

2013 County of Huron Budget

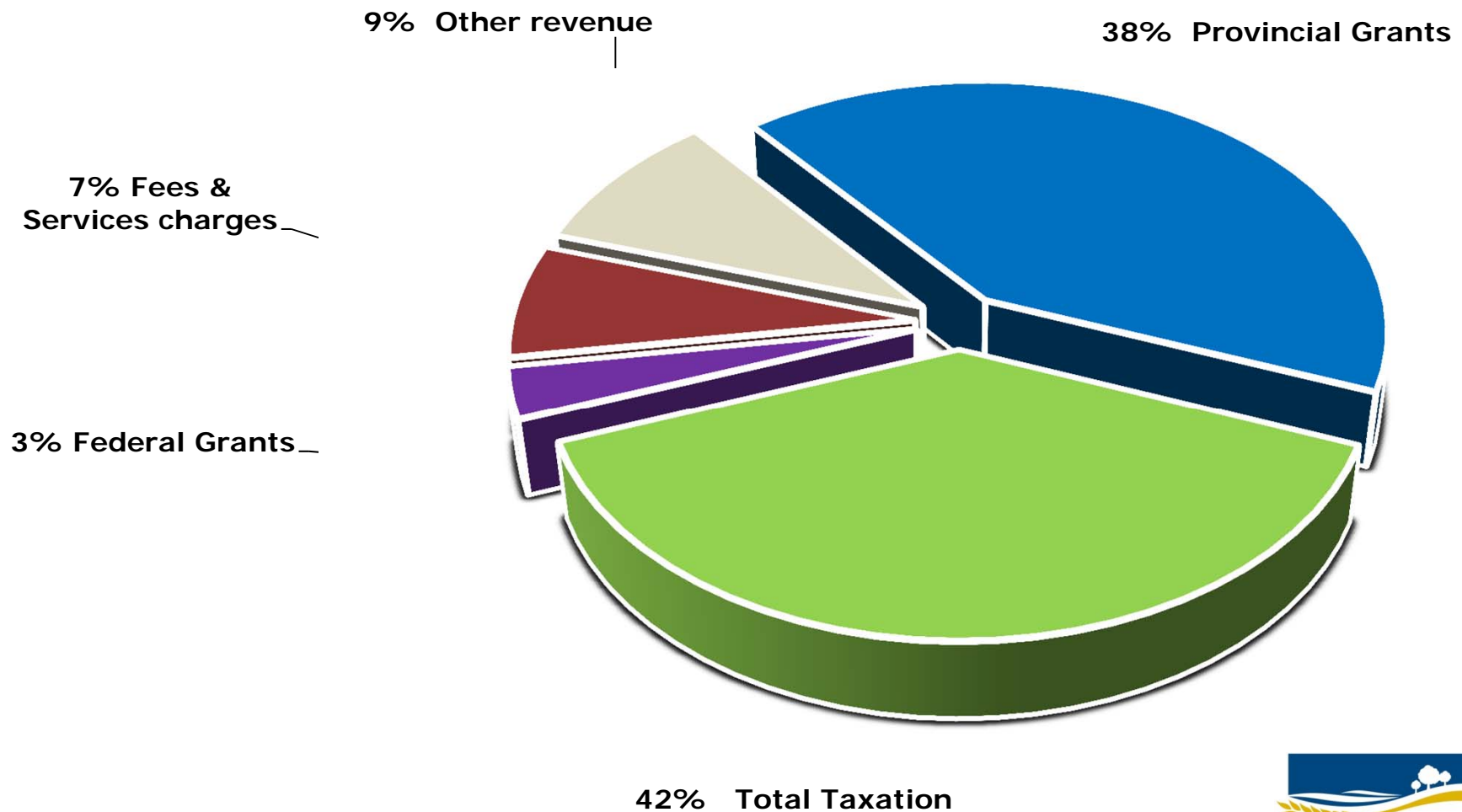
Approved April 3, 2013



This document is also available in alternate formats upon request.

OPERATING BUDGET 2013

Annual operating revenue = \$85,935,301.00



CAPITAL BUDGET

SUMMARY

Total Public Works	10,310,500.00
Total Fleet	811,000.00
Total Huronview	481,650.00
Total Huronlea	411,350.00
Total Library	572,699.00
Total Museum/ Gaol	21,000.00
Total Planning & Development	44,650.00
Total Social Services	721,800.00
Total Property Services	923,400.00
Total Emergency Services	591,233.00
Total Administration	115,139.00
Totals	<u><u>15,004,421.00</u></u>



BUDGET CHALLENGES

- **Operating expenditures increasing more rapidly than inflation**
- **Changing economic and business cycles**
- **Aging population changing taxpayer demographics**
- **Revenue constraints – inconsistent and unpredictable subsidies and grants**
- **Tax resistance – desire to hold zero dollar increase – not reflective of inflation rate**



The County of Huron wants to ensure
Long-Term Sustainability while maintaining
Essential & Valued Services.



