

2014 Draft County of Huron Budget



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COUNTY OF HURON

Main Budget Points

2014

2013 residential tax rate	0.00545515
2014 residential tax rate	0.00523409
Tax rate decrease	-4.05%



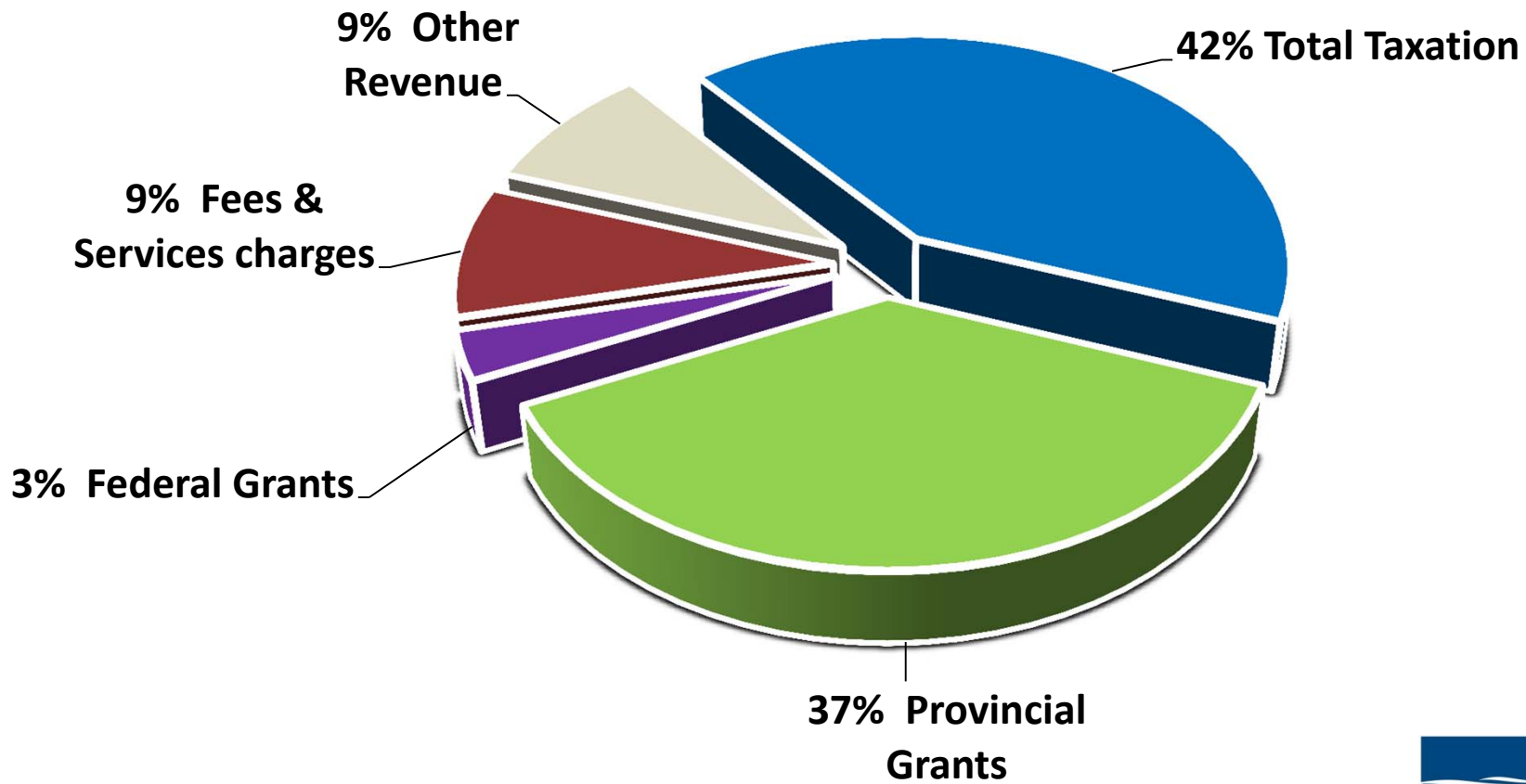
Approximate tax increase on \$100,000 of residential assessment	\$3.16
Approximate tax increase on \$100,000 of farmland assessment	\$13.10

2013 levy	\$	35,069,125
2014 levy	\$	35,595,888
Increase %		1.50%
Increase \$	\$	526,763



OPERATING BUDGET 2014

Annual operating revenue = \$85,694,941



CAPITAL BUDGET 2014

SUMMARY

2013		2014
\$10,310,500	Total Public Works	\$12,550,000
811,000	Total Fleet	687,000
481,650	Total Huronview	421,225
411,350	Total Huronlea	401,000
572,699	Total Library	458,342
21,000	Total Museum/ Gaol	19,500
30,000	Total Health Unit	30,000
44,650	Total Planning & Development	38,750
721,800	Total Social Services	730,900
923,400	Total Property Services	1,007,300
591,233	Total Emergency Services	399,900
115,139	Total Administration	474,329
<hr/> <u>\$15,034,421</u>	Totals	<hr/> <u>\$ 17,218,246</u>



BUDGET CHALLENGES

- **Managing operating expenditure levels in relation to inflation**
- **Shifting tax burdens due to declining industrial and commercial base**
- **Demographic challenges such as an aging population**
- **Declining grants such as Ontario Municipal Partnership Fund**
- **Variable levels of senior government program funding**
- **Asset management and the need to close infrastructure Gap**



The County of Huron wants to ensure
Long-Term Sustainability while maintaining
Essential & Valued Services.



