

Corporation of the
COUNTY OF HURON
2010 BUDGET

Approved March 3, 2010



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alternate formats upon request.



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COUNTY OF HURON
What Your 2010 Tax Dollars Support

County Roads, Bridges and Culverts <ul style="list-style-type: none"> • Winter and summer maintenance, including asphalt resurfacing, on 775 km of arterial roads plus the shoulders and grass maintenance • maintenance and rehabilitation of 472 bridges and culverts
Emergency Medical Services <ul style="list-style-type: none"> • 900 average calls per month • enhanced service utilizing advanced care paramedics and the latest technology out of four stations and three posts located throughout the County • management of the 911 system
Services for Seniors <ul style="list-style-type: none"> • Huronview Home for the Aged, Clinton – 120 beds • Huronlea Home for the Aged, Brussels – 64 beds • Heartland Seniors Apartments, Clinton – 20 apartments • Highland Seniors Apartments, Brussels – 20 apartments
Children's Services (including Early Years) <ul style="list-style-type: none"> • 964 licensed spaces including approved home child care spaces • 265 Families/344 children provided with care plus 40 OW Unlicensed care • 11,000 Parent/19,000 Children attended Early Years Programs in 40 plus locations
Social Services <ul style="list-style-type: none"> • Ontario Works caseload – 501 cases representing 1135 persons • Ontario Disability Support program (ODSP) – 1221 cases representing 1670 persons
Housing Services <ul style="list-style-type: none"> • Public Housing – 415 units • Non-Profit Housing – 202 units • Management of Affordable Housing Programs 4 projects and 17 individual homes • Distribution and accountability for Social Housing Renovation & Repair Fund
Planning & Economic Development <ul style="list-style-type: none"> • Land Use Planning (Planning Act, municipal support, public service, special studies) • Community Economic Development (agriculture, manufacturing, tourism, small business support) • Environment and Sustainability Planning (water protection, sustainability, special studies) • Waste Management (capacity optimization, long term capacity, household hazardous waste depots) • Geographic Information System (info management, mapping, aerial photographs)
Health Services <ul style="list-style-type: none"> • Funding of public health programs as prescribed and mandated by provincial regulations • County's emergency plan
Huron County Museum & Historic Gaol <ul style="list-style-type: none"> • Includes the archive and records management facilities
Library Services <ul style="list-style-type: none"> • Full support of 12 branch libraries throughout the County as well as an administrative office
Facilities <ul style="list-style-type: none"> • Management of the County's various physical assets such as the Court House, Health/Library Complex, Assessment Office, Registry Office, Jacob Memorial Building, Museum, Historic Gaol, and 4 County owned Ambulance bases
General Administrative Services <ul style="list-style-type: none"> • CAO/Clerk, Treasury, Information Technology, Human Resources
Provincial Offenses <ul style="list-style-type: none"> • Administration of the provincial offenses courts in the County
County Forest Management <ul style="list-style-type: none"> • To regulate and enforce the harvesting of County forests (5,702 Ha/14,089 Ac) • To manage 13 County owned forests (605 Ha/1,494 Ac)
Property Assessment Services <ul style="list-style-type: none"> • Funding of Municipal Property Assessment Corporation

County of Huron
CONSOLIDATED BUDGET
For the year ending December 31, 2010

	2009 Levy	2010 Funding Requirements			Less: Funding by Accumulated Surplus (former reserves)	2010 Levy	Change in levy YoY \$	Change in levy YoY %	% impact on Levy
		Operating	Net Capital Expenditures	Future Sustainability (Service/Infrastructure)					
REVENUE									
Total Taxation	32,493,995	32,310,425	799,247	3,046,875	(3,175,142)	32,981,405	487,411	1.50%	
TOTAL TAXATION	32,493,995	32,310,425	799,247	3,046,875	(3,175,142)	32,981,405	487,411	1.50%	1.50%
Supplementary Taxes	130,000	130,000				130,000	-	0.00%	0.00%
Payments-in-lieu	310,000	310,000				310,000	-	0.00%	0.00%
Ontario Municipal Partnership Fund	5,176,300	4,889,100				4,889,100	(287,200)	-5.55%	0.88%
Investing in Ontario funding	605,454	-			-	-	(605,454)	0.00%	1.86%
Transfer from Levy Stabilization Reserve	673,446	-			-	-	(673,446)	0.00%	2.07%
Investment Income	500,000	300,000				300,000	(200,000)	-40.00%	0.62%
TOTAL REVENUE	39,889,195	37,939,525	799,247	3,046,875	(3,175,142)	38,610,505	(1,278,689)	-3.21%	3.94%
NET FUNDING REQUIREMENTS									
Public Works	14,030,112	12,150,748	-	2,885,000	(2,848,309)	12,187,439	(1,842,673)	-	(5.67)%
Fleet	-	(210,314)	447,554		(237,240)	-	-	0.00%	0.00%
Physical Services	700,723	543,270	-	-	-	543,270	(157,453)	-22.47%	(0.48)%
Total Public Works	14,730,835	12,483,704	447,554	2,885,000	(3,085,549)	12,730,709	(2,000,126)	-13.58%	(6.16)%
Huronview	1,351,258	1,431,346	-	-	-	1,431,346	80,088	5.93%	0.25%
Huronlea	936,023	929,082	-	-	-	929,082	(6,941)	-0.74%	(0.02)%
Homes for the Aged	2,287,281	2,360,428	-	-	-	2,360,428	73,147	3.20%	0.23%
Library Services	2,436,104	2,279,671	127,643	-	-	2,407,314	(28,790)	-1.18%	(0.09)%
Museum	821,658	824,381	5,109	-	-	829,490	7,832	0.95%	0.02%
Historic Gaol	170,715	117,806	-	-	-	117,806	(52,909)	-30.99%	(0.16)%
Heritage Projects	20,000	20,000	-	-	(7,521)	12,479	(7,521)	-37.61%	(0.02)%
Cultural Programs	-	30,000	-	-	-	30,000	30,000	0.00%	0.09%
Corporate Records	77,472	75,377	-	-	-	75,377	(2,095)	-2.70%	(0.01)%
Total Cultural Services	3,525,949	3,347,235	132,752	-	(7,521)	3,472,466	(53,483)	-1.52%	(0.16)%
Health Unit	1,908,000	1,975,503	-	-	-	1,975,503	67,503	3.54%	0.21%
Total Health Unit	1,908,000	1,975,503	-	-	-	1,975,503	67,503	3.54%	0.21%
Planning & Development	1,020,531	1,085,614	-	-	-	1,085,614	65,083	6.38%	0.20%
GIS	215,510	245,979	-	-	(10,000)	235,979	20,469	9.50%	0.06%

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	2009 Levy	2010 Funding Requirements			Less: Funding by Accumulated Surplus (former reserves)	2010 Levy	Change in levy YoY \$	Change in levy YoY %	% Impact on Levy
		Operating	Net Capital Expenditures	Future Sustainability (Service/Infrastructure)					
Water Source Protection	271,220	271,560	-	-	-	271,560	340	0.13%	0.00%
Tourism	265,328	282,145	-	-	-	282,145	16,817	6.34%	0.05%
Waste Management	363,200	94,500	-	150,000	-	244,500	(118,700)	-32.68%	(0.37)%
SEB Programs	-	-	-	-	-	-	-	0.00%	0.00%
SBEC Programs	14,840	15,438	-	-	-	15,438	598	4.03%	0.00%
Forest Conservation	72,527	68,647	-	10,000	-	78,647	6,120	8.44%	0.02%
Manufacturing	55,250	58,601	-	-	-	58,601	3,351	6.07%	0.01%
Economic Development	207,895	276,018	-	-	(72,072)	203,946	(3,949)	-1.90%	(0.01)%
Economic Development - CIT	-	-	-	-	-	-	-	0.00%	0.00%
Economic Development - CAF	-	-	-	-	-	-	-	0.00%	0.00%
Economic Development - Sales	-	(1,875)	-	1,875	-	-	-	0.00%	0.00%
Total Planning & Development	2,486,301	2,396,627	-	161,875	(82,072)	2,476,430	(9,871)	-0.40%	(0.03)%
Social Services	4,030,751	4,538,080	-	-	-	4,538,080	507,329	12.59%	1.56%
Social Housing	1,638,632	1,646,050	206,311	-	-	1,852,361	213,729	13.04%	0.66%
Early Years	53,212	37,673	-	-	-	37,673	(15,539)	-29.20%	(0.05)%
Total Social Services	5,722,595	6,221,803	206,311	-	-	6,428,114	705,519	12.33%	2.17%
Ambulance	4,247,584	4,411,566	-	-	-	4,411,566	163,982	3.86%	0.50%
Emergency Management	49,939	46,523	-	-	-	46,523	(3,416)	-6.84%	(0.01)%
EMS 911	166,656	191,944	-	-	-	191,944	25,288	15.17%	0.08%
EMS Fleet	-	-	-	-	-	-	-	0.00%	0.00%
PRISM 911	42,360	23,800	-	-	-	23,800	(18,560)	-43.81%	(0.06)%
Huron County EMS	4,506,539	4,673,832	-	-	-	4,673,832	167,293	3.71%	0.51%
Council	540,160	569,090	-	-	-	569,090	28,930	5.36%	0.09%
Accessibility Committee	55,318	57,746	-	-	-	57,746	2,428	4.39%	0.01%
CAO/Clerk	459,856	472,417	-	-	-	472,417	12,561	2.73%	0.04%
Human Resources	469,678	495,847	-	-	-	495,847	26,169	5.57%	0.08%
Treasury	632,082	661,358	-	-	-	661,358	29,276	4.63%	0.09%
Information Technology	689,976	685,983	12,630	-	-	698,613	8,637	1.25%	0.03%
Huron County Court Services (POA)	(342,847)	(357,760)	-	-	-	(357,760)	(14,913)	4.35%	(0.05)%
Corporate Expense	2,217,472	1,895,711	-	-	-	1,895,711	(321,761)	-14.51%	(0.99)%
Total Administration	4,721,695	4,480,392	12,630	-	-	4,493,022	(228,673)	-4.84%	(0.70)%
Total Net Requirements	39,889,195	37,939,525	799,247	3,046,875	(3,175,142)	38,610,505	(1,278,690)	-3.21%	(3.94)%
SURPLUS (DEFICIT)	(0)	-	-	-	-	-	0		

COUNTY OF HURON
YEAR OVER YEAR COMPARISON OF PROGRAM BUDGETS
OPERATING, CAPITAL & FUTURE SUSTAINABILITY
2010 BUDGET

	2009 Net Budget	2010 Net Budget	\$ Change	% Change
Public Works				
Operating Budget	10,274,239	12,150,748	1,876,509	18.26%
Capital Budget	3,139,873	0	(3,139,873)	-100.00%
Future Sustainability Budget	616,000	36,691	(579,309)	-94.04%
	14,030,112	12,187,439	(1,842,673)	-13.13%
Physical Services				
Operating Budget	648,667	543,270	(105,397)	-16.25%
Capital Budget	52,056		(52,056)	-100.00%
Future Sustainability Budget				
	700,723	543,270	(157,453)	-22.47%
Homes for the Aged				
Operating Budget	2,287,281	2,360,428	73,147	3.20%
Capital Budget				
Future Sustainability Budget				
	2,287,281	2,360,428	73,147	3.20%
Library Services				
Operating Budget	2,302,548	2,279,671	(22,877)	-0.99%
Capital Budget	133,556	127,643	(5,913)	-4.43%
Future Sustainability Budget				
	2,436,104	2,407,314	(28,790)	-1.18%
Museum				
Operating Budget	795,044	824,381	29,337	3.69%
Capital Budget	26,614	5,109	(21,505)	-80.80%
Future Sustainability Budget				
	821,658	829,490	7,832	0.95%
Historic Gaol				
Operating Budget	126,639	117,806	(8,833)	-6.97%
Capital Budget	44,076		(44,076)	-100.00%
Future Sustainability Budget				
	170,715	117,806	(52,909)	-30.99%
Heritage Projects				
Operating Budget	20,000	20,000	-	0.00%
Capital Budget				
Future Sustainability Budget				
	20,000	20,000	-	0.00%

COUNTY OF HURON
YEAR OVER YEAR COMPARISON OF PROGRAM BUDGETS
OPERATING, CAPITAL & FUTURE SUSTAINABILITY
2010 BUDGET

	2009 Net Budget	2010 Net Budget	\$ Change	% Change
Cultural Programs				
Operating Budget		30,000	30,000	
Capital Budget				
Future Sustainability Budget				
	0	30,000	30,000	
Corporate Records				
Operating Budget	77,472	75,377	(2,095)	-2.70%
Capital Budget				
Future Sustainability Budget				
	77,472	75,377	(2,095)	-2.70%
Total Health Unit				
Operating Budget	1,908,000	1,975,503	67,503	3.54%
Capital Budget				
Future Sustainability Budget				
	1,908,000	1,975,503	67,503	3.54%
Total Planning & Development				
Operating Budget	2,186,801	2,396,627	209,826	9.60%
Capital Budget	10,000	0	(10,000)	-100.00%
Future Sustainability Budget	335,000	161,875	(173,125)	-51.68%
	2,486,301	2,558,502	26,701	1.07%
Total Social Services				
Operating Budget	5,543,387	6,221,803	678,416	12.24%
Capital Budget	179,208	206,311	27,103	15.12%
Future Sustainability Budget				
	5,722,595	6,428,114	705,519	12.33%
Huron County EMS				
Operating Budget	4,506,539	4,673,832	167,293	3.71%
Capital Budget				
Future Sustainability Budget				
	4,506,539	4,673,832	167,293	3.71%

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COUNTY OF HURON
YEAR OVER YEAR COMPARISON OF PROGRAM BUDGETS
OPERATING, CAPITAL & FUTURE SUSTAINABILITY
2010 BUDGET

	2009 Net Budget	2010 Net Budget	\$ Change	% Change
Total Administration				
Operating Budget	4,700,495	4,480,392	(220,103)	-4.68%
Capital Budget		12,630	12,630	
Future Sustainability Budget	16,000		(16,000)	-100.00%
	4,716,495	4,493,022	(223,473)	-4.74%
Total				
Operating Budget	35,377,112	38,149,839	2,772,727	7.84%
Capital Budget	3,585,383	351,693	(3,233,690)	-90.19%
Future Sustainability Budget	967,000	198,566	(768,434)	-79.47%
Net Expenses	39,929,495	38,700,098	(1,229,397)	-3.08%

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COUNTY OF HURON
Changes - Uncontrollable and Controllable Increases - Changes at 27 January 2010 Budget Meeting
FOR THE YEAR ENDING DECEMBER 31, 2010

	Budget Changes	Cumulative Budget Changes	% Change	Cumulative % Change
2009 Levy		32,493,955		
Lost revenues:				
Levy stabilization reserve - exhausted in 2009	673,446	33,167,401	2.07%	2.07%
Investment income - lower interest rates	200,000	33,367,401	0.62%	2.69%
Investing in Ontario fund - not available	605,454	33,972,855	1.86%	4.55%
Federal Gas Tax - decrease - recalculated 1st Nations portion	120,079	34,092,934	0.37%	4.92%
Homes - MOHLTC CMI calculation change	133,500	34,226,434	0.41%	5.33%
Loss of Housing rent	157,101	34,383,535	0.48%	5.82%
Loss of OMPF funding	287,200	34,670,735	0.88%	6.70%
Benefit increases:				
Statutory benefits	21,914	34,692,649	0.07%	6.77%
Extended benefits - premium increases - usage	81,972	34,774,621	0.25%	7.02%
OMERS - increase to contribution rates	16,209	34,790,830	0.05%	7.07%
Other Uncontrollable Increases:				
Union wage increases	606,116	35,396,946	1.87%	8.93%
Net general welfare	521,315	35,918,261	1.60%	10.54%
HR - job evaluation increases - Council approved	25,135	35,943,396	0.08%	10.62%
Property taxes	23,000	35,966,396	0.07%	10.69%
Liability insurance premium	15,075	35,981,471	0.05%	10.73%
Occupational accident insurance premium	12,156	35,993,627	0.04%	10.77%
HCAAC - job evaluation/increase to hours	8,100	36,001,727	0.02%	10.80%
Planning - Future Sustainability Coordinator - net \$26,500 per year for two years	26,500	36,028,227	0.08%	10.88%
TDM funding - Total \$82,000 - 1/2 federal 1/2 levy	41,000	36,069,227	0.13%	11.00%
TDM Funding - Council expenses - 1 councillor per diem per month plus travel	3,000	36,072,227	0.01%	11.01%

COUNTY OF HURON
Changes - Uncontrollable and Controllable Increases - Changes at 27 January 2010 Budget Meeting
FOR THE YEAR ENDING DECEMBER 31, 2010

	Budget Changes	Cumulative Budget Changes	% Change	Cumulative % Change
Immigration Partnership - Council expense - 2 councillors per diem per month	7,000	36,079,227	0.02%	11.03%
OMERS Admin Fee - MEPCO	2,500	36,081,727	0.01%	11.04%
Non-union wage increase	279,411	36,361,138	0.86%	11.90%
Controllable Increases:				
Staff additions:				
Facilities	56,273	36,417,411	0.17%	12.07%
Cultural Services - Field Wroker	41,227	36,458,638	0.13%	12.20%
Museum - Volunteer Coordinator	24,093	36,482,731	0.07%	12.28%
Museum - Archives Research Assistant	48,608	36,531,339	0.15%	12.43%
Planning - GIS Technician	53,743	36,585,082	0.17%	12.59%
Highways - Bridge maintenance	475,000	37,060,082	1.46%	14.05%
Highways - culvert maintenance	140,000	37,200,082	0.43%	14.48%
Library capital budget increase	44,087	37,244,169	0.14%	14.62%
Building mainitenance & repairs	157,200	37,401,369	0.48%	15.10%
Other minor operating budget decreases	(134,818)	37,266,551	-0.41%	14.69%
Budgeted Reductions:				
Highways capital budget	(2,466,235)	34,800,316	-7.59%	7.10%
Highways future sustainability budget decrease	(429,309)	34,371,007	-1.32%	5.78%
Highways - Roadside maintenance	(60,000)	34,311,007	-0.18%	5.59%
Highways - Saftey Devices	(132,500)	34,178,507	-0.41%	5.18%
Assessment - MPAC	(71,230)	34,107,277	-0.22%	4.96%
Planning future sustainability budget decrease	(173,125)	33,934,152	-0.53%	4.43%
<u>Eliminations:</u>				
GIS Technician	(53,743)	33,880,409	-0.17%	4.27%
Facilities Tech III	(56,273)	33,824,136	-0.17%	4.09%
GRX Subway Clearance	(450,000)	33,374,136	-1.38%	2.71%
Auburn Storage Facility - over 4 years rather than 3 years	(100,000)	33,274,136	-0.31%	2.40%