Financial Responsibility

Financial Sustainability Management Strategy

- ✓ Manage Assets
- ✓ Control Spending
- ✓ Maintain and build reserves
- ✓ Increase Efficiencies
- ✓ Maintain a level and realistic levy



COUNTY RESERVES AT DECEMBER 31 2013

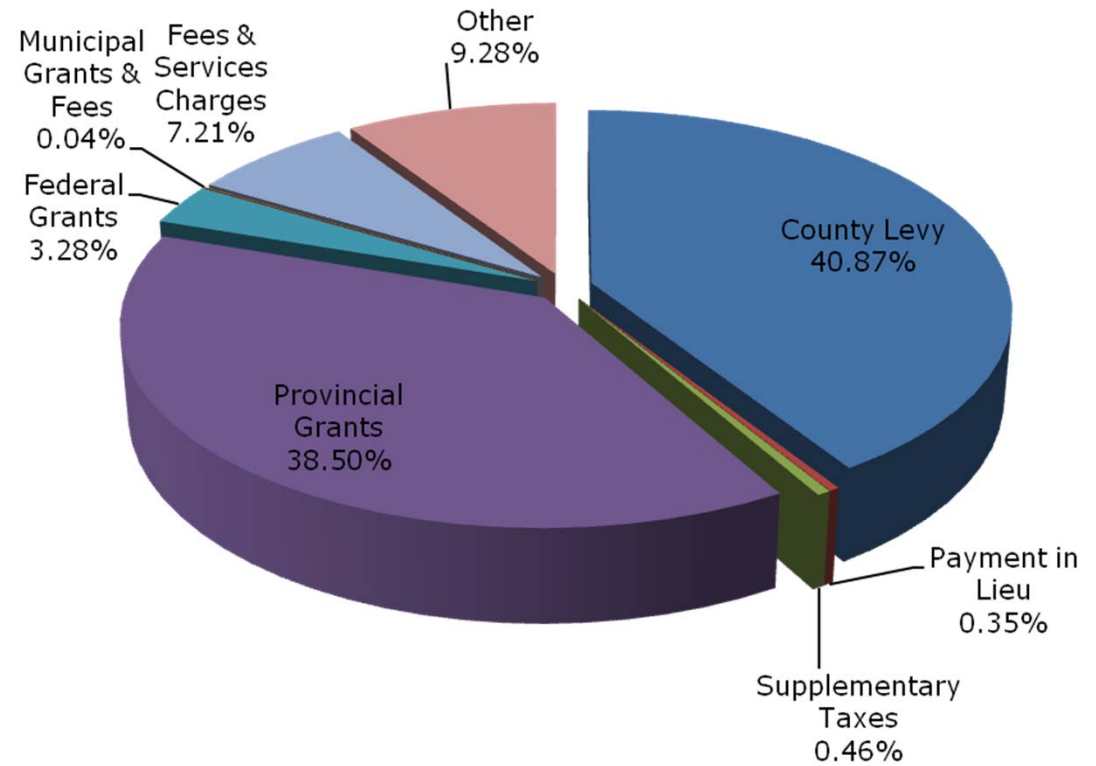
NAME OF RESERVE	ESTIMATED BALANCE
WINTER MAINTENANCE/ HIGHWAYS RESERVE	1,000,000
HIGHWAYS RESERVE	7,910,407
FLEET RESERVE	2,825,270
EMS FLEET RESERVE	662,111
GENERAL LIABILITY INSURANCE RESERVE	1,000,000
GENERAL CAPITAL RESERVE	2,510,231
FUTURE INFRASTRUCTURE RESERVE	1,812,791
FACILITIES RESERVE	720,147
AMBULANCE STATION CAPITAL RESERVE	1,096,696
HURONVIEW (HOMES) RESERVE	1,960,313
SOCIAL HOUSING CAPITAL RESERVE	133,597
WASTE MANAGEMENT RESERVE	1,927,654
WATER SOURCE PROTECTION RESERVE	260,607
LIBRARY BOOK RESERVE	119,974
LIBRARY CAP RESERVE	67,462
CORPORATE IT RESERVE	124,202
WORKERS SAFETY & INSURANCE RESERVE	200,000
LEVY STABILIZATION RESERVE	262,339
FORESTRY RESERVE	33,942
GIS RESERVE	11,373
ECONOMIC DEVELOPMENT RESERVE	290,659
ACCESSIBILITY ADVISORY COMMITTEE RESERVE	25,679
HEALTH UNIT RESERVE	200,000
GENERAL FOR CONTIGENCIES RESERVE	12,207,640
WORKING FUNDS RESERVE	1,200,000
TOTAL RESERVES	<u>\$ 38,563,094</u>



