302,955</b>	<b>304,078</b>	<b>369,986</b>	<b>65,908</b>	<b>21.67%</b>
<b>OPERATIONAL</b>						
Advertising	26,054	3,588	10,166	7,700	(2,466)	-24.26%
Associations/Memberships	12,894	11,868	15,405	14,005	(1,400)	-9.09%
Bank Charges	5,345	6,318	5,100	6,600	1,500	29.41%
Conventions/Conferences	3,380	6,216	4,500	5,100	600	13.33%
Miscellaneous Admin.	24,836	214	3,500	1,000	(2,500)	-71.43%

# COUNTY OF HURON

## Social Services - Summary

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Office Expense	33,170	28,991	32,210	29,400	(2,810)	-8.72%
Postage/Courier	14,321	14,625	15,000	14,035	(965)	-6.43%
Publications & Subscriptions	837	1,293	900	1,200	300	33.33%
Receivable Write Off	25,703	-	19,000	20,800	1,800	9.47%
Rent	114,963	115,702	115,796	115,796	-	0.00%
Staff Training	61,101	45,861	46,521	51,503	4,982	10.71%
Telecommunications	37,898	41,296	43,400	42,289	(1,111)	-2.56%
Travel/Meals	55,365	42,608	44,550	53,359	8,809	19.77%
Debenture Payments	351,673	351,673	351,673	351,673	-	0.00%
Garbage	30,350	32,711	29,500	30,500	1,000	3.39%
Grounds Maintenance	35,686	33,654	27,000	26,500	(500)	-1.85%
Janitorial	120,955	139,432	139,762	140,400	638	0.46%
Maintenance & Repairs/Building	141,748	158,508	131,000	132,000	1,000	0.76%
Maintenance & Repairs/Painting	50,222	45,239	29,000	42,000	13,000	44.83%
Maintenance & Repairs/Electrical	25,621	29,917	26,500	36,748	10,248	38.67%
Maintenance & Repairs/HVAC	19,565	15,158	7,000	8,000	1,000	14.29%
Maintenance & Repairs/Plumbing	43,316	50,625	29,000	29,000	-	0.00%
Mortgage	-	109,716	109,700	36,700	(73,000)	-66.55%
Taxes	415,854	380,415	416,000	416,000	-	0.00%
Utilities/Heat	60,817	65,544	83,600	84,100	500	0.60%
Utilities/Hydro	326,070	360,493	337,000	382,500	45,500	13.50%
Utilities/Water & Sewer	191,358	194,810	187,000	189,100	2,100	1.12%
Depreciation - Capital Assets	619,082	639,563	626,632	670,924	44,292	7.07%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>2,848,183</b>	<b>2,926,038</b>	<b>2,886,415</b>	<b>2,938,932</b>	<b>52,517</b>	<b>1.82%</b>
<b>PROGRAM</b>						
Evictions	1,345	1,236	1,370	1,370	-	0.00%
Tribunals	3,086	3,468	3,840	3,340	(500)	-13.02%
Special Events	-	4,877	31,958	19,460	(12,498)	-39.11%
Advanced Age Item	78	-	500	800	300	60.00%
Basic Needs Program	2,235,928	3,960,218	1,700,000	2,426,603	726,603	42.74%
Basic Shelter Program	1,949,544	-	2,300,000	2,086,012	(213,988)	-9.30%
Dental Services	85,071	58,468	25,000	72,000	47,000	188.00%
Diabetic Supplies	418	-	1,000	1,000	-	0.00%

# COUNTY OF HURON

## Social Services - Summary

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Medical Supplies	16,246	14,087	-	7,000	7,000	0.00%
Personal Needs	4,529	-	7,000	4,500	(2,500)	-35.71%
Surgical Supplies	1,028	-	1,000	-	(1,000)	-100.00%
Winter Clothing and Uniforms	3,513	834	2,900	1,900	(1,000)	-34.48%
CHPI-Emergency Shelter Solutions	-	-	-	27,589	27,589	0.00%
CHPI-Housing w/ Related Supports	-	-	-	150,000	150,000	0.00%
CHPI-Other Services and Supports	-	-	-	15,000	15,000	0.00%
CHPI-Homelessness Prevention	-	-	-	125,000	125,000	0.00%
Provincial Benefits	104,295	70,230	60,000	80,000	20,000	33.33%
Board & Lodging	26,405	-	33,000	28,253	(4,747)	-14.38%
Board Allowance	3,275	-	4,000	4,000	-	0.00%
Child Care Formal	88,379	127,926	80,000	80,000	-	0.00%
Child Care Informal	23,539	29,677	20,000	20,000	-	0.00%
Employee Related Expense	333,284	330,859	460,635	324,489	(136,146)	-29.56%
Employee Start Up	22,480	-	30,000	24,000	(6,000)	-20.00%
Foster Children	142,960	-	182,000	153,000	(29,000)	-15.93%
Funeral & Burial Expense	31,159	(15,811)	30,000	10,000	(20,000)	-66.67%
Medical Transportation	215,335	304,516	270,000	230,408	(39,592)	-14.66%
NCBS Savings	117,415	116,985	140,000	140,000	-	0.00%
Pay Equity	26,998	26,998	26,998	26,998	-	0.00%
Prosthetic Appl & E.G.	2,837	-	5,000	5,000	-	0.00%
Purchase of Service	2,815,888	2,648,780	2,563,749	2,702,174	138,425	5.40%
Rent Supplement Subsidy	1,365,291	1,521,869	1,790,446	1,601,552	(188,894)	-10.55%
Special Diet	82,750	-	100,000	88,500	(11,500)	-11.50%
Special Needs Resources	55,013	91,026	45,300	59,389	14,089	31.10%
Wage Subsidy - Non-Profit	-	308,615	-	26,070	26,070	0.00%
Wage Improvement	-	19,758	-	255,861	255,861	0.00%
Miscellaneous Program	1,480,328	1,734,471	1,433,540	1,436,612	3,072	0.21%
Program Overhead	49,073	-	33,927	57,548	23,621	69.62%
Program Supplies & Costs	193,824	358,555	75,847	95,862	20,015	26.39%
Promotion/Public Relations	20,470	18,565	20,300	20,300	-	0.00%
Less GWA Recovery	(43,186)	-	(50,000)	(46,300)	3,700	-7.40%
Less Income	(389,275)	-	(480,000)	(416,500)	63,500	-13.23%
Less Reimbursements	(288,143)	(218,714)	(340,000)	(300,000)	40,000	-11.76%
Less Repayments	(17,879)	(8,094)	(18,000)	(19,000)	(1,000)	5.56%

**COUNTY OF HURON****Social Services - Summary**

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>Total Program</b>	<b>10,762,798</b>	<b>11,509,399</b>	<b>10,591,310</b>	<b>11,629,790</b>	<b>1,038,480</b>	<b>9.81%</b>
<b>TOTAL EXPENDITURES</b>	<b>17,148,425</b>	<b>17,813,171</b>	<b>17,090,733</b>	<b>18,460,272</b>	<b>1,369,539</b>	<b>8.01%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>3,896,395</b>	<b>4,093,404</b>	<b>4,198,084</b>	<b>4,041,618</b>	<b>(156,466)</b>	<b>-3.73%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation			(626,632)	(670,924)	(44,292)	7.07%
Add Capital Asset Expenditures			1,082,467	804,924	(277,543)	-25.64%
Add Future Sustainability			35,000	35,000	-	0.00%
Less: Transfer from accumulated surplus			(350,500)	(134,000)	216,500	-61.77%
<b>TOTAL COUNTY LEVY</b>	<b>3,896,395</b>	<b>4,093,404</b>	<b>4,338,419</b>	<b>4,076,618</b>	<b>(261,801)</b>	<b>-6.03%</b>

# COUNTY OF HURON

## Early Years - Summary

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	533,274	505,348	533,274	533,274	-	0.00%
<b>Total Provincial Grants</b>	<b>533,274</b>	<b>505,348</b>	<b>533,274</b>	<b>533,274</b>	<b>-</b>	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Intra County Recoveries	21,508	2,347	-	25,000	25,000	0.00%
Third Party Recoveries	2,261	3,666	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>23,769</b>	<b>6,013</b>	<b>-</b>	<b>25,000</b>	<b>25,000</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>557,043</b>	<b>511,361</b>	<b>533,274</b>	<b>558,274</b>	<b>25,000</b>	<b>4.69%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	110,940	189,277	90,086	170,679	80,593	89.46%
Salaries - Part Time	130,251	27,891	148,126	31,076	(117,050)	-79.02%
<b>Total Salaries</b>	<b>241,191</b>	<b>217,168</b>	<b>238,212</b>	<b>201,755</b>	<b>(36,457)</b>	<b>-15.30%</b>
<b>BENEFITS</b>						
Statutory Benefits	19,798	18,892	19,585	17,362	(2,223)	-11.35%
Extended Benefits	10,005	20,050	8,470	16,875	8,405	99.23%
OMERS	19,112	17,856	20,035	15,965	(4,070)	-20.31%
<b>Total Benefits</b>	<b>48,914</b>	<b>56,797</b>	<b>48,090</b>	<b>50,202</b>	<b>2,112</b>	<b>4.39%</b>
<b>Total Salaries and Benefits</b>	<b>290,105</b>	<b>273,965</b>	<b>286,302</b>	<b>251,957</b>	<b>(34,345)</b>	<b>-12.00%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	599	665	1,000	1,000	-	0.00%
Equipment Repairs & Maint.	201	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	919	-	1,000	1,000	-	0.00%
<b>Total Equipment</b>	<b>1,719</b>	<b>665</b>	<b>2,000</b>	<b>2,000</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Insurance	1,208	1,235	1,200	1,142	(58)	-4.83%
<b>Total Purchased Service</b>	<b>1,208</b>	<b>1,235</b>	<b>1,200</b>	<b>26,142</b>	<b>24,942</b>	<b>2078.50%</b>
<b>OPERATIONAL</b>						

**COUNTY OF HURON**

**Early Years - Summary**

**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Advertising	470	875	1,750	1,000	(750)	-42.86%
Associations/Memberships	-	1,425	-	1,200	1,200	0.00%
Office Expense	3,183	3,038	2,500	4,400	1,900	76.00%
Postage/Courier	1,927	1,316	2,000	2,000	-	0.00%
Rent	21,167	22,000	22,000	22,000	-	0.00%
Staff Training	2,769	2,600	2,000	2,000	-	0.00%
Telecommunications	2,517	2,756	3,000	2,800	(200)	-6.67%
Travel/Meals	5,338	6,457	7,000	5,759	(1,241)	-17.73%
Depreciation - Capital Assets	-	-	1,100	-	(1,100)	-100.00%
<b>Total Operational</b>	<b>37,370</b>	<b>40,466</b>	<b>41,350</b>	<b>41,159</b>	<b>(191)</b>	<b>-0.46%</b>
<b>PROGRAM</b>						
Purchase of Service	206,172	193,907	205,207	237,000	31,793	15.49%
Program Supplies & Costs	6,827	6,202	6,847	8,862	2,015	29.43%
Promotion/Public Relations	20,470	18,565	20,300	20,300	-	0.00%
<b>Total Program</b>	<b>233,469</b>	<b>218,674</b>	<b>232,354</b>	<b>266,162</b>	<b>33,808</b>	<b>14.55%</b>
<b>TOTAL EXPENDITURES</b>	<b>563,871</b>	<b>535,005</b>	<b>563,206</b>	<b>587,420</b>	<b>24,214</b>	<b>4.30%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>6,828</b>	<b>23,644</b>	<b>29,932</b>	<b>29,146</b>	<b>(786)</b>	<b>-2.63%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>6,828</b>	<b>23,644</b>	<b>29,932</b>	<b>29,146</b>	<b>(786)</b>	<b>-2.63%</b>

# COUNTY OF HURON

## Child Care - Summary

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	3,641,388	3,970,929	3,656,062	3,956,029	299,967	8.20%
<b>Total Provincial Grants</b>	<b>3,641,388</b>	<b>3,970,929</b>	<b>3,656,062</b>	<b>3,984,803</b>	<b>328,741</b>	<b>8.99%</b>
<b>OTHER REVENUE</b>						
Fees/Licenses	558,518	543,341	525,471	567,232	41,761	7.95%
<b>Total Other Revenue</b>	<b>558,518</b>	<b>543,341</b>	<b>525,471</b>	<b>592,232</b>	<b>66,761</b>	<b>12.70%</b>
<b>TOTAL REVENUE</b>	<b>4,199,906</b>	<b>4,514,269</b>	<b>4,181,533</b>	<b>4,577,035</b>	<b>395,502</b>	<b>9.46%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	190,011	284,790	236,283	295,384	59,101	25.01%
Salaries - Part Time	245,509	186,952	269,404	235,272	(34,132)	-12.67%
<b>Total Salaries</b>	<b>435,520</b>	<b>471,741</b>	<b>505,687</b>	<b>530,656</b>	<b>24,969</b>	<b>4.94%</b>
<b>BENEFITS</b>						
Statutory Benefits	35,267	39,545	41,290	42,173	883	2.14%
Extended Benefits	16,302	27,290	21,398	27,512	6,114	28.57%
OMERS	40,499	42,660	47,456	46,747	(709)	-1.49%
<b>Total Benefits</b>	<b>92,068</b>	<b>109,495</b>	<b>110,144</b>	<b>116,432</b>	<b>6,288</b>	<b>5.71%</b>
<b>Total Salaries and Benefits</b>	<b>527,588</b>	<b>581,237</b>	<b>615,831</b>	<b>647,088</b>	<b>31,257</b>	<b>5.08%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	446	644	1,000	1,000	-	0.00%
Equipment Repairs & Maint.	8	-	1,200	-	(1,200)	-100.00%
Equipment Replacement New (under \$1,000)	1,825	2,525	3,000	2,000	(1,000)	-33.33%
<b>Total Equipment</b>	<b>2,279</b>	<b>3,168</b>	<b>5,200</b>	<b>3,000</b>	<b>(2,200)</b>	<b>-42.31%</b>
<b>PURCHASED SERVICE</b>						
Audit	1,704	1,949	1,949	2,000	51	2.62%
Insurance	3,611	3,693	3,719	3,414	(305)	-8.20%
Intra County Purchases	52,448	4,547	2,200	4,637	2,437	110.77%
<b>Total Purchased Service</b>	<b>57,763</b>	<b>10,189</b>	<b>7,868</b>	<b>10,051</b>	<b>2,183</b>	<b>27.75%</b>

**COUNTY OF HURON**

**Child Care - Summary**

**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>OPERATIONAL</b>						
Advertising	1,585	1,098	2,716	3,500	784	28.87%
Associations/Memberships	2,416	2,202	3,405	3,205	(200)	-5.87%
Office Expense	4,666	3,221	5,910	4,400	(1,510)	-25.55%
Postage/Courier	2,103	1,685	2,500	1,500	(1,000)	-40.00%
Rent	19,300	19,300	19,300	19,300	-	0.00%
Staff Training	9,525	17,035	36,221	25,503	(10,718)	-29.59%
Telecommunications	7,504	7,185	8,700	7,289	(1,411)	-16.22%
Travel/Meals	27,239	24,488	26,000	27,200	1,200	4.62%
Depreciation - Capital Assets	6,935	7,073	3,270	5,723	2,453	75.02%
<b>Total Operational</b>	<b>81,274</b>	<b>83,287</b>	<b>108,022</b>	<b>97,620</b>	<b>(10,402)</b>	<b>-9.63%</b>
<b>PROGRAM</b>						
Special Events	-	4,877	26,958	19,460	(7,498)	-27.81%
Child Care Formal	88,379	127,926	80,000	80,000	-	0.00%
Child Care Informal	23,539	29,677	20,000	20,000	-	0.00%
Pay Equity	26,998	26,998	26,998	26,998	-	0.00%
Purchase of Service	2,388,948	2,349,103	2,358,542	2,408,834	50,292	2.13%
Special Needs Resources	55,013	91,026	45,300	59,389	14,089	31.10%
Miscellaneous Program	1,229,531	1,247,060	1,165,440	1,181,512	16,072	1.38%
Program Overhead	49,073	-	33,927	57,548	23,621	69.62%
Program Supplies & Costs	56,149	84,682	69,000	69,000	-	0.00%
<b>Total Program</b>	<b>3,917,629</b>	<b>4,289,722</b>	<b>3,826,165</b>	<b>4,204,672</b>	<b>378,507</b>	<b>9.89%</b>
<b>TOTAL EXPENDITURES</b>	<b>4,586,533</b>	<b>4,967,603</b>	<b>4,563,086</b>	<b>4,962,431</b>	<b>399,345</b>	<b>8.75%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>386,627</b>	<b>453,333</b>	<b>381,553</b>	<b>385,396</b>	<b>3,843</b>	<b>1.01%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>386,627</b>	<b>453,333</b>	<b>381,553</b>	<b>385,396</b>	<b>3,843</b>	<b>1.01%</b>

