

Corporation of the COUNTY OF HURON 2012 BUDGET

Approved April 11, 2012



HURON
C O U N T Y

This document is also available in
alternate formats upon request.

TABLE OF CONTENTS
CORPORATION OF THE COUNTY OF HURON
2012 APPROVED BUDGET

	Page
What Your Tax Dollars Support	i
Legislated vs. Non-Legislated Programs	iii
 Consolidated Budget - Detail	 1
2012 Tax Rate Calculations	3
Impact of Levy Increase to \$100,000 of Assessment	4
Changes to Current Value Assessment by Lower-Tier	5
Levy Amounts to be Collected from Each Municipality	9
Capital Budget	15
Future Sustainability Budget	22
Accumulated Surplus (Reserves)	23
 Public Works	
Highways	
Commentary	26
Operating Budget	30
Capital Expenditures	34
Future Sustainability	36
Funding Requirements	37
 Fleet	
Commentary	38
Operating Budget	40
Capital Expenditures	41
Future Sustainability	42
Funding Requirements	43

TABLE OF CONTENTS
CORPORATION OF THE COUNTY OF HURON
2012 APPROVED BUDGET

	Page
Homes for the Aged	
Commentary	44
Consolidated - Operating	53
Huronview Summary - Operating	57
Huronlea Summary - Operating	60
Capital Expenditures	63
Future Sustainability	65
Funding Requirements	66
 Cultural Services	
Library	
Commentary	67
Consolidated - Operating	73
Capital Expenditures	76
Funding Requirements	77
 Museum & Gaol	
Commentary	78
Consolidated - Operating	85
Capital Expenditures	89
Funding Requirements	90
 Health Unit	
Operating Budget	91
Capital Expenditures	93
Funding Requirements	94

TABLE OF CONTENTS
CORPORATION OF THE COUNTY OF HURON
2012 APPROVED BUDGET

	Page
Planning and Development	
Commentary	95
Consolidated - Operating	100
Capital Expenditures	103
Future Sustainability	104
Funding Requirements	105
 Social Services and Physical Services	
Social Services Commentary	106
Consolidated - Social Services - Operating	116
Capital Expenditures	120
Future Sustainability	121
Funding Requirements	122
 Physical Services Commentary	123
Consolidated - Physical Services - Operating	125
Capital Expenditures	128
Future Sustainability	129
Funding Requirements	130
 Emergency Services	
Commentary	131
Consolidated - Operating	133
Capital Expenditures	138
Funding Requirements	139

TABLE OF CONTENTS
CORPORATION OF THE COUNTY OF HURON
2012 APPROVED BUDGET

	Page
Administration	
County Council	
Commentary	140
Operating Budget	143
Accessibility Committee	145
CAO/Clerk	
Commentary	147
Operating Budget	150
Human Resources	
Commentary	
Operating Budget	153
Treasury	
Commentary	156
Operating Budget	159
Information Technology	
Commentary	161
Operating Budget	167
Capital Expenditures	169
Future Sustainability	170
Funding Requirements	171
Corporate Expense	
Commentary	172
Operating Budget	174
Capital Expenditures - Administration	176
Provincial Offences	
Commentary	177
Operating Budget	180

COUNTY OF HURON
What Your 2012 Tax Dollars Support

County Roads, Bridges and Culverts

- Winter and summer maintenance of 775 km of arterial roads plus shoulders, ditch and grass maintenance
- Urban curb and sewer reconstruction
- Asphalt resurfacing – both urban and rural
- Maintenance and rehabilitation of 469 bridges and thousands of culverts
- Development review and control for properties with access to County roads

Emergency Medical Services

- average 900 calls per month
- enhanced service utilizing advanced care paramedics and primary care paramedics and the latest technology out of four stations and three posts located throughout the County
- management of the EMS fleet
- management of the 911 system
- PRISM 911
- Emergency Management program

Services for Seniors

- Huronview Home for the Aged, Clinton – 120 beds
- Huronlea Home for the Aged, Brussels – 64 beds
- Community respite beds – one at Huronlea and two at Huronview
- Heartland Seniors Apartments, Clinton – 20 apartments
- Highland Seniors Apartments, Brussels – 20 apartments
- Age in Place Services – meals and housekeeping for apartment tenants

Children's Services (including Early Years)

- 657 licenced spaces and 25 Private Home Spaces providing 12,519 full days of care
- 344 children and 265 families provided with care plus 40 OW Unlicensed care
- Implementation of Best Start and Full Day Early Learning

Social Services

- Ontario Works caseload – 445 cases representing 832 persons
- Ontario Disability Support program (ODSP) – 1,326 cases representing 1,843 persons
- Employment Assistance – Pathways and other assistance to OW and none OW clients
- Social and Public Housing

Housing Services <ul style="list-style-type: none"> • Public Housing – 415 units and Non-Profit Housing – 200 units • The County also administers the Rent Supplement program, the Rental Bank, and now the STRSP program (Short Term Rent Support Program). • Affordable Housing including the development of a new 31 unit Building
Planning & Economic Development <ul style="list-style-type: none"> • Land Use Planning (Planning Act, municipal support, public service, special studies) • Economic Development (agriculture, manufacturing, tourism, small business, creative industries) • Environment and Sustainability Planning (water protection, sustainability, special studies, forest conservation) • Waste Management (capacity optimization, long term capacity, household hazardous waste depots) • Geographic Information System (info management, mapping, aerial photographs, Web GIS)
Public Health Services <ul style="list-style-type: none"> • Funding of public health programs as prescribed and mandated by provincial regulations • Plumbing approvals, On-site sewage system approvals, Land use development • Hybrid model • Through the Board of Health • All employees, except MOH, are employees of the County
Cultural Services <ul style="list-style-type: none"> • Huron County Museum, • Huron Historic Gaol National Historic Site • Marine Museum, Sky Harbour Gallery, Tiger Dunlop Tomb • Huron County Art Show and Art Bank • Huron County Library – 12 branches plus HQ • Municipal cultural planning and county-wide cultural services • Corporate records
Physical Services <ul style="list-style-type: none"> • Management of a select portion of the County's physical assets such as the Court House, Health/Library Complex, Assessment Office, Registry Office, Jacob Memorial Building, Museum, Historic Gaol, and Ambulance bases
General Administrative Services <ul style="list-style-type: none"> • County Council, CAO/Clerk, Treasury, Information Technology, Human Resources
Provincial Offenses <ul style="list-style-type: none"> • Administration of the provincial offenses courts in the County
County Forest Management <ul style="list-style-type: none"> • To regulate and enforce the harvesting of County forests (5,702 Ha/14,089 Ac) • To manage 13 County owned forests (605 Ha/1,494 Ac)
Property Assessment Services <ul style="list-style-type: none"> • Funding of Municipal Property Assessment Corporation

Exceeds Minimum Standards?	Legislated	Not Legislated but Would Hinder Services Without the Program Being Provided	Council Supported	Notes
No	Highways - Bridge maintenance			Ontario Municipal Act - Part III - S. 24 OSIM Structure Inspection, CH&BD Code, OPS and MMS
No	- Roadside maintenance			mandated = OPS specs & TAC standards and MMS Not mandated = roadside brushing, tree planting, and garbage
No	- Hardtop maintenance			mandated = OPSS & OPSD specs, TAC standards AM Study and MMS
Yes	- Winter control			mandated = winter patrol, plowing, sanding, salting non-mandated = achieve "track bare" conditions
Yes	Safety Devices			Mandated = road signs, guide rail, line painting, etc. Not mandated = existing intersection illumination (maintenance & energy charges)
N/A		Studies & Site Specific Traffic Engineering		these are not mandated but assist in evaluating traffic volume, road conditions, etc.
N/A		Fleet		Required to deliver legislated program
Yes	Homes for the Aged			Long Term Care Homes Act - one Home is legislated, Council supports two Homes
Yes			Heartland & Highland Apartments	Council approved - not legislated

Exceeds Minimum Standards?	Legislated	Not Legislated but Would Hinder Services Without the Program Being Provided	Council Supported	Notes
Yes	Library Services			Public Libraries Act - need not have all the current libraries - however, meeting minimum standards to qualify for Public Libraries Operating Grant -
Yes			Museum	Not legislated -Ontario Heritage Act - Community Museums - need not have a Museum - however, meeting minimum standards to receive the
Yes			Gaol	Not legislated - National Historic Site/Standards & Guidelines for Historic Places - meeting minimum standards to qualify as a National Historic Site
Yes			Heritage Projects	Council approved- not legislated
Yes			Cultural Programs	Council approved- not legislated - 50% funded by Province - meeting minimum requirements as set out in agreement with the Province
No	Record Retention			Ontario Municipal Act - S. 254 - Corporate Records By-law 27-2009
N/A		Corporate Records		Required to deliver legislated program - Corporate Records By-law 27-2009
N/A	Health Unit			Health Protection and Promotion Act
Yes			On-Site Sewage	Clean Water Act - Council supported - local municipal responsibility delegated to Health Unit
Yes			Plumbing	Ontario Building Code - County bylaw - local municipal responsibility delegated to Health Unit
Yes			Septic Reinspection	Ontario Building Code - local municipal responsibility delegated to Health Unit

Exceeds Minimum Standards?	Legislated	Not Legislated but Would Hinder Services Without the Program Being Provided	Council Supported	Notes
No	Planning			Ontario Planning Act - meeting minimum standards
N/A		GIS		Required to deliver legislated programs
Yes			Water Source Protection	Council approved- not legislated
Yes			Tourism	Council approved- not legislated
Yes			Waste Management	Environmental Assessment Act and Environmental Protection Act through County bylaw 14-2001 - meeting minimum standards
Yes			Self-Employment Benefit Program	Council approved - 100% funded by MTCU - not legislated
Yes			Small Business Enterprise Centre	Council approved - 90% funded by MEDT - not legislated
Yes			Forest Conservation	Council approved- not legislated
Yes			Manufacturing	Council approved- not legislated
Yes			Economic Development	Council approved- not legislated
No	Social Services			Ontario Works Act
Yes			Funeral and services to the working poor	Not legislated but encouraged by the Province under broad scope of Ontario Works
Yes	Social Housing			Social Housing Reform Act - as per the Act, County must maintain at least the same number of public housing units as downloaded - additional units being built
No	Early Years			Minsitry of Children and Youth Services

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Exceeds Minimum Standards?	Legislated	Not Legislated but Would Hinder Services Without the Program Being Provided	Council Supported	Notes
N/A		Physical Services		Responsibility to provide accomodations to County-owned facilities
No	Land Ambulance			Ambulance Act
N/A		EMS Fleet		Required to deliver legislated program
Yes			Rapid Response Vehicles	Council approved for one year
Yes			Advance Care Paramedics PRISM 911	Council approved
No	Emergency Management			Council approved Emergency Management and Civil Protection Act
Yes		9-1-1		Not legislated but governed by CRTC
N/A	Council			Ontario Muncipal Act - S. 224
No	Accessibility Advisory Committee			Ontarians With Disabilities Act
N/A		CAO		Ontario Municipal Act - S. 229 - "...may appoint a chief administrative officer..." Clerk and Administrator position split at the recommendation of the Thomas report 2002
No	Clerk			Ontario Municipal Act - S. 228 - "...shall appoint a Clerk..." Clerk and Administrator positions split at the recommendation of the Thomas Report 2002
N/A		Human Resources		Not legislated - required to ensure ESA/WSIB etc. legislation is met - created re Thomas Report 2002

Exceeds Minimum Standards?	Legislated	Not Legislated but Would Hinder Services Without the Program Being Provided	Council Supported	Notes
No	Treasury			Ontario Municipal Act - S. 286 - "...shall appoint a Treasurer..."
No	POA			Provincial Offenses Act - meeting minimum standards as set out in the Letter of Agreement with the Ministry of the Attorney General
N/A		Information Technology		Required to deliver most programs at County - Not legislated
Yes			Corporate Expense	Expenses approved by Council not applicable to any particular program - Not legislated
Yes		Capital Expenditures		Capital expenditures are those expenditures that add to the value or useful life of an asset. These are required to ensure all programs are able to be delivered. In some instances new capital is being required as a growth related need while other capital expenditures are being made to maintain an existing asset.
Yes		Future Sustainability		Future sustainability refers to known or expected expenditures in the future. The funds are raised over a period of years and set aside in reserves each year so there is no large impact in that future year.

County of Huron
CONSOLIDATED BUDGET
For the year ending December 31, 2012

	2011 Levy	2012 Funding Requirements			Less: Funding by Accumulated Surplus (former reserves)	2012 Levy	Change in levy YoY \$	Change in levy YoY %	% impact on Levy
		Operating	Net Capital Expenditures	Future Sustainability (Service/Infrastructure)					
REVENUE									
Total Taxation	33,885,545	33,648,798	4,602,788	3,524,981	(7,552,166)	34,224,400	338,855	1.00%	
TOTAL TAXATION	33,885,545	33,648,798	4,602,788	3,524,981	(7,552,166)	34,224,400	338,855	1.00%	1.00%
Supplementary Taxes	130,000	130,000				130,000	-	0.00%	0.00%
Payments-in-lieu	310,000	310,000				310,000	-	0.00%	0.00%
Ontario Municipal Partnership Fund	4,735,500	4,288,700				4,288,700	(446,800)	-9.44%	1.32%
Investment Income	200,000	300,000				300,000	100,000	50.00%	(0.30)%
TOTAL REVENUE	39,261,045	38,677,498	4,602,788	3,524,981	(7,552,166)	39,253,100	(7,945)	-0.02%	0.02%
NET FUNDING REQUIREMENTS									
Public Works	12,407,536	13,386,288	2,091,802	2,800,000	(5,673,887)	12,604,203	196,667	1.59%	0.58%
Fleet	-	(328,259)	188,742	139,517		-	-	0.00%	0.00%
Total Public Works	12,407,536	13,058,029	2,280,544	2,939,517	(5,673,887)	12,604,203	196,667	1.59%	0.58%
Huronview	2,143,994	1,808,310	310,045	131,400	(52,400)	2,197,355	53,361	2.49%	0.16%
Huronlea	1,083,957	1,105,557	13,140	70,080	(7,500)	1,181,277	97,320	8.98%	0.29%
Homes for the Aged	3,227,950	2,913,867	323,185	201,480	(59,900)	3,378,632	150,682	4.67%	0.44%
Library Services	2,457,679	2,449,404	139,641	-	(50,000)	2,539,046	81,367	3.31%	0.24%
Museum	902,688	892,154	9,207			901,361	(1,327)	-0.15%	(0.00)%
Historic Gaol	121,150	126,952				126,952	5,802	4.79%	0.02%
Heritage Projects	20,000	25,000				25,000	5,000	25.00%	0.01%
Cultural Programs	35,000	42,751				42,751	7,751	22.15%	0.02%
Corporate Records	75,408	79,252				79,252	3,844	5.10%	0.01%
Total Cultural Services	3,611,925	3,615,513	148,849	-	(50,000)	3,714,362	102,437	2.84%	0.30%
Total Health Unit	2,029,761	2,119,941	-	-	-	2,119,941	90,180	4.44%	0.27%
Planning & Development	1,141,139	1,128,674	-	-	-	1,128,674	(12,465)	-1.09%	(0.04)%
GIS	245,482	271,003	-	-	-	271,003	25,521	10.40%	0.08%
Water Source Protection	332,982	376,210	-	-	-	376,210	43,228	12.98%	0.13%
Tourism	301,495	319,650	-	-	-	319,650	18,155	6.02%	0.05%

County of Huron
CONSOLIDATED BUDGET
For the year ending December 31, 2012

	2012 Funding Requirements				Less: Funding by Accumulated Surplus (former reserves)	2012 Levy	Change in levy YoY \$	Change in levy YoY %	% Impact on Levy
	2011 Levy	Operating	Net Capital Expenditures	Future Sustainability (Service/Infrastructure)					
Waste Management	207,000	107,000	-	100,000	-	207,000	-	0.00%	0.00%
SEB Programs	-	-	-	-	-	-	-	0.00%	0.00%
SBEC Programs	12,398	13,313	-	-	-	13,313	915	7.38%	0.00%
Forest Conservation	77,034	91,659	-	-	-	91,659	14,625	18.99%	0.04%
Manufacturing	60,124	58,635	-	-	-	58,635	(1,489)	-2.48%	(0.00)%
Economic Development	235,933	268,306	-	-	(12,000)	256,306	20,373	8.64%	0.06%
Total Planning & Development	2,613,587	2,634,450	-	100,000	(12,000)	2,722,450	108,863	4.17%	0.32%
Social Services	2,625,231	1,662,042	-	-	-	1,662,042	(963,189)	-36.69%	(2.84)%
Social Housing	1,943,840	2,167,336	1,375,379	146,564	(1,375,379)	2,313,900	370,060	19.04%	1.09%
Early Years	32,150	29,924	-	-	-	29,924	(2,226)	-6.92%	(0.01)%
Physical Services	757,109	733,366	375,631	129,104	(371,000)	867,101	109,992	14.53%	0.32%
Total Social Services	5,358,330	4,592,668	1,751,010	275,668	(1,746,379)	4,872,967	(485,363)	-9.06%	(1.43)%
Ambulance	4,851,882	5,142,463	-	-	-	5,142,463	290,581	5.99%	0.86%
Emergency Management	46,923	46,077	-	-	-	46,077	(845)	-1.80%	(0.00)%
EMS 911	178,489	184,861	-	-	-	184,861	6,372	3.57%	0.02%
EMS Fleet	157,973	-	80,627	-	-	80,627	(77,346)	-48.96%	(0.23)%
PRISM 911	39,821	41,169	-	-	-	41,169	1,348	3.39%	0.00%
Huron County EMS	5,275,088	5,414,571	80,627	-	-	5,495,198	220,110	4.17%	0.65%
Council	601,302	541,389	-	-	-	541,389	(59,913)	-9.96%	(0.18)%
Accessibility Committee	60,265	60,265	-	-	-	60,265	-	0.00%	0.00%
CAO/Clerk	490,392	507,478	-	-	-	507,478	17,086	3.48%	0.05%
Human Resources	448,424	451,248	-	-	-	451,248	2,824	0.63%	0.01%
Treasury	597,173	634,270	-	-	-	634,270	37,097	6.21%	0.11%
Information Technology	739,479	866,809	-	8,316	-	875,125	135,646	18.34%	0.40%
Huron County Court Services (POA)	(346,536)	(359,737)	18,573	-	(10,000)	(351,164)	(4,628)	1.34%	(0.01)%
Corporate Expense	2,146,369	1,626,736	-	-	-	1,626,736	(519,633)	-24.21%	(1.53)%
Total Administration	4,736,868	4,328,458	18,573	8,316	(10,000)	4,345,347	(391,521)	-8.27%	(1.16)%
Total Net Requirements	39,261,045	38,677,498	4,602,788	3,524,981	(7,552,166)	39,253,100	(7,945)	-0.02%	(0.02)%
SURPLUS (DEFICIT)	-	-	-	-	-	-	0		

2012 TAX RATE CALCULATIONS

Net Levy required = \$ 34,224,400									
Column 1	Column 2	Column 3	Column 4	Column 5-50000	Column 6	Column 7			
Description	Returned Assessment for	Transition Ratio	Tax Reductions	Weighted Ratios	Weighted Assessments	2012 Tax Rate	Proof of Tax	2011 tax rates	Change in Tax Rates
	urrent Value Based Assessment	Published Transition Ratios by Class (excludes railways and hydro right-of-ways)	(Section 368.1 of the Municipal Act or as prescribed or set by by-law)	(Col. 3 x (1 - Col. 4))	(Col. 2 x Col. 5)	Residential and farm tax rate (calculated below) x Col. 5	(Col. 2 x Col. 7)		Tax Rate % Change
res/farm (RT)	4,731,278,915	1.000000	0.00%	1.000000	4,731,278,915	0.00560698	26,528,183	0.00586013	(0.0002532)
multi-res (MT)	86,786,955	1.100000	0.00%	1.100000	95,465,651	0.00616768	535,274	0.00644615	(0.0002785)
new multi-residential (NT)			0.00%	-	-	-	-	0.00000000	
farmlands (FT)	2,574,361,477	0.250000	0.00%	0.250000	643,590,369	0.00140174	3,608,598	0.00146503	(0.0000633)
commercial (CT) + (ST) + (CH) + (DH) + (XT)	410,571,040	1.100000	0.00%	1.100000	451,628,144	0.00616768	2,532,270	0.00644615	(0.0002785)
industrial (IT) + (LT) + (IH) + (JT)	129,950,902	1.100000	0.00%	1.100000	142,945,992	0.00616768	801,495	0.00644615	(0.0002785)
pipeline (PT)	33,021,600	0.700000	0.00%	0.700000	23,115,120	0.00392489	129,606	0.00410209	(0.0001772)
managed forests (TT)	12,466,050	0.250000	0.00%	0.250000	3,116,513	0.00140174	17,474	0.00146503	(0.0000633)
other class (OT)			0.00%	-	-	-	-	0.00000000	
utility and distribution (UT)			0.00%	-	-	-	-	0.00000000	
	7,978,436,939				6,091,140,703		34,152,900		
res/farm farmland class I (R1)	5,049,800	1.000000	75.00%	0.250000	1,262,450	0.00140174	7,079	0.00146503	(0.0000633)
res/farm farmland class II (R4)		1.000000	0.00%	1.000000	-	0.00560698	-	0.00586013	(0.0002532)
res/farm farmland class III (R7)		1.000000	0.00%	1.000000	-	0.00560698	-	0.00586013	(0.0002532)
multi-res. Farmland class I (M1)		1.000000	75.00%	0.250000	-	0.00140174	-	0.00146503	(0.0000633)
multi-res. Farmland class II (M4)		1.100000	0.00%	1.100000	-	0.00616768	-	0.00644615	(0.0002785)
multi-res. Farmland class III (M7)		1.100000	0.00%	1.100000	-	0.00616768	-	0.00644615	(0.0002785)
commercial excess/vacant unit (CU) + (SU)	3,890,748	1.100000	30.00%	0.770000	2,995,876	0.00431737	16,798	0.00451230	(0.0001949)
commercial vacant land (CJ & CX)	7,688,700	1.100000	30.00%	0.770000	5,920,299	0.00431737	33,195	0.00451230	(0.0001949)
commercial farmland class I (C1)		1.000000	75.00%	0.250000	-	0.00140174	-	0.00146503	(0.0000633)
commercial farmland class II (C4)		1.100000	0.00%	1.100000	-	0.00616768	-	0.00644615	(0.0002785)
commercial farmland class III (C7)		1.100000	0.00%	1.100000	-	0.00616768	-	0.00644615	(0.0002785)
industrial excess/vacant unit (IU) + (LU) + (IK)	1,489,173	1.100000	30.00%	0.770000	1,146,663	0.00431737	6,429	0.00451230	(0.0001949)
industrial vacant land (IX) + (IJ)	1,781,100	1.100000	30.00%	0.770000	1,371,447	0.00431737	7,690	0.00451230	(0.0001949)
industrial farmland class I (I1)	220,600	1.000000	75.00%	0.250000	55,150	0.00140174	309	0.00146503	(0.0000633)
industrial farmland class II (I4)		1.100000	0.00%	1.100000	-	0.00616768	-	0.00644615	(0.0002785)
industrial farmland class III (I7)		1.100000	0.00%	1.100000	-	0.00616768	-	0.00644615	(0.0002785)
large theatres (Toronto) (AM)						-	-	0.00000000	
	20,120,121				12,751,885		71,500		
Total Returned Assessments	7,998,557,060				6,103,892,589		34,224,400		
Levy requirements									
Net levy	34,224,400								
TOTAL MUNICIPAL	34,224,400	divided by	6,103,892,589	equals	Res/Farm Tax Rate	0.00560698			

3

**County of Huron
2012 Budget
Impact of Levy Increase to Taxation**

	2011 Assessment	2012 Assessment	2011 Tax Rate	2012 Tax Rate	% Tax Rate Change	2011 County Taxes	2012 County Taxes	% Taxes Increase	Change Inc(Dec) \$
RESIDENTIAL	100,000	105,936	0.00586013	0.00560698	-4.32%	586.01	593.98	1.36%	\$7.97
FARMLANDS	100,000	102,032	0.001465033	0.00140174	-4.32%	146.50	143.02	-2.38%	(\$3.48)
MULTI-RESIDENTIAL	100,000	104,811	0.006446145	0.00616768	-4.32%	644.61	646.44	0.28%	\$1.83
COMMERCIAL	100,000	104,069	0.006446145	0.00616768	-4.32%	644.61	641.86	-0.43%	(\$2.75)
INDUSTRIAL	100,000	101,445	0.006446145	0.00616768	-4.32%	644.61	625.68	-2.94%	(\$18.93)

CURRENT VALUE ASSESSMENT BY LOWER-TIER

	TOTAL	RT (Residential Taxable: Full)	MT (Multi- Residential Taxable: Full)	FT (Farm Taxable: Full)	CT/ST/XT/CH (Commercial Taxable: Full)	IT/LT/JT/IH (Industrial Taxable: Full)	PT (Pipeline Taxable: Full)	TT (Managed Forest Taxable: Full)	R1 (Residential Taxable: Farmland I)
A-C-W (4070)									
2012	988,769,535	621,290,926		337,484,375	17,740,000	6,558,334	1,270,000	2,031,900	1,983,700
2011	938,720,669	580,960,577	0	329,271,538	17,032,139	6,464,404	1,225,031	1,662,588	1,704,025
\$ Change	50,048,866	40,330,349	0	8,212,837	707,861	93,930	44,969	369,312	279,675
% Change	5.3%	6.9%		2.5%	4.2%	1.5%	3.7%	22.2%	16.4%
Bluewater (4020)									
2012	1,474,486,270	1,048,200,825	6,947,640	340,983,025	52,068,039	15,737,641	6,417,000	1,866,800	1,199,000
2011	1,397,023,964	977,425,929	6,549,336	337,943,378	48,979,122	16,058,589	6,226,892	1,659,069	1,128,250
\$ Change	77,462,306	70,774,896	398,304	3,039,647	3,088,917	-320,948	190,108	207,731	70,750
% Change	5.5%	7.2%	6.1%	0.9%	6.3%	-2.0%	3.1%	12.5%	6.3%
Central Huron (4030)									
2012	1,021,662,000	615,526,395	7,531,000	325,768,280	51,697,505	9,388,517	6,834,000	2,597,000	241,800
2011	973,083,369	578,742,905	7,164,750	317,641,450	49,124,455	9,208,248	6,577,699	2,507,908	271,300
\$ Change	48,578,631	36,783,490	366,250	8,126,830	2,573,050	180,269	256,301	89,092	-29,500
% Change	5.0%	6.4%	5.1%	2.6%	5.2%	2.0%	3.9%	3.6%	-10.9%
Goderich (4028)									
2012	708,709,770	560,710,920	23,310,720	0	96,315,059	22,179,581	2,138,000	0	100,000
2011	673,259,544	532,883,808	21,396,427	0	91,280,578	22,363,543	2,080,657	0	95,250
\$ Change	35,450,226	27,827,112	1,914,293	0	5,034,481	-183,962	57,343	0	4,750
% Change	5.3%	5.2%	8.9%		5.5%	-0.8%	2.8%		5.0%
Howick (4046)									
2012	384,918,225	188,889,865	816,000	181,986,100	9,835,830	2,324,330	61,000	35,900	723,800
2011	368,696,396	178,962,359	782,500	176,442,930	8,987,008	2,472,329	58,750	35,747	687,773
\$ Change	16,221,829	9,927,506	33,500	5,543,170	848,822	-147,999	2,250	153	36,027
% Change	4.4%	5.5%	4.3%	3.1%	9.4%	-6.0%	3.8%	0.4%	5.2%
Huron East (4040)									
2012	1,258,382,100	537,070,766	8,798,000	649,109,670	38,129,690	18,443,499	4,528,000	784,400	126,500
2011	1,215,377,387	508,036,832	8,256,936	638,261,765	36,093,583	18,070,941	4,372,247	690,205	156,750
\$ Change	43,004,713	29,033,934	541,064	10,847,905	2,036,107	372,558	155,753	94,195	-30,250
% Change	3.5%	5.7%	6.6%	1.7%	5.6%	2.1%	3.6%	13.6%	-19.3%
Morris-Turnberry (4060)									
2012	428,884,835	174,846,633		220,967,652	17,076,600	11,313,900	2,011,000	1,522,650	156,000
2011	413,405,918	167,416,813	0	214,391,190	16,192,010	10,942,011	1,944,467	1,455,146	152,500
\$ Change	15,478,917	7,429,820	0	6,576,462	884,590	371,889	66,533	67,504	3,500
% Change	3.7%	4.4%		3.1%	5.5%	3.4%	3.4%	4.6%	2.3%
North Huron (4050)									
2012	423,668,125	273,662,225	9,449,700	93,335,000	30,354,590	11,028,200	3,612,000	1,300,300	115,500
2011	402,928,654	260,841,789	8,054,090	88,394,704	29,385,317	10,688,320	3,496,560	1,223,223	114,125
\$ Change	20,739,471	12,820,436	1,395,610	4,940,296	969,273	339,880	115,440	77,077	1,375
% Change	5.1%	4.9%	17.3%	5.6%	3.3%	3.2%	3.3%	6.3%	1.2%
South Huron (4010)									
2012	1,309,076,200	711,080,360	29,933,895	424,727,375	97,353,727	32,976,900	6,150,600	2,327,100	403,500

5

CURRENT VALUE ASSESSMENT BY LOWER-TIER

	TOTAL	RT (Residential Taxable: Full)	MT (Multi- Residential Taxable: Full)	FT (Farm Taxable: Full)	CT/ST/XT/CH (Commercial Taxable: Full)	IT/LT/JT/IH (Industrial Taxable: Full)	PT (Pipeline Taxable: Full)	TT (Managed Forest Taxable: Full)	R1 (Residential Taxable: Farmland I)
2011	1,259,358,307	672,690,607	28,613,509	421,474,848	92,728,047	31,503,410	5,944,762	2,247,444	391,250
\$ Change	49,717,893	38,389,753	1,320,386	3,252,527	4,625,680	1,473,490	205,838	79,656	12,250
% Change	3.9%	5.7%	4.6%	0.8%	5.0%	4.7%	3.5%	3.5%	3.1%
TOTAL									
2012	7,998,557,060	4,731,278,915	86,786,955	2,574,361,477	410,571,040	129,950,902	33,021,600	12,466,050	5,049,800
2011	7,641,854,208	4,457,961,619	80,817,548	2,523,821,803	389,802,259	127,771,795	31,927,065	11,481,330	4,701,223
\$ Change	356,702,852	273,317,296	5,969,407	50,539,674	20,768,781	2,179,107	1,094,535	984,720	348,577
% Change	4.7%	6.1%	7.4%	2.0%	5.3%	1.7%	3.4%	8.6%	7.4%

CURRENT VALUE ASSESSMENT BY LOWER-TIER

	CU/SU/XU (Commercial Taxable: Excess Land)	CX/CJ (Commercial Taxable: Vacant Land)	C1 (Commercial Taxable: Farmland I)	IU/LU/IK (Industrial Taxable: Excess Land)	IX/IJ (Industrial Taxable: Vacant Land)	I1 (Industrial Taxable: Farmland I)	TOTAL	% of Total Assessment
A-C-W (4070)								
2012	205,600	56,800	0	118,300	29,600		988,769,535	12.4%
2011	197,897	56,150	0	116,720	29,600	0	938,720,669	12.3%
\$ Change	7,703	650	0	1,580	0	0	50,048,866	
% Change	3.9%	1.2%		1.4%			5.3%	
Bluewater (4020)								
2012	155,700	495,000	0	96,900	318,700	0	1,474,486,270	18.4%
2011	152,598	502,145	0	90,304	308,352	0	1,397,023,964	18.3%
\$ Change	3,102	-7,145	0	6,596	10,348	0	77,462,306	
% Change	2.0%	-1.4%		7.3%	3.4%		5.5%	
Central Huron (4030)								
2012	655,120	969,300	0	270,383	182,700	0	1,021,662,000	12.8%
2011	541,657	858,264	0	242,747	201,986	0	973,083,369	12.7%
\$ Change	113,463	111,036	0	27,636	-19,286	0	48,578,631	
% Change	20.9%	12.9%		11.4%	-9.5%		5.0%	
Goderich (4028)								
2012	498,690	2,579,800	0	205,900	515,100	156,000	708,709,770	8.9%
2011	865,497	1,467,203	0	216,129	462,452	148,000	673,259,544	8.8%
\$ Change	-366,807	1,112,597	0	-10,229	52,648	8,000	35,450,226	
% Change	-42.4%	75.8%		-4.7%	11.4%	5.4%	5.3%	
Howick (4046)								
2012	73,000	160,100	0	0	12,300		384,918,225	4.8%
2011	70,793	150,107	0	34,000	12,100	0	368,696,396	4.8%
\$ Change	2,207	9,993	0	-34,000	200	0	16,221,829	
% Change	3.1%	6.7%		-100.0%	1.7%		4.4%	
Huron East (4040)								
2012	440,475	511,900	0	212,800	218,800	7,600	1,258,382,100	15.7%
2011	431,287	576,075	0	204,616	218,550	7,600	1,215,377,387	15.9%
\$ Change	9,188	-64,175	0	8,184	250	0	43,004,713	
% Change	2.1%	-11.1%		4.0%	0.1%	0.0%	3.5%	
Morris-Turnberry (4060)								
2012	171,000	406,000	0	186,300	227,100		428,884,835	5.4%
2011	161,082	348,450	0	183,649	218,600	0	413,405,918	5.4%
\$ Change	9,918	57,550	0	2,651	8,500	0	15,478,917	
% Change	6.2%	16.5%		1.4%	3.9%		3.7%	
North Huron (4050)								
2012	287,310	448,900	0	7,900	66,500	0	423,668,125	5.3%
2011	225,876	433,575	0	7,900	63,175	0	402,928,654	5.3%
\$ Change	61,434	15,325	0	0	3,325	0	20,739,471	
% Change	27.2%	3.5%		0.0%	5.3%		5.1%	
South Huron (4010)								
2012	1,403,853	2,060,900	0	390,690	210,300	57,000	1,309,076,200	16.4%

CURRENT VALUE ASSESSMENT BY LOWER-TIER

	CU/SU/XU (Commercial Taxable: Excess Land)	CX/CJ (Commercial Taxable: Vacant Land)	C1 (Commercial Taxable: Farmland I)	IU/LU/IK (Industrial Taxable: Excess Land)	IX/IJ (Industrial Taxable: Vacant Land)	I1 (Industrial Taxable: Farmland I)	TOTAL	% of Total Assessment
2011	1,377,870	1,734,231	0	385,279	210,050	57,000	1,259,358,307	16.5%
\$ Change	25,983	326,669	0	5,411	250	0	49,717,893	
% Change	1.9%	18.8%		1.4%	0.1%	0.0%	3.9%	
TOTAL								
2012	3,890,748	7,688,700	0	1,489,173	1,781,100	220,600	7,998,557,060	100.0%
2011	4,024,557	6,126,200	0	1,481,344	1,724,865	212,600	7,641,854,208	100.0%
\$ Change	-133,809	1,562,500	0	7,829	56,235	8,000	356,702,852	
% Change	-3.3%	25.5%		0.5%	3.3%	3.8%	4.7%	

2011 Levy Amounts to be Collected From Each Municipality

Municipality		RT	MT	FT	(CT + ST + CH)	(IT + LT + IH)	PT
2012 Tax Rates		0.00560698	0.00616768	0.00140174	0.00616768	0.00616768	0.00392489
40-10	South Huron	711,080,360	29,933,895	424,727,375	97,353,727	32,976,900	6,150,600
	2012 Req'd Amount	3,987,013	184,623	595,359	600,446	203,391	24,140
	2011 Amount	3,942,056	184,447	617,475	597,738	202,087	24,386
	Year over Year Change	44,957	176	(22,115)	2,708	1,304	(246)
	% Change	1.1%	0.1%	-3.6%	0.5%	0.6%	-1.0%
40-20	Bluewater	1,048,200,825	6,947,640	340,983,025	52,068,039	15,737,641	6,417,000
	2012 Req'd Amount	5,877,240	42,851	477,971	321,139	97,065	25,186
	2011 Amount	5,727,845	42,218	495,098	315,727	103,446	25,543
	Year over Year Change	149,396	633	(17,127)	5,412	(6,382)	(357)
	% Change	2.6%	1.5%	-3.5%	1.7%	-6.2%	-1.4%
40-30	Central Huron	615,526,395	7,531,000	325,768,280	51,697,505	9,388,517	6,834,000
	2012 Req'd Amount	3,451,244	46,449	456,644	318,854	57,905	26,823
	2011 Amount	3,391,510	46,185	465,355	316,663	59,307	26,982
	Year over Year Change	59,734	264	(8,711)	2,190	(1,402)	(160)
	% Change	1.8%	0.6%	-1.9%	0.7%	-2.4%	-0.6%
40-40	Huron East	537,070,766	8,798,000	649,109,670	38,129,690	18,443,499	4,528,000
	2012 Req'd Amount	3,011,345	54,263	909,886	235,172	113,754	17,772
	2011 Amount	2,977,163	53,225	935,075	230,228	114,525	17,935
	Year over Year Change	34,182	1,038	(25,188)	4,944	(771)	(163)
	% Change	1.1%	1.9%	-2.7%	2.1%	-0.7%	-0.9%
40-50	North Huron	273,662,225	9,449,700	93,335,000	30,354,590	11,028,200	3,612,000
	2012 Req'd Amount	1,534,418	58,283	130,832	187,217	68,018	14,177
	2011 Amount	1,528,567	51,918	129,501	189,422	68,758	14,343
	Year over Year Change	5,851	6,365	1,331	(2,205)	(740)	(167)
	% Change	0.4%	12.3%	1.0%	-1.2%	-1.1%	-1.2%

2011 Levy Amounts to be Collected From Each Municipality

Municipality		RT	MT	FT	(CT + ST + CH)	(IT + LT + IH)	PT
2012 Tax Rates		0.00560698	0.00616768	0.00140174	0.00616768	0.00616768	0.00392489
40-60	Morris-Turnberry	174,846,633	0	220,967,652	17,076,600	11,313,900	2,011,000
	2012 Req'd Amount	980,361	0	309,740	105,323	69,780	7,893
	2011 Amount	981,085	0	314,090	104,376	69,999	7,976
	Year over Year Change	(723)	0	(4,350)	947	(218)	(83)
	% Change	-0.1%		-1.4%	0.9%	-0.3%	-1.0%
40-70	Ashfield-Colborne-Wawanosh	621,290,926	0	337,484,375	17,740,000	6,558,334	1,270,000
	2012 Req'd Amount	3,483,565	0	473,067	109,415	40,450	4,985
	2011 Amount	3,404,506	0	482,394	109,792	41,416	5,025
	Year over Year Change	79,060	0	(9,327)	(377)	(966)	(41)
	% Change	2.3%		-1.9%	-0.3%	-2.3%	-0.8%
40-28	Goderich Town	560,710,920	23,310,720	0	96,315,059	22,179,581	2,138,000
	2012 Req'd Amount	3,143,895	143,773	0	594,040	136,796	8,391
	2011 Amount	3,122,769	137,924	0	588,408	143,277	8,535
	Year over Year Change	21,125	5,849	0	5,632	(6,481)	(144)
	% Change	0.7%	4.2%		1.0%	-4.5%	-1.7%
40-46	Howick	188,889,865	816,000	181,986,100	9,835,830	2,324,330	61,000
	2012 Req'd Amount	1,059,102	5,033	255,098	60,664	14,336	239
	2011 Amount	1,048,743	5,044	258,495	57,932	15,800	241
	Year over Year Change	10,359	(11)	(3,397)	2,733	(1,464)	(2)
	% Change	1.0%	-0.2%	-1.3%	4.7%	-9.3%	-0.7%
TOTAL ASSESSMENT		4,731,278,915	86,786,955	2,574,361,477	410,571,040	129,950,902	33,021,600
TOTAL TAXATION 2012		26,528,183	535,274	3,608,598	2,532,270	801,495	129,606
2011 Taxation		26,124,243	520,962	3,697,482	2,510,285	818,616	130,968
Year over Year Change		403,940	14,312	(88,884)	21,984	(17,120)	(1,362)
% Change		1.5%	2.7%	-2.4%	0.9%	-2.1%	-1.0%