REVENUE GENERATED FOR COUNTY SERVICES

TAXES AND GRENERAL REVENUE

County Levy	35,069,125
Payment in Lieu	300,000
Supplementary Taxes	400,000
Provincial Grants	33,119,142
Federal Grants	2,820,484
Municipal Grants & Fees	33,500
Fees & Services Charges	6,205,667
Other	7,987,383
Total	<u>85,935,301</u>

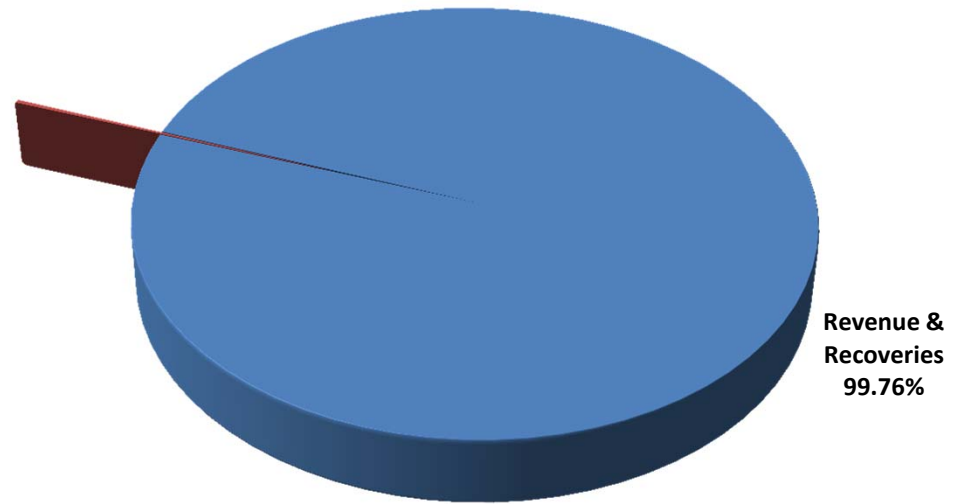


COST OF SERVICE FOR CORPORATE

	2013
Expenditure	6,989,337
Total Expenditure	6,989,337
Less: Revenue & Recoveries	
Provincial	4,138,600
Payment in Lieu	300,000
Supplementary Taxes	400,000
Municipal Grants & Fees	10,000
Fees & Services Charges	1,100,000
Investment income	400,000
Other	546,700
Reserve	17,500
Prior Year Surplus	60,000
Total Revenue	6,972,800
LEVY REQUIRED	16,537