6.1

COUNTY OF HURON
Changes - Uncontrollable and Controllable Increases - Changes at 27 January 2010 Budget Meeting
FOR THE YEAR ENDING DECEMBER 31, 2010

	Budget Changes	Cumulative Budget Changes	% Change	Cumulative % Change
Zurich Shop - over 4 years rather than 3 years	(100,000)	33,174,136	-0.31%	2.09%
Small Culvert replacement reserve - reduce to \$300,000	(200,000)	32,974,136	-0.62%	1.48%
Museum Volunteer Coordinator	(24,093)	32,950,043	-0.07%	1.40%
Library Branch development - defer until requests are made	(50,000)	32,900,043	-0.15%	1.25%
Waste Management contingency	(10,000)	32,890,043	-0.03%	1.22%
Addition:				
Set aside in general reserves	91,362	32,981,405	0.28%	1.50%

6.2

2010 TAX RATE CALCULATIONS

Net Levy required = \$ 32,981,405

Column 1	Column 2	Column 3	Column 4	Column 5-50000	Column 6	Column 7				
Description	Returned Assessment for	Transition Ratio	Tax Reductions	Weighted Ratios	Weighted Assessments	2010 Tax Rate	Proof of Tax	2009 tax rates	Change in Tax Rates	Tax Rate % Change
	Current Value Based Assessment	Published Transition Ratios by Class (excludes railways and hydro right-of-ways)	(Section 368.1 of the Municipal Act or as prescribed or set by by-law)	(Col. 3 x (1 - Col. 4))	(Col. 2 x Col. 5)	Residential and farm tax rate (calculated below) x Col. 5	(Col. 2 x Col. 7)			
res/farm (RT)	4,208,161,032	1.000000	0.00%	1.000000	4,208,161,032	0.00600139	25,254,805	0.00618430	(0.0001829)	-2.96%
multi-res (MT)	77,107,526	1.100000	0.00%	1.100000	84,818,279	0.00660153	509,027	0.00680273	(0.0002012)	
new multi-residential (NT)			0.00%	-	-	-	-	0.00000000		
farmlands (FT)	2,473,554,866	0.250000	0.00%	0.250000	618,388,717	0.00150035	3,711,190	0.00154607	(0.0000457)	
commercial (CT) + (ST) + (CH) + (DH) + (XT)	374,198,323	1.100000	0.00%	1.100000	411,618,155	0.00660153	2,470,280	0.00680273	(0.0002012)	
industrial (IT) + (LT) + (IH) + (JT)	125,183,915	1.100000	0.00%	1.100000	137,702,307	0.00660153	826,405	0.00680273	(0.0002012)	
pipeline (PT)	30,696,817	0.700000	0.00%	0.700000	21,487,772	0.00420097	128,956	0.00432901	(0.0001280)	
managed forests (TT)	10,702,267	0.250000	0.00%	0.250000	2,675,567	0.00150035	16,057	0.00154607	(0.0000457)	
other class (OT)			0.00%	-	-	-	-	0.00000000		
utility and distribution (UT)			0.00%	-	-	-	-	0.00000000		
	7,299,604,746				5,484,851,828		32,916,721			
res/farm farmland class I (R1)	4,377,100	1.000000	75.00%	0.250000	1,094,275	0.00150035	6,567	0.00154607	(0.0000457)	
res/farm farmland class II (R4)		1.000000	0.00%	1.000000	-	0.00600139	-	0.00618430		
res/farm farmland class III (R7)		1.000000	0.00%	1.000000	-	0.00660153	-	0.00680273		
multi-res. Farmland class I (M1)		1.000000	75.00%	0.250000	-	0.00150035	-	0.00154607		
multi-res. Farmland class II (M4)		1.100000	0.00%	1.100000	-	0.00660153	-	0.00680273		
multi-res. Farmland class III (M7)		1.100000	0.00%	1.100000	-	0.00660153	-	0.00680273		
commercial excess/vacant unit (CU) + (SU)	3,921,533	1.100000	30.00%	0.770000	3,019,580	0.00462107	18,122	0.00476191	(0.0001408)	
commercial vacant land (CJ & CX)	5,550,102	1.100000	30.00%	0.770000	4,273,579	0.00462107	25,647	0.00476191	(0.0001408)	
commercial farmland class I (C1)	-	1.000000	75.00%	0.250000	-	0.00150035	-	0.00154607		
commercial farmland class II (C4)		1.100000	0.00%	1.100000	-	0.00660153	-	0.00680273		
commercial farmland class III (C7)		1.100000	0.00%	1.100000	-	0.00660153	-	0.00680273		
industrial excess/vacant unit (IU) + (LU) + (IJ)	1,568,181	1.100000	30.00%	0.770000	1,207,499	0.00462107	7,247	0.00476191	(0.0001408)	
industrial vacant land (IX) + (IK)	1,470,353	1.100000	30.00%	0.770000	1,132,172	0.00462107	6,795	0.00476191	(0.0001408)	
industrial farmland class I (I1)	204,600	1.000000	75.00%	0.250000	51,150	0.00150035	307	0.00154607	(0.0000457)	
industrial farmland class II (I4)		1.100000	0.00%	1.100000	-	0.00660153	-	0.00680273		
industrial farmland class III (I7)		1.100000	0.00%	1.100000	-	0.00660153	-	0.00680273		
large theatres (Toronto) (AM)						-	-	0.00000000		
	17,091,869				10,778,255		64,684			
Total Returned Assessments	7,316,696,615				5,495,630,083		32,981,405			
Levy requirements										
Net levy	32,981,405									
TOTAL MUNICIPAL	32,981,405	divided by	(Col. 6 Total) 5,495,630,083	equals	Res/Farm Tax Rate	0.00600139				

**County of Huron
2010 Budget
Impact of Levy Increase to Taxation**

	2009 Assessment	2010 Assessment	2009 Tax Rate	2010 Tax Rate	% Tax Rate Change	2009 County Taxes	2010 County Taxes	% Taxes Increase	Change Inc(Dec) \$	Change due to Assessment	Change due to Tax Rate
RESIDENTIAL	100,000	104,381	0.00618430	0.00600139	-2.96%	618.43	626.43	1.29%	\$ 8.00	\$ 27.09	\$ (19.09)
Average	153,588	160,316	0.00618430	0.00600139	-2.96%	949.83	962.12	1.29%	\$ 12.28	\$ 41.61	\$ (29.32)
FARMLANDS	100,000	103,701	0.00154607	0.00150035	-2.96%	154.61	155.59	0.63%	\$ 0.98	\$ 5.72	\$ (4.74)
Average	290,074	300,809	0.00154607	0.00150035	-2.96%	448.48	451.32	0.63%	\$ 2.84	\$ 16.60	\$ (13.76)
MULTI-RESIDENTIAL	100,000	113,795	0.00680273	0.00660153	-2.96%	680.27	751.22	10.43%	\$ 70.95	\$ 93.85	\$ (22.90)
Average	605,000	688,462	0.00680273	0.00660153	-2.96%	4,115.65	4,544.90	10.43%	\$ 429.25	\$ 567.77	\$ (138.52)
COMMERCIAL	100,000	107,229	0.00680273	0.00660153	-2.96%	680.27	707.87	4.06%	\$ 27.60	\$ 49.18	\$ (21.57)
Average	188,226	201,833	0.00680273	0.00660153	-2.96%	1,280.45	1,332.40	4.06%	\$ 51.95	\$ 92.56	\$ (40.61)
INDUSTRIAL	100,000	102,164	0.00680273	0.00660153	-2.96%	680.27	674.44	-0.86%	-\$ 5.84	\$ 14.72	\$ (20.56)
Average	312,584	319,347	0.00680273	0.00660153	-2.96%	2,126.42	2,108.18	-0.86%	(18.25)	\$ 46.01	\$ (64.25)

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CURRENT VALUE ASSESSMENT BY LOWER-TIER

	TOTAL	RT (Residential Taxable: Full)	MT (Multi- Residential Taxable: Full)	FT (Farm Taxable: Full)	CT/ST/CH/XT (Commercial Taxable: Full)	IT/LT/HT/JT (Industrial Taxable: Full)	PT (Pipeline Taxable: Full)	TT (Managed Forest Taxable: Full)	R1 (Residential Taxable: Farmland I)
A-C-W (4070)									
2010	893,161,375	547,045,436	0	319,077,853	16,223,266	6,290,950	1,174,500	1,490,185	1,468,750
2009	850,027,983	520,258,816	0	303,343,357	15,582,942	6,326,857	1,130,750	1,482,512	1,505,500
\$ Change	43,133,392	26,786,620	0	15,734,496	640,324	(35,907)	43,750	7,673	(36,750)
% Change	5.1%	5.1%		5.2%	4.1%	-0.6%	3.9%	0.5%	-2.4%
Blewater (4020)									
2010	1,331,059,753	919,658,251	6,151,032	332,314,143	47,244,041	15,951,363	6,024,182	1,581,949	1,092,750
2009	1,272,426,370	876,361,099	5,787,675	321,011,849	44,017,785	15,965,438	5,815,500	1,600,944	1,018,625
\$ Change	58,633,383	43,297,152	363,357	11,302,294	3,226,256	(14,075)	208,682	(18,995)	74,125
% Change	4.6%	4.9%	6.3%	3.5%	7.3%	-0.1%	3.6%	-1.2%	7.3%
Central Huron (4030)									
2010	937,229,483	549,661,053	6,798,500	314,742,060	46,508,455	8,897,840	6,303,102	2,377,319	247,800
2009	901,665,231	527,098,964	6,432,250	307,155,373	42,814,502	8,727,593	5,238,500	2,341,240	224,300
\$ Change	35,564,252	22,562,089	366,250	7,586,687	3,693,953	170,247	1,064,602	36,079	23,500
% Change	3.9%	4.3%	5.7%	2.5%	8.6%	2.0%	20.3%	1.5%	10.5%
Goderich (4028)									
2010	637,928,058	502,672,096	19,999,133	0	87,555,914	22,662,271	2,012,000	0	90,500
2009	603,601,838	473,570,249	18,767,839	0	83,971,143	22,557,256	1,956,000	0	85,750
\$ Change	34,326,220	29,101,847	1,231,294	0	3,584,771	105,015	56,000	0	4,750
% Change	5.7%	6.1%	6.6%		4.3%	0.5%	2.9%		5.5%
Howick (4046)									
2010	352,946,061	168,579,167	1,255,500	171,330,538	8,561,382	2,177,130	56,500	47,988	661,550
2009	337,729,468	165,345,401	1,190,250	160,195,229	7,930,203	2,064,651	54,250	47,781	623,775
\$ Change	15,216,593	3,233,766	65,250	11,135,309	631,179	112,479	2,250	207	37,775
% Change	4.5%	2.0%	5.5%	7.0%	8.0%	5.4%	4.1%	0.4%	6.1%
Huron East (4040)									
2010	1,172,291,372	480,552,433	7,871,431	625,343,805	35,076,951	17,040,061	4,204,500	661,512	148,000
2009	1,135,574,459	471,665,976	7,266,270	600,958,023	32,623,428	16,890,100	4,052,250	578,433	139,250
\$ Change	36,716,913	8,886,457	605,161	24,385,782	2,453,523	149,961	152,250	83,079	8,750
% Change	3.2%	1.9%	8.3%	4.1%	7.5%	0.9%	3.8%	14.4%	6.3%
Morris-Turnberry (4060)									
2010	399,166,100	157,927,638	0	210,792,924	15,452,330	10,727,075	1,877,000	1,359,774	176,000
2009	386,884,121	154,834,682	0	203,428,255	13,811,003	10,576,059	1,810,500	1,352,509	197,875
\$ Change	12,281,979	3,092,956	0	7,364,669	1,641,327	151,016	66,500	7,265	(21,875)
% Change	3.2%	2.0%		3.6%	11.9%	1.4%	3.7%	0.5%	-11.1%
North Huron (4050)									
2010	384,979,294	247,169,110	7,511,268	86,026,796	28,581,887	10,408,008	3,367,000	1,101,734	112,750
2009	368,063,885	236,737,944	7,057,052	81,320,813	27,570,696	10,322,925	3,254,000	1,004,623	111,375
\$ Change	16,915,409	10,431,166	454,216	4,705,983	1,011,191	85,083	113,000	97,111	1,375
% Change	4.6%	4.4%	6.4%	5.8%	3.7%	0.8%	3.5%	9.7%	1.2%
South Huron (4010)									
2010	1,207,935,119	634,895,848	27,520,662	413,926,747	88,994,097	31,029,217	5,678,033	2,081,806	379,000

CURRENT VALUE ASSESSMENT BY LOWER-TIER

	TOTAL	RT (Residential Taxable: Full)	MT (Multi- Residential Taxable: Full)	FT (Farm Taxable: Full)	CT/ST/CH/XT (Commercial Taxable: Full)	IT/LT/IH/JT (Industrial Taxable: Full)	PT (Pipeline Taxable: Full)	TT (Managed Forest Taxable: Full)	R1 (Residential Taxable: Farmland I)
2009	1,156,209,517	605,681,401	21,258,493	407,865,903	80,649,610	29,101,923	5,464,475	2,436,259	366,750
\$ Change	51,725,602	29,214,447	6,262,169	6,060,844	8,344,487	1,927,294	213,558	(354,453)	12,250
% Change	4.5%	4.8%	29.5%	1.5%	10.3%	6.6%	3.9%	-14.5%	3.3%
TOTAL									
2010	7,316,696,615	4,208,161,032	77,107,526	2,473,554,866	374,198,323	125,183,915	30,696,817	10,702,267	4,377,100
2009	7,012,182,872	4,031,554,532	67,759,829	2,385,278,802	348,971,312	122,532,802	28,776,225	10,844,301	4,273,200
\$ Change	304,513,743	176,606,500	9,347,697	88,276,064	25,227,011	2,651,113	1,920,592	(142,034)	103,900
% Change	4.3%	4.4%	13.8%	3.7%	7.2%	2.2%	6.7%	-1.3%	2.4%

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CURRENT VALUE ASSESSMENT BY LOWER-TIER

	CU/SU/CJ/XU (Commercial Taxable: Excess Land)	CX (Commercial Taxable: Vacant Land)	C1 (Commercial Taxable: Farmland I)	IU/LU/IJ (Industrial Taxable: Excess Land)	IX/IK (Industrial Taxable: Vacant Land)	I1 (Industrial Taxable: Farmland I)	TOTAL	% of Total Assessment
A-C-W (4070)								
2010	190,194	55,500	0	144,741	0	0	893,161,375	12.2%
2009	199,239	54,850	0	143,160	0	0	850,027,983	12.1%
\$ Change	(9,045)	650	0	1,581	0	0	43,133,392	
% Change	-4.5%	1.2%		1.1%			5.1%	
Bluewater (4020)								
2010	149,496	512,938	0	126,858	252,750	0	1,331,059,753	18.2%
2009	146,393	338,400	0	120,187	242,475	0	1,272,426,370	18.1%
\$ Change	3,103	174,538	0	6,671	10,275	0	58,633,383	
% Change	2.1%	51.6%		5.6%	4.2%		4.6%	
Central Huron (4030)								
2010	514,265	818,229	0	276,910	83,950	0	937,229,483	12.8%
2009	502,937	789,350	0	249,272	90,950	0	901,665,231	12.9%
\$ Change	11,328	28,879	0	27,638	(7,000)	0	35,564,252	
% Change	2.3%	3.7%		11.1%	-7.7%		3.9%	
Goderich (4028)								
2010	786,604	1,385,564	0	168,508	455,468	140,000	637,928,058	8.7%
2009	733,714	1,235,125	0	162,812	429,950	132,000	603,601,838	8.6%
\$ Change	52,890	150,439	0	5,696	25,518	8,000	34,326,220	
% Change	7.2%	12.2%		3.5%	5.9%	6.1%	5.7%	
Howick (4046)								
2010	68,585	161,821	0	34,000	11,900	0	352,946,061	4.8%
2009	66,378	165,850	0	34,000	11,700	0	337,729,468	4.8%
\$ Change	2,207	(4,029)	0	0	200	0	15,216,593	
% Change	3.3%	-2.4%		0.0%	1.7%		4.5%	
Huron East (4040)								
2010	422,098	548,250	0	186,196	228,535	7,600	1,172,291,372	16.0%
2009	466,409	520,425	0	180,092	226,203	7,600	1,135,574,459	16.2%
\$ Change	(44,311)	27,825	0	6,104	2,332	0	36,716,913	
% Change	-9.5%	5.3%		3.4%	1.0%	0.0%	3.2%	
Morris-Turnberry (4060)								
2010	151,160	290,900	0	196,399	214,900	0	399,166,100	5.5%
2009	141,242	331,850	0	193,746	206,400	0	386,884,121	5.5%
\$ Change	9,918	(40,950)	0	2,653	8,500	0	12,281,979	
% Change	7.0%	-12.3%		1.4%	4.1%		3.2%	
North Huron (4050)								
2010	214,741	418,250	0	7,900	59,850	0	384,979,294	5.3%
2009	203,607	416,425	0	7,900	56,525	0	368,063,885	5.2%
\$ Change	11,134	1,825	0	0	3,325	0	16,915,409	
% Change	5.5%	0.4%		0.0%	5.9%		4.6%	
South Huron (4010)								
2010	1,424,390	1,358,650	0	426,669	163,000	57,000	1,207,935,119	16.5%