2011 Levy Amounts to be Collected From Each Municipality

Municipality		TT	R1	(CU + SU)	CX/CJ	C1	(IU + LU + IJ)
2012 Tax Rates		0.00140174	0.00140174	0.00431737	0.00431737	0.00140174	0.00431737
40-10	South Huron	2,327,100	403,500	1,403,853	2,060,900	0	390,690
	2012 Req'd Amount	3,262	566	6,061	8,898	0	1,687
	2011 Amount	3,293	573	6,217	7,801	0	1,738
	Year over Year Change	(31)	(8)	(156)	1,097	0	(52)
	% Change	-0.9%	-1.3%	-2.5%	14.1%		-3.0%
40-20	Bluewater	1,866,800	1,199,000	155,700	495,000	0	96,900
	2012 Req'd Amount	2,617	1,681	672	2,137	0	418
	2011 Amount	2,431	1,653	689	2,266	0	407
	Year over Year Change	186	28	(16)	(129)	0	11
	% Change	7.7%	1.7%	-2.4%	-5.7%		2.7%
40-30	Central Huron	2,597,000	241,800	655,120	969,300	0	270,383
	2012 Req'd Amount	3,640	339	2,828	4,185	0	1,167
	2011 Amount	3,674	397	2,444	3,873	0	1,095
	Year over Year Change	(34)	(59)	384	312	0	72
	% Change	-0.9%	-14.7%	15.7%	8.1%		6.6%
40-40	Huron East	784,400	126,500	440,475	511,900	0	212,800
	2012 Req'd Amount	1,100	177	1,902	2,210	0	919
	2011 Amount	1,011	230	1,946	2,599	0	779
	Year over Year Change	88	(52)	(44)	(389)	0	139
	% Change	8.7%	-22.8%	-2.3%	-15.0%		17.9%
40-50	North Huron	1,300,300	115,500	287,310	448,900	0	7,900
	2012 Req'd Amount	1,823	162	1,240	1,938	0	34
	2011 Amount	1,792	167	1,019	1,956	0	36
	Year over Year Change	31	(5)	221	(18)	0	(2)
	% Change	1.7%	-3.2%	21.7%	-0.9%		-4.3%

2011 Levy Amounts to be Collected From Each Municipality

Municipality		TT	R1	(CU + SU)	CX/CJ	C1	(IU + LU + IJ)
2012 Tax Rates		0.00140174	0.00140174	0.00431737	0.00431737	0.00140174	0.00431737
40-60	Morris-Turnberry	1,522,650	156,000	171,000	406,000	0	186,300
	2012 Req'd Amount	2,134	219	738	1,753	0	804
	2011 Amount	2,132	223	727	1,572	0	829
	Year over Year Change	3	(5)	11	181	0	(24)
	% Change	0.1%	-2.1%	1.6%	11.5%		-2.9%
40-70	Ashfield-Colborne-Wawanosh	2,031,900	1,983,700	205,600	56,800	0	118,300
	2012 Req'd Amount	2,848	2,781	888	245	0	511
	2011 Amount	2,436	2,496	893	253	0	527
	Year over Year Change	412	284	(5)	(8)	0	(16)
	% Change	16.9%	11.4%	-0.6%	-3.2%		-3.0%
40-28	Goderich Town	0	100,000	498,690	2,579,800	0	205,900
	2012 Req'd Amount	0	140	2,153	11,138	0	889
	2011 Amount	0	140	3,905	6,620	0	786
	Year over Year Change	0	1	(1,752)	4,517	0	103
	% Change		0.5%	-44.9%	68.2%		13.1%
40-46	Howick	35,900	723,800	73,000	160,100	0	0
	2012 Req'd Amount	50	1,015	315	691	0	0
	2011 Amount	52	1,008	319	677	0	153
	Year over Year Change	(2)	7	(4)	14	0	(153)
	% Change	-3.9%	0.7%	-1.3%	2.0%		-100.0%
TOTAL ASSESSMENT		12,466,050	5,049,800	3,890,748	7,688,700	0	1,489,173
TOTAL TAXATION 2012		17,474	7,079	16,798	33,195	0	6,429
2011 Taxation		16,821	6,887	18,160	27,618	0	6,351
Year over Year Change		654	191	(1,362)	5,577	0	78
% Change		3.9%	2.8%	-7.5%	20.2%		1.2%

2011 Levy Amounts to be Collected From Each Municipality

Municipality		(IX + IK)	I1	Levy Amount from Each Municipality	% of County Share	TOTAL Assessment
2012 Tax Rates		0.00431737	0.00140174			
40-10	South Huron	210,300	57,000			1,309,076,200
	2012 Req'd Amount	908	80	5,616,433	16.41%	
	2011 Amount	737	84	5,588,631	16.49%	
	Year over Year Change	171	(4)	27,803		
	% Change	23.3%	-4.3%	0.5%		
40-20	Bluewater	318,700	0			1,474,486,270
	2012 Req'd Amount	1,376	0	6,850,353	20.02%	
	2011 Amount	1,196	0	6,718,519	19.83%	
	Year over Year Change	180	0	131,834		
	% Change	15.0%		2.0%		
40-30	Central Huron	182,700	0			1,021,662,000
	2012 Req'd Amount	789	0	4,370,867	12.77%	
	2011 Amount	633	0	4,318,120	12.74%	
	Year over Year Change	156	0	52,747		
	% Change	24.7%		1.2%		
40-40	Huron East	218,800	7,600			1,258,382,100
	2012 Req'd Amount	945	11	4,349,454	12.71%	
	2011 Amount	898	11	4,335,625	12.79%	
	Year over Year Change	47	(0)	13,828		
	% Change	5.2%	-4.3%	0.3%		
40-50	North Huron	66,500	0			423,668,125
	2012 Req'd Amount	287	0	1,998,430	5.84%	
	2011 Amount	285	0	1,987,766	5.87%	
	Year over Year Change	2	0	10,664		
	% Change	0.7%		0.5%		

2011 Levy Amounts to be Collected From Each Municipality

Municipality		(IX + IK)	I1	Levy Amount from Each Municipality	% of County Share	TOTAL Assessment
2012 Tax Rates		0.00431737	0.00140174			
40-60	Morris-Turnberry	227,100	0			428,884,835
	2012 Req'd Amount	980	0	1,479,727	4.32%	
	2011 Amount	951	0	1,483,960	4.38%	
	Year over Year Change	30	0	(4,233)		
	% Change	3.1%		-0.3%		
40-70	Ashfield-Colborne-Wawanosh	29,600	0			988,769,535
	2012 Req'd Amount	128	0	4,118,882	12.03%	
	2011 Amount	0	0	4,049,737	11.95%	
	Year over Year Change	128	0	69,144		
	% Change			1.7%		
40-28	Goderich Town	515,100	156,000			708,709,770
	2012 Req'd Amount	2,224	219	4,043,658	11.82%	
	2011 Amount	2,087	217	4,014,669	11.85%	
	Year over Year Change	137	2	28,989		
	% Change	6.6%	0.9%	0.7%		
40-46	Howick	12,300	0			384,918,225
	2012 Req'd Amount	53	0	1,396,596	4.08%	
	2011 Amount	55	0	1,388,519	4.10%	
	Year over Year Change	(1)	0	8,077		
	% Change	-2.7%		0.6%		
TOTAL ASSESSMENT		1,781,100	220,600			7,998,557,060
TOTAL TAXATION 2012		7,690	309	34,224,400	100.00%	
2011 Taxation		6,840	311	33,885,545	100.00%	
Year over Year Change		849	(2)	338,855		
% Change		12.4%	-0.7%	1.0%		

**COUNTY OF HURON
CAPITAL BUDGET
FOR THE YEAR ENDING DECEMBER 31, 2012**

DEPARTMENT	PROJECT DESCRIPTION	AMOUNT REQUIRED	FUNDING SOURCE (Other than Levy)	NET LEVY REQUIRED	Other Funding Source
Highways	12+-301 Cty Rd 12 - Walton to Cty Rd 87	4,204,966			
	12-302 Cty Rd 15 - Hwy 8 to Cty Rd 17	1,501,988			
	12-303 Cty Rd 13 - Rd lowering - GEWR	750,000			
	Small Benmiller bridge	475,000			
	Cty Rd 20 bridge	320,000			
	South of Varna bridge	335,000			
	Truss bridge on Cty Rd 83	125,000			
	BB27 bridge - Whalen Line	100,000			
	BB25 Bridge - Line 17	280,000			
	Cty Rd 86 culvert (86-54.0)	125,000			
	Cty Rd 84 culvert (84-1.9)	150,000			
	Cty Rd 84 culvert (84-12.1)	150,000			
	BB1 Wingham	220,000			
	Forresetr's Bridge	180,000			
	Retroreflectometer	15,000			
	Riding lawnmower - Auburn	5,000			
	Rising mower - Wroxeter	5,000			
	Truck mounted anti-icing tank	40,000			
	RWIS equipment (Wroxeter)	45,000			
	IT pooled	10,000			
	Tools pooled	30,000			
	Shop Mtce pooled	20,000			
	Office equipment pooled	5,000			
	Prvious year's surplus/future sustainability		673,887		
	Federal Gas Tax		3,000,000		
	Depreciation		7,000,152		
	Total Highways	9,091,954	10,674,039	(1,582,085)	
Fleet	2008 GMC pickup	26,148			

**COUNTY OF HURON
CAPITAL BUDGET
FOR THE YEAR ENDING DECEMBER 31, 2012**

DEPARTMENT	PROJECT DESCRIPTION	AMOUNT REQUIRED	FUNDING SOURCE (Other than Levy)	NET LEVY REQUIRED	Other Funding Source
	2006 Ford F150 pickup	26,148			
	2006 Ford F150 pickup	23,632			
	2008 Chevrolet pickup	23,632			
	1987 CDS Forklift	45,000			
	2000 Volvo WG64 tandem truck	239,224			
	2004 GMC Crewcab	27,689			
	2004 GMC Crewcab	27,689			
	2004 GMC Crewcab	27,689			
	2012 Stacker conveyor	130,000			
	2009 Disc Mower	8,120			
	2009 Disc Mower	8,120			
	2009 Disc Mower	8,120			
	2003 Ford Pickup	30,000			
	2003 Ford Pickup	30,000			
	2005 Pickup sander	9,000			
	2003 Ford Van	75,000	576,469		
	Total Fleet	765,211	576,469	188,742	
Homes for the Aged					
Huronview	Windsor Carpet Cleaner	12,000			
	Main Chiller Unit	125,000			
	Low T dom hot water Boiler	25,000			
	Zero turn diesel lawn tractor/w	12,000			
	Pump and gauge project	10,000			
	Facility Humidifier System	110,000			
	On going floor replacement	20,000			
	Resident wing updating furniture, privacy curtains, bed spreads, window coverings	105,000			
	Dietary walkin cooler	65,000			

**COUNTY OF HURON
CAPITAL BUDGET
FOR THE YEAR ENDING DECEMBER 31, 2012**

DEPARTMENT	PROJECT DESCRIPTION	AMOUNT REQUIRED	FUNDING SOURCE (Other than Levy)	NET LEVY REQUIRED	Other Funding Source
	Front Entrance Doors	26,000			
	Hot Cart	6,750			
	Garburetor	2,150			
	Computers & Technology	18,000			
	Office Furniture Replacement	3,400			
	Resident Name & Activity Board	2,400			
	Medical Filing System	10,000			
	Shadow Boxes	13,000			
	Lounge Furniture	30,000			
	Chorus Lift	5,100			
	Sanitizer for Unit A	8,500			
	High Low Beds	15,250			
	Arjo Slings Replacement	2,100			
	Peridot Slings Replacement	9,700			
	pressure relief mattresses	21,600			
	Time Clock Replacement	7,500			
	Lock Up Project - Ministry direction	44,900			
	(cancelled freezer and front foyer work to pay)				
Huronlea	Pump and gauge project	6,000			
	Windsor Carpet Cleaner	12,000			
	Repair Apt. retaining wall	15,000			
	Road sanding unit for pickup	3,500			
	On going floor replacement	10,000			
	Exterior sitting benches	3,000			
	Resident window coverings				
	furniture, privacy curtains,				
	bed spreads	75,000			
	Dietary walkin cooler	25,000			
	Hot cart replacement	6,750			
	Blixir (2nd one)	2,400			

**COUNTY OF HURON
CAPITAL BUDGET
FOR THE YEAR ENDING DECEMBER 31, 2012**

DEPARTMENT	PROJECT DESCRIPTION	AMOUNT REQUIRED	FUNDING SOURCE (Other than Levy)	NET LEVY REQUIRED	Other Funding Source
	Lounge Furniture	15,000			
	Office Furniture Replacement	3,200			
	Resident Name & Activity Board	1,800			
	IT switch	5,000			
	Spectralink Phone	7,300			
	6 dining room stools	3,000			
	Lifts from HillRom (motor and control only	10,000			
	Replacement Slings for Peridot lifts	4,600			
	Lift tracks Hillrom	8,000			
	Hi Lo beds Arjo	13,000	59,900		Prior year accumulated sl
	Time Clock Replacement	7,500	624,215		Depreciation expense
	Total Homes for the Aged	947,400	684,115	263,285	
Library	Books and materials	\$ 383,000			
	Bayfield Library	\$ 50,000	50,000		Reserves
	Bayfield Library	\$ 20,000			
	Brussels Library	\$ 70,000			
	Desktop computers (5)	\$ 4,948	4,948		Industry Canada CAP
	Clinton Bookdrop	\$ 6,075			
	Printers and computer chairs	\$ 2,994			
	Hensall Circulation Desk	\$ 5,000	402,375		Depreciation expense
	Total Library	542,017	457,323	84,694	
Museum & Gaol	Desktop Computer (2)	\$ 1,979.20			
	Front Desk Reception	\$ 8,000.00	8,000		Prior year carry-forward
	Exhibit Cases	\$ 5,000.00	5,000		Prior year carry-forward
	UV Meter	\$ 1,137.00			
	Vacuum Cleaner for Artifacts	\$ 2,192.00	9,190		Depreciation expense

**COUNTY OF HURON
CAPITAL BUDGET
FOR THE YEAR ENDING DECEMBER 31, 2012**

DEPARTMENT	PROJECT DESCRIPTION	AMOUNT REQUIRED	FUNDING SOURCE (Other than Levy)	NET LEVY REQUIRED	Other Funding Source
	Total Museum & Gaol	18,308	22,190	(3,882)	
Health Unit	Total Health Unit	30,000	30,000	0	Depreciation expense
Planning & Development	3 laptops; 1 desktop - Planning	6,667			
	1 desktop - Ec Dev	2,480			
	studio equipment / renovation - Ec Dev	3,500			
	1 desktop; 1 laptop - GIS	3,051			
	ESRI advancements - GIS	15,000			
	GIS Server - GIS	15,000			
	1 desktop - SBEC	1100	46,798		Depreciation expense
	Total Planning & Development	46,798	46,798	-	
Social Services	Huron East Seniors' Apartments	3,000			
	Computer Refresh	1,400			
	Column and foundation repairs	25,000			
	Replace furnaces	30,000			
	Sewer replacement	30,000			
	Replace roof; roof ventilation at required bldgs	43,000			
	Make up air unit replacement	35,000			
	Rekey locks	50,000			
	Make up air unit replacement	35,000			
	Kitchen replacements	35,000			
	Bathroom replacements	40,000			
	Brickwork repointing	30,000			
	Balcony decks and retaining wall railing replacement	30,000			
	Foundation repairs	25,000			
	Refrigerator replacement	27,000			
	Sewer repairs; walkway replacement - 31 Main, Zurich	27,500			

**COUNTY OF HURON
CAPITAL BUDGET
FOR THE YEAR ENDING DECEMBER 31, 2012**

DEPARTMENT	PROJECT DESCRIPTION	AMOUNT REQUIRED	FUNDING SOURCE (Other than Levy)	NET LEVY REQUIRED	Other Funding Source
	H. Bye Construction - Huron East apartments	1,342,778	1,375,379		MMAH
	Allan Avis Architects - Huron Eats apartments	67,651	501,950		Depreciation expense
	Total Social Services	1,877,329	1,877,329	0	
Physical Services	Pending Building Condition Assessment Review in November	490,000			
	Exterior masonry - west side	90,000			
	Replace rooftop units, as required	109,000			
	New RTUs, condensers, controls and air conditioning units	101,000			
	Replace air conditioning unit	30,000	356,000		Prior year carry-forward
	Replace basement air handler	26,000	485,369		Depreciation expense
	Total Physical Services	846,000	841,369	4,631	
Emergency Services	EMS:				
	AutoPulse	18,000			
	Equipment Bags	4,800			
	Defibrillator cases	1,335			
	Oxygen bags	2,200			
	Rear Docking station	9,600			
	CF-19 - Tablets	18,050			
	Prism 911:				
	48 Port - Voicegate	67,500			
	PRI cards	5,000			
	Fleet:				
	Ambulance - 2 new; 1 refurbish	320,000	371,476		Depreciation expense
	Total Emergency Services	446,485	371,476	75,009	
Administration	Treasury:				
	2 Desktops and 1 laptop computer - scheduled replacement	4,500	4,500		

**COUNTY OF HURON
CAPITAL BUDGET
FOR THE YEAR ENDING DECEMBER 31, 2012**

DEPARTMENT	PROJECT DESCRIPTION	AMOUNT REQUIRED	FUNDING SOURCE (Other than Levy)	NET LEVY REQUIRED	Other Funding Source
	IT:				
	2 Notebooks - scheduled replacement	4,070			
	4 dekstops - scheduled replacement	4,070			
	Network switches - systems reliability	22,387			
	Wireless controller	16,282			
	SAN - additional hard disk capacity	21,423			
	VNWare vSphere standard sotware - 1 licence CPU (4)	3,256			
	Vmware vSphere Enterprise Licence	2,442			
	MS Visual Studio - web development software	1,526	75,456		Depreciation expense
	Provincial Offenses:				
	CAMS collection software	5,000			
	Furniture - relocation of office	10,000			
	RICO report Capture software	5,000	20,000		
	Human Resources - 2 desktops/2 laptops	4,989	4,989		Depreciation expense
	Total Administration	104,945	104,945	-	
TOTAL CAPITAL BUDGET		14,716,447	15,686,053	(969,606)	

**COUNTY OF HURON
FUTURE SUSTAINABILITY BUDGET
FOR THE YEAR ENDING DECEMBER 31, 2012**

DEPARTMENT	PROJECT DESCRIPTION	AMOUNT REQUIRED	FUNDING SOURCE (Other than Levy)	NET LEVY REQUIRED
Highways	Auburn Salt Storage Facility Reserve (yr 3 of 4yrs)	300,000		
	Zurich Shop Replacement Reserve (yr 3 of 4 yrs)	300,000		
	Fund for Replacement of Aging Bridges	600,000		
	Brussels Storm Sewer Reserve (Yr 1 of 3)	800,000	1,582,485	Prior year carry-forward
	Total Highways	2,000,000	1,582,485	417,515
Homes for the Aged	Building replacement (structural compliance)	201,480		201,480
Planning & Development	Waste Management Reserve - environmental assessment	100,000		100,000
Physical Services	Ambulance Base Reserves	129,104		129,104
TOTAL FUTURE SUSTAINABILITY BUDGET		2,430,584	1,582,485	848,099

CORPORATION OF THE COUNTY OF HURON
2012 BUDGET
FORECAST OF RESTRICTED ACCUMULATED SURPLUS AND UNRESTRICTED ACCUMULATED SURPLUS and COM

	Restricted									
	Winter Maintenance/Hi ghways Reserve Fund	Highways Reserve Fund	Fleet Reserve Fund	EMS Fleet Reserve Fund	General Liability Insurance Reserve	Future Infrastructu re Reserve Fund	Facilities General Capital Reserve	Ambulance Station Capital Reserve Fund	Huronview (Homes) Reserve Fund	Social Housing Capital Reserve Fund
Projected at December 31, 2011	1,000,000	8,122,008	2,462,254	894,020	1,000,000	1,794,285	1,757,282	838,493	1,485,084	303,561
2012 budget										
Tornado - insurance deductible					(100,000)					
Fleet sustainabilty			135,190							
Use prior year captial surplus		(2,673,887)								
Auburn salt Storage		300,000								
Zurich Shop Replacement		300,000								
Aging Bridges		600,000								
Brussels Storm Sewers		800,000								
Structural Compliance Premium									201,480	
Capitlal projects									(59,900)	
IT future sustainability										
2012 Addition								129,104		
Waste Management										
P&D Web Designer position to permanent not used in 2011										
Repayment for Huron East Senior Apartments							111,564			
Repayment for Maple Tree Apts							35,000			
Insurance reserve through premiums					81,023					
Utilize Prior Year Surplus - set aside in Hwys Reserve - Council resolution		800,000								
Budgeted at December 31, 2012	1,000,000	8,248,121	2,597,444	894,020	981,023	1,794,285	555,930	967,597	1,626,664	303,561

MITTED FUNDS

FORECAST OF ACCUMULATED SURPLUS

Restricted										
Waste Management Reserve	Water Source Protection Reserve	Library Book Reserve Fund	Library Cap Fund	Corporate IT Reserve Fund	Ontario Works IT Reserve Fund	Reserve Fund for Workers Safety & Insurance	Forestry Reserve Fund	Economic Develop- ment Reserve Fund	Huron Heritage Reserve Fund	Reserve for Server Replacement
1,708,695	266,162	98,799	164,653	37,675	19,531	200,000	33,303	248,841	0	17,500

Projected at December 31, 2011

2012 budget

Tornado - insurance deductible
Fleet sustainability
Use prior year capital surplus
Auburn salt Storage
Zurich Shop Replacement
Aging Bridges
Brussels Storm Sewers
Structural Compliance Premium
Capital projects
IT future sustainability
2012 Addition
Waste Management 100,000
P&D Web Designer position to permanent
not used in 2011
Repayment for Huron East Senior
Apartments
Repayment for Maple Tree Apts
Insurance reserve through premiums
Utilize Prior Year Surplus - set aside in
Hwys Reserve - Council resolution

(12,000)

Budgeted at December 31, 2012	1,808,695	266,162	98,799	164,653	37,675	19,531	200,000	33,303	236,841	0	17,500
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THE COUNTY OF HURON
11 BUDGET
(excluding Investment in Tangible Capital Assets)

Unrestricted

Projected at December 31, 2011

Huron County Accessibility Advisory Committee Reserve	General Reserve for Contingen- cies	Total Reserves before Reserves for Working Funds	Reserve for Working Funds	TOTAL
10,172	7,724,260	30,186,578	1,200,000	31,386,578

2012 budget

Tornado - insurance deductible		(100,000)		(100,000)
Fleet sustainability		135,190		135,190
Use prior year capital surplus		(2,673,887)		(2,673,887)
Auburn salt Storage		300,000		300,000
Zurich Shop Replacement		300,000		300,000
Aging Bridges		600,000		600,000
Brussels Storm Sewers		800,000		800,000
Structural Compliance Premium		201,480		201,480
Capital projects		(59,900)		(59,900)
IT future sustainability		0		0
2012 Addition		129,104		129,104
Waste Management		100,000		100,000
P&D Web Designer position to permanent not used in 2011		(12,000)		(12,000)
Repayment for Huron East Senior Apartments		111,564		111,564
Repayment for Maple Tree Apts		35,000		35,000
Insurance reserve through premiums		81,023		81,023
Utilize Prior Year Surplus - set aside in Hwys Reserve - Council resolution		800,000		800,000

Budgeted at December 31, 2012

10,172	7,724,260	30,934,152	1,200,000	32,134,152
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CORPORATION OF THE COUNTY OF HURON

PUBLIC WORKS / HIGHWAYS

BACKGROUND:

The Public Works Department, including Highways and Fleet services, has a combined staff of 45 employees to maintain approximately 775 km of County Roads (including 66 km of urban streets), 465 large bridges and culverts, along with 1000's of small culverts. As well, Public Works provides administration of vehicles, equipment and highway facilities owned by the County.

Maintenance

The Maintenance/Operations and Administration component of the 2012 Public Works Budget was prepared based on a review of the three previous year's actual budgets, with minor adjustments for inflation, infrastructure deterioration, local conditions and special needs.

All bridge, culvert and road sections proposed for rehabilitation or replacement in 2012 were selected based on site inspections, technical analysis, OSIM bridge inspections, prioritization based on the optimal timing for rehabilitation and recommendations from Dillon Consulting, as part of the County's Asset Management Study, completed in 2007/2008.

Road, Bridge and Culvert Capital

A County road has an average expected lifecycle of 22 years, necessitating approximately 35 km of asphalt rehabilitation per year in order to continue to meet the existing level of service. There are 22.2 km of roads proposed for Cold In-place Recycling (CIR) and surface asphalt in 2012. Another 7.9 km of highway will receive a hot-mix overlay. As well, the County will partner with North Huron to complete the urban reconstruction of Cty Road 4 (Josephine Street) in Wingham. Finally, we aim to proceed with reconstruction of Cty Road 13, with plans to lower the road by 60cm (2') at the GEXR Subway, including a new storm outlet.

For the bridge and culvert projects, we continue with our focus on regular cleaning and maintenance and timely repairs, as needed. In an effort to prevent major problems we are completing smaller rehabilitations before deterioration becomes severe. By avoiding the costly large scale rehabilitations, we are also able to save a portion of costs related to engineering, contract

administration and agency approvals. Smaller rehabilitations are more cost effective, are easier to schedule and often don't require agency approvals at all.

Repairs to bridge and culvert structures generally have a 20 year lifespan, with a full replacement typical at 80 years of age. The 91 bridges under the County's jurisdiction require approximately five (5) rehabilitations/replacements per year. Our 109 culverts with spans greater than 3 m and our 265 culverts with spans between 1 and 3 m typically last 40 to 75 years, depending on the site conditions and construction materials. Smaller culverts are an ongoing maintenance issue.

For 2012, there are six (6) small or mid-sized bridge rehabilitations and three (3) culvert projects proposed for rehabilitation, two of which will be completed by the County Bridge Crew. There are also two (2) non-structural repair projects (Boundary Bridge 1 and Forrester's Bridge) which will be completed by the Bridge Crew.

For 2011, the Public Works Department will continue the recent shift from mostly contracted capital rehabilitation and maintenance projects, to selective use of our own forces to complete the work. Through use of our own forces, we can cut costs, control quality and better utilize our existing staff and fleet resources.

Patrol Yards & Equipment Capital

There are 20 buildings located in five patrol yards which are maintained by the Public Works Department (4 buildings will be sold with the Grand Bend Yard). Expenditures for building upgrades, site upgrades, IT equipment, small tools and some medium-sized equipment are included in our capital budget.

For 2012, there is a total of \$110,000 proposed for proposed equipment upgrades (one retroreflectometer for testing signs, two riding lawn mowers, one truck-mounted anti-icing tank and RWIS equipment for Wroxeter), as well, a total of \$65,000 is proposed for IT needs, small tools and misc maintenance items (IT pooled, tools pooled, shop maintenance pooled and office equipment pooled).

Urban Road & Sewer Projects - Capital Reconstruction

We continue to make progress on the list of deficient urban storm sewers throughout the County, with several villages requiring capital reconstruction in the next five years. As previously mentioned, we expect the 2nd phase of the Wingham urban storm sewer reconstruction will proceed in 2012, followed by Brussels in 2014 and Dashwood in 2017. It is proposed that the Brussels urban sewer & reconstruction will be budgeted for through a three-year funding arrangement, the first part being \$800,000 in 2012.

Future Service / Expenditure (Asset Sustainability)

Several highways facility replacement projects will be partially funded in 2012, through multi-year plans (accumulated surplus) which support Future Sustainability at the County's patrol yards. Projects include the Auburn Salt/Sand Storage Building, to be one-quarter funded in 2012, as well as one-quarter funding for the Zurich Patrol Building Replacement. If sufficient funds are available to complete the new Zurich Patrol Building we intend to request Council approval to start the project in 2012. Project funding is dependent upon the sale of the Grand Bend Patrol Yard.

An initial allowance of \$600,000 is proposed in 2012 to start a fund for the future Replacement of Aging Bridges. The intention is to annually add \$600,000 to the fund which will help to offset significant costs in the years 2020 – 2030, a time when many County bridges will reach the end of their expected life. The proposed fund is consistent with the recommendations of the 2007/2008 Asset Management Study.

General Administration

In addition to road-related infrastructure management, the Public Works Department comments on development controls, severances, rezoning, etc. along county roads, issues entrance permits and oversize load permits, all in conformance with adopted County Policies and By-Laws.

The Minimum Maintenance Standards for Municipal Highways, Ontario Regulation 239/02 dictates a minimum level of service and the required operations. The on-going maintenance and good condition of the County's road-related assets assist in minimizing operational costs.

2012 SUMMARY:

The Public Works Department 2012 budget reflects a modest increase to the levy which is made possible through continuous efforts to streamline our processes as well as cost controlling measures in nearly every aspect of our work. Over the last three years, we have effectively been able to do more work with essentially the same level of funding.

Working as a team is an important part of our approach. Staff are accountable for their actions and everyone in the Public Works Department is focused on quality and 'a job well done'. We are proud of what we accomplish each year. As well, we hear employee morale within the Department is very high.

OTHERS CONSULTED:

Public Works Technical Staff & Foremen
County Chief Administrative Officer
County Treasurer & Treasury Staff
BM Ross Engineers (OSIM Bridge & Culvert Inspections)
Dillon Consulting Engineers (Asset Management Study)

BUDGET IMPACTS:

The proposed 2012 Public Works Budget has utilized revenue and funding from several sources to assist the County in reducing the overall 2012 levy increase.

The Public Works Department's 2012 budget proposes a year-over-year levy increase of \$196,6672 or 1.59%, which translates into a 0.60% levy increase for the County's overall budget.

Budget for the year ending December 31, 2012

COUNTY OF HURON PUBLIC WORKS DEPARTMENT	2011 Forecast Actual	2011 Budget ('12 Base)	2012 Budget	% Budget Increase/ Decrease	Note
EXPENDITURES					
Bridge Maintenance					Bridge Maintenance includes work that prolongs the life of the bridge through routine maintenance such as washing, caulking etc. It also includes repairs of up to \$100,000 each that are completed under mandated OSIM inspections to the mandated requirements of the Canadian Highway Bridge Design Code (CHBDC), Ontario Provincial Standards (OPS) and Minimum Maintenance Standards (MMS).
BRIDGE MAINTENANCE	255,000	275,000	275,000		
TRANSFER TO CAPITAL FROM MAINTENANCE					
CULVERT MAINTENANCE	245,000	225,000	225,000		
BRIDGE AND CULVERT INSPECTION	10,000	15,000	15,000		
BRIDGE CONSULTANT COST	2,000	5,875	5,875		
TOTAL Bridge Maintenance	512,000	520,875	520,875		
Roadside Maintenance					Many Roadside Maintenance activities are mandated by the MMS to correct hazardous conditions and the Weed Control Act to prevent the spread of noxious weeds. They are completed to OPS and TAC Standards. Other non-mandated activities are completed for the purpose of timely preventative maintenance and aesthetics (i.e. brushing, tree planting, litter pick-up and most road side mowing).
GRASS TRIMMING/SPRAYING	100,000	130,000	120,000		
BRUSHING, TREE TRIMMING, REMOVAL	220,000	180,000	200,000		
DITCHING	140,000	200,000	180,000		
CATCH BASINS, CURB&GUTTER, STORM	50,000	70,000	50,000		
DEBRIS & LITTER PICK UP	45,000	50,000	50,000		
ROADSIDE MOWING	60,000	50,000	60,000		
TREE INSPECTION			2,000		
WEED INSPECTION	3,000	3,500	3,500		
ATV Maintenance		500	500		
TOTAL Roadside Maintenance	618,000	684,000	666,000	-2.63%	
Hardtop Maintenance					Hardtop Maintenance is mandated by the MMS. The work is completed to the mandated standards set out by the OPS and Transportation Association of Canada (TAC) Standards. It is also completed in accordance with the County Approved Asset Management Study.
PATCHING, SPRAY PATCHING	80,000	60,000	70,000		
SWEEPING, FLUSHING, CLEANING	85,000	80,000	85,000		
SHOULDER MAINTENANCE FRESH GRAVEL	440,000	360,000	390,000		
SHOULDER GRADING (GRADING ONLY)	150,000	160,000	160,000		
TOTAL Hardtop Maintenance	755,000	660,000	705,000	6.82%	
Winter Control					All Winter Control Activities are mandated by the MMS, Environment Canada Code of Practice and the County Approved Salt Management Plan. The ultimate condition of the road (i.e. track bare, bare and wet etc.) is not mandated.
ANTI-ICING	60,000	90,000	90,000		
SNOWPLOWING & REMOVAL	830,000	830,000	845,000		
SANDING & SALTING	1,400,000	1,400,000	1,400,000		
WINTER PATROL	260,000	250,000	260,000		
WINTER MAINTENANCE STANDBY	200,000	130,000	160,000		
HAULING SALT FROM GODERICH	35,000	50,000	45,000		
CONTRACTOR WINTER STANDBY	70,000	70,000	40,000		
SALT MANAGEMENT PLAN	5,000	5,000	5,000		
USING BANKED OVERTIME					
GENERAL PATROL SUPERVISION WINTER	100,000	100,000	100,000		
TOTAL Winter Control	2,960,000	2,925,000	2,945,000	0.68%	

COUNTY OF HURON
PUBLIC WORKS DEPARTMENT

	2011 Forecast Actual	2011 Budget ('12 Base)	2012 Budget	% Budget Increase/ Decrease	Note
Safety Devices					<p>The majority of Safety Devices and there maintenance are mandated by the MMS, OPS and TAC Standards. Some are also mandated by County Approved Policies.</p> <p>Intersection illumination and energy charges are not mandated at intersections where illumination is not warranted. These intersections have been acquired by the County with existing illumination or installed at the discretion of the County.</p>
LINE MARKING (COUNTY)	275,000	275,000	275,000		
SIGN MAINTENANCE	180,000	200,000	200,000		
RAILWAY CROSSING PROTECTION	9,000	9,000	9,000		
ILLUMINATION, OTHER	6,000	10,000	7,500		
GUIDE RAIL	155,000	200,000	200,000		
911 SIGNAGE (COUNTY)	5,000	5,000	5,000		
TRAFFIC SIGNALS & ENERGY CHARGES	5,000	10,000	7,500		
ACCIDENT RECOVERIES	-7,000				
SIGN MANUFACTURING	70,000	40,000	70,000		
TOTAL Safety Devices	698,000	749,000	774,000	3.34%	
Miscellaneous					<p>Most of these activities are mandated by the MMS (Road Patrol, Traffic Counts) or other acts such as the Drainage Act (Municipal Drain Maintenance). Employee Training is due diligence.</p> <p>Activities in this category that are not mandated include staff meetings, conferences (TAC, Good Roads, etc.)</p>
MISCELLANEOUS (MEETINGS ETC.)	60,000	55,000	55,000		
MUNICIPAL DRAIN MAINTENANCE	50,000	50,000	50,000		
GENERAL SUMMER ROAD PATROL	80,000	75,000	75,000		
TRAFFIC / ENGINEERING	14,000	15,000	15,000		
NEEDS STUDY	1,500	1,000	1,000		
EMPLOYEE TRAINING	85,000	85,000	85,000		
GEN PATROL SUPERVISION SUMMER	160,000	160,000	160,000		
TOTAL Miscellaneous	450,500	441,000	441,000		
TOTAL MAINTENANCE	5,993,500	5,979,875	6,051,875	1.20%	

COUNTY OF HURON PUBLIC WORKS DEPARTMENT	2011 Forecast Actual	2011 Budget ('12 Base)	2012 Budget	% Budget Increase/ Decrease	Note
Administration & Overhead					Administration and Overhead is generally not mandated, but includes uncontrollable expenses that are required to maintain operations. These expenses include rent, insurance, utilities and routine maintenance.
PATROL ADMINISTRATION	7,000	8,000	8,000		
SHOP MAINTENANCE	70,000	120,000	100,000		
ELECTRICITY	50,000	40,000	50,000		
TELEPHONE	11,000	10,000	10,500		
INTERNET		1,500	1,500		
RENT IN COURTHOUSE	13,750	13,750	13,750		
HEALTH AND SAFETY	1,500	1,500	1,500		
SMALL TOOLS	21,000	15,000	15,000		
MANAGERS EXPENSES		8,500	8,500		
O/H STAFF SALARY	215,000	220,000	220,000		
NATURAL GAS/PROPANE/FUR	40,000	30,000	40,000		
RADIO	30,000	20,000	15,000		
POSTAGE & COURIER	100	300	300		
ASSOCIATION FEES	1,000	1,000	1,000		
ADVERTISING COST	500		500		
INSURANCE PREMIUMS	199,500	199,500	203,011		
COMPUTER UPGRADES	5,000	5,000	5,000		
LEGAL / PROFESSIONAL SERVICES	2,000	2,000	2,000		
ADMIN COSTS \$851.00 PER MO	10,000	10,000	10,000		
AUDIT COSTS \$124.00 PER MO	1,500	1,500	1,500		
OFFICE MACHINES & SUPPLIES	5,000	5,000	5,000		
PRINTING	1,100	2,000	2,000		
PERMIT FEES	-20,000	-30,000	-30,000		
PUBLICATIONS & SUBSCRIP	75	500	200		
Corporate Service Allocations					
TOTAL Administration & Overhead	665,025	685,050	684,261	-0.12%	
TOTAL ADMINISTRATION AND MAINTENANCE	6,658,525	6,664,925	6,736,136	1.07%	
Depreciation of capital assets	6,678,213	6,678,213	7,000,152	4.82%	
TOTAL EXPENDITURES	13,336,738	13,343,138	13,736,288	2.95%	A reduction in total year over year spending is proposed in order to maintain a modest increase to the levy requirement. This spending level is below the level recommended to maintain our current assets without increasing our infrastructure deficit. This is a result of large cuts to the Public Works budget in previous years.