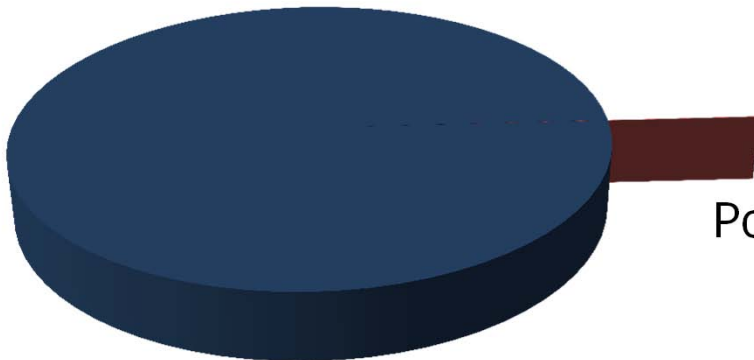
Departments Total Revenue

Levy
0.24%



0.05%

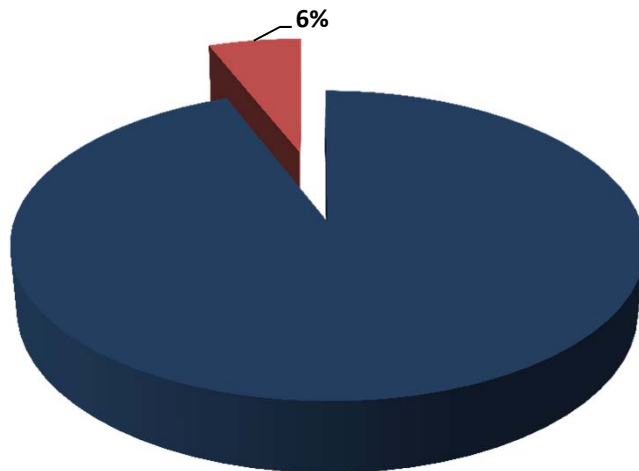
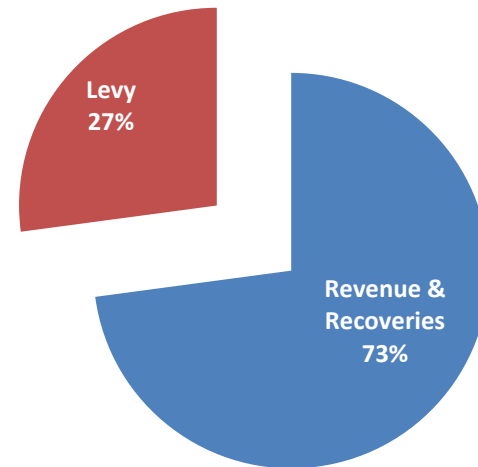
Portion of Total Levy



COST OF SERVICE FOR HEALTH UNIT

	2013
Expenditure	7,607,428
Total Expenditure	7,607,428
Less: Revenue & Recoveries	
Provincial	5,267,057
Municipal Grants & Fees	-
Fees & Services Charges	266,500
Other	10,500
Total Revenue	5,544,057
LEVY REQUIRED	2,063,371

Departments Total Revenue

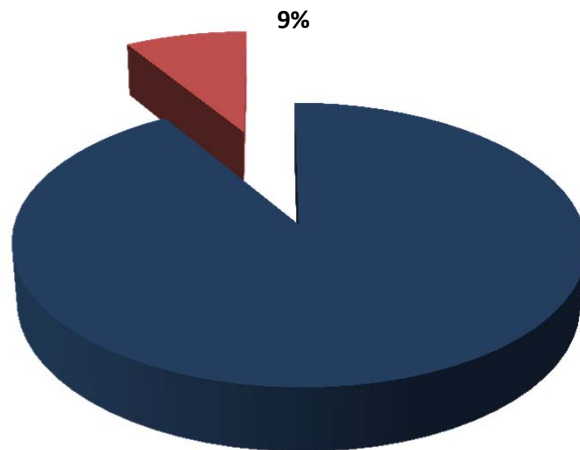
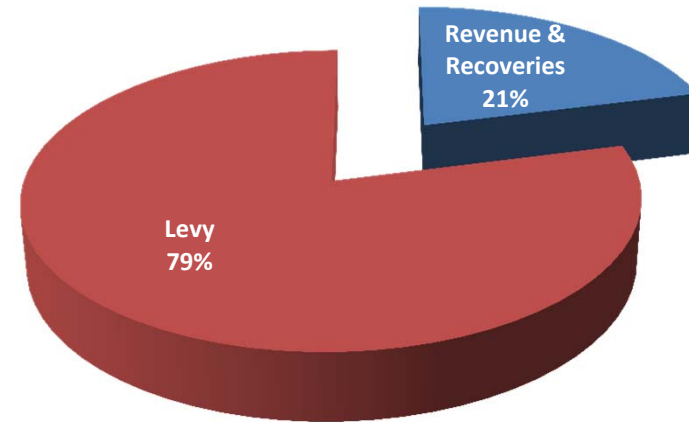


Portion of Total Levy

COST OF SERVICE FOR PLANNING

	2013
Expenditure	3,825,210
Total Expenditure	3,825,210
Less: Revenue & Recoveries	
Provincial	326,500
Federal	186,330
Municipal Grants & Fees	6,700
Fees & Services Charges	215,000
Other	109,200
Planning & Development Reserve	20,000
Waste Management	(100,000)
Economic Development reserve	41,300
Total Revenue	805,030
LEVY REQUIRED	3,020,180