CURRENT VALUE ASSESSMENT BY LOWER-TIER

	CU/SU/CJ/XU (Commercial Taxable: Excess Land)	CX (Commercial Taxable: Vacant Land)	C1 (Commercial Taxable: Farmland I)	IU/LU/IJ (Industrial Taxable: Excess Land)	IX/IK (Industrial Taxable: Vacant Land)	I1 (Industrial Taxable: Farmland I)	TOTAL	% of Total Assessment
2009	1,394,660	1,324,750	0	408,043	200,250	57,000	1,156,209,517	16.5%
\$ Change	29,730	33,900	0	18,626	(37,250)	0	51,725,602	
% Change	2.1%	2.6%		4.6%	-18.6%	0.0%	4.5%	
TOTAL								
2010	3,921,533	5,550,102	0	1,568,181	1,470,353	204,600	7,316,696,615	100.0%
2009	3,854,579	5,177,025	0	1,499,212	1,464,453	196,600	7,012,182,872	100.0%
\$ Change	66,954	373,077	0	68,969	5,900	8,000	304,513,743	
% Change	1.7%	7.2%		4.6%	0.4%	4.1%	4.3%	

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2010 Levy Amounts to be Collected From Each Municipality

Municipality		RT	MT	FT	(CT + ST + CH)	(IT + LT + IH)	PT	TT	R1	(CU + SU)	CX/CJ
2010 Tax Rates		0.00600139	0.00660153	0.00150035	0.00660153	0.00660153	0.00420097	0.00150035	0.00150035	0.00462107	0.00462107
40-10	South Huron	634,895,848	27,520,662	413,926,747	88,994,097	31,029,217	5,678,033	2,081,806	379,000	1,424,390	1,358,650
	2010 Req'd Amount	3,810,256	181,678	621,034	587,497	204,840	23,853	3,123	569	6,582	6,278
	2009 Amount	3,745,715	144,616	630,591	548,637	197,972	23,656	3,767	567	6,641	6,308
	Year over Year Change	64,541	37,063	(9,557)	38,859	6,868	197	(643)	2	(59)	(30)
	% Change	1.7%	25.6%	-1.5%	7.1%	3.5%	0.8%	-17.1%	0.3%	-0.9%	-0.5%
40-20	Bluewater	919,658,251	6,151,032	332,314,143	47,244,041	15,951,363	6,024,182	1,581,949	1,092,750	149,496	512,938
	2010 Req'd Amount	5,519,225	40,606	498,586	311,883	105,303	25,307	2,373	1,640	691	2,370
	2009 Amount	5,419,679	39,372	496,308	299,441	108,609	25,175	2,475	1,575	697	1,611
	Year over Year Change	99,546	1,234	2,278	12,442	(3,305)	132	(102)	65	(6)	759
	% Change	1.8%	3.1%	0.5%	4.2%	-3.0%	0.5%	-4.1%	4.1%	-0.9%	47.1%
40-30	Central Huron	549,661,053	6,798,500	314,742,060	46,508,455	8,897,840	6,303,102	2,377,319	247,800	514,265	818,229
	2010 Req'd Amount	3,298,729	44,880	472,222	307,027	58,739	26,479	3,567	372	2,376	3,781
	2009 Amount	3,259,738	43,757	474,885	291,255	59,371	22,678	3,620	347	2,395	3,759
	Year over Year Change	38,991	1,124	(2,663)	15,771	(632)	3,802	(53)	25	(18)	22
	% Change	1.2%	2.6%	-0.6%	5.4%	-1.1%	16.8%	-1.5%	7.2%	-0.8%	0.6%
40-40	Huron East	480,552,433	7,871,431	625,343,805	35,076,951	17,040,061	4,204,500	661,512	148,000	422,098	548,250
	2010 Req'd Amount	2,883,981	51,963	938,233	231,561	112,490	17,663	992	222	1,951	2,534
	2009 Amount	2,916,923	49,430	929,126	221,928	114,899	17,542	894	215	2,221	2,478
	Year over Year Change	(32,942)	2,533	9,107	9,633	(2,408)	121	98	7	(270)	55
	% Change	-1.1%	5.1%	1.0%	4.3%	-2.1%	0.7%	11.0%	3.1%	-12.2%	2.2%
40-50	North Huron	247,169,110	7,511,268	86,026,796	28,581,887	10,408,008	3,367,000	1,101,734	112,750	214,741	418,250
	2010 Req'd Amount	1,483,358	49,586	129,070	188,684	68,709	14,145	1,653	169	992	1,933
	2009 Amount	1,464,058	48,007	125,728	187,556	70,224	14,087	1,553	172	970	1,983
	Year over Year Change	19,299	1,579	3,342	1,128	(1,515)	58	100	(3)	23	(50)
	% Change	1.3%	3.3%	2.7%	0.6%	-2.2%	0.4%	6.4%	-1.8%	2.3%	-2.5%
40-60	Morris-Turnberry	157,927,638	0	210,792,924	15,452,330	10,727,075	1,877,000	1,359,774	176,000	151,160	290,900
	2010 Req'd Amount	947,785	0	316,263	102,009	70,815	7,885	2,040	264	699	1,344
	2009 Amount	957,544	0	314,515	93,953	71,946	7,838	2,091	306	673	1,580
	Year over Year Change	(9,759)	0	1,747	8,056	(1,131)	48	(51)	(42)	26	(236)
	% Change	-1.0%		0.6%	8.6%	-1.6%	0.6%	-2.4%	-13.7%	3.9%	-14.9%
40-70	Ashfield-Colborne-Wawanosh	547,045,436	0	319,077,853	16,223,266	6,290,950	1,174,500	1,490,185	1,468,750	190,194	55,500
	2010 Req'd Amount	3,283,032	0	478,727	107,098	41,530	4,934	2,236	2,204	879	256
	2009 Amount	3,217,436	0	468,992	106,007	43,040	4,895	2,292	2,328	949	261
	Year over Year Change	65,595	0	9,736	1,092	(1,510)	39	(56)	(124)	(70)	(5)
	% Change	2.0%		2.1%	1.0%	-3.5%	0.8%	-2.5%	-5.3%	-7.4%	-1.8%
40-28	Goderich Town	502,672,096	19,999,133	0	87,555,914	22,662,271	2,012,000	0	90,500	786,604	1,385,564
	2010 Req'd Amount	3,016,730	132,025	0	578,003	149,606	8,452	0	136	3,635	6,403
	2009 Amount	2,928,700	127,673	0	571,233	153,451	8,468	0	133	3,494	5,882
	Year over Year Change	88,030	4,352	0	6,770	(3,845)	(15)	0	3	141	521
	% Change	3.0%	3.4%		1.2%	-2.5%	-0.2%		2.4%	4.0%	8.9%
40-46	Howick	168,579,167	1,255,500	171,330,538	8,561,382	2,177,130	56,500	47,988	661,550	68,585	161,821
	2010 Req'd Amount	1,011,709	8,288	257,055	56,518	14,372	237	72	993	317	748

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2010 Levy Amounts to belected From Each Municipality

Municipality	RT	MT	FT	(CT + ST + CH)	(IT + LT + IH)	PT	TT	R1	(CU + SU)	CX/CJ
2010 Tax Rates	0.00600139	0.00660153	0.00150035	0.00660153	0.00660153	0.00420097	0.00150035	0.00150035	0.00462107	0.00462107
2009 Amount	1,022,545	8,097	247,674	53,947	14,045	235	74	964	316	790
Year over Year Change	(10,837)	191	9,381	2,571	327	3	(2)	28	1	(42)
% Change	-1.1%	2.4%	3.8%	4.8%	2.3%	1.1%	-2.5%	2.9%	0.3%	-5.3%
TOTAL ASSESSMENT	4,208,161,032	77,107,526	2,473,554,866	374,198,323	125,183,915	30,696,817	10,702,267	4,377,100	3,921,533	5,550,102
TOTAL TAXATION 2009	25,254,805	509,027	3,711,190	2,470,280	826,405	128,956	16,057	6,567	18,122	25,647
2008 Taxation	24,932,339	460,952	3,687,819	2,373,957	833,557	124,573	16,766	6,607	18,355	24,653
Year over Year Change	322,466	48,076	23,371	96,323	(7,153)	4,384	(709)	(40)	(233)	995
% Change	1.3%	10.4%	0.6%	4.1%	-0.9%	3.5%	-4.2%	-0.6%	-1.3%	4.0%

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2010 Levy Amounts to be Levied From Each Municipality

Municipality		C1	(IU + LU + IJ)	(IX + IK)	I1	Levy Amount from Each Municipality	% of County Share	TOTAL Assessment
2010 Tax Rates		0.00150035	0.00462107	0.00462107	0.00150035			
40-10	South Huron	0	426,669	163,000	57,000			1,207,935,119
	2010 Req'd Amount	0	1,972	753	86	5,448,521	16.5%	
	2009 Amount	0	1,943	954	88	5,311,456	16.3%	
	Year over Year Change	0	29	(200)	(3)	137,066		
	% Change		1.5%	-21.0%	-3.0%	2.6%		
40-20	Bluewater	0	126,858	252,750	0			1,331,059,753
	2010 Req'd Amount	0	586	1,168	0	6,509,740	19.7%	
	2009 Amount	0	572	1,155	0	6,396,670	19.7%	
	Year over Year Change	0	14	13	0	113,070		
	% Change		2.4%	1.2%		1.8%		
40-30	Central Huron	0	276,910	83,950	0			937,229,483
	2010 Req'd Amount	0	1,280	388	0	4,219,841	12.8%	
	2009 Amount	0	1,187	433	0	4,163,424	12.8%	
	Year over Year Change	0	93	(45)	0	56,416		
	% Change		7.8%	-10.4%		1.4%		
40-40	Huron East	0	186,196	228,535	7,600			1,172,291,372
	2010 Req'd Amount	0	860	1,056	11	4,243,519	12.9%	
	2009 Amount	0	858	1,077	12	4,257,605	13.1%	
	Year over Year Change	0	3	(21)	(0)	(14,086)		
	% Change		0.3%	-2.0%	-3.0%	-0.3%		
40-50	North Huron	0	7,900	59,850	0			384,979,294
	2010 Req'd Amount	0	37	277	0	1,938,611	5.9%	
	2009 Amount	0	38	269	0	1,914,645	5.9%	
	Year over Year Change	0	(1)	7	0	23,966		
	% Change		-3.0%	2.8%		1.3%		
40-60	Morris-Turnberry	0	196,399	214,900	0			399,166,100
	2010 Req'd Amount	0	908	993	0	1,451,004	4.4%	
	2009 Amount	0	923	983	0	1,452,351	4.5%	
	Year over Year Change	0	(15)	10	0	(1,346)		
	% Change		-1.6%	1.0%		-0.1%		
40-70	Ashfield-Colborne-Wawanosh	0	144,741	0	0			893,161,375
	2010 Req'd Amount	0	669	0	0	3,921,565	11.9%	
	2009 Amount	0	682	0	0	3,846,880	11.8%	
	Year over Year Change	0	(13)	0	0	74,684		
	% Change		-1.9%			1.9%		
40-28	Goderich Town	0	168,508	455,468	140,000			637,928,058
	2010 Req'd Amount	0	779	2,105	210	3,898,082	11.8%	
	2009 Amount	0	775	2,047	204	3,802,059	11.7%	
	Year over Year Change	0	3	57	6	96,024		
	% Change		0.4%	2.8%	2.9%	2.5%		
40-46	Howick	0	34,000	11,900	0			352,946,061
	2010 Req'd Amount	0	157	55	0	1,350,522	4.1%	

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2010 Levy Amounts to be Collected From Each Municipality

Municipality	C1	(IU + LU + IJ)	(IX + IK)	I1	Levy Amount from Each Municipality	% of County Share	TOTAL Assessment
2010 Tax Rates	0.00150035	0.00462107	0.00462107	0.00150035			
2009 Amount	0	162	56	0	1,348,905	4.2%	
Year over Year Change	0	(5)	(1)	0	1,617		
% Change		-3.0%	-1.3%		0.1%		
TOTAL ASSESSMENT	0	1,568,181	1,470,353	204,600			7,316,696,615
TOTAL TAXATION 2009	0	7,247	6,795	307	32,981,405	100.0%	
2008 Taxation	0	7,139	6,974	304	32,493,995	100.0%	
Year over Year Change	0	108	(179)	3	487,411		
% Change		1.5%	-2.6%	1.0%	1.5%		

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COUNTY OF HURON
CAPITAL BUDGET
FOR THE YEAR ENDING DECEMBER 31, 2010

DEPARTMENT	PROJECT DESCRIPTION	AMOUNT REQUIRED	FUNDING SOURCE (Other than Levy)	NET LEVY REQUIRED
HIGHWAYS	10-301 Cty Rd 25 Blyth to Highway 21	4,250,000	1,819,794	To February CotW for approval
	10-301 Cty Rd 1 Carlow to Benmiller	1,300,000		To February CotW for approval
	Major Municipal Drain Varna	250,000		
	Wingham Patrol Septic System	30,000		
	Auburn Patrol (Windows, Doors, Heaters)	45,000		
	Zurich Salt Storage Facility Reserve (yr 3 of 3 yrs)	250,000		
	GXR Subway Clearance Cty Rd 13 - to Fut Sustain.			To Future Sustainability
	86-35.8 Bridge Repair	150,000		
	86-35.6 Bridge Repair	150,000		
	13-4.3 Culvert Replacement	200,000		
	86-19.7 Culvert Replacement (50/50 with Bruce Cty.)	260,000		
	Depreciation		5,065,206	
	TOTAL HIGHWAYS	6,885,000	6,885,000	-
FLEET	Front end loader, E58	125,000		
	Tandem Plow, E68	221,400		
	Tandem Plow, E84	221,400		
	Centreline Marker truck, E85	347,158		
	Ford Pickup, FA03	42,000		
	Chev Malibu Car, HA01	28,000		
	Depreciation		537,404	
	TOTAL FLEET	984,958	537,404	447,554
FACILITIES	Council Chambers Air Handler	150,000		
	Slope repair at H&LC - river banks	150,000		
	Depreciation		300,000	
	TOTAL FACILITIES	300,000	300,000	0
HURONLEA	Flooring Replacement	30,000		
	Water Softeners Repl	12,000		
	Fridges	3,000		
	Ceiling Lift (Waverly Gler)	15,900		
	Peridot Sling Replacement	4,900		
	Vaccine Refrigerator	1,200		
	Vital Signs monitor/stand	1,850		
	Desktop Computer	1,000		
	Ex N Flex Therapy	2,800		

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COUNTY OF HURON
CAPITAL BUDGET
FOR THE YEAR ENDING DECEMBER 31, 2010

DEPARTMENT	PROJECT DESCRIPTION	AMOUNT REQUIRED	FUNDING SOURCE (Other than Levy)	NET LEVY REQUIRED
	Conveyor Toaster	1,400		
	Commerical Ice Machine	3,250		
	Meat Slicer and cover/glove	3,600		
	Hot Cart	2,050		
	TOTAL HURONLEA	82,950		
HURONVIEW	Roof Replacement	50,000		
	Desks	9,000		
	Fridges	2,000		
	High Low Beds	21,500		
	Five Drawer Filing Cabinet	1,100		
	Arjo Sling Replacement	8,350		
	Peridot Sling Replacement	7,700		
	Floor Lift	5,700		
	Sterilizer	6,500		
	Laptop	2,150		
	Ex N Flex Machine	2,800		
	Hot Cart Replacement	4,100		
	Cupboard Doors	2,150		
	Commerical Ice Machine	4,200		
	Conveyor Toaster	1,400		
	Blixir Food Processor 2nd	2,300		
	Dining Room Table/Chairs	16,200		
	Vaccine Refrigerator	1,200		
	TOTAL HURONVIEW	148,350		
	Depreciation		231,300.00	
	TOTAL HOMES FOR THE AGED	231,300	231,300.00	-
LIBRARY	Books and materials	395,000		
	Computers (26)	36,582		
	Laptops (2)	3,990		
	3 workstations	10,000		
	Hensall Useful	2,291		
	Hensall Early Literacy	2,915		
	Brussels Early Literacy	2,915		

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COUNTY OF HURON
CAPITAL BUDGET
FOR THE YEAR ENDING DECEMBER 31, 2010

DEPARTMENT	PROJECT DESCRIPTION	AMOUNT REQUIRED	FUNDING SOURCE (Other than Levy)	NET LEVY REQUIRED
	Goderich DVD/CD repair	1,000		
	Branch Development	50,000		
	Depreciation		327,050	
	TOTAL LIBRARY	504,693	327,050	177,643
MUSEUM/GAOL	TV/DVD Marine Museum	1,100		
	TV/DVD Museum	1,100		
	1 Laptop computer	1,995		
	2 Desktop computers	2,814		
	Log Cabin doorway repair	2,500		
	Governor's House windows	2,000		
	Depreciation		6,400	
	TOTAL MUSEUM/GAOL	11,509	6,400	5,109
HEALTH UNIT	laptop replacements	25,442		
	desktop replacement costs	17,091		
	printer replacement costs	6,870		
	electronic pediatric weigh scale	1,350		
	office furniture for the 2 front offices	12,400		
	Depreciation		63,153	
	TOTAL HEALTH UNIT	63,153	63,153	-
PLANNING	Computers - Planning	8,988		
	Software - Planning	1,766		
	Computers - GIS	3,424		
	Software - GIS	2,035		
	SWOOP (air photography)	10,000	10,000	GIS RESERVE
	Depreciation		16,213	
	TOTAL PLANNING	26,213	26,213	-
SOCIAL SERVICES	Retaining wall and design	30,000	30,000	MMAH-grant (in operating revenue)
	Refrigerators	10,000	10,000	MMAH-grant (in operating revenue)
	Refrigerators	10,000	10,000	MMAH-grant (in operating revenue)
	Enterphone system	5,000	5,000	MMAH-grant (in operating revenue)
	Heating boilers, pump	40,000	40,000	MMAH-grant (in operating revenue)
	Porches/railings	35,000	35,000	MMAH-grant (in operating revenue)
	Hot water heater	8,000	8,000	MMAH-grant (in operating revenue)