# COUNTY OF HURON

## Housing - Summary

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>COUNTY RATES</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	352,121	354,920	713,796	918,700	204,904	28.71%
<b>Total Provincial Grants</b>	<b>352,121</b>	<b>354,920</b>	<b>713,796</b>	<b>918,700</b>	<b>204,904</b>	<b>28.71%</b>
<b>FEDERAL GRANTS</b>						
Federal Other Grants	781,017	797,981	773,078	785,252	12,174	1.57%
<b>Total Federal Grants</b>	<b>781,017</b>	<b>797,981</b>	<b>773,078</b>	<b>785,252</b>	<b>12,174</b>	<b>1.57%</b>
<b>OTHER REVENUE</b>						
Miscellaneous Revenue	74,052	54,902	55,100	50,000	(5,100)	-9.26%
Investment Income	556	-	-	-	-	0.00%
Rent/Lease	1,637,793	1,634,221	1,634,000	1,642,900	8,900	0.54%
<b>Total Other Revenue</b>	<b>1,712,401</b>	<b>1,689,123</b>	<b>1,689,100</b>	<b>1,692,900</b>	<b>3,800</b>	<b>0.22%</b>
<b>TOTAL REVENUE</b>	<b>2,845,539</b>	<b>2,842,024</b>	<b>3,175,974</b>	<b>3,396,852</b>	<b>220,878</b>	<b>6.95%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	528,790	521,622	654,399	684,074	29,675	4.53%
Salaries - Part Time	73,272	87,226	59,852	60,624	772	1.29%
<b>Total Salaries</b>	<b>602,063</b>	<b>608,848</b>	<b>714,251</b>	<b>744,698</b>	<b>30,447</b>	<b>4.26%</b>
<b>BENEFITS</b>						
Statutory Benefits	45,564	53,939	54,829	58,386	3,557	6.49%
Extended Benefits	41,294	52,007	59,876	64,082	4,206	7.02%
OMERS	57,760	61,596	66,432	68,116	1,684	2.53%
<b>Total Benefits</b>	<b>144,617</b>	<b>167,542</b>	<b>181,137</b>	<b>190,584</b>	<b>9,447</b>	<b>5.22%</b>
<b>Total Salaries and Benefits</b>	<b>746,680</b>	<b>776,390</b>	<b>895,388</b>	<b>935,282</b>	<b>39,894</b>	<b>4.46%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	430	887	2,500	1,700	(800)	-32.00%
Equipment Repairs & Maint.	9,851	10,188	9,700	10,000	300	3.09%
Equipment Replacement New (under \$1,000)	19,145	9,269	9,000	9,000	-	0.00%
Vehicle Lease & Operation	26,915	16,045	22,000	20,000	(2,000)	-9.09%

# COUNTY OF HURON

## Housing - Summary

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Small Tools/Equipment	661	378	2,800	2,300	(500)	-17.86%
<b>Total Equipment</b>	<b>57,002</b>	<b>36,767</b>	<b>46,000</b>	<b>43,000</b>	<b>(3,000)</b>	<b>-6.52%</b>
<b>PURCHASED SERVICE</b>						
Audit	1,500	1,719	1,719	1,765	46	2.68%
Consulting/Professional Fees	18,162	8,671	23,400	-	(23,400)	-100.00%
Insurance	80,379	75,950	77,596	79,455	1,859	2.40%
Intra County Purchases	30,372	24,725	24,725	24,725	-	0.00%
Legal Fees	7,386	7,983	7,000	1,500	(5,500)	-78.57%
Maintenance Contracts	9,809	9,386	10,370	10,161	(209)	-2.02%
Printing (External)	1,050	-	100	-	(100)	-100.00%
Life Safety Systems	40,228	57,734	36,000	40,400	4,400	12.22%
Snow Removal Contract	79,965	47,509	62,000	61,000	(1,000)	-1.61%
Miscellaneous Services	-	-	900	-	(900)	-100.00%
<b>Total Purchased Service</b>	<b>268,850</b>	<b>233,676</b>	<b>243,810</b>	<b>219,006</b>	<b>(24,804)</b>	<b>-10.17%</b>
<b>OPERATIONAL</b>						
Advertising	1,628	1,615	5,200	2,000	(3,200)	-61.54%
Associations/Memberships	3,279	3,076	4,000	4,600	600	15.00%
Bank Charges	1,975	2,078	2,400	2,200	(200)	-8.33%
Conventions/Conferences	3,333	5,216	4,500	5,100	600	13.33%
Miscellaneous Admin.	-	214	3,500	1,000	(2,500)	-71.43%
Office Expense	4,435	5,017	4,800	4,300	(500)	-10.42%
Postage/Courier	2,095	2,858	2,500	1,800	(700)	-28.00%
Publications & Subscriptions	697	1,088	600	900	300	50.00%
Receivable Write Off	25,703	-	19,000	20,800	1,800	9.47%
Rent	9,300	9,206	9,300	9,300	-	0.00%
Staff Training	5,234	6,562	7,500	7,500	-	0.00%
Telecommunications	19,470	23,743	23,700	24,400	700	2.95%
Travel/Meals	2,756	1,934	3,550	3,400	(150)	-4.23%
Debt/Payments	351,673	351,673	351,673	351,673	-	0.00%
Garbage	30,350	32,711	29,500	30,500	1,000	3.39%
Grounds Maintenance	35,686	33,654	27,000	26,500	(500)	-1.85%
Janitorial	120,955	139,432	139,762	140,400	638	0.46%
Maintenance & Repairs/Building	141,748	158,508	131,000	132,000	1,000	0.76%
Maintenance & Repairs/Painting	50,222	45,239	29,000	42,000	13,000	44.83%
Maintenance & Repairs/Electrical	25,621	29,917	26,500	36,748	10,248	38.67%
Maintenance & Repairs/HVAC	19,565	15,158	7,000	8,000	1,000	14.29%
Maintenance & Repairs/Plumbing	43,316	50,625	29,000	29,000	-	0.00%
Mortgage	-	109,716	109,700	36,700	(73,000)	-66.55%
Taxes	415,854	380,415	416,000	416,000	-	0.00%
Utilities/Heat	60,817	65,544	83,600	84,100	500	0.60%

# COUNTY OF HURON

## Housing - Summary

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Utilities/Hydro	326,070	360,493	337,000	382,500	45,500	13.50%
Utilities/Water & Sewer	191,358	194,810	187,000	189,100	2,100	1.12%
Depreciation - Capital Assets	596,491	608,350	603,712	641,572	37,860	6.27%
<b>Total Operational</b>	<b>2,489,629</b>	<b>2,638,851</b>	<b>2,597,997</b>	<b>2,634,093</b>	<b>36,096</b>	<b>1.39%</b>
<b>PROGRAM</b>						
Evictions	1,345	1,236	1,370	1,370	-	0.00%
Tribunals	3,086	3,468	3,840	3,340	(500)	-13.02%
Winter Clothing and Uniforms	3,513	834	2,900	1,900	(1,000)	-34.48%
CHPI-Emergency Shelter Solutions	-	-	-	27,589	27,589	0.00%
CHPI-Housing w/ Related Supports	-	-	-	150,000	150,000	0.00%
CHPI-Other Services and Supports	-	-	-	15,000	15,000	0.00%
CHPI-Homelessness Prevention	-	-	-	125,000	125,000	0.00%
Rent Supplement Subsidy	1,365,291	1,521,869	1,790,446	1,601,552	(188,894)	-10.55%
Miscellaneous Program	-	-	100	100	-	0.00%
<b>Total Program</b>	<b>1,373,235</b>	<b>1,527,407</b>	<b>1,798,656</b>	<b>1,925,851</b>	<b>127,195</b>	<b>7.07%</b>
<b>TOTAL EXPENDITURES</b>	<b>4,935,395</b>	<b>5,213,093</b>	<b>5,581,851</b>	<b>5,757,232</b>	<b>175,381</b>	<b>3.14%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>2,089,856</b>	<b>2,371,069</b>	<b>2,405,877</b>	<b>2,360,380</b>	<b>(45,497)</b>	<b>-1.89%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>2,089,856</b>	<b>2,371,069</b>	<b>2,405,877</b>	<b>2,360,380</b>	<b>(45,497)</b>	<b>-1.89%</b>

**COUNTY OF HURON****Social Services - General Welfare**

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	4,730,262	4,886,479	4,597,162	5,153,960	556,798	12.11%
Provincial Project Grants	-	-	11,106	-	(11,106)	-100.00%
Provincial ODSP Grant	-	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	<b>4,730,262</b>	<b>4,886,479</b>	<b>4,608,268</b>	<b>5,153,960</b>	<b>545,692</b>	<b>11.84%</b>
<b>OTHER REVENUE</b>						
Intra County Recoveries	53,940	-	-	-	-	0.00%
Third Party Recoveries	125	43	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>54,065</b>	<b>43</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>4,784,327</b>	<b>4,886,521</b>	<b>4,608,268</b>	<b>5,153,960</b>	<b>545,692</b>	<b>11.84%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	1,194,983	979,571	1,147,756	1,245,528	97,772	8.52%
Salaries - Part Time	5,953	77,615	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	(25)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>1,200,911</b>	<b>1,057,186</b>	<b>1,147,756</b>	<b>1,245,528</b>	<b>97,772</b>	<b>8.52%</b>
<b>BENEFITS</b>						
Statutory Benefits	85,968	83,766	82,830	92,222	9,392	11.34%
Extended Benefits	94,580	91,386	95,554	104,820	9,266	9.70%
OMERS	130,403	100,635	119,070	128,257	9,187	7.72%
<b>Total Benefits</b>	<b>310,951</b>	<b>275,787</b>	<b>297,454</b>	<b>325,299</b>	<b>27,845</b>	<b>9.36%</b>
<b>Total Salaries and Benefits</b>	<b>1,511,862</b>	<b>1,332,973</b>	<b>1,445,210</b>	<b>1,570,827</b>	<b>125,617</b>	<b>8.69%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	3,119	5,492	2,500	6,500	4,000	160.00%
Equipment Repairs & Maint.	6,668	-	500	500	-	0.00%
Equipment Replacement New (under \$1,000)	2,933	6,483	10,000	7,911	(2,089)	-20.89%
<b>Total Equipment</b>	<b>12,720</b>	<b>11,975</b>	<b>13,000</b>	<b>14,911</b>	<b>1,911</b>	<b>14.70%</b>
<b>PURCHASED SERVICE</b>						
Audit	3,504	4,018	3,500	4,123	623	17.80%

**COUNTY OF HURON**  
**Social Services - General Welfare**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/Decrease - \$	Increase/Decrease - %
Consulting/Professional Fees	3,525	4,740	10,000	5,323	(4,677)	-46.77%
Insurance	8,442	8,635	8,500	7,981	(519)	-6.11%
Occupational Accident Insurance	2,897	6,761	9,500	10,000	500	5.26%
Intra County Purchases	41,300	18,700	18,700	18,700	-	0.00%
Printing (External)	-	-	1,000	-	(1,000)	-100.00%
<b>Total Purchased Service</b>	<b>59,668</b>	<b>42,854</b>	<b>51,200</b>	<b>46,127</b>	<b>(5,073)</b>	<b>-9.91%</b>
<b>OPERATIONAL</b>						
Advertising	144	-	500	500	-	0.00%
Associations/Memberships	7,199	5,166	8,000	5,000	(3,000)	-37.50%
Bank Charges	3,370	4,240	2,700	4,400	1,700	62.96%
Conventions/Conferences	47	1,000	-	-	-	0.00%
Miscellaneous Admin.	24,836	-	-	-	-	0.00%
Office Expense	20,887	16,414	19,000	16,000	(3,000)	-15.79%
Postage/Courier	8,195	8,747	8,000	8,735	735	9.19%
Publications & Subscriptions	140	205	300	300	-	0.00%
Rent	65,196	65,196	65,196	65,196	-	0.00%
Staff Training	43,574	18,782	800	13,000	12,200	1525.00%
Telecommunications	8,408	7,605	8,000	7,800	(200)	-2.50%
Travel/Meals	20,032	9,583	8,000	10,000	2,000	25.00%
Depreciation - Capital Assets	15,656	24,140	18,550	23,629	5,079	27.38%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>217,683</b>	<b>161,079</b>	<b>139,046</b>	<b>154,560</b>	<b>15,514</b>	<b>11.16%</b>
<b>PROGRAM</b>						
Special Events	-	-	5,000	-	(5,000)	-100.00%
Advanced Age Item	78	-	500	800	300	60.00%
Basic Needs Program	2,202,433	3,918,274	1,700,000	2,356,603	656,603	38.62%
Basic Shelter Program	1,949,544	-	2,300,000	2,086,012	(213,988)	-9.30%
Dental Services	23,510	-	25,000	12,000	(13,000)	-52.00%
Diabetic Supplies	418	-	1,000	1,000	-	0.00%
Personal Needs	4,529	-	7,000	4,500	(2,500)	-35.71%
Surgical Supplies	1,028	-	1,000	-	(1,000)	-100.00%
Provincial Benefits	104,295	70,230	60,000	80,000	20,000	33.33%
Board & Lodging	26,405	-	33,000	28,253	(4,747)	-14.38%
Board Allowance	3,275	-	4,000	4,000	-	0.00%
Community Startup	(500)	-	-	-	-	0.00%
Employee Related Expense	21,465	165	30,000	23,000	(7,000)	-23.33%
Employee Start Up	22,480	-	30,000	24,000	(6,000)	-20.00%
Foster Children	142,960	-	182,000	153,000	(29,000)	-15.93%
Funeral & Burial Expense	31,159	(15,811)	30,000	10,000	(20,000)	-66.67%
Medical Transportation	215,335	304,516	270,000	230,408	(39,592)	-14.66%

**COUNTY OF HURON****Social Services - General Welfare****Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
NCBS Savings	117,415	116,985	140,000	140,000	-	0.00%
Prosthetic Appl & E.G.	2,837	-	5,000	5,000	-	0.00%
Special Diet	82,750	-	100,000	88,500	(11,500)	-11.50%
Miscellaneous Program	144,998	415,383	268,000	150,000	(118,000)	-44.03%
Less GWA Recovery	(43,186)	-	(50,000)	(46,300)	3,700	-7.40%
Less Income	(389,275)	-	(480,000)	(416,500)	63,500	-13.23%
Less Reimbursements	(288,143)	(218,714)	(340,000)	(300,000)	40,000	-11.76%
Less Repayments	(17,879)	(8,094)	(18,000)	(19,000)	(1,000)	5.56%
<b>Total Program</b>	<b>4,357,929</b>	<b>4,582,935</b>	<b>4,303,500</b>	<b>4,615,276</b>	<b>311,776</b>	<b>7.24%</b>
<b>TOTAL EXPENDITURES</b>	<b>6,159,862</b>	<b>6,131,816</b>	<b>5,951,956</b>	<b>6,401,701</b>	<b>449,745</b>	<b>7.56%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>1,375,536</b>	<b>1,245,294</b>	<b>1,343,688</b>	<b>1,247,741</b>	<b>(95,947)</b>	<b>-7.14%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>1,375,536</b>	<b>1,245,294</b>	<b>1,343,688</b>	<b>1,247,741</b>	<b>(95,947)</b>	<b>-7.14%</b>

**COUNTY OF HURON**  
**Social Services - Early Years**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	533,274	471,234	494,030	494,030	-	0.00%
<b>Total Provincial Grants</b>	<b>533,274</b>	<b>471,234</b>	<b>494,030</b>	<b>494,030</b>	<b>-</b>	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Miscellaneous Revenue	-	-	-	-	-	0.00%
Intra County Recoveries	21,508	-	-	25,000	25,000	0.00%
Third Party Recoveries	2,261	3,666	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>23,769</b>	<b>3,666</b>	<b>-</b>	<b>25,000</b>	<b>25,000</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>557,043</b>	<b>474,900</b>	<b>494,030</b>	<b>519,030</b>	<b>25,000</b>	<b>5.06%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	110,940	162,446	90,086	142,442	52,356	58.12%
Salaries - Part Time	130,251	27,889	116,594	31,076	(85,518)	-73.35%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>241,191</b>	<b>190,335</b>	<b>206,680</b>	<b>173,518</b>	<b>(33,162)</b>	<b>-16.05%</b>
<b>BENEFITS</b>						
Statutory Benefits	19,798	16,490	17,104	14,871	(2,233)	-13.06%
Extended Benefits	10,005	17,374	8,470	14,068	5,598	66.09%
OMERS	19,112	15,362	16,901	13,377	(3,524)	-20.85%
<b>Total Benefits</b>	<b>48,914</b>	<b>49,225</b>	<b>42,475</b>	<b>42,316</b>	<b>(159)</b>	<b>-0.37%</b>
<b>Total Salaries and Benefits</b>	<b>290,105</b>	<b>239,560</b>	<b>249,155</b>	<b>215,834</b>	<b>(33,321)</b>	<b>-13.37%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	599	665	1,000	1,000	-	0.00%
Equipment Repairs & Maint.	201	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	919	-	1,000	1,000	-	0.00%
<b>Total Equipment</b>	<b>1,719</b>	<b>665</b>	<b>2,000</b>	<b>2,000</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Insurance	1,208	1,235	1,200	1,142	(58)	-4.83%
Intra County Purchases	-	-	-	25,000	25,000	0.00%