COUNTY OF HURON PUBLIC WORKS DEPARTMENT	2011 Forecast Actual	2011 Budget ('12 Base)	2012 Budget	% Budget Increase/ Decrease	Note
REVENUES					
Administration Expenses for Fleet	350,000	350,000	350,000		
TOTAL REVENUES	350,000	350,000	350,000		
NET COUNTY CONTRIBUTION	12,986,738	12,993,138	13,386,288	3.03%	
LEVY BASED ADJUSTMENTS					
Less Depreciation	-6,678,213	-6,678,213	-7,000,152		
Add Capital Asset Expenditures	7,682,000	10,112,000	9,091,954		
Transfer Prior Year Surplus to Highways Reserve					
Add Future Sustainability	850,000	850,000	2,800,000		Additional \$800,000 from County prior year surplus \$500,000 From Future Sustainability for GEXR Subway \$2,173,887 From 2011 Unused Capital
Less: Transfer from accumulated surplus	-2,477,389	-2,477,389	-2,673,887		
Less: Gas Tax Usage	-1,935,000	-2,392,000	-3,000,000		
Provincial Grant Funding					
TOTAL LEVY REQUIREMENTS	10,428,136	12,407,536	12,604,203	1.59%	

COUNTY OF HURON
Public Works Department
FOR THE YEAR ENDING DECEMBER 31, 2012
CAPITAL EXPENDITURES

Note: Any grant funding is reflected as revenue in the operating budget

PROJECT ITEM	ASSET TYPE	REASON FOR REQUEST	PRIORITY <small>High/Medium/Low</small>	DESCRIPTION	COMPLETION or PURCHASE DATE	TOTAL COST	FUNDING SOURCE	AMOUNT
12-301 Cty Rd 12 - Walton to Cty Rd 87 Cl R and Surface Asph	1			CIR, Pave, Shoulder Gravel, Culvert Lining, and Culvert Replacement	Dec-12	4,204,966	Gas Tax	3,000,000
							Depreciation	1,750,000
							Depreciation	1,576,113
12-302 Cty Rd 15 - Hwy 8 to Cty Rd 17 Base and Surface Asph	1			Pave, Shoulder Gravel, Culvert Lining, and Culvert Replacement	Dec-12	1,501,988	Previous Year Surplus	173,887
12-303 Cty Rd 13 Road Lowering at GEXR Subway	6			Drainage and structural modifications at rail bridge on Cty Rd. 13	Dec-12	750,000	Depreciation	250,000
							Future Sustainability	500,000
County Bridge Crew								
Small Benmiller Bridge (1-3.5)	2			Bridge Rehab	Dec-12	475,000	Depreciation	475,000
County Road 20 Bridge (20-13.4)	2			Bridge Rehab	Dec-12	320,000	Depreciation	250,000
South of Varna Bridge (31-9.8)	2			Bridge Rehab	Dec-12	335,000	Depreciation	330,000
Truss Bridge on Cty Rd 83 (83-15.7)	2			Bridge Rehab	Dec-12	125,000	Depreciation	125,000
BB27 Bridge - Whalen Line	2			Bridge Rehab	Dec-12	100,000	Depreciation	140,000
BB25 Bridge - Line 17	2			Bridge Rehab	Dec-12	280,000	Depreciation	310,000
County Road 86 Culvert (86-54.0)	2			Bridge Rehab	Dec-12	125,000	Depreciation	120,000
County Road 84 Culvert (84-1.9)	2			Bridge Rehab	Dec-12	150,000	Depreciation	150,000
County Road 84 Culvert (84-12.1)	2			Bridge Rehab	Dec-12	150,000	Depreciation	150,000
BB1 Bridge - Wingham	2			Bridge Rehab	Dec-12	220,000	Depreciation	210,000
Forrester's Bridge	2			Bridge Rehab	Dec-12	180,000	Depreciation	190,000
Retroreflectometer	3			Tool for sign inspections	Dec-12	15,000	Depreciation	15,000
Riding Mower Auburn	4			Yard Maintenance	Dec-12	5,000	Depreciation	5,000
Riding Mower Wroxeter	4			Yard Maintenance	Dec-12	5,000	Depreciation	5,000
Truck Mounted Anti-Icing Tank	4			Winter Maintenance Equipment	Dec-12	40,000	Depreciation	35,000
RWIS Equipment (Wroxeter)	4			Winter Maintenance Equipment	Dec-12	45,000	Depreciation	40,000
IT Pooled	5			Computers, Printers etc.	Dec-12	10,000	Depreciation	10,000
Tools Pooled	5			Various Tools under \$5,000	Dec-12	30,000	Depreciation	30,000
Shop Mtce Pooled	5			Various Appurtenances under \$5,000	Dec-12	20,000	Depreciation	20,000
Office Equipment Pooled	5			Desk, Filing Cabinets etc.	Dec-12	5,000	Depreciation	5,000
E								
TOTAL FUNDING REQUEST						9,091,954		
LESS: FUNDING FROM CURRENT YEAR DEPRECIATION (including in operating budget)						(7,000,152)		
NET CAPITAL FUNDING REQUIREMENTS						2,091,802		
LESS: FUNDING FROM FUTURE SUSTAINABILITY RESERVE						(673,887)		

COUNTY OF HURON
Public Works Department
FOR THE YEAR ENDING DECEMBER 31, 2012
CAPITAL EXPENDITURES

Note: Any grant funding is reflected as revenue in the operating budget

PROJECT ITEM	ASSET TYPE	REASON FOR REQUEST	PRIORITY <small>High/Medium/Low</small>	DESCRIPTION	COMPLETION or PURCHASE DATE	TOTAL COST	FUNDING SOURCE	AMOUNT
LESS: GAS TAX USAGE (100% of 2012 Gas Tax allotment plus available Gas Tax from previous years)						(3,000,000)		
LESS: PROVINCIAL / FEDERAL FUNDING						-		
NET Depreciation REQUIREMENT						(1,582,085)		

- CIR and Pavement Rehab on County Roads - Mandated by County Approved Asset Management Plan. The Asset Management Plan recommends pavement rehab approximately every 22 years once pavement thickness has reached 125mm and the pavement is able to carry full loads 12 months of the year. Surface condition is Mandated by OPS, TAC and MMS.
- 1
 - 2 Bridge and Culvert Rehab and Replacement - Mandated to meet needs of OSIM structural inspections and constructed to meet mandated requirements (specifications) of the CHBDC, OPS, TAC and MMS.
 - 3 be completed with a single retroreflector within the time available. Using County staff to complete the sign inspection is more economical than sourcing the inspection out.

COUNTY OF HURON
Public Works Department
FOR THE YEAR ENDING DECEMBER 31, 2012

FUTURE SERVICE / EXPENDITURE or ASSET SUSTAINABILITY

DESCRIPTION	AMOUNT REQUESTED (Levy)	REASON FOR REQUEST	FUNDING SOURCE
Auburn Salt Storage Facility Reserve (yr 3 of 4yrs)	300,000	Replacement of Salt Storage Facility is approved by County Council. Replacement of the existing storage is recommended by the Asset Management Study, the MOE and the TAC Salt Management Guide which recommends loading and mixing salt indoors.	Previous Years Surplus
Zurich Shop Replacement Reserve (yr 3 of 4 yrs)	300,000	Replacement of the Zurich Shop is approved by County Council. The existing inefficient building requires extensive repairs according to the Consentric Report on County Facilities. The existing 3 bay facility is undersized for the Patrol which has 4 snow plow routes in addition to other equipment that is housed there.	Previous Years Surplus
Fund for Replacement of Aging Bridges	600,000	Not Mandated, but it is recommended by the CAO, Treasurer, Director of Public Works and the Asset Management Study which was approved by County Council. The replacement of the bridges that this money will be used for is mandated by the Municipal Act, OSIM, MMS and CHBDC.	Previous Years Surplus
Brussels Storm Sewer Reserve (Yr 1 of 3)	800,000	Not Mandated, but it is recommended by the Asset Management Study which was approved by County Council. The replacement of the storm sewers prior to resurfacing the road is essential to preserve the new surface. Storm sewer failures would lead to road damage that would require repairs mandated by the MMS. Spreading the cost of the sewers over a longer period minimizes the future impact of the sewer replacement.	Previous Years Surplus
County Prior Year Surplus transfer to Highways Reserve	800,000	A one time transfer based on Council's resolution.	
TOTAL FUNDING REQUIRED	2,800,000		

Sustainable Services / Infrastructure (asset management)

Funding for service enhancement/growth - capital

Funding for service enhancement/growth - non-capital

Funding for inflation in replacement cost -capital

County of Huron
Public Works Department
For the year ending December 31, 2012

	2011 Levy	2012 Funding Requirements			Less: Funding by Accumulated Surplus (former reserves)	2012 Levy	Change in levy YoY \$	Change in levy YoY %	% impact on Levy
		Operating	Net Capital Expenditures	Future Sustainability (Service/Infrastructure)					
Highways	12,407,536	13,386,288	2,091,802	2,800,000	(5,673,887)	12,604,203	196,667	1.59%	
Total	12,407,536	13,386,288	2,091,802	2,800,000	(5,673,887)	12,604,203	196,667	1.59%	0.60%

CORPORATION OF THE COUNTY OF HURON

PUBLIC WORKS / FLEET

BACKGROUND:

Fleet Services for the County is operated as a division of the Public Works Department and is responsible for the purchasing, maintenance and disposal of equipment required for Highways operations, in addition to vehicles required by: Housing Authority (1 car); Huronview (1 van); Library (1 van), Museum (1 van), SMT vehicles (7 cars) and Facilities (mower, tractor, sander, van and 4 pickups).

In previous years, the Public Works Department set up reserves to fund equipment purchases. For the various activities and operations performed by Highways, hourly rates for each piece of equipment and vehicle were calculated and charged to the activity, such that when a particular piece of equipment needed replacement there were sufficient reserves from which the replacement equipment could be purchased.

In 2001, a Fleet division was established, to manage Highways equipment and vehicles, along with vehicles and equipment for other departments. As with the Highways vehicles, all fleet vehicles are assessed monthly lease rates to cover the replacement costs when required. Each department is responsible for paying for each vehicle's insurance, license plates, fuel and all other service costs, similar to normal lease agreements.

COMMENTS:

All equipment and vehicles are purchased through the County's procurement policy approved by Council, to ensure the County receives good value. Council is informed of tendered equipment purchases. No tenders/quotations exceeding the approved budgets are accepted, without Council approval.

Each piece of equipment is regularly serviced at one of our facilities or other licensed premises to maintain maximum vehicle utilization. Generally, equipment has a design operating life, which when exceeded; major repairs and expenses can occur which may significantly increase operating costs and/or decrease equipment dependability. The rationale

utilized by Fleet for the operation of an efficient and effective fleet was previously submitted and agreed upon by County Council in January 2005.

Specialized equipment such as track-mounted back hoes/excavators, cranes, concrete breakers, large compaction equipment, asphalt milling equipment, etc., are rented from local suppliers and contractors on an as required basis.

Each year the vehicle lease rates and hourly rates for Highways equipment are evaluated and adjusted to ensure adequate reserves are available to fund the replacement of the County's vehicles and equipment.

OTHERS CONSULTED:

Fleet staff has contacted neighbouring municipalities, local vehicle leasing companies, MTO and local contractors to ensure our equipment lease rates and hourly rates are competitive.

BUDGET IMPACTS:

The replacement costs for County fleet and equipment are raised through monthly leases and hourly equipment rates on each piece of equipment. Primarily, the largest majority of the recovery is on the vehicles and equipment used by Highways (\$1,970,000).

For 2012 we have budgeted \$819,224. for the replacement of vehicles and equipment. We expect to raise \$323,932. through the Fleet operating budget (revenue minus expenditures), and combined with \$576,469. funded from current year depreciation. This means a 2012 Levy requirement of negative (-) \$81,177. Thus there is no impact to the levy.

COUNTY OF HURON
FLEET BUDGET
Budget for the year ending December 31, 2012

REVENUE

MUNICIPAL GRANTS & FEES

Services to Municipalities 2,348 8,000 - - - 8,000 0.00%
Total Municipal Grants & Fees 2,348 8,000 - - - 8,000 0.00%

This includes fuel that we sell to Municipality of Bluewater on a full cost recovery basis.

OTHER REVENUE

Intra County Recoveries 1,914,167 1,730,000 240,000 - 240,000 1,970,000 13.87%

Equipment used in Public Works Department

Rent/Lease 101,160 100,110 20,874 - 20,874 120,984 20.85%

Yearly lease rates: HA02: \$3600; HA03: \$4440; HA04: \$3504; L01: \$2640; FA01: \$8400; FA02: \$4200; FA03: \$4200; FA04: \$8400; FA05: \$5400; FA06: \$840; FA07: \$4800; FA08: \$3840; Tractor 78: \$3600; Tractor 34: \$6000; Sander 33: \$1200; HV01: \$7500; SMT1: \$9240; SMT2 to SMT 7: \$6000 each; MU01: \$3180

Sales - - - - - 0.00%

Third Party Recoveries 4,200 174,500 32,500 - 32,500 207,000 18.62%

This is an estimate of auction sales including our own equipment, allowed \$48,000 for our equipment plus \$152,000 for consignments, also includes approx \$9000 for fuel tax rebate.

Gains on disposal of assets - - - - - 0.00%

Prior Year Surplus - - - - - 0.00%

Total Other Revenue 2,019,527 2,004,610 293,374 - 293,374 2,297,984 14.63%

TOTAL REVENUE 2,021,874 2,012,610 293,374 - 293,374 2,305,984 14.56%

EXPENDITURES

SALARIES AND BENEFITS

SALARIES

Salaries - Full Time 217,968 217,968 12,625 - 12,625 230,593 5.79%

Total Salaries 217,968 217,968 12,625 - 12,625 230,593 5.79%

BENEFITS

Burden 71,919 67,790 3,876 - 3,876 71,666 5.72%

Total Benefits 71,919 67,790 3,876 - 3,876 71,666 5.72%

Total Salaries and Benefits 289,887 285,758 16,501 - 16,501 302,259 5.77%

EQUIPMENT

Equipment Repairs & Maint. 818,231 778,000 152,000 - 152,000 930,000 19.54%

This covers all costs for repairs, fuel, tires, parts, etc.

Small Tools/Equipment(under \$1,000) - 4,500 - - - 4,500 0.00%

Diagnostics equipment for shop

Total Equipment 818,231 782,500 152,000 - 152,000 934,500 19.42%

PURCHASED SERVICE

Insurance 33,795 28,344 499 - 499 28,843 1.76%

An increase of 15% forecasted for 2012.

Intra County Purchases - - - - - 0.00%

Corporate Service Allocations - - - - - 0.00%

Miscellaneous Services - 152,000 - - - 152,000 0.00%

This includes payments to municipalities after the auction and auction expenses & commission fees to auctioneer.

Total Purchased Service 33,795 180,344 499 - 499 180,843 0.28%

OPERATIONAL

Miscellaneous Admin. - 1,000 - - - 1,000 0.00%

Office Expense - 1,000 - - - 1,000 0.00%

Postage/Courier - 400 - - - 400 0.00%

Telecommunications - 1,050 - - - 1,050 0.00%

Utilities/Hydro - 14,000 500 - 500 14,500 3.57%

Depreciation - Capital Assets 509,628 509,622 66,847 - 66,847 576,469 13.12%

Gain or Loss on disposal of capital assets - (8,094) - (26,202) (34,296) 323.72%

Total Operational 509,628 518,978 67,347 (26,202) 41,145 560,123 7.93%

TOTAL EXPENDITURES 1,652,887 1,767,580 236,347 (26,202) 210,145 1,977,725 11.88%

COUNTY CONTRIBUTION (368,987) (245,030) (57,027) (26,202) (83,229) (328,259) 33.97%

LEVY BASED ADJUSTMENTS

Less Depreciation (501,528)

Add Capital Asset Expenditures 913,000 (542,173)

Add Future Sustainability 765,211

Less Funding from Accumulated Surplus (166,442)

TOTAL LEVY REQUIREMENTS 0 (105,221) 0%

40

COUNTY OF HURON
FLEET
FOR THE YEAR ENDING DECEMBER 31, 2012

CAPITAL EXPENDITURES

PROJECT ITEM	ASSET TYPE	REASON FOR REQUEST	PRIORITY (High/Medium/Low)	DESCRIPTION	COMPLETION or PURCHASE DATE	TOTAL COST	SOURCE	AMOUNT
GMC Pickup, 07E	Equipment	Condition, mileage	High	2008 GMC pickup	Apr-12	26,148	n/a	n/a
Ford Pickup, 08E	Equipment	Replacement	High	2006 Ford F150 pickup	Apr-12	26,148	n/a	n/a
Ford Pickup, 14E	Equipment	Condition, mileage	High	2006 Ford F150 pickup	Apr-12	23,632	n/a	n/a
Chevrolet Pickup, 23E	Equipment	Condition, mileage	High	2008 Chevrolet pickup	Apr-12	23,632	n/a	n/a
CDS Forklift, 44E	Equipment	Additional lift required	Medium	1987 CDS Forklift	Apr-12	45,000	n/a	n/a
Tandem Plow/Sander, 69E	Equipment	Age, condition	High	2000 Volvo WG64 tandem truck	Feb-12	239,224	n/a	n/a
GMC Crewcab, 70E	Equipment	Age, condition	Medium	2004 GMC Crewcab	Apr-12	27,689	n/a	n/a
GMC Crewcab, 71E	Equipment	Age, condition	Medium	2004 GMC Crewcab	Apr-12	27,689	n/a	n/a
GMC Crewcab, 72E	Equipment	Age, condition	Medium	2004 GMC Crewcab	Apr-12	27,689	n/a	n/a
Stacker conveyor	Equipment	Growth Related Need	Medium	2012 Stacker conveyor	May-12	130,000	n/a	n/a
Disc Mower, MO-101E	Equipment	Age, condition	High	2009 Disc Mower	Mar-12	8,120	n/a	n/a
Disc Mower, MO-102E	Equipment	Age, condition	High	2009 Disc Mower	Mar-12	8,120	n/a	n/a
Disc Mower, MO-103E	Equipment	Age, condition	High	2009 Disc Mower	Mar-12	8,120	n/a	n/a
Ford Pickup, FA02	Equipment	Age, condition	Medium	2003 Ford Pickup	Mar-12	30,000	n/a	n/a
Ford Pickup, FA03	Equipment	Age, condition	Medium	2003 Ford Pickup	Mar-12	30,000	n/a	n/a
Pickup Sander, 33	Equipment	Age, condition	Medium	2005 Pickup sander	Jul-12	9,000	n/a	n/a
Homes Van, HV01	Equipment	Age, condition	High	2003 Ford Van	Jan-12	75,000	n/a	n/a
TOTAL FUNDING REQUEST						765,211		
LESS: FUNDING FROM CURRENT YEAR DEPRECIATION (including in operating budget)						(576,469)		
NET CAPITAL FUNDING REQUIREMENTS						188,742		

Note: Any grant funding is reflected as revenue in the operating budget

**COUNTY OF HURON
FLEET
FOR THE YEAR ENDING DECEMBER 31, 2012**

FUTURE SERVICE / EXPENDITURE or ASSET SUSTAINABILITY

DESCRIPTION	AMOUNT	SOURCE
10 Year Fleet Management Plan	(328,259)	Provides sufficient funds for average expenditures of 10 year plan
TOTAL FUNDING REQUESTED	(328,259)	(Operating)

Sustainable Services / Infrastructure (asset management)
 Funding for service enhancement/growth - capital
 Funding for service enhancement/growth - non-capital
 Funding for inflation in replacement cost -capital

County of Huron

FLEET

For the year ending December 31, 2012

2011 Levy	2012 Funding Requirements			Less: Funding by Accumulated Surplus (former reserves)	2012 Levy	Change in levy YoY \$	Change in levy YoY %	% impact on Levy
	Operating	Net Capital Expenditures	Future Sustainability (Service/Infrastructure)					
Highways	-	(328,259)	188,742	139,517	-	-		
Fleet	-	(328,259)	188,742	139,517	-	-		
Total	-	(328,259)	188,742	139,517	-	-		0.00%



County of Huron Homes for the Aged & Apartments 2012 Budget

Long Term Care Homes – Budget for 2012

Executive Overview

The original House of Refuge at the Huronview site was established in 1895. In 2012, the County Homes will have been in operation for 117 years. Today, the province mandates the operation of long term care beds by municipalities. The County of Huron operates two long term care homes, Huronlea in Brussels, and Huronview in Clinton.

The Homes for the Aged 2012 budget proposes the same core services to the long term care residents of Huronview and Huronlea as in 2010. As in previous years, provincial funding has been maximized and is not keeping pace with the rising costs of salaries and benefits at the homes, particularly in the Nursing and Personal Care envelope.

The County contribution to operate the two homes and apartments in 2012 is projected to be \$3,001,474. This represents an increase of \$249,963 over 2011. With the inclusion of the levy based adjustments of Depreciation, Capital Asset Expenditures, and Future Sustainability, the amount is \$3,466,239.

Over 75% of the total homes costs can be directly attributed to salaries and benefits for 266 staff who are employed by the County and work at the homes. This represents an annual payroll of \$11,865,909. It has been the approach of the County of Huron to provide additional funding for wages and benefits to the homes, above that funded by the province and the residents. Most of the ratepayer share is attributable to pay equity requirements, extended benefits offered to all County employees and the higher cost of arbitration decisions for municipalities in general¹.

The 2012 budget funds the ongoing maintenance of equipment and refreshing areas that are showing the effect of continuous service since 1993. Resident items such as resident beds, ceiling and portable lifts, slings, and pressure relief mattresses are included, along with replacements of the main

¹ OANHSS "Municipal Delivery of Long Term Care Services" 2008

chiller unit, ongoing floor and resident wing equipment (bedside tables, privacy curtains, window coverings, the walk-in cooler and lounge furniture replacement, and various computer products are included in the budget (see Capital Expenditures Report).

The CMI rates remain frozen until April 2012. At this time the CMI nursing funding rate will be determined by data from the RAI-MDS Nursing computer assessment tool. Though it was anticipated that this change would bring in an additional 5% nursing per diem (the maximum allowable by the ministry) at each home, an announcement from the Province has 'capped' the amount, leading to a loss of anticipated funding².

At the time of the budget preparation, resident rooms and apartments are generally occupied, with beds in the Huronlea secure unit being most often available. There are 120 approved beds at Huronview and 64 approved beds at Huronlea.

The County has signed a three year (2010-2013) Long Term Care Home Service Accountability Agreement (L-SAA) with the Local Health Integration Network (LHIN) for Huronview and Huronlea Homes. The LHIN provides the provincial funding in accordance with the contractual obligations of the L-SAA document.

REVENUE

Revenue for the County Homes is derived from three sources, resident, provincial and a County contribution. The Province sets the amount of the contributions from the Ministry and from the residents. The Homes retains all the revenue from the preferred accommodation premiums. Revenue from the Province, residents and other sources is anticipated to total \$11,981,567 in 2012, an increase of \$290,204 over 2011.

Preferred accommodation is the premium paid by residents for private (\$18.00 per day) or semi-private (\$8.00 per day) accommodation. The maximum percentage of beds in each facility for which preferred accommodation may be charged is 60%, although all rooms at the homes would qualify for preferred accommodation charges.

At the present time, although both homes attempt to keep the number of preferred beds to a maximum, due to the larger waitlist at Huronview, that facility generally meets the maximum. The preference of the individuals applying for beds dictates this outcome. To ensure the homes meet occupancy targets, applications for available beds are accepted in as timely a manner as possible.

² See the Report to Council, "CMI Funding to Huronview and Huronlea", February 15, 2012 for further details.

Provincial Funding – These monies are detailed under “Provincial Operating Grants”. With a minimum of 97% occupancy, the homes receive the following funding in the designated LTC funding envelopes:

- *Nursing and Personal Care* – directly related to the Case Mix Index – a claw back clause applies to any unspent funding dollars. In the 2012 budget, and increase has been anticipated effective July, 2012 of 1.5%;
- *Program and Support Services* – Claw back clause applies to any unspent funding dollars. In the 2012 budget, a 1.5% increase has been anticipated from July 2012;
- *Raw Food* – Claw back clause applies to any unspent funding dollars. No increase to this envelope has been added to the 2012 budget;
- *Other Accommodation* – Note that monies from this envelope cover the costs of the following operating items: dietary, housekeeping, laundry, maintenance, administration and facilities. It is also used toward the salary and benefits under-funding in the nursing envelope. In 2012 an increase of 1.5% has been included from July 1st onward.

The Nursing envelope per diem is based on a factor determined by the province for each home, which is dependent on the level of care required by residents. This factor is called the “case mix index”. The Case Mix Index at Huronview to the end of March 2012 is 92.49, while at Huronlea it is 94.89. On April 1 2012 the rates are anticipated to move upward to 93.86 and 96.46 respectively.

Accordingly, the envelopes are funded by the province based on the number of residents per day, called a “per diem” rate:

Budgeted Per Diem Rates eff July 1, 2011

<i>Nursing and Personal Care (CMI = 100)</i>	\$ 81.49
<i>Program and Support Services</i>	\$ 8.35
<i>Raw Food</i>	\$ 7.46
<i>Other Accommodation</i>	<u>\$ 51.08</u>
Total	\$148.38

Resident Payments – The room fees are based on Provincial standards. The monies collected show as “Other Revenue” under the following categories: Basic room, Semi-Private room, Private room, and short-stay or respite stay. A portion of the basic resident revenue received from the resident is deducted from our provincial funding.

Monthly Rates in Long Term Care eff. July 1, 2011

Basic (Ward) Accommodation	\$1619.08*
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Semi Private Accommodation	\$1862.41
Private Accommodation	\$2166.58
Short-stay/Respite	\$34.63/day
Comfort Allowance	\$132/month eff. Nov. 1, 2011
(*Residents may apply for rate reduction/exceptional circumstances from the Province.)	

Several other small sources of revenue for the homes includes the rental of hairdressing facilities, Town & Country and EMS office space, as well as fees collected from other uninsured services, along with income from the pharmacy and medical supplies contracted services.

As in previous years, the provincial funding has been maximized and continues to fall short in relation to increasing costs associated with salaries, benefits, the cost of living and the expected level of services at the homes.

EXPENDITURES

Salaries, Wages, Benefits

Included in the 2012 homes budget are anticipated expenses for salaries, wages, and benefits for all departments at the homes. Grid movements for non-union staff have been taken into account. The SEIU collective agreement has the Minutes of Settlement agreed to as of the writing of this narrative and these staff are the majority of homes staff. For members of the Operating Engineers, the collective agreement is being settled and the resulting increase is being included in the budget. The collective agreement for ONA, for Registered Nurses at the Homes expired April 1, 2011, and as in the past the new contract may be the subject of interest arbitration. As well, 2012 is a leap year with the additional day's wages costing over \$30,000. In 2012, the consolidated budget for both homes shows an overall increase to salaries and benefits expense of \$476,913.

As legislated to do, the County maintains a commitment to pay equity for all staff members, which influences the overall cost of salaries at the homes.

The Treasury Department for the County of Huron prepares the salaries, wages and benefits portion of the budgets for each department in the County, based on input from the department. Benefits are increasing for 2012, as in prior years. Of the three main benefit groups the overall increase is 7.17% which totals a substantial amount on annual wages and benefits of over \$11.8 Million (\$134,474).

With the changes dictated by the new Long Term Care Homes Act and Regulations, the 2012 budget includes a part time Assistant Director of Care necessary to manage the over 120 nursing staff currently overseen by the Director of Care. Changes to routines, policies, expectations and training will put additional pressures on the nursing department in the upcoming year. This position has been temporarily modified and filled by the Assistant Administrator, whose nutrition care duties are being performed by a temporary nutrition care supervisor until November 2012.

It is cost effective to download the clerical duties from the registered staff, and the budget contains a full time non union ward clerk position at Huronview. Due to internal pressures for accommodated hours, this position has been unfilled as of the writing of this document.

Also contained in the budget is one additional day per week at each home for the Program Coordinator, bringing the position to full time. The current part time model is not effective given the demands of the position: increasing need to recruit volunteers and students, restorative care, handle with care team, managing contracted services, etc.

The cost of providing the OMERS pension plan and the County's Extended Benefits coverage accounts for approximately \$1,180,181 of the overall costs to the homes. These benefits are available to all County employees.

With continuing efforts by the Human Resources Department and Homes Managers, attendance management continues to be a priority item and it is hoped that changes to the short term disability by-law can influence the amount paid for this coverage by the homes. Attendance meetings and detailed sick time tracking continues in a effort to reduce the cost of sick time by Homes employees.

Full Time Equivalents – Homes
The FTE equivalents for the Homes for 2012 are below:

Sum of FTE's		Envelope			
Location	Status	NPC	OA	PSS	Grand Total
HL	FT	16.80	7.20	2.00	26.00
	PT	11.08	3.89		14.97
	PT-C	10.13	5.21	0.84	16.18

HL Total		38.01	16.30	2.84	57.14
HV	FT	37.67	23.00	5.00	65.67
	PT	21.03	6.86	2.00	29.89
	PT-C	14.08	6.63	1.08	21.79
HV Total		72.78	36.49	8.08	117.35
Grand Total		110.78	52.79	10.92	174.49

Number of Homes Staff as of January 2012: 266 staff

Equipment (Non-Capital)

Included under equipment expenses are items related to each department which are not part of the Capital Budget as determined by Treasury. A vehicle requested in 2012 for the homes includes a used highways pick up truck lease for maintenance. This is detailed in the County Fleet budget. The Fleet makes the purchase, and the homes pay back Fleet under Vehicle Lease and Operation line over several years. Overall the equipment budget is showing an increase in 2012, most of which relates to the above lease.

Purchased Service

Purchased service expenses include consulting and professional fees (for example, blood work, oxygen, and pest control), insurance, legal fees, audit services, and printing. In 2012 the cost of purchased service in all homes departments is estimated to decrease \$7,628, or (1.14)%.

In the **nursing department**, the ongoing cost of the software system has been included for both homes, blood work, and oxygen.

Under the **program and support services** budget, the cost of the dietitian up to 15 minutes per resident per month is shared with the dietary department.

For **housekeeping**, contracts at both homes are ongoing for pest control, while in the **dietary** department, the contract with LTC Group purchasing (50 cents per resident per month) is budgeted, along with the purchase of dietitian time to achieve the anticipated 30 minute minimum under the new LTCH Act and regulations.

The **building** budget contains contract costs for ADT, Siemens, Georgian Bay, Responsive Multitech, and snow removal, along with the purchase of other county services (sand sweeping by the highways department). Insurance for the facilities is included under that budget, and under **general and administration**, the purchased services are for the audit, fees for Point Click Care, vehicle insurance, the rising cost of occupational insurance (WSIB schedule 2 costs), the allocated fee for finance/treasury services, and legal fees.

Operational

In 2012, the operational area of the homes and apartments budgets is anticipated to increase-4.22%, representing a net change of \$58,650. Most of the increase is attributable to the increase in depreciation for 2012, an amount set by Treasury Department. The cost of utilities for long term care and apartments is anticipated to be \$515,151 in 2012 consisting of natural gas, hydro and the costs of water and sewer provision from our host municipalities.

Miscellaneous administration costs for the **nursing department** and **program and support services**, along with staff training specific to the envelope and travel costs for the manager and staff is included. Under **administration**, the cost of depreciation and the annual association fee for OANHSS has been included.

In **building and property**, the maintenance of grounds, electrical, plumbing, HVAC and the building shell maintenance falls under operational costs. **Facilities** budget reflects operational costs for garbage, taxes, and utilities.

Program

In 2012, the Program expenditures is anticipated to increase 0.47% or \$3,899 as a result of increased Provincial Funding. **Raw food** represents the largest program item funded by the Ministry in 2012 at \$527,050 to provide nutritious meals for residents.

Medical supplies including supplies for wound care are found in the **nursing department** program envelope. Continence product purchasing continues to be a costly item for nursing in 2012. As well, the medical director stipend in 2012 contains the funds provided for the on-call physicians each day of the year.

In 2012 replacement of worn out clothing protectors, washcloths, sheets, bed pads, and towels is targeted for the health and comfort of the residents of the homes. As well, the ongoing replacement of worn privacy curtains and drapes is requested for 2012.

Other items include program supplies for the departments as follows: dietary - nutrition supplements, dishwasher chemicals, dishes and paper products; housekeeping – cleaning supplies, disinfectants, deodorants, rubber gloves, garbage bags, paper towels and toilet paper; activation – recreation and entertainment items such as supplies; film and video rentals, holiday decorations,

parties, craft supplies and pastoral care supplies; and nursing- medical director stipend, special needs and medical supplies and reimbursements.

Capital

Those **Capital** items exceeding \$25,000 requested to be covered under the Homes Reserve for 2012 are detailed in the Capital Expenditures plan, attached to the 2012 budget. All items over \$1,000 are listed separately in this report.

Future Sustainability

Both long term care facilities operated by the Huron County are classified as "A" facilities, and as such, a premium is paid each year for twenty years by the Province for regular capital maintenance of the homes. It is recommended that the premium of \$202,032 be transferred to the homes capital reserves in 2012. Both facilities must be kept updated to compete with other rebuilt facilities in the region. It is imperative to ensure the facilities are kept refurbished and in good condition, and that the County maximizes funding available for capital projects and the homes are desired locations by potential residents and tenants.

Heartland & Highland Apartments – Budget for 2012

General Comments

The 2012 Budget for the Apartments will deliver the same core level of service to the tenants in Clinton and Brussels as 2011.

Currently, all apartments are fully occupied and there are waiting lists for each location. There are 20 apartments at each complex, 18 one bedroom suites and 2 two bedroom suites respectively. Market rents apply to all of the apartments. Tenants of the apartments continue to apply to our long term care beds on a consistent basis.

Revenue

Market Rent Fees Paid Monthly by New Tenants effective January, 2012

One Bedroom	\$726.32
Two Bedroom	\$884.37

"Age in Place" Program Fees Paid Monthly by Tenants, effective April 1, 2006

Single	\$211.34 + HST
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Couple \$325.70 + HST

Note: Additional revenue over and above the basic fees include parking fees, guest suite rental fees, special housekeeping and maintenance services, and additional tenant and/or guest meal fees.

During the period from 1999 to 2003, there were no rent increases for the apartment units as the province was reviewing the operation of the supportive housing program. This loss of revenue continues to show a shortfall in apartment revenues, compared to expenditures. Gradually ground is being regained in this area.

Expenditures

With the budget specific to the apartments, wages and benefits show as a "purchase of service" from the Long Term Care operations of the homes, under "Intra County Purchases". This is due to a requirement by the Ministry of Health and Long Term Care. As well, the approved allocation method is used in the calculation of the expenditures for the apartments, as agreed upon during negotiations between the province and the County several years prior.

During the development of the 2012 budget, the need to continue to maximize revenues, by ongoing annual rent increases and increases to other services, such as the age-in-place services, is reinforced.

SUMMARY

The 2012 costs allocated to the apartments are now \$286,902 at the Heartland Apartments, and \$290,186 for the Highland apartments. The homes accounts show that \$111,731 of this year's County contribution can be attributable to the shortfall in revenues at the apartments.