Departments Total Revenue

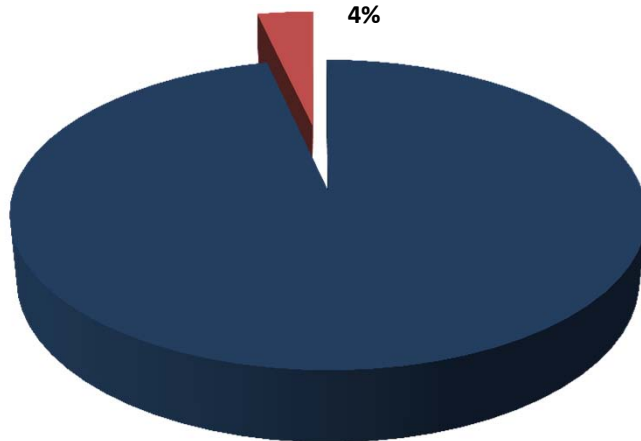
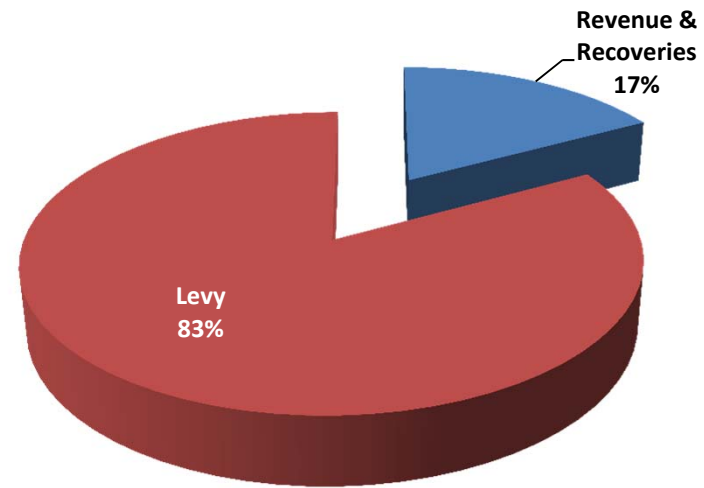


Portion of Total Levy

COST OF SERVICE FOR MUSEUM & GAOL

	2013
Expenditure	1,485,476
Total Expenditure	1,485,476
Less: Revenue & Recoveries	
Provincial	131,163
Federal	11,543
Municipal Grants & Fees	-
Fees & Services Charges	93,350
Other	19,250
Huron Heritage reserve	
Total Revenue	255,306
LEVY REQUIRED	1,238,663

Departments Total Revenue



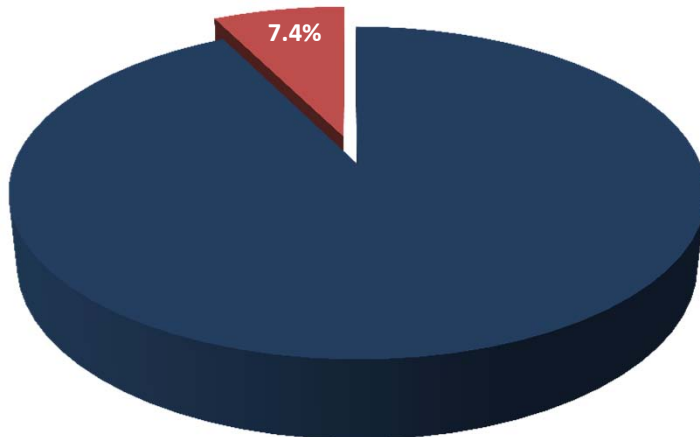
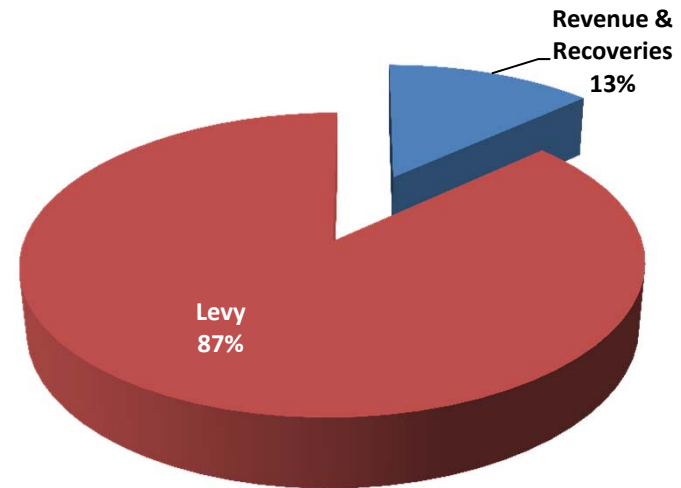
Portion of Total Levy