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COUNTY OF HURON
CAPITAL BUDGET
FOR THE YEAR ENDING DECEMBER 31, 2010

DEPARTMENT	PROJECT DESCRIPTION	AMOUNT REQUIRED	FUNDING SOURCE (Other than Levy)	NET LEVY REQUIRED
	Kitchen upgrades	65,000		
	Kitchen upgrades	60,000		
	Kitchen upgrades	40,000		
	Bathroom upgrades	52,000		
	Bathroom upgrades	48,000		
	Air Make Up unit	45,000		
	Air Make Up unit	29,000		
	Parking Lot	65,000		
	Masonry Work	55,000		
	Emergency Repairs	25,000		
	Computers Children Services	6,000		
	Computers OW	15,000		
	Depreciation		436,689	
	TOTAL SOCIAL SERVICES	643,000	574,689	68,311
20 EMS	Computers	10,436		
	Base Furniture	3,000		
	Manikins	2,500		
	Equipment bags	3,000		
	Oxygen Regulators	1,800		
	AutoPulse	30,000		
	911 - MapPlex	5,085		
EMS FLEET	2 Ambulances	287,000		
	Depreciation		342,821	
	TOTAL EMS	342,821	342,821	0
IT	Notebooks	5,832		
	Desktops	4,070		
	Google Search Engine Appliance	12,000		
	Battery Replacement for Powerware 9330 UPS	3,649		
	Network Switches	22,387		
	SSL VPN Appliance	7,560		
	SSL VPN Licenses	1,740		
	Windows 2008 Server Licenses	5,119		
	Windows 2008 Client Licenses	12,002		
	Backup Exec Server Client Licenses	4,640		

COUNTY OF HURON
CAPITAL BUDGET
FOR THE YEAR ENDING DECEMBER 31, 2010

DEPARTMENT	PROJECT DESCRIPTION	AMOUNT REQUIRED	FUNDING SOURCE (Other than Levy)	NET LEVY REQUIRED
ADMINISTRATION	VRanger-VMware Backup Agents	3,780		
	AutoCAD LT 2010	1,221		
	Depreciation		71,370	
	TOTAL INFORMATION TECHNOLOGY	84,000	71,370	12,630
	Treasury - 4 desktop computers	6,000		
	CAO/Clerk - 2 desktop computer	3,000		
	CAO/Clerk printer	1,000		
	Council Chambers 1 laptop computer	2,500		
	POA - 2 desktop computer	3,000		
	Depreciation		15,500	
	TOTAL ADMINISTRATION	15,500	15,500	0
	GRAND TOTALS	10,092,147	9,380,900	711,247

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COUNTY OF HURON
DEPRECIATION CHARGED THROUGH LEVY / DEPRECIATION UTILIZED FOR CAPITAL ASSET ACQUISITION/
DEPRECIATION TRANSFERRED TO ACCUMULATED SURPLUS
2010 BUDGET

	Raised through Levy	Funding Capital Asset Acquisition	Transferred to Accumulated Surplus
Accessibility Committee	600	-	600
Corporate Expense	13,000	-	13,000
Council	600	600	-
CAO/Clerk	5,800	4,000	1,800
Treasury	13,700	6,000	7,700
POA	5,230	3,000	2,230
EMS	416,600	342,821	73,779
Facilities	350,500	300,000	50,500
Health Unit	108,350	63,153	45,197
Fleet	537,404	537,404	-
Highways	7,206,362	7,206,362	-
Homes for the Aged	651,062	231,300	419,762
Human Resources	1,750	-	1,750
Information technology	71,370	71,370	-
Library	327,050	327,050	-
Museum & Gaol	6,400	6,400	-
Planning & Development	30,800	26,213	4,587
Social Services	436,689	436,689	-
	10,183,267	9,562,362	620,905
Depreciation not funded			182,654
Net Unused depreciation expense - to accumulated surplus			438,251

COUNTY OF HURON
FUTURE SUSTAINABILITY BUDGET
FOR THE YEAR ENDING DECEMBER 31, 2010

Department	Description	Amount	Funding Source	Reason
Highways				
	Winter Maintenance Reserve	835,000	Levy	To replenish the Winter Maintenance Reserve to \$1,000,000 (minimum)
	Small Culvert Replacement Reserve	500,000	Levy	To absorb the financial shock of many small culverts approaching the end of their useful life
	Auburn Salt Storage Facility Reserve (yr 1 of 3yrs)	400,000	Levy	Accordence with Salt Management Plan to load and store salt and sand indoors
	Zurich Shop Replacement Reserve (yr 1 of 3yrs)	400,000	Levy	To Replace a facility that has been outgrown, and is antiquated
	Cty Rd 4 Wingham Reserve (yr 1 of 2 yrs)	900,000	Levy	To fund the County portion of the Downtown Wingham servicing project
	GXR Subway Clearance Cty Rd 13 - to Fut Sustain.	250,000	Levy	Over three years
	Total	3,035,000		
	Funded through 2009 project surpluses	2,848,309		
	Net Impact on Levy	186,691		
Planning and Development				
	Waste Management Reserve	150,000	Levy	Env. Assessment for a long-term solution; possible start 2011; total project estimate \$3M+
	Forest Conservation Reserve	10,000	Levy	Transfer to reserve the revenue from softwood logging sales for forest management plans (as per Council motion)
	Economic Development Res. - Sales Surplus	1,875	Sale of product/service	Transfer surplus to Economic Development reserves to cover inventory purchases
	Total	161,875		
	Funding: sales of Economic Development merchandise	1,875		
	Net Impact on Levy	160,000		
TOTAL IMPACT ON LEVY		346,691		

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CORPORATION OF THE COUNTY OF HURON
2010 BUDGET
FORECAST OF RESTRICTED ACCUMULATED SURPLUS AND UNRESTRICTED ACCUMULATED SURPLUS and COMMITTED FUNDS

	Restricted																Library Reserve Fund for Future Branch Refurbishment	Corporate IT Reserve Fund	Ontario Works IT Reserve Fund
	Winter Maintenance/Highways Reserve Fund	Highways Reserve Fund	MOT Provincial Infrastructure Funding	Fleet Reserve Fund	EMS Fleet Reserve Fund	General Liability Insurance Reserve	Future Infrastructure Reserve Fund	Facilities General Capital Reserve	Facilities - Reserve Fund for Planned Projects	Ambulance Station Capital Reserve Fund	Huronview (Homes) Reserve Fund	Social Housing Capital Reserve Fund	Waste Management Reserve	Water Source Protection Reserve	Library Book Reserve Fund				
Actual 12/31/08	642,955	4,503,961	0	1,990,781	817,724	884,898	1,063,161	2,976,135	82,931	451,176	975,669	648,990	1,244,620	282,266	92,471	50,000	69,598	30,000	
2009 Additions	366,000	250,000		277,066	217,363	120,000	0	0			0		200,000	75,000			16,000		
MOT - road/bridge rehab - 6/30/08			3,680,924																
Mt. Carmel Road			(1,115,000)																
Ethel bridge Replacement - add'l req't			(352,600)																
Credition Bridge			(430,000)																
Gormie Bridge			(150,000)																
Cty Rd 20-Belgrave			(600,000)																
Current year usage	(843,955)	(1,316,144)	(1,033,324)	(402,000)	(222,637)			(352,992)	(82,931)		(391,100)	(439,520)							
Health Kick Huron usage																			
2007 OMPF								(35,308)											
Funded unrequired depreciation expense																			
Wind Turbine Study																			
Carry-forward of projects not complete in 2008																			
Accumulated Surplus (Deficit)																			
Projected at December 31, 2009	165,000	3,437,817	0	1,865,847	812,450	1,004,898	1,063,161	2,587,835	0	451,176	584,569	209,470	1,444,620	357,266	92,471	50,000	85,598	30,000	
2010 Additions or 2009 Surplus carry forward	835,000	7,206,362		537,404	230,765	0	0	350,500		129,104			150,000			50,000			
10-301 Cty Rd 25 Blyth to Highway 21		(4,250,000)																	
10-301 Cty Rd 1 Carlowto Benmiller		(1,300,000)																	
Major Municipal Drain Varna		(250,000)																	
Wingham Patrol Septic System		(30,000)																	
Auburn Patrol (Windows, Doors, Heaters)		(45,000)																	
Zurich Salt Storage Facility Reserve (yr 3 of 3 yrs)		(250,000)																	
GXR Subway Clearance Cty Rd 13		0																	
86-35.8 Bridge Repair		(150,000)																	
86-35.6 Bridge Repair		(150,000)																	
13-4.3 Culvert Replacement		(200,000)																	
86-19.7 Culvert Replacement (50/50 with Bruce Cty.)		(260,000)																	
Front end loader, E58				(125,000)															
Tandem Plow, E68				(221,400)															
Tandem Plow, E84				(221,400)															
Centreline Marker truck, E85				(347,158)															
Ford Pickup, FA03				(42,000)															
Chev Malibu Car, HA01				(28,000)															
Reserve		300,000																	
Auburn Salt Storage Facility Reserve (yr 1 of 3yrs)		300,000																	
Zurich Shop Replacement Reserve (yr 1 of 3yrs)		300,000																	
Cty Rd 4 Wingham Reserve (yr 1 of 2 yrs)		900,000																	
acquisition of 2 ambulances as per Council plan					(287,000)														
Renovation - former Planning offices - carry forward								(236,000)											
- carry forward								(50,000)											

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CORPORATION OF THE COUNTY OF HURON																		
2010 BUDGET																		
FORECAST OF RESTRICTED ACCUMULATED SURPLUS AND UNRESTRICTED ACCUMULATED SURPLUS and COMMITTED FUNDS																		
	Restricted																	
	Winter Maintenance/H ighways Reserve Fund	Highways Reserve Fund	MOT Provincial Infrastructu re Funding	Fleet Reserve Fund	EMS Fleet Reserve Fund	General Liability Insurance Reserve	Future Infrastructu re Reserve Fund	Facilities General Capital Reserve	Facilities - Reserve Fund for Planned Projects	Ambulance Station Capital Reserve Fund	Huronview (Homes) Reserve Fund	Social Housing Capital Reserve Fund	Waste Management Reserve	Water Source Protection Reserve	Library Book Reserve Fund	Library Reserve Fund for Future Branch Refurbish ment	Corporate IT Reserve Fund	Ontario Works IT Reserve Fund
Fire Hydrants - Clinton - carry forward								(350,000)										
Council Chambers Air Handler								(150,000)										
Slope repair at H&LC - river banks								(150,000)										
current year usage																		
Deficit budget																		
Forecast at December 31, 2010	1,000,000	5,559,179	0	1,418,293	756,215	1,004,898	1,063,161	2,002,335	0	580,280	584,569	209,470	1,594,620	357,266	92,471	100,000	85,598	30,000
restricted Accumulated Surplus - set aside for a specific purpose by legislation, regulation or agreement.																		
																		Restricted Ac

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CORPORATION OF THE COUNTY OF HURON														
2008 BUDGET														
FORECAST OF ACCUMULATED SURPLUS (excluding Investment in Tangible Capital Assets)														
	Restricted							Unrestricted						
	Reserve Fund for Workers Safety & Insurance	Levy Stabilization Reserve Fund	Federal Gas Tax Reserve Fund	Forestry Reserve Fund	GIS Reserve Fund	Economic Development Reserve Fund	Economic Development - Sales Surplus	Huron Heritage Reserve Fund	Reserve for Server Replacement	Huron County Accessibility Advisory Committee Reserve	General Reserve for Contingencies	Total Reserves before Reserves for Working Funds	Reserve for Working Funds	TOTAL
Actual 12/31/08	200,000	711,666	449,042	31,292	21,075	331,060		17,643	17,500	6,098	6,304,841	24,897,553	1,200,000	26,097,553
2009 Additions			1,939,873	10,000		50,000		20,000		483		3,541,785		3,541,785
MOT - road/bridge rehab - 6/30/08												3,680,924		3,680,924
Mt. Carmel Road												(1,115,000)		(1,115,000)
Ethel bridge Replacement - add'l req't												(352,600)		(352,600)
Crediton Bridge												(430,000)		(430,000)
Gome Bridge												(150,000)		(150,000)
Cty Rd 20-Beigrave												(600,000)		(600,000)
Current year usage		(711,666)	(1,939,873)		(10,000)	(70,000)		(30,122)				(7,846,264)		(7,846,264)
Health Kick Huron usage						(22,000)						(22,000)		(22,000)
2007 OMPF												(35,308)		(35,308)
Funded unrequired depreciation expense											231,842	231,842		231,842
Wind Turbine Study											(13,500)	(13,500)		(13,500)
Carry-forward of projects not complete in 2008												0		0
Accumulated Surplus (Deficit)						(87,895)						(87,895)		(87,895)
Projected at December 31, 2009	200,000	0	449,042	41,292	11,075	201,165		7,521	17,500	6,581	6,523,183	21,699,537	1,200,000	22,899,537
2010 Additions or 2009 Surplus carry forward		91,362	1,819,794	10,000		200,000	1,875	12,479		483	438,251	12,063,378		12,063,378
10-301 Cty Rd 25 Blyth to Highway 21			(1,819,794)									(6,069,794)		(6,069,794)
10-301 Cty Rd 1 Carlow to Ben Miller												(1,300,000)		(1,300,000)
Major Municipal Drain Varna												(250,000)		(250,000)
Wingham Patrol Septic System												(30,000)		(30,000)
Auburn Patrol (Windows, Doors, Heaters)												(45,000)		(45,000)
Zurich Salt Storage Facility Reserve (yr 3 of 3 yrs)												(250,000)		(250,000)
GXR Subway Clearance Cty Rd 13												0		0
86-35.8 Bridge Repair												(150,000)		(150,000)
86-35.6 Bridge Repair												(150,000)		(150,000)
13-4.3 Culvert Replacement												(200,000)		(200,000)
86-19.7 Culvert Replacement (50/50 with Bruce Cty.)												(260,000)		(260,000)
Front end loader, E58												(125,000)		(125,000)
Tandem Plow, E68												(221,400)		(221,400)
Tandem Plow, E84												(221,400)		(221,400)
Centreline Marker truck, E85												(347,158)		(347,158)
Ford Pickup, FA03												(42,000)		(42,000)
Chev Malibu Car, HA01												(28,000)		(28,000)
Reserve												300,000		300,000
Auburn Salt Storage Facility Reserve (yr 1 of 3yrs)												300,000		300,000
Zurich Shop Replacement Reserve (yr 1 of 3yrs)												300,000		300,000
Cty Rd 4 Wingham Reserve (yr 1 of 2 yrs)												900,000		900,000
acquisition of 2 ambulances as per C												(287,000)		(287,000)
Renovation - former Planning offices - carry forward												(236,000)		(236,000)
- carry forward												(50,000)		(50,000)

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CORPORATION OF THE COUNTY OF HURON														
2008 BUDGET														
FORECAST OF ACCUMULATED SURPLUS (excluding Investment in Tangible Capital Assets)														
	Restricted								Unrestricted					
	Reserve Fund for Workers Safety & Insurance	Levy Stabilization Reserve Fund	Federal Gas Tax Reserve Fund	Forestry Reserve Fund	GIS Reserve Fund	Economic Development Reserve Fund	Economic Development - Sales Surplus	Huron Heritage Reserve Fund	Reserve for Server Replacement	Huron County Accessibility Advisory Committee Reserve	General Reserve for Contingencies	Total Reserves before Reserves for Working Funds	Reserve for Working Funds	TOTAL
Fire Hydrants - Clinton - carry forward												(350,000)		(350,000)
Council Chambers Air Handler												(150,000)		(150,000)
Slope repair at H&LC - river banks												(150,000)		(150,000)
current year usage			(449,042)		(11,075)	(276,018)						(736,135)		(736,135)
Deficit budget											(450,000)	(450,000)		(450,000)
												0		0
												0		0
												0		0
												0		0
Forecast at December 31, 2010	200,000	91,362	0	51,292	0	125,147	1,875	20,000	17,500	7,063	6,511,434	23,484,029	1,200,000	24,664,029
cumulated Surplus - set aside for a specific purpose by legislation, regulation or agreement.														