COUNTY OF HURON
HOMES FOR THE AGED - CONSOLIDATED
Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012		Net Change	2012 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings			
REVENUE							
PROVINCIAL GRANTS							
Provincial Operating Grants	7,459,895	7,187,379	370,201	-	370,201	7,557,580	5.15%
Structural Premium Funding	-	-	-	-	-	-	0.00%
Total Provincial Grants	7,459,895	7,187,379	370,201	-	370,201	7,557,580	5.15%
OTHER REVENUE							
Parking	2,242	1,882	633	-	633	2,515	33.63%
Resident - Basic	1,345,204	1,216,000	121,000	-	121,000	1,337,000	9.95%
Resident - Basic - Private	1,201,102	1,327,000	-	(120,000)	(120,000)	1,207,000	-9.04%
Resident - Basic - SemiPrivate	632,828	669,000	-	(37,000)	(37,000)	632,000	-5.53%
Resident - Bed Retention	-	-	-	-	-	-	0.00%
Resident - Preferred - Private	411,066	449,000	-	(35,000)	(35,000)	414,000	-7.80%
Resident - Pref. Semi-Private	93,480	101,000	-	(6,000)	(6,000)	95,000	-5.94%
Resident - Vet.Prior.AccessBe	14,512	-	-	-	-	-	0.00%
Resident - Short Stay	15,111	26,000	-	(10,300)	(10,300)	15,700	-39.62%
Miscellaneous Revenue	118,106	114,539	-	(912)	(912)	113,627	-0.80%
Transfer from Other Accomodation Revenue	-	-	-	-	-	-	0.00%
Intra County Recoveries	247,729	247,730	-	-	-	247,730	0.00%
Rent/Lease	348,746	351,833	7,582	-	7,582	359,415	2.15%
Total Other Revenue	4,430,126	4,503,984	129,215	(209,212)	(79,997)	4,423,987	-1.78%
TOTAL REVENUE	11,890,021	11,691,363	499,416	(209,212)	290,204	11,981,567	2.48%
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Full Time	4,688,288	4,809,284	142,279	-	142,279	4,951,563	2.96%
Salaries - Part Time	4,583,749	4,704,721	200,160	-	200,160	4,904,881	4.25%
Total Salaries	9,285,360	9,514,005	342,439	-	342,439	9,856,444	3.60%
BENEFITS							
Statutory Benefits	749,910	771,139	58,145	-	58,145	829,284	7.54%

COUNTY OF HURON
HOMES FOR THE AGED - CONSOLIDATED
Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings	Net Change		
Extended Benefits	447,017	588,811	-	(10,760)	(10,760)	578,051	-1.83%
OMERS	497,871	515,041	87,089	-	87,089	602,130	16.91%
Total Benefits	1,694,798	1,874,991	145,234	(10,760)	134,474	2,009,465	7.17%
Total Salaries and Benefits	10,980,158	11,388,996	487,673	(10,760)	476,913	11,865,909	4.19%
EQUIPMENT							
Equipment Rentals/Leases	17,136	28,050	7,100	-	7,100	35,150	25.31%
Equipment Repairs & Maint.	77,334	87,300	5,800	-	5,800	93,100	6.64%
Equipment Replacement New (under \$1,000)	32,505	31,827	433	-	433	32,260	1.36%
Vehicle Lease & Operation	10,158	27,500	-	(5,000)	(5,000)	22,500	-18.18%
Total Equipment	137,132	174,677	13,333	(5,000)	8,333	183,010	4.77%
PURCHASED SERVICE							
Audit	8,631	8,299	545	-	545	8,844	6.57%
Consulting/Professional Fees	231,680	160,582	-	(4,472)	(4,472)	156,110	-2.78%
Insurance	85,484	97,052	-	(15,006)	(15,006)	82,046	-15.46%
Occupational Accident Insurance	49,181	56,126	-	(2,776)	(2,776)	53,350	-4.95%
Intra County Purchases	274,332	276,888	124	-	124	277,012	0.04%
Legal Fees	24,372	33,200	-	-	-	33,200	0.00%
Maintenance Contracts	-	8,000	-	(50)	(50)	7,950	-0.62%
Printing (External)	2,911	2,450	950	-	950	3,400	38.78%
Snow Removal Contract	21,994	24,500	750	-	750	25,250	3.06%
Miscellaneous Services	-	-	-	-	-	-	0.00%
Total Purchased Service	698,585	667,097	2,369	(22,304)	(19,935)	647,162	-2.99%
OPERATIONAL							
Advertising	9,184	13,000	-	(1,000)	(1,000)	12,000	-7.69%
Associations/Memberships	15,371	18,200	3,200	-	3,200	21,400	17.58%
Bank Charges	859	1,000	30	-	30	1,030	3.00%
Miscellaneous Admin.	3,803	7,250	-	(850)	(850)	6,400	-11.72%
Office Expense	12,477	10,281	919	-	919	11,200	8.94%
Postage/Courier	4,919	4,250	-	-	-	4,250	0.00%
Rent	1,680	1,680	-	-	-	1,680	0.00%
Staff Training	22,780	38,921	-	(8,134)	(8,134)	30,787	-20.90%
Telecommunications	21,892	27,655	900	-	900	28,555	3.25%

COUNTY OF HURON
HOMES FOR THE AGED - CONSOLIDATED
Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012		Net Change	2012 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings			
Travel/Meals	37,881	32,300	7,700	-	7,700	40,000	23.84%
Garbage	26,500	22,445	-	-	-	22,445	0.00%
Grounds Maintenance	8,351	15,000	-	(500)	(500)	14,500	-3.33%
Maintenance & Repairs/Building	48,805	88,200	-	(47,200)	(47,200)	41,000	-53.51%
Maintenance & Repairs/Electrical	11,151	20,000	-	(6,880)	(6,880)	13,120	-34.40%
Maintenance & Repairs/HVAC	414	-	-	-	-	-	0.00%
Maintenance & Repairs/Plumbing	7,004	11,000	1,700	-	1,700	12,700	15.45%
Taxes	28,420	32,000	-	-	-	32,000	0.00%
Utilities/Heat	117,528	213,000	-	(68,900)	(68,900)	144,100	-32.35%
Utilities/Hydro	236,360	223,700	-	(9,000)	(9,000)	214,700	-4.02%
Utilities/Water & Sewer	90,257	96,657	-	(306)	(306)	96,351	-0.32%
Depreciation - capital assets	493,970	512,544	111,671	-	111,671	624,215	21.79%
Total Operational	1,199,606	1,389,083	126,120	(142,770)	(16,650)	1,372,433	-1.20%
PROGRAM							
Basic Needs Program	99,937	91,190	-	(3,990)	(3,990)	87,200	-4.38%
Med Dir Reg Fee	43,651	42,148	-	(8)	(8)	42,140	-0.02%
Medical Supplies	64,753	61,000	-	(5,000)	(5,000)	56,000	-8.20%
High Needs	39,783	18,500	-	-	-	18,500	0.00%
Recreation & Entertainment	3,400	2,760	40	-	40	2,800	1.45%
Replenish Bed/Linen	12,066	14,000	400	-	400	14,400	2.86%
Replenish Dishes/Cutlery	5,033	8,500	-	-	-	8,500	0.00%
Employee Related Expense	55	-	-	-	-	-	0.00%
Program Supplies & Costs	715,425	664,943	10,307	-	10,307	675,250	1.55%
Less Reimbursements	(123,258)	(80,020)	2,150	-	2,150	(77,870)	-2.69%
Recovery (Apt)	(7,209)	-	-	-	-	-	0.00%
Total Program	853,635	823,021	12,897	(8,998)	3,899	826,920	0.47%
TOTAL EXPENDITURES	13,869,116	14,442,874	642,393	(189,832)	452,560	14,895,434	3.13%
(SURPLUS)/DEFICIT - ACCRUAL	1,979,096	2,751,511	142,977	19,380	162,356	2,913,867	5.90%

LEVY BASED ADJUSTMENTS

Less Depreciation	(512,544)
Add Capital Asset Expenditures	913,485
Add Future Sustainability	201,480
Less: Transfer from accumulated surplus	(125,982)

(624,215)
947,400
201,480
(59,900)

COUNTY OF HURON
HOMES FOR THE AGED - CONSOLIDATED
Budget for the year ending December 31, 2012

TOTAL COUNTY LEVY

2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
		Increases/ New Programs	Reductions/ Savings	Net Change		
	3,227,950				3,378,632	

COUNTY OF HURON
HOMES FOR THE AGED - HURONVIEW SUMMARY
Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012		Net Change	2012 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings			
REVENUE							
PROVINCIAL GRANTS							
Provincial Operating Grants	4,774,977	4,615,892	230,872	-	230,872	4,846,764	5.00%
Structural Premium Funding	-	-	-	-	-	-	0.00%
Total Provincial Grants	4,774,977	4,615,892	230,872	-	230,872	4,846,764	5.00%
OTHER REVENUE							
Parking	1,140	1,255	41	-	41	1,296	3.27%
Resident - Basic	829,420	756,000	72,000	-	72,000	828,000	9.52%
Resident - Basic - Private	846,077	918,000	-	(67,000)	(67,000)	851,000	-7.30%
Resident - Basic - SemiPrivate	435,059	432,000	3,000	-	3,000	435,000	0.69%
Resident - Bed Retention	-	-	-	-	-	-	0.00%
Resident - Preferred - Private	286,105	311,000	-	(23,000)	(23,000)	288,000	-7.40%
Resident - Pref. Semi-Private	63,757	65,000	-	-	-	65,000	0.00%
Resident - Vet.Prior.AccessBe	-	-	-	-	-	-	0.00%
Resident - Short Stay	7,367	11,000	-	(3,300)	(3,300)	7,700	-30.00%
Miscellaneous Revenue	60,254	58,177	1,006	-	1,006	59,183	1.73%
Transfer from Other Accomodation Revenue	-	-	-	-	-	-	0.00%
Intra County Recoveries	123,865	123,865	-	-	-	123,865	0.00%
Rent/Lease	171,553	172,186	4,118	-	4,118	176,304	2.39%
Total Other Revenue	2,824,596	2,848,483	80,165	(93,300)	(13,135)	2,835,348	-0.46%
TOTAL REVENUE	7,599,574	7,464,375	311,037	(93,300)	217,737	7,682,112	2.92%
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Full Time	3,169,986	3,254,004	48,220	-	48,220	3,302,224	1.48%
Salaries - Part Time	2,786,411	2,860,741	151,926	-	151,926	3,012,667	5.31%
Total Salaries	5,963,550	6,114,745	200,146	-	200,146	6,314,891	3.27%
BENEFITS							
Statutory Benefits	483,508	498,259	35,284	-	35,284	533,543	7.08%

COUNTY OF HURON
HOMES FOR THE AGED - HURONVIEW SUMMARY
Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings	Net Change		
Extended Benefits	299,671	410,576	-	(17,232)	(17,232)	393,344	-4.20%
OMERS	329,949	329,074	57,859	-	57,859	386,933	17.58%
Total Benefits	1,113,128	1,237,909	93,143	(17,232)	75,911	1,313,820	6.13%
Total Salaries and Benefits	7,076,678	7,352,655	293,289	(17,232)	276,056	7,628,711	3.75%
EQUIPMENT							
Equipment Rentals/Leases	7,934	20,200	7,400	-	7,400	27,600	36.63%
Equipment Repairs & Maint.	51,340	49,900	1,800	-	1,800	51,700	3.61%
Equipment Replacement New (under \$1,000)	14,456	18,112	3,208	-	3,208	21,320	17.71%
Vehicle Lease & Operation	6,856	18,425	-	(3,350)	(3,350)	15,075	-18.18%
Total Equipment	80,587	106,637	12,408	(3,350)	9,058	115,695	8.49%
PURCHASED SERVICE							
Audit	4,316	4,150	272	-	272	4,422	6.55%
Consulting/Professional Fees	172,327	113,601	-	(6,391)	(6,391)	107,210	-5.63%
Insurance	56,824	63,813	-	(9,274)	(9,274)	54,539	-14.53%
Occupational Accident Insurance	26,297	36,700	-	(950)	(950)	35,750	-2.59%
Intra County Purchases	140,627	144,273	99	-	99	144,372	0.07%
Corporate Service Allocations	-	-	-	-	-	-	0.00%
Legal Fees	14,881	21,600	-	-	-	21,600	0.00%
Maintenance Contracts	-	5,000	-	(50)	(50)	4,950	-1.00%
Printing (External)	1,913	1,500	700	-	700	2,200	46.67%
Snow Removal Contract	12,418	17,000	500	-	500	17,500	2.94%
Miscellaneous Services	-	-	-	-	-	-	0.00%
Total Purchased Service	429,603	407,637	1,571	(16,665)	(15,094)	392,543	-3.70%
OPERATIONAL							
Advertising	5,812	8,000	-	(1,000)	(1,000)	7,000	-12.50%
Associations/Memberships	9,846	11,200	3,200	-	3,200	14,400	28.57%
Bank Charges	550	700	-	-	-	700	0.00%
Miscellaneous Admin.	3,048	4,800	-	(700)	(700)	4,100	-14.58%
Office Expense	9,088	7,281	919	-	919	8,200	12.62%
Postage/Courier	4,057	3,500	-	-	-	3,500	0.00%
Rent	840	840	-	-	-	840	0.00%
Staff Training	13,118	25,273	-	(8,093)	(8,093)	17,180	-32.02%

COUNTY OF HURON
HOMES FOR THE AGED - HURONVIEW SUMMARY
Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings	Net Change		
Telecommunications	11,771	12,600	900	-	900	13,500	7.14%
Travel/Meals	24,539	18,500	7,500	-	7,500	26,000	40.54%
Garbage	16,514	13,800	-	-	-	13,800	0.00%
Grounds Maintenance	5,206	8,800	-	(800)	(800)	8,000	-9.09%
Maintenance & Repairs/Building	29,756	42,700	-	(19,700)	(19,700)	23,000	-46.14%
Maintenance & Repairs/Electrical	6,389	14,000	-	(7,000)	(7,000)	7,000	-50.00%
Maintenance & Repairs/HVAC	414	-	-	-	-	-	0.00%
Maintenance & Repairs/Plumbing	6,740	7,700	1,800	-	1,800	9,500	23.38%
Taxes	15,424	18,300	-	-	-	18,300	0.00%
Utilities/Heat	58,100	108,000	-	(34,500)	(34,500)	73,500	-31.94%
Utilities/Hydro	151,250	127,000	-	(5,200)	(5,200)	121,800	-4.09%
Utilities/Water & Sewer	27,612	45,000	1,800	-	1,800	46,800	4.00%
Depreciation - capital assets	312,037	324,794	75,511	-	75,511	400,305	23.25%
Total Operational	712,112	802,788	91,630	(76,993)	14,637	817,425	1.82%
PROGRAM							
Basic Needs Program	67,573	62,000	-	(4,000)	(4,000)	58,000	-6.45%
Med Dir Reg Fee	26,642	25,140	-	-	-	25,140	0.00%
Medical Supplies	41,615	42,000	-	(5,000)	(5,000)	37,000	-11.90%
High Needs	31,188	12,000	-	-	-	12,000	0.00%
Recreation & Entertainment	1,629	1,240	10	-	10	1,250	0.81%
Replenish Bed/Linen	9,040	9,000	300	-	300	9,300	3.33%
Replenish Dishes/Cutlery	3,236	5,000	-	-	-	5,000	0.00%
Employee Related Expense	55	-	-	-	-	-	0.00%
Program Supplies & Costs	451,359	432,264	6,336	-	6,336	438,600	1.47%
Less Reimbursements	(98,722)	(52,392)	2,150	-	2,150	(50,242)	-4.10%
Recovery (Apt)	(5,022)	-	-	-	-	-	0.00%
Total Program	528,593	536,252	8,796	(9,000)	(204)	536,048	-0.04%
OTHER EXPENDITURES							
Transfer to Other Accommodation Programs	-	-	-	-	-	-	0.00%
Total Other Expenditures	-	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	8,827,572	9,205,968	407,694	(123,240)	284,454	9,490,422	3.09%
(SURPLUS)/DEFICIT - ACCRUAL	1,227,998	1,741,593	96,657	(29,940)	66,717	1,808,310	3.83%

COUNTY OF HURON
HOMES FOR THE AGED - HURONLEA SUMMARY
Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings	Net Change		
REVENUE							
PROVINCIAL GRANTS							
Provincial Operating Grants	2,684,918	2,571,487	139,329	-	139,329	2,710,816	5.42%
Structural Premium Funding	-	-	-	-	-	-	0.00%
Total Provincial Grants	2,684,918	2,571,487	139,329	-	139,329	2,710,816	5.42%
OTHER REVENUE							
Parking	1,102	627	592	-	592	1,219	94.42%
Resident - Basic	515,784	460,000	49,000	-	49,000	509,000	10.65%
Resident - Basic - Private	355,025	409,000	-	(53,000)	(53,000)	356,000	-12.96%
Resident - Basic - SemiPrivate	197,769	237,000	-	(40,000)	(40,000)	197,000	-16.88%
Resident - Bed Retention	-	-	-	-	-	-	0.00%
Resident - Preferred - Private	124,961	138,000	-	(12,000)	(12,000)	126,000	-8.70%
Resident - Pref. Semi-Private	29,723	36,000	-	(6,000)	(6,000)	30,000	-16.67%
Resident - Vet.Prior.AccessBe	14,512	-	-	-	-	-	0.00%
Resident - Short Stay	7,745	15,000	-	(7,000)	(7,000)	8,000	-46.67%
Miscellaneous Revenue	57,853	56,362	-	(1,918)	(1,918)	54,444	-3.40%
Transfer from Other Accomodation Revenue	-	-	-	-	-	-	0.00%
Intra County Recoveries	123,865	123,865	-	-	-	123,865	0.00%
Rent/Lease	177,192	179,647	3,464	-	3,464	183,111	1.93%
Total Other Revenue	1,605,529	1,655,501	53,056	(119,918)	(66,862)	1,588,639	-4.04%
TOTAL REVENUE	4,290,447	4,226,988	192,385	(119,918)	72,467	4,299,455	1.71%
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Full Time	1,518,302	1,555,280	94,059	-	94,059	1,649,339	6.05%
Salaries - Part Time	1,797,338	1,843,979	48,235	-	48,235	1,892,214	2.62%
Total Salaries	3,321,810	3,399,260	142,293	-	142,293	3,541,553	4.19%
BENEFITS							

COUNTY OF HURON
HOMES FOR THE AGED - HURONLEA SUMMARY
Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings	Net Change		
Statutory Benefits	266,402	272,880	22,861	-	22,861	295,741	8.38%
Extended Benefits	147,347	178,235	6,472	-	6,472	184,707	3.63%
OMERS	167,922	185,966	29,231	-	29,231	215,197	15.72%
Total Benefits	581,670	637,082	58,563	-	58,563	695,645	9.19%
Total Salaries and Benefits	3,903,480	4,036,342	200,856	-	200,856	4,237,198	4.98%
EQUIPMENT							
Equipment Rentals/Leases	9,201	7,850	-	(300)	(300)	7,550	-3.82%
Equipment Repairs & Maint.	25,993	37,400	4,000	-	4,000	41,400	10.70%
Equipment Replacement New (under \$1,000)	18,049	13,715	-	(2,775)	(2,775)	10,940	-20.23%
Vehicle Lease & Operation	3,301	9,075	-	(1,650)	(1,650)	7,425	-18.18%
Total Equipment	56,545	68,040	4,000	(4,725)	(725)	67,315	-1.07%
PURCHASED SERVICE							
Audit	4,316	4,149	273	-	273	4,422	6.58%
Consulting/Professional Fees	59,353	46,981	1,919	-	1,919	48,900	4.08%
Insurance	28,660	33,239	-	(5,732)	(5,732)	27,507	-17.24%
Occupational Accident Insurance	22,884	19,426	-	(1,826)	(1,826)	17,600	-9.40%
Intra County Purchases	133,704	132,615	25	-	25	132,640	0.02%
Corporate Service Allocations	-	-	-	-	-	-	0.00%
Legal Fees	9,491	11,600	-	-	-	11,600	0.00%
Maintenance Contracts	-	3,000	-	-	-	3,000	0.00%
Printing (External)	998	950	250	-	250	1,200	26.32%
Snow Removal Contract	9,577	7,500	250	-	250	7,750	3.33%
Total Purchased Service	268,983	259,460	2,717	(7,558)	(4,841)	254,619	-1.87%
OPERATIONAL							
Advertising	3,372	5,000	-	-	-	5,000	0.00%
Associations/Memberships	5,525	7,000	-	-	-	7,000	0.00%
Bank Charges	309	300	30	-	30	330	10.00%
Miscellaneous Admin.	755	2,450	-	(150)	(150)	2,300	-6.12%
Office Expense	3,388	3,000	-	-	-	3,000	0.00%
Postage/Courier	862	750	-	-	-	750	0.00%
Rent	840	840	-	-	-	840	0.00%
Staff Training	9,662	13,648	-	(41)	(41)	13,607	-0.30%

COUNTY OF HURON
HOMES FOR THE AGED - HURONLEA SUMMARY
Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012		Net Change	2012 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings			
Telecommunications	10,121	15,055	-	-	-	15,055	0.00%
Travel/Meals	13,343	13,800	200	-	200	14,000	1.45%
Garbage	9,985	8,645	-	-	-	8,645	0.00%
Grounds Maintenance	3,145	6,200	300	-	300	6,500	4.84%
Maintenance & Repairs/Building	19,049	45,500	-	(27,500)	(27,500)	18,000	-60.44%
Maintenance & Repairs/Electrical	4,761	6,000	120	-	120	6,120	2.00%
Maintenance & Repairs/HVAC	-	-	-	-	-	-	0.00%
Maintenance & Repairs/Plumbing	264	3,300	-	(100)	(100)	3,200	-3.03%
Taxes	12,996	13,700	-	-	-	13,700	0.00%
Utilities/Heat	59,428	105,000	-	(34,400)	(34,400)	70,600	-32.76%
Utilities/Hydro	85,110	96,700	-	(3,800)	(3,800)	92,900	-3.93%
Utilities/Water & Sewer	62,645	51,657	-	(2,106)	(2,106)	49,551	-4.08%
Depreciation - capital assets	181,933	187,750	36,160	-	36,160	223,910	19.26%
Total Operational	487,495	586,295	36,810	(68,097)	(31,287)	555,008	-5.34%
PROGRAM							
Basic Needs Program	32,364	29,190	10	-	10	29,200	0.03%
Med Dir Reg Fee	17,009	17,008	-	(8)	(8)	17,000	-0.05%
Medical Supplies	23,138	19,000	-	-	-	19,000	0.00%
High Needs	8,595	6,500	-	-	-	6,500	0.00%
Recreation & Entertainment	1,770	1,520	30	-	30	1,550	1.97%
Replenish Bed/Linen	3,027	5,000	100	-	100	5,100	2.00%
Program Supplies & Costs	264,066	232,679	3,971	-	3,971	236,650	1.71%
Less Reimbursements	(24,536)	(27,628)	-	-	-	(27,628)	0.00%
Recovery (Apt)	(2,187)	-	-	-	-	-	0.00%
Total Program	325,042	286,769	4,111	(8)	4,103	290,872	1.43%
OTHER EXPENDITURES							
Transfer to Other Accomodation Programs	-	-	-	-	-	-	0.00%
Total Other Expenditures	-	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	5,041,545	5,236,905	248,495	(80,388)	168,107	5,405,012	3.21%
(SURPLUS)/DEFICIT - ACCRUAL	751,097	1,009,917	56,110	39,530	95,640	1,105,557	9.47%

COUNTY OF HURON
HOMES FOR THE AGED
FOR THE YEAR ENDING DECEMBER 31, 2012

CAPITAL EXPENDITURES

PROJECT ITEM	ASSET TYPE	REASON FOR REQUEST	PRIORITY (High/Medium/Low)	DESCRIPTION	COMPLETION or PURCHASE DATE	TOTAL COST	FUNDING SOURCE	
							SOURCE	AMOUNT
HURONVIEW								
Windsor Carpet Cleaner	Building	Equipment failure	High	Windsor deep clean Carpet Extractor		12,000		
Main Chiller Unit	Building	Needs replacement	High	Main Facility Air Conditioning Unit		125,000		
Low T dom hot water Boiler	Building	Needs replacement	High	Low temp domestic hot water boiler		25,000		
Zero turn diesel lawn tractor/w	Building	Needs replacement	High	Zero turn tractor with snow blower attach		12,000		
Pump and gauge project	Building	Needs replacement	High	Failed gauges and replace inefficient pumps		10,000		
Facility Humidifier System	Building	Needs replacement	High	Currently operating at 20% not repairable		110,000		
On going floor replacement	Building	Needs replacement	Med	To continue necessary floor replacement		20,000		
Resident wing updating furniture, privacy curtains, bed spreads, window coverings	Building	Needs replacement	Med	Resident room renovations 3 wings		105,000		
Dietary walkin cooler	Building	Needs replacement	High	needs replacement / redesign		65,000		
Front Entrance Doors	Building	Needs replacement	High	needs replacement / redesign		26,000		
Hot Cart	Dietary	needs replacement	High	needs replacement / redesign		6,750		
Garburetor	Dietary	needs replacement	Med	needs replacement / redesign		2,150		
Computers & Technology	OA	Admin Systems	High	Upgrading computers		18,000		
Office Furniture Replacement	OA	Admin Systems	Med	Replace DOC desk		3,400		
Resident Name & Activity Board	OA	Admin Systems	Med	Upgrade signage		2,400		
Medical Filing System	OA	Admin Systems	High	organize filing system		10,000		
Shadow Boxes	OA	Admin Systems	Med	room renovations 70 rooms (HV/HL)		13,000		
Lounge Furniture	OA	Admin Systems	High	upgrade lounge areas		30,000		
Chorus Lift	NPC					5,100		
Sanitizer for Unit A	NPC					8,500		
High Low Beds	NPC					15,250		
Arjo Slings Replacement	NPC					2,100		
Peridot Slings Replacement	NPC					9,700		
pressure relief mattresses	NPC					21,600		
Deferred Capital Projects - approved prior year(s)								
Time Clock Replacement	Admin	Admin Systems		Replace system with biometrics		7,500	Prior year accumulated surplus	7,500
Lock Up Project - Ministry direction						44,900	Prior year accumulated surplus	44,900
(cancelled freezer and front foyer work to pay)								-
								52,400
Total Deferred Projects								
TOTAL HURONVIEW						710,350		
HURONLEA								
Pump and gauge project	Building	Needs replacement	High	Failed gauges and replace inefficient pumps		6,000		
Windsor Carpet Cleaner	Building	Equipment failure	High	Windsor deep clean Carpet Extractor		12,000		

COUNTY OF HURON
HOMES FOR THE AGED
FOR THE YEAR ENDING DECEMBER 31, 2012

CAPITAL EXPENDITURES

PROJECT ITEM	ASSET TYPE	REASON FOR REQUEST	PRIORITY (High/Medium/Low)	DESCRIPTION	COMPLETION or PURCHASE DATE	TOTAL COST	FUNDING SOURCE	
							SOURCE	AMOUNT
Repair Apt. retaining wall	Building	Needs repair	Med	Wall heavily leaning / needs to be rebuilt		15,000		
Road sanding unit for pickup	Building	New	High	Currently spread by hand / too time consuming		3,500		
On going floor replacement	Building	Needs replacement	Med	To continue necessary floor replacement		10,000		
Exterior sitting benches	Building	Needs replacement	Med	Some benches becoming unsafe need replacement		3,000		
Resident window coverings								
furniture, privacy curtains, bed spreads	Building	Needs replacement	Med	Resident room renovations 2 wings		75,000		
Dietary walkin cooler	Dietary	Needs replacement	High	cooling unit only		25,000		
Hot cart replacement	Dietary	Needs replacement	High	replacement, aging carts		6,750		
Blixir (2nd one)	Dietary	Spare	Med	Need spare for replacement		2,400		
Lounge Furniture	OA	Admin Systems	High	upgrade lounge areas		15,000		
Office Furniture Replacement	OA	Admin Systems	Med	Replace DOC desk		3,200		
Resident Name & Activity Board	OA	Admin Systems	Med	Upgrade signage		1,800		
IT switch	OA	Admin Systems	High	replace d link boxes		5,000		
Spectralink Phone	OA					7,300		
6 dining room stools	OA					3,000		
Lifts from HillRom (motor and co	NPC					10,000		
Replacement Slings for Peridot lif	NPC					4,600		
Lift tracks Hillrom	NPC					8,000		
Hi Lo beds Arjo	NPC					13,000		
Deferred Capital Projects - approved prior year(s)								
Time Clock Replacement	Admin	Admin Systems		Replace system with biometrics		7,500	Prior year accumulated surplus	7,500
TOTAL HURONLEA						237,050		
TOTAL FUNDING REQUEST						947,400		0
LESS: FUNDING FROM CURRENT YEAR DEPRECIATION (including in operating budget)						(624,215)		
NET CAPITAL FUNDING REQUIREMENTS						323,185		

*Note: Any grant funding is reflected as revenue in the operating budget

64

**COUNTY OF HURON
HOMES FOR THE AGED
FOR THE YEAR ENDING DECEMBER 31, 2012**

FUTURE SERVICE / EXPENDITURE or ASSET SUSTAINABILITY

DESCRIPTION	AMOUNT REQUESTED (Levy)	REASON FOR REQUEST
Building Replacement (Depn-Capital)	201,480	To develop a reserve to fund a re-build in 20 years
TOTAL FUNDING REQUESTED	201,480	

Sustainable Services / Infrastructure (asset management)

Funding for service enhancement/growth - capital

Funding for service enhancement/growth - non-capital

Funding for inflation in replacement cost -capital

County of Huron
Homes for the Aged
For the year ending December 31, 2012

	2011 Levy	2012 Funding Requirements			Less: Funding by Accumulated Surplus (former reserves)	2012 Levy	Change in levy YoY \$	Change in levy YoY %	% impact on Levy
		Operating	Net Capital Expenditures	Future Sustainability (Service/Infrastructure)					
Huronview	2,137,828	1,808,310	310,045	131,400	(52,400)	2,197,355	59,527	2.78%	
Huronlea	1,090,123	1,105,557	13,140	70,080	(7,500)	1,181,277	91,154	8.36%	
Total Homes for the Aged	3,227,950	2,913,867	323,185	201,480	(59,900)	3,378,632	150,682	4.67%	0.46%

Huron County Library Budget 2012

Vision

To provide access to the world of information and ideas to all residents of Huron County through their local library.

Mission Statement

The library is committed to building strong communities in Huron County by ensuring universal access to information for cultural, economic, educational and recreational development.

Values

- (a) Equitable universal access
- (b) Literacy and lifelong learning
- (c) Intellectual freedom and protection of privacy
- (d) Customer service
- (e) Innovation and tradition
- (f) Community focus
- (g) Accountability, integrity and teamwork

Huron County Library

In 2009, the Huron County Library Board adopted new vision, mission and value statements. The Library meets the expectations set out in these statements by providing library services according to the Public Libraries Act and the Association of Rural-Urban Public Libraries of Ontario Guidelines. Services are provided to all residents of Huron County in the following manner:

- Service points at 12 library branches - Bayfield, Blyth, Brussels, Clinton, Exeter, Goderich, Hensall, Howick, Kirkton, Seaforth, Wingham, Zurich;
- 428 weekly hours of operation (15 to 61 hours by public library relative to community size and use of the library);
- 275,531 books and other items, including DVDs, computer software, CDs, magazines;
- 12 full-time and 50 part-time staff, plus volunteers;
- Providing a safe and free community place for all ages to meet and socialize;
- Access to quality electronic services – 75 Internet computers for public use, wireless access, electronic resources, downloadable audiobooks, e-books, music and videos, within the library or from home;
- Providing a variety of programs to support enjoyment of reading and lifelong learning.

The 12 library branches share administrative resources which allows for an efficient use of the resources outlined below.

- Centralized administration, ordering, processing, cataloguing new materials;
- Shared professional and program staff;
- Distribution and shared rotation of library materials;
- Van delivery to library branches four times per week;
- Integrated library information system with online access for patrons;
- Interlibrary loan.

In 2011, the residents of Huron County:

- had 19,828 active library memberships (with 29,976 listed in the system);
- attended 1,048 library programs (with a total attendance of 11,158);
- asked 14,703* reference questions; plus 551* electronic reference questions;

- used 48,698* magazines and other materials in the library;
- visited their libraries 232,008* in person;
- used library computer workstations 53,854 times (mainly for Internet access);
- used wireless 7,645 times to connect to the Internet using their own laptops;
- and took 358,060 books and other materials home from the library.

*annual statistics projected from results of the Annual Survey Week (November 2011).

Other interesting statistics:

- Volunteers donated 956 hours of their time at the library;
- Patrons placed holds on items 80,629 times (an increase of 31,631 over 2010);
- The busiest month for both adult and children's borrowing was July (the 2nd busiest was August, 3rd was March);
- Patrons logged into the electronic databases 47,033 times;
- There were 85,985 virtual visits to the Huron County Library.

Background to the 2012 Budget

Begun in the 2006 budget year, the Library uses a zero-based budget; each budget line is built on the expected needs for the coming year.

The following sections are used in the Library Budget:

- Administration – for overall administrative expenses and the operation of the Library Administrative office, which handles the selection, ordering, cataloguing, processing, and exchanging of library materials to the branches, interlibrary loan, electronic services, payroll, accounts, supplies, supervision, and other administrative functions;
- Branch Services – includes wages and benefits for the staff working at the twelve library branches, books and materials, rent to the host municipalities, and furniture and equipment for library branches;
- Special Projects – continuing to draw down grants received from the Province of Ontario for family literacy and lifelong learning;

- Summer Reading Program – encourages literacy skills in elementary school-age children. Two students are hired to develop and deliver weekly programs at all branch libraries during the summer. Usually successful in obtaining student grants for this program.
- Community Access Program (CAP) – an initiative of Industry Canada to provide access to the Internet for all Canadians.

2012 Budget

This budget proposes to maintain library activities and services at 2011 levels. Two renovation projects, one in Bayfield and one in Brussels, are anticipated during the budget year. \$70,000 has been identified for capital expenditures associated with each project, and a total of \$50,000 was previously set aside in a reserve account. As a result \$90,000 of additional capital expenditure is required to meet the anticipated \$140,000 cost for shelving, equipment and furniture required for the Bayfield and Brussels projects.

In addition to the Bayfield and Brussels branch renovation projects, some preliminary work will also begin on a strategic plan led by Huron County Library staff with the intention of completing the project during the following budget year (2013). A migration to a new platform for the on-line catalogue will take place during the beginning of the year.

Revenue

Most of the funding for the Library comes from the Corporation of the County of Huron. The Province provides a fixed operating and pay equity grant. Federal and provincial project grants are also relied upon and heavily used when available, such as for the Community Access Program, Service Ontario, and Young Canada Works in Heritage Institutions. In 2008, the Ministry of Culture announced funding to Southern Ontario Library Service and Ontario Library Service – North, to be rolled out over two years, and allocated to public libraries in Ontario. That funding resulted in additional professional development training to staff, as well as the initial purchase of e-readers for the Library's collection. This budget will also continue to utilize provincial one-time literacy funding received in 2006 and 2007.

Expenditures

Staffing

Core Library staff participate in the County of Huron's non-union employee group, of which the wage rates and cost of living increases are established by the County of Huron.

There is no increase in core staffing proposed in the 2011 budget.

Library Core Staff Component

	2011 FTE	2012 FTE
Administrative office	8.8	8.8
5 Branch Managers	5.0	5.0
20 Branch Assistants, 4 Circulation Clerks, 10 student pages (approx.)	14.2	14.2
TOTAL	28.0	28.0

Grant funding provides support for special projects such as the Community Access Program and Summer Reading Program with contract workers, usually students.

One-Time Literacy Funding

In 2006, a one-time grant of \$147,000 was received from the Province of Ontario. While it had no restrictions attached to it, the focus of the grant was for "family literacy and life-long learning." Part of the grant (\$14,179) was used in 2006 to pay for a summer student to assist with the transition to the Unicorn library automation system, and to pay part of the costs of a microfilm reader-scanner. In 2007, another grant of \$126,000 was received. From 2007 - 2011, this funding continued to support the following initiatives:

- Display cases for each branch which can be used for museum outreach exhibits and other displays;
- Family literacy kits, and Baby Book Bundles for newborns and their families, including a summer student to compile them;
- Child-friendly furniture, equipment, and computers at several branches;
- Author visits and cultural activities, in partnership with organizations such as The Fabric of Stories, EPIC Youth Cultural Events, Celebration of First Nations, and Doors Open Huron;

- Promotional items;
- Expanded staff programming at every branch.

In 2012, the projects will continue, using the designated provincial funding.

Capital Expenditures

Moved out of the operating budget and into the capital budget in a previous budget are computers and equipment with a value of over \$1,000, as well as library books. The budget for books and related materials will decrease in 2012 in order to compensate for an increase in cost and reliance upon electronic resources in the Huron County Library's collection. The cost for books and materials is directly linked to the value of the Canadian dollar compared to the U.S. dollar. If the Canadian dollar strengthens, our purchasing power will provide additional materials within the same budget framework.

Summary

There is still a heavy reliance on project and grant funding for core services such as Internet services and branch programming. Key initiatives in 2012 include two branch development projects, moving forward in collaboration with the host local municipalities. A slight decrease in the capital budget for books reflects the need to accommodate the increase in cost for and importance of electronic resources in the Huron County Library's collection. An up-grade improvement in the on-line catalogue will provide for a more seamless transition between the information available online about the Library and the Library's on-line catalogue and access to electronic resources.

Meighan Wark, BA MLIS
County Librarian

COUNTY OF HURON
LIBRARY - CONSOLIDATED
Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE							
PROVINCIAL GRANTS							
Provincial Operating Grants	146,390	146,390	-	-	-	146,390	0.00%
Provincial Project Grants	18,224	14,200	-	-	-	14,200	0.00%
Total Provincial Grants	164,614	160,590	-	-	-	160,590	0.00%
FEDERAL GRANTS							
Federal Project Grants	39,062	27,202	3,098	-	3,098	30,300	11.39%
Total Federal Grants	39,062	27,202	3,098	-	3,098	30,300	11.39%
MUNICIPAL GRANTS & FEES							
Services to Municipalities	12,808	8,000	-	-	-	8,000	0.00%
Total Municipal Grants & Fees	12,808	8,000	-	-	-	8,000	0.00%
OTHER REVENUE							
Admissions	231	500	-	-	-	500	0.00%
Donations	2,315	8,000	-	(3,000)	(3,000)	5,000	-37.50%
Fees/Licenses	7,515	3,500	2,000	-	2,000	5,500	57.14%
Fines	41,250	30,000	5,000	-	5,000	35,000	16.67%
Programs	18,207	43,292	-	(27,292)	(27,292)	16,000	-63.04%
Intra County Recoveries	1,951	1,000	-	-	-	1,000	0.00%
Third Party Recoveries	9,583	11,715	135	-	135	11,850	1.15%
Total Other Revenue	81,052	98,007	7,135	(30,292)	(23,157)	74,850	-23.63%
TOTAL REVENUE	297,537	293,799	10,233	(30,292)	(20,059)	273,740	-6.83%

COUNTY OF HURON
LIBRARY - CONSOLIDATED
Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Full Time	759,278	793,459	16,212	(30,196)	(13,984)	779,475	-1.76%
Salaries - Part Time	773,694	798,866	32,366	(17,180)	15,186	814,052	1.90%
Total Salaries	1,532,973	1,592,325	48,578	(47,376)	1,202	1,593,527	0.08%
BENEFITS							
Statutory Benefits	124,145	120,727	9,729	(950)	8,779	129,506	7.27%
Extended Benefits	66,400	72,622	8,024	-	8,024	80,646	11.05%
OMERS	84,399	82,811	10,720	-	10,720	93,531	12.95%
Total Benefits	274,944	276,160	28,473	(950)	27,523	303,683	9.97%
Total Salaries and Benefits	1,807,916	1,868,485	77,051	(48,326)	28,725	1,897,210	1.54%
EQUIPMENT							
Equipment Rentals/Leases	-	1,931	-	-	-	1,931	0.00%
Equipment Repairs & Maint.	1,860	1,200	1,000	-	1,000	2,200	83.33%
Equipment Replacement New (under \$1,000)	17,596	16,693	-	(1,257)	(1,257)	15,436	-7.53%
Vehicle Lease & Operation	6,935	10,640	-	-	-	10,640	0.00%
Total Equipment	26,391	30,464	1,000	(1,257)	(257)	30,207	-0.84%
PURCHASED SERVICE							
Audit	2,132	1,728	87	-	87	1,815	5.03%
Insurance	8,779	8,280	146	-	146	8,426	1.76%
Occupational Accident Insurance	1,569	1,000	100	-	100	1,100	10.00%
Intra County Purchases	7,400	8,000	-	(600)	(600)	7,400	-7.50%
Legal Fees	-	200	-	-	-	200	0.00%
Maintenance Contracts	29,180	28,946	7,956	-	7,956	36,902	27.49%
Printing (External)	696	1,000	1,380	-	1,380	2,380	138.00%
Security	2,564	2,700	-	-	-	2,700	0.00%
Total Purchased Service	52,319	51,854	9,669	(600)	9,069	60,923	17.49%

COUNTY OF HURON
LIBRARY - CONSOLIDATED
Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
OPERATIONAL							
Advertising	1,823	2,200	-	(50)	(50)	2,150	-2.27%
Associations/Memberships	1,173	1,720	-	-	-	1,720	0.00%
Conventions/Conferences	4,898	8,500	-	(1,500)	(1,500)	7,000	-17.65%
Honorarium	5,529	2,000	5,500	-	5,500	7,500	275.00%
Internet	7,444	7,715	135	-	135	7,850	1.75%
Office Expense	27,970	28,400	4,000	(4,900)	(900)	27,500	-3.17%
Postage/Courier	804	650	200	-	200	850	30.77%
Rent	75,060	75,060	-	-	-	75,060	0.00%
Staff Training	5,844	9,703	-	(1,363)	(1,363)	8,340	-14.05%
Telecommunications	10,294	10,700	-	-	-	10,700	0.00%
Travel/Meals	29,008	26,100	200	-	200	26,300	0.77%
Depreciation - Capital Assets	393,984	393,985	8,390	-	8,390	402,375	2.13%
Total Operational	563,831	566,733	18,425	(7,813)	10,612	577,345	1.87%
PROGRAM							
Newspaper and Magazines	26,924	24,758	10,001	-	10,001	34,759	40.40%
Branch Maintenance Grants	91,500	91,500	-	-	-	91,500	0.00%
Electronic Resources	24,364	26,853	2,147	-	2,147	29,000	8.00%
Winter Clothing and Uniforms	95	200	-	-	-	200	0.00%
Program Supplies & Costs	1,904	2,000	-	-	-	2,000	0.00%
Total Program	145,914	145,311	12,148	-	12,148	157,459	8.36%
TOTAL EXPENDITURES	2,596,372	2,662,847	118,293	(57,996)	60,297	2,723,144	2.26%
(SURPLUS)/DEFICIT - ACCRUAL	2,298,835	2,369,048	108,060	(27,704)	80,356	2,449,404	3.39%
LEVY BASED ADJUSTMENTS							
Less Depreciation		(393,985)				(402,375)	
Add Capital Asset Expenditures		482,616				542,017	
Add Future Sustainability							
Less: Transfer from accumulated surplus						(50,000)	
TOTAL COUNTY LEVY		2,457,679				2,539,046	3.31%

75

COUNTY OF HURON
LIBRARY
FOR THE YEAR ENDING DECEMBER 31, 2012

CAPITAL EXPENDITURES

PROJECT ITEM	ASSET TYPE	REASON FOR REQUEST	PRIORITY <small>High/Medium/Low</small>	DESCRIPTION	COMPLETION or PURCHASE DATE	TOTAL COST	FUNDING SOURCE	
							SOURCE	AMOUNT
Books and materials	Books (for Library)	Asset Maintenance/Replacement	High		Dec-12	\$ 383,000.00	Levy	\$ 383,000.00
Bayfield Library	Furniture and Fixtures > Growth Related Need		High	equipment, shelving, for new lib.	Dec-12	\$ 50,000.00	Prior Year Budget Carryover	\$ 50,000.00
Bayfield Library	Furniture and Fixtures	Growth Related Need	High	equipment, shelving for new lib.	Dec-12	\$ 20,000.00	Levy	\$ 20,000.00
Brussels Library	Furniture and Fixtures	Growth Related Need	High	equipment, shelving, for new lib.	Oct-12	\$ 70,000.00	Levy	\$ 70,000.00
Desktop computers (5)	Computers/Software >\$1	Asset Maintenance/Replacement	High		May-12	\$ 4,948.08	Industry Canada CAP	\$ 4,948.00
Clinton Bookdrop		Asset Maintenance/Replacement	High	equipment	May-12	\$ 6,075.00	Levy	\$ 6,075.00
Printers and computer chairs	Computers/Software >\$1	Asset Maintenance/Replacement	High		May-12	\$ 2,993.75	Levy	\$ 2,993.75
Hensall Circulation Desk	Furniture and Fixtures		High		Mar-12	\$ 5,000.00	Levy	\$ 5,000.00
TOTAL FUNDING REQUEST						\$ 542,017		
LESS: FUNDING FROM CURRENT YEAR DEPRECIATION (including in operating budget)						\$ (402,375)		
NET CAPITAL FUNDING REQUIREMENTS						\$ 139,641		

Note: Any grant funding is reflected as revenue in the operating budget

County of Huron
Library Services
For the year ending December 31, 2012

	2011 Levy	2012 Funding Requirements			Less: Funding by Accumulated Surplus (former reserves)	2012 Levy	Change in levy YoY \$	Change in levy YoY %	% impact on Levy
		Operating	Net Capital Expenditures	Future Sustainability (Service/Infrastructure)					
Library Services	2,427,032	2,449,404	139,641	-	(50,000)	2,539,046	112,014	4.62%	
Total Library Services	2,427,032	2,449,404	139,641	-	(50,000)	2,539,046	112,014	4.62%	0.34%

Huron County Museum & Historic Gaol Budget 2012

Statement of Purpose

1.1 Mission

1.1.1 The museum will serve the residents of Huron County as well as visitors from around the world by carrying out the functions of collecting, preserving, studying, housing, exhibiting and interpreting artifacts and specimens pertaining to the historical founding, settlement and culture of Huron County.