**COUNTY OF HURON**  
**Social Services - Early Years**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Purchased Service</b>	<b>1,208</b>	<b>1,235</b>	<b>1,200</b>	<b>26,142</b>	<b>24,942</b>	<b>2078.50%</b>
<b>OPERATIONAL</b>						
Advertising	470	263	1,000	1,000	-	0.00%
Associations/Memberships	-	1,425	-	1,200	1,200	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Office Expense	3,183	3,038	2,500	4,400	1,900	76.00%
Postage/Courier	1,927	1,316	2,000	2,000	-	0.00%
Rent	21,167	22,000	22,000	22,000	-	0.00%
Staff Training	2,769	2,600	2,000	2,000	-	0.00%
Telecommunications	2,517	2,756	3,000	2,800	(200)	-6.67%
Travel/Meals	5,338	5,862	7,000	5,000	(2,000)	-28.57%
Depreciation - Capital Assets	-	-	1,100	-	(1,100)	-100.00%
<b>Total Operational</b>	<b>37,370</b>	<b>39,259</b>	<b>40,600</b>	<b>40,400</b>	<b>(200)</b>	<b>-0.49%</b>
<b>PROGRAM</b>						
Purchase of Service	206,172	193,907	205,207	237,000	31,793	15.49%
Program Supplies & Costs	6,827	5,352	5,500	6,500	1,000	18.18%
Promotion/Public Relations	20,470	18,565	20,300	20,300	-	0.00%
<b>Total Program</b>	<b>233,469</b>	<b>217,824</b>	<b>231,007</b>	<b>263,800</b>	<b>32,793</b>	<b>14.20%</b>
<b>TOTAL EXPENDITURES</b>	<b>563,871</b>	<b>498,544</b>	<b>523,962</b>	<b>548,176</b>	<b>24,214</b>	<b>4.62%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>6,828</b>	<b>23,644</b>	<b>29,932</b>	<b>29,146</b>	<b>(786)</b>	<b>-2.63%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>6,828</b>	<b>23,644</b>	<b>29,932</b>	<b>29,146</b>	<b>(786)</b>	<b>-2.63%</b>

**COUNTY OF HURON**  
**Social Services - Literacy Specialist**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	-	34,115	39,244	39,244	-	0.00%
<b>Total Provincial Grants</b>	-	<b>34,115</b>	<b>39,244</b>	<b>39,244</b>	-	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Donations	-	-	-	-	-	0.00%
Intra County Recoveries	-	2,347	-	-	-	0.00%
<b>Total Other Revenue</b>	-	<b>2,347</b>	-	-	-	<b>0.00%</b>
<b>TOTAL REVENUE</b>	-	<b>36,461</b>	<b>39,244</b>	<b>39,244</b>	-	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	-	26,830	-	28,237	28,237	0.00%
Salaries - Part Time	-	2	31,532	-	(31,532)	-100.00%
<b>Total Salaries</b>	-	<b>26,833</b>	<b>31,532</b>	<b>28,237</b>	<b>(3,295)</b>	<b>-10.45%</b>
<b>BENEFITS</b>						
Statutory Benefits	-	2,402	2,481	2,491	10	0.40%
Extended Benefits	-	2,676	-	2,807	2,807	0.00%
OMERS	-	2,494	3,134	2,588	(546)	-17.42%
<b>Total Benefits</b>	-	<b>7,572</b>	<b>5,615</b>	<b>7,886</b>	<b>2,271</b>	<b>40.45%</b>
<b>Total Salaries and Benefits</b>	-	<b>34,405</b>	<b>37,147</b>	<b>36,123</b>	<b>(1,024)</b>	<b>-2.76%</b>
<b>OPERATIONAL</b>						
Advertising	-	612	750	-	(750)	-100.00%
Travel/Meals	-	595	-	759	759	0.00%
<b>Total Operational</b>	-	<b>1,207</b>	<b>750</b>	<b>759</b>	<b>9</b>	<b>1.20%</b>
<b>PROGRAM</b>						
Program Supplies & Costs	-	850	1,347	2,362	1,015	75.36%
<b>Total Program</b>	-	<b>850</b>	<b>1,347</b>	<b>2,362</b>	<b>1,015</b>	<b>75.36%</b>
<b>TOTAL EXPENDITURES</b>	-	<b>36,461</b>	<b>39,244</b>	<b>39,244</b>	<b>0</b>	<b>0.00%</b>

**COUNTY OF HURON****Social Services - Literacy Specialist****Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	-	-	(0)	-	0	-100.00%
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	-	-	(0)	-	0	-100.00%

**COUNTY OF HURON**  
**Social Services - Ontario Works**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	291,818	334,677	393,600	307,533	(86,067)	-21.87%
<b>Total Provincial Grants</b>	<b>291,818</b>	<b>334,677</b>	<b>393,600</b>	<b>307,533</b>	<b>(86,067)</b>	<b>-21.87%</b>
<b>OTHER REVENUE</b>						
Intra County Recoveries	-	(1)	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>-</b>	<b>(1)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>291,818</b>	<b>334,676</b>	<b>393,600</b>	<b>307,533</b>	<b>(86,067)</b>	<b>-21.87%</b>
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	-	37	-	-	-	0.00%
<b>Total Equipment</b>	<b>-</b>	<b>37</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Intra County Purchases	-	1	-	25,000	25,000	0.00%
<b>Total Purchased Service</b>	<b>-</b>	<b>1</b>	<b>-</b>	<b>25,000</b>	<b>25,000</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						
Office Expense	-	1,301	-	-	-	0.00%
Postage/Courier	-	19	-	-	-	0.00%
Staff Training	-	883	-	-	-	0.00%
Telecommunications	-	7	-	-	-	0.00%
Travel/Meals	-	144	-	-	-	0.00%
<b>Total Operational</b>	<b>-</b>	<b>2,354</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PROGRAM</b>						
Employee Related Expense	311,819	330,694	430,635	301,489	(129,146)	-29.99%
Program Supplies & Costs	17,547	1,592	-	-	-	0.00%
<b>Total Program</b>	<b>329,366</b>	<b>332,286</b>	<b>430,635</b>	<b>301,489</b>	<b>(129,146)</b>	<b>-29.99%</b>
<b>TOTAL EXPENDITURES</b>	<b>329,366</b>	<b>334,678</b>	<b>430,635</b>	<b>326,489</b>	<b>(104,146)</b>	<b>-24.18%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>37,548</b>	<b>2</b>	<b>37,035</b>	<b>18,956</b>	<b>(18,079)</b>	<b>-48.82%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%

**COUNTY OF HURON****Social Services - Ontario Works****Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>37,548</b>	<b>2</b>	<b>37,035</b>	<b>18,956</b>	<b>(18,079)</b>	<b>-48.82%</b>

**COUNTY OF HURON**  
**Social Services - Child Care**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	3,412,907	3,736,035	3,412,906	3,690,184	277,278	8.12%
Provincial Prior Year Grants	-	-	-	28,774	28,774	0.00%
<b>Total Provincial Grants</b>	<b>3,412,907</b>	<b>3,736,035</b>	<b>3,412,906</b>	<b>3,718,958</b>	<b>306,052</b>	<b>8.97%</b>
<b>OTHER REVENUE</b>						
Fees/Licenses	451,691	421,598	421,471	435,000	13,529	3.21%
<b>Total Other Revenue</b>	<b>451,691</b>	<b>421,598</b>	<b>421,471</b>	<b>435,000</b>	<b>13,529</b>	<b>3.21%</b>
<b>TOTAL REVENUE</b>	<b>3,864,598</b>	<b>4,157,633</b>	<b>3,834,377</b>	<b>4,153,958</b>	<b>319,581</b>	<b>8.33%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	190,011	284,790	236,283	295,384	59,101	25.01%
Salaries - Part Time	200,026	140,276	219,840	159,763	(60,077)	-27.33%
<b>Total Salaries</b>	<b>390,037</b>	<b>425,066</b>	<b>456,123</b>	<b>455,147</b>	<b>(976)</b>	<b>-0.21%</b>
<b>BENEFITS</b>						
Statutory Benefits	31,105	35,504	36,739	37,532	793	2.16%
Extended Benefits	16,239	27,223	21,398	27,512	6,114	28.57%
OMERS	36,282	38,685	42,995	42,201	(794)	-1.85%
<b>Total Benefits</b>	<b>83,626</b>	<b>101,411</b>	<b>101,132</b>	<b>107,245</b>	<b>6,113</b>	<b>6.04%</b>
<b>Total Salaries and Benefits</b>	<b>473,664</b>	<b>526,477</b>	<b>557,255</b>	<b>562,392</b>	<b>5,137</b>	<b>0.92%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	446	644	1,000	1,000	-	0.00%
Equipment Repairs & Maint.	8	-	1,200	-	(1,200)	-100.00%
Equipment Replacement New (under \$1,000)	1,825	2,525	2,000	2,000	-	0.00%
<b>Total Equipment</b>	<b>2,279</b>	<b>3,168</b>	<b>4,200</b>	<b>3,000</b>	<b>(1,200)</b>	<b>-28.57%</b>
<b>PURCHASED SERVICE</b>						
Audit	1,704	1,949	1,949	2,000	51	2.62%
Insurance	2,403	2,458	2,475	2,272	(203)	-8.20%
Intra County Purchases	52,448	4,547	2,200	4,637	2,437	110.77%
<b>Total Purchased Service</b>	<b>56,555</b>	<b>8,953</b>	<b>6,624</b>	<b>8,909</b>	<b>2,285</b>	<b>34.50%</b>

**COUNTY OF HURON**  
**Social Services - Child Care**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>OPERATIONAL</b>						
Advertising	1,585	1,098	2,000	2,000	-	0.00%
Associations/Memberships	2,211	1,956	3,200	3,000	(200)	-6.25%
Office Expense	4,666	3,221	5,500	4,400	(1,100)	-20.00%
Postage/Courier	2,103	1,685	2,500	1,500	(1,000)	-40.00%
Rent	16,300	16,300	16,300	16,300	-	0.00%
Staff Training	9,525	15,929	34,721	24,003	(10,718)	-30.87%
Telecommunications	7,504	7,185	8,000	7,289	(711)	-8.89%
Travel/Meals	25,957	22,475	25,000	25,000	-	0.00%
Depreciation - Capital Assets	6,935	7,073	3,270	5,723	2,453	75.02%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>76,786</b>	<b>76,922</b>	<b>100,491</b>	<b>89,215</b>	<b>(11,276)</b>	<b>-11.22%</b>
<b>PROGRAM</b>						
Special Events	-	4,877	26,958	19,460	(7,498)	-27.81%
Child Care Formal	88,379	127,926	80,000	80,000	-	0.00%
Child Care Informal	23,539	29,677	20,000	20,000	-	0.00%
Pay Equity	26,998	26,998	26,998	26,998	-	0.00%
Purchase of Service	2,113,276	2,055,523	2,094,737	2,095,000	263	0.01%
Special Needs Resources	55,013	91,026	45,300	59,389	14,089	31.10%
Wage Subsidy - Non-Profit (WE - HCC)	-	308,615	-	26,070	26,070	0.00%
Wage Improvement (WE - Child Care Oper)	-	19,758	-	255,861	255,861	0.00%
Miscellaneous Program	1,229,531	1,247,060	1,165,440	1,181,512	16,072	1.38%
Program Overhead	49,073	-	33,927	57,548	23,621	69.62%
Program Supplies & Costs	56,133	83,986	54,000	54,000	-	0.00%
<b>Total Program</b>	<b>3,641,941</b>	<b>3,995,446</b>	<b>3,547,360</b>	<b>3,875,838</b>	<b>328,478</b>	<b>9.26%</b>
<b>TOTAL EXPENDITURES</b>	<b>4,251,225</b>	<b>4,610,967</b>	<b>4,215,930</b>	<b>4,539,354</b>	<b>323,424</b>	<b>7.67%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>386,627</b>	<b>453,333</b>	<b>381,553</b>	<b>385,396</b>	<b>3,843</b>	<b>1.01%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>386,627</b>	<b>453,333</b>	<b>381,553</b>	<b>385,396</b>	<b>3,843</b>	<b>1.01%</b>

**COUNTY OF HURON**

**Social Services - Home Child**

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	228,481	234,893	243,156	265,845	22,689	9.33%
<b>Total Provincial Grants</b>	<b>228,481</b>	<b>234,893</b>	<b>243,156</b>	<b>265,845</b>	<b>22,689</b>	<b>9.33%</b>
Fees/Licenses	106,827	121,743	104,000	132,232	28,232	27.15%
Intra County Recoveries	-	-	-	25,000	25,000	0.00%
<b>Total Other Revenue</b>	<b>106,827</b>	<b>121,743</b>	<b>104,000</b>	<b>157,232</b>	<b>53,232</b>	<b>51.18%</b>
<b>TOTAL REVENUE</b>	<b>335,308</b>	<b>356,636</b>	<b>347,156</b>	<b>423,077</b>	<b>75,921</b>	<b>21.87%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Part Time	45,483	46,675	49,564	75,509	25,945	52.35%
<b>Total Salaries</b>	<b>45,483</b>	<b>46,675</b>	<b>49,564</b>	<b>75,509</b>	<b>25,945</b>	<b>52.35%</b>
<b>BENEFITS</b>						
Statutory Benefits	4,162	4,042	4,551	4,641	90	1.97%
Extended Benefits	63	67	-	-	-	0.00%
<b>Total Benefits</b>	<b>8,441</b>	<b>8,084</b>	<b>9,012</b>	<b>9,187</b>	<b>175</b>	<b>1.94%</b>
<b>Total Salaries and Benefits</b>	<b>53,924</b>	<b>54,760</b>	<b>58,576</b>	<b>84,696</b>	<b>26,120</b>	<b>44.59%</b>
<b>EQUIPMENT</b>						
Equipment Replacement New (under \$1,000)	-	-	1,000	-	(1,000)	-100.00%
<b>Total Equipment</b>	<b>-</b>	<b>-</b>	<b>1,000</b>	<b>-</b>	<b>(1,000)</b>	<b>-100.00%</b>
<b>PURCHASED SERVICE</b>						
Insurance	1,208	1,235	1,244	1,142	(102)	-8.20%
<b>Total Purchased Service</b>	<b>1,208</b>	<b>1,235</b>	<b>1,244</b>	<b>1,142</b>	<b>(102)</b>	<b>-8.20%</b>
<b>OPERATIONAL</b>						
Advertising	-	-	716	1,500	784	109.50%
Associations/Memberships	205	246	205	205	-	0.00%
Office Expense	-	-	410	-	(410)	-100.00%

**COUNTY OF HURON**

**Social Services - Home Child**

**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Rent	3,000	3,000	3,000	3,000	-	0.00%
Staff Training	-	1,105	1,500	1,500	-	0.00%
Telecommunications	-	-	700	-	(700)	-100.00%
Travel/Meals	1,283	2,014	1,000	2,200	1,200	120.00%
<b>Total Operational</b>	<b>4,488</b>	<b>6,365</b>	<b>7,531</b>	<b>8,405</b>	<b>874</b>	<b>11.61%</b>
<b>PROGRAM</b>						
Purchase of Service	275,672	293,580	263,805	313,834	50,029	18.96%
Program Supplies & Costs	16	696	15,000	15,000	-	0.00%
<b>Total Program</b>	<b>275,688</b>	<b>294,276</b>	<b>278,805</b>	<b>328,834</b>	<b>50,029</b>	<b>17.94%</b>
<b>TOTAL EXPENDITURES</b>	<b>335,308</b>	<b>356,636</b>	<b>347,156</b>	<b>423,077</b>	<b>75,921</b>	<b>21.87%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>-</b>	<b>-</b>	<b>(0)</b>	<b>-</b>	<b>0</b>	<b>-100.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>-</b>	<b>-</b>	<b>(0)</b>	<b>-</b>	<b>0</b>	<b>-100.00%</b>