Financial Responsibility

Financial Sustainability Management Strategy

- ✓ Manage Assets – Asset Management Plan
- ✓ Control Spending
- ✓ Maintain Reserves
- ✓ Increase Efficiencies
- ✓ Maintain a level and realistic levy

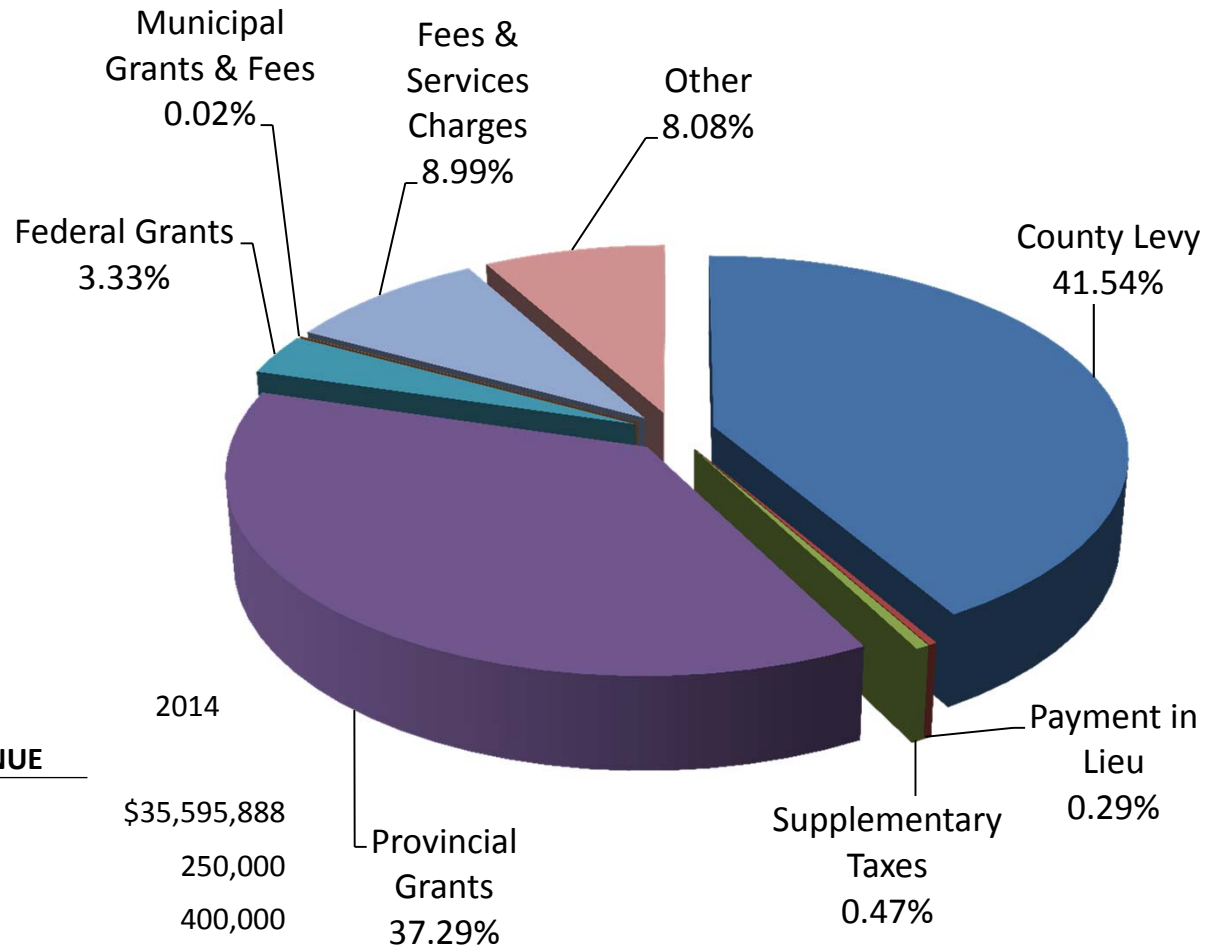


COUNTY RESERVES

NAME OF RESERVE	ESTIMATED BALANCE	ESTIMATED BALANCE
	at Dec 31, 2013	at Dec 31, 2014
WINTER MAINTENANCE/ HIGHWAYS RESERVE	1,000,000	1,000,000
HIGHWAYS RESERVE	10,240,318	6,145,318
FLEET RESERVE	2,880,716	2,936,927
EMS FLEET RESERVE	681,490	647,558
GENERAL LIABILITY INSURANCE RESERVE	1,000,000	1,000,000
GENERAL CAPITAL RESERVE	2,734,828	2,319,828
FUTURE INFRASTRUCTURE RESERVE	1,838,747	1,838,747
FACILITIES RESERVE	938,778	259,285
AMBULANCE STATION CAPITAL RESERVE	1,096,696	1,225,800
HURONVIEW (HOMES) RESERVE	2,109,748	2,205,228
SOCIAL HOUSING CAPITAL RESERVE	225,015	134,054
WASTE MANAGEMENT RESERVE	1,968,687	2,068,687
WATER SOURCE PROTECTION RESERVE	269,698	269,698
LIBRARY BOOK RESERVE	119,974	119,974
LIBRARY CAP RESERVE	68,272	48,272
CORPORATE IT RESERVE	114,548	114,548
WORKERS SAFETY & INSURANCE RESERVE	200,000	200,000
LEVY STABILIZATION RESERVE	848,928	522,785
FORESTRY RESERVE	35,156	35,156
GIS RESERVE	23,623	23,623
ECONOMIC DEVELOPMENT RESERVE	322,671	242,671
HURON HERITAGE RESERVE	27,233	27,233
ACCESSIBILITY ADVISORY COMMITTEE RESERVE	25,679	20,779
HEALTH UNIT RESERVE	200,000	200,000
GENERAL FOR CONTIGENCIES RESERVE	12,075,598	11,960,598
WORKING FUNDS RESERVE	1,200,000	1,200,000
ESTIMATED TOTAL RESERVES	<u>\$42,246,403</u>	<u>\$36,766,769</u>