1.1.2 The museum will fulfill its obligation through programs of an educational, entertaining and enriching nature, e.g. lectures, temporary exhibits, demonstrations, working models, etc., which may be drawn from any part of the County, the province, the country, or indeed the world.

1.1.3 The museum will encourage local interest groups to carry out activities at the museum, providing those events are not detrimental to the integrity of the Museum and its collection.

1.1.4 The use of the museum collection and documented files by other organizations or persons for the purpose of study and research will be limited to the premises and under the supervision of a museum staff member, authorized by the Director/Curator.

Background to the 2012 Budget

From 2003 to 2005, the Huron County Museum successfully met the ten provincial standards. In 2011, the cycle of standards began again with the Huron County Museum meeting the standards of Exhibition, Interpretation and Education, Research and Human Resources. As such, we were able to apply for federal and provincial grants for projects and student programs and continue to qualify for and receive the Community Museum Operating Grant (CMOG). In June 2012, the Museum will be required to meet the standards relating to Collections, Physical Plant and Conservation in order to continue to qualify for these grants.

The core business of the Museum is to operate a year-round museum meeting all of the Ministry standards, as well as the Huron Historic Gaol, a national heritage site, for six months of the year, plus special events and exhibits, the Marine Museum for two months, and the unstaffed Sky Harbour Gallery and Tiger Dunlop Tomb. In 2011, outreach programs and exhibits travelled to locations and functions across the County of Huron.

The Museum also has responsibility for the County Archives, Corporate Records, the County Art Bank, and shares responsibility for the Cultural Program and cultural planning with the Planning and Development Department.

The physical plants of the museum building and historic gaol are managed by the County's Physical Services, and the Museum pays rent for its space to the County. The Sky Harbour Gallery and the Marine Museum are owned and managed by the Town of Goderich.

2012 Budget

The Museum uses a zero-based budgeting approach, begun in the 2006 budget year, where each budget line is built on the expected needs for the coming year.

Revenue

Most of the funding for the Museums comes from the Corporation of the County of Huron. The Province provides the Community Museum Operating Grant subject to conditions and standards being met. This CMOG funding received an increase in 2007 from \$36,443 to \$63,226, for the purpose of enhancing the heritage activities at the Museum. Federal and provincial project grants are utilized when available.

Museum and Gaol admissions vary according to the interest by visitors, tourists, and county residents. This can be affected by weather, travel plans, and changing exhibits at the Museums. There was a drop in admissions in 2011.

Expenditures

Salaries and Benefits

Core museum employees participate in the County of Huron's non-union employee group. The only changes for the full-time staff are grid increments and increases in the cost of benefits as determined by County Council. This is augmented by students for part-time work year-round and part- and full-time work during the busy summer months.

Museum Core Staff Component (Including Gaol and Marine Museum)

Position	2011 FTE	2012 FTE
Director	.3	.3
Curator	1	1
Assistant Curator	1	1
Registrar	1	1
Museum Technician	1	1
Museum Technician Assistant	.5	.5

Administrative Assistant	1	1
Archives Research Assistant	1	1
TOTAL	6.8	6.8

The student component varies each year in response to grants received or revenue from room rentals. In addition to the regular student component, the Museum endeavors to hire two students for 18 week periods in 2012, prior to and over the course of the summer. One of the positions will be responsible for undertaking a special research project and the other will coordinate the special programming and and camps at the Museum and Gaol for 2012.

Exhibits

In 2011, a celebration of the 60th anniversary of the Huron County Museum was highlighted and the Eugene McGee collection was mounted in a temporary exhibit. In December, an exhibit called "Collecting in the 21st Century" was also mounted for display.

The main travelling exhibit in 2011 was Fakes and Forgeries from the Royal Ontario Museum. In 2012, the Museum will showcase the final art show associated with the Lattimer bequest and the Huron County Art Bank.

Programming

School trips and community group tours continue to be a core function of museum programming. Educational programming is offered to local and regional schools and home-school groups. Summer day camps and special events are also a popular activity at the museums. People enjoy interactive visits to their museums. The Historic Gaol's "Behind the Bars" was a popular event again in 2011. In 2012, the Huron County Museum will participate in the Doors Open Huron event.

Operational

In 2012, the Museum and Gaol will undergo an important strategic planning process. Funding for the plan will come from the general reserves in the accumulated surplus as it had been set aside in previous budgets. The proposed strategic plan will analyze the Museum's opportunities and challenges and provide direction in regards to: Museum and archives space planning, storage, sponsorship, events, membership and promotion. The study will investigate and document a range of alternatives through research and community consultation. The study's report and recommendations will be structured to support future activities and decisions by County Council, assist in developing operating and capital budgets and generate community interests.

Huron Heritage Fund

The purpose of the Huron Heritage Fund is to encourage the preservation of heritage assets and to support activities of heritage importance to the County of Huron and its residents. A newly established Huron Heritage Fund Committee has assessed the program and is recommending a \$5,000 increase in the fund for 2012. Grants are currently allocated by the committee and the current structure of 50% up to \$5,000 for each project may also be under consideration for the 2013 budget year. The intake deadlines for the Huron Heritage Fund are May 1 and November 1 each year.

Corporate Records

The County's Records Retention Bylaw was completed in 2009. The transition from the Museum Past Perfect software to specialized records management software (Digital Warehouse) was started in 2008 in partnership with the County's Information Technology department. While a county-wide function, Corporate Records is physically located in the Museum, managed by Museum administration, and the Co-ordinator is a

member of the Museum staff team providing (.3) part-time team services. In 2012, a new Information Governance Committee will be established to review the existing corporate records program and other issues relating to information governance in the County.

Corporate Records Staff
Component

Position	2011 FTE	2012 FTE
Corporate Records Co-ordinator	1	1

Cultural Program

A successful application for the Ontario Ministry of Tourism and Culture's Creative Communities Prosperity Fund resulted in the development of a cultural component to the Cultural Services Department in 2011. This project has undertaken the process of mapping out cultural resources in Huron County. The next stage in the project will be to implement the actions and recommendations from the Huron County Cultural Plan that are specific to the Corporation of the County of Huron. This project supports and is supported by the County of Huron's Economic Opportunities Blueprint Strategic Plan (DRAFT) with regard to supporting the Creative Economy, the initiatives and priorities of the Sustainability Plan, and is in partnership with the County's Planning and Development Department. An application will be put forward to continue the program in 2012, with the intention of completing a cultural plan with the data from the cultural mapping program for the County of Huron.

Cultural Services Staff
Component

Position -- One-Year Contract	2011 FTE	2012 FTE
Cultural Development Officer	1	1

Capital Expenditures

The capital expenditure relating to the replacement of the Museum's front desk from 2011 will be rolled over to early 2012.

Other major purchases for 2012 include:

1. The ongoing replacement of exhibit cases for the Museum's collection;
2. The purchase of a UV meter.

Meighan Wark, BA MLIS
Director of Cultural Services

COUNTY OF HURON
SUMMARY - MUSEUM, GAOL, HERITAGE PROJECTS and CORPORATE RECORDS
Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE							
PROVINCIAL GRANTS							
Provincial Operating Grants	64,026	63,226	-	-	-	63,226	0.00%
Provincial Project Grants	5,094	46,824	-	-	-	46,824	0.00%
Total Provincial Grants	69,120	110,050	-	-	-	110,050	0.00%
FEDERAL GRANTS							
Federal Project Grants	15,758	14,511	650	-	650	15,161	4.48%
Total Federal Grants	15,758	14,511	650	-	650	15,161	4.48%
OTHER REVENUE							
Admissions	31,571	52,000	-	(8,000)	(8,000)	44,000	-15.38%
Donations	8,870	9,900	-	(550)	(550)	9,350	-5.56%
Memberships	1,286	3,000	-	-	-	3,000	0.00%
Programs	1,094	5,500	2,000	-	2,000	7,500	36.36%
Miscellaneous Revenue	-	-	-	-	-	-	0.00%
Intra County Recoveries	-	2,000	-	-	-	2,000	0.00%
Rent/Lease	1,631	3,500	-	-	-	3,500	0.00%
Sales	1,432	4,000	-	(250)	(250)	3,750	-6.25%
Education Programs	7,794	6,000	1,000	-	1,000	7,000	16.67%
Reading Room Fees	180	3,000	-	(2,000)	(2,000)	1,000	-66.67%
Archival Fees	954	3,000	-	(1,000)	(1,000)	2,000	-33.33%
Total Other Revenue	54,810	91,900	3,250	(11,800)	(8,550)	83,350	-9.30%
TOTAL REVENUE	139,689	216,461	3,900	(11,800)	(7,900)	208,561	-3.65%
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Full Time	361,645	407,715	12,261	-	12,261	419,976	3.01%
Salaries - Part Time	78,966	109,272	16,964	(8,384)	8,580	117,852	7.85%

COUNTY OF HURON
SUMMARY - MUSEUM, GAOL, HERITAGE PROJECTS and CORPORATE RECORDS
Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Total Salaries	440,611	516,987	29,225	(8,384)	20,841	537,828	4.03%
BENEFITS							
Statutory Benefits	37,686	44,352	401	(4,924)	(4,523)	39,829	-10.20%
Extended Benefits	33,248	31,913	4,788	-	4,788	36,701	15.00%
OMERS	29,538	31,567	5,171	-	5,171	36,738	16.38%
Total Benefits	100,472	107,832	10,360	(4,924)	5,436	113,268	5.04%
Total Salaries and Benefits	541,083	624,819	39,585	(13,308)	26,277	651,096	4.21%
EQUIPMENT							
Equipment Rentals/Leases	1,308	1,441	75	-	75	1,516	5.20%
Equipment Repairs & Maint.	167	500	-	(300)	(300)	200	-60.00%
Equipment Replacement New (under \$1,000)	4,254	8,720	2,730	(3,470)	(740)	7,980	-8.49%
Vehicle Lease & Operation	2,710	5,800	-	-	-	5,800	0.00%
Total Equipment	8,439	16,461	2,805	(3,770)	(965)	15,496	-5.86%
PURCHASED SERVICE							
Audit	720	600	30	-	30	630	5.00%
Consulting/Professional Fees	4,564	70,510	1,203	(10,337)	(9,134)	61,376	-12.95%
Insurance	1,680	1,584	28	-	28	1,612	1.77%
Occupational Accident Insurance	1,569	1,500	150	-	150	1,650	10.00%
Intra County Purchases	1,400	3,400	-	(209)	(209)	3,191	-6.15%
Corporate Service Allocations	-	-	-	-	-	-	0.00%
Legal Fees	-	-	-	-	-	-	0.00%
Maintenance Contracts	2,412	2,452	765	-	765	3,217	31.20%
Printing (External)	2,658	3,650	1,000	-	1,000	4,650	27.40%
Security	715	563	413	-	413	976	73.36%
Total Purchased Service	15,717	84,259	3,589	(10,546)	(6,957)	77,302	-8.26%
OPERATIONAL							
Advertising	10,041	11,833	700	-	700	12,533	5.92%
Associations/Memberships	2,606	2,335	232	(10)	222	2,557	9.51%
Bank Charges	897	1,040	-	-	-	1,040	0.00%

COUNTY OF HURON

SUMMARY - MUSEUM, GAOL, HERITAGE PROJECTS and CORPORATE RECORDS

Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Conventions/Conferences	2,721	6,050	250	(1,000)	(750)	5,300	-12.40%
Internet	346	365	50	(65)	(15)	350	-4.11%
Office Expense	4,509	8,530	500	(230)	270	8,800	3.17%
Postage/Courier	1,147	1,510	5	(200)	(195)	1,315	-12.91%
Publications & Subscriptions	165	400	-	(200)	(200)	200	-50.00%
Rent	489,421	493,776	-	(1,000)	(1,000)	492,776	-0.20%
Staff Training	1,062	2,950	50	-	50	3,000	1.69%
Telecommunications	3,593	4,276	-	(376)	(376)	3,900	-8.79%
Travel/Meals	3,626	1,700	4,300	-	4,300	6,000	252.94%
Garbage	-	2,000	-	(500)	(500)	1,500	-25.00%
Grounds Maintenance	-	500	-	(400)	(400)	100	-80.00%
Janitorial	184	250	50	-	50	300	20.00%
Maintenance & Repairs/Building	256	700	-	(100)	(100)	600	-14.29%
Depreciation - Capital Assets	10,221	11,034	-	(1,933)	(1,933)	9,101	-17.52%
Total Operational	530,795	549,249	6,137	(6,014)	123	549,372	0.02%
PROGRAM							
Curatorial Supplies	9,682	14,654	-	(3,074)	(3,074)	11,580	-20.98%
Exhibits	15,911	18,568	-	(2,468)	(2,468)	16,100	-13.29%
Giftware	1,118	2,300	200	(500)	(300)	2,000	-13.04%
Latimer Estate	640	5,500	2,000	-	2,000	7,500	36.36%
Special Events	2,038	2,000	-	-	-	2,000	0.00%
Winter Clothing, Uniforms, & Safety	636	1,100	-	(100)	(100)	1,000	-9.09%
Miscellaneous Program	-	-	-	-	-	-	0.00%
Program Supplies & Costs	20,937	22,100	5,000	-	5,000	27,100	22.62%
Promotion/Public Relations	5,252	13,274	-	-	-	13,274	0.00%
Tiger Dunlop Tomb	203	600	-	-	-	600	0.00%
Total Program	56,498	80,846	7,200	(6,642)	558	81,404	0.69%
TOTAL EXPENDITURES	1,152,533	1,355,634	59,316	(40,280)	19,036	1,374,670	1.40%
COUNTY LEVY	1,012,844	1,139,173	55,416	(28,480)	26,936	1,166,109	2.36%

LEVY BASED ADJUSTMENTS

Less Depreciation

(11,034)

(9,101)

COUNTY OF HURON
SUMMARY - MUSEUM, GAOL, HERITAGE PROJECTS and CORPORATE RECORDS
Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Add Capital Asset Expenditures		26,107				18,308	
Add Future Sustainability							
Less Funding from Accumulated Surplus							
TOTAL COUNTY LEVY		1,154,246				1,175,316	1.83%

COUNTY OF HURON
LIBRARY
FOR THE YEAR ENDING DECEMBER 31, 2012

CAPITAL EXPENDITURES

PROJECT ITEM	ASSET TYPE	REASON FOR REQUEST	PRIORITY <small>High/Medium/Low</small>	DESCRIPTION	COMPLETION or PURCHASE DATE	TOTAL COST	FUNDING SOURCE	
							SOURCE	AMOUNT
Books and materials	Books (for Library)	Asset Maintenance/Replacement	High		Dec-12	\$ 383,000.00	Levy	\$ 383,000.00
Bayfield Library	Furniture and Fixtures	Growth Related Need	High	equipment, shelving, for new lib.	Dec-12	\$ 50,000.00	Prior Year Budget Carryover	\$ 50,000.00
Bayfield Library	Furniture and Fixtures	Growth Related Need	High	equipment, shelving for new lib.	Dec-12	\$ 20,000.00	Levy	\$ 20,000.00
Brussels Library	Furniture and Fixtures	Growth Related Need	High	equipment, shelving, for new lib.	Oct-12	\$ 70,000.00	Levy	\$ 70,000.00
Desktop computers (5)	Computers/Software >\$1	Asset Maintenance/Replacement	High		May-12	\$ 4,948.08	Industry Canada CAP	\$ 4,948.00
Clinton Bookdrop		Asset Maintenance/Replacement	High	equipment	May-12	\$ 6,075.00	Levy	\$ 6,075.00
Printers and computer chairs	Computers/Software >\$1	Asset Maintenance/Replacement	High		May-12	\$ 2,993.75	Levy	\$ 2,993.75
Hensall Circulation Desk	Furniture and Fixtures		High		Mar-12	\$ 5,000.00	Levy	\$ 5,000.00
TOTAL FUNDING REQUEST						\$ 542,017		
LESS: FUNDING FROM CURRENT YEAR DEPRECIATION (including in operating budget)						\$ (402,375)		
NET CAPITAL FUNDING REQUIREMENTS						\$ 139,641		

Note: Any grant funding is reflected as revenue in the operating budget

County of Huron
Library Services
For the year ending December 31, 2012

	2011 Levy	2012 Funding Requirements			Less: Funding by Accumulated Surplus (former reserves)	2012 Levy	Change in levy YoY \$	Change in levy YoY %	% impact on Levy
		Operating	Net Capital Expenditures	Future Sustainability (Service/Infrastructure)					
Library Services	2,427,032	2,449,404	139,641	-	(50,000)	2,539,046	112,014	4.62%	
Total Library Services	2,427,032	2,449,404	139,641	-	(50,000)	2,539,046	112,014	4.62%	0.34%

COUNTY OF HURON
HEALTH UNIT - SUMMARY
Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE							
PROVINCIAL GRANTS							
Provincial Operating Grants	4,741,722	4,710,784	100,949	(535,500)	(434,551)	4,276,233	-9.22%
Provincial Project Grants	675,987	722,500	231,121	(13,525)	217,596	940,096	30.12%
Total Provincial Grants	5,417,709	5,433,284	332,070	(549,025)	(216,955)	5,216,329	-3.99%
OTHER REVENUE							
Fees/Licenses	(200,328)	262,000	19,500	(19,500)	-	262,000	0.00%
Intra County Recoveries	9,643	-	95,132	-	95,132	95,132	0.00%
Rent/Lease	6,000	6,000	-	-	-	6,000	0.00%
Third Party Recoveries	8,356	40,000	4,500	-	4,500	44,500	11.25%
Total Other Revenue	(140,651)	308,000	123,632	(19,500)	104,132	412,132	33.81%
TOTAL REVENUE	5,277,058	5,741,284	455,702	(568,525)	(112,823)	5,628,461	-1.97%
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Full Time	3,408,251	3,767,925	702,507	(396,008)	306,499	4,074,424	8.13%
Salaries - Part Time	675,656	869,839	191,382	(303,614)	(112,232)	757,607	-12.90%
Councillor's Remuneration	14,606	23,618	-	-	-	23,618	0.00%
Total Salaries	4,098,512	4,661,382	893,889	(699,622)	194,267	4,855,649	4.17%
BENEFITS							
Statutory Benefits	331,382	300,094	62,627	(32,783)	29,844	329,938	9.94%
Extended Benefits	298,549	344,657	75,373	(42,289)	33,084	377,741	9.60%
OMERS	304,751	347,589	88,574	(25,287)	63,287	410,876	18.21%
Total Benefits	934,682	992,340	226,574	(100,359)	126,215	1,118,555	12.72%
Total Salaries and Benefits	5,033,194	5,653,722	1,120,463	(799,981)	320,482	5,974,204	5.67%
EQUIPMENT							
Equipment Rentals/Leases	16,492	17,718	-	(1,666)	(1,666)	16,052	-9.40%
Equipment Repairs & Maint.	6,805	6,630	240	(1,000)	(760)	5,870	-11.46%
Equipment Replacement New (under \$1,000)	2,781	6,742	1,158	(700)	458	7,200	6.79%
Vehicle Lease & Operation	-	-	-	-	-	-	0.00%
Small Tools/Equipment	-	-	-	-	-	-	0.00%
Total Equipment	26,078	31,090	1,398	(3,366)	(1,968)	29,122	-6.33%
PURCHASED SERVICE							
Audit	13,340	11,743	2,216	-	2,216	13,959	18.87%
Consulting/Professional Fees	9,509	46,182	14,080	(16,182)	(2,102)	44,080	-4.55%
Insurance	24,576	23,180	408	-	408	23,588	1.76%
Occupational Accident Insurance	6,361	5,000	1,997	-	1,997	6,997	39.94%
Intra County Purchases	134,846	203,397	97,269	(7,500)	89,769	293,166	44.14%
Corporate Service Allocations	-	-	-	-	-	-	0.00%
Legal Fees	3,123	34,700	12,000	(4,700)	7,300	42,000	21.04%

9/1

COUNTY OF HURON
HEALTH UNIT - SUMMARY
Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Printing (External)	4,502	32,317	1,500	(5,095)	(3,595)	28,722	-11.12%
Miscellaneous Services	-	5,000	-	(5,000)	(5,000)	-	-100.00%
Total Purchased Service	196,257	361,519	129,471	(38,477)	90,994	452,513	25.17%
OPERATIONAL							
Advertising	5,039	33,787	3,500	(18,787)	(15,287)	18,500	-45.25%
Associations/Memberships	12,828	19,359	185	(1,478)	(1,293)	18,066	-6.68%
Bank Charges	2,960	2,500	500	-	500	3,000	20.00%
Conventions/Conferences	35,136	76,145	15,208	(13,888)	1,321	77,465	1.73%
Office Expense	20,358	19,002	4,630	(3,132)	1,498	20,500	7.88%
Postage/Courier	1,805	21,867	500	(5,537)	(5,037)	16,830	-23.03%
Publications & Subscriptions	2,693	2,992	260	(1,000)	(740)	2,252	-24.73%
Rent	241,154	230,795	12,200	(6)	12,194	242,989	5.28%
Staff Training	32,135	51,433	13,405	(6,420)	6,985	58,418	13.58%
Telecommunications	27,918	49,120	2,850	(16,884)	(14,034)	35,086	-28.57%
Travel/Meals	146,106	229,517	20,735	(21,539)	(804)	228,713	-0.35%
Depreciation - Capital Assets	54,228	54,224	27,782	-	27,782	82,006	51.24%
Total Operational	582,361	790,741	101,755	(88,671)	13,084	803,825	1.65%
PROGRAM							
CINOT	49,762	55,000	55,000	(55,000)	-	55,000	0.00%
CINOT Extension	15,906	-	18,000	-	18,000	18,000	0.00%
Medical Supplies	44,866	62,315	47,000	(53,315)	(6,315)	56,000	-10.13%
Purchase of Service	108,003	169,532	9,599	(48,232)	(38,633)	130,899	-22.79%
Miscellaneous Program	-	10,928	39,450	(9,878)	29,572	40,500	270.61%
Program Supplies & Costs	99,542	143,720	89,326	(55,471)	33,855	177,575	23.56%
Promotion/Public Relations	2,970	15,406	1,792	(6,433)	(4,641)	10,765	-30.12%
Total Program	321,049	719,701	260,167	(491,129)	(230,962)	488,739	-32.09%
TOTAL EXPENDITURES	6,158,939	7,556,773	1,613,254	(1,421,624)	191,629	7,748,402	2.54%
(SURPLUS)/DEFICIT - ACCRUAL	881,881	1,815,489	1,157,551	(853,099)	304,452	2,119,941	16.77%

LEVY BASED ADJUSTMENTS

Less Depreciation
Add Capital Asset Expenditures
Add Future Sustainability
Less: Transfer from accumulated surplus

TOTAL COUNTY LEVY

(54,224)
268,496
2,029,761

(30,000)
30,000
2,119,941
4.44%

COUNTY OF HURON								
HEALTH UNIT								
FOR THE YEAR ENDING DECEMBER 31, 2012								
CAPITAL EXPENDITURES								
	ASSET	REASON FOR	PRIORITY		COMPLETION or		FUNDING SOURCE	
PROJECT ITEM	TYPE	REQUEST	(High/Medium/Low)	DESCRIPTION	PURCHASE DATE	TOTAL COST	SOURCE	AMOUNT
Computer equipment	computers	replacement	Med	computer purchases for staff	January-March	15,500	current year	15,500
Office Furniture	furniture	replacement	Med	office furniture/ desks/chairs	January-March	12,500	current year	12,500
Computer software	computers	replacement	Med	computer software replacement as needed	January-Sept	2,000	current year	2,000
TOTAL FUNDING REQUEST						30,000		
LESS: FUNDING FROM CURRENT YEAR DEPRECIATION (including in operating budget)						(82,006)		
NET CAPITAL FUNDING REQUIREMENTS						-		

County of Huron
HEALTH UNIT
For the year ending December 31, 2012

2011 Levy	2012 Funding Requirements			Less: Funding by Accumulated Surplus (former reserves)	2012 Levy	Change in levy YoY \$	Change in levy YoY %	% impact on Levy
	Operating	Net Capital Expenditures	Future Sustainability (Service/Infrastructure)					

Total Health Unit	2,015,338	2,119,941	-	-	2,119,941	104,603	5.19%	0.32%
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94

CORPORATION OF THE COUNTY OF HURON

Planning and Development Department

To: Warden and County Council
From: Scott Tousaw, Director
Date: January 30, 2012
Subject: Proposed Work Plan and Budget for 2012

RECOMMENDATION

That the proposed Work Plan and Budget be discussed and brought back for further consideration in the consolidated draft budget.

BACKGROUND

The Planning and Development Department uses a modified zero-based budgeting approach (since 2005) where each budget line is built up from zero based on the expected needs for the coming year.

The Planning and Development Department is responsible for 10 program areas approved by Council. The budget consists of a consolidated budget (a "roll-up" of all 10 program budgets), and a separate budget for each program area.

The corporate Strategic Plan calls for 10 year service plans to be developed for core business areas in the corporation. The Department's plan consists of a three year work plan which instructs the activities for the coming year. The budget is based on this work plan focussing on the 10 program areas of the Department.

COMMENTS

2011 Highlights

Under last year's work plan, the following achievements were highlights for the year:

- Leveraged grants for economic development programming (RED, CIC, MIIO);

- Completed the Immigration Strategy "Make Huron Home" and began implementation;
- Reinvigorated BR+E and Shop in Huron with the Business Development Coordinator (RED) and working with the Huron Economic Development Partnership (County-HBDC-OMAFRA);
- Developed website partnerships and links with municipalities for the business database;
- Received Celebrate Ontario funding for Taste of Huron and hosted the third annual Taste of Huron festival of events, a highly successful agri-tourism partnership with the Huron Tourism Association, the culinary arts and agriculture;
- Advanced the viticulture project with producer training and investment attraction;
- Completed the draft Sustainable Huron Plan, based on Take Action for Sustainable Huron, through a multi-stakeholder steering committee and municipal and public consultations;
- Completed the County Official Plan five year review (MMAH approval was granted on January 4, 2012);
- Completed the Transportation Demand Management (TDM) Plan (MTO funding) under the guidance of the Transportation Task Force;
- Processed 180 development applications, including navigating challenging files that were appealed to the OMB (e.g., new Maitland Elementary School, a large aggregate extraction application, a rural severance, etc.);
- Investigated waste diversion and landfill site optimization, leading towards Waste Management Report 1C (will be brought forward in 2012);
- Continued development of the Household Hazardous and Special Waste Depot in a challenging environment of changing regulations under Stewardship Ontario;
- Conducted pre-harvest and post-harvest inspections for 140 Notices of Intent filed under the Forest Conservation By-law, and received 3 (out of 3) favourable court decisions levying fines and mandatory restoration against non-compliant landowners;
- Secured an additional \$20,000 from OMAFRA toward the Clean Water Project and approved grants for 208 projects protecting water quality across the County;
- Pursued projects through strong partnerships with industry groups, including HCFA, HTA, HMA, HBDC, Sustainable Huron Steering Committee, Water Protection Steering Committee, Conservation Authorities, etc.

Work Plan

In addition to the Department's core functions (economic development, environment, GIS, planning, and waste management), several large projects are underway and will be the focus for 2012:

- Sustainable Huron Plan based on the Take Action report (with FCM funding)
- Huron Economic Development Partnership (with RED funding)
- Economic Opportunities Blueprint implementation
- Five year reviews of local Official Plans
- Waste Management Master Plan Report 1c
- Improvements to the WebGIS public service.

Funding Sources

The operating budgets for each of the program areas are funded as follows.

Program	County Levy	User Fees	External Grants
Consolidated P&D Budget	75%	9%	16%
Planning - General	80%	18%	2%
Geographic Information System (GIS)	99%	1%	-
Water Source Protection	100%	-	-
Tourism	95%	5%	-
Waste Management	50%	-	50%
Self-Employment Benefit Program (SEB)	-	-	100%
Manufacturing	92%	-	8%
Small Business Enterprise Centre (SBEC)	12%	11%	77%
Forest Conservation	87%	13%	-
Economic Development	49%	2%	49%

The decision of Council on January 4, 2012 (from CotW1 Dec. 14, 2011) to phase in the new planning application fees over a 5 year period results in less revenue than would otherwise be budgeted from planning fees for 2012. This change accounts for approx. 1/3 of the Department's budget increase for 2012 (i.e., accounts for 1% of the 3% increase).

Staff

The chart below shows the staff changes for 2012. There are some staff movements, but the only addition to staff is a proposed summer student for economic development (0.3 FTE).

The staff movements consist of one full-time staff moving to part-time (shown as Regular: -1), and one part-time staff moving to full-time (shown as Temporary: +1). This Temporary full-time position will return to part-time at such time as the arrangement for extra resources in Goderich ceases (i.e., post-tornado work).

Status	Hours	2011 FTE*	# Positions	2012 FTE Additions/Reductions	Total 2012 FTE
Regular	Full-time	20.0	20	-1.0	19.0
Regular	Part-time	1.3	2	0.0	1.3
Occasional (students, admin. coverage)	Part-time/Full-time	2.1	3	+0.3	2.4
Temporary (project/backfill staff)	Full-time/Part-time	2.0	2	+1.0	3.0
Total		25.4	27	+0.3	25.7

* FTE = Full Time Equivalents

In all areas of the department, the broad mandate requires managing workload and overtime through creative solutions on an on-going basis. Staff FTEs are allocated to the various functions of the Department as follows:

	FTE
Administration	3.4
Economic Development (incl. Tourism)	6.0 (+ student)
Geographic Information System (GIS)	3.0 (+ student)
Planning	7.5 (+ student and +.5 Goderich)
Forest Conservation	1.0
Waste Management	0.0

In addition to regular staff, project staff are hired from time to time on a temporary basis when funding is obtained for specific projects (usually relates to economic development). These contracts are tied to funding and terminate when the funding is gone. For example, the Immigration Partnership employs a manager (CIC / MIO funding), and BR+E employs the Business Development Coordinator (RED funding). Other funding programs may arise through the year.

OTHERS CONSULTED - Department Staff; Treasury Staff; Treasurer; CAO. This budget was reviewed line by line on January 18, 2012 by the Treasurer and CAO with the Director.

BUDGET IMPACTS

The Department's net budget changes have been achieved by controlling operating expenses where possible, and by securing external funding for many projects.

The attached budgets would accommodate the core functions of the department, plus priority projects for the coming year.

Efforts have been made to minimize the levy increase by accessing outside funding sources (e.g., RED, FCM, SBEC, SEB, CIC, MIO, etc.).

COUNTY OF HURON
 PLANNING - CONSOLIDATED
 Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE							
PROVINCIAL GRANTS							
Provincial Operating Grants	84,525	77,000	3,000	-	3,000	80,000	3.90%
Provincial Project Grants	368,026	430,450	190,400	(237,850)	(47,450)	383,000	-11.02%
Total Provincial Grants	452,551	507,450	193,400	(237,850)	(44,450)	463,000	-8.76%
FEDERAL GRANTS							
Federal Project Grants	128,191	192,330	-	(90,000)	(90,000)	102,330	-46.79%
Total Federal Grants	128,191	192,330	-	(90,000)	(90,000)	102,330	-46.79%
MUNICIPAL GRANTS & FEES							
Services to Municipalities	12,090	-	10,000	-	10,000	10,000	0.00%
Total Municipal Grants & Fees	12,090	-	10,000	-	10,000	10,000	0.00%
OTHER REVENUE							
Donations	-	-	-	-	-	-	0.00%
Fees/Licenses	192,824	193,500	10,500	-	10,500	204,000	5.43%
Miscellaneous Revenue	-	500	-	(500)	(500)	-	-100.00%
Intra County Recoveries	154,130	33,000	-	-	-	33,000	0.00%
Rent/Lease	-	-	-	-	-	-	0.00%
Sales	343	5,000	-	-	-	5,000	0.00%
Third Party Recoveries	45,010	82,000	1,000	(25,500)	(24,500)	57,500	-29.88%
Total Other Revenue	392,307	314,000	11,500	(26,000)	(14,500)	299,500	-4.62%
TOTAL REVENUE	985,139	1,013,780	214,900	(353,850)	(138,950)	874,830	-13.71%
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Full Time	1,179,859	1,427,772	100,718	(13,629)	87,089	1,514,861	6.10%
Salaries - Part Time	300,475	108,330	44,069	(1,681)	42,388	150,718	39.13%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	-	0.00%
Councillor's Remuneration	-	16,872	-	(16,872)	(16,872)	-	-100.00%

COUNTY OF HURON
 PLANNING - CONSOLIDATED
 Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Total Salaries	1,480,335	1,552,974	144,787	(32,182)	112,605	1,665,579	7.25%
BENEFITS							
Statutory Benefits	105,845	108,166	13,808	-	13,808	121,974	12.77%
Extended Benefits	87,496	115,868	5,593	(8,381)	(2,788)	113,080	-2.41%
OMERS	105,463	114,757	21,064	(2,614)	18,450	133,207	16.08%
Total Benefits	298,804	338,791	40,465	(10,995)	29,470	368,261	8.70%
Total Salaries and Benefits	1,779,139	1,891,765	185,252	(43,177)	142,075	2,033,840	7.51%
EQUIPMENT							
Equipment Rentals/Leases	3,067	3,105	-	-	-	3,105	0.00%
Equipment Repairs & Maint.	-	6,750	-	(3,750)	(3,750)	3,000	-55.56%
Equipment Replacement New (under \$1,000)	7,394	8,250	500	(2,000)	(1,500)	6,750	-18.18%
Total Equipment	10,461	18,105	500	(5,750)	(5,250)	12,855	-29.00%
PURCHASED SERVICE							
Consulting/Professional Fees	292,765	389,500	74,000	(112,000)	(38,000)	351,500	-9.76%
Insurance	318	300	5	-	5	305	1.67%
Occupational Accident Insurance	1,831	3,800	-	(1,800)	(1,800)	2,000	-47.37%
Intra County Purchases	65,863	46,158	700	-	700	46,858	1.52%
Corporate Service Allocations	-	-	-	-	-	-	0.00%
Legal Fees	24,814	25,000	2,500	(5,000)	(2,500)	22,500	-10.00%
Maintenance Contracts	17,108	18,900	-	-	-	18,900	0.00%
Printing (External)	58,058	74,900	-	(5,750)	(5,750)	69,150	-7.68%
Total Purchased Service	590,932	768,558	77,205	(334,550)	(257,345)	511,213	-33.48%
OPERATIONAL							
Advertising	31,586	42,835	250	(4,000)	(3,750)	39,085	-8.75%
Associations/Memberships	10,303	15,200	1,200	(5,000)	(3,800)	11,400	-25.00%
Bank Charges	48	100	-	(50)	(50)	50	-50.00%
Conventions/Conferences	14,969	30,130	2,870	-	2,870	33,000	9.53%
Hazardous Waste Collection	99,182	122,000	23,000	-	23,000	145,000	18.85%
Internet	930	1,340	-	(840)	(840)	500	-62.69%
Miscellaneous Admin.	-	-	-	-	-	-	0.00%
Office Expense	7,617	9,750	-	(500)	(500)	9,250	-5.13%

COUNTY OF HURON
PLANNING - CONSOLIDATED
Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Postage/Courier	12,012	12,640	-	(1,230)	(1,230)	11,410	-9.73%
Publications & Subscriptions	3,497	3,850	-	-	-	3,850	0.00%
Rent	78,296	75,372	-	-	-	75,372	0.00%
Staff Training	18,038	20,500	-	(6,000)	(6,000)	14,500	-29.27%
Telecommunications	8,871	13,380	1,160	(1,400)	(240)	13,140	-1.79%
Travel/Meals	66,573	60,450	7,500	(250)	7,250	67,700	11.99%
Taxes	12,246	10,000	2,600	-	2,600	12,600	26.00%
Depreciation - Capital Assets	58,190	55,062	-	(3,547)	(3,547)	51,515	-6.44%
Total Operational	422,359	472,609	38,580	(22,817)	15,763	488,372	3.34%
PROGRAM							
Special Events	43,683	14,100	-	(1,500)	(1,500)	12,600	-10.64%
Purchase of Service	27,219	-	-	-	-	-	0.00%
Program Supplies & Costs	331,615	395,000	50,000	-	50,000	445,000	12.66%
Promotion/Public Relations	2,412	5,400	-	-	-	5,400	0.00%
Total Program	413,501	414,500	50,000	(1,500)	48,500	463,000	11.70%
TOTAL EXPENDITURES	3,216,391	3,565,537	351,537	(407,794)	(56,257)	3,509,280	-1.58%
(SURPLUS)/DEFICIT - ACCRUAL	2,231,252	2,551,757	136,637	(53,944)	82,693	2,634,450	3.24%
LEVY BASED ADJUSTMENTS							
Less Depreciation		(39,002)				(46,798)	
Add Capital Asset Expenditures		39,002				46,798	
Add Future Sustainability		100,000				100,000	
Less: Transfer from accumulated surplus		(38,170)					
TOTAL COUNTY LEVY		2,613,587				2,734,450	4.62%

COUNTY OF HURON
PLANNING AND DEVELOPMENT
FOR THE YEAR ENDING DECEMBER 31, 2012

CAPITAL EXPENDITURES

PROJECT ITEM	ASSET TYPE	REASON FOR REQUEST	PRIORITY (High/Medium/Low)	DESCRIPTION	COMPLETION or PURCHASE DATE	TOTAL COST	FUNDING SOURCE	
							SOURCE	AMOUNT
Planning	Computers	regular replacement	high	3 laptops; 1 desktop	May	6,667		
Economic Development	Computers	regular replacement	high	1 desktop	May	2,480		
Economic Development	Equipment	content development	medium	studio equipment / renovation	May	3,500		
GIS	Computers	regular replacement	high	1 desktop; 1 laptop	May	3,051		
	software	regular replacement	high	ESRI advancements	May	15,000		
remove s/t IT input:	Server	regular replacement	high	GIS Server	May	15,000		
SBEC	Computers	regular replacement	high	1 desktop	May	1,100		
TOTAL FUNDING REQUEST						46,798		
LESS: FUNDING FROM CURRENT YEAR DEPRECIATION (included in operating budget)						(51,515)		
NET CAPITAL FUNDING REQUIREMENTS						-		

Note: Any grant funding is reflected as revenue in the operating budget

COUNTY OF HURON
PLANNING
FOR THE YEAR ENDING DECEMBER 31, 2012

FUTURE SERVICE / EXPENDITURE or ASSET SUSTAINABILITY
picks up the difference between depreciation and replacement cost

DESCRIPTION	AMOUNT REQUESTED (Levy)	REASON FOR REQUEST
Waste Management Accumulated Surplus (rese	100,000	Env. Assessment for a long-term solution;
TOTAL FUNDING REQUESTED	100,000	

County of Huron
Planning and Development
For the year ending December 31, 2012

	2011 Levy	2012 Funding Requirements			Less: Funding by Accumulated Surplus (former reserves)	2012 Levy	Change in levy YoY \$	Change in levy YoY %	% impact on Levy
		Operating	Net Capital Expenditures	Future Sustainability (Service/Infrastructure)					
Planning & Development	1,141,139	1,128,674	-			1,128,674	(12,465)	-1.09%	
GIS	245,482	271,003				271,003	25,521	10.40%	
Water Source Protection	332,982	376,210				376,210	43,228	12.98%	
Tourism	301,495	319,650				319,650	18,155	6.02%	
Waste Management	207,000	107,000		100,000		207,000	-	0.00%	
SEB Programs	-	-				-	-	0.00%	
SBEC Programs	12,398	13,313				13,313	915	7.38%	
Forest Conservation	77,034	91,659				91,659	14,625	18.99%	
Manufacturing	60,124	58,635				58,635	(1,489)	-2.48%	
Economic Development	235,933	268,306			(12,000)	256,306	20,373	8.64%	
Economic Development - CIT	-	-				-	-	0.00%	
Economic Development - CAF	-	-				-	-	0.00%	
Economic Development - Sales	-	-				-	-	0.00%	
Total Planning and Development	2,613,587	2,634,450	-	100,000	(12,000)	2,722,450	108,863	4.17%	0.34%

105

Social & Property Services Department

2012 Draft Budget

In 2010 the Physical Services Division was added to the portfolio of the Social Services Department. While the Tornado of August 21, 2011 impacted our efforts to some degree much of the progress to cultivate the natural synergies between the “building” side of Housing Services and the “facilities” role of the Physical Services has occurred. For the purposes of presentation, the budgets for Social Services and for Physical Services have been kept separate. It is anticipated that the realignment will be completed thru 2012 and that the 2013 budget presentation for Social and Property Services will reflect two primary Divisions – Social Services (Ontario Works, Pathways and Children’s Services) and Property Services (Housing, Homelessness and Physical Services).