**COUNTY OF HURON**

**Social Services - Public Housing**

**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	23,706	17,406	-	-	-	0.00%
<b>Total Provincial Grants</b>	<b>23,706</b>	<b>17,406</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>FEDERAL GRANTS</b>						
Federal Other Grants	407,838	424,801	399,898	424,757	24,859	6.22%
<b>Total Federal Grants</b>	<b>407,838</b>	<b>424,801</b>	<b>399,898</b>	<b>424,757</b>	<b>24,859</b>	<b>6.22%</b>
<b>OTHER REVENUE</b>						
Miscellaneous Revenue	69,174	50,030	51,000	50,000	(1,000)	-1.96%
Investment Income	556	-	-	-	-	0.00%
Rent/Lease	1,442,627	1,439,368	1,436,000	1,444,900	8,900	0.62%
<b>Total Other Revenue</b>	<b>1,512,357</b>	<b>1,489,397</b>	<b>1,487,000</b>	<b>1,494,900</b>	<b>7,900</b>	<b>0.53%</b>
<b>TOTAL REVENUE</b>	<b>1,943,902</b>	<b>1,931,605</b>	<b>1,886,898</b>	<b>1,919,657</b>	<b>32,759</b>	<b>1.74%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	454,973	446,341	579,219	527,586	(51,633)	-8.91%
Salaries - Part Time	73,272	87,226	59,852	60,624	772	1.29%
<b>Total Salaries</b>	<b>528,246</b>	<b>533,567</b>	<b>639,071</b>	<b>588,210</b>	<b>(50,861)</b>	<b>-7.96%</b>
<b>BENEFITS</b>						
Statutory Benefits	39,824	48,281	49,182	46,794	(2,388)	-4.86%
Extended Benefits	33,790	45,342	53,215	50,555	(2,660)	-5.00%
OMERS	50,517	53,863	58,713	52,011	(6,702)	-11.41%
Burden	-	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>124,130</b>	<b>147,486</b>	<b>161,110</b>	<b>149,360</b>	<b>(11,750)</b>	<b>-7.29%</b>
<b>Total Salaries and Benefits</b>	<b>652,376</b>	<b>681,053</b>	<b>800,181</b>	<b>737,570</b>	<b>(62,611)</b>	<b>-7.82%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	430	887	2,000	1,700	(300)	-15.00%
Equipment Repairs & Maint.	7,972	8,083	8,500	8,500	-	0.00%
Equipment Replacement New (under \$1,000)	19,145	9,269	9,000	9,000	-	0.00%
Vehicle Lease & Operation	26,915	16,045	22,000	20,000	(2,000)	-9.09%

**COUNTY OF HURON**

**Social Services - Public Housing**

**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Small Tools/Equipment	661	378	2,500	2,000	(500)	-20.00%
<b>Total Equipment</b>	<b>55,123</b>	<b>34,663</b>	<b>44,000</b>	<b>41,200</b>	<b>(2,800)</b>	<b>-6.36%</b>
<b>PURCHASED SERVICE</b>						
Audit	1,500	1,719	1,719	1,765	46	2.68%
Consulting/Professional Fees	1,422	1,405	4,000	-	(4,000)	-100.00%
Insurance	73,846	69,269	70,868	73,280	2,412	3.40%
Occupational Accident Insurance	-	-	-	-	-	0.00%
Intra County Purchases	27,147	21,500	21,500	21,500	-	0.00%
Legal Fees	821	3,185	1,500	1,500	-	0.00%
Maintenance Contracts	9,155	8,732	9,644	9,431	(213)	-2.21%
Printing (External)	1,050	-	100	-	(100)	-100.00%
Life Safety Systems	40,228	57,734	36,000	40,000	4,000	11.11%
Snow Removal Contract	72,930	41,703	50,000	50,000	-	0.00%
Miscellaneous Services	-	-	100	-	(100)	-100.00%
<b>Total Purchased Service</b>	<b>228,100</b>	<b>205,247</b>	<b>195,431</b>	<b>197,476</b>	<b>2,045</b>	<b>1.05%</b>
<b>OPERATIONAL</b>						
Advertising	1,628	1,443	3,000	2,000	(1,000)	-33.33%
Associations/Memberships	2,879	2,356	4,000	4,000	-	0.00%
Bank Charges	1,975	2,078	2,400	2,200	(200)	-8.33%
Conventions/Conferences	3,333	5,216	4,500	5,100	600	13.33%
Miscellaneous Admin.	-	214	1,500	1,000	(500)	-33.33%
Office Expense	3,884	4,467	3,200	3,700	500	15.63%
Postage/Courier	1,264	785	1,500	1,000	(500)	-33.33%
Publications & Subscriptions	697	1,088	600	900	300	50.00%
Receivable Write Off	25,703	-	18,000	20,000	2,000	11.11%
Rent	6,510	6,416	6,510	6,510	-	0.00%
Staff Training	2,033	4,856	5,000	6,500	1,500	30.00%
Telecommunications	17,218	21,451	21,500	22,000	500	2.33%
Travel/Meals	2,086	1,345	3,000	3,000	-	0.00%
Debt Payments	351,673	351,673	351,673	351,673	-	0.00%
Garbage	23,206	25,197	21,500	22,500	1,000	4.65%
Grounds Maintenance	31,974	32,052	24,000	24,000	-	0.00%
Janitorial	120,955	138,520	138,362	139,000	638	0.46%
Maintenance & Repairs/Building	137,124	142,514	123,000	123,000	-	0.00%
Maintenance & Repairs/Painting	50,222	45,239	29,000	42,000	13,000	44.83%
Maintenance & Repairs/Electrical	23,128	26,097	23,000	32,534	9,534	41.45%
Maintenance & Repairs/HVAC	17,481	9,187	5,000	5,000	-	0.00%
Maintenance & Repairs/Plumbing	38,417	44,960	26,500	26,500	-	0.00%
Mortgage	-	109,716	109,700	36,700	(73,000)	-66.55%
Taxes	415,854	380,415	416,000	416,000	-	0.00%

**COUNTY OF HURON**

**Social Services - Public Housing**

**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Utilities/Heat	51,362	56,055	72,100	72,100	-	0.00%
Utilities/Hydro	315,977	346,225	325,000	370,000	45,000	13.85%
Utilities/Water & Sewer	188,147	191,289	183,000	185,000	2,000	1.09%
Depreciation - Capital Assets	495,586	507,445	502,808	540,667	37,859	7.53%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>2,330,317</b>	<b>2,458,297</b>	<b>2,425,353</b>	<b>2,464,584</b>	<b>39,231</b>	<b>1.62%</b>
<b>PROGRAM</b>						
Evictions	1,345	1,236	1,000	1,000	-	0.00%
Tribunals	3,086	3,468	3,500	3,000	(500)	-14.29%
Winter Clothing and Uniforms	3,324	834	2,700	1,700	(1,000)	-37.04%
Rent Supplement Subsidy	41,199	47,667	49,000	49,000	-	0.00%
Miscellaneous Program	-	-	100	100	-	0.00%
<b>Total Program</b>	<b>48,954</b>	<b>53,205</b>	<b>56,300</b>	<b>54,800</b>	<b>(1,500)</b>	<b>-2.66%</b>
<b>TOTAL EXPENDITURES</b>	<b>3,314,869</b>	<b>3,432,464</b>	<b>3,521,265</b>	<b>3,495,630</b>	<b>(25,635)</b>	<b>-0.73%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>1,370,967</b>	<b>1,500,860</b>	<b>1,634,367</b>	<b>1,575,973</b>	<b>(58,394)</b>	<b>-3.57%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>1,370,967</b>	<b>1,500,860</b>	<b>1,634,367</b>	<b>1,575,973</b>	<b>(58,394)</b>	<b>-3.57%</b>

**COUNTY OF HURON**

**Social Services - Non Profit Housing**

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>FEDERAL GRANTS</b>						
Federal Other Grants	373,179	373,180	373,180	360,495	(12,685)	-3.40%
<b>Total Federal Grants</b>	<b>373,179</b>	<b>373,180</b>	<b>373,180</b>	<b>360,495</b>	<b>(12,685)</b>	<b>-3.40%</b>
<b>TOTAL REVENUE</b>	<b>373,179</b>	<b>373,180</b>	<b>373,180</b>	<b>360,495</b>	<b>(12,685)</b>	<b>-3.40%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	60,773	61,642	61,642	58,134	(3,508)	-5.69%
<b>Total Salaries</b>	<b>60,773</b>	<b>61,642</b>	<b>61,642</b>	<b>58,134</b>	<b>(3,508)</b>	<b>-5.69%</b>
<b>BENEFITS</b>						
Statutory Benefits	4,600	4,413	4,413	4,046	(367)	-8.32%
Extended Benefits	5,692	4,841	4,841	4,574	(267)	-5.52%
OMERS	6,067	6,501	6,501	6,186	(315)	-4.85%
<b>Total Benefits</b>	<b>16,359</b>	<b>15,755</b>	<b>15,755</b>	<b>14,806</b>	<b>(949)</b>	<b>-6.02%</b>
<b>Total Salaries and Benefits</b>	<b>77,132</b>	<b>77,397</b>	<b>77,397</b>	<b>72,940</b>	<b>(4,457)</b>	<b>-5.76%</b>
<b>PURCHASED SERVICE</b>						
Intra County Purchases	3,225	3,225	3,225	3,225	-	0.00%
<b>Total Purchased Service</b>	<b>3,225</b>	<b>3,225</b>	<b>3,225</b>	<b>3,225</b>	<b>-</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						
Associations/Memberships	400	720	-	600	600	0.00%
Office Expense	535	500	500	500	-	0.00%
Postage/Courier	811	800	800	800	-	0.00%
Rent	2,790	2,790	2,790	2,790	-	0.00%
Staff Training	2,337	1,705	1,000	1,000	-	0.00%
Telecommunications	1,000	1,000	1,000	1,000	-	0.00%
Travel/Meals	463	434	300	300	-	0.00%
<b>Total Operational</b>	<b>8,338</b>	<b>7,949</b>	<b>6,390</b>	<b>6,990</b>	<b>600</b>	<b>9.39%</b>
<b>PROGRAM</b>						
Rent Supplement Subsidy	1,019,028	1,150,198	1,058,400	1,058,400	-	0.00%
<b>Total Program</b>	<b>1,019,028</b>	<b>1,150,198</b>	<b>1,058,400</b>	<b>1,058,400</b>	<b>-</b>	<b>0.00%</b>

**COUNTY OF HURON****Social Services - Non Profit Housing****Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>TOTAL EXPENDITURES</b>	<b>1,107,723</b>	<b>1,238,769</b>	<b>1,145,412</b>	<b>1,141,555</b>	<b>(3,857)</b>	<b>-0.34%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>734,544</b>	<b>865,589</b>	<b>772,232</b>	<b>781,060</b>	<b>8,828</b>	<b>1.14%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>734,544</b>	<b>865,589</b>	<b>772,232</b>	<b>781,060</b>	<b>8,828</b>	<b>1.14%</b>

**COUNTY OF HURON**

**Social Services - Invest in Affordable Housing**

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	311,418	336,000	713,796	529,800	(183,996)	-25.78%
<b>Total Provincial Grants</b>	<b>311,418</b>	<b>336,000</b>	<b>713,796</b>	<b>529,800</b>	<b>(183,996)</b>	<b>-25.78%</b>
<b>TOTAL REVENUE</b>	<b>311,418</b>	<b>336,000</b>	<b>713,796</b>	<b>529,800</b>	<b>(183,996)</b>	<b>-25.78%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	-	-	-	27,836	27,836	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>27,836</b>	<b>27,836</b>	<b>0.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	-	-	-	2,483	2,483	0.00%
Extended Benefits	-	-	-	2,799	2,799	0.00%
OMERS	-	-	-	2,530	2,530	0.00%
<b>Total Benefits</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>7,812</b>	<b>7,812</b>	<b>0.00%</b>
<b>Total Salaries and Benefits</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>35,648</b>	<b>35,648</b>	<b>0.00%</b>
<b>EQUIPMENT</b>						
<b>Total Equipment</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	16,740	7,266	19,000	-	(19,000)	-100.00%
Legal Fees	3,971	3,284	5,000	-	(5,000)	-100.00%
<b>Total Purchased Service</b>	<b>20,710</b>	<b>10,550</b>	<b>24,000</b>	<b>-</b>	<b>(24,000)</b>	<b>-100.00%</b>
<b>OPERATIONAL</b>						
Advertising	-	172	2,000	-	(2,000)	-100.00%
Miscellaneous Admin.	-	-	2,000	-	(2,000)	-100.00%
Office Expense	-	-	1,000	-	(1,000)	-100.00%
Postage/Courier	10	1,273	100	-	(100)	-100.00%
Staff Training	-	-	1,500	-	(1,500)	-100.00%
Travel/Meals	17	-	150	-	(150)	-100.00%
<b>Total Operational</b>	<b>27</b>	<b>1,445</b>	<b>6,750</b>	<b>-</b>	<b>(6,750)</b>	<b>-100.00%</b>

**COUNTY OF HURON****Social Services - Invest in Affordable Housing**

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>PROGRAM</b>						
Rent Supplement Subsidy	290,681	324,005	683,046	494,152	(188,894)	-27.65%
<b>Total Program</b>	<b>290,681</b>	<b>324,005</b>	<b>683,046</b>	<b>494,152</b>	<b>(188,894)</b>	<b>-27.65%</b>
<b>TOTAL EXPENDITURES</b>	<b>311,418</b>	<b>336,000</b>	<b>713,796</b>	<b>529,800</b>	<b>(183,996)</b>	<b>-25.78%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

**COUNTY OF HURON**
**Social Services - Rental Supportive Housing**

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	554	1,514	-	-	-	0.00%
<b>Total Provincial Grants</b>	<b>554</b>	<b>1,514</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>554</b>	<b>1,514</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	-	-	-	-	-	0.00%
Extended Benefits	-	-	-	-	-	0.00%
OMERS	-	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Total Salaries and Benefits</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>EQUIPMENT</b>						
<b>Total Equipment</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Legal Fees	543	1,514	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>543</b>	<b>1,514</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						
Advertising	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	-	-	-	-	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Publications & Subscriptions	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Travel/Meals	10	-	-	-	-	0.00%

**COUNTY OF HURON**

**Social Services - Rental Supportive Housing**

**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Garbage	-	-	-	-	-	0.00%
Maintenance & Repairs/Building	-	-	-	-	-	0.00%
Taxes	-	-	-	-	-	0.00%
Utilities/Heat	-	-	-	-	-	0.00%
Utilities/Hydro	-	-	-	-	-	0.00%
Utilities/Water & Sewer	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>10</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PROGRAM</b>						
<b>TOTAL EXPENDITURES</b>	<b>554</b>	<b>1,514</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

**COUNTY OF HURON**

**Social Services - Home Ownership**

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	16,442	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	<b>16,442</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>16,442</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	-	-	-	-	-	0.00%
Extended Benefits	-	-	-	-	-	0.00%
OMERS	-	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Total Salaries and Benefits</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>EQUIPMENT</b>						
<b>Total Equipment</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Legal Fees	2,050	-	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>2,050</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						
Advertising	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	-	-	-	-	-	0.00%
Postage/Courier	9	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Travel/Meals	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>9</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

**COUNTY OF HURON****Social Services - Home Ownership****Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>PROGRAM</b>						
Rent Supplement Subsidy	14,382	-	-	-	-	0.00%
<b>Total Program</b>	<b>14,382</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>16,442</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

**COUNTY OF HURON**

**Social Services - Countyview**

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Miscellaneous Revenue	4,878	4,872	4,100	-	(4,100)	-100.00%
Rent/Lease	195,166	194,854	198,000	198,000	-	0.00%
<b>Total Other Revenue</b>	<b>200,044</b>	<b>199,726</b>	<b>202,100</b>	<b>198,000</b>	<b>(4,100)</b>	<b>-2.03%</b>
<b>TOTAL REVENUE</b>	<b>200,044</b>	<b>199,726</b>	<b>202,100</b>	<b>198,000</b>	<b>(4,100)</b>	<b>-2.03%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	13,044	13,639	13,538	13,538	-	0.00%
<b>Total Salaries</b>	<b>13,044</b>	<b>13,639</b>	<b>13,538</b>	<b>13,538</b>	<b>-</b>	<b>0.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	1,140	1,244	1,234	1,234	-	0.00%
Extended Benefits	1,812	1,824	1,820	1,823	3	0.16%
OMERS	1,176	1,232	1,218	1,218	-	0.00%
<b>Total Benefits</b>	<b>4,128</b>	<b>4,301</b>	<b>4,272</b>	<b>4,275</b>	<b>3</b>	<b>0.07%</b>
<b>Total Salaries and Benefits</b>	<b>17,172</b>	<b>17,940</b>	<b>17,810</b>	<b>17,813</b>	<b>3</b>	<b>0.02%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	-	-	500	-	(500)	-100.00%
Equipment Repairs & Maint.	1,879	2,105	1,200	1,500	300	25.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Small Tools/Equipment	-	-	300	300	-	0.00%
<b>Total Equipment</b>	<b>1,879</b>	<b>2,105</b>	<b>2,000</b>	<b>1,800</b>	<b>(200)</b>	<b>-10.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	-	-	400	-	(400)	-100.00%
Insurance	6,532	6,681	6,728	6,175	(553)	-8.22%
Legal Fees	-	-	500	-	(500)	-100.00%
Maintenance Contracts	654	654	726	730	4	0.55%
Life Safety Systems	-	-	-	400	400	0.00%
Snow Removal Contract	7,035	5,806	12,000	11,000	(1,000)	-8.33%
Miscellaneous Services	-	-	800	-	(800)	-100.00%
<b>Total Purchased Service</b>	<b>14,221</b>	<b>13,140</b>	<b>21,154</b>	<b>18,305</b>	<b>(2,849)</b>	<b>-13.47%</b>