REVENUE GENERATED FOR COUNTY SERVICES



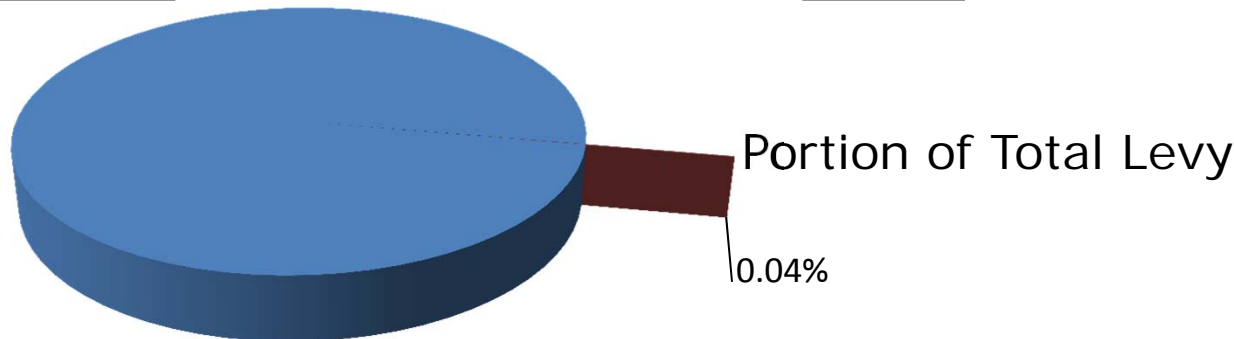
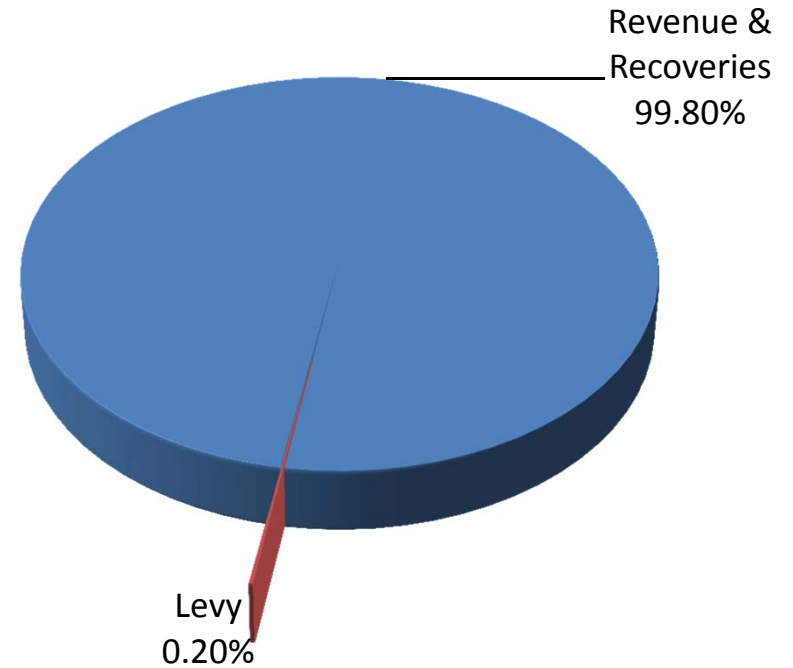
2013	TAXES AND GENERAL REVENUE	2014
\$35,069,125	County Levy	\$35,595,888
300,000	Payment in Lieu	250,000
400,000	Supplementary Taxes	400,000
33,119,142	Provincial Grants	31,952,469
2,820,484	Federal Grants	2,852,351
33,500	Municipal Grants & Fees	9,064
6,205,667	Fees & Services Charges	7,708,860
7,987,383	Other	6,926,309
<u>\$85,935,301</u>	Total	<u>\$85,694,941</u>



COST OF SERVICE FOR CORPORATE

	2013		2014
	<u>\$6,989,337</u>	Expenditure	<u>\$7,428,353</u>
	<u>\$6,989,337</u>	Total Expenditure	<u>\$7,428,353</u>
		Less: Revenue & Recoveries	
\$4,138,600	Provincial		\$3,517,900
300,000	Payment in Lieu		250,000
400,000	Supplementary Taxes		400,000
10,000	Municipal Grants & Fees		
1,100,000	Fees & Services Charges		1,200,000
400,000	Investment income		400,000
546,700	Other		724,736
17,500	Reserve for ECM project		250,000
	Reserve 2007 OMPF funds for levy reduction		190,000
	Reserve used to reduce levy		476,143
60,000	Prior Year surplus		4,900
<u>\$6,972,800</u>	Total Revenue		<u>\$7,413,679</u>
<u>\$16,537</u>	LEVY REQUIRED		<u>\$14,674</u>

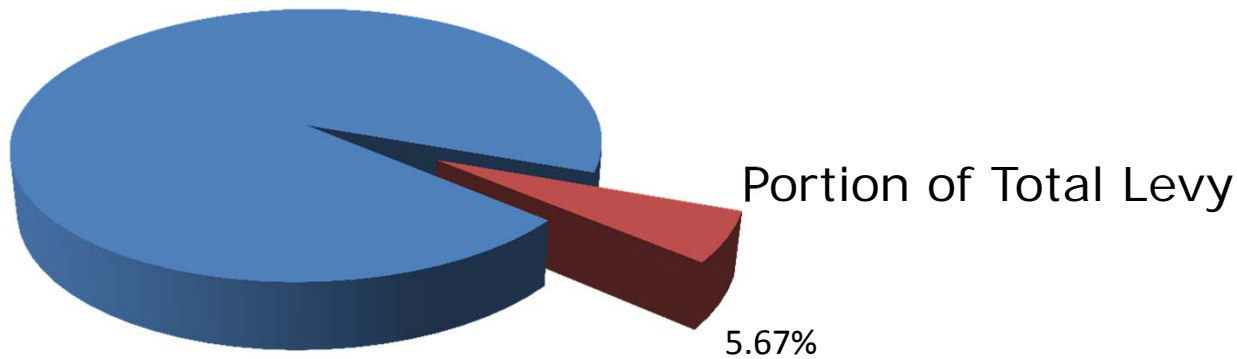
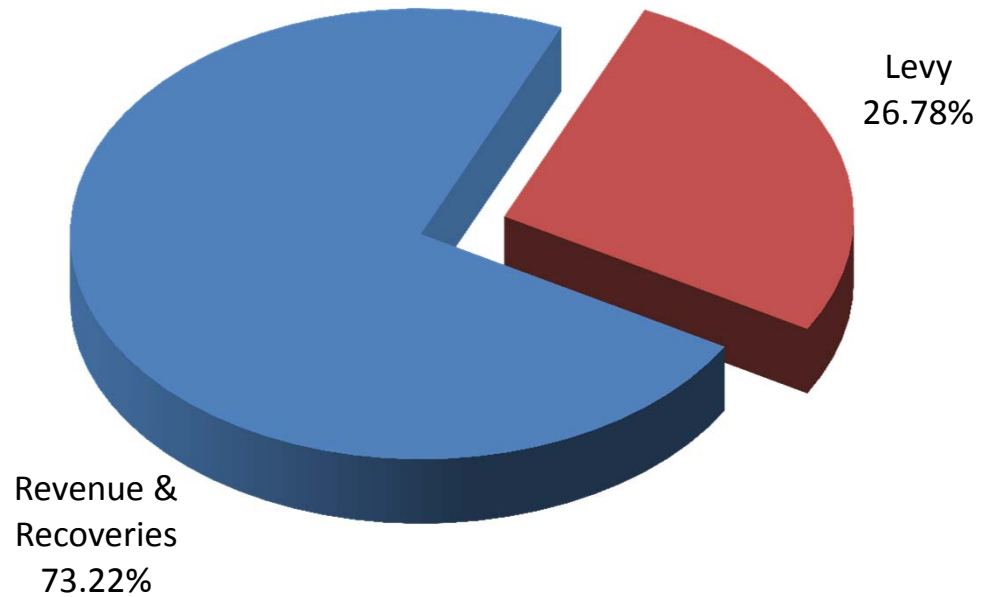
Departments Total Revenue