The Social Services’ Department has three divisions: Ontario Works, Children’s Services and Housing Services which provide a variety of mandatory and discretionary services to the residents of Huron County.

This draft budget will enable the County to provide the following services:

- Social Assistance allowances
- Municipal contribution to Provincial ODSP allowances and administration
- Ontario Works employment programs
- Child Care Services
- Private Home Child Care
- Early Years’ programs
- Best Start Initiatives
- Public Housing
- Social Housing
- Rent supplements
- Affordable Housing Development
- Social Housing Renewal and Retrofit
- Pathways to Self Sufficiency program
- Administration of all these programs

- Emergency Plan

For 2012, the proposed Social Services budget is \$ 16,567,102.00 with a County contribution of \$3,913,227.00. This is a decrease of \$ 2,222,141.00 or 11.83% from the 2011 budget of \$ 18,789,243.00. The decrease occurs despite a projected increase for Ontario Works caseload growth together with a mandated 1% increase in benefit rates primarily as a result of the continuation of the Provincial upload and the elimination of the cost sharing of ODSP with an estimated saving of \$ 421,790.00.

The net result is a reduction in levy of \$ 548,485.00 for 2012 for the Social Services Budget.

Capital Budget

The majority of the Capital budget for the Department is part of the Housing Division. The Housing portion consists of \$ 435,000.00 as part of the regular capital planning pending the completion of the Building Condition Assessment currently underway. In addition the County View Seniors Apartment Complex is a new capital item primarily funded by the Province (AHP) and a County approved loan from reserves. The balance of the capital budget is for the scheduled computer refresh for the Social Services. The Capital Budget is offset to a large degree by the Depreciation – Capital Assets

Emergency Social Services and Evacuation

The Social Services Department has a mandate to develop and maintain a plan to provide emergency social services and evacuation centres. Included in this draft budget is \$10,000.00 to support the Social Services Emergency Plan. The Department has an agreement with the Canadian Red Cross to provide shelter management and training of volunteers to support shelter and evacuation services. The Canadian Red Cross will continue to work with the Department to update the various potential shelter opportunities that exist in the municipalities of the County. The cost to develop and maintain this plan is a municipal cost without any Provincial subsidy.

Department Revenue Summary

All social assistance allowances are funded through a traditional 80% funding arrangement with the Province of Ontario. As the Ontario Works allocations for allowances increase with the caseload, the subsequent revenue also increases. The Province continues to improve the funding formula as per the table below. The 2012 ratio is 82.8% to 17.2%.

Table 1 – Ontario Works Cost-Sharing of Basic Financial Assistance										
	2010	2011	2012	2013	2014	2015	2016	2017	2018	Ongoing
Municipal/ First Nations Share	19.4%	18.8%	17.2%	14.2%	11.4%	8.6%	5.8%	2.8%	0%	0%
Provincial Share	80.6%	81.2%	82.8%	85.8%	88.6%	91.4%	94.2%	97.2%	100%	100%

- Ontario Works and child care administration costs are currently funded 50% by the Province of Ontario.
- In 2011, the Province has completed the upload of the cost of the ODSP program. This results in a reduction in projected revenue and projected expenses.
- The Early Years program is funded 95% by the Province of Ontario with the County of Huron funding the remaining 5%.
- The Children's Services funding includes Provincial revenue shared at 80/20 for a number of Programs. The Ministry of Education became the lead Ministry replacing Children and Youth for all Childcare Programming but the funding has not changed to date.
- The Best Start initiative has been extended to support the implementation of the Early Learning and Childcare Initiative is funded 100% by the Federal Government flowed through the Province.

- Housing Services are funded by Provincial and Federal grants, rental income and the County of Huron. In 2012, the County's share is projected to be 41% of the annual housing budget.

Salaries and Benefits

The staff complement for the Department has not changed from 2011. There has been a significant change to the Provincial funding formula and allocation in the Ontario Works area. The funding allocation has increased to ensure a return to the 50/50 funding arrangement that had eroded over the past several years. Traditional cost sharing beyond 50/50 (ie.80/20, 100%) has been eliminated for special projects.

To date we have been able to meet the case load increase without finding the need to hire additional staff. This has been accomplished through the revised Service Delivery model based on Team Case Management combined with an integrated program approach. Although the Province estimates include continued growth particularly in SW Ontario the Ontario Works staff complement is not expected to increase.

It is anticipated that with upcoming retirements the succession plan and reorganization will be presented to Council in early 2012. In the interim the table below indicates the total Social Services complement, which remains consistent with 2011.

Social Services Staff by Position

Position	2011 Complement	Additions	Deletions	2012 Complement
Director	1			1
Social Service Manager	3			3
Maintenance Manager	1			1
Cost Recovery Coordinator (includes FSW/CVP/ERO)	2			2

Client Services Manager	1			1
Administrative Coordinator	1			1
Case Manager	9			9
Community Coordinator	1			1
Home CC Coordinator	0.6			0.6
CS Resource Consultant	6			6
CS Program Assistant/DAC	1			1
CS Program Staff	2.3			2.3
Client Services Coordinator	1			1
Maintenance Coordinator	2			2
Admin Services Clerk	4			4
Building Custodian	2.1			2.1
Community Relations Worker	1			1
Construction Technologist	1			1
# of F/T Equivalents	40			40

Ontario Works

Ontario Works provides services under two primary program areas Income Assistance and Employment Programs.

Income Assistance (General Welfare)

The Income Assistance program portion of the budget is the most volatile and most susceptible part of the Social Services budget. The uncertain economic times and recent local layoffs continue to impact the Social Assistance case load. There is a 1% increase in the benefit rates for Ontario Works included as part of the 2012 budget. The Ontario Works Branch (of MCSS) responsible for statistics recognizes that case load growth has not been consistent across the Province and acknowledges that growth in South Western Ontario has been much higher.

Within this budget, we have adjusted certain program lines that would support a slight overall case load growth.

This slight increase is offset by the increased Provincial revenue as outlined earlier resulting in a net reduction of \$ 700,444.00.

Employment Programs

A funding envelope was established by the Ministry to be used to support employment assistance in Huron County. The revenue for 2012 shows a 5.49% decrease of \$ 21,531.00 from \$391,925.00 to \$ 370,394.00. This reduced revenue is a result of the revised funding formula for administration referenced earlier. As a result approximately \$ 150,000.00 in salary and benefit costs have been shifted to the Income Assistance budget

Overall, when this reduction in revenue is combined with a significant increase in program costs, the result is a decrease in levy of \$ 76,942.00.

Pathways to Self Sufficiency

This budget sheet captures funding which is administered outside of the Ontario Works program such as Homelessness, Energy and Rent Bank funding. Funding in this program area is used to support individuals and families that would not normally qualify for traditional assistance such as Ontario Works or ODSP. Clients who find themselves in dire straits because of unusual or one time circumstance may qualify for one time or emergency assistance. While the eligibility criteria is consistent with the LICO (Low Income Cut Off) being employed or not being on assistance will not automatically preclude assistance.

Funding also includes the Social Assistance Restructuring Reinvestment and municipal discretionary funding.

Children's Services

The Children's Services Division provides services thru a combination of Direct Delivery and Community Partnerships in the following four primary program areas, Community Home Childcare, Growing Together, Early Years and Best Start. With the roll out of Full Day Early Learning and Kindergarten, the challenges and opportunities in Children's Services seem endless. While the core programs remain in place the funding, program delivery and the Ministry responsible have changed over the past year.

The Division remains responsible for management of funding in the areas of Wage Subsidy Non-Profit Program, Ontario Works Informal and Formal Childcare, Early Learning and Childcare Funding (ELCC), Fee Subsidy and Pay Equity however all of these programs shifted from the Ministry of Children and Youth to the Ministry of Education in 2011. There have been no significant changes to the funding formula.

Community Home Childcare

The County of Huron is licensed to approve care in up to twenty-five private homes throughout the County. The budget for this program is managed within the Child Care Programs and remains unchanged.

Growing Together

The Growing Together program provides information, support and consultation to families of children with special needs. Information, support and consultation are also provided to community childcare personnel in a comprehensive and flexible manner. In addition, program assistants are provided to support children with special needs to integrate into local child care programs. This budget is also managed within the Child Care Programs and as a result is also unchanged.

At the same time, it should be noted that the demand for resource consultant supports has increased proportionately with the increase in utilization of Day Care and Best Start opportunities. To date the increased services have been funded utilizing Best Start operational funds. This funding is 100% Provincial and has been extended as part of the Early Learning and Childcare Initiative. The future of this responsibility remains uncertain as the ministry of Education has recognized the importance of the program without giving direction as to future responsibility.

Early Years Program

The Early Years program is designed to assist parents and caregivers in the development of children aged 0-6. The program is delivered in thirty-six locations throughout the County through a combination of direct delivery and partnerships with the municipalities of North Huron, Huron East and Goderich.

As the pressures of Full Day Early Learning and Kindergarten on the local Day Cares have come to fruition one of the strategies developed by our Children's Services Division has been to purchase service from the Day Cares to provide Early Years programming. To date this has proved effective in meeting our challenge in staffing while providing additional funding to our Day Care partners.

Best Start/Early Learning and Childcare Initiative

The Best Start program has been continued as part of the transition to the Ministry of Education. In Huron County the initial sites are up and running and the next phases are well under way.

The base funding for implementation will flow through the Board of Education and have no direct impact on this budget.

Housing Services

The Housing Services Division provides rent geared to income and affordable housing through the following programs. This budget also includes a six month budget for the new AHP project – County View Senior's Apartments.

Public Housing

The County of Huron owns and manages 415 rent-geared-to-income residential houses and apartments throughout the County. These are comprised of 84 two, three and four bedroom family units and 314 one bedroom and 17 bachelor units in 15 apartment buildings.

Non – Profit/ Co-operative Housing

The Housing Services Division is also responsible for managing the funding and administration of an additional 200 units in 7 Non-Profit and Co-operative housing projects.

Rent Supplement

Rent subsidies are provided to 11 additional households housed in the private sector who qualify for a rent-geared-to-income subsidy.

Centralized Wait List

The Division mandate also includes the maintenance of a centralized waiting list and the identification of housing requirements in the county.

Affordable Housing Program

The allocation for the Canada-Ontario Affordable Housing Program is primarily a cash flow thru program to assist in the creation of Affordable Housing in Huron County through three programs: Rental Build; Homeownership; and Social Housing Renovation & Retrofit (SHRRP). The County has been provided AHP funding for a 31 unit senior citizens' building under the Rental Build portion of the AHP in the amount of \$3,720,000 and additional funding of \$87,010 under the Renewable Energy Initiative to provide solar thermal water pre-heat in this building.

The Homeownership program was successfully completed in 2010 and distributed the full allocation of \$100,000; it is unknown if funding will be provided in 2011.

The SHRRP funding totaled \$1,693,971 and was distributed between the Housing Corporation and the Non-Profits and Co-op housing providers.

County View Senior's Apartments

It is anticipated that the rental of the new AHP apartments will commence on or before July 1, 2012. As a result the County View budget is input as revenue neutral for 2012 so there are additional amounts included in expense lines that are offset by the rental income. The individual budget changes for Housing are explained in the following descriptions.

Provincial Operating Grant – increase \$ 487,281.00

A decrease in the provincial operating grant caused by the completion of the Social Housing Renovation & Retrofit Program (SHRRP) work has been offset by additional funding under the IAH program for administration (\$100,000.000) and program (\$614,256.00) and results in a net increase in Provincial revenue of \$487,281.00

Rental Income – increase \$ 13,000.00 + (\$ 89,262.00 AHP)

Modest rent increase anticipated.

Salary and Benefits – increase of \$46,381.00

Increase due to making the temporary position of Construction Technologist a full time position. The position continues to be funded for a portion of the coming year through the AHP administrative expense allocation to the County provided by the Ministry of Municipal Affairs & Housing. This position has proven to be an invaluable addition to the Housing (and Facilities) staff and is an integral part of the evolution of the property services component of the new service delivery.

Purchased Services – increase of \$60,272.00 + (\$18,100.00 AHP)

The increase is due entirely to the addition of an amount of \$100,000.00 for consulting noted in the new Provincial Grant (100%) funding for the IAH program administration.

Operational increase of \$118,047.00 + (\$ 45,840.00 AHP)

Emergency repairs (\$25,000) and flooring replacement (\$20,000) had previously been part of the capital budget. Both items are more properly coded to Maintenance and Repairs and adjustments have been made to the capital budget to offset this increase.

Other major operational increases are in hydro (\$9200), utilities (\$27,000) and taxes (\$8,000)

COUNTY OF HURON
SOCIAL SERVICES - SUMMARY
Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE							
PROVINCIAL GRANTS	-	-	-	-	-	-	0.00%
Provincial Operating Grants	8,712,426	8,573,264	1,550,021	(271,968)	1,278,053	9,851,317	14.91%
Provincial Project Grants	28,148	-	-	-	-	-	0.00%
Provincial ODSP Grant	2,214,398	3,092,500	-	(3,092,500)	(3,092,500)	-	-100.00%
Total Provincial Grants	10,954,972	11,665,764	1,550,021	(3,364,468)	(1,814,447)	9,851,317	-15.55%
FEDERAL GRANTS							
Federal Other Grants	756,862	793,140	-	(20,062)	(20,062)	773,078	-2.53%
Total Federal Grants	756,862	793,140	-	(20,062)	(20,062)	773,078	-2.53%
OTHER REVENUE							
Fees/Licenses	146,712	398,427	-	(68,427)	(68,427)	330,000	-17.17%
Miscellaneous Revenue	242,558	148,200	3,040	(100,700)	(97,660)	50,540	-65.90%
Rent/Lease	1,343,007	1,322,000	102,262	-	102,262	1,424,262	7.74%
Total Other Revenue	1,736,595	1,868,627	331,979	(169,127)	162,852	2,031,479	8.72%
TOTAL REVENUE	13,448,429	14,327,531	1,882,000	(3,553,657)	(1,671,657)	12,655,874	-11.67%
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Full Time	1,612,737	1,993,096	177,934	(300,670)	(122,737)	1,870,359	-6.16%
Salaries - Part Time	703,531	363,399	268,588	(62,597)	205,991	569,390	56.68%
Total Salaries	2,316,268	2,356,495	446,522	(363,267)	83,255	2,439,749	3.53%
BENEFITS							
Statutory Benefits	178,688	176,747	16,941	(17,155)	(214)	176,533	-0.12%
Extended Benefits	167,713	188,575	24,441	(16,036)	8,405	196,979	4.46%
OMERS	155,497	154,212	35,810	(10,730)	25,080	179,291	16.26%
Total Benefits	501,899	519,534	77,191	(43,921)	33,270	552,804	6.40%

COUNTY OF HURON
SOCIAL SERVICES - SUMMARY
Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Total Salaries and Benefits	2,818,166	2,876,029	523,713	(407,188)	116,525	2,992,553	4.05%
EQUIPMENT							
Equipment Rentals/Leases	10,175	9,600	1,700	-	1,700	11,300	17.71%
Equipment Repairs & Maint.	10,247	12,200	500	-	500	12,700	4.10%
Equipment Replacement New (under \$1,000)	10,088	16,100	10,000	(600)	9,400	25,500	58.39%
Vehicle Lease & Operation	40,892	39,600	-	(2,100)	(2,100)	37,500	-5.30%
Small Tools/Equipment	7,308	1,000	900	-	900	1,900	90.00%
Total Equipment	78,710	78,500	13,100	(2,700)	10,400	88,900	13.25%
PURCHASED SERVICE							
Audit	6,408	5,670	607	-	607	6,277	10.71%
Consulting/Professional Fees	48,153	51,000	100,000	(48,600)	51,400	102,400	100.78%
Insurance	64,661	58,098	10,729	-	10,729	68,827	18.47%
Occupational Accident Insurance	1,831	11,890	200	(7,090)	(6,890)	5,000	-57.95%
Intra County Purchases	44,790	40,200	-	-	-	40,200	0.00%
Legal Fees	10,690	3,200	-	-	-	3,200	0.00%
Maintenance Contracts	9,735	9,735	2,311	-	2,311	12,046	23.75%
Printing (External)	6,603	13,500	-	(6,400)	(6,400)	7,100	-47.41%
Miscellaneous Services	15,812	350	300	(250)	50	400	14.29%
Total Purchased Service	208,683	193,643	114,147	(62,340)	51,807	245,450	26.75%
OPERATIONAL							
Advertising	18,240	7,300	2,350	-	2,350	9,650	32.19%
Associations/Memberships	10,048	10,896	4,619	(5)	4,614	15,510	42.35%
Bank Charges	2,118	2,700	-	-	-	2,700	0.00%
Conventions/Conferences	9,867	9,400	2,647	(500)	2,147	11,547	22.84%
Miscellaneous Admin.	4,427	3,650	-	(450)	(450)	3,200	-12.33%
Office Expense	22,071	20,500	1,700	(1,200)	500	21,000	2.44%
Postage/Courier	47,653	17,850	100	(2,750)	(2,650)	15,200	-14.85%
Publications & Subscriptions	1,217	700	-	-	-	700	0.00%
Receivable Write Off	15,000	15,000	600	-	600	15,600	4.00%
Rent	116,305	115,438	230	(2,872)	(2,642)	112,796	-2.29%
Staff Training	22,997	18,050	7,650	(3,500)	4,150	22,200	-22.99%
Telecommunications	23,585	23,520	1,280	(1,622)	(342)	23,178	-1.45%

COUNTY OF HURON
SOCIAL SERVICES - SUMMARY
Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Travel/Meals	53,123	18,700	7,493	(1,060)	6,433	25,133	34.40%
Debenture Payments	357,798	357,798	-	(6,125)	(6,125)	351,673	-1.71%
Garbage	22,825	22,500	4,000	-	4,000	26,500	17.78%
Grounds Maintenance	74,414	40,000	4,500	-	4,500	44,500	11.25%
Janitorial	93,406	87,500	2,100	-	2,100	89,600	2.40%
Maintenance & Repairs/Building	130,517	95,000	51,000	-	51,000	146,000	53.68%
Maintenance & Repairs/Painting	-	-	-	-	-	-	0.00%
Maintenance & Repairs/Electrical	28,636	25,500	1,000	-	1,000	26,500	3.92%
Maintenance & Repairs/HVAC	14,384	4,100	800	-	800	4,900	19.51%
Maintenance & Repairs/Plumbing	27,702	25,500	2,000	-	2,000	27,500	7.84%
Mortgage	109,716	109,700	-	-	-	109,700	0.00%
Taxes	385,359	400,000	22,000	-	22,000	422,000	5.50%
Utilities/Heat	55,257	72,100	10,000	-	10,000	82,100	13.87%
Utilities/Hydro	264,682	280,800	13,200	-	13,200	294,000	4.70%
Utilities/Water & Sewer	167,842	153,000	40,000	-	40,000	193,000	26.14%
Depreciation - Capital Assets	439,028	478,074	26,222	(2,346)	23,876	501,950	4.99%
Total Operational	2,664,717	2,415,276	205,491	(22,430)	183,061	2,598,337	7.58%
PROGRAM							
Evictions	1,402	700	-	-	-	700	0.00%
Tribunals	2,890	5,000	170	(500)	(330)	4,670	-6.60%
Special Events	5,000	5,000	-	-	-	5,000	0.00%
Advanced Age Item	253	100	-	-	-	100	0.00%
Basic Needs Program	1,258,434	2,000,000	-	-	-	2,000,000	0.00%
Basic Shelter Program	2,332,919	2,500,000	-	-	-	2,500,000	0.00%
Dental Services	40,013	50,000	-	(5,000)	(5,000)	45,000	-10.00%
Diabetic Supplies	88	3,600	-	(1,600)	(1,600)	2,000	-44.44%
Personal Needs	583	6,500	-	-	-	6,500	0.00%
Surgical Supplies	639	1,700	-	(700)	(700)	1,000	-41.18%
Winter Clothing and Uniforms	1,770	3,500	-	(500)	(500)	3,000	-14.29%
Board & Lodging	76,952	75,000	5,000	-	5,000	80,000	6.67%
Child Care Formal	96,655	75,000	17,000	-	17,000	92,000	22.67%
Child Care Informal	21,376	6,250	6,550	-	6,550	12,800	104.80%
Community Startup	221,790	200,000	-	-	-	200,000	0.00%
Employee Related Expense	128,458	91,095	103,905	-	103,905	195,000	114.06%

COUNTY OF HURON
SOCIAL SERVICES - SUMMARY
Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Employee Start Up	19,338	20,000	-	-	-	20,000	0.00%
Foster Children	128,565	100,000	20,000	-	20,000	120,000	20.00%
Funeral & Burial Expense	3,498	25,000	-	(15,000)	(15,000)	10,000	-60.00%
Medical Transportation	164,282	120,000	40,000	-	40,000	160,000	33.33%
NCBS Savings	150,000	440,000	-	(200,000)	(200,000)	240,000	-45.45%
Provincial Benefits	80,800	110,000	-	(35,000)	(35,000)	75,000	-31.82%
ODSP Allowance 80/20	2,390,850	3,425,000	-	(3,425,000)	(3,425,000)	-	-100.00%
ODSP Benefits 80/20	69,592	105,000	-	(105,000)	(105,000)	-	-100.00%
Pay Equity	26,998	-	26,998	-	26,998	26,998	0.00%
Prosthetic Appl & E.G.	2,792	3,000	-	-	-	3,000	0.00%
Purchase of Service	2,564,811	2,248,200	177,607	(19,605)	158,002	2,406,202	7.03%
Rent Supplement Subsidy	1,225,472	1,079,200	645,456	-	645,456	1,724,656	59.81%
Special Diet	76,306	80,000	-	-	-	80,000	0.00%
Special Needs Resources	37,294	73,928	37,151	(20,525)	16,626	90,554	22.49%
Teacher Material Supplies LEAP	7,358	2,500	2,500	-	2,500	5,000	100.00%
Wage Subsidy - Non-Profit	764,273	742,799	-	-	-	742,799	0.00%
Wage Subsidy Enhancement	241,042	52,440	188,600	-	188,600	241,040	359.65%
Miscellaneous Program	272,522	323,969	7,231	(108,200)	(100,969)	223,000	-31.17%
Program Supplies & Costs	29,833	11,315	4,188	(3,003)	1,185	12,500	10.47%
Less GWA Recovery	(54,934)	(55,000)	-	-	-	(55,000)	0.00%
Less Income	(577,115)	(500,000)	-	-	-	(500,000)	0.00%
Less Reimbursements	(242,568)	(190,000)	-	-	-	(190,000)	0.00%
Less Repayments	(14,444)	(15,000)	-	-	-	(15,000)	0.00%
Total Program	11,651,876	13,225,796	1,303,773	(3,939,633)	(2,635,860)	10,589,936	-19.93%
TOTAL EXPENDITURES	17,422,152	18,789,243	2,160,224	(4,434,291)	(2,274,067)	16,515,176	-12.10%
(SURPLUS)/DEFICIT - ACCRUAL	3,973,722	4,461,712	278,224	(880,634)	(602,410)	3,859,302	-13.50%
LEVY BASED ADJUSTMENTS							
Less Depreciation		(478,074)					
Add Capital Asset Expenditures		2,176,883					
Add Future Sustainability							
Less: Transfer from accumulated surplus		(1,559,300)					
TOTAL COUNTY LEVY		4,601,221				3,859,302	-16.12%

COUNTY OF HURON
SOCIAL SERVICES
FOR THE YEAR ENDING DECEMBER 31, 2012

CAPITAL EXPENDITURES

PROJECT ITEM	ASSET TYPE	REASON FOR REQUEST	PRIORITY (High/Medium/Low)	DESCRIPTION	COMPLETION or PURCHASE DATE	TOTAL COST	FUNDING SOURCE	
							SOURCE	AMOUNT
Huron East Seniors' Apartments	Equip		Medium	Common area lounge furniture	May-12	\$ 3,000		
Computer Refresh	Equip	Asset Maintenance	Medium	1 replacement computer - Housing	Mar-12	\$ 1,400		
Column and foundation repairs	Building	Asset Maintenance	High	Bristol Terrace, Wingham, 10 townhouses	Apr-12	\$ 25,000		
Replace furnaces	Building	Health & Safety	Medium	Bristol Terrace, Wingham, 10 townhouses	Jul-12	\$ 30,000		
Sewer replacement	Building	Asset Maintenance	Medium	Goderich family and 9 Jane St., Bayfield	Jun-12	\$ 30,000		
Replace roof, roof ventilation at required bldgs	Building	Asset Maintenance	Medium	50 Alfred St., Wingham and various bldgs	Jun-12	\$ 43,000		
Make up air unit replacement	Building	Asset Maintenance	Medium	9 Jane Street, Bayfield	Jun-12	\$ 35,000		
Rekey locks	Building	Asset Maintenance	Medium	Family units and 299 Queen, Blyth	Mar-12	\$ 50,000		
Make up air unit replacement	Building	Asset Maintenance	Medium	134 King Street, Clinton	Jun-12	\$ 35,000		
Kitchen replacements	Building	Asset Maintenance	Medium	Goderich family units	May-12	\$ 35,000		
Bathroom replacements	Building	Asset Maintenance	Medium	Goderich family units	May-12	\$ 40,000		
Brickwork repointing	Building	Asset Maintenance	Medium	Goderich and Clinton family units	Jun-12	\$ 30,000		
Balcony decks and retaining wall railing replacement	Building	Asset Maintenance	Medium	135 James St and 134 King St, Clinton	Aug-12	\$ 30,000		
Foundation repairs	Building	Asset Maintenance	Medium	Goderich family units	Sep-12	\$ 25,000		
Refrigerator replacement	Building	Costs savings-energy	Medium	Various apartment buildings	Mar-12	\$ 27,000		
Carry over of 2011 approved Capital Projects:								
Sewer repairs; walkway replacement		Asset Maintenance	Medium	31 Main Street, Zurich		\$ 27,500	Carry Forward	\$ 27,500
Huron East Seniors' Apartments:								
H. Bye Construction	Building	Asset Maintenance	High	Remaining Construction in 2012	May-12	\$ 1,342,778		
Allan Avis Architects	Building		Medium	Remaining Consultant Fees in 2012	May-12	\$ 67,651		
Huron East Funding to be received in 2012							MMAH	\$ 1,955,010
Portion of funding related to 2011 capital expenses							2011 expense	\$ (544,581)
Net Funding in 2012							Net for 2012	\$ 1,410,429
TOTAL CAPITAL ASSETS						\$ 1,877,329		
LESS: FUNDING FROM CURRENT YEAR DEPRECIATION (including in operating budget)						\$ 501,950		
NET CAPITAL FUNDING REQUIREMENTS						\$ 1,375,379		
Net Capital after provincial funding for seniors build						\$ 1,375,379		

Note: Any grant funding is reflected as revenue in the operating budget

FUTURE SERVICE / EXPENDITURE or ASSET SUSTAINABILITY

Sustainable Services / Infrastructure (asset management)
 Funding for service enhancement/growth - capital
 Funding for service enhancement/growth - non-capital
 Funding for inflation in replacement cost -capital

County of Huron
Social Services
For the year ending December 31, 2012

	2011 Levy	2012 Funding Requirements			Less: Funding by Accumulated Surplus (former reserves)	2012 Levy	Change in levy YoY \$	Change in levy YoY %	% impact on Levy
		Operating	Net Capital Expenditures	Future Sustainability (Service/Infrastructure)					
Social Services	2,625,231	1,662,042				1,662,042	(963,189)	-36.69%	
Social Housing	1,943,840	2,167,336	1,375,379	146,564	(1,375,379)	2,313,900	370,060	19.04%	
Early Years	32,150	29,924				29,924	(2,226)	-6.92%	
Total Social Services	4,601,221	3,859,302	1,375,379	146,564	(1,375,379)	4,005,866	(595,355)	-12.94%	-1.81%

Physical Services/Facilities

The 2012 Facilities Budget is based on a review of previous budgets and expenditures as well as anticipated requirements to maintain and preserve the County's physical assets managed by the department.

Revenue - reduction \$ 168,243.00

Although there have been no acquisitions of property or changes in rent charged the 2012 budget more accurately reflects the actual rent received from MAG, MPAC, Service Ontario, Farm land and County Departments.

Salaries and Benefits – increase \$25,824.00

This 3.31% increase is associated with normal grid movements, and Council approved wage increase.

Equipment - decrease of \$ 2350.00

There is a slight decrease in this budget line.

Purchased Services - increase of \$9,239.00

The increased budget request in this area is a result of higher Insurance (\$5019.00) and Snow Removal/Maintenance Contracts (\$9000.00)

Operational - increase of \$25,008.00

This area of the budget brings together costs associated with the regular maintenance activities of the department. The 2012 budget for operational costs shows a slight increase, however, this increase has been reduced despite significant increases for utilities, taxes and depreciation (\$95,292.00).

Program – decrease \$ 4000.00

There is no increase despite the need for security clearances for staff accessing Court areas for cleaning etc. The actual cost will be in excess of \$400.00 but the uniform line is reduced.

As the synergies evolve with the former Facilities amalgamation with the former Housing Maintenance Services to become Property Services further savings can be anticipated. The budget for 2012 shows an overall budget increase of \$16,354.00 or 0.70 %

Capital Costs

Capital costs have been maintained at the 2011 level pending completion of the Building Condition Assessment. Much of the scheduled 2011 work has been brought forward to 2012.

Physical Services/ Facilities Staff Complement

Position	2011 Complement	Additions/Deletions	2012 Complement
Manager	1		1
Supervisor	1		1
Mtce Tech 1	2		2
Mtce Tech 2	2		2
Mtce Tech 3	4.6		4.6
Admin Support	1		1
Total	11.6		11.6

** Chart does not include two summer students who are included in budget.

COUNTY OF HURON
 PHYSICAL SERVICES - CONSOLIDATED
 Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE							
OTHER REVENUE							
Intra County Recoveries	68,229	-	-	-	-	-	0.00%
Rent/Lease	1,439,149	1,389,263	38,000	(138,104)	(100,104)	1,289,159	-7.21%
Third Party Recoveries	110,544	408,198	-	(75,107)	(75,107)	333,091	-18.40%
Total Other Revenue	1,617,922	1,797,461	38,000	(213,211)	(175,211)	1,622,250	-9.75%
TOTAL REVENUE	1,617,922	1,797,461	38,000	(213,211)	(175,211)	1,622,250	-9.75%
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Full Time	560,215	580,633	22,639	(10,547)	12,092	592,725	2.08%
Salaries - Part Time	40,806	44,160	3,295	-	3,295	47,455	7.46%
Total Salaries	601,021	624,793	25,934	(10,547)	15,387	640,180	2.46%
BENEFITS							
Statutory Benefits	48,278	44,920	5,255	-	5,255	50,175	11.70%
Extended Benefits	60,955	66,244	1,681	(4,456)	(2,775)	63,469	-4.19%
OMERS	44,522	43,893	7,957	-	7,957	51,850	18.13%
Total Benefits	153,755	155,057	14,892	(4,456)	10,437	165,494	6.73%
Total Salaries and Benefits	754,776	779,850	40,826	(15,003)	25,823	805,673	3.31%
EQUIPMENT							
Equipment Repairs & Maint.	5,844	12,000	-	(4,350)	(4,350)	7,650	-36.25%
Equipment Replacement New (under \$1,000)	9,062	17,100	150	(3,250)	(3,100)	14,000	-18.13%
Vehicle Lease & Operation	77,872	52,000	18,000	-	18,000	70,000	34.62%
Total Equipment	94,472	82,850	18,900	(7,600)	11,300	94,150	13.64%

COUNTY OF HURON
PHYSICAL SERVICES - CONSOLIDATED
Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
PURCHASED SERVICE							
Consulting/Professional Fees	9,988	5,000	-	(2,000)	(2,000)	3,000	-40.00%
Insurance	31,726	29,925	529	-	529	30,454	1.77%
Occupational Accident Insurance	5,034	5,700	570	-	570	6,270	10.00%
Intra County Purchases	4,684	4,500	200	(900)	(700)	3,800	-15.56%
Corporate Service Allocation	-	-	-	-	-	-	0.00%
Legal Fees	254	-	500	-	500	500	0.00%
Maintenance Contracts	49,089	64,700	3,850	(3,450)	400	65,100	0.62%
Security	8,274	5,000	-	-	-	5,000	0.00%
Snow Removal Contract	34,537	43,950	6,250	-	6,250	50,200	14.22%
Miscellaneous Services	-	1,800	-	(800)	(800)	1,000	-44.44%
Total Purchased Service	143,674	160,575	11,899	(7,150)	4,749	165,324	2.96%
OPERATIONAL							
Advertising	1,168	2,500	-	(1,500)	(1,500)	1,000	-60.00%
Conventions/Conferences	18	2,000	-	(1,000)	(1,000)	1,000	-50.00%
Miscellaneous Admin.	73	200	-	(100)	(100)	100	-50.00%
Office Expense	2,607	10,500	-	(5,500)	(5,500)	5,000	-52.38%
Postage/Courier	33	100	-	(100)	(100)	-	-100.00%
Publications & Subscriptions	152	350	-	(350)	(350)	-	-100.00%
Staff Training	4,551	4,000	1,000	-	1,000	5,000	25.00%
Telecommunications	5,481	6,000	1,000	-	1,000	7,000	16.67%
Travel/Meals	4,163	2,000	500	-	500	2,500	25.00%
Building Capital	-	-	-	-	-	-	0.00%
Garbage	11,669	12,300	-	(800)	(800)	11,500	-6.50%
Grounds Maintenance	20,155	20,000	3,000	(3,300)	(300)	19,700	-1.50%
Janitorial	29,747	24,900	18,000	(22,900)	(4,900)	20,000	-19.68%
Maintenance & Repairs/Building	99,946	175,500	500	(34,500)	(34,000)	141,500	-19.37%
Maintenance & Repairs/Electrical	13,700	57,000	-	(7,600)	(7,600)	49,400	-13.33%
Maintenance & Repairs/HVAC	56,023	86,000	2,000	(10,750)	(8,750)	77,250	-10.17%
Maintenance & Repairs/Plumbing	13,700	46,000	6,000	(13,200)	(7,200)	38,800	-15.65%
Taxes	7,503	8,000	4,000	-	4,000	12,000	50.00%

COUNTY OF HURON
PHYSICAL SERVICES - CONSOLIDATED
Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Utilities/Heat	95,901	191,200	-	(44,700)	(44,700)	146,500	-23.38%
Utilities/Hydro	209,537	235,000	13,000	(6,000)	7,000	242,000	2.98%
Utilities/Water & Sewer	20,731	18,041	1,809	-	1,809	19,850	10.03%
Depreciation-Capital Assets	361,061	408,886	76,483	-	76,483	485,369	18.71%
Total Operational	957,919	1,310,477	127,292	(152,300)	(25,008)	1,285,469	-1.91%
PROGRAM							
Winter Clothing and Uniforms	3,885	8,000	-	(3,000)	(3,000)	5,000	-37.50%
Miscellaneous Program	-	1,600	-	(1,600)	(1,600)	-	-100.00%
Total Program	3,885	9,600	-	(4,600)	(4,600)	5,000	-47.92%
TOTAL EXPENDITURES	1,954,727	2,343,352	198,917	(186,653)	12,264	2,355,616	0.52%
(SURPLUS)/DEFICIT - ACCRUAL	336,805	545,891	160,917	26,558	187,475	733,366	34.34%
LEVY BASED ADJUSTMENTS							
Less Depreciation		(408,886)				(485,369)	
Add Capital Asset Expenditures		600,061				861,000	
Add Future Sustainability		129,104				129,104	
Less Funding from Accumulated Surplus		(109,061)				(371,000)	
TOTAL COUNTY LEVY		757,109				867,101	14.53%

COUNTY OF HURON
FACILITIES
FOR THE YEAR ENDING DECEMBER 31, 2012

CAPITAL EXPENDITURES

PROJECT ITEM	ASSET TYPE	REASON FOR REQUEST	PRIORITY (High/Medium/Low)	DESCRIPTION	COMPLETION or PURCHASE DATE	TOTAL COST	FUNDING SOURCE	
							SOURCE	AMOUNT
Foundation and brick repairs, parking lot repairs	Building-Exterior	Asset Maintenance	Medium	Registry and Assessment	July	39,000		
HVAC Replacement - phased in consolidated approach	Building-Mech	Lifecycle Repair	Medium	Museum	May	136,000		
Replace windows and repair flashing	Building-Exterior	Asset Maintenance	Medium	Museum	September	65,000		
Masonry repairs, pointing and caulking	Building-Exterior	Asset Maintenance	Medium	EMS and Gaol	May	60,000		
Oil separator replacement	Building-Interior	Asset Maintenance	Medium	EMS Tuckersmith	October	10,000		
Window replacement	Building	Cost savings-energy	Medium	Assessment	June	40,000		
Security card upgrade (to be tendered with H&LC)	Building	Replacement	Medium	Assessment	April	5,000		
Exterior masonry - north side	Building-Exterior	Asset Maintenance	Medium	Courthouse	April	50,000		
Structural repairs to ramp	Building-Exterior	Asset Maintenance	Medium	Health & Library	August	25,000		
Carpet replacement	Building-Interior	Lifecycle Repair	High	Health & Library	March	25,000		
Structural assessment and repairs	Building-Exterior	Asset Maintenance	High	Airport Storage	March	25,000		
Exterior door replacement	Building-Exterior	Asset Maintenance	Medium	JMB	April	10,000		
Carry over of 2011 approved Capital Projects:								
Exterior masonry - west side	Building-Exterior	Asset Maintenance	Medium	Courthouse	April	90,000	2011 Accum	90,000
Generator	Building-Mech	Replacement	High	Health & Library and JMB	March	220,000	2011 Accum	220,000
POA Renovations	Building-Interior	Renovations	Medium	Courthouse	March	15,000	2011 Accum	15,000
Replace basement air handler	Building-Mech	Lifecycle Repair	High	Assessment	April	26,000	2011 Accum	26,000
Completion of Upgrade-Security Card Read	Building-Exterior	Required replacement	Medium	Health & Library	April	20,000	2011 Accum	20,000
								371,000
TOTAL FUNDING REQUEST						861,000		
LESS: FUNDING FROM CURRENT YEAR DEPRECIATION (including in operating budget)						(485,369)		
NET CAPITAL FUNDING REQUIREMENTS						375,631		

Note: Any grant funding is reflected as revenue in the operating budget

FUTURE SERVICE / EXPENDITURE or ASSET SUSTAINABILITY

Sustainable Services / Infrastructure (asset management)
 Funding for service enhancement/growth - capital
 Funding for service enhancement/growth - non-capital
 Funding for inflation in replacement cost -capital

County of Huron
PHYSICAL SERVICES
For the year ending December 31, 2012

	2011 Levy	2012 Funding Requirements			Less: Funding by Accumulated Surplus (former reserves)	2012 Levy	Change in levy YoY \$	Change in levy YoY %	% Impact on Levy
		Operating	Net Capital Expenditures	Future Sustainability (Service/Infrastructure)					
Physical Services	757,109	733,366	375,631	129,104	(371,000)	867,101	109,992	14.53%	
Total Physical Services	757,109	733,366	375,631	129,104	(371,000)	867,101	109,992	14.53%	0.33%

CORPORATION OF THE COUNTY OF HURON

2012 - Huron County Emergency Services Consolidated Budget Narrative

PREAMBLE:

The Huron County Emergency Services Department is comprised of five programs and there is a budget for each to identify the costs associated with each specific program. The various programs consist of the Emergency Medical Services (EMS), EMS Fleet, 911, Emergency Management (EM) and Prism 911. At the writing of this narrative, there has been no indication from the Province of Ontario regarding the current funding mechanism of 50 percent for the calendar year 2012.