**COUNTY OF HURON**

**Social Services - Countyview**

**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>OPERATIONAL</b>						
Advertising	-	-	200	-	(200)	-100.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	15	49	100	100	-	0.00%
Postage/Courier	-	-	100	-	(100)	-100.00%
Receivable Write Off	-	-	1,000	800	(200)	-20.00%
Telecommunications	1,252	1,292	1,200	1,400	200	16.67%
Travel/Meals	179	155	100	100	-	0.00%
Garbage	7,144	7,515	8,000	8,000	-	0.00%
Grounds Maintenance	3,712	1,602	3,000	2,500	(500)	-16.67%
Janitorial	-	912	1,400	1,400	-	0.00%
Maintenance & Repairs/Building	4,624	15,994	8,000	9,000	1,000	12.50%
Maintenance & Repairs/Electrical	2,493	3,820	3,500	4,214	714	20.40%
Maintenance & Repairs/HVAC	2,084	5,972	2,000	3,000	1,000	50.00%
Maintenance & Repairs/Plumbing	4,899	5,666	2,500	2,500	-	0.00%
Utilities/Heat	9,455	9,490	11,500	12,000	500	4.35%
Utilities/Hydro	10,093	14,268	12,000	12,500	500	4.17%
Utilities/Water & Sewer	3,211	3,521	4,000	4,100	100	2.50%
Depreciation - Capital Assets	100,904	100,904	100,904	100,905	1	0.00%
<b>Total Operational</b>	<b>150,928</b>	<b>171,160</b>	<b>159,504</b>	<b>162,519</b>	<b>3,015</b>	<b>1.89%</b>
<b>PROGRAM</b>						
Evictions	-	-	370	370	-	0.00%
Tribunals	-	-	340	340	-	0.00%
Winter Clothing and Uniforms	189	-	200	200	-	0.00%
<b>Total Program</b>	<b>189</b>	<b>-</b>	<b>910</b>	<b>910</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>184,389</b>	<b>204,345</b>	<b>201,378</b>	<b>201,347</b>	<b>(31)</b>	<b>-0.02%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>(15,655)</b>	<b>4,620</b>	<b>(722)</b>	<b>3,347</b>	<b>4,069</b>	<b>-563.57%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>(15,655)</b>	<b>4,620</b>	<b>(722)</b>	<b>3,347</b>	<b>4,069</b>	<b>-563.57%</b>

**COUNTY OF HURON**

**Social Services - CHPI**

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	-	-	-	388,900	388,900	0.00%
<b>Total Provincial Grants</b>	-	-	-	<b>388,900</b>	<b>388,900</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	-	-	-	<b>388,900</b>	<b>388,900</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	-	-	-	56,980	56,980	0.00%
<b>Total Salaries</b>	-	-	-	<b>56,980</b>	<b>56,980</b>	<b>0.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	-	-	-	3,829	3,829	0.00%
Extended Benefits	-	-	-	4,331	4,331	0.00%
OMERS	-	-	-	6,171	6,171	0.00%
<b>Total Benefits</b>	-	-	-	<b>14,331</b>	<b>14,331</b>	<b>0.00%</b>
<b>Total Salaries and Benefits</b>	-	-	-	<b>71,311</b>	<b>71,311</b>	<b>0.00%</b>
<b>PROGRAM</b>						
CHPI-Emergency Shelter Solutions	-	-	-	27,589	27,589	0.00%
CHPI-Housing w/ Related Supports	-	-	-	150,000	150,000	0.00%
CHPI-Other Services and Supports	-	-	-	15,000	15,000	0.00%
CHPI-Homelessness Prevention	-	-	-	125,000	125,000	0.00%
<b>Total Program</b>	-	-	-	<b>317,589</b>	<b>317,589</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	-	-	-	<b>388,900</b>	<b>388,900</b>	<b>0.00%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	-	-	-	-	-	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%

**COUNTY OF HURON**  
**Social Services - CHPI**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>TOTAL COUNTY LEVY</b>	-	-	-	-	-	0.00%

**COUNTY OF HURON**
**Social Services - Integrated Services (Pathways, HKCC, NCBS)**

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	433,755	513,930	-	-	-	0.00%
<b>Total Provincial Grants</b>	<b>433,755</b>	<b>513,930</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Miscellaneous Revenue	139,642	116,985	-	425,000	425,000	0.00%
<b>Total Other Revenue</b>	<b>139,642</b>	<b>116,985</b>	<b>-</b>	<b>425,000</b>	<b>425,000</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>573,397</b>	<b>630,915</b>	<b>-</b>	<b>425,000</b>	<b>425,000</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	-	57,600	-	50,000	50,000	0.00%
<b>Total Salaries</b>	<b>-</b>	<b>57,600</b>	<b>-</b>	<b>50,000</b>	<b>50,000</b>	<b>0.00%</b>
<b>Total Salaries and Benefits</b>	<b>-</b>	<b>57,600</b>	<b>-</b>	<b>50,000</b>	<b>50,000</b>	<b>0.00%</b>
<b>EQUIPMENT</b>						
Equipment Replacement New (under \$1,000)	-	-	-	3,500	3,500	0.00%
<b>Total Equipment</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,500</b>	<b>3,500</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	-	-	-	38,660	38,660	0.00%
Intra County Purchases	-	15,000	-	2,500	2,500	0.00%
Printing (External)	-	-	-	2,500	2,500	0.00%
<b>Total Purchased Service</b>	<b>-</b>	<b>15,000</b>	<b>-</b>	<b>43,660</b>	<b>43,660</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						
Advertising	22,227	-	-	700	700	0.00%
Office Expense	-	1	-	300	300	0.00%
Staff Training	-	-	-	3,500	3,500	0.00%
Travel/Meals	-	-	-	7,000	7,000	0.00%
<b>Total Operational</b>	<b>22,227</b>	<b>1</b>	<b>-</b>	<b>11,500</b>	<b>11,500</b>	<b>0.00%</b>
<b>PROGRAM</b>						
Basic Needs Program	33,495	41,943	-	70,000	70,000	0.00%

# COUNTY OF HURON

## Social Services - Integrated Services (Pathways, HKCC, NCBS)

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Dental Services	61,562	58,468	-	60,000	60,000	0.00%
Medical Supplies	16,246	14,087	-	7,000	7,000	0.00%
Purchase of Service	220,768	105,771	-	56,340	56,340	0.00%
Miscellaneous Program	105,799	72,029	-	105,000	105,000	0.00%
Program Supplies & Costs	113,301	266,078	-	18,000	18,000	0.00%
<b>Total Program</b>	<b>551,170</b>	<b>558,376</b>	<b>-</b>	<b>316,340</b>	<b>316,340</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>573,397</b>	<b>630,977</b>	<b>-</b>	<b>425,000</b>	<b>425,000</b>	<b>0.00%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>-</b>	<b>62</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>-</b>	<b>62</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>



**COUNTY OF HURON  
2016 DRAFT BUDGET**

**Property Services**

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**County of Huron**  
**Property Services**  
**Future Sustainability**  
**For the year ending December 31, 2016**

DESCRIPTION	AMOUNT REQUESTED (Levy)	REASON FOR REQUEST
Ambulance Base Reserves	129,104	Amount charged to EMS operating for future base reserves
<b>TOTAL FUNDING REQUESTED</b>	<b>129,104</b>	

**County of Huron**  
**Property Services**  
**Total Capital Requirements**  
**For the year ending December 31, 2016**

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
New roof	Bldg-Envelope	Asset Maintenance	Medium	Assessment	\$90,000		
Replace Trane HVAC unit	Bldg-Mech	Asset Maintenance	Medium	Assessment	\$28,000		
Accessibility improvements	Bldg-Interior	Asset Maintenance	Medium	Courthouse	\$30,600		
Upgrade accessibility to south penthouse	Bldg-Interior	Asset Maintenance	Medium	Courthouse	\$25,500		
Replace two HVAC units-cracked	Bldg-Mech	Asset Maintenance	High	Courthouse	\$50,000		
Replace HVAC CH-RTU3	Bldg-Mech	Asset Maintenance	Medium	Courthouse	\$43,000		
Replace ceiling tiles and lights - Courtroom #1	Bldg-Interior	Asset Maintenance	Medium	Courthouse			
Lighting upgrade	Bldg-Interior	Asset Maintenance	Medium	Museum	\$40,800		
Install new sign	Bldg-Exterior	Asset Maintenance	Medium	Gaol	\$40,800		
Replace boilers	Bldg-Mech	Asset Maintenance	Medium	H&LC	\$92,000	plus \$54,403 C/F re 2015	
Install separate hydro meters	Bldg-Mech	Asset Maintenance	Medium	H&LC and JMB	\$25,500		
Replace two HVAC units	Bldg-Mech	Asset Maintenance	Medium	H&LC	\$78,000		
Replace electric boilers w/ gas units	Bldg-Mech	Asset Maintenance	Medium	EMS bases (3)	\$45,000		
Consultant - Sewage Study	Equipment	Asset Maintenance	Medium	Clinton Complex	\$20,000		
Replace fire alarm panel	Equipment	Health & Safety	Medium	Courthouse	\$8,500		
Install fire alarm system	Equipment	Health & Safety	Medium	EMS - Wingham	\$4,000		
Install fire alarm system	Equipment	Health & Safety	Medium	Land Registry	\$4,000		
Install motion sensors	Equipment	Energy Efficiency	Medium	EMS bases - all	\$6,500		
Computer Refresh	Equipment	Asset Maintenance	Medium	one replacement computer	\$1,800		
Courthouse renovations	Bldg-Interior	Asset Maintenance	Medium	HR and Hwys office renos	\$25,000	reallocate funds from Security Audit carryforward	
Museum Accessibility renovations					\$58,095	53889 carry forward from 2015	
Flooring replacement	Bldg-Interior	Asset Maintenance	Medium	H&LC	\$25,000	unspent capital funding 2014	
Replace 2 boilers	Bldg-Mech	Asset Maintenance	Medium	H&LC	55,421	unspent capital funding 2015	
Building life safety systems audit	Health&Safety	Asset Maintenance	Medium	All buildings	30,000	unspent capital funding 2015	
Security audit	Health&Safety	Security	Medium	All buildings	35,000	unspent capital funding 2015	
Replace exterior lighting with LED	Bldg-Exterior	Energy Conservation	Medium	All buildings	25,000	unspent capital funding 2015	
<b>TOTAL CAPITAL FUNDING REQUEST</b>					<b>887,516</b>	-	
<b>LESS: DEPRECIATION</b>					(642,766)		
<b>NET CAPITAL FUNDING REQUIREMENTS</b>					<b>244,750</b>		

Total Carryforward - Approved

\$249,310

# COUNTY OF HURON

## Property Services - Summary

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Intra County Recoveries	8,112	-	-	-	-	0.00%
Rent/Lease	1,778,828	1,670,176	1,792,153	1,750,424	(41,729)	-2.33%
Third Party Recoveries	6,094	6,711	50,000	-	(50,000)	-100.00%
<b>Total Other Revenue</b>	<b>1,793,034</b>	<b>1,676,887</b>	<b>1,842,153</b>	<b>1,750,424</b>	<b>(91,729)</b>	<b>-4.98%</b>
<b>TOTAL REVENUE</b>	<b>1,793,034</b>	<b>1,676,887</b>	<b>1,842,153</b>	<b>1,750,424</b>	<b>(91,729)</b>	<b>-4.98%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	551,083	537,864	524,505	546,389	21,884	4.17%
Salaries - Part Time	57,454	69,160	44,156	16,106	(28,050)	-63.52%
Salaries - Time Off in Lieu Owing	(437)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>608,101</b>	<b>607,023</b>	<b>568,661</b>	<b>562,495</b>	<b>(6,166)</b>	<b>-1.08%</b>
<b>BENEFITS</b>						
Statutory Benefits	47,943	50,779	47,923	45,121	(2,802)	-5.85%
Extended Benefits	47,818	53,691	52,898	49,467	(3,431)	-6.49%
OMERS	57,178	56,511	50,351	53,695	3,344	6.64%
<b>Total Benefits</b>	<b>152,940</b>	<b>160,982</b>	<b>151,172</b>	<b>148,283</b>	<b>(2,889)</b>	<b>-1.91%</b>
<b>Total Salaries and Benefits</b>	<b>761,040</b>	<b>768,005</b>	<b>719,833</b>	<b>710,778</b>	<b>(9,055)</b>	<b>-1.26%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	214	715	500	500	-	0.00%
Equipment Repairs & Maint.	13,081	9,849	13,250	13,100	(150)	-1.13%
Equipment Replacement New (under \$1,000)	5,110	4,156	9,350	8,850	(500)	-5.35%
Vehicle Lease & Operation	56,292	30,989	43,000	42,000	(1,000)	-2.33%
<b>Total Equipment</b>	<b>74,698</b>	<b>45,709</b>	<b>66,100</b>	<b>64,450</b>	<b>(1,650)</b>	<b>-2.50%</b>

# COUNTY OF HURON

## Property Services - Summary

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	26,823	5,567	4,000	3,000	(1,000)	-25.00%
Insurance	32,096	32,828	35,159	30,342	(4,817)	-13.70%
Occupational Accident Insurance	7,896	6,689	10,983	10,983	-	0.00%
Legal Fees	4,031	3,252	3,000	3,000	-	0.00%
Maintenance Contracts	-	-	-	3,100	3,100	0.00%
Security	11,405	12,495	10,000	10,000	-	0.00%
Life Safety Systems	15,977	23,920	16,000	20,000	4,000	25.00%
Snow Removal Contract	41,192	42,060	58,800	59,800	1,000	1.70%
Miscellaneous Services	126	-	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>139,546</b>	<b>126,811</b>	<b>137,942</b>	<b>140,225</b>	<b>2,283</b>	<b>1.66%</b>
<b>OPERATIONAL</b>						
Advertising	2,050	-	1,000	500	(500)	-50.00%
Conventions/Conferences	525	776	1,000	1,000	-	0.00%
Office Expense	4,792	6,283	2,000	2,500	500	25.00%
Postage/Courier	2,071	1,358	1,000	1,000	-	0.00%
Publications & Subscriptions	944	782	1,000	1,000	-	0.00%
Staff Training	4,867	1,118	3,000	3,000	-	0.00%
Telecommunications	7,718	7,552	7,500	7,600	100	1.33%
Travel/Meals	1,352	379	1,000	900	(100)	-10.00%
Garbage	20,949	19,575	16,100	17,700	1,600	9.94%
Grounds Maintenance	14,599	8,686	14,700	11,700	(3,000)	-20.41%
Janitorial	70,696	72,777	46,800	52,515	5,715	12.21%
Maintenance & Repairs/Building	71,119	80,680	93,000	87,300	(5,700)	-6.13%
Maintenance & Repairs/Electrical	20,835	28,968	46,700	53,954	7,254	15.53%
Maintenance & Repairs/HVAC	50,585	56,789	71,950	65,450	(6,500)	-9.03%
Maintenance & Repairs/Plumbing	16,041	24,885	36,950	31,550	(5,400)	-14.61%
Taxes	10,894	17,501	11,500	11,500	-	0.00%
Utilities/Heat	81,255	75,855	138,900	133,300	(5,600)	-4.03%
Utilities/Hydro	218,204	273,895	253,000	260,700	7,700	3.04%
Utilities/Water & Sewer	19,603	21,561	29,400	29,800	400	1.36%
Depreciation - Capital Assets	491,056	579,948	531,372	642,766	111,394	20.96%
<b>Total Operational</b>	<b>1,110,156</b>	<b>1,280,066</b>	<b>1,307,872</b>	<b>1,415,735</b>	<b>107,863</b>	<b>8.25%</b>