COST OF SERVICE FOR HEALTH UNIT

2013		2014
\$7,607,428	Expenditure	\$7,537,180
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<u>\$7,607,428</u>	Total Expenditure	<u>\$7,537,180</u>
Less: Revenue & Recoveries		
5,267,057	Provincial	5,290,971
	Municipal Grants & Fees	
266,500	Fees & Services Charges	220,500
10,500	Other	7,537
<hr/>		
<u>\$5,544,057</u>	Total Revenue	<u>\$5,519,008</u>
<u>\$2,063,371</u>	LEVY REQUIRED	<u>\$2,018,172</u>

Departments Total Revenue

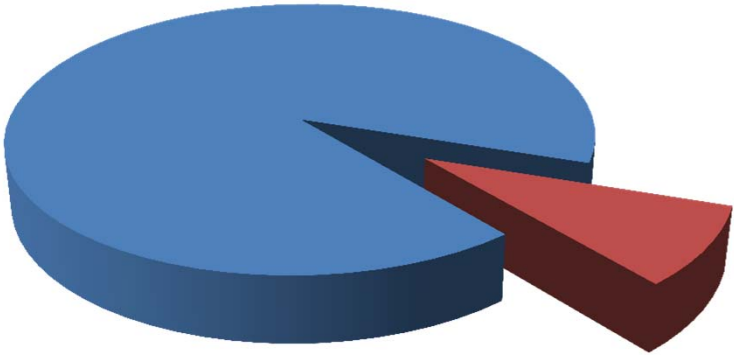
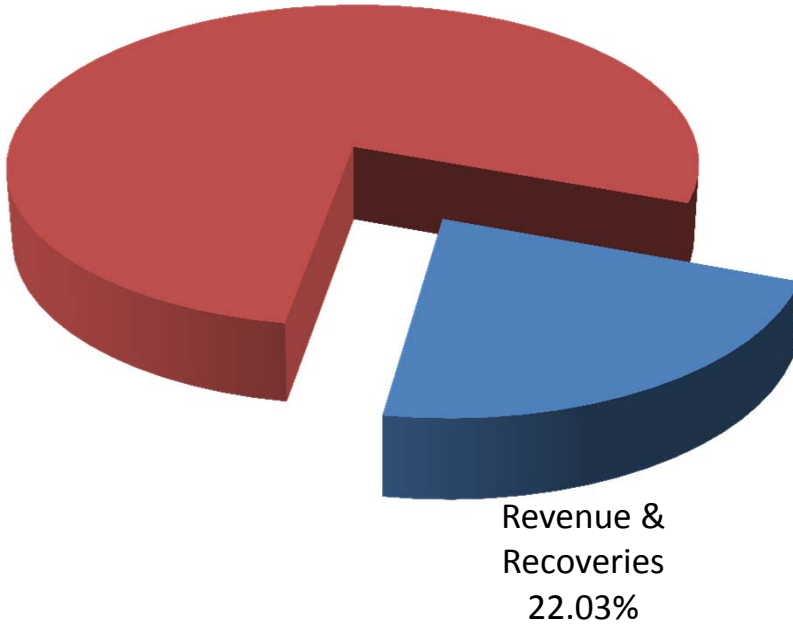


COST OF SERVICE FOR PLANNING

2013		2014
<u>\$3,825,210</u>	Expenditure	<u>\$4,026,427</u>
<u>\$3,825,210</u>	Total Expenditure	<u>\$4,026,427</u>
	Less: Revenue & Recoveries	
\$326,500	Provincial	\$334,000
186,330	Federal	244,330
6,700	Municipal Grants & Fees	
215,000	Fees & Services Charges	215,000
109,200	Other	113,500
20,000	Planning & Development reserve	25,000
(100,000)	Waste Management	(100,000)
<u>41,300</u>	Economic Development reserve	<u>55,000</u>
<u>\$805,030</u>	Total Revenue	<u>\$886,830</u>
<u>\$3,020,180</u>	LEVY REQUIRED	<u>\$3,139,597</u>