The Huron County Emergency Medical Services (EMS) and the Emergency Management (EM) programs are legislated entities within the Emergency Services Department. All five programs noted above are reflected in the Emergency Services Summary and the consolidated budget narrative will address those major variances that have been identified.

In 2011, Huron County Council implemented the Performance Measures response for the Canadian Triage Acuity Scale (CTAS) as follows:

CTAS 1 within 8 minutes 35 percent of the time
CTAS 2 within 17 minutes 50 percent of the time
CTAS 3 within 17 minutes 50 percent of the time
CTAS 4 within 120 minutes 50 percent of the time
CTAS 5 within 240 minutes 50 percent of the time

As well, the legislation requires a defibrillator on scene for Sudden Cardiac Arrests (SCA) within six (6) minutes and with data provided both locally and from the Ministry of Health and Long-Term Care, we will be reporting on these benchmarks throughout the 2012 year.

One of the Huron County 911 System Specialists will be moved from a contract position to a full time position to ensure that the 911 and PRISM911 programs remain viable. There is too much work for one person in 911 and when combined with not only maintaining the PRISM911 system but adding to it in 2012, it is prudent to ensure that the functions of these two programs remain consistent. Since the inception of PRISM911 in 2008, the two 911 System Specialists have helped develop the capabilities of PRISM911 and are on call to perform the various emergency notification campaigns (ENCs) that arise throughout the year. In addition, they make the various changes required to maintain and stabilize the various databases needed for the PRISM911 and 911 programs.

BUDGET:

Salaries and Benefits

There is an increase in the EMS CBA as well a non-union increase for 2012 in the amount of \$175,762 as well as an increase in Employee Benefits due to OMERS, statutory and extended benefits in the amount of \$145,060. These figures include the 911 program moving the contract position to a full time position, resulting in an increase to fringe benefits. The need for the second 911 System Specialist is to assist with the various 911 functions as noted above as well as the increased requirements of the PRISM911 system. Overall, the result is an increase for the Salaries and Benefits of \$339,447.

Equipment

As noted in the consolidated budget there is an increase in vehicle lease and operation and these costs are due to the purchasing of two ambulances and the refurbishing of a third unit. Normally we would replace one vehicle with a new unit and refurbish a unit. Every third year, we have to replace an extra front line vehicle as well as the normal units that we replace and refurbish. Overall, this results in a net decrease in Equipment of approximately \$8,886 for the 2012 budget year.

Purchased Service

In the consolidated budget, there is a decrease in the various Maintenance Contracts for EMS, 911 and PRISM911 programs. Both vehicle and Occupational Accident insurance have increased for 2012. The consulting fees for Northern Communication are also up slightly over 2011. Overall, the result is a decrease for Purchased Service of \$5,051 for the 2012 budget year.

Operational

There was a decrease in the consolidated budget in Association memberships and internet charges. There is a \$700 increase in conferences/conventions that is split between EMS and Emergency Management to ensure that staff are up to date and cognizant of the latest changes in both programs. Staff training in the EMS and 911 programs has changed by \$12,693 with the majority of the request being in the EMS (\$11,900) for on scene safety, IV starts and crystal report writing. Travel has also increased by \$825. Overall, this results in a net decrease for the Operational budget of \$15,191 for the 2012 budget year.

Program

We are reviewing the medical supplies to see if there is an improved method of performing inventory control and believe that we can save approximately \$9000. The program budgets have been reviewed and the result is a net decrease of \$17,010 for the 2012 budget year.

Capital Assets

Those assets that are over \$1000 and are a single purchase that have been included in the capital assets section as follows:

AutoPulse

Currently there are nine AutoPulse units in our system. These units allow Cardiopulmonary Resuscitation (CPR) to be performed by a machine while the crewmember maintains the airway with a bag valve mask and/or inserts an IV and the appropriate drugs. These units reduce the risk of injury to a staff member who is attempting to perform CPR while standing in a moving vehicle. Further, it reduces the number of times an additional emergency agency is required to assist with CPR enroute to a medical facility and in conjunction with the other life saving skills, ensures the best possible chance of survival for our citizens and this additional AutoPulse will ensure that there is one in each of our responding units.

Equipment Bags

The current equipment bags are over five years old and are constantly requiring repairs to the wear areas including the zippers.

Defibrillator Cases

Three of the defibrillator cases that are protecting the defibrillators are in need of replacement. These cases have been in use since 2006 and since we will need to replace these aging units in 2013, it is felt that we should only replace the three damaged cases this year.

Oxygen Bags

The current equipment bags for oxygen are over five years old and are constantly requiring repairs to the wear areas including the zippers.

Rear Docking Stations

The tablets need to be secured as a Health and Safety issue that was brought forward at our last Ambulance Service Review. On occasion, staff uses the tablet in the rear of the ambulance to complete their forms and these tablets are currently not secure when in the rear compartment. In order to achieve this securing of equipment in the rear of the units, we have looked into several different systems and found one that will meet our needs.

CF-19 Tablets

The tablets currently in the vehicles are in excess of their life expectancy (4 years) as the main unit for the electronic patient call report and eight were replaced in 2011. It is our intent to replace the remaining units (5) five in 2012. The current units will be retained to be used for mapping in each of the vehicles as their ability to perform this function is well within the parameters of the specifications of these units.

Dual Monitors

The 911 staff currently has to flip from map to map (opening and closing large files) and are not as productive. A dual monitor system will improve productivity and ensure more efficient time usage of staff.

Network Analyst

This GIS software extension that allows the identification of trends relating to seasonal call volume trends based on area. The software takes 911 events and allows analysis of seasonal trends, determining deployment strategies and where best to locate vehicles, be it Police, Fire or EMS.

48 Port VoiceGate

One of the functions required by PRISM911 is the ability to make calls to the general public in a consistent and timely manner. In order to do this, the current 16 port system needs to be increased to a 48 port system and this would allow us to be able to call up to 2200 residents an hour. Due to this increase in ports, there would need to be changes to the existing system such additional Primary Rate Interface (PRI) Cards and a change to the Private Branch Exchange (PBX) box.

Ambulance

The Huron County Emergency Medical Services (EMS) is on a sixty (60) month replacement of vehicles and this equates to replacing two ambulances each year. In 2011 we did not replace the two vehicles therefore, in order to stay on schedule we will require two new vehicles for 2012 and refurbish one vehicle for a total of three ambulances.

COUNTY OF HURON
Emergency Services - SUMMARY
Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE							
PROVINCIAL GRANTS							
Provincial Operating Grants	4,421,473	4,421,473	-	-	-	4,421,473	0.00%
Total Provincial Grants	4,421,473	4,421,473	-	-	-	4,421,473	0.00%
OTHER REVENUE							
Other Revenue	51,196	-	-	-	-	-	0.00%
Miscellaneous Revenue	-	-	-	-	-	-	0.00%
Intra County Recoveries	766	-	-	-	-	-	0.00%
Rent/Lease	205,748	227,892	-	(4,492)	(4,492)	223,400	-1.97%
Third Party Recoveries	20,792	1,560	-	-	-	1,560	0.00%
Total Other Revenue	278,501	231,852	-	(6,892)	(6,892)	224,960	-2.97%
TOTAL REVENUE	4,699,975	4,653,325	-	(6,892)	(6,892)	4,646,433	-0.15%
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Full Time	5,242,578	5,203,793	175,762	-	175,762	5,379,555	3.38%
Salaries - Part Time	1,441,118	1,053,134	18,625	-	18,625	1,071,759	1.77%
Total Salaries	6,683,696	6,256,927	194,387	-	194,387	6,451,314	3.11%
BENEFITS							
Statutory Benefits	512,177	551,236	30,767	-	30,767	582,003	5.58%
Extended Benefits	392,435	380,762	14,701	-	14,701	395,463	3.86%
OMERS	496,631	513,568	99,592	-	99,592	613,160	19.39%
Total Benefits	1,401,243	1,445,566	145,060	-	145,060	1,590,626	10.03%
Total Salaries and Benefits	8,084,939	7,702,493	339,447	-	339,447	8,041,940	4.41%

COUNTY OF HURON
Emergency Services - SUMMARY
Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
EQUIPMENT							
Equipment Rentals/Leases	-	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	158,929	172,257	593	-	593	172,850	0.34%
Equipment Replacement New (under \$1,000)	87,236	83,300	-	(8,779)	(8,779)	74,521	-10.54%
Vehicle Lease & Operation	396,545	370,056	-	(0)	(0)	370,056	0.00%
Small Tools/Equipment	394	1,200	-	(700)	(700)	500	-58.33%
Total Equipment	643,104	626,813	593	(9,479)	(8,886)	617,927	-1.42%
PURCHASED SERVICE							
Audit	1,440	1,200	60	-	60	1,260	5.00%
Consulting/Professional Fees	20,549	20,764	389	-	389	21,153	1.87%
Insurance	23,581	17,988	317	-	317	18,305	1.76%
Occupational Accident Insurance	22,525	23,966	2,397	-	2,397	26,363	10.00%
Intra County Purchases	270,296	267,114	-	-	-	267,114	0.00%
Corporate Service Allocations	-	-	-	-	-	-	0.00%
Legal Fees	1,027	10,000	-	(10,000)	(10,000)	-	-100.00%
Maintenance Contracts	6,272	24,918	-	(559)	(559)	24,359	-2.24%
Printing (External)	16,439	1,950	-	(200)	(200)	1,750	-10.26%
Miscellaneous Services	976	1,200	-	(200)	(200)	1,000	-16.67%
Total Purchased Service	363,105	369,099	3,163	(10,959)	(7,796)	361,304	-2.11%
OPERATIONAL							
Advertising	-	-	-	-	-	-	0.00%
Associations/Memberships	1,020	2,780	-	(1,030)	(1,030)	1,750	-37.05%
Conventions/Conferences	11,415	8,350	700	-	700	9,050	8.38%
Internet	109	9,600	-	(7,900)	(7,900)	1,700	-82.29%
Miscellaneous Admin.	1,241	1,600	-	(500)	(500)	1,100	-31.25%
Office Expense	4,904	6,600	-	(1,500)	(1,500)	5,100	-22.73%
Postage/Courier	1,016	1,600	-	(750)	(750)	850	-46.88%
Publications & Subscriptions	346	1,630	-	(630)	(630)	1,000	-38.65%
Rent	350,189	363,104	-	-	-	363,104	0.00%
Staff Training	15,566	10,707	12,693	-	12,693	23,400	118.55%
Telecommunications	24,828	34,458	-	(7,531)	(7,531)	26,927	-21.85%

COUNTY OF HURON
Emergency Services - SUMMARY
Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Travel/Meals	37,901	40,972	578	-	578	41,550	1.41%
Janitorial	1,515	3,350	-	(1,850)	(1,850)	1,500	-55.22%
Maintenance & Repairs/Building	-	-	-	-	-	-	0.00%
Depreciation - Capital Assets	(46,351)	378,935	-	(7,472)	(7,472)	371,463	-1.97%
Total Operational	403,701	863,686	13,971	(29,163)	(15,191)	848,494	-1.76%
PROGRAM							
Medical Supplies	82,892	92,000	-	(9,000)	(9,000)	83,000	-9.78%
Replenish Bed/Linen	9,687	14,501	-	(0)	(0)	14,501	0.00%
Winter Clothing and Uniforms	7,078	33,930	12	-	12	33,942	0.04%
Purchase of Service	34,876	45,216	-	(4,452)	(4,452)	40,764	-9.85%
Miscellaneous Program	1,360	1,300	-	(300)	(300)	1,000	-23.08%
Program Supplies & Costs	19,949	20,552	-	(3,370)	(3,370)	17,182	-16.40%
Promotion/Public Relations	569	850	100	-	100	950	11.76%
Total Program	156,412	208,349	112	(17,122)	(17,010)	191,339	-8.16%
TOTAL EXPENDITURES	9,651,261	9,770,440	357,287	(66,723)	290,564	10,061,004	2.97%
(SURPLUS)/DEFICIT - ACCRUAL	4,951,286	5,117,115	357,287	(59,831)	297,456	5,414,571	5.81%

COUNTY OF HURON
EMS
FOR THE YEAR ENDING DECEMBER 31, 2012

CAPITAL EXPENDITURES

PROJECT ITEM	ASSET TYPE	REASON FOR REQUEST	PRIORITY (High/Medium/Low)	DESCRIPTION	COMPLETION or PURCHASE DATE	TOTAL COST
AutoPulse	Equipment >\$1000	Health & Safety	high	equip all vehicles over time - auto CPR	Mar-12	18,000
Equipment Bags	Equipment >\$1000	Asset Replacement	high	bags to convey equipment on calls	Mar-12	4,800
Defibrillator cases	Equipment >\$1000	Asset Replacement	high	protect defibrillators	Mar-12	1,335
Oxygen bags	Equipment >\$1000	Health & Safety	high	to secure oxygen on stretcher	Mar-12	2,200
Rear Docking station	Equipment >\$1000	Health & Safety	high	docking station for tablets in the rear of ambulance	Jun-12	9,600
CF-19 - Tablets	Computers/Software >\$1,000	Asset Replacement	high	end of 4 year cycle	Jun-12	18,050
911						
Dual Monitors	Computers/Software >\$1,000	Enhancements	high	Dual monitors for working on mapping projects	Jun-12	1,105
Network Analyst	Computers/Software >\$1,000	Enhancements	high	allows analysis for mapping	Jun-12	4,500
Emergency Management						
Command Post - defer to a future year	Equipment >\$1000	Enhancements	high	Purchase a used ambulance that can be converted into a small command post in conjunction with a JEPP grant - for use in local emergencies	Sep-12	-
EOC software - deferred	Computers/Software >\$1,000	Enhancements	high	EOC software - JEPP grant	Jun-12	-
PRISM						
48 Port - Voicegate	Equipment >\$1000	Enhancements	high	improve call out capabilities by having more lines to call residents	Jun-12	67,500
PRI cards	Equipment >\$1000	Enhancements	high	additional cards to access lines for call out campaigns	Jun-12	5,000
FLEET						
Ambulance	Equipment >\$1000	Asset Replacement	high	The Huron County Emergency Medical Services (EMS) is on a sixty (60) month replacement of vehicles and this equates to replacing two ambulances each year. As in the past, we will be refurbishing an existing ambulance to increase the longevity of one of the vehicles being decommissioned.	Jul-12	320,000
TOTAL FUNDING REQUEST						452,090
LESS: FUNDING FROM CURRENT YEAR DEPRECIATION (including in operating budget)						(371,463)
NET CAPITAL FUNDING REQUIREMENTS						80,627

Note: Any grant funding is reflected as revenue in the operating budget

County of Huron

EMS

For the year ending December 31, 2012

	2011 Levy	2012 Funding Requirements			Less: Funding by Accumulated Surplus (former reserves)	2012 Levy	Change in levy YoY \$	Change in levy YoY %	% impact on Levy
		Operating	Net Capital Expenditures	Future Sustainability (Service/Infrastructure)					
Ambulance	4,851,882	5,142,463				5,142,463	290,581	5.99%	
Emergency Management	46,923	46,077				46,077	(845)	-1.80%	
EMS 911	178,489	184,861				184,861	6,372	3.57%	
EMS Fleet	157,973	-	80,627			80,627	(77,346)	-48.96%	
PRISM 911	39,821	41,169				41,169	1,348	3.39%	
Total EMS	5,275,088	5,414,571	80,627	-	-	5,495,198	220,110	4.17%	0.67%

**Corporation of the County of Huron
County Council
2012
Budget**

The County Council budget represents those expenditures related to attendance at Council and Committee meetings, board meetings, mileage, conference and convention attendance for all Councillors, the Warden, and all appointed members of the various boards. The Huron County Accessibility Advisory Committee expenditures are captured in a separate budget.

County Council provides overall direction for all program responsibilities. Council is accountable to the taxpayers of Huron County.

Section 224 of the Municipal Act states that it is the role of Council:

- (a) to represent the public and to consider the well-being and interests of the municipality;
- (b) to develop and evaluate the policies and programs of the municipality;
- (c) to determine which services the municipality provides;
- (d) to ensure that administrative practices and procedures are in place to implement decisions of council;
- (e) to maintain financial integrity of the municipality; and
- (f) to carry out the duties of council under this or any other Act.

Goals and Objectives:

- Provide policy leadership and support to each department in their effort to achieve goals and objectives.
- Initiate new or adjusted service delivery options for the positive and ongoing development of the community.
- Increase liaison with other levels of government
- Approve program standards and funding for effective and efficient program service delivery.
- Approve policy development and policy change.
- Approve the annual budget in accordance with the guidelines as set in the Municipal Act.

- Review, on an ongoing basis, the expenditure and revenues of each department, relevant board, or agency within the scope of the County of Huron, to monitor adherence to budget approvals and to receive such reports on budget variances or potential variances as may be deemed desirable.

In order to better understand the figures in the attached schedules, the following commentary is provided:

Salaries and Benefits

Salaries and benefits are calculated based on each councillor and board member. Certain assumptions are made in determining this budget item. It is assumed that all Councillors will have 100% attendance at the required meetings such as council and committee meetings and at a full day's rate. This budget includes a total of 16 councillors.

Staff assumes there will be special meetings that councillors will need to attend from time to time as well as strategic planning days. Days for union negotiations are built into the figure.

In determining attendance at conferences a review of the past and current years' attendance was performed and the number of conferences attended by each councillor. As a note, the council approved maximum for attendance at conferences is \$3,000 per councillor with the Warden having no limit.

The budget includes the \$4,000 per Councillor honorarium and the Warden's honorarium at \$11,500.

For each budget year, the Board of Health members' per diems are shown within the Health Unit budget.

Based on these assumptions, total salaries and benefits are expected to decrease by \$56,875 or 13.21% less than the 2011 budget.

Purchased Service

In preparing a budget for Council, staff must make assumptions on the activities in which Council wishes to participate or become involved. One assumption is strategic planning. As such, a budgeted amount of \$4,000 for consulting fees remains in the 2012 budget. There is also an increase in legal to \$8,500. Printing costs are budgeted to decrease for

2012 to \$2,000, mainly as the result of moving to "paperless". Overall, Purchased services are budgeted to increase by 20.41%.

Operational

Operational expenditures are those expenditures that occur in most program areas in order to be able to function. The expenses include office expense, travel and meals, training, publications, memberships, postage, etc.

The 2012 budget for these expenditures is decreasing on a year over year basis by \$10,265. The decreases are attributable to the reduction in advertising, conventions and conferences, and staff training.

Program

Included in this area are expenses for promotional/public relations and special events such as a council bus tour, the Warden's banquet and reception and other events. The total budget for these expenditures is decreasing by \$3,300 for the 2012 budget.

Summary

Overall, Council's budget is planned to decrease by \$59,913 or -9.96%.

COUNTY OF HURON

COUNCIL

Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings	Net Change		
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Councillor's Remuneration	412,556	417,483	-	(57,133)	(57,133)	360,350	-13.69%
Total Salaries	412,556	417,483	-	(57,133)	(57,133)	360,350	-13.69%
BENEFITS							
Statutory Benefits	11,616	12,942	258	-	258	13,200	1.99%
Total Benefits	11,616	12,942	258	-	258	13,200	1.99%
Total Salaries and Benefits	424,172	430,425	258	(57,133)	(56,875)	373,550	-13.21%
EQUIPMENT							
Equipment Replacement New (under \$1,000)	462	-	500	-	500	500	0.00%
Total Equipment	462	-	500	-	500	500	0.00%
PURCHASED SERVICE							
Consulting/Professional Fees	6,787	4,000	-	-	-	4,000	0.00%
Insurance	1,450	1,550	27	-	27	1,577	1.74%
Legal Fees	10,161	-	8,500	-	8,500	8,500	0.00%
Printing (External)	1,088	8,000	-	(6,000)	(6,000)	2,000	-75.00%
Total Purchased Service	19,486	13,550	8,527	(6,000)	2,527	16,077	18.65%
OPERATIONAL							
Advertising	1,364	6,000	-	(4,500)	(4,500)	1,500	-75.00%
Associations/Memberships	20,715	22,000	4,000	-	4,000	26,000	18.18%
Bank Charges	-	-	-	-	-	-	0.00%
Conventions/Conferences	56,051	61,300	-	(1,300)	(1,300)	60,000	-2.12%
Miscellaneous Admin.	2,266	1,200	-	-	-	1,200	0.00%

COUNTY OF HURON

COUNCIL

Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings	Net Change		
Office Expense	18	500	-	(250)	(250)	250	-50.00%
Postage/Courier	7	500	-	(500)	(500)	-	-100.00%
Rent	9,400	9,400	-	-	-	9,400	0.00%
Staff Training	12,500	12,500	-	-	-	12,500	0.00%
Telecommunications	808	1,100	-	(275)	(275)	825	-25.00%
Travel/Meals	31,461	23,140	60	-	60	23,200	0.26%
Depreciation-Capital Assets	1,488	1,487	-	(0)	(0)	1,487	-0.02%
Total Operational	136,078	139,127	4,060	(6,825)	(2,765)	136,362	-1.99%
PROGRAM							
Special Events	7,551	10,900	-	(3,300)	(3,300)	7,600	-30.28%
Promotion/Public Relations	8,669	7,300	-	-	-	7,300	0.00%
Total Program	16,220	18,200	-	(3,300)	(3,300)	14,900	-18.13%
TOTAL EXPENDITURES	596,419	601,302	13,345	(73,258)	(59,913)	541,389	-9.96%
COUNTY LEVY	596,419	601,302	13,345	(73,258)	(59,913)	541,389	-9.96%
Less Depreciation		0				0	
Add Capital Asset Expenditures						0	
Add Future Sustainability							
Less Funding from Accumulated Surplus							
TOTAL LEVY REQUIREMENTS		601,302				541,389	

COUNTY OF HURON
ACCESSIBILITY COMMITTEE
Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings	Net Change		
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Part Time	-	-	-	-	-	-	0.00%
Committee Member Remuneration	6,484	9,368	-	-	-	9,368	0.00%
Total Salaries	6,484	9,368	-	-	-	9,368	0.00%
BENEFITS							
Statutory Benefits	100	-	-	-	-	-	0.00%
Total Benefits	100	-	-	-	-	-	0.00%
Total Salaries and Benefits	6,584	9,368	-	-	-	9,368	0.00%
EQUIPMENT							
Equipment Replacement New (under \$1,000)	-	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	-	0.00%
PURCHASED SERVICE							
Consulting/Professional Fees	28,924	29,897	-	-	-	29,897	0.00%
Insurance	550	550	-	-	-	550	0.00%
Intra County Purchases	13,029	7,600	-	-	-	7,600	0.00%
Printing (External)	-	600	-	-	-	600	0.00%
Total Purchased Service	42,503	38,647	-	-	-	38,647	0.00%
OPERATIONAL							
Advertising	2,693	300	-	-	-	300	0.00%
Miscellaneous Admin.	86	-	-	-	-	-	0.00%
Office Expense	51	200	-	-	-	200	0.00%
Postage/Courier	34	100	-	-	-	100	0.00%
Travel/Meals	167	1,000	-	-	-	1,000	0.00%
Total Operational	3,031	1,600	-	-	-	1,600	0.00%
PROGRAM							

COUNTY OF HURON
ACCESSIBILITY COMMITTEE
Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings	Net Change		
Miscellaneous Program	-	10,650	-	-	-	10,650	0.00%
Total Program	-	10,650	-	-	-	10,650	0.00%
TOTAL EXPENDITURES	52,119	60,265	-	-	-	60,265	0.00%
COUNTY LEVY	52,119	60,265	-	-	-	60,265	0.00%
LEVY BASED ADJUSTMENTS							
Less Depreciation		0				0	
Add Capital Asset Expenditures						0	
Add Future Sustainability						0	
Less Funding from Accumulated Surplus							
TOTAL LEVY REQUIREMENTS		60,265				60,265	0.00%

**Corporation of the County of Huron
CAO/Clerk
2012 Budget**

The CAO/Clerk budget represents the cost of operating the CAO and County Clerk offices. The CAO/Clerk budget is prepared utilizing the modified zero-based budgeting approach. This approach allows county staff to fully review the expenditures in each program area in order to find efficiencies and cost savings.

Objectives:

- Through a positive team environment continue to function as a proactive municipal government, recognized by all other levels of government as an efficient and cost effective model for delivery of service to its community.
- Effectively manage the affairs of the Corporation of the County of Huron directly and through the departments and program areas, ensuring that all policy matters are properly brought forward before Council, and that all approved policy is carried out to the satisfaction of County Council.
- Maximize the opportunities for funding programs through increased emphasis on federal and provincial grant programs. Keep Council informed on funding program initiatives.
- Bring forward internal and external reviews as necessary to redefine the methods and operational resources for efficient program delivery.
- Increase awareness of staff and elected officials in matters of new and amended legislation through an increased emphasis on internal information sessions.
- Work closely with Committees and Council to determine the most efficient means of service delivery while limiting the levy requirements to the extent possible.
- Enhance educational opportunities to ensure that all staff is reasonably prepared to function in a multi-functional area.

In order to better understand the figures in the attached schedules, the following commentary is provided:

Salaries and Benefits

Salaries and benefits are calculated on an employee by employee basis. Each annual grid movement is calculated as is the general wage increase for all non-union employees. All positions in the CAO/Clerk area are non-union. Each statutory deduction, extended benefit, and pension plan deduction is calculated separately on an individual basis.

Overall, total salaries and benefits are increasing by \$25,220, which is a 6.11% increase from the previous year's budget. Increases to wages are the result of movement through the grids. The bulk of the increase is related to grid movements and the employer's 1% increase to the OMERS contribution.

Equipment

Total equipment expenditure is decreasing by \$3,210 in 2012 as the result of small reductions in equipment rentals and vehicle lease and operating costs.

Purchased Service

Small net decrease of \$800 related to a reduction in miscellaneous services.

Operational

Operational expenditures are those expenditures that occur in most program areas in order to be able to function. The expenses include office expense, staff travel and meals, training, publications, postage, etc. The budget for these expenditures is decreasing on a year over year basis by 5.47% or \$3,945. Staff training sees a \$3,000 decrease with a \$1,300 increase in conference expenses.

Revenue

No change.

Summary

The overall county levy requirement for the CAO/Clerk's operating budget is increasing by 3.52% or \$17,265.

Capital Budget

There are no capital items being requested in 2012.

Organization:

Chief Administrative Officer
County Clerk
Executive Assistant
Part-time Admin Clerk

COUNTY OF HURON

CAO / CLERK

Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings	Net Change		
REVENUE							
OTHER REVENUE							
Intra County Recoveries	27,523	27,523	-	-	-	27,523	0.00%
Total Other Revenue	27,523	27,523	-	-	-	27,523	0.00%
TOTAL REVENUE	27,523	27,523	-	-	-	27,523	0.00%
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Full Time	325,480	325,480	13,520	-	13,520	339,000	4.15%
Salaries - Part Time	19,047	19,000	2,300	-	2,300	21,300	12.11%
Total Salaries	344,527	344,480	15,820	-	15,820	360,300	4.59%
BENEFITS							
Statutory Benefits	21,166	17,400	1,100	-	1,100	18,500	6.32%
Extended Benefits	19,667	21,900	900	-	900	22,800	4.11%
OMERS	29,382	29,200	7,400	-	7,400	36,600	25.34%
Total Benefits	70,215	68,500	9,400	-	9,400	77,900	13.72%
Total Salaries and Benefits	414,742	412,980	25,220	-	25,220	438,200	6.11%
EQUIPMENT							
Equipment Rentals/Leases	1,991	3,000	-	(1,000)	(1,000)	2,000	-33.33%
Equipment Repairs & Maint.	-	300	-	-	-	300	0.00%
Equipment Replacement New (under \$1,000)	-	700	-	(700)	(700)	-	-100.00%
Vehicle Lease & Operation	20,766	22,250	-	(1,010)	(1,010)	21,240	-4.54%
Small Tools/Equipment	1,649	1,000	-	(500)	(500)	500	-50.00%
Total Equipment	24,406	27,250	-	(3,210)	(3,210)	24,040	-11.78%

COUNTY OF HURON

CAO / CLERK

Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings	Net Change		
PURCHASED SERVICE							
Insurance	1,272	1,200	21	-	21	1,221	1.75%
Occupational Accident Insurance	785	700	100	-	100	800	14.29%
Legal Fees	6,850	2,500	-	-	-	2,500	0.00%
Printing (External)	151	-	100	-	100	100	0.00%
Miscellaneous Services	-	1,200	-	(1,200)	(1,200)	-	-100.00%
Total Purchased Service	9,058	5,600	221	(1,200)	(979)	4,621	-17.48%
OPERATIONAL							
Advertising	64	1,000	-	(750)	(750)	250	-75.00%
Associations/Memberships	1,692	2,400	-	(89)	(89)	2,311	-3.71%
Conventions/Conferences	13,500	13,200	1,300	-	1,300	14,500	9.85%
Miscellaneous Admin.	736	1,200	-	(1,200)	(1,200)	-	-100.00%
Office Expense	4,617	4,800	20	-	20	4,820	0.42%
Postage/Courier	687	2,000	-	-	-	2,000	0.00%
Publications & Subscriptions	934	1,800	-	(200)	(200)	1,600	-11.11%
Rent	15,650	15,650	-	-	-	15,650	0.00%
Staff Training	16,743	20,000	-	(3,000)	(3,000)	17,000	-15.00%
Telecommunications	3,383	3,350	-	-	-	3,350	0.00%
Travel/Meals	3,695	3,000	-	(50)	(50)	2,950	-1.67%
Depreciation-Capital Assets	3,684	3,685	24	-	24	3,709	0.65%
Total Operational	65,385	72,085	1,344	(5,289)	(3,945)	68,140	-5.47%
TOTAL EXPENDITURES	513,590	517,915	26,785	(9,699)	17,086	535,001	3.30%
COUNTY LEVY	486,068	490,392	26,785	(9,699)	17,086	507,478	3.48%

Less Depreciation

0

Add Capital Asset Expenditures

0

Add Future Sustainability

0

Less Funding from Accumulated Surplus

151

COUNTY OF HURON

CAO / CLERK

Budget for the year ending December 31, 2012

TOTAL LEVY REQUIREMENTS

2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
		Increases/ New Programs	Reductions/ Savings	Net Change		
	490,392				507,478	

COUNTY OF HURON
HUMAN RESOURCES
Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE							
OTHER REVENUE							
Intra County Recoveries	134,995	110,984	24,011	-	24,011	134,995	21.63%
Third Party Recoveries	-	2,070	-	(570)	(570)	1,500	-27.54%
Total Other Revenue	134,995	113,054	24,011	(570)	23,441	136,495	20.73%
TOTAL REVENUE	134,995	113,054	24,011	(570)	23,441	136,495	20.73%
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Full Time	290,093	363,286	-	(2,386)	(2,386)	360,900	-0.66%
Salaries - Part Time	32,584	-	37,800	-	37,800	37,800	0.00%
Total Salaries	322,678	363,286	37,800	(2,386)	35,414	398,700	9.75%
BENEFITS							
Statutory Benefits	25,490	23,960	2,040	-	2,040	26,000	8.51%
Extended Benefits	24,205	36,400	2,000	-	2,000	38,400	5.49%
OMERS	23,421	24,300	11,200	-	11,200	35,500	46.09%
Total Benefits	73,116	84,660	15,240	-	15,240	99,900	18.00%
Total Salaries and Benefits	395,794	447,946	53,040	(2,386)	50,654	498,600	11.31%
EQUIPMENT							
Equipment Rentals/Leases	2,002	2,200	-	(200)	(200)	2,000	-9.09%
Equipment Repairs & Maint.	-	500	-	(200)	(200)	300	-40.00%
Vehicle Lease & Operation	8,053	11,600	-	(1,900)	(1,900)	9,700	-16.38%
Small Tools/Equipment	837	500	-	-	-	500	0.00%
Total Equipment	10,892	14,800	-	(2,300)	(2,300)	12,500	-15.54%

COUNTY OF HURON
HUMAN RESOURCES
Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
PURCHASED SERVICE							
Consulting/Professional Fees	18,753	27,000	-	(13,000)	(13,000)	14,000	-48.15%
Insurance	838	790	14	-	14	804	1.77%
Occupational Accident Insurance	785	495	55	-	55	550	11.11%
Legal Fees	2,674	4,000	-	(1,000)	(1,000)	3,000	-25.00%
Maintenance Contracts	722	800	-	-	-	800	0.00%
Printing (External)	-	400	600	-	600	1,000	150.00%
Miscellaneous Services	86	1,000	-	(900)	(900)	100	-90.00%
Total Purchased Service	23,857	34,485	669	(14,900)	(14,231)	20,254	-41.27%
OPERATIONAL							
Advertising	-	-	-	-	-	-	0.00%
Associations/Memberships	1,874	1,900	-	-	-	1,900	0.00%
Conventions/Conferences	2,381	4,000	-	(400)	(400)	3,600	-10.00%
Miscellaneous Admin.	686	-	-	-	-	-	0.00%
Office Expense	3,619	4,000	-	-	-	4,000	0.00%
Postage/Courier	749	400	-	-	-	400	0.00%
Publications & Subscriptions	866	2,200	-	(200)	(200)	2,000	-9.09%
Rent	14,400	14,400	-	-	-	14,400	0.00%
Staff Training	6,580	14,000	-	(1,000)	(1,000)	13,000	-7.14%
Telecommunications	3,757	4,100	-	(100)	(100)	4,000	-2.44%
Travel/Meals	4,663	7,000	-	(1,900)	(1,900)	5,100	-27.14%
Depreciation-Capital Assets	6,252	6,247	-	(1,258)	(1,258)	4,989	-20.14%
Total Operational	45,827	58,247	-	(4,858)	(4,858)	53,389	-8.34%
PROGRAM							
Special Events	4,713	6,000	-	(3,000)	(3,000)	3,000	-50.00%
Total Program	4,713	6,000	-	(3,000)	(3,000)	3,000	-50.00%
TOTAL EXPENDITURES	481,082	561,478	53,709	(27,444)	26,265	587,743	4.68%
COUNTY LEVY	346,087	448,424	29,698	(26,874)	2,824	451,248	0.63%

**COUNTY OF HURON
HUMAN RESOURCES
Budget for the year ending December 31, 2012**

2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
		Additions/ New Programs	Reductions/ Savings	Net Change		

LEVY BASED ADJUSTMENTS

Less Depreciation	0	(4,989)	
Add Capital Asset Expenditures	-	4,989	
Add Future Sustainability			
Less Funding from Accumulated Surplus			
TOTAL LEVY REQUIREMENTS	448,424	451,248	0.63%

**Corporation of the County of Huron
Treasury
2012 Budget**

As in previous years, Treasury has prepared a modified zero-based budget ("ZBB") for 2012. Each budget line item has detailed schedules and calculations supporting the figures. These are available to review upon request. All estimates used are reasonable and are based on history and known factors for 2012. ZBB provides for a detailed review and analysis of each expenditure area.

The Treasury Department develops, recommends, implements, and continuously monitors the County's short and long-term corporate financial planning. Treasury administers and monitors the financial accounting and reporting including budget and forecasting processes, payroll, and general accounting. Treasury develops, manages and monitors reserve and reserve fund levels and makes recommendations to Council regarding their respective levels, debenture debt, interest accounts, and associated by-law preparation and is responsible for the County's financing, banking, and insurance strategies; cash and securities; credit and investments among various other financial functions.

Treasury also manages all general liability insurance risks for the County. Treasury personnel assist each program of the County in reviewing their financial operations and in budget preparation. Treasury is required to file various reports with the federal and provincial ministries.

Objectives:

- To ensure adequate financial accounting systems and internal controls are in place to effectively collect and record the County's revenue and assets and to pay and record its expenses and liabilities,
- To develop and maintain effective information systems that organize recorded financial data into timely, consistent and comprehensive management reports,
- To communicate reliable financial information relevant to the needs of Council, management, the Province, and the community,
- Identify levy requirements through the budget process and recommend to the CAO any levy reductions that may be found,
- To coordinate, analyze and present the consolidated corporate budget,
- To ensure accuracy and reliability in pay and compensation systems,

- To provide relevant corporate financial policy development and implementation,
- To provide analysis on an ongoing basis and as required or directed of various expenditures,
- To ensure compliance with legislative and regulatory guidelines related to financial controls and reporting,
- To achieve an unqualified audit opinion on the County's corporate financial statements each year,
- Maintain appropriate liaison and connection to broader issues of the CAO to ensure continuity in the event of an unplanned absence,
- to provide appropriate insurance claims management and risk management to protect the County's assets and personnel,
- To provide financial transparency to Council, management, the Province, and the community.