**COUNTY OF HURON****Property Services - Summary**

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>PROGRAM</b>						
Winter Clothing and Uniforms	7,097	2,921	7,000	5,000	(2,000)	-28.57%
<b>Total Program</b>	<b>7,097</b>	<b>2,921</b>	<b>7,000</b>	<b>5,000</b>	<b>(2,000)</b>	<b>-28.57%</b>
<b>TOTAL EXPENDITURES</b>	<b>2,092,537</b>	<b>2,223,512</b>	<b>2,238,747</b>	<b>2,336,188</b>	<b>97,441</b>	<b>4.35%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>299,503</b>	<b>546,625</b>	<b>396,594</b>	<b>585,764</b>	<b>189,170</b>	<b>47.70%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation			(531,372)	(638,206)	(106,834)	20.11%
Add Capital Asset Expenditures			890,900	887,516	(3,384)	-0.38%
Add Future Sustainability			129,104	129,104	-	0.00%
Less: Transfer from accumulated surplus			(192,000)	(249,310)	(57,310)	29.85%
<b>TOTAL COUNTY LEVY</b>	<b>299,503</b>	<b>546,625</b>	<b>693,226</b>	<b>714,868</b>	<b>21,642</b>	<b>3.12%</b>

**COUNTY OF HURON**  
**Property Services - General**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Intra County Recoveries	8,112	-	-	-	-	0.00%
Rent/Lease	19,137	-	-	-	-	0.00%
Third Party Recoveries	200	6,711	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>27,448</b>	<b>6,711</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>27,448</b>	<b>6,711</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	440,208	466,736	357,321	347,985	(9,336)	-2.61%
Salaries - Part Time	57,454	69,160	44,156	16,106	(28,050)	-63.52%
Salaries - Time Off in Lieu Owing	(437)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>497,225</b>	<b>535,895</b>	<b>401,477</b>	<b>364,091</b>	<b>(37,386)</b>	<b>-9.31%</b>
<b>BENEFITS</b>						
Statutory Benefits	38,665	44,246	33,307	27,671	(5,636)	-16.92%
Extended Benefits	36,913	44,743	36,138	29,799	(6,339)	-17.54%
OMERS	46,774	49,498	34,761	35,499	738	2.12%
Burden	-	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>122,352</b>	<b>138,487</b>	<b>104,206</b>	<b>92,969</b>	<b>(11,237)</b>	<b>-10.78%</b>
<b>Total Salaries and Benefits</b>	<b>619,578</b>	<b>674,382</b>	<b>505,683</b>	<b>457,060</b>	<b>(48,623)</b>	<b>-9.62%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	214	715	-	-	-	0.00%
Equipment Repairs & Maint.	1,969	2,992	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	1,770	1,612	-	-	-	0.00%
Vehicle Lease & Operation	56,292	30,989	43,000	42,000	(1,000)	-2.33%
Small Tools/Equipment	-	-	-	-	-	0.00%
<b>Total Equipment</b>	<b>60,246</b>	<b>36,307</b>	<b>43,000</b>	<b>42,000</b>	<b>(1,000)</b>	<b>-2.33%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	-	364	4,000	3,000	(1,000)	-25.00%
Insurance	1,385	1,416	1,426	1,309	(117)	-8.20%
Occupational Accident Insurance	7,896	6,689	10,983	10,983	-	0.00%

**COUNTY OF HURON**  
**Property Services - General**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Intra County Purchases	-	-	-	-	-	0.00%
Insurance Claim	-	-	-	-	-	0.00%
Legal Fees	4,031	3,252	3,000	3,000	-	0.00%
Maintenance Contracts	-	-	-	3,100	3,100	0.00%
Printing (External)	-	-	-	-	-	0.00%
Security	11,405	12,495	10,000	10,000	-	0.00%
Life Safety Systems	15,977	23,920	16,000	20,000	4,000	25.00%
Snow Removal Contract	-	-	-	-	-	0.00%
Miscellaneous Services	126	-	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>40,819</b>	<b>48,136</b>	<b>45,409</b>	<b>51,392</b>	<b>5,983</b>	<b>13.18%</b>
<b>OPERATIONAL</b>						
Advertising	2,050	-	1,000	500	(500)	-50.00%
Conventions/Conferences	525	776	1,000	1,000	-	0.00%
Internet	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	695	-	-	-	0.00%
Office Expense	4,751	5,067	2,000	2,500	500	25.00%
Postage/Courier	2,071	1,358	1,000	1,000	-	0.00%
Publications & Subscriptions	944	782	1,000	1,000	-	0.00%
Staff Training	4,867	1,118	3,000	3,000	-	0.00%
Telecommunications	7,718	7,552	7,500	7,600	100	1.33%
Travel/Meals	1,001	331	1,000	900	(100)	-10.00%
Building Capital	-	-	-	-	-	0.00%
Garbage	30	36	-	-	-	0.00%
Grounds Maintenance	545	1,810	-	-	-	0.00%
Janitorial	475	76	-	-	-	0.00%
Maintenance & Repairs/Building	6,683	323	1,000	1,000	-	0.00%
Maintenance & Repairs/Electrical	2,192	(1,769)	500	7,154	6,654	1330.80%
Maintenance & Repairs/HVAC	2,042	2,147	1,000	1,000	-	0.00%
Maintenance & Repairs/Plumbing	252	1,842	3,000	-	(3,000)	-100.00%
Taxes	-	4,171	-	-	-	0.00%
Depreciation - Capital Assets	491,056	579,948	531,372	642,766	111,394	20.96%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>527,202</b>	<b>606,264</b>	<b>554,372</b>	<b>669,420</b>	<b>115,048</b>	<b>20.75%</b>
<b>PROGRAM</b>						
Winter Clothing and Uniforms	7,097	2,921	7,000	5,000	(2,000)	-28.57%
Miscellaneous Program	-	-	-	-	-	0.00%
<b>Total Program</b>	<b>7,097</b>	<b>2,921</b>	<b>7,000</b>	<b>5,000</b>	<b>(2,000)</b>	<b>-28.57%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,254,942</b>	<b>1,368,009</b>	<b>1,155,464</b>	<b>1,224,872</b>	<b>69,408</b>	<b>6.01%</b>

**COUNTY OF HURON**  
**Property Services - General**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>1,227,494</b>	<b>1,361,298</b>	<b>1,155,464</b>	<b>1,224,872</b>	<b>69,408</b>	<b>6.01%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>1,227,494</b>	<b>1,361,298</b>	<b>1,155,464</b>	<b>1,224,872</b>	<b>69,408</b>	<b>6.01%</b>

**COUNTY OF HURON**  
**Property Services - Courthouse**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Rent/Lease	358,635	389,053	387,843	363,494	(24,349)	-6.28%
Third Party Recoveries	1,474	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>360,109</b>	<b>389,053</b>	<b>387,843</b>	<b>363,494</b>	<b>(24,349)</b>	<b>-6.28%</b>
<b>TOTAL REVENUE</b>	<b>360,109</b>	<b>389,053</b>	<b>387,843</b>	<b>363,494</b>	<b>(24,349)</b>	<b>-6.28%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	14,418	14,265	14,650	70,315	55,665	379.97%
<b>Total Salaries</b>	<b>14,418</b>	<b>14,265</b>	<b>14,650</b>	<b>70,315</b>	<b>55,665</b>	<b>379.97%</b>
<b>BENEFITS</b>						
Statutory Benefits	1,171	1,275	1,232	6,222	4,990	405.03%
Extended Benefits	1,374	1,502	1,413	7,013	5,600	396.32%
OMERS	1,374	1,363	1,404	6,430	5,026	357.98%
<b>Total Benefits</b>	<b>3,919</b>	<b>4,140</b>	<b>4,049</b>	<b>19,665</b>	<b>15,616</b>	<b>385.68%</b>
<b>Total Salaries and Benefits</b>	<b>18,337</b>	<b>18,405</b>	<b>18,699</b>	<b>89,980</b>	<b>71,281</b>	<b>381.20%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	294	1,133	500	1,000	500	100.00%
Equipment Replacement New (under \$1,000)	517	-	1,000	500	(500)	-50.00%
<b>Total Equipment</b>	<b>812</b>	<b>1,133</b>	<b>1,500</b>	<b>1,500</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	25,805	4,899	-	-	-	0.00%
Insurance	3,705	3,789	3,816	3,502	(314)	-8.23%
Snow Removal Contract	1,282	769	1,300	1,300	-	0.00%
<b>Total Purchased Service</b>	<b>30,793</b>	<b>9,457</b>	<b>5,116</b>	<b>4,802</b>	<b>(314)</b>	<b>-6.14%</b>
<b>OPERATIONAL</b>						
Travel/Meals	352	49	-	-	-	0.00%
Garbage	5,544	4,524	4,000	4,500	500	12.50%
Grounds Maintenance	7,112	2,813	1,500	1,600	100	6.67%
Janitorial	5,931	4,754	7,000	6,000	(1,000)	-14.29%

**COUNTY OF HURON**  
**Property Services - Courthouse**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Maintenance & Repairs/Building	14,093	15,693	25,000	22,000	(3,000)	-12.00%
Maintenance & Repairs/Electrical	4,347	11,127	10,000	12,000	2,000	20.00%
Maintenance & Repairs/HVAC	11,712	23,985	12,000	12,000	-	0.00%
Maintenance & Repairs/Plumbing	2,773	1,573	8,000	6,000	(2,000)	-25.00%
Utilities/Heat	18,433	15,278	31,000	31,000	-	0.00%
Utilities/Hydro	46,492	48,758	52,000	53,000	1,000	1.92%
Utilities/Water & Sewer	2,371	2,229	3,300	3,300	-	0.00%
<b>Total Operational</b>	<b>119,158</b>	<b>130,782</b>	<b>153,800</b>	<b>151,400</b>	<b>(2,400)</b>	<b>-1.56%</b>
<b>TOTAL EXPENDITURES</b>	<b>169,099</b>	<b>159,777</b>	<b>179,115</b>	<b>247,682</b>	<b>68,567</b>	<b>38.28%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>(191,010)</b>	<b>(229,276)</b>	<b>(208,728)</b>	<b>(115,812)</b>	<b>92,916</b>	<b>-44.52%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>(191,010)</b>	<b>(229,276)</b>	<b>(208,728)</b>	<b>(115,812)</b>	<b>92,916</b>	<b>-44.52%</b>

**COUNTY OF HURON**

**Property Services - Health and Library Complex**

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Rent/Lease	306,349	306,149	305,855	312,749	6,894	2.25%
Third Party Recoveries	1,474	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>307,823</b>	<b>306,149</b>	<b>305,855</b>	<b>312,749</b>	<b>6,894</b>	<b>2.25%</b>
<b>TOTAL REVENUE</b>	<b>307,823</b>	<b>306,149</b>	<b>305,855</b>	<b>312,749</b>	<b>6,894</b>	<b>2.25%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	26,602	7,034	54,292	41,531	(12,761)	-23.50%
<b>Total Salaries</b>	<b>26,602</b>	<b>7,034</b>	<b>54,292</b>	<b>41,531</b>	<b>(12,761)</b>	<b>-23.50%</b>
<b>BENEFITS</b>						
Statutory Benefits	2,297	716	4,844	3,721	(1,123)	-23.18%
Extended Benefits	2,704	1,471	5,554	4,193	(1,361)	-24.50%
OMERS	2,455	782	4,987	3,762	(1,225)	-24.56%
<b>Total Benefits</b>	<b>7,456</b>	<b>2,969</b>	<b>15,385</b>	<b>11,676</b>	<b>(3,709)</b>	<b>-24.11%</b>
<b>Total Salaries and Benefits</b>	<b>34,059</b>	<b>10,002</b>	<b>69,677</b>	<b>53,207</b>	<b>(16,470)</b>	<b>-23.64%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	-	-	500	500	-	0.00%
Equipment Repairs & Maint.	8,151	1,028	1,500	1,500	-	0.00%
Equipment Replacement New (under \$1,000)	-	219	2,000	1,500	(500)	-25.00%
<b>Total Equipment</b>	<b>8,151</b>	<b>1,248</b>	<b>4,000</b>	<b>3,500</b>	<b>(500)</b>	<b>-12.50%</b>
<b>PURCHASED SERVICE</b>						
Insurance	6,359	6,504	6,550	6,012	(538)	-8.21%
Snow Removal Contract	5,309	4,853	9,500	9,500	-	0.00%
<b>Total Purchased Service</b>	<b>11,668</b>	<b>11,357</b>	<b>16,050</b>	<b>15,512</b>	<b>(538)</b>	<b>-3.35%</b>
<b>OPERATIONAL</b>						
Office Expense	-	274	-	-	-	0.00%
Garbage	5,586	5,233	5,000	5,000	-	0.00%
Grounds Maintenance	2,299	943	3,800	3,000	(800)	-21.05%
Janitorial	2,608	98	4,500	4,000	(500)	-11.11%

**COUNTY OF HURON****Property Services - Health and Library Complex****Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Maintenance & Repairs/Building	9,856	6,950	15,000	15,000	-	0.00%
Maintenance & Repairs/Electrical	2,038	1,882	7,000	6,000	(1,000)	-14.29%
Maintenance & Repairs/HVAC	5,231	9,940	15,000	15,000	-	0.00%
Maintenance & Repairs/Plumbing	3,232	8,223	2,500	4,000	1,500	60.00%
Utilities/Heat	16,465	13,791	31,000	31,000	-	0.00%
Utilities/Hydro	35,886	60,432	56,000	56,000	-	0.00%
Utilities/Water & Sewer	2,234	2,703	2,500	2,800	300	12.00%
<b>Total Operational</b>	<b>85,436</b>	<b>110,468</b>	<b>142,300</b>	<b>141,800</b>	<b>(500)</b>	<b>-0.35%</b>
<b>TOTAL EXPENDITURES</b>	<b>139,314</b>	<b>133,076</b>	<b>232,027</b>	<b>214,019</b>	<b>(18,008)</b>	<b>-7.76%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>(168,509)</b>	<b>(173,073)</b>	<b>(73,828)</b>	<b>(98,730)</b>	<b>(24,902)</b>	<b>33.73%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>(168,509)</b>	<b>(173,073)</b>	<b>(73,828)</b>	<b>(98,730)</b>	<b>(24,902)</b>	<b>33.73%</b>

**COUNTY OF HURON**

Property Services - Jacob Memorial Building

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Rent/Lease	139,316	138,116	137,116	124,916	(12,200)	-8.90%
Third Party Recoveries	1,474	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>140,790</b>	<b>138,116</b>	<b>137,116</b>	<b>124,916</b>	<b>(12,200)</b>	<b>-8.90%</b>
<b>TOTAL REVENUE</b>	<b>140,790</b>	<b>138,116</b>	<b>137,116</b>	<b>124,916</b>	<b>(12,200)</b>	<b>-8.90%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	26,602	7,034	54,292	41,531	(12,761)	-23.50%
<b>Total Salaries</b>	<b>26,602</b>	<b>7,034</b>	<b>54,292</b>	<b>41,531</b>	<b>(12,761)</b>	<b>-23.50%</b>
<b>BENEFITS</b>						
Statutory Benefits	2,296	716	4,844	3,721	(1,123)	-23.18%
Extended Benefits	2,704	1,470	5,554	4,193	(1,361)	-24.50%
OMERS	2,455	782	4,987	3,762	(1,225)	-24.56%
<b>Total Benefits</b>	<b>7,455</b>	<b>2,968</b>	<b>15,385</b>	<b>11,676</b>	<b>(3,709)</b>	<b>-24.11%</b>
<b>Total Salaries and Benefits</b>	<b>34,057</b>	<b>10,002</b>	<b>69,677</b>	<b>53,207</b>	<b>(16,470)</b>	<b>-23.64%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	746	910	7,000	6,000	(1,000)	-14.29%
Equipment Replacement New (under \$1,000)	241	1,243	1,000	2,000	1,000	100.00%
<b>Total Equipment</b>	<b>987</b>	<b>2,152</b>	<b>8,000</b>	<b>8,000</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Insurance	7,880	8,060	8,117	7,450	(667)	-8.22%
Snow Removal Contract	3,947	4,334	6,000	6,000	-	0.00%
<b>Total Purchased Service</b>	<b>11,828</b>	<b>12,395</b>	<b>14,117</b>	<b>13,450</b>	<b>(667)</b>	<b>-4.72%</b>
<b>OPERATIONAL</b>						
Office Expense	41	943	-	-	-	0.00%
Garbage	5,449	5,201	3,100	3,600	500	16.13%
Grounds Maintenance	1,241	1,290	2,400	1,600	(800)	-33.33%
Janitorial	1,934	12	-	-	-	0.00%

**COUNTY OF HURON****Property Services - Jacob Memorial Building****Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Maintenance & Repairs/Building	5,021	10,424	11,000	11,800	800	7.27%
Maintenance & Repairs/Electrical	3,912	9,838	4,000	6,000	2,000	50.00%
Maintenance & Repairs/HVAC	16,645	5,567	16,000	14,000	(2,000)	-12.50%
Maintenance & Repairs/Plumbing	5,139	4,000	4,000	4,000	-	0.00%
Utilities/Heat	17,936	15,496	24,000	22,000	(2,000)	-8.33%
Utilities/Hydro	35,886	50,151	33,000	35,000	2,000	6.06%
Utilities/Water & Sewer	2,234	2,283	2,000	2,000	-	0.00%
<b>Total Operational</b>	<b>95,438</b>	<b>105,205</b>	<b>99,500</b>	<b>100,000</b>	<b>500</b>	<b>0.50%</b>
<b>TOTAL EXPENDITURES</b>	<b>142,310</b>	<b>129,754</b>	<b>191,294</b>	<b>174,657</b>	<b>(16,637)</b>	<b>-8.70%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>1,521</b>	<b>(8,362)</b>	<b>54,178</b>	<b>49,741</b>	<b>(4,437)</b>	<b>-8.19%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>1,521</b>	<b>(8,362)</b>	<b>54,178</b>	<b>49,741</b>	<b>(4,437)</b>	<b>-8.19%</b>