Levy
77.97%

Departments Total Revenue



Portion of Total Levy

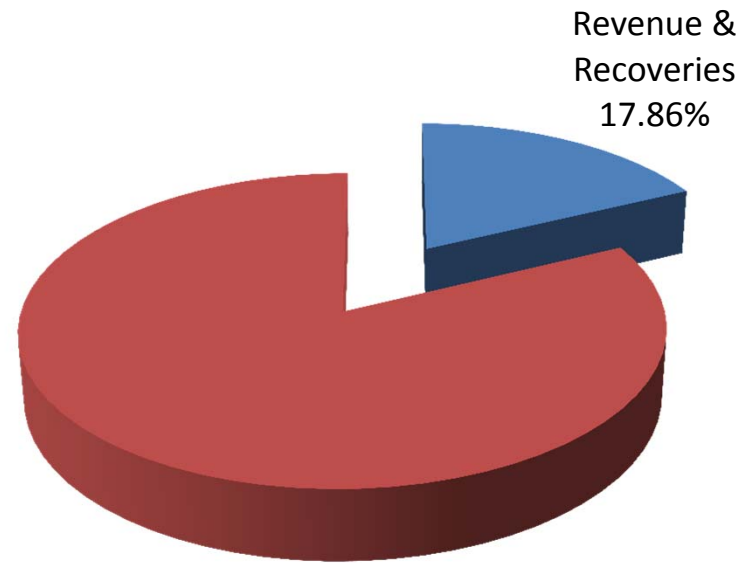
8.82%



COST OF SERVICE FOR MUSEUM & GAOL

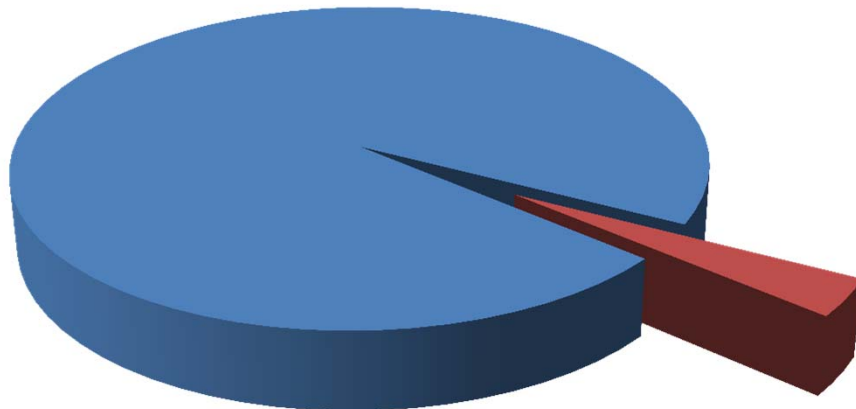
2013		2014
<u>\$1,493,969</u>	Expenditure	<u>\$1,533,531</u>
<u>\$1,493,969</u>	Total Expenditure	<u>\$1,533,531</u>
	Less: Revenue & Recoveries	
\$131,163	Provincial	\$112,686
11,543	Federal	11,543
	Municipal Grants & Fees	
93,350	Fees & Services Charges	92,350
19,250	Other	32,300
	Future Sustainability	25,000
<u>\$255,306</u>	Total Revenue	<u>\$273,879</u>
<u>\$1,238,663</u>	LEVY REQUIRED	<u>\$1,259,652</u>

Departments Total Revenue



Levy
82.14%

Portion of Total Levy

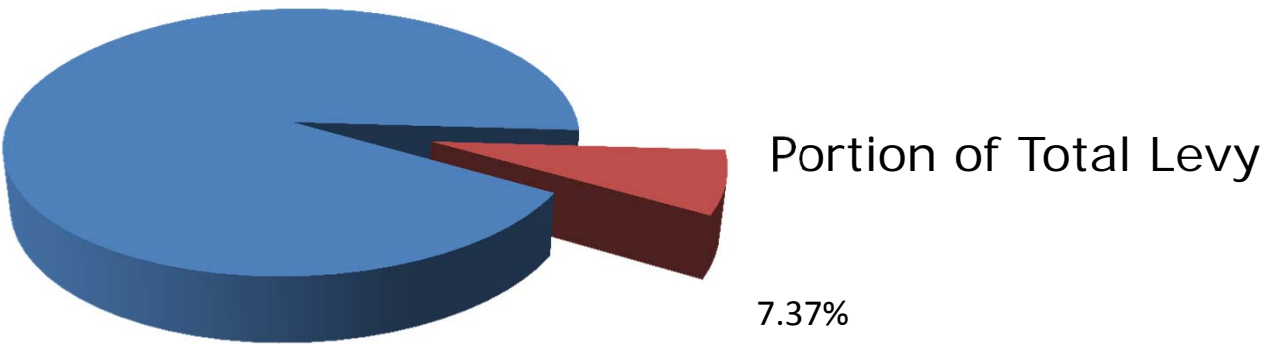
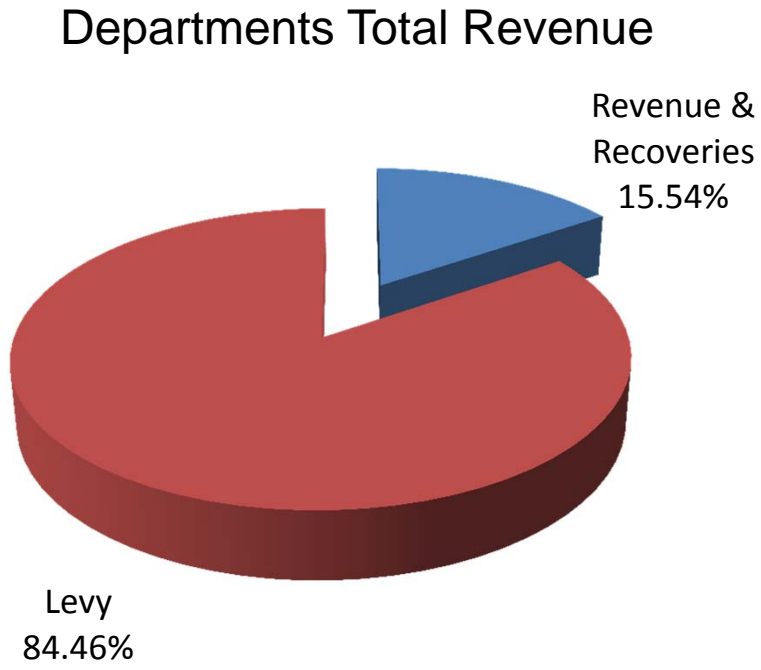