The budget being presented is in full compliance with PSAB. This requires capital to be budgeted separate from operations. Depreciation expense is included that shows the usage of capital assets over their expected useful. Depreciation expense is being raised through the levy and is then used to offset and capital expenditures.

In order to better understand the figures in the attached schedules, the following commentary is provided:

Salaries and Benefits

Salaries and benefits are calculated on an employee by employee basis. Each annual grid movement is calculated. The wage and benefit increases are the result of grid movements, extended benefit rate increases and a 1% increase to the employer's contribution to OMERS. All positions in Treasury are non-union. There is also a 0.5 FTE being included effective June 2012 in order to cover increasing workload and provincial reporting requirements, vacation coverage etc. This position is to be shared with the POA department.

Overall, total salaries are increasing by \$29,784 from the 2011 Budget, which is a 5.95% increase. Benefits are increasing by \$16,087 or 13.81% over the 2011 budget. The addition of these two figures provides for a 7.43% increase over the 2011 budget for salaries and benefits.

Equipment

Based on a thorough review of the department's equipment needs, a decrease from the 2011 budget of \$4,000 will be seen.

Purchased Service

These expenditures which include audit, consulting, insurance and external printing are budgeted to decrease by \$479 from the 2011 budget.

Operational

Operational expenditures are those expenditures that occur in most program areas in order to be able to function. The expenses include office expense, staff travel and meals, training, publications, postage, etc. Treasury's budgeted level of expenditure for 2012 is \$91,580 which is a decrease of 4.34% or \$4,150 less than the 2011 budget.

Summary

Overall, the net change to the Treasury operating budget is an increase of \$37,242 or 6.24%.

Capital Budget

The only capital being requested by Treasury for the 2012 year is the scheduled replacements for old and outdated computers. The total capital cost is \$4,500 of which the depreciation expense will cover off the acquisition. Therefore there is no effect to the 2012 levy for these capital purchases.

Organization:

Treasurer & Deputy CAO
Manager POA/Financial Analyst
Intermediate Accountant
Accounts Payable Clerk
Accounting Clerk/POA Clerk

Manager, Financial Services & Deputy Treasurer
Senior Accountant
Payroll Administrator
Accounts Receivable Clerk/Receptionist

- 8.5 FTE's

COUNTY OF HURON

TREASURY

Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings	Net Change		
REVENUE							
OTHER REVENUE							
Intra County Recoveries	153,004	153,004	-	-	-	153,004	0.00%
Third Party Recoveries	1,065	-	-	-	-	-	0.00%
Total Other Revenue	154,112	153,004	-	-	-	153,004	0.00%
TOTAL REVENUE	154,112	153,004	-	-	-	153,004	0.00%
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Full Time	500,035	500,627	29,784	-	29,784	530,411	5.95%
Total Salaries	500,035	500,627	29,784	-	29,784	530,411	5.95%
BENEFITS							
Statutory Benefits	36,089	31,900	3,113	-	3,113	35,013	9.76%
Extended Benefits	43,400	43,400	2,774	-	2,774	46,174	6.39%
OMERS	41,200	41,200	10,200	-	10,200	51,400	24.76%
Total Benefits	120,689	116,500	16,087	-	16,087	132,587	13.81%
Total Salaries and Benefits	620,724	617,127	45,871	-	45,871	662,998	7.43%
EQUIPMENT							
Equipment Rentals/Leases	13,251	11,000	-	-	-	11,000	0.00%
Equipment Repairs & Maint.	1,800	2,000	-	-	-	2,000	0.00%
Vehicle Lease & Operation	9,271	12,000	-	(3,600)	(3,600)	8,400	-30.00%
Small Tools/Equipment	1,150	1,200	-	(400)	(400)	800	-33.33%
Total Equipment	26,918	26,200	-	(4,000)	(4,000)	22,200	-15.27%

COUNTY OF HURON

TREASURY

Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings	Net Change		
PURCHASED SERVICE							
Audit	5,604	5,400	372	-	372	5,772	6.89%
Consulting/Professional Fees	-	1,200	-	(1,200)	(1,200)	-	-100.00%
Insurance	321	220	4	-	4	224	1.82%
Occupational Accident Insurance	785	800	-	-	-	800	0.00%
Printing (External)	1,315	3,500	200	-	200	3,700	5.71%
Total Purchased Service	8,024	11,120	576	(1,200)	(624)	10,496	-5.61%
OPERATIONAL							
Associations/Memberships	6,398	6,500	300	-	300	6,800	4.62%
Bank Charges	2,342	2,400	-	-	-	2,400	0.00%
Conventions/Conferences	8,285	8,300	-	(1,440)	(1,440)	6,860	-17.35%
Office Expense	12,435	8,500	-	-	-	8,500	0.00%
Postage/Courier	9,139	6,600	1,900	-	1,900	8,500	28.79%
Publications & Subscriptions	5,221	4,000	-	-	-	4,000	0.00%
Rent	36,240	36,240	10	-	10	36,250	0.03%
Staff Training	3,450	5,000	-	(1,500)	(1,500)	3,500	-30.00%
Telecommunications	5,494	5,000	-	-	-	5,000	0.00%
Travel/Meals	4,231	5,500	-	(1,700)	(1,700)	3,800	-30.91%
Depreciation-Capital Assets	7,692	7,690	-	(1,720)	(1,720)	5,970	-22.37%
Total Operational	100,928	95,730	2,210	(6,360)	(4,150)	91,580	-4.34%
TOTAL EXPENDITURES	756,593	750,177	48,657	(11,560)	37,097	787,274	4.95%
COUNTY LEVY	602,481	597,173	48,657	(11,560)	37,097	634,270	6.21%
Less Depreciation		0				(4,500)	
Add Capital Asset Expenditures						4,500	
Add Future Sustainability							
Less Funding from Accumulated Surplus							
TOTAL LEVY REQUIREMENTS		597,173				634,270	

160

**Corporation of the County of Huron
Information Technology Division
2012 Budget**

800 Network drops	600 Technology users and related systems
50 Wireless access points	30 Virtual servers hosted across 7 Physical servers
32 Locations	9 County Departments
Corporate email & archive system	Dynamic Web portfolio
Robust fibre network between County-owned buildings	Connectivity equipment (firewalls, hubs, switches, and routers, SAN)
Ministry application connections and security configurations	Specialized department applications and programs
Electronic file structures and permissions	Corporate voice networks, BlackBerrys, and cell phones

Information Technology (IT) has prepared this budget using a modified zero-based budget approach for 2012. Each budget line item has detailed information supporting the figures, which are available to review upon request.

IT Mission Statement:

The Information Technology Division is committed to taking a leadership role in delivering comprehensive IT services to meet the strategic direction and operational needs of the County in a more efficient and cost effective way, benefiting the County and the community.

It is well known that IT services are required and used continually across the Corporation each and every day. IT shapes, supports, secures and ensures that the technology needs of Council, each County department and program, are met and sustained into the future. The IT Division is committed to promoting the use of information technologies within the County of Huron in an efficient, secure and cost effective way.

Even though information technology is not a legislated requirement, all legislated programs require an information technology infrastructure to support their ongoing and daily functions. The IT Division provides comprehensive technology solutions that support and enable County staff to deliver municipal services, improve cost efficiencies and effectiveness, and improve the management of information to make it accessible to County Council, County departments and programs, and to our residents and visitors of the County, while protecting privacy and fostering openness.

Working "behind the scenes" IT ensures that corporate systems, business applications and mission critical services are readily available and reliable - while ensuring data integrity, optimal performance and usability. IT works closely with corporate departments/programs to provide technical leadership and consultation services for their ongoing and planned projects including central purchasing of all technology items, implementation and configuration of new software applications, renovation projects, web projects, training, IT Policies and Procedures, and technology research and advancements.

The IT Division is responsible for management of the County's corporate information and communications technology infrastructure comprised of:

For:

Administration and Council	EMS including in-vehicle technology (bases, posts, and admin)
Health Unit (2 locations)	Homes for the Aged (2 locations)
Human Resources	Libraries (12 branch + administration)
Museum, Goval and Marine Museum	Planning & Development (MPAC + HSBEC)
Provincial Offences	Public Works (3 shops + admin)
Social Services (Ontario Works, Children's Services, Housing and Property Services)	Treasury

The IT Division is currently organized around four main pillars being Client Support Services, Network and Security, Web Initiatives, and Technology Management.

Client Support Services

This area is responsible for researching, planning, delivering, maintaining and supporting end-user corporate technology for operational systems including: desktop and mobile computers, network attached devices, business applications, email, printers, telephone systems, cell phones, voice mail, and technology training across all departments and locations.

Network and Security

Network and security involves developing, protecting and ensuring system accessibility, stability, integrity, optimization and security of all corporate networks and communication systems. This pillar researches, plans and maintains network infrastructures, corporate application servers, data storage, retrieval, and security mechanisms; and determines network and communication infrastructures for system upgrades, renovations/new building projects.

Web Initiatives

IT is responsible for ensuring the continued development and evolution of the County's dynamic Web portfolio including design, organization, programming, application development, accessibility standards, analytics, and maintenance of proper Web presences including Internet, Intranet and Extranet sites, and e-government services across the Corporation. Web expertise is provided to departments/staffs relating to W3C Accessibility Standards, site and content architecture, usability assessments, analysis, search optimization, social media applications, and training.

Technology Management

This pillar manages the IT operations, strategic initiatives, project management, IT policies and procedures, contract and agreement development, administration of land lines, long distance and cellular, and centralized purchasing for technology systems.

Key Division Objectives:

- Provide a robust and secure technology infrastructure that provides County staff access to Corporate resources whenever and wherever they are required
- Effectively manage the growing investment in technology and minimize costs of ownership
- Investigate and implement new technologies or new applications for existing technologies with the potential for productivity enhancement
- Ensure the efficient operation and support of all corporate equipment and IT assets that support the County's organizational and operational functions
- Liaise with Corporate departments/programs/staff to provide technical leadership and consultation services
- Develop, administer and maintain a dynamic Web portfolio for the County
- Liaise with Corporate departments/programs/staff to provide Web leadership and consulting services
- Manage and maintain corporate licensing, hardware, electronic devices and application standards
- Develop and maintain corporate IT Policies, Procedures and Standards
- Manage Corporate IT assets

- Provide strategic solutions for technical services including: data integrity, security, back-up systems, network storage, database development, and systems support
- Negotiate technology maintenance contracts and product acquisition
- IT project management

Strategic Division Initiatives, Opportunities & Challenges:

- Ongoing technology and network security
- Consumerization and mobile device management
- Business continuity planning
- Explosive growth of web/mobile/social media content
- Corporate software licensing
- Excellence in technical support services
- Continued server consolidation, virtualization
- Managed network storage
- Increasing data and network requirements
- Containing Total Cost of Ownership of expanding IT assets
- Meeting web accessibility standards and legislation

Salaries and Benefits

The IT Division is currently comprised of 8 FTE's. All positions are non-union. The Health Unit purchases the services of 1 FTE IT Technician to provide dedicated, priority technical support for Health Unit hardware and software, with related expenditures fully recovered through intra County recoveries.

Overall, salaries are increasing \$47,344 (10.08%) from 2011, and benefits are increasing by \$17,060 (14.53%). The combined increase of Salaries and Benefits over 2011 is 10.97%. Increases can be attributed to the addition of one FTE in 2011 (Programmer Analyst/Developer), benefit increases including employer's OMERS contributions, annual salary provisions and grid movements.

Equipment

IT equipment is budgeted at \$13,000 and includes Equipment Repairs & Maintenance of \$5,500; Equipment Replacement New (under \$1,000) at \$4,500; and Small Tools/Equipment at \$3,000. Should a surplus vehicle become available from fleet in 2012, IT has included operational funds of \$2,500 to cover costs for fuel and maintenance/repairs.

Also included as part of the equipment budget is corporate software licensing which sees an increase of \$5,292 over 2011 and is budgeted at \$98,285. As the demand and requirement for technology services continues to surge across all departments, so does the requirement to ensure adequate licensing and ongoing maintenance for all corporate server and device software to achieve compliance.

Purchased Service

Purchased services are budgeted at \$51,786 for 2012, an overall decrease of 3%.

Consulting/Professional fees of \$15,000 include funds to provide client, network, and/or security consulting support/expertise. External consultants continue to be used, as necessary to alleviate staff workloads, fill gaps in service, or when further expertise is necessary.

Maintenance contract budgets remain the same as 2011 at \$32,290. \$29,000 covers maintenance and support costs, and software upgrades for the Dynamics/Great Plains enterprise financial software. \$2,615 is provisioned for service agreement costs with Eaton Powerware for the online UPS at the Jacob Memorial Building.

Operational

Operational expenses are budgeted at \$228,592 for 2012, a decrease of 8.86%. This amount includes Depreciation of Capital Assets at \$100,424. Provision of the corporate fibre VPN network and Internet bandwidth for all County-owned buildings (excluding Library branches) is budgeted at \$59,511. Also included within the Internet budget are software costs and domain renewal fees relating to the Corporate Web presence at \$8,753.

Rent is allocated at \$22,320 based on \$12/square foot and allows for IT space occupied at the Jacob Memorial Building, Health & Library Complex, and Court House. Other operating expenses include advertising, memberships, conferences, office expenses, publications/subscriptions, telephones/cell phones/fax, branded apparel, staff training and travel.

Capital & Sustainability

For 2012 capital expenditures are projected at \$75,457. Depreciation costs for 2012 are calculated at \$100,424.

Planned expenditures for 2012 as part of ongoing technology asset maintenance and replacement are:

- Network routing switches (4) - \$22,387
- Wireless controller - \$16,282
- Additional SAN (Storage Area Network) - \$21,423
- Laptops for IT staff - \$4,070

Remaining items include new software related to server virtualization (\$5,698), and programming/development (\$1,526)

A small reserve of \$17,500 is available if needed for contingency.

Revenue

2012 revenue consists of Intra-County Recoveries of \$173,498. Intra County Recoveries include the charge-back for IT services to the Health Unit in the amount of \$79,068 for providing dedicated IT support and technical services related to the Health Unit's programs. An

intra-county recovery of \$81,693 will be realized from EMS as part of the cost allocation model introduced by Treasury for the provision of corporate IT services.

Other Intra County Recoveries include costs related to the ongoing technical maintenance services for various departmental applications/databases including the VoiceGate server, PRISM-911 database, Economic Development websites, GIS Data and GIS Web servers.

Summary

The proposed 2012 Information Technology Division budget at \$872,641 sees an increase of \$47,016 or 5.69% over 2011. Budget increases are attributed to operating expenses including corporate software licensing, internet/fibre provisioning, an additional FTE in 2011, and uncontrollable increases including: annual salary provisions, grid increments, extended benefits, OMERS, and insurance costs.

Organization

Position	2011 FTE's	2012 FTE's	Change
Manager, Information Technology	1	1	-
Supervisor, Client Services	1	1	-
IT Technician	3	3	-
Network & Security Architect	1	1	-
Corporate Web Architect	1	1	-
Systems Analyst/Programmer	1	1	-
Total FTE's	8	8	0

COUNTY OF HURON

INFORMATION TECHNOLOGY

Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget (*12 Base)	2012			2012 Budget	% Budget Increase/ Decrease	Note
			Additions/ New Programs	Reductions/ Savings	Net Change			
REVENUE								
OTHER REVENUE								
Programs	50	-	-	-	-	-	0.00%	
Equipment Lease Revenue	-	-	-	-	-	-	0.00%	
Intra County Recoveries	170,551	170,551	7,530	-	7,530	178,081	4.42%	HU IT support, EMS cost allocations, domain renewals (31), application hosting for depts
Third Party Recoveries	24	-	-	-	-	-	0.00%	
Total Other Revenue	170,625	170,551	7,530	-	7,530	178,081	4.42%	
TOTAL REVENUE	170,625	170,551	7,530	-	7,530	178,081	4.42%	
EXPENDITURES								
SALARIES AND BENEFITS								
SALARIES								
Salaries - Full Time	405,707	469,860	47,344	-	47,344	517,204	10.08%	
Total Salaries	405,707	469,860	47,344	-	47,344	517,204	10.08%	
BENEFITS								
Statutory Benefits	35,553	33,184	3,615	-	3,615	36,799	10.89%	
Extended Benefits	33,635	47,079	2,428	-	2,428	49,507	5.16%	
OMERS	33,066	37,149	11,017	-	11,017	48,166	29.66%	
Total Benefits	102,253	117,412	17,060	-	17,060	134,472	14.53%	8 FTE, programmer in 2011, salary provisions, grid increments
Total Salaries and Benefits	507,960	587,272	64,404	-	64,404	651,676	10.97%	
EQUIPMENT								
Equipment Repairs & Maint.	6,400	5,500	-	-	-	5,500	0.00%	
Equipment Replacement New (under \$1,000)	3,600	4,200	300	-	300	4,500	7.14%	
Vehicle Lease & Operation	-	-	2,500	-	2,500	2,500	0.00%	
Small Tools/Equipment	1,800	2,000	1,000	-	1,000	3,000	50.00%	Phone systems, fuel/maintenance, equipment asset tags, growth related software license compliance
Software	72,000	92,993	5,292	-	5,292	98,285	5.69%	
Total Equipment	83,800	104,693	9,092	-	9,092	113,785	8.68%	
PURCHASED SERVICE								
Consulting/Professional Fees	6,700	18,000	-	(3,000)	(3,000)	15,000	-16.67%	
Insurance	1,574	1,485	26	-	26	1,511	1.75%	
Occupational Accident Insurance	-	1,260	126	-	126	1,386	10.00%	
Intra County Purchases	-	-	-	-	-	-	0.00%	
Maintenance Contracts	31,500	32,290	-	-	-	32,290	0.00%	
Printing (External)	112	350	-	-	-	350	0.00%	
Total Purchased Service	39,886	53,385	152	(3,000)	(2,848)	50,537	-5.33%	-5.33%
OPERATIONAL								

COUNTY OF HURON

INFORMATION TECHNOLOGY

Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease	Note
			Additions/ New Programs	Reductions/ Savings	Net Change			
Advertising	322	200	-	(100)	(100)	100	-50.00%	
Associations/Memberships	420	450	-	-	-	450	0.00%	
Conventions/Conferences	2,966	3,018	1,082	-	1,082	4,100	35.85%	Registration increases
Internet	64,666	65,682	2,582	-	2,582	68,264	3.93%	Internet provisioning
Miscellaneous Admin.	43	500	-	(500)	(500)	-	-100.00%	
Office Expense	770	900	3,053	-	3,053	3,953	339.22%	Apparel
Postage/Courier	15	75	-	(25)	(25)	50	-33.33%	
Publications & Subscriptions	2,600	3,490	-	(426)	(426)	3,064	-12.21%	
Rent	22,320	22,320	-	-	-	22,320	0.00%	
Staff Training	6,666	9,100	1,600	-	1,600	10,700	17.58%	Technical training
Telecommunications	6,290	6,000	1,000	-	1,000	7,000	16.67%	Smartphones
Travel/Meals	8,533	7,300	867	-	867	8,167	11.88%	km allowance
Depreciation - Capital Assets	120,311	131,791	-	(31,367)	(31,367)	100,424	-23.80%	
Total Operational	235,922	250,826	10,184	(32,418)	(22,234)	228,592	-8.86%	-8.86%
PROGRAM								
Miscellaneous Program	-	-	300	-	300	300	0.00%	
Total Program	-	-	300	-	300	300	0.00%	Corp training centre supplies
TOTAL EXPENDITURES	867,568	996,176	84,132	(35,418)	48,714	1,044,890	4.89%	
COUNTY LEVY	696,943	825,625	76,602	(35,418)	41,184	866,809	4.99%	
LEVY BASED ADJUSTMENTS								
Less Depreciation		(71,626)				(75,457)		Corp growth - network switches, storage area network, wireless controller, VM and programming software. IT laptop refresh (2)
Add Capital Asset Expenditures		71,626				75,457		
Add Future Sustainability						-		
Less Funding from Accumulated Surplus		(86,146)						2011 reduced with accumulated surplus
TOTAL COUNTY LEVY		739,479			131,327	866,809	17.22%	0.44% impact on levy

168

COUNTY OF HURON
INFORMATION TECHNOLOGY
FOR THE YEAR ENDING DECEMBER 31, 2012

CAPITAL EXPENDITURES

PROJECT ITEM	ASSET TYPE	REASON FOR REQUEST	PRIORITY (High/Medium/Low)	DESCRIPTION	COMPLETION or PURCHASE DATE	TOTAL COST	FUNDING	
							SOURCE	AMOUNT
Enterprise Phone System-	Equipment > \$1000	Asset Maintenance/Replacement	Medium to High	Centrally managed corporate phone system for County departments/locations	Sep-12	203,520	Levy	203,520
Notebooks	Equipment > \$1000	Asset Maintenance/Replacement	High	IT staff - Lifecycle Renewal (2 Laptops)	Jan-12	4,070	Levy	4,070
Desktops	Equipment > \$1000	Asset Maintenance/Replacement	Medium	IT Staff/Corporate Training Centre - Lifecycle Renewal (4)	Aug-12	4,070	Levy	4,070
Network Switches	Equipment > \$1000	Growth Related Need & Asset Maintenance/Replacement	High	Asset replacement for systems reliability and redundancy (3 Edge, 2 Core)	Aug-12	22,387	Levy	22,387
Wireless Controller	Equipment > \$1000	Growth Related Need	High	Cisco 3500 Managed Wireless Controller	Jan-12	16,282	Levy	16,282
SAN	Equipment > \$1000	Growth Related Need	High	Dell Equallogic PS6000 + Next Business Day Support - 5 year. Additional hard disk capacity-continuous data growth	Aug-12	21,423	Levy	21,423
VMware vSphere Standard Software	Computers/Software > \$1000	Growth Related Need	Medium	VMware vSphere Standard License 1 CPU (4)	May-12	3,256	Levy	3,256
VMware vSphere Enterprise Software	Computers/Software > \$1000	Growth Related Need		VMware vSphere Enterprise License (storage, vMotion, ability to recover space on SAN)	May-12	2,442	Levy	2,442
MS Visual Studio 2011	Computers/Software > \$1000	Growth Related Need	High	Web development software	Feb-12	1,526	Levy	1,526
TOTAL FUNDING REQUEST						75,457		
LESS: FUNDING FROM CURRENT YEAR								
DEPRECIATION (including in operating budget)						(100,424)		
NET CAPITAL FUNDING REQUIREMENTS						-		

Note: Any grant funding is reflected as revenue in the operating budget

**COUNTY OF HURON
INFORMATION TECHNOLOGY
FOR THE YEAR ENDING DECEMBER 31, 2012**

FUTURE SERVICE / EXPENDITURE or ASSET SUSTAINABILITY

DESCRIPTION	AMOUNT REQUESTED (Levy)	REASON FOR REQUEST
GIS Data/Air Photo Server - Cost Recovery from P&D	4,550	Asset Sustainability
GIS Web Server - Cost Recovery from P&D	1,883	Asset Sustainability
Hedgehog Sever - Cost Recovery from HU	1,883	Asset Sustainability
TOTAL FUNDING REQUESTED	8,316	

Sustainable Services / Infrastructure (asset management)
 Funding for service enhancement/growth - capital
 Funding for service enhancement/growth - non-capital
 Funding for inflation in replacement cost -capital

County of Huron
Information Technology
For the year ending December 31, 2012

	2011 Levy	2012 Funding Requirements			Less: Funding by Accumulated Surplus (former reserves)	2012 Levy	Change in levy YoY \$	Change in levy YoY %	% impact on Levy
		Operating	Net Capital Expenditures	Future Sustainability (Service/Infrastructure)					
Information Technology	739,479	866,809	-	8,316		875,125	135,646	18.34%	
Total Information Technology	739,479	866,809	-	8,316	-	875,125	135,646	18.34%	0.41%

**Corporation of the County of Huron
Corporate Expense
2012 Budget**

The types of expenditures captured in the Corporate Expense budget are those that cannot be allocated to a specific department or program. These include general legal and consulting fees, Council approved grants to various organizations, provision for unforeseen/contingencies, the County's share of tax write-offs, property tax consulting fees, etc. There are no salaries attributed to Corporate Expenses.

Any funds related to Future Sustainability are included within each specific program such as Waste management, Water Source Protection, etc.

Purchased Services

The bulk of the budget for purchased services relates to consulting and professional fees. Consulting fees include \$100,000 for the organizational review. There are no provisions being made for any legal or consulting fees related to assessment and tax analysis issues or other fees that may be required during 2012. Liability insurance costs are reduced by \$25,300 to zero as all premiums are allocated to departments.

Operational

Operational expenses are expected to decrease by \$4,260. This is the result of a decrease in the CAO's conference expenses related to being a member of AMO's County Caucus (\$5,000) and a decrease to the depreciation expense. The remaining expenses include bank charges and coffee/tea supplies.

Program

Program expenses are budget to increase by \$119,248 as a result of the Health Kick Huron funding, MPAC assessment fees and \$11,000 in coyote expenditures.

The 2010 year saw OMERS directly invoice the County for its administration fee. The 2012 figure of \$3,700 for the OMERS administration fee remains the same as 2011.

Program Expenditures also includes the Council committed grants for R.E.A.C.H. (\$100,000/yr for 5 years – 5th installment), Blue Water Rest Home (\$249,200/yr for 5 years – 4th installment), and Gateway Rural Health Research Institute (\$100,000 for 5 years – 4th installment) and Health Kick Huron - \$107,950.

Other Expenditures

The 2011 estimated surplus of \$893,820 is recognized as revenue for 2012. Of this, \$800,000 is being transferred to the Highways reserve (see Highways budget) and \$93,820 is being placed in the Provision for Unforeseen account.

The Provision for Unforeseen Expense takes into account any unusual or unforeseen expenses that may occur in any one year as well as provides for any personnel, property and litigation matters that may arise. In addition to the \$93,820 placed into this account from the 2011 estimated surplus, Council deemed it prudent to add an additional \$180,519 for a total of \$274,339. The 2011 year saw a budget of \$600,690.

Revenue

Corporate revenues are being reduced for 2012 with respect to tax sale sundry revenue.

Summary

Overall, corporate expenses see a net increase of \$541,705 or 24.98%. The effect to the levy is a decrease of 24.21%.

COUNTY OF HURON

CORPORATE

Budget for the year ending December 31, 2012

REVENUE

MUNICIPAL GRANTS & FEES

Tax Sale Sundry

Total Municipal Grants & Fees

TOTAL REVENUE

EXPENDITURES

PURCHASED SERVICE

Consulting/Professional Fees

Insurance

Total Purchased Service

OPERATIONAL

Bank Charges

Conventions/Conferences

Telecommunications

Travel/Meals

Depreciation-Capital Assets

Total Operational

PROGRAM

Special Events

Miscellaneous Program (listed below

R.E.A.C.H project funding (\$100,000)

Blue Water Rest Home Grant Funding (\$249,200)

GRREAT project funding (\$100,000)

Healthkick Huron (\$107,950)

Program Supplies & Costs

Assessment MPAC

OMERS Admin Fee

Total Program

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings	Net Change		
	8,500	10,000	-	(7,500)	(7,500)	2,500	-75.00%
	8,500	10,000	-	(7,500)	(7,500)	2,500	-75.00%
	8,500	10,000	-	(7,500)	(7,500)	2,500	-75.00%
	-	25,000	75,000	-	75,000	100,000	300.00%
	-	25,300	-	(25,300)	(25,300)	-	-100.00%
	-	50,300	75,000	(25,300)	49,700	100,000	98.81%
	1,667	2,250	-	-	-	2,250	0.00%
	4,754	6,800	-	(1,800)	(1,800)	5,000	-26.47%
	-	500	-	(500)	(500)	-	-100.00%
	4,114	3,200	500	-	500	3,700	15.63%
	18,572	18,572	-	(2,460)	(2,460)	16,112	-13.24%
	29,107	31,322	500	(4,760)	(4,260)	27,062	-13.60%
	2,000	6,000	-	(3,000)	(3,000)	3,000	-50.00%
	461,352	471,272	90,878	-	90,878	562,150	19.28%
	11,000	-	11,000	-	11,000	11,000	0.00%
	1,052,458	1,052,458	20,370	-	20,370	1,072,828	1.94%
	2,468	3,700	-	-	-	3,700	0.00%
	1,700,707	1,533,430	122,248	(3,000)	119,248	1,652,678	7.78%

COUNTY OF HURON

CORPORATE

Budget for the year ending December 31, 2012

OTHER EXPENDITURES

Prior Year Surplus -
 Prior Year Surplus to general reserves -
 Provision for Unforeseen (In Year Expenditures) 32,259
 Reduce General Liability Insurance Reserve (167,301)
 Levy Stabilization Reserve Fund -
 Share of Write-offs 500,000
Total Other Expenditures 364,958

TOTAL EXPENDITURES

COUNTY LEVY

LEVY BASED ADJUSTMENTS

Less Depreciation
 Add Capital Asset Expenditures
 Add Future Sustainability
 Less Funding from Accumulated Surplus

TOTAL LEVY REQUIREMENTS

2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
		Increases/ New Programs	Reductions/ Savings	Net Change		
-	(370,000)	-	(523,820)	(523,820)	(893,820)	141.57%
-	-	-	-	-	-	0.00%
32,259	600,890	-	(326,351)	(326,351)	274,339	-54.33%
(167,301)	(167,301)	86,278	-	86,278	(81,023)	-
-	-	-	-	-	-	-
500,000	500,000	50,000	-	50,000	550,000	10.00%
364,958	563,389	136,278	(850,171)	(713,893)	(150,504)	-126.71%
2,094,771	2,178,441	334,026	(883,231)	(549,205)	1,629,236	-25.21%
2,086,271	2,168,441	334,026	(875,731)	(541,705)	1,626,736	-24.98%

0
(22,072)
2,146,369

0
1,626,736

\$ (519,632.50)

COUNTY OF HURON
CORPORATE ADMIN
FOR THE YEAR ENDING DECEMBER 31, 2012

CAPITAL EXPENDITURES

PROJECT ITEM	ASSET TYPE	REASON FOR REQUEST	PRIORITY (High/Medium/Low)	DESCRIPTION	COMPLETION or PURCHASE DATE	TOTAL COST	GRANT SOURCE	AMOUNT
Treasury								
Desktops						3,000		
Laptop						1,500		
				TOTAL TREASURY		4,500		0.00
CAO/CLERK								
				TOTAL CAO/CLERK		-		0.00
Council Chambers								
				TOTAL COUNCIL		-		0.00
Provincial Offences								
CAMS Collection Software						5,000		
Furniture - relocation of office						10,000		
RICO Report Capture Software						5,000		
				TOTAL POA		20,000		
TOTAL FUNDING REQUEST						24,500		
LESS: FUNDING FROM CURRENT YEAR DEPRECIATION (including in operating budget)						28,705		
NET CAPITAL FUNDING REQUIREMENTS						(4,205)		

Note: Any grant funding is reflected as revenue in the operating budget

POA Depreciation	1,427
POA Capital	20,000
Treasury Depreciation	5,970.00
Treasury Capital	4,500

CORPORATION OF THE COUNTY OF HURON

2012 BUDGET

HURON COUNTY COURT SERVICES – PROVINCIAL OFFENCES

The Provincial Offences budget is comprised of all costs relating to the administration, adjudication, and prosecution of charges laid under Parts I, II, III of the Provincial Offences Act. Acts which fall under POA include some of the following: Highway Traffic Act, Liquor License Act, Trespass to Property Act and Compulsory Automobile Insurance Act. Other charges under Provincial Offences jurisdiction include contraventions to municipal by-laws and minor federal statutes such as Fish and Game.

2011 Budget Changes

Salaries and Benefits

Salaries and Benefits are increasing by \$27,150, or 14.08%, primarily as a result of an additional staff request and increases to rates and the contribution to OMERS. We are proposing to add one additional 0.5FTE to POA effective June 1, 2012 to assist in the increasing workloads and coverage for sick time and vacation. This position would be shared with Treasury.

Total Proposed Full Time Equivalents ~2.56

Purchased Service

A \$20,000 one time cost has been placed in the budget for POA office renovations to enhance staff safety. The Huron County POA office is one of the few court offices without some sort of protective barrier. \$10,000 was budget in 2011 and this is shown as a funding from surplus in the consolidation. New tickets are required due to changes in legislation which will result in a considerable expense for 2012. Under consulting/professional fees, interpreter costs are also increasing due to an increasing amount of interpreters being requested by defendants.

Operational

Operational expenditures are those expenditures that occur in most program areas in order to be able to function. The expenses include office expense, staff travel and meals, training, publications, postage, etc. Bank charges are increasing as a results of increased on line ticket payments. Overall, operational expenditures are budget to increase by \$1,647.

Program

The program items relate to non-discretionary expenditures such as monitoring and enforcement fees, prosecution, adjudication and ICON usage. For example, the County must pay \$1.95 for every charge entered in ICON. The Victim Fine Surcharge, Dedicated Fines, and Fines – Other Court Areas relate to monies the County collects on behalf of the province and other municipal courts. Each dollar collected on behalf of another court is reflected as revenue in the County's ledger, with the corresponding expense. The net impact is zero.

The County currently must pay \$200 for every hour of adjudication, however, the amount has been increased to \$240 in this budget in anticipation of a significant increase from MAG. The rate has not changed in approximately 7 years and it has been heard that MAG is reviewing this item. We also have no control over the court time as that is a function of the trials being requested.

The 2012 budget for these non-discretionary expenses is \$347,650 or \$4,750 more than the 2011 Budget. The largest increase is for dedicated fines which are fine payable directly to the province such as MNR violations.

Revenue

Revenue is adjusted on current results and is estimated to increase slightly for the 2012 Budget. POA revenue is difficult to accurately forecast as the County has limited control in the process. Some variables impacting fine revenue are the number of charges being issued across the County, court rulings/dispositions, and the success of the collection agency.

Capital Budget

There are three capital assets being requested in 2012. The first being software to electronically capture the daily POA reports which are printed off by paper. Savings will be found due to less paper being required and less storage requirements with corporate records. This software is budget at \$5,000.

Additional software in the amount of \$5,000 is also being requested to enhance the management of the defaulted fines with POA. This will give us greater flexibility in terms of utilizing an additional agency for 2nd placement fines.

Lastly, with the POA office renovations, it is expected that new furniture will be required

Summary

The net revenue impact to the County Levy on a year over year basis is a small increase in net revenue of \$4,605 to \$351,141.

COUNTY OF HURON
 PROVINCIAL OFFENCES ADMINISTRATION
 Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings	Net Change		
REVENUE							
OTHER REVENUE							
Fees/Licenses	-	-	-	-	-	-	0.00%
Fines	1,287,451	1,005,000	50,000	-	50,000	1,055,000	4.98%
Third Party Recoveries	-	-	-	-	-	-	0.00%
Total Other Revenue	1,287,451	1,005,000	50,000	-	50,000	1,055,000	4.98%
TOTAL REVENUE	1,287,451	1,005,000	50,000	-	50,000	1,055,000	4.98%
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Full Time	144,255	154,459	18,726	-	18,726	173,185	12.12%
Salaries - Part Time	-	-	-	-	-	-	0.00%
Total Salaries	144,255	154,459	18,726	-	18,726	173,185	12.12%
BENEFITS							
Statutory Benefits	12,583	11,000	1,833	-	1,833	12,833	16.66%
Extended Benefits	12,987	15,200	2,976	-	2,976	18,176	19.58%
OMERS	11,655	12,200	3,615	-	3,615	15,815	29.63%
Total Benefits	37,225	38,400	8,424	-	8,424	46,824	21.94%
Total Salaries and Benefits	181,480	192,859	27,150	-	27,150	220,009	14.08%
EQUIPMENT							
Equipment Repairs & Maint.	63	-	500	-	500	500	0.00%
Equipment Replacement New (under \$1,000)	63	-	-	-	-	-	0.00%
Total Equipment	126	-	500	-	500	500	0.00%

180

COUNTY OF HURON
PROVINCIAL OFFENCES ADMINISTRATION
Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings	Net Change		
PURCHASED SERVICE							
Audit	840	850	-	-	-	850	0.00%
Consulting/Professional Fees	33,493	36,000	1,500	-	1,500	37,500	4.17%
Insurance	106	100	2	-	2	102	2.00%
Occupational Accident Insurance	-	500	50	-	50	550	10.00%
Legal Fees	22,517	33,800	-	-	-	33,800	0.00%
Printing (External)	4,815	10,000	1,000	-	1,000	11,000	10.00%
Security	-	10,000	-	-	-	10,000	0.00%
Miscellaneous Services	-	1,000	200	-	200	1,200	20.00%
Total Purchased Service	61,771	92,250	2,752	-	2,752	95,002	2.98%
OPERATIONAL							
Advertising	-	-	-	-	-	-	0.00%
Associations/Memberships	686	400	-	-	-	400	0.00%
Bank Charges	9,287	8,000	2,300	-	2,300	10,300	28.75%
Conventions/Conferences	1,258	3,960	-	(260)	(260)	3,700	-6.57%
Miscellaneous Admin.	77	1,000	200	-	200	1,200	20.00%
Office Expense	1,498	2,500	-	-	-	2,500	0.00%
Postage/Courier	1,111	1,500	-	-	-	1,500	0.00%
Publications & Subscriptions	775	825	-	-	-	825	0.00%
Rent	5,200	5,200	-	-	-	5,200	0.00%
Staff Training	-	1,000	-	-	-	1,000	0.00%
Telecommunications	2,734	3,060	-	(10)	(10)	3,050	-0.33%
Travel/Meals	37	1,000	-	-	-	1,000	0.00%
Depreciation-Capital Assets	2,016	2,010	-	(583)	(583)	1,427	-29.00%
Total Operational	24,678	30,455	2,500	(853)	1,647	32,102	5.41%
PROGRAM							
Adjudication	27,861	36,000	300	-	300	36,300	0.83%
Dedicated Fines	15,845	10,000	5,000	-	5,000	15,000	50.00%
Fines - Other Court Areas	79,258	77,500	-	-	-	77,500	0.00%

COUNTY OF HURON
 PROVINCIAL OFFENCES ADMINISTRATION
 Budget for the year ending December 31, 2012

	2011 Forecast Actual	2011 Budget ('12 Base)	2012			2012 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings	Net Change		
ICON Charges	14,244	13,600	50	-	50	13,650	0.37%
Provincial Administration Chgs	2,392	2,400	-	-	-	2,400	0.00%
Victim Fine Surcharge	213,630	201,000	-	(1,000)	(1,000)	200,000	-0.50%
Witness Fees	1,502	1,400	200	-	200	1,600	14.29%
Miscellaneous Program	-	1,000	200	-	200	1,200	20.00%
Total Program	354,731	342,900	5,750	(1,000)	4,750	347,650	1.39%
TOTAL EXPENDITURES	622,786	658,464	38,652	(1,853)	36,799	695,263	5.59%
COUNTY LEVY	(664,665)	(346,536)	(11,348)	(1,853)	(13,201)	(359,737)	-3.81%

Less Depreciation
 Add Capital Asset Expenditures
 Add Future Sustainability
 Less Funding from Accumulated Surplus

TOTAL LEVY REQUIREMENTS

0
(346,536)

(1,427)
20,000
(10,000)
(351,164)