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COUNTY OF HURON - 2010 BUDGET
ACCUMULATED SURPLUS COMMITTED USAGE, BUDGETED USAGE, PURPOSE AND MINIMUM BALANCES

	Projected Balance 12/31/2009	Increase	(Decrease)	Uncommitted Balance 12/31/2010	Purpose	Council Approved Minimum Balances
1 Highways Winter Maintenance Reserve	165,000	835,000	0	1,000,000	For severe winters. Average of previous 3 years' winter maintenance costs.	Approved minimum balance is \$1.0 million - approved during 2007 budget process. Top up to this level each year.
2 Highways Capital Reserve	3,437,817	7,206,362	(5,085,000)	5,559,179	\$1.8 Million for Cty Rd 30 - Fordwich	No approved minimum balance. Based on Council's discretion.
3 Highways Fleet Reserve	1,865,847	537,404	(984,958)	1,418,293	Provides self-funding reserve to purchase or acquire vehicles and road equipment.	Minimum balance will vary depending on replacement cycle of vehicles and road equipment.
4 EMS Fleet Reserve	812,450	230,765	(287,000)	756,215	Provides self-funding to purchase or acquire ambulances and equipment inside ambulance and other EMS vehicles.	Minimum balance will vary depending on replacement cycle of vehicles and road equipment.
5 General Liability Insurance Reserve	1,004,898	0	0	1,004,898	Being mostly self-insured, reserve required to fund any claims that may arise.	Minimum balance will vary based on the claims history of the County. It is based on risk and will be adjusted from year to year based on the claims made.
6 Future Infrastructure Reserve	1,063,161	0	0	1,063,161	Specifically for any infrastructure deficit that may arise as a result of the Asset Management Study.	No minimum or maximum.
7 Facilities General Capital Reserve	2,587,835	350,500	(936,000)	2,002,335	Provides funding for general capital expenditures required to the County's buildings and equipment, except for the Homes for the Aged.	Recommended minimum level of funding based on requirements detailed in the capital budget.
8 Facilities Reserve Fund - planned projects	0	0	0	0	planned projects	Created during 2008 budget by motion of council

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COUNTY OF HURON - 2010 BUDGET
ACCUMULATED SURPLUS COMMITTED USAGE, BUDGETED USAGE, PURPOSE AND MINIMUM BALANCES

	Projected Balance 12/31/2009	Increase	(Decrease)	Uncommitted Balance 12/31/2010	Purpose	Council Approved Minimum Balances
9 Ambulance Station Capital Reserve	451,176	129,104	0	580,280	Provides funding for future rehabilitation and replacement of the current ambulance bases.	Council approved funding at \$32,276 per year per base for 25 years (\$129,104), which is the expected useful life of the current bases.
10 Homes for the Aged Capital Reserve	584,569	0	0	584,569	Provides funding for major capital repairs/renovations to Huronview and Huronlea.	Balance will decrease over time based on the remaining life expectancy of the buildings and the fact there is no injection of funds to this reserve.
11 Social Housing Capital Reserve	209,470	0	0	209,470	2007 one-time capital grant under the provincial Delivering Opportunities for Ontario Renters - Council resolution to use a portion and set aside for Housing capital purposes	No minimum - will deplete over time as utilized.
12 Waste Management Reserve	1,444,620	150,000	0	1,594,620	Provides funding for waste management projects such as nutrient management, optimizing waste streams and capacity, facilitating agreements, etc.	No minimum balance but significant funds will be required in the future if waste management becomes a County requirement.
13 Water Source Protection Reserve	357,266	0	0	357,266	Provides funding for water quality projects such as groundwater studies, watershed planning, etc.	No minimum balance.
14 Library Book Reserve	92,471	0	0	92,471		

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COUNTY OF HURON - 2010 BUDGET
ACCUMULATED SURPLUS COMMITTED USAGE, BUDGETED USAGE, PURPOSE AND MINIMUM BALANCES

	Projected Balance 12/31/2009	Increase	(Decrease)	Uncommitted Balance 12/31/2010	Purpose	Council Approved Minimum Balances
15 Future Library Branch Refurbishment Reserve	50,000	50,000	0	100,000	To refurbish library branches if, and when, the lower-tier municipalities construct new or renovate existing libraries. Lower-tiers must inform the Library Board of their intentions in order to ensure funds are available in the year the renovations/new build will occur.	No minimum balance.
16 Corporate IT Reserve	85,598	0	0	85,598	Approved by Council to replace the County's operating system every 5 years.	Transferring \$16,000 per year for 5 years.
17 Ontario Works IT Reserve	30,000	0	0	30,000	For the replacement of Social Services computers.	No minimum balance.
18 Workers Safety & Insurance Sch. II Reserve	200,000	0	0	200,000	Created as the result of the County transferring to a Schedule II employer for WSIB purposes. Used to pay claims.	Council approved minimum balance of \$200,000.
19 Levy Stabilization Reserve	0		91,362	91,362	Created by Council upon receipt of reconciled CRF money from the Province. The OMPF to be phased out over 3 years. Utilize to smooth the impact of loss of grant funding.	Will be depleted when fully used. Original plan was to utilize over three year and be depleted by 2009.
20 Federal Gas Tax Reserve	449,042	1,819,794	(2,268,836)	0	Created through a by-law. To be used as per the agreement between the federal gov't and AMO. Council motion specifies roads, bridges and culverts only.	Will receive grants to 2009/2010: 2008/09 \$ 969,936 2009/10 \$1,939,873
21 Forestry Reserve	41,292	10,000	0	51,292	Created by motion of Council.	No minimum or maximum balance.
22 GIS Reserve	11,075		(11,075)	0	For the development of the County's GIS.	No minimum balance. Full amount to be used by 2008 and reserve to be closed.

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COUNTY OF HURON - 2010 BUDGET
ACCUMULATED SURPLUS COMMITTED USAGE, BUDGETED USAGE, PURPOSE AND MINIMUM BALANCES

	Projected Balance 12/31/2009	Increase	(Decrease)	Uncommitted Balance 12/31/2010	Purpose	Council Approved Minimum Balances
23 Economic Development Reserve	201,165	200,000	(276,018)	125,147	For economic development throughout the County.	\$200,000 per year for 5 years - started with the 2006 budget.
24 Economic Development Sales Surplus	0	1,875	0	1,875		
25 Huron Heritage Reserve	7,521	12,479	0	20,000	Created by motion of Council to assist Heritage sites within the County.	The contribution for 2007 was \$20,000.
26 IT Server Replacement Reserve	17,500		0	17,500	For the replacement of computer server.	Created during the 2007 budget process.
27 Accessibility Advisory Committee Reserve	6,581		483	7,063		Created during 2007 by motion of council
28 Reserve for Working Funds	1,200,000		0	1,200,000	Provide funding from the last tax instalment of one year to the next tax instalment of the next year.	Council approved level of \$1.2 million.
29 TOTAL RESTRICTED ACCUMULATED SURPLUS	16,376,354	11,533,283	(12,404,642)	18,152,594		
30 General Unrestricted Reserve	6,523,183		(11,749)	6,511,434	Provides funding for unknown events that cannot be anticipated during budget preparations.	Council approved minimum balance is 15% of the operating budget - \$95.6 million operating budget equates to \$14.34 million to be the current recommended level. Should the amount be exceeded Council will direct where the excess funds are to be allocated.
31 TOTAL RESTRICTED AND UNRESTRICTED ACCUMULATED SURPLUS	22,899,537	11,533,283	(12,416,391)	24,664,029		

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**CORPORATION OF THE COUNTY OF HURON
2010 BUDGET**

EMPLOYEE COUNT (Full-time Equivalents)

Program	2009 Budget	2010 Budget	Change
Highways	48.1	48.1	-
Facilities	11.0	11.0	-
Homes for the Aged	164.1	164.6	0.5
Library	27.8	28.0	0.2
Museum & Gaol	8.3	9.3	1.0
Corporate Records	1.0	1.0	-
Cultural Field Worker	-	1.0	1.0
Health Unit	84.0	83.0	(1.0)
Planning & Development	22.9	26.2	3.3
Social services	39.6	39.0	(0.6)
EMS	72.7	72.7	-
HCAAC	0.5	0.6	0.1
CAO/Clerk	3.5	3.5	-
Human Resources	5.0	5.0	-
Treasury	8.0	8.0	-
Information Systems	7.0	7.0	-
POA	2.3	2.0	(0.3)
	505.8	510.0	4.2

CORPORATION OF THE COUNTY OF HURON

PUBLIC WORKS / HIGHWAYS

BACKGROUND:

The Maintenance/Operations and Administration component of the 2010 Public Works Budget was prepared based on a review of the three previous year's actual budgets, with minor adjustments for inflation, infrastructure deterioration, local conditions and needs.

All bridge, culvert and road sections proposed for rehabilitation or replacement in 2010 were selected based on site inspections, technical analysis, prioritization based on the optimal timing for rehabilitation and recommendations from Dillon Consulting, as part of the County's Asset Management Study, completed in 2007/2008.

COMMENTS:

The Public Works Department (including Highways and Fleet services) has a combined staff of 44 employees to maintain approximately 775 km of County Roads (including 66 km of urban streets), 470 bridges and culverts, along with the fleet, equipment and Highway facilities owned by the County.

The County roads accommodate traffic loading from approximately 460 million vehicle kilometres per year. The County roads lifespan have historically averaged 20-25 years, necessitating approximately 30-35 km of rehabilitation per year in order to meet the existing level of service. There are 29.9 km of roads proposed for CIR and surface asphalt in 2010.

Repairs to bridge structures generally have a 20 year lifespan, with full replacements typically at the 75-80 year life of the bridge. The 95 bridges under the County's jurisdiction require approximately 5 rehabilitations/replacements per year. Our 109 culverts with spans greater than 3 m and our 265 culverts with spans between 1 and 3 m typically last 40 to 75 years, depending on the site conditions and construction materials. For 2010, there are 3 mid-sized contracted bridge rehabilitations and 4 culvert projects proposed for replacement/rehabilitation.

For 2010 the Department proposes a shift from mostly contracted rehabilitation and maintenance projects to more use of our own forces to complete the work. Overall the Maintenance portion of the budget shows a significant increase while the Capital budget is significantly less than last year. Through use of our own forces, we can cut costs and better utilize our staff and fleet resources.

The 20 buildings located in five patrol yards are maintained by the Public Works Department. For 2010, there is \$45,000 proposed for building maintenance, (windows, doors, heaters, etc) and \$250,000 proposed to complete the paving and storm sewers at the Zurich patrol yard.

Several facility improvement/replacement projects will be partially funded in 2010, through multi-year plans (accumulated surplus) which support Future Sustainability at the Huron County patrol yards. Projects include the Auburn Salt/Sand Storage Building, to be one-third funded in 2010, as well as a new Patrol Garage/Administration Building in Zurich.

We continue to make progress on the list of deficient urban storm sewers throughout the County, with several villages requiring reconstruction in the next 5-10 years. The Town of Wingham has storm sewers proposed for repair/replacement in 2011. Dashwood and Brussels storm sewers are due for replacement within the next 5 years.

In addition to road-related infrastructure management (roads, bridges, culverts, buildings, fleet and equipment), the Public Works Department comments on development controls, severances, rezoning, etc. along county roads, issues entrance permits and oversize load permits, all in conformance with adopted County Policies and By-Laws.

The Minimum Maintenance Standards for Municipal Highways, Ontario Regulation 239/02 dictates a minimum level of service required for operations. The on-going maintenance and condition of the County's road-related assets assist in minimizing operational costs.

OTHERS CONSULTED:

Public Works Technical Staff & Foremen
County Chief Administrative Officer
County Treasurer & Treasury Staff
BM Ross Engineers
TSH Consulting Engineers
Dillon Consulting Engineers

BUDGET IMPACTS:

The proposed 2010 Public Works Budget has utilized revenues from several sources to assist the County in reducing the overall 2010 levy increase.

County of Huron
Public Works Department
For the year ending December 31, 2010

	2009 Levy	2010 Funding Requirements			Less: Funding by Accumulated Surplus (former reserves)	2010 Levy	Change in levy YoY \$	Change in levy YoY %	% impact on Levy
		Operating	Net Capital Expenditures	Future Sustainability (Service/Infrastructure)					
Highways	14,030,112	12,150,748	-	2,885,000	(2,848,309)	12,187,439	(1,842,673)	-13.13%	
						-	-		
Total	14,030,112	12,150,748	-	2,885,000	(2,848,309)	12,187,439	(1,842,673)	-13.13%	-5.77%

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COUNTY OF HURON
Public Works Department
FOR THE YEAR ENDING DECEMBER 31, 2010

CAPITAL EXPENDITURES

PROJECT ITEM	ASSET TYPE	REASON FOR REQUEST	PRIORITY (High/Medium/Low)	DESCRIPTION	COMPLETION or PURCHASE DATE	TOTAL COST	FUNDING SOURCE	AMOUNT
10-301 Cty Rd 25 Blyth to Highway 21	Roads			CIR and Surface	Dec-10	4,250,000	Gas Tax	
10-301 Cty Rd 1 Carlow to Benmiller	Roads			CIR and Surface	Dec-10	1,300,000		
Major Municipal Drain Varna	Roads			Large dia. Including drop structures	Dec-10	250,000		
Wingham Patrol Septic System	Building			Replace septic system	Dec-10	30,000		
Auburn Patrol (Windows, Doors, Heaters)	Building	Consentric Report			Dec-10	45,000		
Zurich Salt Storage Facility Reserve (yr 3 of 3 yrs)	Building			Complete lot grading, drainage, paving	Dec-10	250,000		
GXR Subway Clearance Cty Rd 13	Roads				Dec-10		Gas Tax	
86-35.8 Bridge Repair	Bridge/Culvert				Dec-10	150,000		
86-35.6 Bridge Repair	Bridge/Culvert				Dec-10	150,000		
13-4.3 Culvert Replacement	Bridge/Culvert				Dec-10	200,000		
86-19.7 Culvert Replacement (50/50 with Bruce Cty.)	Bridge/Culvert				Dec-10	260,000		
16-10.9 Culvert Repairs footings and struts	Bridge/Culvert				Dec-10		To Maintenance as per PSAB	
86-0.3 Culvert Repairs footings and struts (50/50 Bruce)	Bridge/Culvert				Dec-10		To Maintenance as per PSAB	
5-1.8 Mt. Carmel Bridge Rehab (50/50 Middlesex)	Bridge/Culvert				Dec-10		To Maintenance as per PSAB	
BB2 - Bluevale Bridge Boundary	Bridge/Culvert				Dec-10		To Maintenance as per PSAB	
BB3 - Moffat's Bridge Boundary	Bridge/Culvert				Dec-10		To Maintenance as per PSAB	
BB4 - Grey/Elma Bridge Boundary	Bridge/Culvert				Dec-10		To Maintenance as per PSAB	
TOTAL FUNDING REQUEST						6,885,000		
LESS: FUNDING FROM CURRENT YEAR DEPRECIATION (including in operating budget)						(7,206,362)		
NET CAPITAL FUNDING REQUIREMENTS						-		

Note: Any grant funding is reflected as revenue in the operating budget

COUNTY OF HURON
Public Works Department
FOR THE YEAR ENDING DECEMBER 31, 2010

FUTURE SERVICE / EXPENDITURE or ASSET SUSTAINABILITY

DESCRIPTION	AMOUNT REQUESTED (Levy)	REASON FOR REQUEST
Winter Maintenance Reserve	835,000	To replenish the Winter Maintenance Reserve to \$1,000,000 (minimum)
Small Culvert Replacement Reserve	300,000	To absorb the financial shock of many small culverts approaching the end of their useful life
Auburn Salt Storage Facility Reserve (yr 1 of 3yrs)	300,000	years
Zurich Shop Replacement Reserve (yr 1 of 3yrs)	300,000	To Replace a facility that has been outgrown, and is antiquated - OVER 4 YEARS
Cty Rd 4 Wingham Reserve (yr 1 of 2 yrs)	900,000	To fund the County portion of the Downtown Wingham servicing project
Cty Rd 4 Wingham Reserve (yr 1 of 2 yrs)	250,000	Fund over three years
TOTAL FUNDING REQUESTED	2,885,000	

Sustainable Services / Infrastructure (asset management)

Funding for service enhancement/growth - capital

Funding for service enhancement/growth - non-capital

Funding for inflation in replacement cost -capital

Budget for year ending December 31, 2010

COUNTY OF HURON PUBLIC WORKS DEPARTMENT	2009 Forecast Actual	2009 Budget ('10 Base)	2010 Budget	% Budget Increase/ Decrease	Note
EXPENDITURES					
Bridge Maintenance					Due to aging infrastructure, the quantity of maintenance work on County bridges is increasing. The County Bridge Crew can complete some types of projects more efficiently than contractors. This value makes up the increase.
BRIDGE MAINTENANCE	494,935	400,000	875,000		
CULVERT MAINTENANCE	12,905	75,000	215,000		
BRIDGE AND CULVERT INSPECTION	1,292	30,000	30,000		
BRIDGE CONSULTANT COST	6,061	5,000	5,000		
TOTAL Bridge Maintenance	515,194	510,000	1,125,000	120.59%	
Roadside Maintenance					Our ditching requirements for 2010 are reduced to reflect an aggressive program over the past few years. The 2010 budget figure will form a base line for future years.
GRASS TRIMMING/SPRAYING	124,812	125,000	125,000		
BRUSHING, TREE TRIMMING, REMOVAL	124,753	120,000	170,000		
DITCHING	185,060	340,000	240,000		
CATCH BASINS, CURB&GUTTER, STORM	72,222	60,000	70,000		
DEBRIS & LITTER PICK UP	53,607	50,000	55,000		Efficiencies from applying maintenance shoulder gravel with County forces led to savings in the 2009 budget and projected savings in the 2010 budget. Our own forces have a track record of applying shoulder gravel at a savings of over 25% off the recent averaged tender prices.
ROADSIDE MOWING	52,584	50,000	50,000		
WEED INSPECTION/	1,174	2,000	2,000		
ATV Maintenance	582	5,000	500		
TOTAL Roadside Maintenance	614,911	752,000	712,500	-5.25%	
Hardtop Maintenance					The increase in the 2010 Winter Control buget can be attributed to heavier winters in the past 2 years as well as increases in contract prices.
PATCHING, SPRAY PATCHING	75,000	75,000	75,000		
SWEEPING, FLUSHING, CLEANING	85,653	75,000	75,000		
SHOULDER MAINTENANCE FRESH GRAVEL	225,000	300,000	240,000		
SHOULDER GRADING (GRADING ONLY)	121,658	130,000	130,000		
TOTAL Hardtop Maintenance	507,311	580,000	520,000	-10.34%	
Winter Control					
ANTI-ICING	30,400	40,000	70,000		
SNOWPLOWING & REMOVAL	850,000	840,000	850,000		
SANDING & SALTING	1,500,000	1,400,000	1,500,000		
WINTER PATROL	250,000	250,000	250,000		
WINTER MAINTENANCE STANDBY	117,000	100,000	110,000		
HAULING SALT FROM GODERICH	45,000	50,000	50,000		
CONTRACTOR WINTER STANDBY	78,000	75,000	85,000		
SALT MANAGEMENT PLAN		5,000	5,000		
USING BANKED OVERTIME					
GENERAL PATROL SUPERVISION WINTER	105,000	80,000	90,000		
TOTAL Winter Control	2,975,400	2,840,000	3,010,000	5.99%	