3.54%



COST OF SERVICE FOR LIBRARY

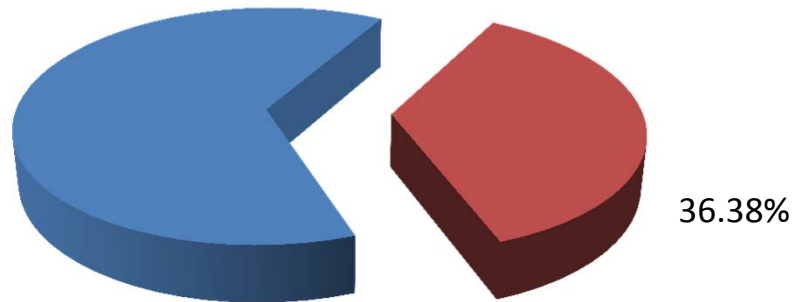
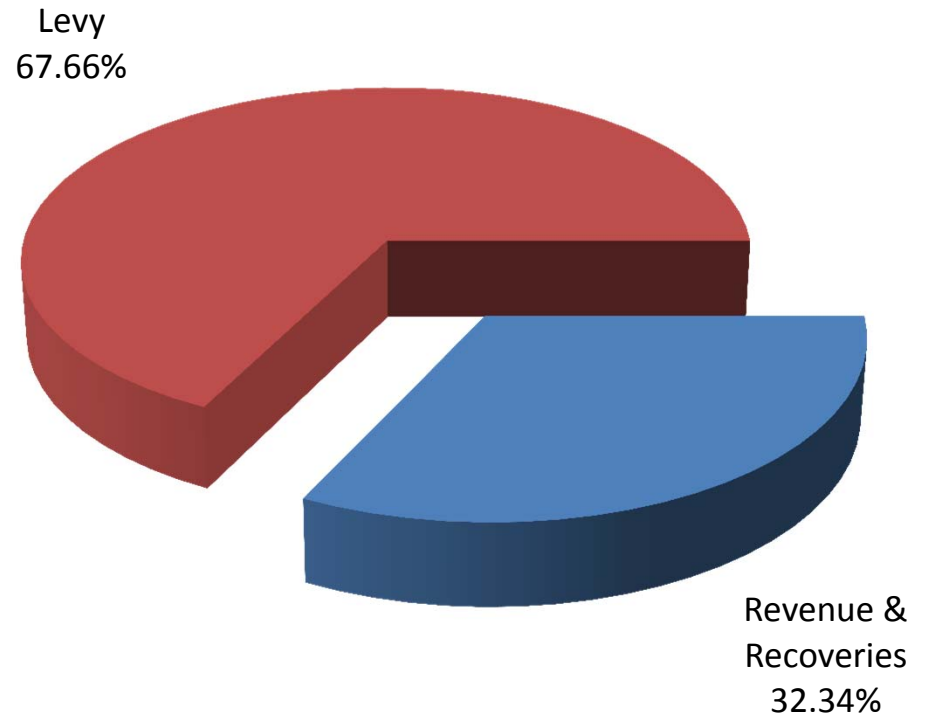
2013		2014
<u>\$2,988,931</u>	Expenditure	<u>\$3,108,265</u>
<u>\$2,988,931</u>	Total Expenditure	<u>\$3,108,265</u>
	Less: Revenue & Recoveries	
\$168,072	Provincial	\$164,389
29,739	Federal	4,400
8,800	Municipal Grants & Fees	9,064
93,500	Fees & Services Charges	127,781
19,240	Other	17,500
70,000	General Capital Reserve(Brussels renovation)	70,000
	General Capital Reserve(Zurich renovation)	70,000
5,000	Library Cap reserve fund	<u>20,000</u>
<u>\$394,351</u>	Total Revenue	<u>\$483,134</u>
<u>\$2,594,580</u>	LEVY REQUIRED	<u>\$2,625,131</u>



COST OF SERVICE FOR HIGHWAYS

2013		2014	
<u>\$17,405,863</u>	Expenditure	<u>\$19,138,531</u>	
<u>\$17,405,863</u>	Total Expenditure	<u>\$19,138,531</u>	
	Less: Revenue & Recoveries		
	Provincial		
\$1,819,794	Federal	\$1,819,000	
	Municipal Grants & Fees		
	Fees & Services Charges		
869,794	Other	275,150	
	Future Sustainability	(1,300,000)	
<u>1,940,500</u>	Reserve	<u>5,395,000</u>	
<u>\$4,630,088</u>	Total Revenue	<u>\$6,189,150</u>	
<u>\$12,775,775</u>	LEVY REQUIRED	<u>\$12,949,381</u>	

Departments Total Revenue



Portion of Total Levy

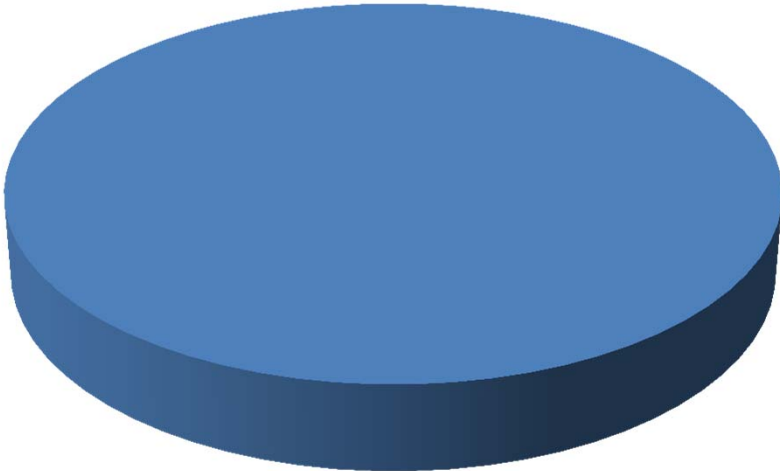


COST OF SERVICE FOR FLEET

Funded By Internal & External Recoveries

2013		2014
<u>\$1,986,876</u>	Expenditure	<u>\$2,242,820</u>
<u>\$1,986,876</u>	Total Expenditure	<u>\$2,242,820</u>
	Less: Revenue & Recoveries	
	Provincial	
	Federal	
8,000	Municipal Grants & Fees	
2,383,084	Fees & Services Charges	2,387,694
	Other	
<u>(404,208)</u>	Future Sustainability	<u>(144,874)</u>
<u>\$1,986,876</u>	Total Revenue	<u>\$2,242,820</u>
<u>\$0</u>	LEVY REQUIRED	<u>\$0</u>