**COUNTY OF HURON**  
**Property Services - Clinton Storage**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	987	2,208	1,500	1,500	-	0.00%
Equipment Replacement New (under \$1,000)	550	686	2,000	2,000	-	0.00%
<b>Total Equipment</b>	<b>1,538</b>	<b>2,894</b>	<b>3,500</b>	<b>3,500</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Insurance	-	-	1,472	1,351	(121)	-8.22%
<b>Total Purchased Service</b>	<b>-</b>	<b>-</b>	<b>1,472</b>	<b>1,351</b>	<b>(121)</b>	<b>-8.22%</b>
<b>OPERATIONAL</b>						
Grounds Maintenance	1,627	-	400	300	(100)	-25.00%
Janitorial	12,572	27,137	200	200	-	0.00%
Maintenance & Repairs/Building	3,501	567	4,000	3,000	(1,000)	-25.00%
Maintenance & Repairs/Electrical	300	-	1,000	1,000	-	0.00%
Maintenance & Repairs/HVAC	88	210	750	750	-	0.00%
Maintenance & Repairs/Plumbing	-	76	750	750	-	0.00%
<b>Total Operational</b>	<b>18,088</b>	<b>27,989</b>	<b>7,100</b>	<b>6,000</b>	<b>(1,100)</b>	<b>-15.49%</b>
<b>TOTAL EXPENDITURES</b>	<b>19,626</b>	<b>30,883</b>	<b>12,072</b>	<b>10,851</b>	<b>(1,221)</b>	<b>-10.11%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>19,626</b>	<b>30,883</b>	<b>12,072</b>	<b>10,851</b>	<b>(1,221)</b>	<b>-10.11%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>19,626</b>	<b>30,883</b>	<b>12,072</b>	<b>10,851</b>	<b>(1,221)</b>	<b>-10.11%</b>

**COUNTY OF HURON****Property Services - Ambulance Stations****Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Transfer from Capital Reserves	-	-	-	-	-	0.00%
Rent/Lease	297,104	174,000	303,104	303,104	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>297,104</b>	<b>174,000</b>	<b>303,104</b>	<b>303,104</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>297,104</b>	<b>174,000</b>	<b>303,104</b>	<b>303,104</b>	<b>-</b>	<b>0.00%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>(297,104)</b>	<b>(174,000)</b>	<b>(303,104)</b>	<b>(303,104)</b>	<b>-</b>	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>(297,104)</b>	<b>(174,000)</b>	<b>(303,104)</b>	<b>(303,104)</b>	<b>-</b>	<b>0.00%</b>

**COUNTY OF HURON**

**Property Services - Ambulance Stations - Goderich**

**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PURCHASED SERVICE</b>						
Insurance	1,075	1,099	1,107	1,016	(91)	-8.22%
Maintenance Contracts	-	-	-	-	-	0.00%
Snow Removal Contract	9,297	10,673	9,000	9,500	500	5.56%
Miscellaneous Services	-	-	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>10,371</b>	<b>11,772</b>	<b>10,107</b>	<b>10,516</b>	<b>409</b>	<b>4.05%</b>
<b>OPERATIONAL</b>						
Grounds Maintenance	(0)	-	500	500	-	0.00%
Janitorial	247	245	400	400	-	0.00%
Maintenance & Repairs/Building	1,039	1,054	5,000	4,000	(1,000)	-20.00%
Maintenance & Repairs/Electrical	562	701	1,000	1,000	-	0.00%
Maintenance & Repairs/HVAC	723	630	1,000	1,000	-	0.00%
Maintenance & Repairs/Plumbing	176	458	1,000	1,000	-	0.00%
Utilities/Heat	1,593	1,690	4,000	4,000	-	0.00%
Utilities/Hydro	5,932	5,827	7,000	7,000	-	0.00%
Utilities/Water & Sewer	1,069	1,153	1,400	1,400	-	0.00%
<b>Total Operational</b>	<b>11,341</b>	<b>11,758</b>	<b>21,300</b>	<b>20,300</b>	<b>(1,000)</b>	<b>-4.69%</b>
<b>TOTAL EXPENDITURES</b>	<b>21,712</b>	<b>23,530</b>	<b>31,407</b>	<b>30,816</b>	<b>(591)</b>	<b>-1.88%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>21,712</b>	<b>23,530</b>	<b>31,407</b>	<b>30,816</b>	<b>(591)</b>	<b>-1.88%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>21,712</b>	<b>23,530</b>	<b>31,407</b>	<b>30,816</b>	<b>(591)</b>	<b>-1.88%</b>

**COUNTY OF HURON**

**Property Services - Ambulance Stations - Exeter**

**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>EXPENDITURES</b>						
<b>PURCHASED SERVICE</b>						
Insurance	1,075	1,099	1,107	1,016	(91)	-8.22%
Maintenance Contracts	-	-	-	-	-	0.00%
Snow Removal Contract	2,992	4,428	5,000	6,000	1,000	20.00%
Miscellaneous Services	-	-	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>4,066</b>	<b>5,527</b>	<b>6,107</b>	<b>7,016</b>	<b>909</b>	<b>14.88%</b>
<b>OPERATIONAL</b>						
Grounds Maintenance	(0)	-	400	400	-	0.00%
Janitorial	573	67	500	400	(100)	-20.00%
Maintenance & Repairs/Building	2,173	1,145	4,000	3,000	(1,000)	-25.00%
Maintenance & Repairs/Electrical	912	107	1,200	1,200	-	0.00%
Maintenance & Repairs/HVAC	585	630	1,000	1,000	-	0.00%
Maintenance & Repairs/Plumbing	494	65	1,000	800	(200)	-20.00%
Utilities/Heat	1,526	1,463	3,000	3,000	-	0.00%
Utilities/Hydro	6,600	6,089	7,000	7,300	300	4.29%
Utilities/Water & Sewer	1,646	1,223	4,000	4,000	-	0.00%
<b>Total Operational</b>	<b>14,508</b>	<b>10,789</b>	<b>22,100</b>	<b>21,100</b>	<b>(1,000)</b>	<b>-4.52%</b>
<b>TOTAL EXPENDITURES</b>	<b>18,574</b>	<b>16,316</b>	<b>28,207</b>	<b>28,116</b>	<b>(91)</b>	<b>-0.32%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>18,574</b>	<b>16,316</b>	<b>28,207</b>	<b>28,116</b>	<b>(91)</b>	<b>-0.32%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>18,574</b>	<b>16,316</b>	<b>28,207</b>	<b>28,116</b>	<b>(91)</b>	<b>-0.32%</b>

**COUNTY OF HURON**

**Property Services - Ambulance Stations - Tuckersmith**

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	155	374	200	200	-	0.00%
<b>Total Equipment</b>	<b>155</b>	<b>374</b>	<b>200</b>	<b>200</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Insurance	1,075	1,099	1,107	1,016	(91)	-8.22%
Snow Removal Contract	6,496	5,013	11,000	10,000	(1,000)	-9.09%
<b>Total Purchased Service</b>	<b>7,570</b>	<b>6,112</b>	<b>12,107</b>	<b>11,016</b>	<b>(1,091)</b>	<b>-9.01%</b>
<b>OPERATIONAL</b>						
Grounds Maintenance	(0)	-	800	600	(200)	-25.00%
Janitorial	1,558	291	1,000	800	(200)	-20.00%
Maintenance & Repairs/Building	3,684	10,945	5,500	5,500	-	0.00%
Maintenance & Repairs/Electrical	468	66	2,000	1,500	(500)	-25.00%
Maintenance & Repairs/HVAC	585	1,135	1,000	1,000	-	0.00%
Maintenance & Repairs/Plumbing	1,195	61	7,000	5,000	(2,000)	-28.57%
Utilities/Heat	1,825	1,649	4,000	3,500	(500)	-12.50%
Utilities/Hydro	9,428	11,073	10,000	11,000	1,000	10.00%
<b>Total Operational</b>	<b>18,742</b>	<b>25,220</b>	<b>31,300</b>	<b>28,900</b>	<b>(2,400)</b>	<b>-7.67%</b>
<b>TOTAL EXPENDITURES</b>	<b>26,468</b>	<b>31,706</b>	<b>43,607</b>	<b>40,116</b>	<b>(3,491)</b>	<b>-8.01%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>26,468</b>	<b>31,706</b>	<b>43,607</b>	<b>40,116</b>	<b>(3,491)</b>	<b>-8.01%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>26,468</b>	<b>31,706</b>	<b>43,607</b>	<b>40,116</b>	<b>(3,491)</b>	<b>-8.01%</b>

**COUNTY OF HURON**

**Property Services - Ambulance Stations - Wingham**

**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Rent/Lease	-	(195)	-	-	-	0.00%
<b>Total Other Revenue</b>	-	(195)	-	-	-	0.00%
<b>TOTAL REVENUE</b>	-	(195)	-	-	-	0.00%
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	155	190	200	200	-	0.00%
Equipment Replacement New (under \$1,000)	1,477	-	-	-	-	0.00%
<b>Total Equipment</b>	<b>1,632</b>	<b>190</b>	<b>200</b>	<b>200</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Insurance	-	-	1,000	-	(1,000)	-100.00%
Snow Removal Contract	4,910	4,436	7,000	7,000	-	0.00%
<b>Total Purchased Service</b>	<b>4,910</b>	<b>4,436</b>	<b>8,000</b>	<b>7,000</b>	<b>(1,000)</b>	<b>-12.50%</b>
<b>OPERATIONAL</b>						
Grounds Maintenance	453	977	500	500	-	0.00%
Janitorial	2,076	25	1,600	800	(800)	-50.00%
Maintenance & Repairs/Building	916	780	2,000	2,000	-	0.00%
Maintenance & Repairs/Electrical	1,033	2,230	1,000	1,200	200	20.00%
Maintenance & Repairs/HVAC	2,106	630	1,200	1,000	(200)	-16.67%
Maintenance & Repairs/Plumbing	1,385	183	1,200	1,000	(200)	-16.67%
Utilities/Heat	1,537	1,649	2,900	2,800	(100)	-3.45%
Utilities/Hydro	3,605	3,262	4,500	4,500	-	0.00%
Utilities/Water & Sewer	796	1,305	1,000	1,400	400	40.00%
<b>Total Operational</b>	<b>13,909</b>	<b>11,041</b>	<b>15,900</b>	<b>15,200</b>	<b>(700)</b>	<b>-4.40%</b>
<b>TOTAL EXPENDITURES</b>	<b>20,451</b>	<b>15,667</b>	<b>24,100</b>	<b>22,400</b>	<b>(1,700)</b>	<b>-7.05%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>20,451</b>	<b>15,862</b>	<b>24,100</b>	<b>22,400</b>	<b>(1,700)</b>	<b>-7.05%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%

**COUNTY OF HURON****Property Services - Ambulance Stations - Wingham****Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>TOTAL COUNTY LEVY</b>	<b>20,451</b>	<b>15,862</b>	<b>24,100</b>	<b>22,400</b>	<b>(1,700)</b>	<b>-7.05%</b>

**COUNTY OF HURON**  
**Property Services - Registry**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Rent/Lease	43,630	43,712	43,712	43,712	-	0.00%
<b>Total Other Revenue</b>	<b>43,630</b>	<b>43,712</b>	<b>43,712</b>	<b>43,712</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>43,630</b>	<b>43,712</b>	<b>43,712</b>	<b>43,712</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	14,418	14,265	14,650	15,009	359	2.45%
<b>Total Salaries</b>	<b>14,418</b>	<b>14,265</b>	<b>14,650</b>	<b>15,009</b>	<b>359</b>	<b>2.45%</b>
<b>BENEFITS</b>						
Statutory Benefits	1,171	1,274	1,232	1,262	30	2.44%
Extended Benefits	1,374	1,501	1,413	1,423	10	0.71%
OMERS	1,374	1,363	1,404	1,414	10	0.71%
<b>Total Benefits</b>	<b>3,919</b>	<b>4,138</b>	<b>4,049</b>	<b>4,099</b>	<b>50</b>	<b>1.23%</b>
<b>Total Salaries and Benefits</b>	<b>18,336</b>	<b>18,404</b>	<b>18,699</b>	<b>19,108</b>	<b>409</b>	<b>2.19%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	155	465	350	400	50	14.29%
Equipment Replacement New (under \$1,000)	-	-	350	350	-	0.00%
<b>Total Equipment</b>	<b>155</b>	<b>465</b>	<b>700</b>	<b>750</b>	<b>50</b>	<b>7.14%</b>
<b>PURCHASED SERVICE</b>						
Insurance	474	485	488	448	(40)	-8.20%
<b>Total Purchased Service</b>	<b>474</b>	<b>485</b>	<b>488</b>	<b>448</b>	<b>(40)</b>	<b>-8.20%</b>
<b>OPERATIONAL</b>						
Grounds Maintenance	256	-	-	-	-	0.00%
Janitorial	10,607	10,219	8,000	9,915	1,915	23.94%
Maintenance & Repairs/Building	12,596	1,109	2,500	2,000	(500)	-20.00%
Maintenance & Repairs/Electrical	657	737	2,500	2,400	(100)	-4.00%
Maintenance & Repairs/HVAC	1,828	315	2,500	2,000	(500)	-20.00%
Maintenance & Repairs/Plumbing	801	1,422	1,000	1,000	-	0.00%
Utilities/Heat	2,374	2,117	4,000	4,000	-	0.00%

**COUNTY OF HURON**  
**Property Services - Registry**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Utilities/Hydro	4,555	4,658	5,000	5,400	400	8.00%
Utilities/Water & Sewer	1,389	1,548	1,500	1,700	200	13.33%
<b>Total Operational</b>	<b>35,063</b>	<b>22,126</b>	<b>27,000</b>	<b>28,415</b>	<b>1,415</b>	<b>5.24%</b>
<b>TOTAL EXPENDITURES</b>	<b>54,029</b>	<b>41,480</b>	<b>46,887</b>	<b>48,721</b>	<b>1,834</b>	<b>3.91%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>10,398</b>	<b>(2,232)</b>	<b>3,175</b>	<b>5,009</b>	<b>1,834</b>	<b>57.76%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>10,398</b>	<b>(2,232)</b>	<b>3,175</b>	<b>5,009</b>	<b>1,834</b>	<b>57.76%</b>

**COUNTY OF HURON**  
**Property Services - Assessment**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Rent/Lease	126,281	130,965	126,147	114,073	(12,074)	-9.57%
<b>Total Other Revenue</b>	<b>126,281</b>	<b>130,965</b>	<b>126,147</b>	<b>114,073</b>	<b>(12,074)</b>	<b>-9.57%</b>
<b>TOTAL REVENUE</b>	<b>126,281</b>	<b>130,965</b>	<b>126,147</b>	<b>114,073</b>	<b>(12,074)</b>	<b>-9.57%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	14,418	14,265	14,650	15,009	359	2.45%
<b>Total Salaries</b>	<b>14,418</b>	<b>14,265</b>	<b>14,650</b>	<b>15,009</b>	<b>359</b>	<b>2.45%</b>
<b>BENEFITS</b>						
Statutory Benefits	1,171	1,275	1,232	1,262	30	2.44%
Extended Benefits	1,374	1,502	1,413	1,423	10	0.71%
OMERS	1,374	1,363	1,404	1,414	10	0.71%
<b>Total Benefits</b>	<b>3,919</b>	<b>4,140</b>	<b>4,049</b>	<b>4,099</b>	<b>50</b>	<b>1.23%</b>
<b>Total Salaries and Benefits</b>	<b>18,337</b>	<b>18,405</b>	<b>18,699</b>	<b>19,108</b>	<b>409</b>	<b>2.19%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	155	181	800	800	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	1,000	800	(200)	-20.00%
<b>Total Equipment</b>	<b>155</b>	<b>181</b>	<b>1,800</b>	<b>1,600</b>	<b>(200)</b>	<b>-11.11%</b>
<b>PURCHASED SERVICE</b>						
Insurance	2,723	2,785	2,805	2,574	(231)	-8.24%
Snow Removal Contract	3,246	3,297	4,500	4,500	-	0.00%
<b>Total Purchased Service</b>	<b>5,970</b>	<b>6,082</b>	<b>7,305</b>	<b>7,074</b>	<b>(231)</b>	<b>-3.16%</b>
<b>OPERATIONAL</b>						
Garbage	2,170	2,319	2,000	2,500	500	25.00%
Grounds Maintenance	256	-	2,000	1,500	(500)	-25.00%
Janitorial	28,797	27,605	20,000	27,000	7,000	35.00%
Maintenance & Repairs/Building	1,960	5,277	4,000	4,000	-	0.00%
Maintenance & Repairs/Electrical	37	99	3,500	3,000	(500)	-14.29%
Maintenance & Repairs/HVAC	1,568	1,759	3,000	3,000	-	0.00%