COST OF SERVICE FOR LIBRARY

	2013
Expenditure	2,988,931
Total Expenditure	2,988,931
Less: Revenue & Recoveries	
Provincial	168,072
Federal	29,739
Municipal Grants & Fees	8,800
Fees & Services Charges	93,500
Other	19,240
General Capital Reserve(Brussels renovation)	70,000
Library Cap reserve fund	5,000
Total Revenue	394,351
LEVY REQUIRED	2,594,580

Departments Total Revenue

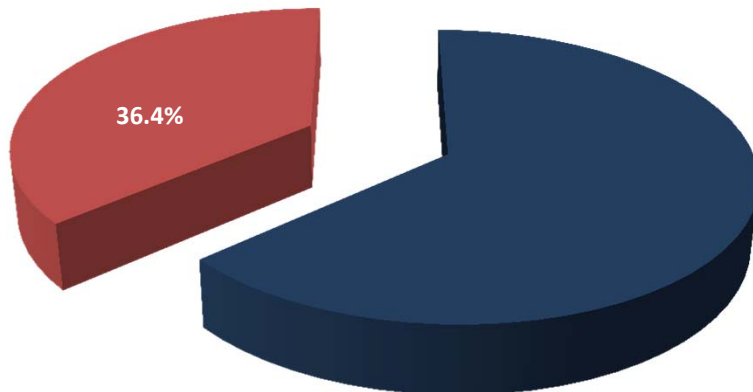
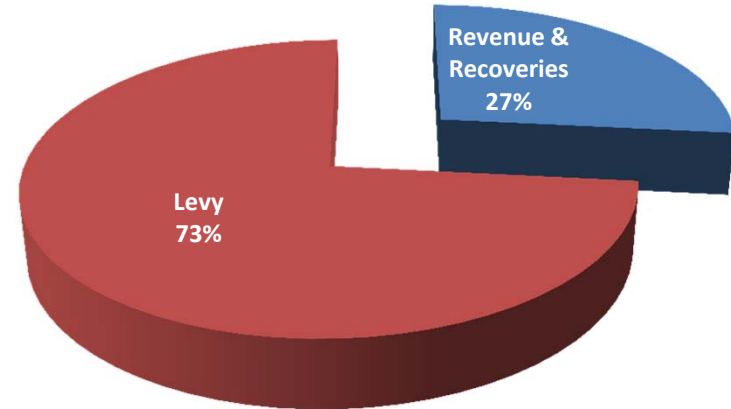


Portion of Total Levy

COST OF SERVICE FOR HIGHWAYS

	2013
Expenditure	17,405,863
Total Expenditure	17,405,863
Less: Revenue & Recoveries	
Provincial	-
Federal	1,819,794
Municipal Grants & Fees	-
Fees & Services Charges	-
Other	869,794
Reserve	1,940,500
Total Revenue	4,630,088
LEVY REQUIRED	12,775,775

Departments Total Revenue



Portion of Total Levy



COST OF SERVICE FOR FLEET

Funded From Municipal Grants And
Recoveries

	2013
Expenditure	1,986,876
Total Expenditure	1,986,876
Less: Revenue & Recoveries	
Provincial	-
Federal	-
Municipal Grants & Fees	8,000
Fees & Services Charges	-
Other	2,383,084
Reserve	(404,208)
Total Revenue	1,986,876
LEVY REQUIRED	-

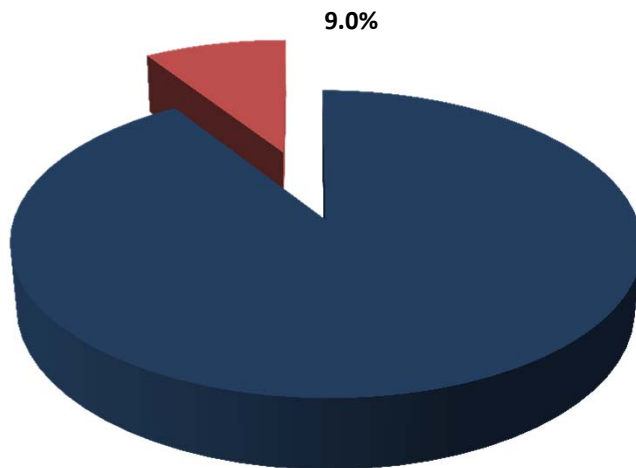
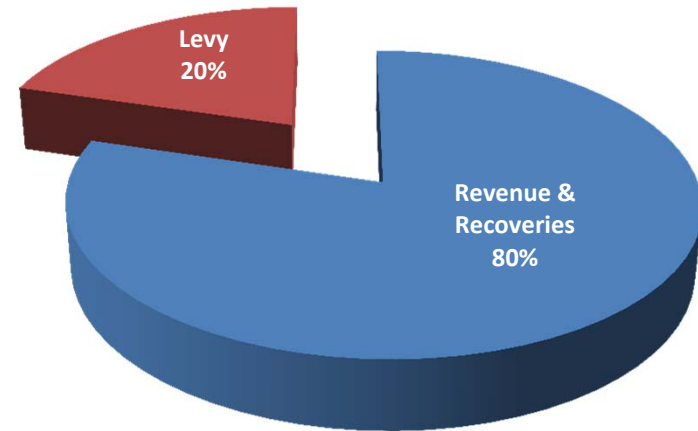
No Revenue Required from levy