Revenue &
Recoveries,
100.00%



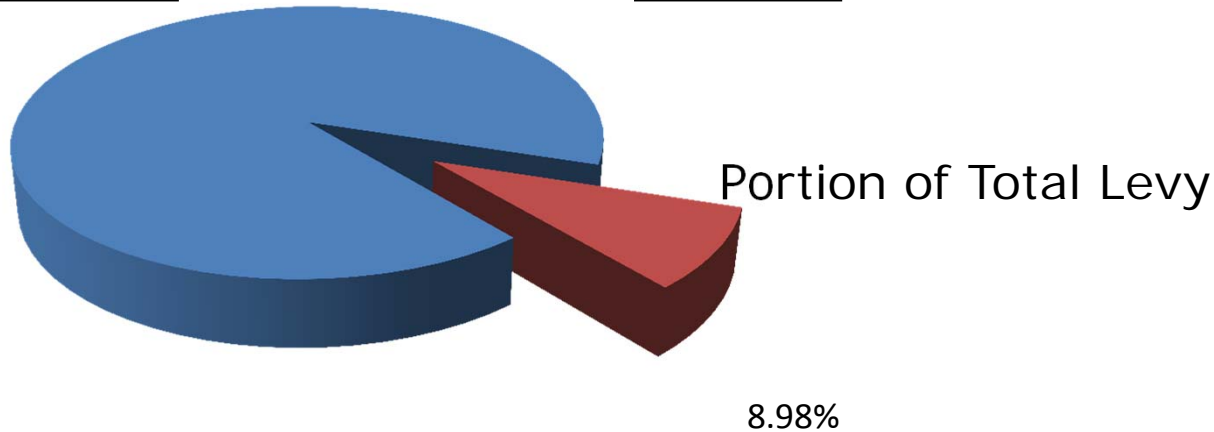
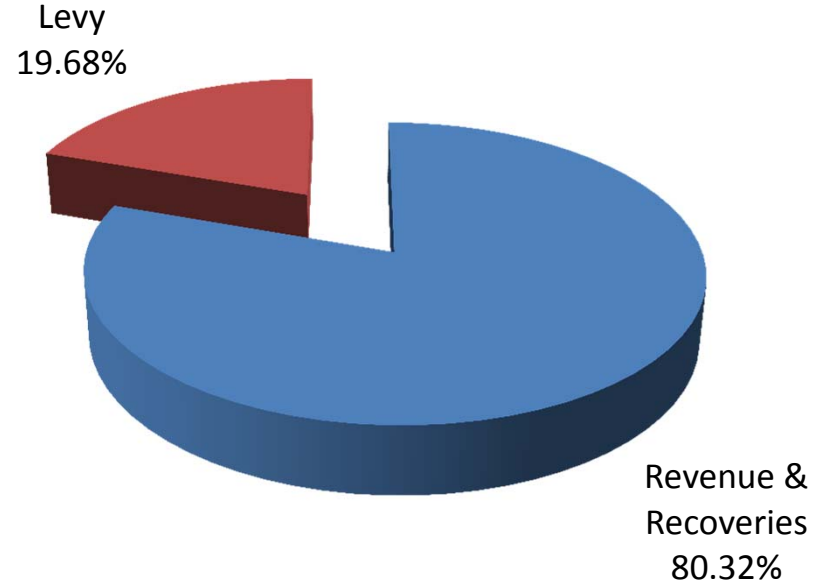
No Revenue Required from levy



COST OF SERVICE FOR HOMES

2013		2014
<u>\$15,565,286</u>	Expenditure	<u>\$16,233,498</u>
<u>\$15,565,286</u>	Total Expenditure	<u>\$16,233,498</u>
	Less: Revenue & Recoveries	
\$7,890,459	Provincial	\$8,379,481
	Federal	
	Municipal Grants & Fees	
3,898,854	Fees & Services Charges	4,136,183
616,588	Other	618,542
190,095	Capital Project Reserve	106,000
<u>(201,480)</u>	Homes Reserve Fund	<u>(201,480)</u>
<u>\$12,394,516</u>	Total Revenue	<u>\$13,038,726</u>
<u>\$3,170,770</u>	LEVY REQUIRED	<u>\$3,194,772</u>

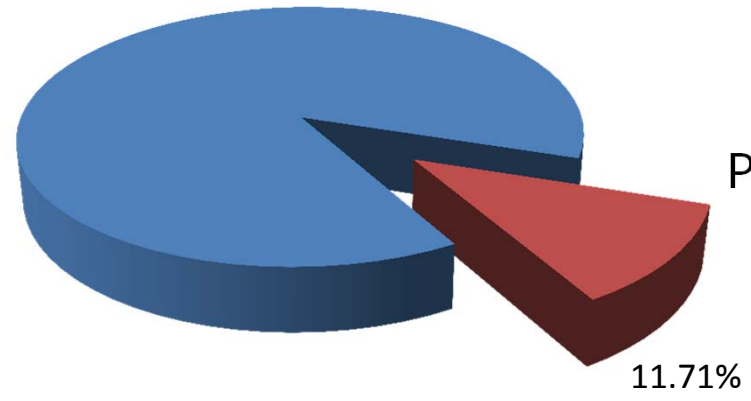
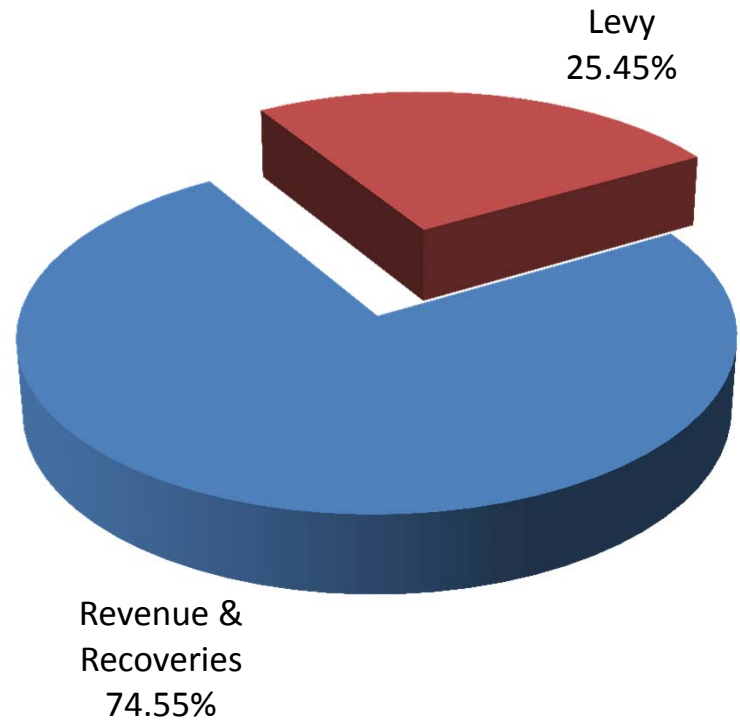
Departments Total Revenue