**COUNTY OF HURON**  
**Property Services - Assessment**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Maintenance & Repairs/Plumbing	498	801	2,000	1,500	(500)	-25.00%
Taxes	10,894	13,331	11,500	11,500	-	0.00%
Utilities/Heat	6,427	5,723	10,000	10,000	-	0.00%
Utilities/Hydro	17,492	16,975	18,000	18,000	-	0.00%
Utilities/Water & Sewer	2,511	3,203	2,500	3,000	500	20.00%
<b>Total Operational</b>	<b>72,610</b>	<b>77,091</b>	<b>78,500</b>	<b>85,000</b>	<b>6,500</b>	<b>8.28%</b>
<b>TOTAL EXPENDITURES</b>	<b>97,072</b>	<b>101,760</b>	<b>106,304</b>	<b>112,782</b>	<b>6,478</b>	<b>6.09%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>(29,209)</b>	<b>(29,205)</b>	<b>(19,843)</b>	<b>(1,291)</b>	<b>18,552</b>	<b>-93.49%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>(29,209)</b>	<b>(29,205)</b>	<b>(19,843)</b>	<b>(1,291)</b>	<b>18,552</b>	<b>-93.49%</b>

**COUNTY OF HURON**  
**Property Services - Assessment**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Rent/Lease	365,184	365,184	365,184	365,184	-	0.00%
Third Party Recoveries	1,474	-	50,000	-	(50,000)	-100.00%
<b>Total Other Revenue</b>	<b>366,658</b>	<b>365,184</b>	<b>415,184</b>	<b>365,184</b>	<b>(50,000)</b>	<b>-12.04%</b>
<b>TOTAL REVENUE</b>	<b>366,658</b>	<b>365,184</b>	<b>415,184</b>	<b>365,184</b>	<b>(50,000)</b>	<b>-12.04%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	14,418	14,265	14,650	15,009	359	2.45%
<b>Total Salaries</b>	<b>14,418</b>	<b>14,265</b>	<b>14,650</b>	<b>15,009</b>	<b>359</b>	<b>2.45%</b>
<b>BENEFITS</b>						
Statutory Benefits	1,171	1,275	1,232	1,262	30	2.44%
Extended Benefits	1,374	1,502	1,413	1,423	10	0.71%
OMERS	1,374	1,363	1,404	1,414	10	0.71%
<b>Total Benefits</b>	<b>3,919</b>	<b>4,140</b>	<b>4,049</b>	<b>4,099</b>	<b>50</b>	<b>1.23%</b>
<b>Total Salaries and Benefits</b>	<b>18,337</b>	<b>18,405</b>	<b>18,699</b>	<b>19,108</b>	<b>409</b>	<b>2.19%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	155	181	1,000	1,000	-	0.00%
Equipment Replacement New (under \$1,000)	555	397	1,500	1,500	-	0.00%
<b>Total Equipment</b>	<b>711</b>	<b>578</b>	<b>2,500</b>	<b>2,500</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	1,018	305	-	-	-	0.00%
Insurance	2,906	2,972	2,993	2,747	(246)	-8.22%
Snow Removal Contract	3,713	4,257	5,000	5,500	500	10.00%
<b>Total Purchased Service</b>	<b>7,637</b>	<b>7,533</b>	<b>7,993</b>	<b>8,247</b>	<b>254</b>	<b>3.18%</b>
<b>OPERATIONAL</b>						
Garbage	2,170	2,262	2,000	2,100	100	5.00%
Grounds Maintenance	277	821	1,500	1,400	(100)	-6.67%
Janitorial	3,030	2,016	3,000	2,500	(500)	-16.67%
Maintenance & Repairs/Building	8,786	25,010	10,000	10,000	-	0.00%

**COUNTY OF HURON**  
**Property Services - Assessment**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Maintenance & Repairs/Electrical	2,557	3,950	10,000	9,000	(1,000)	-10.00%
Maintenance & Repairs/HVAC	7,187	5,464	15,000	10,000	(5,000)	-33.33%
Maintenance & Repairs/Plumbing	95	5,572	2,500	4,000	1,500	60.00%
Utilities/Heat	9,981	13,969	20,000	17,000	(3,000)	-15.00%
Utilities/Hydro	48,168	62,472	55,000	58,000	3,000	5.45%
Utilities/Water & Sewer	4,470	5,103	10,000	9,000	(1,000)	-10.00%
<b>Total Operational</b>	<b>86,721</b>	<b>126,638</b>	<b>129,000</b>	<b>123,000</b>	<b>(6,000)</b>	<b>-4.65%</b>
<b>TOTAL EXPENDITURES</b>	<b>113,406</b>	<b>153,155</b>	<b>158,192</b>	<b>152,855</b>	<b>(5,337)</b>	<b>-3.37%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>(253,252)</b>	<b>(212,029)</b>	<b>(256,992)</b>	<b>(212,329)</b>	<b>44,663</b>	<b>-17.38%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>(253,252)</b>	<b>(212,029)</b>	<b>(256,992)</b>	<b>(212,329)</b>	<b>44,663</b>	<b>-17.38%</b>

**COUNTY OF HURON**

**Property Services - Assessment**

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>EXPENDITURES</b>						
<b>PURCHASED SERVICE</b>						
Insurance	1,429	1,462	1,100	-	(1,100)	-100.00%
Snow Removal Contract	-	-	500	500	-	0.00%
<b>Total Purchased Service</b>	<b>1,429</b>	<b>1,462</b>	<b>1,600</b>	<b>500</b>	<b>(1,100)</b>	<b>-68.75%</b>
<b>OPERATIONAL</b>						
Grounds Maintenance	-	-	500	-	(500)	-100.00%
Maintenance & Repairs/Building	-	611	1,000	1,000	-	0.00%
Utilities/Hydro	1,290	1,107	1,500	1,500	-	0.00%
<b>Total Operational</b>	<b>1,290</b>	<b>1,717</b>	<b>3,000</b>	<b>2,500</b>	<b>(500)</b>	<b>-16.67%</b>
<b>TOTAL EXPENDITURES</b>	<b>2,718</b>	<b>3,179</b>	<b>4,600</b>	<b>3,000</b>	<b>(1,600)</b>	<b>-34.78%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>2,718</b>	<b>3,179</b>	<b>4,600</b>	<b>3,000</b>	<b>(1,600)</b>	<b>-34.78%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>2,718</b>	<b>3,179</b>	<b>4,600</b>	<b>3,000</b>	<b>(1,600)</b>	<b>-34.78%</b>

**COUNTY OF HURON**  
**Property Services - Gaol**  
**Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Rent/Lease	123,192	123,192	123,192	123,192	-	0.00%
<b>Total Other Revenue</b>	<b>123,192</b>	<b>123,192</b>	<b>123,192</b>	<b>123,192</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>123,192</b>	<b>123,192</b>	<b>123,192</b>	<b>123,192</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	155	187	200	500	300	150.00%
Equipment Replacement New (under \$1,000)	-	-	500	200	(300)	-60.00%
<b>Total Equipment</b>	<b>155</b>	<b>187</b>	<b>700</b>	<b>700</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Insurance	2,011	2,057	2,071	1,901	(170)	-8.21%
<b>Total Purchased Service</b>	<b>2,011</b>	<b>2,057</b>	<b>2,071</b>	<b>1,901</b>	<b>(170)</b>	<b>-8.21%</b>
<b>OPERATIONAL</b>						
Grounds Maintenance	532	32	400	300	(100)	-25.00%
Janitorial	287	231	600	500	(100)	-16.67%
Maintenance & Repairs/Building	812	792	3,000	3,000	-	0.00%
Maintenance & Repairs/Electrical	1,819	-	3,000	2,500	(500)	-16.67%
Maintenance & Repairs/HVAC	286	4,376	2,500	3,700	1,200	48.00%
Maintenance & Repairs/Plumbing	-	611	3,000	2,500	(500)	-16.67%
Utilities/Heat	3,160	3,030	5,000	5,000	-	0.00%
Utilities/Hydro	2,871	3,094	4,000	4,000	-	0.00%
Utilities/Water & Sewer	883	811	1,200	1,200	-	0.00%
<b>Total Operational</b>	<b>10,650</b>	<b>12,978</b>	<b>22,700</b>	<b>22,700</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>12,816</b>	<b>15,222</b>	<b>25,471</b>	<b>25,301</b>	<b>(170)</b>	<b>-0.67%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>(110,376)</b>	<b>(107,970)</b>	<b>(97,721)</b>	<b>(97,891)</b>	<b>(170)</b>	<b>0.17%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%

**COUNTY OF HURON**

Property Services - Gaol

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL COUNTY LEVY	(110,376)	(107,970)	(97,721)	(97,891)	(170)	0.17%



**COUNTY OF HURON  
2016 DRAFT BUDGET**

**Health Unit**

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**County of Huron**  
**Health Unit**  
**Total Capital Requirements**  
**For the year ending December 31, 2016**

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
OTN video conferencing kit	IT equip	Conferencing capabilities			17,000		
IT equipment	IT equip	Annual replacement			20,000		
Furniture and equipment	Furn&equip	Annual replacement			15,000		
<b>TOTAL CAPITAL FUNDING REQUEST</b>					<b>52,000</b>	<b>-</b>	
<b>LESS: DEPRECIATION</b>					<b>(75,152)</b>		
<b>NET CAPITAL FUNDING REQUIREMENTS</b>					<b>(23,152)</b>		

# COUNTY OF HURON

## Health Unit - Summary

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	4,567,647	4,545,990	4,539,665	4,429,368	(110,297)	-2.43%
Provincial Project Grants	1,214,529	801,153	821,013	885,700	64,687	7.88%
<b>Total Provincial Grants</b>	<b>5,782,176</b>	<b>5,347,144</b>	<b>5,360,678</b>	<b>5,315,068</b>	<b>(45,610)</b>	<b>-0.85%</b>
<b>OTHER REVENUE</b>						
Fees/Licenses	222,872	259,558	220,500	237,500	17,000	7.71%
Miscellaneous Revenue	24,545	674	-	40,000	40,000	0.00%
Intra County Recoveries	55,915	98,761	71,005	93,865	22,860	32.19%
Rent/Lease	6,000	6,000	6,000	6,000	-	0.00%
Third Party Recoveries	8,499	13,515	1,537	18,000	16,463	1071.11%
<b>Total Other Revenue</b>	<b>317,830</b>	<b>378,508</b>	<b>299,042</b>	<b>395,365</b>	<b>96,323</b>	<b>32.21%</b>
<b>TOTAL REVENUE</b>	<b>6,100,006</b>	<b>5,725,651</b>	<b>5,659,720</b>	<b>5,710,433</b>	<b>50,713</b>	<b>0.90%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	3,897,901	3,734,347	4,368,132	4,337,124	(31,008)	-0.71%
Salaries - Part Time	588,587	626,399	283,995	512,887	228,892	80.60%
Salaries - Time Off in Lieu Owing	3,348	-	-	-	-	0.00%
Councillor's Remuneration	16,547	18,397	24,000	24,000	-	0.00%
<b>Total Salaries</b>	<b>4,506,382</b>	<b>4,379,143</b>	<b>4,676,127</b>	<b>4,874,011</b>	<b>197,884</b>	<b>4.23%</b>
<b>BENEFITS</b>						
Statutory Benefits	325,706	326,304	323,573	340,657	17,084	5.28%
Extended Benefits	303,388	326,348	356,178	329,540	(26,638)	-7.48%
OMERS	424,541	402,498	468,970	466,144	(2,826)	-0.60%
<b>Total Benefits</b>	<b>1,053,635</b>	<b>1,055,151</b>	<b>1,148,721</b>	<b>1,136,341</b>	<b>(12,380)</b>	<b>-1.08%</b>
<b>Total Salaries and Benefits</b>	<b>5,560,018</b>	<b>5,434,293</b>	<b>5,824,848</b>	<b>6,010,352</b>	<b>185,504</b>	<b>3.18%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	19,502	19,440	22,000	23,000	1,000	4.55%
Equipment Repairs & Maint.	761	1,938	2,500	2,000	(500)	-20.00%
Equipment Replacement New (under \$1,000)	3,841	11,028	12,000	6,500	(5,500)	-45.83%
<b>Total Equipment</b>	<b>24,105</b>	<b>32,406</b>	<b>36,500</b>	<b>31,500</b>	<b>(5,000)</b>	<b>-13.70%</b>

# COUNTY OF HURON

## Health Unit - Summary

Budget for the year ending December 31, 2016

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>PURCHASED SERVICE</b>						
Audit	13,764	11,194	11,194	11,499	305	2.72%
Consulting/Professional Fees	160,528	55,108	43,500	23,500	(20,000)	-45.98%
Insurance	27,792	29,826	28,626	26,273	(2,353)	-8.22%
Occupational Accident Insurance	5,754	7,657	6,997	7,000	3	0.04%
Intra County Purchases	407,874	23,121	35,897	49,265	13,368	37.24%
Corporate Service Allocations	-	277,357	277,357	260,847	(16,510)	-5.95%
Legal Fees	14,599	27,797	32,400	21,450	(10,950)	-33.80%
Printing (External)	19,638	9,830	14,571	10,610	(3,961)	-27.18%
Miscellaneous Services	24,277	-	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>674,227</b>	<b>441,890</b>	<b>450,542</b>	<b>410,444</b>	<b>(40,098)</b>	<b>-8.90%</b>
<b>OPERATIONAL</b>						
Advertising	9,207	11,941	15,450	11,300	(4,150)	-26.86%
Associations/Memberships	10,136	15,898	12,800	18,150	5,350	41.80%
Bank Charges	6,211	5,132	3,500	3,500	-	0.00%
Conventions/Conferences	29,639	25,612	34,500	28,000	(6,500)	-18.84%
Miscellaneous Admin.	937	110	-	-	-	0.00%
Office Expense	8,743	7,589	10,000	9,000	(1,000)	-10.00%
Postage/Courier	8,431	8,799	14,750	10,800	(3,950)	-26.78%
Publications & Subscriptions	2,192	2,914	2,250	1,600	(650)	-28.89%
Rent	242,821	244,248	246,000	248,989	2,989	1.22%
Staff Training	50,868	55,531	55,409	46,309	(9,100)	-16.42%
Telecommunications	31,948	42,207	29,500	43,535	14,035	47.58%
Travel/Meals	145,631	131,976	170,878	153,413	(17,465)	-10.22%
Depreciation - Capital Assets	64,906	73,685	58,779	75,152	16,373	27.86%
<b>Total Operational</b>	<b>611,669</b>	<b>625,642</b>	<b>653,816</b>	<b>649,748</b>	<b>(4,068)</b>	<b>-0.62%</b>
<b>PROGRAM</b>						
CINOT	36,105	56,055	55,000	40,000	(15,000)	-27.27%
CINOT Extension	7,166	7,053	6,150	-	(6,150)	-100.00%
Medical Supplies	67,159	57,792	43,500	42,000	(1,500)	-3.45%
Purchase of Service	247,977	164,519	159,892	92,338	(67,554)	-42.25%
Miscellaneous Program	23,715	22	-	-	-	0.00%
Program Supplies & Costs	98,529	75,847	86,239	74,768	(11,471)	-13.30%
Promotion/Public Relations	8,451	4,407	5,750	5,600	(150)	-2.61%
<b>Total Program</b>	<b>489,102</b>	<b>365,695</b>	<b>356,531</b>	<b>254,706</b>	<b>(101,825)</b>	<b>-28.56%</b>
<b>TOTAL EXPENDITURES</b>	<b>7,359,121</b>	<b>6,899,926</b>	<b>7,322,237</b>	<b>7,356,750</b>	<b>34,513</b>	<b>0.47%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>1,259,114</b>	<b>1,174,275</b>	<b>1,662,517</b>	<b>1,646,317</b>	<b>(16,200)</b>	<b>-0.97%</b>

**COUNTY OF HURON****Health Unit - Summary****Budget for the year ending December 31, 2016**

	2014 Actuals	2015 Forecast Actual	2015 Budget	2016 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation				(52,000)	(52,000)	0.00%
Add Capital Asset Expenditures				52,000	52,000	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>1,259,114</b>	<b>1,174,275</b>	<b>1,662,517</b>	<b>1,646,317</b>	<b>(16,200)</b>	<b>-0.97%</b>