COST OF SERVICE FOR HOMES

	2013
Expenditure	15,565,286
Total Expenditure	15,565,286
Less: Revenue & Recoveries	
Provincial	7,890,459
Federal	-
Municipal Grants & Fees	-
Fees & Services Charges	3,898,854
Other	616,588
Capital project reserve	190,095
Huronview (homes) Reserve Fund	(201,480)
Total Revenue	12,394,516
LEVY REQUIRED	3,170,770

Departments Total Revenue

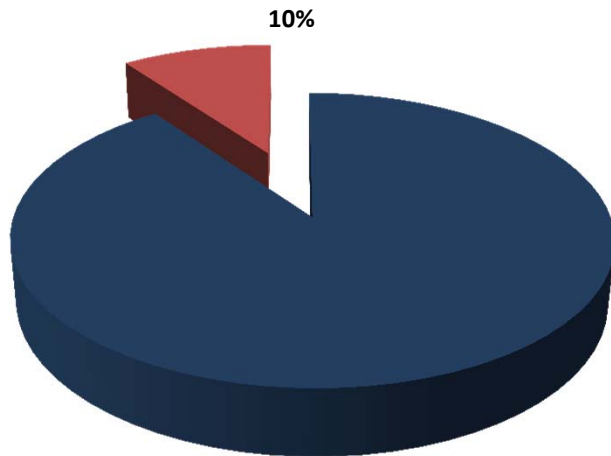
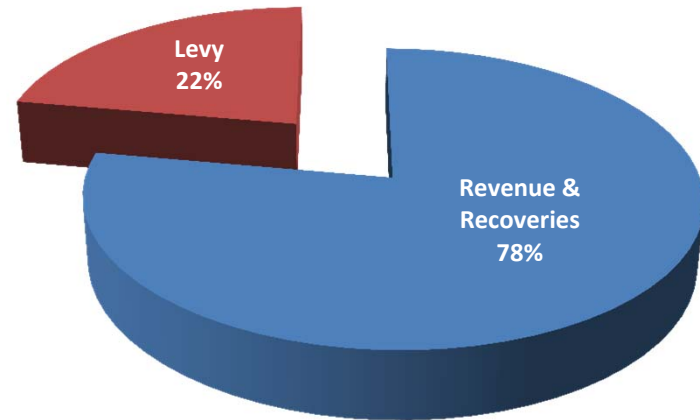


Portion of Total Levy

COST OF SERVICE FOR SOCIAL SERVICES

	2013
Expenditure	17,355,330
Total Expenditure	17,355,330
Less: Revenue & Recoveries	
Provincial	10,561,739
Federal	773,078
Municipal Grants & Fees	-
Fees & Services Charges	534,609
Other	1,551,000
Social Housing capital reserve	91,903
Social Housing capital reserve (Maple Tree)	(35,000)
Ontario Works IT Reserve fund	19,500
Total Revenue	13,496,829
LEVY REQUIRED	3,858,501