COST OF SERVICE FOR SOCIAL SERVICES

2013		2014
<u>\$17,355,330</u>	Expenditure	<u>\$16,381,413</u>
<u>\$17,355,330</u>	Total Expenditure	<u>\$16,381,413</u>
	Less: Revenue & Recoveries	
\$10,561,739	Provincial	\$9,299,344
773,078	Federal	773,078
	Municipal Grants & Fees	
534,609	Fees & Services Charges	529,352
1,551,000	Other	1,554,000
91,903	Social Housing capital reserve	90,961
(35,000)	Social Housing capital reserve(Maple Tree)	(35,000)
19,500	Ontario Works IT reserve fund	
<u>\$13,496,829</u>	Total Revenue	<u>\$12,211,735</u>
<u>\$3,858,501</u>	LEVY REQUIRED	<u>\$4,169,678</u>

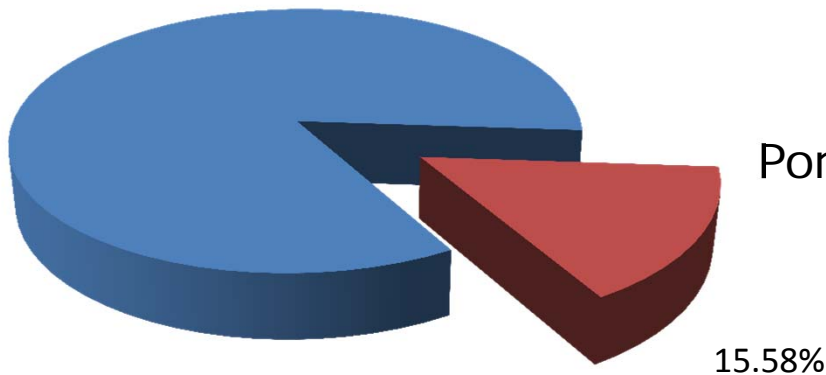
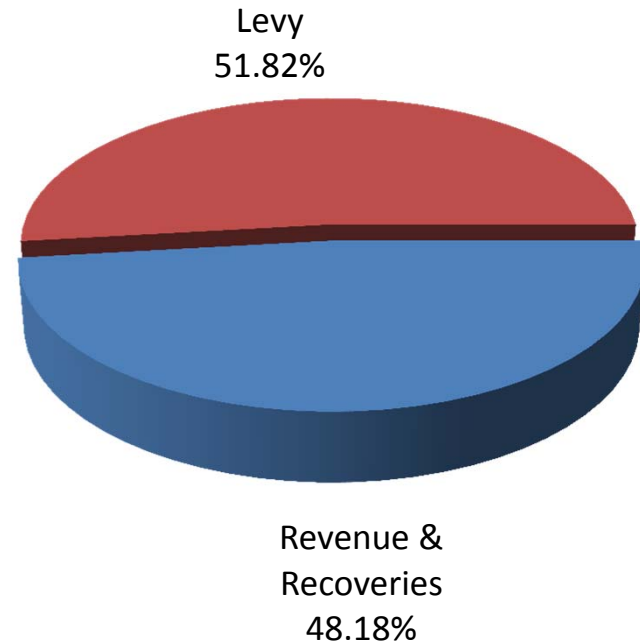
Departments Total Revenue



COST OF SERVICE FOR EMERGENCY SERVICES

2013		2014
<u>\$10,660,910</u>	Expenditure	<u>\$10,701,192</u>
<u>\$10,660,910</u>	Total Expenditure	<u>\$10,701,192</u>
	Less: Revenue & Recoveries	
\$4,635,552	Provincial	\$4,853,698
	Federal	
	Municipal Grants & Fees	
3,854	Fees & Services Charges	
230,467	Other	257,928
282,933	EMS Fleet Reserve (Fleet replacement)	44,386
(70,000)	EMS Fleet Reserve (Fleet replacement)	
<u>\$5,082,806</u>	Total Revenue	<u>\$5,156,012</u>
<u>\$5,578,104</u>	LEVY REQUIRED	<u>\$5,545,180</u>

Departments Total Revenue



COST OF SERVICE FOR PROPERTY SERVICES

2013		2014
<u>\$2,731,294</u>	Expenditure	<u>\$2,806,404</u>
<u>\$2,731,294</u>	Total Expenditure	<u>\$2,806,404</u>
	Less: Revenue & Recoveries	
	Provincial	
	Federal	
	Municipal Grants & Fees	
	Fees & Services Charges	
1,751,354	Other	1,766,366
356,400	Reserve(Capital Projects)	489,493
<u>(129,104)</u>	Future Sustainability (EMS base)	<u>(129,104)</u>
<u>\$1,978,650</u>	Total Revenue	<u>\$2,126,755</u>
<u>\$752,644</u>	LEVY REQUIRED	<u>\$679,649</u>

Departments Total Revenue