COUNTY CLIFTON
PUBLIC WORKS DEPARTMENT

	2009 Forecast Actual	2009 Budget ('10 Base)	2010 Budget	% Budget Increase/ Decrease	Note
Safety Devices					
LINE MARKING (COUNTY)	275,000	275,000	275,000		This decrease is attributed to scaling back the Guide Rail program significantly. Going forward we plan to tender Guide Rail every other year to encourage more competitive bidding.
SIGN MAINTENANCE	143,812	120,000	130,000		
RAILWAY CROSSING PROTECTION	8,901	6,500	9,000		
ILLUMINATION, OTHER	4,456	15,000	15,000		
GUIDE RAIL	190,000	200,000	50,000		
911 SIGNAGE (COUNTY)	8,106	5,000	5,000		
TRAFFIC SIGNALS & ENERGY CHARGES	10,000	10,000	10,000		
ACCIDENT RECOVERIES	(1,039)				
SIGN MANUFACTURING	33,066	30,000	35,000		
TOTAL Safety Devices	672,302	661,500	529,000	-20.03%	
Miscellaneous					
MISCELLANEOUS (MEETINGS ETC.)	56,837	50,000	55,000		This category represents several significant uncontrollable expenses. The 2010 budget has been updated to represent the 3 year average.
MUNICIPAL DRAIN MAINTENANCE	92,809	75,000	90,000		
GENERAL SUMMER ROAD PATROL	71,751	60,000	70,000		
TRAFFIC / ENGINEERING	21,395	25,000	25,000		
NEEDS STUDY		5,000	1,000		
EMPLOYEE TRAINING	68,793	80,000	80,000		
GEN PATROL SUPERVISION SUMMER	171,154	130,000	150,000		
TOTAL Miscellaneous	482,739	425,000	471,000	10.82%	
TOTAL MAINTENANCE	5,767,858	5,768,500	6,367,500	10.38%	

COUNTY OF CLATSOP
PUBLIC WORKS DEPARTMENT

	2009 Forecast Actual	2009 Budget ('10 Base)	2010 Budget	% Budget Increase/ Decrease	Note
Administration & Overhead					
PATROL ADMINISTRATION	12,835	6,000	10,000		Most of the Items in this category are uncontrollable expenses. The decrease can be attributed to decreased shop maintenance. Much of this maintenance has been completed in the past few years.
SHOP MAINTENANCE	125,000	150,000	100,000		
ELECTRICITY	36,293	42,000	40,000		
TELEPHONE	10,930	12,000	12,000		
INTERNET	2,070	2,000	2,000		
RENT IN COURTHOUSE	13,750	13,750	13,750		
HEALTH AND SAFETY	1,229	1,000	1,500		
SMALL TOOLS	21,470	20,000	20,000		
MANAGERS EXPENSES	7,278	2,000	8,500		
O/H STAFF SALARY	260,000	250,000	260,000		
NATURAL GAS/PROPANE/FUR	29,391	40,000	30,000		
RADIO	20,304	25,000	22,000		
POSTAGE & COURIER	234	500	500		
ASSOCIATION FEES	1,057	1,500	1,500		
ADVERTISING COST	272	4,000	500		
INSURANCE PREMIUMS	210,000	210,000	221,130		
COMPUTER UPGRADES	10,000	10,000	10,000		
LEGAL / PROFESSIONAL SERVICES	133	5,000	2,000		
ADMIN COSTS \$851.00 PER MO	10,212	12,000	10,000		
AUDIT COSTS \$118.00 PER MO	1,500	1,500	1,500		
OFFICE MACHINES & SUPPLIES	7,500	7,500	7,500		
PRINTING	900	2,500	1,500		
PERMIT FEES	(23,055)	(30,000)	(30,000)		
PUBLICATIONS & SUBSCRIP	697	1,000	800		
TOTAL Administration & Overhead	765,542	789,250	746,680	-5.39%	
TOTAL ADMINISTRATION AND MAINTENANCE	6,533,399	6,557,750	7,114,180	8.49%	
Depreciation of capital assets	7,206,362	7,206,362	7,206,362		
TOTAL EXPENDITURES	13,739,761	13,764,112	14,320,542	4.04%	

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**COUNTY OF LACURON
PUBLIC WORKS DEPARTMENT**

	2009 Forecast Actual	2009 Budget ('10 Base)	2010 Budget	% Budget Increase/ Decrease	Note
REVENUES					
Provincial Infrastructure Funding (2008)/Build Canada Fund (2009)	1,200,000	1,200,000			
Federal Gas Tax Funding	1,939,873	1,939,873	1,819,794		
Administration Expenses for Fleet	350,000	350,000	350,000		
ISF Grant Cty Rd 14	416,500				
ISF Grant Cty Rd 19	700,000				
Revenue Perth County Portion of Cty Rd 14	634,500				
Transfer from Winter Maintenance Reserve	135,000				
TOTAL REVENUES	5,375,873	3,489,873	2,169,794	-37.83%	
NET COUNTY CONTRIBUTION	8,363,888	10,274,239	12,150,748	18.26%	
LEVY BASED ADJUSTMENTS					
Gross Capital Requirements		11,650,000	7,880,000		
Less: Depreciation funded from Operating		(7,193,983)	(7,206,362)		
Future Sustainability		616,000	3,035,000		
Less: funding from accumulated surplus (reserves)		(1,316,144)	(2,848,309)		
TOTAL LEVY REQUIREMENTS		14,030,112	13,011,077	-7.26%	

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CORPORATION OF THE COUNTY OF HURON

PUBLIC WORKS / FLEET

BACKGROUND:

Fleet Management for the County is operated as a division of the Public Works Department and is responsible for the purchasing, maintenance and disposal of equipment required for Highways operations, in addition to vehicles required by: Housing Authority (1 car); Huronview (1 van); Library (1 van), Museum (1 van), SMT vehicles (7 cars) and Facilities (mower, tractor, sander, van and 4 pickups).

In previous years, the Department set up reserves to fund equipment purchases. For the various activities and operations performed by the Highways Department, hourly rates for each piece of equipment and vehicle were calculated and charged to the activity, such that when a particular piece of equipment needed replacement there were sufficient reserves from which the replacement equipment could be purchased.

In 2001, a Fleet Management division was established, to manage Highways equipment and vehicles, along with vehicles and equipment for other departments. As with the Highways Department, all fleet vehicles are assessed monthly lease rates to cover the replacement costs when required. Each department is responsible for paying for each vehicle's insurance, license plates, fuel and all other service costs, similar to normal lease agreements.

COMMENTS:

All equipment and vehicles are purchased through the County's procurement policy approved by Council, to ensure the County receives good value. Council is informed of tendered equipment purchases. No tenders/quotations exceeding the approved budgets are accepted, without Council approval.

Each piece of equipment is regularly serviced at one of our facilities or other licensed premises to maintain maximum vehicle utilization. Generally, equipment has a design operating life, which when exceeded; major repairs and expenses can occur which may significantly increase operating costs and/or decrease equipment dependability. The rationale utilized by Fleet Management for the operation of an efficient and effective fleet was previously submitted and agreed upon by County Council in January 2005.

Specialized equipment such as track-mounted back hoes/excavators, cranes, concrete breakers, large compaction equipment, asphalt milling equipment, etc., are rented from local suppliers and contractors on an as required basis.

Each year the vehicle lease rates and hourly rates for Highways equipment are evaluated and adjusted to ensure adequate reserves are available to fund the replacement of the County's fleet and equipment.

OTHERS CONSULTED:

Fleet staff has contacted neighbouring municipalities, local vehicle leasing companies, MTO and local contractors to ensure our equipment lease rates and hourly rates are competitive.

BUDGET IMPACTS:

The replacement cost for the County fleet and equipment are raised through monthly leases and hourly equipment rates on each piece of equipment. Adequate fleet reserves exist to replace equipment and vehicles when required. In addition, annual depreciation expense is used to fund the acquisition of Fleet equipment and vehicles.

County of Huron

FLEET

For the year ending December 31, 2010

2009 Levy	2010 Funding Requirements			Less: Funding by Accumulated Surplus (former reserves)	2010 Levy	Change in levy YoY \$	Change in levy YoY %	% impact on Levy
	Operating	Net Capital Expenditures	Future Sustainability (Service/Infrastructure)					
Highways	-	(210,314)	447,554	(237,240)	-	-		
Fleet	-	(210,314)	447,554	(237,240)	-	-		
Total	-	(210,314)	447,554	(237,240)	-	-		0.00%

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REVENUE

MUNICIPAL GRANTS & FEES

Services to Municipalities
Total Municipal Grants & Fees

OTHER REVENUE

Intra County Recoveries
Rent/Lease
Sales
Third Party Recoveries
Sales - Resident Alcohol
Gains on disposal of assets
Prior Year Surplus
Total Other Revenue

TOTAL REVENUE

EXPENDITURES

SALARIES AND BENEFITS

SALARIES

Salaries - Full Time
Total Salaries

BENEFITS

Burden
Total Benefits

Total Salaries and Benefits

EQUIPMENT

Equipment Repairs & Maint.
Small Tools/Equipment (under \$1,000)
Total Equipment

PURCHASED SERVICE

Insurance
Intra County Purchases
Miscellaneous Services
Total Purchased Service

OPERATIONAL

Miscellaneous Admin.
Office Expense
Postage/Courier
Telecommunications
Utilities/Hydro
Depreciation - Capital Assets
Total Operational

TOTAL EXPENDITURES

COUNTY CONTRIBUTION

2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
		Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE						
MUNICIPAL GRANTS & FEES						
Services to Municipalities	3,486	200	-	200	9,200	2.22%
Total Municipal Grants & Fees	3,486	200	-	200	9,200	2.22%
OTHER REVENUE						
Intra County Recoveries	1,500,257	20,000	-	20,000	1,740,000	1.16%
Rent/Lease	145,170	-	(7,560)	(7,560)	97,520	-7.19%
Sales	-	-	-	-	-	0.00%
Third Party Recoveries	2,646	-	(8,000)	(8,000)	232,000	-3.33%
Sales - Resident Alcohol	-	-	-	-	-	0.00%
Gains on disposal of assets	-	-	-	-	-	0.00%
Prior Year Surplus	-	-	-	-	-	0.00%
Total Other Revenue	1,648,073	20,000	(15,560)	4,440	2,069,520	0.22%
TOTAL REVENUE	1,651,559	20,200	(15,560)	4,640	2,078,720	0.22%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	282,757	-	(56,942)	(56,942)	225,815	-20.14%
Total Salaries	282,757	-	(56,942)	(56,942)	225,815	-20.14%
BENEFITS						
Burden	65,034	-	(13,097)	(13,097)	51,937	-20.14%
Total Benefits	65,034	-	(13,097)	(13,097)	51,937	-20.14%
Total Salaries and Benefits	347,791	-	(70,039)	(70,039)	277,752	-20.14%
EQUIPMENT						
Equipment Repairs & Maint.	578,665	40,000	-	40,000	770,000	5.48%
Small Tools/Equipment (under \$1,000)	1,053	500	-	500	4,500	12.50%
Total Equipment	760,703	40,500	-	40,500	774,500	5.52%
PURCHASED SERVICE						
Insurance	31,727	2,387	-	2,387	28,910	9.00%
Intra County Purchases	-	4,640	-	4,640	4,640	0.00%
Miscellaneous Services	-	-	(48,000)	(48,000)	152,000	-24.00%
Total Purchased Service	31,727	7,027	(48,000)	(40,973)	185,550	-18.09%
OPERATIONAL						
Miscellaneous Admin.	-	-	-	-	1,000	0.00%
Office Expense	-	-	-	-	1,000	0.00%
Postage/Courier	14	-	(100)	(100)	400	-20.00%
Telecommunications	-	-	(450)	(450)	1,050	-30.00%
Utilities/Hydro	-	250	-	250	13,750	1.85%
Depreciation - Capital Assets	471,200	66,204	-	66,204	537,404	14.05%
Total Operational	471,213	142,454	(550)	141,904	630,604	29.04%
TOTAL EXPENDITURES	1,611,435	189,981	(118,589)	71,392	1,868,406	3.97%
COUNTY CONTRIBUTION	(40,124)	169,781	(103,029)	66,752	(210,314)	-24.09%



The Corporation of the County of Huron

Physical Services

Facilities Budget 2010

Introduction

The 2010 Facilities Budget is based on a review of the previous year's capital and operating expenditures.

Year-over-year the Facilities budget endeavors to strike a balance between a variety of needs necessary to integrate the human resources of the organization into the built environment and the ongoing priorities in maintaining the Corporation's physical assets.

2009 was the first year that the County adopted the approved Asset Management Plan. The 2010 Budget continues to implement these recommendations.

Background

The Physical Services is responsible for the upkeep and preservation of the County's physical assets portfolio. Of the approximately fifty buildings and structures owned by the County, Physical services has jurisdiction over thirteen of these holdings which are the subject of this budget document.

The average age of the office/administrative buildings in this division of the portfolio are approximately 50 years. Newer buildings constructed within the last ten years include the Ambulance bases and the Clinton storage facility.

With the close of fiscal 2009, all of the administrative buildings have undergone renovation work within the last 10 to 15 years in order to provide more suitable and expanded office accommodations. Accordingly, these renovations have included enhancements to provide more appropriate barrier free access as legislation in these areas continues to evolve as well as environmental changes needed to comply with workplace safety requirements.

All figures and percentages in this commentary refer to the Consolidated Facilities budget pages.

Revenue 2010

Revenue for the department is generated from third party tenant leases and internal cost recovery from County Departments. The revenue budgeted for 2010 has remained the same as 2009.

Expenditures 2010

Salaries & Benefits

The program is administered by the Facilities Manager with one working Supervisor, an Administrative Assistant and nine front-line Maintenance staff. Total salaries and benefits will increase 5.18% over 2009 levels. This increase reflects scheduled incremental changes within the non-union pay. No allowance has been included for salary increases.

Equipment

The program has increased its overall equipment costs by 28.83% from 2009 levels. This increase is to bring the category more into line with actual costs of operating the vehicles. The 2009 figures did not include operating costs such as fuel in the budget.

Facilities vehicle inventory includes the following:

- 1 - 2008 GMC Sierra Pickup
- 1 - 2008 Chevrolet 2500 4x4 Pickup with plow
- 2 - 2003 Ford F150 Pickups
- 1 - 2009 GMC Cargo van
- 1 - 2006 Kubota 3830 Tractor
- 1 - John Deere 3320 tractor
- 1 - 2008 flat deck trailer
- 1 - Pickup Sander

Purchased Services

Costs in this category have stayed relatively the same. Consulting fees for capital projects are now captured as a cost to the capital assets. This results in a reduced cost to the operational budget. Security costs are expected to increase throughout the County Buildings.

Operational Costs

This area of the budget brings together costs associated with the regular maintenance activities of the program including repairs, improvements, utilities, waste management and other regular operational expenses. These budget lines have been held at 2009 levels wherever possible.

With the volatile nature of utilities costs, budget amounts have been kept relatively constant year-over-year to provide a buffer from both variable weather conditions and changes in commodity pricing. Combined costs for heating, hydro and water/sewer are

less for 2010 than the previous year as the gap between actual operational expenses and budget amounts moderates.

Treasury policy, in line PSAB and the requirement to adopt to full accrual accounting, has established an individual item threshold value of \$25,000 for capital projects. With this, projects less than \$25,000 are now included in the repair and maintenance budget lines.

Program

Miscellaneous program costs are for required approved staff work clothing and personal protective safety equipment. Costs in this are expected to decrease by 40% over 2009 levels.

Capital Costs

Capital works projects (i.e. cost greater than \$25,000) proposed for fiscal 2010 are projects approved in prior years but are not completed at the end of 2009. Because these projects were approved in prior years, it is proposed that funds set aside in the previous year for these projects be used to fund them this year.

As there is a backlog of approved capital projects, no new capital expenditures are anticipated for 2010

Summary

The draft Facilities Budget proposes an operating budget increase of decrease of 16.25% in or \$105,397.

The revenue generated by both third party lease agreements and full cost recovery as paid by County departments is used directly to offset operating costs of the buildings.

As for the capital budget, direction was given to have the capital budget follow the Asset Management Plan. To do so will necessitate an effort to not only address a considerable backlog of projects but to adopt a multi-year plan to sustain the County's tangible capital assets. Due to the backlog, no new projects are planned for 2010.

With no capital budget, and a decrease to the operating budget, the 2010 levy requirement for Facilities is decreasing by 22.47% or \$157,453 from the 2009 Budget.