Departments Total Revenue

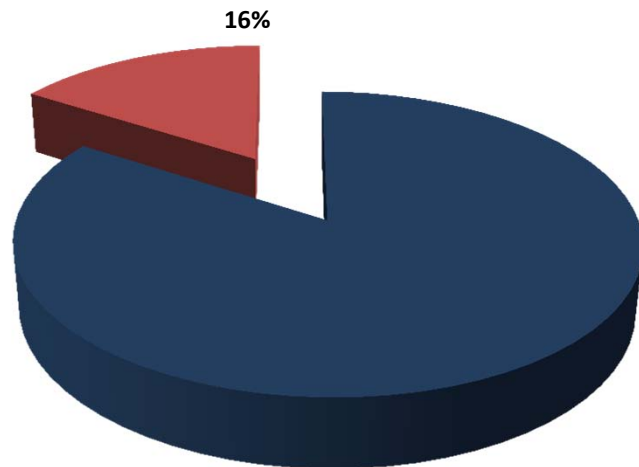
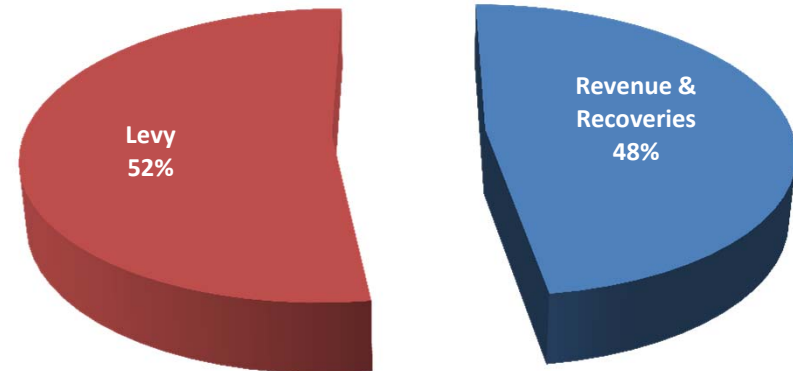


Portion of Total Levy

COST OF SERVICE FOR EMS

	2013
Expenditure	10,660,910
Total Expenditure	10,660,910
Less: Revenue & Recoveries	
Provincial	4,635,552
Federal	-
Municipal Grants & Fees	-
Fees & Services Charges	3,854
Other	230,467
EMS Fleet Reserve (defibulators)	66,833
EMS Fleet Reserve (Fleet replacement)	146,100
EMS Fleet Reserve (Fleet replacement)	(70,000)
Total Revenue	5,082,806
LEVY REQUIRED	5,578,104

Departments Total Revenue

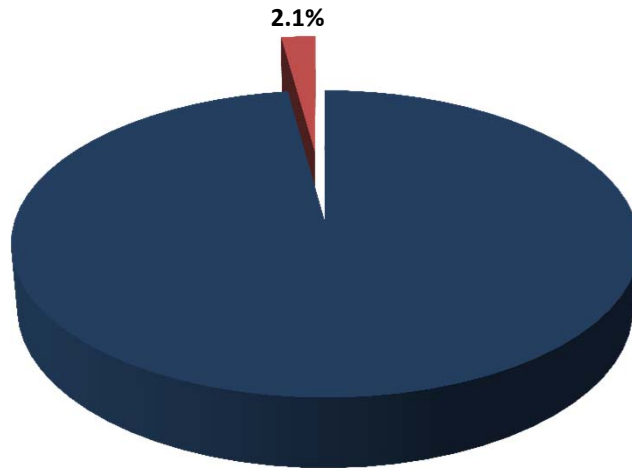
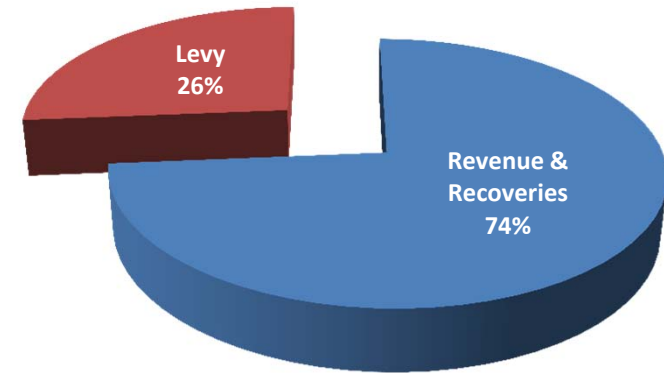


Portion of Total Levy

COST OF SERVICE FOR PHYSICAL SERVICES

	2013
Expenditure	2,503,998
Total Expenditure	2,503,998
Less: Revenue & Recoveries	
Provincial	-
Federal	-
Municipal Grants & Fees	-
Fees & Services Charges	-
Other	1,751,354
Physical Services (capital projects)	356,400
Physical Services (EMS base)	(129,104)
Total Revenue	2,107,754
LEVY REQUIRED	752,644

Departments Total Revenue



Portion of Total Levy

Ontario Disability Support Program (ODSP) UPLOADING