County of Huron

PHYSICAL SERVICES

For the year ending December 31, 2010

2009 Levy	2010 Funding Requirements			Less: Funding by Accumulated Surplus (former reserves)	2010 Levy	Change in levy YoY \$	Change in levy YoY %	% impact on Levy
	Operating	Net Capital Expenditures	Future Sustainability (Service/Infrastructure)					
Physical Services	700,723	599,507	-	-	599,507	(101,216)	-14.44%	
Total Physical Services	700,723	599,507	-	-	599,507	(101,216)	-14.44%	-0.31%

COUNTY OF HURON
FACILITIES
FOR THE YEAR ENDING DECEMBER 31, 2010

CAPITAL EXPENDITURES

PROJECT ITEM	ASSET TYPE	REASON FOR REQUEST	PRIORITY (High/Medium/Low)	DESCRIPTION	COMPLETION or PURCHASE DATE	TOTAL COST	FUNDING SOURCE	
							SOURCE	AMOUNT
Council Chambers Air Handler	Equipment	Air circulation	High		Jul-05	150,000	Depreciation Expense	
			High		Jul-05	150,000	Depreciation Expense	
Slope repair at H&LC - river bank	Land							
TOTAL FUNDING REQUEST						300,000		-
LESS: FUNDING FROM CURRENT YEAR DEPRECIATION (including in operating budget)						(350,500)		
NET CAPITAL FUNDING REQUIREMENTS						-		

Note: Any grant funding is reflected as revenue in the operating budget

COUNTY OF HURON
 PHYSICAL SERVICES - CONSOLIDATED
 Budget for the year ending December 31, 2010

REVENUE

OTHER REVENUE

Intra County Recoveries	5,613	-	-	-	-	-	0.00%
Rent/Lease	1,389,263	1,263,273	162,654	(36,664)	125,990	1,389,263	9.97%
Third Party Recoveries	335,297	333,071	-	-	-	333,071	0.00%
Total Other Revenue	1,730,173	1,596,344	162,654	(36,664)	125,990	1,722,334	7.89%
TOTAL REVENUE	1,730,173	1,596,344	162,654	(36,664)	125,990	1,722,334	7.89%

EXPENDITURES

SALARIES AND BENEFITS

SALARIES

Salaries - Full Time	594,195	489,825	57,549	-	57,549	547,374	11.75%
Salaries - Part Time	50,565	33,015	-	(33,015)	(33,015)	-	-100.00%
Total Salaries	644,760	522,840	57,549	(33,015)	24,534	547,374	4.69%

BENEFITS

Statutory Benefits	54,767	40,736	2,900	-	2,900	43,636	7.12%
Extended Benefits	174,785	62,284	3,374	-	3,374	65,658	5.42%
OMERS	40,616	33,375	3,311	-	3,311	36,686	9.92%
Total Benefits	270,168	136,395	9,585	-	9,585	145,980	7.03%

Total Salaries and Benefits

EQUIPMENT

Equipment Repairs & Maint.	2,116	16,000	-	(7,500)	(7,500)	8,500	-46.88%
Equipment Replacement New (under \$1,000)	16,350	14,500	500	(2,000)	(1,500)	13,000	-10.34%
Vehicle Lease & Operation	55,028	25,000	27,000	-	27,000	52,000	108.00%
Total Equipment	73,493	55,500	27,500	(9,500)	18,000	73,500	32.43%

COUNTY OF HURON
PHYSICAL SERVICES - CONSOLIDATED
 Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
PURCHASED SERVICE							
Consulting/Professional Fees	24,920	30,000	-	(25,000)	(25,000)	5,000	-83.33%
Insurance	31,620	31,620	1,805	-	1,805	33,425	5.71%
Occupational Accident Insurance	7,869	4,900	800	-	800	5,700	16.33%
Intra County Purchases	1,628	1,000	18,025	-	18,025	19,025	1802.50%
Legal Fees	864	-	-	-	-	-	0.00%
Maintenance Contracts	47,554	53,000	7,000	(2,000)	5,000	58,000	9.43%
Security	2,424	5,000	5,000	-	5,000	10,000	100.00%
Snow Removal Contract	44,409	43,000	250	(1,000)	(750)	42,250	-1.74%
Miscellaneous Services	540	1,000	500	(500)	-	1,000	0.00%
Total Purchased Service	161,827	169,520	33,380	(28,500)	4,880	174,400	2.88%
OPERATIONAL							
Advertising	-	4,000	-	(2,000)	(2,000)	2,000	-50.00%
Conventions/Conferences	1,236	2,500	-	(500)	(500)	2,000	-20.00%
Miscellaneous Admin.	38	-	-	-	-	-	0.00%
Office Expense	11,379	15,356	-	(5,356)	(5,356)	10,000	-34.88%
Postage/Courier	36	100	-	-	-	100	0.00%
Publications & Subscriptions	-	1,000	-	(500)	(500)	500	-50.00%
Staff Training	1,754	3,000	-	-	-	3,000	0.00%
Telecommunications	5,854	6,000	-	-	-	6,000	0.00%
Travel/Meals	1,039	3,250	-	(1,750)	(1,750)	1,500	-53.85%
Building Capital	14,015	-	-	-	-	-	0.00%
Garbage	11,229	17,000	-	(3,600)	(3,600)	13,400	-21.18%
Grounds Maintenance	15,991	49,000	-	(28,000)	(28,000)	21,000	-57.14%
Janitorial	24,632	27,250	2,500	(4,500)	(2,000)	25,250	-7.34%
Maintenance & Repairs/Building	164,617	230,500	36,000	(29,000)	7,000	237,500	3.04%
Maintenance & Repairs/Electrical	57,243	65,000	33,000	(18,500)	14,500	79,500	22.31%
Maintenance & Repairs/HVAC	110,859	101,000	7,000	(14,000)	(7,000)	94,000	-6.93%
Maintenance & Repairs/Plumbing	27,460	43,000	7,500	(12,500)	(5,000)	38,000	-11.63%
Taxes	10,481	8,000	-	-	-	8,000	0.00%
Utilities/Heat	181,012	186,250	3,000	(1,500)	1,500	187,750	0.81%

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COUNTY OF HURON
PHYSICAL SERVICES - CONSOLIDATED
 Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Utilities/Hydro	212,563	228,500	500	(2,500)	(2,000)	226,500	-0.88%
Utilities/Water & Sewer	14,398	14,550	400	(100)	300	14,850	2.06%
Depreciation-Capital Assets	350,501	350,500	-	-	-	350,500	0.00%
Total Operational	1,216,336	1,355,756	89,900	(124,306)	(34,406)	1,321,350	-2.54%
PROGRAM							
Miscellaneous Program	4,357	5,000	-	(2,000)	(2,000)	3,000	-40.00%
Total Program	4,357	5,000	-	(2,000)	(2,000)	3,000	-40.00%
TOTAL EXPENDITURES	2,370,941	2,245,011	217,914	(197,321)	20,593	2,265,604	0.92%
(SURPLUS)/DEFICIT - ACCRUAL	640,767	648,667	55,260	(160,657)	(105,397)	543,270	-16.25%

LEVY BASED ADJUSTMENTS

Gross Capital Requirements	873,787	(573,787)	300,000
Less: Depreciation funded from Operating	(350,500)	50,500	(300,000)
Future Sustainability		0	-
Less: funding from accumulated surplus (reserves)	(471,231)	471,231	-
TOTAL LEVY REQUIREMENTS	700,723	(157,453)	543,270
			-22.47%



County of Huron Homes for the Aged & Apartments 2010 Budget

Long Term Care Homes – Budget Proposal for 2010

General Comments

The original House of Refuge at the Huronview site was established in 1895. In 2010, the County Homes will have been in operation for 114 years. Today, the province mandates the operation of long term care beds by municipalities. The County of Huron operates two long term care homes, Huronlea in Brussels, and Huronview in Clinton.

The Homes for the Aged 2010 budget proposes the same core level of services to the long term care residents of Huronview and Huronlea as in 2009. As in previous years, provincial funding has been maximized and is not keeping pace with the rising costs of salaries and benefits at the homes, particularly in the Nursing and Personal Care envelope.



The County contribution for the two homes and apartments in 2010 is projected to be \$2,415,428. This represents an increase of \$128,147 over 2009.

Over 80% of the total homes costs can be directly attributed to salaries and benefits for 270 staff who are employed by the County and work at the homes. This represents an annual payroll of \$10,455,403. It has been the position of the County of Huron to provide additional funding for wages and benefits to the homes, above that funded by the province and the residents. Most of the ratepayer share is attributable to pay equity requirements, extended benefits offered to all County employees and the higher cost of arbitration decisions for municipalities in general¹.

The 2010 budget funds the ongoing maintenance of equipment and refreshing areas that are showing the effect of continuous service since 1993. Resident items such as carpeting, resident beds, lifts and slings, hot carts, and the continuing replacement of dining room furniture is included in the budget.




Increased envelope funding occurred during 2009 with the improved CMI results; however in 2010 this amount will decrease at Huronview by \$133,500 as the Ministry implements an averaging process of the last three CMI numbers for homes that underwent the Audit process in 2009. While this average may benefit some homes across the province, it does not benefit Huronview. The adjusted CMI will remain frozen pending the implementation of the new computer systems province-wide (RAI-MDS).

At the time of the budget preparation, resident rooms and apartments are generally occupied, with beds in the secure units being most often available. There are 120 approved beds at Huronview and 64 approved beds at Huronlea.

¹ OANHSS "Municipal Delivery of Long Term Care Services" 2008

REVENUE

 Revenue for the County Homes is derived from three sources, resident, provincial and a County contribution. The Province sets the amount of the contributions from the Ministry and from the residents. The Homes retains all the revenue from the preferred accommodation premiums. Revenue from the Province, residents and other sources is anticipated to total \$14 million in 2010, an increase of over \$367,945 over 2009.

Preferred accommodation is the premium paid by residents for private (\$18.00 per day) or semi-private (\$8.00 per day) accommodation. The maximum percentage of beds in each facility for which preferred accommodation may be charged is 60%, although all rooms at the homes would qualify for preferred accommodation charges.

At the present time, although both homes attempt to keep the number of preferred beds to a maximum, due to the larger waitlist at Huronview, that facility generally meets the maximum. The preference of the individuals applying for beds dictates this outcome. To ensure the homes meet occupancy targets, applications for available beds are accepted in as timely a manner as possible.

Provincial Funding – These monies are detailed under “Provincial Operating Grants”. With a minimum of 97% occupancy, the homes receive the following funding in the designated LTC funding envelopes:

- *Nursing and Personal Care* – directly related to the Case Mix Index – a claw back clause applies to any unspent funding dollars. In the 2008 budget, and increase has been anticipated effective April, 2010 of 1.5%;
- *Program and Support Services* – Claw back clause applies to any unspent funding dollars. In the 2010 budget, a 1.5% increase has been anticipated from July 2010;
- *Raw Food* – Claw back clause applies to any unspent funding dollars. No increase to this envelope has been added to the 2010 budget;
- *Other Accommodation* – Note that monies from this envelope cover the costs of the following operating items: dietary, housekeeping, laundry, maintenance, administration and facilities. It is also used toward the salary and benefits under-funding in the nursing envelope. In 2010 an increase of 1.5% has been included from July 1st onward.

The Nursing envelope per diem is based on a factor determined by the province for each home, which is dependent on the level of care required by residents. This factor is called the “case mix index”. The Case Mix Index at Huronview is 96.34, while at Huronlea is 94.89, these numbers are locked in while the Province moves from the old classification system.

Accordingly, the envelopes are funded by the province based on the number of residents per day, called a “per diem” rate:

Budgeted Per Diem Rates eff July 1, 2009

<i>Nursing and Personal Care (CMI = 100)</i>	\$ 78.35
<i>Program and Support Services</i>	\$ 7.57
<i>Raw Food</i>	\$ 7.31
<i>Other Accommodation</i>	\$ 47.59 ²
Total	\$140.82

² The Province has increased the OA per diem to 49.14 for the first 90 days of 2010; it is slated to decrease on April 1 2010.

Resident Payments – The room fees are based on Provincial standards. The monies collected show as "Other Revenue" under the following categories: Basic room, Semi-Private room, Private room, and short-stay or respite stay. A portion of the basic resident revenue received from the resident is deducted from our provincial funding.

Monthly Rates in Long Term Care

Basic (Ward) Accommodation	\$1614.21*
Semi Private Accommodation	\$1857.55
Private Accommodation	\$2161.71
Short-stay/Respite	\$34.53/day
Comfort Allowance	\$128/month

(*Residents may apply for rate reduction/exceptional circumstances from the Province.)

Several other small sources of revenue for the homes includes the rental of hairdressing facilities, Town & Country and EMS office space, as well as fees collected from other uninsured services, along with income from the pharmacy contracted services.

As in previous years, the provincial funding has been maximized and continues to fall short in relation to increasing costs associated with salaries, benefits, the cost of living and the expected level of services at the homes.

EXPENDITURES

Salaries, Wages, Benefits

Included in the 2010 homes budget are anticipated expenses for salaries, wages, and benefits for all departments at the homes. Increases for non-union staff have been calculated as well as any resulting grid movements. The SEIU collective agreement will be under negotiation for the 2010 rates, these staff are the majority of homes staff. For members of the Operating Engineers, the collective agreement will be negotiated late in 2009. The collective agreement for ONA, for Registered Nurses at the Homes expires April 1, 2010, and as in the past will likely be based on the settlement of provincial hospital contracts. In 2010, the consolidated budget for both homes shows an overall increase to salaries and benefits expense of 3.66%, or \$368,756. (There is some additional funding to compensate for this increase, as detailed below.)

As legislated to do, the County maintains a commitment to pay equity for all staff members, which influences the overall cost of salaries at the homes.

The Treasury Department for the County of Huron prepares the salaries, wages and benefits portion of the budgets for each department in the County, based on input from the department. Benefits are increasing for 2010, as in prior years. Of the three main benefit groups the increases are as follows: Statutory benefits – 3.13%, Extended benefits – 5.77%, OMERS – 3.10%.

RPN targeted funding is being utilized at both homes in 2010, as long as the Homes are successful in recruiting registered staff to fill the required shifts. Through some accommodation requirements we are able to access a portion of the additional PSW funding, although it is possible that the Ministry will continue to claw back a portion of this funding as well, even though the municipality

contributes voluntarily to PSW wages. For the first time, the 2008 Provincial Staffing Report document allowed municipalities to detail the amount of the voluntary contribution to the nursing envelopes.

As brought forward during 2009, the Province has supplied funding for the RAI Co-ordinators, necessary positions to implement the new RAI-MDS systems in each home: One full time in Huronview and one part time at Huronlea. As always, the funding falls short of the actual cost of retaining these Registered Nurses, and the municipality is adding a small contribution, under \$10,000 at each home to compensate for the shortfall.

No changes are anticipated in the other departments regarding staffing.

The cost of providing the OMERS pension plan and the County's Extended Benefits coverage accounts for approximately \$934,613 of the overall costs to the homes. These benefits are available to all County employees.

With continuing efforts by the Human Resources Department and Homes Managers, attendance management continues to be a priority item and it is hoped that changes to the short term disability by-law can influence the amount paid for this coverage by the homes. Attendance meetings and detailed sick time tracking continues in a effort to reduce the cost of sick time by Homes employees.

Full Time Equivalents – Homes

The FTE equivalents for the Homes for 2010 are below:

HOMES FOR THE AGED

2010 FTE - BUDGET

			2009		Envelope		2010		YoY
HOME	Status		Total FTE's	NPC	OA	PSS	Total FTE's		Change
HL	FT		29.05	17.33	9.72	2.00	29.05		0.00
	PT		13.69	11.15	4.01	0.72	15.88		2.19
	PT-C		15.95	8.37	4.94	0.84	14.15		(1.80)
HL Total			58.69	36.85	18.68	3.56	59.09		0.40
HV	FT		54.2	31.67	20.53	4.00	56.20		2.00
	PT		31.12	21.35	6.75	1.13	29.23		(1.89)
	PT-C		20.07	12.09	6.88	1.08	20.05		(0.02)
HV Total			105.39	65.11	34.15	6.21	105.48		0.09
Grand Total			164.08	101.97	52.83	9.77	164.57		0.49

Number of Homes Staff as of November, 2008: 270 staff

Equipment (Non-Capital)

Included under equipment expenses are items related to each department which are not part of the Capital Budget as determined by Treasury. Overall the equipment budget is staying relatively stable, increasing only \$494 in 2010.

Equipment Items can be found detailed in the Capital Expenditures Report for the Year Ending December 31, 2010. All other new equipment for various departments under \$1,000 in the homes consolidated budget totals \$53,441.

Purchased Service

Purchased service expenses include consulting and professional fees (for example, blood work, oxygen, and pest control), insurance, legal fees, audit services, and printing. In 2010 the cost of purchased service in all homes departments has increased \$70,488. The largest increase is due to the addition in the budget for Rescue Services for the confined space sewage silo at Huronview.

In the **nursing department**, the ongoing cost of the software system has been included for both homes, blood work, and oxygen.

Under the **program and support services** budget, the cost of the dietitian up to 15 minutes per resident per month is shared with the dietary department.

For **housekeeping**, contracts at both homes are ongoing for pest control, while in the **dietary** department, the contract with LTC Group purchasing (50 cents per resident per month) is budgeted, along with the purchase of additional dietitian time to achieve the anticipated 30 minute minimum under the new LTCH Act and regulations.

The **building** budget contains contract costs for ADT, Siemens, Georgian Bay, Responsive Multitech, and snow removal, along with the purchase of other county services (sand sweeping by the highways department). Insurance for the facilities is included under that budget, and under **general and administration**, the purchased services are for the audit, fees for Point Click Care, vehicle insurance, the occupational insurance (WSIB schedule 2 costs), the allocated fee for finance/treasury services, and legal fees.

Operational

In 2010, the operational area of the homes and apartments budgets is anticipated to increase 2.53%, representing a net change of \$38,831. The cost of utilities for long term care and apartments is anticipated to be \$543,357 in 2010 consisting of natural gas, hydro and the costs of water and sewer provision from our host municipalities.

Miscellaneous administration costs for the **nursing department** and **program and support services**, where staff training specific to the envelope and travel costs for the manager and staff is included in this budget

In **building and property**, the maintenance of grounds, electrical, plumbing, HVAC and the building shell maintenance falls under operational costs. **Facilities** budget reflects operational costs for garbage, taxes, and utilities.

Program

In 2010, the Program expenditures is anticipated to increase 2.87% or \$22,648 as a result of increased Provincial Funding. Raw food represents the largest program item funded by the Ministry in 2010 at \$492,040 to provide nutritious meals for residents.

Medical supplies and supplies for the wound care initiative are found in the nursing department program envelope. Continence product purchasing continues to be a costly item for nursing in 2010. As well, the medical director stipend in 2010 contains the funds provided for the on-call physicians each day of the year.

In 2010 replacement of worn out clothing protectors, washcloths, sheets, bed pads, and towels is targeted for the health and comfort of the residents of the homes. As well, the ongoing replacement of worn privacy curtains and drapes is requested for 2009.

Other items include program supplies for the departments as follows: dietary - nutrition supplements, dishwasher chemicals, dishes and paper products; housekeeping – cleaning supplies, disinfectants, deodorants, rubber gloves, garbage bags, paper towels and toilet paper; activation – recreation and entertainment items such as supplies; film and video rentals, holiday decorations, parties, craft supplies and pastoral care supplies; and nursing- medical director stipend, special needs and medical supplies and reimbursements.

Capital

Those **Capital** items exceeding \$25,000 requested to be covered under the Homes Reserve for 2010 are flooring at Huronlea of the large dining room, and completion of the roofing replacement project at Huronview. All other items over \$1,000 are listed separately in this report.

Reserves

Both long term care facilities operated by the Huron County are classified as "A" facilities, and as such, a premium is paid each year by the Province for regular capital maintenance of the homes. It is recommended that the premium of \$202,032 be transferred to the homes capital reserves in 2010. Both facilities must be kept updated to compete with other rebuilt facilities in the region. It is imperative to ensure the facilities are kept refurbished and in good condition, and that the County maximizes funding available for capital projects and the homes are desired locations by potential residents and tenants.

Heartland & Highland Apartments – Budget Proposal for 2010

General Comments

The 2010 Budget for the Apartments will deliver the same core level of service to the tenants in Clinton and Brussels as 2008.

Currently, all apartments are fully occupied and there are waiting lists of several years for each location. There are 20 apartments at each complex, 18 one bedroom suites and 2 two bedroom suites respectively. Market rents apply to all of the apartments. Tenants of the apartments continue to apply to our long term care beds on a consistent basis.

Revenue

Market Rent Fees Paid Monthly by New Tenants effective January, 2010

One Bedroom	\$685.20
Two Bedroom	\$834.30

"Age in Place" Program Fees Paid Monthly by Tenants, effective April 1, 2006

Single	\$211.34
Couple	\$325.70

Note: Additional revenue over and above the basic fees include parking fees, guest suite rental fees, special housekeeping and maintenance services, and additional tenant and/or guest meal fees.

During the period from 1999 to 2003, there were no rent increases for the apartment units as the province was reviewing the operation of the supportive housing program. This loss of revenue continues to show a shortfall in apartment revenues, compared to expenditures. Gradually ground is being regained in this area.

Expenditures

With the budget specific to the apartments, wages and benefits show as a "purchase of service" from the Long Term Care operations of the homes, under "Intra County Purchases". This is due to a requirement by the Ministry of Health and Long Term Care. As well, the approved allocation method is used in the calculation of the expenditures for the apartments, as agreed upon during negotiations between the province and the County several years prior.

During the development of the 2010 budget, the need to continue to maximize revenues, by ongoing annual rent increases and increases to other services, such as the age-in-place services, is reinforced.

SUMMARY

The 2010 budget shows that costs allocated to the apartments are now \$294,940 at the Heartland Apartments, and \$299,801 for the Highland apartments. The homes accounts show that \$138,772 of this year's County contribution can be attributable to the shortfall in revenues at the apartments.

County of Huron
Homes for the Aged
For the year ending December 31, 2010

2009 Levy	2010 Funding Requirements			Less: Funding by Accumulated Surplus (former reserves)	2010 Levy	Change in levy YoY \$	Change in levy YoY %	% impact on Levy
	Operating	Net Capital Expenditures	Future Sustainability (Service/Infrastructure)					
Huronview	1,351,258	1,431,346			1,431,346	80,088	5.93%	
Huronlea	936,023	984,082			984,082	48,059	5.13%	
Total Homes for the Aged	2,287,281	2,415,428	-	-	2,415,428	128,147	5.60%	0.39%

COUNTY OF HURON
HOMES FOR THE AGED
FOR THE YEAR ENDING DECEMBER 31, 2010

CAPITAL EXPENDITURES

PROJECT ITEM	ASSET TYPE	REASON FOR REQUEST	PRIORITY (High/Medium/Low)	DESCRIPTION	COMPLETION or PURCHASE DATE	TOTAL COST	FUNDING SOURCE	
							SOURCE	AMOUNT
HURONLEA								
Flooring Replacement	Building	OA Worn Out	High	Large Dining Room & Chapel area	Aug-10	30,000	MOHLTC/Levy	
Water Softeners Repl	Equipment	OA AMP Overdue	High	Failure imminent	Aug-10	12,000	MOHLTC/Levy	
Fridges	Equipment	Apartments Failures	Med	Fridges 17 years old, repl 5/year	Aug-10	3,000	MOHLTC/Levy	
Ceiling Lift (Waverly Gler)	Equipment	NPC Resident Lifts	Med	Stationary in one resident room	Apr-10	15,900	MOHLTC/Levy	
Peridot Sling Replacement	Equipment	NPC Resident Lifts	High	10 slings	Apr-10	4,900	MOHLTC/Levy	
Vaccine Refrigerator	Equipment	NPC Resident Vacc	High	Medical equipment prevent temp fluctuati	Apr-10	1,200	MOHLTC/Levy	
Vital Signs monitor/stand	Equipment	NPC Resident Vitals	Med	Medical equipment replacement	Apr-10	1,850	MOHLTC/Levy	
Desktop Computer	IT	PSS Replacement	High	Desktop computer for resident charting	Aug-10	1,000	MOHLTC/Levy	
Ex N Flex Therapy	Equipment	PSS Resident Service	Med	Resident therapy	Aug-10	2,800	MOHLTC/Levy	
Conveyor Toaster	Equipment	DIET Replacement	High	Dining Room Servery	Aug-10	1,400	MOHLTC/Levy	
Commerical Ice Machine	Equipment	DIET Replacement	High	Dining Room Servery	Aug-10	3,250	MOHLTC/Levy	
Meat Slicer and cover/glove	Equipment	DIET Replacement	High	Kitchen Appliance used frequently	Aug-10	3,600	MOHLTC/Levy	
Hot Cart	Equipment	DIET Replacement	High	Resident meal service	Aug-10	2,050	MOHLTC/Levy	
TOTAL HURONLEA						82,950		
HURONVIEW								
Roof Replacement	Building	OA Ongoing Project	High	Completes Huronview Roofing Project	Aug-10	50,000	MOHLTC/Levy	
Desks	Furniture	OA Office Staff	Med	Per AMP due in 2009	Aug-10	9,000	MOHLTC/Levy	
Fridges	Equipment	Apartment Failures	Med	Fridges 17 years old, repl 3/year	Aug-10	2,000	MOHLTC/Levy	
High Low Beds	Equipment	NPC Resident Beds	High	10 beds	Apr-10	21,500	MOHLTC/Levy	
Five Drawer Filing Cabinet	Equipment	NPC Admin	Med	1 cabinet, additional to house more paperw	Aug-10	1,100	MOHLTC/Levy	
Arjo Sling Replacement	Equipment	NPC Resident Lifts	High	15 slings	Apr-10	8,350	MOHLTC/Levy	
Peridot Sling Replacement	Equipment	NPC Resident Lifts	High	15 slings	Apr-10	7,700	MOHLTC/Levy	
Floor Lift	Equipment	NPC Resident Lifts	High	Replacement of aging lifts	Apr-10	5,700	MOHLTC/Levy	
Sterilizer	Equipment	NPC Resident Care	High	Sterilize equipment used to provide care	Apr-10	6,500	MOHLTC/Levy	
Laptop	IT	PSS Assessments	Med	Resident charting	Aug-10	2,150	MOHLTC/Levy	
Ex N Flex Machine	Equipment	PSS Resident Service	Med	Resident therapy	Aug-10	2,800	MOHLTC/Levy	
Hot Cart Replacement	Equipment	DIET Replacement	High	Resident Meal Service	Aug-10	4,100	MOHLTC/Levy	
Cupboard Doors	Equipment	DIET Replacement	Med	Dining Room Servery	Aug-10	2,150	MOHLTC/Levy	
Commerical Ice Machine	Equipment	DIET Replacement	High	Dining Room Servery	Aug-10	4,200	MOHLTC/Levy	
Conveyor Toaster	Equipment	DIET Replacement	High	Dining Room Servery	Aug-10	1,400	MOHLTC/Levy	
Blixir Food Processor 2nd	Equipment	DIET Replacement	High	Kitchen Appliance	Aug-10	2,300	MOHLTC/Levy	
Dining Room Table/Chairs	Furniture	DIET Replacement	High	Dining Room Lg B & Secure	Aug-10	16,200	MOHLTC/Levy	
Vaccine Refrigerator	Equipment	NPC Resident Vacc	High	Medical equipment prevent temp fluctuati	Apr-10	1,200	MOHLTC/Levy	
TOTAL HURONVIEW						148,350		

COUNTY OF HURON
HOMES FOR THE AGED
FOR THE YEAR ENDING DECEMBER 31, 2010

CAPITAL EXPENDITURES

PROJECT ITEM	ASSET TYPE	REASON FOR REQUEST	PRIORITY (High/Medium/Low)	DESCRIPTION	COMPLETION or PURCHASE DATE	TOTAL COST	FUNDING SOURCE	
							SOURCE	AMOUNT
TOTAL FUNDING REQUEST						231,300		0
LESS: FUNDING FROM CURRENT YEAR DEPRECIATION (including in operating budget)						(651,062)		
NET CAPITAL FUNDING REQUIREMENTS						-		

*Note: Any grant funding is reflected as revenue in the operating budget

COUNTY OF HURON
HOMES FOR THE AGED - CONSOLIDATED
Budget for the year ending December 31, 2010

REVENUE

PROVINCIAL GRANTS

Provincial Operating Grants	6,561,718	6,324,400	276,196	-	276,196	6,600,596	4.37%
Structural Premium Funding	-	202,032	-	(552)	(552)	201,480	-0.27%
Total Provincial Grants	6,561,718	6,526,432	276,196	(552)	275,644	6,802,076	4.22%

OTHER REVENUE

Parking	1,793	1,660	-	-	-	1,660	0.00%
Resident - Basic	1,070,211	1,062,700	7,400	-	7,400	1,070,100	0.70%
Resident - Basic - Private	1,368,259	1,323,000	45,200	-	45,200	1,368,200	3.42%
Resident - Basic - SemiPrivate	674,149	682,600	16,000	-	16,000	698,600	2.34%
Resident - Bed Retention	1,193	-	-	-	-	-	0.00%
Resident - Preferred - Private	477,790	465,600	12,400	-	12,400	478,000	2.66%
Resident - Pref. Semi-Private	104,535	106,800	-	(3,100)	(3,100)	103,700	-2.90%
Resident - Vet.Prior.AccessBe	24,246	-	-	-	-	-	0.00%
Resident - Short Stay	21,211	19,800	1,400	-	1,400	21,200	7.07%
Miscellaneous Revenue	112,557	116,247	2,010	-	2,010	118,257	1.73%
Transfer from Other Accomodation Revenue	2,937,919	2,786,566	-	(5,124)	(5,124)	2,781,442	-0.18%
Intra County Recoveries	236,752	236,752	5,196	-	5,196	241,948	2.19%
Rent/Lease	329,071	335,333	10,919	-	10,919	346,252	3.26%
Total Other Revenue	7,359,685	7,137,058	100,525	(8,224)	92,301	7,229,359	1.29%

TOTAL REVENUE

13,921,403	13,663,490	376,721	(8,776)	367,945	14,031,435	2.69%
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EXPENDITURES

SALARIES AND BENEFITS

SALARIES

Salaries - Full Time	4,507,169	4,159,243	258,594	-	258,594	4,417,837	6.22%
Salaries - Part Time	3,874,577	4,345,763	47,416	-	47,416	4,393,179	1.09%
Total Salaries	8,381,747	8,505,006	306,010	-	306,010	8,811,016	3.60%

BENEFITS

COUNTY OF HURON
HOMES FOR THE AGED - CONSOLIDATED
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings	Net Change		
Statutory Benefits	679,098	688,203	21,571	-	21,571	709,774	3.13%
Extended Benefits	472,104	504,617	29,112	-	29,112	533,729	5.77%
OMERS	384,088	388,821	12,063	-	12,063	400,884	3.10%
Total Benefits	1,535,290	1,581,641	62,746	-	62,746	1,644,387	3.97%
Total Salaries and Benefits	9,917,037	10,086,647	368,756	-	368,756	10,455,403	3.66%
EQUIPMENT							
Equipment Rentals/Leases	20,304	18,411	-	(1,081)	(1,081)	17,330	-5.87%
Equipment Repairs & Maint.	77,556	85,500	-	(565)	(565)	84,935	-0.66%
Equipment Replacement New (under \$1,000)	42,601	40,701	12,740	-	12,740	53,441	31.30%
Vehicle Lease & Operation	18,884	33,100	-	(10,600)	(10,600)	22,500	-32.02%
Total Equipment	159,344	177,712	12,740	(12,246)	494	178,206	0.28%
PURCHASED SERVICE							
Audit	7,800	7,799	400	-	400	8,199	5.13%
Consulting/Professional Fees	108,660	113,930	39,588	-	39,588	153,518	34.75%
Insurance	89,425	89,425	7,603	-	7,603	97,028	8.50%
Occupational Accident Insurance	53,000	44,500	11,626	-	11,626	56,126	26.13%
Intra County Purchases	265,357	265,909	11,947	-	11,947	277,856	4.49%
Legal Fees	6,428	16,000	2,224	-	2,224	18,224	13.90%
Maintenance Contracts	11,500	12,400	-	(4,400)	(4,400)	8,000	-35.48%
Printing (External)	1,688	2,450	-	-	-	2,450	0.00%
Snow Removal Contract	18,921	22,500	1,500	-	1,500	24,000	6.67%
Miscellaneous Services	518	-	-	-	-	-	0.00%
Total Purchased Service	563,297	574,913	74,888	(4,400)	70,488	645,401	12.26%
OPERATIONAL							
Advertising	15,178	11,000	3,000	-	3,000	14,000	27.27%
Associations/Memberships	14,550	18,200	-	-	-	18,200	0.00%
Bank Charges	904	1,000	-	-	-	1,000	0.00%
Miscellaneous Admin.	4,438	7,230	-	(150)	(150)	7,080	-2.07%
Office Expense	9,589	10,631	-	(351)	(351)	10,280	-3.30%
Postage/Courier	4,294	5,500	-	(1,250)	(1,250)	4,250	-22.73%
Rent	1,680	1,680	-	-	-	1,680	0.00%
Staff Training	17,555	38,498	584	-	584	39,082	1.52%

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COUNTY OF HURON
HOMES FOR THE AGED - CONSOLIDATED
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010		Net Change	2010 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings			
Telecommunications	20,624	27,656	-	(1)	(1)	27,655	0.00%
Travel/Meals	28,305	31,000	-	-	-	31,000	0.00%
Building Capital	38,836	-	-	-	-	-	0.00%
Garbage	19,179	19,946	499	-	499	20,445	2.50%
Grounds Maintenance	14,753	12,700	2,300	-	2,300	15,000	18.11%
Maintenance & Repairs/Building	57,288	54,000	74,200	-	74,200	128,200	137.41%
Maintenance & Repairs/Electrical	8,413	20,000	-	-	-	20,000	0.00%
Maintenance & Repairs/HVAC	3,885	-	-	-	-	-	0.00%
Maintenance & Repairs/Plumbing	16,435	10,000	1,000	-	1,000	11,000	10.00%
Taxes	18,067	31,950	-	-	-	31,950	0.00%
Utilities/Heat	223,065	205,000	13,000	-	13,000	218,000	6.34%
Utilities/Hydro	192,233	282,700	-	(54,000)	(54,000)	228,700	-19.10%
Utilities/Water & Sewer	88,663	96,657	-	-	-	96,657	0.00%
Depreciation - capital assets	651,062	651,062	-	-	-	651,062	0.00%
Total Operational	1,448,996	1,536,410	94,583	(55,752)	38,831	1,575,241	2.53%
PROGRAM							
Basic Needs Program	91,686	84,200	6,990	-	6,990	91,190	8.30%
Med Dir Reg Fee	36,881	42,148	-	(8)	(8)	42,140	-0.02%
Medical Supplies	86,830	58,000	3,000	-	3,000	61,000	5.17%
High Needs	25,169	14,000	4,500	-	4,500	18,500	32.14%
Recreation & Entertainment	3,057	3,500	-	(740)	(740)	2,760	-21.14%
Replenish Bed/Linen	13,500	14,000	-	-	-	14,000	0.00%
Replenish Dishes/Cutlery	6,951	8,500	-	-	-	8,500	0.00%
Employee Related Expense	48	-	-	-	-	-	0.00%
Program Supplies & Costs	658,469	633,894	23,706	-	23,706	657,600	3.74%
Less Reimbursements	(83,358)	(69,720)	-	(14,800)	(14,800)	(84,520)	21.23%
Recovery (Apt)	(10,560)	-	-	-	-	-	0.00%
Total Program	828,673	788,522	38,196	(15,548)	22,648	811,170	2.87%
OTHER EXPENDITURES							
Transfer to Other Accomodation Programs	2,937,919	2,786,566	-	(5,124)	(5,124)	2,781,442	-0.18%
Total Other Expenditures	2,937,919	2,786,566	-	(5,124)	(5,124)	2,781,442	-0.18%
TOTAL EXPENDITURES	15,855,266	15,950,770	589,163	(93,070)	496,093	16,446,863	3.11%
(SURPLUS)/DEFICIT - ACCRUAL	1,933,862	2,287,281	212,441	(84,294)	128,147	2,415,428	5.60%

COUNTY OF HURON
HOMES FOR THE AGED - CONSOLIDATED
Budget for the year ending December 31, 2010

2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
		Increases/ New Programs	Reductions/ Savings	Net Change		
Gross Capital Requirements	550,250			(318,950)	231,300	
Less: Depreciation funded from Operating	(550,250)			318,950	(231,300)	
Future Sustainability	0				0	
Less: funding from accumulated surplus (reserves)	0				0	
TOTAL LEVY REQUIREMENTS	<u>2,287,281</u>			<u>128,147</u>	<u>2,415,428</u>	<u>5.60%</u>

COUNTY OF HURON
HOMES FOR THE AGED - HURONVIEW SUMMARY
Budget for the year ending December 31, 2010

REVENUE

PROVINCIAL GRANTS

Provincial Operating Grants	4,241,299	4,118,237	141,415	-	141,415	4,259,652	3.43%
Structural Premium Funding	-	131,760	-	(360)	(360)	131,400	-0.27%
Total Provincial Grants	4,241,299	4,249,997	141,415	(360)	141,055	4,391,052	3.32%

OTHER REVENUE

Parking	975	940	-	-	-	940	0.00%
Resident - Basic	674,099	698,200	-	(24,100)	(24,100)	674,100	-3.45%
Resident - Basic - Private	941,841	886,800	55,000	-	55,000	941,800	6.20%
Resident - Basic - SemiPrivate	448,630	422,400	26,200	-	26,200	448,600	6.20%
Resident - Bed Retention	398	-	-	-	-	-	0.00%
Resident - Preferred - Private	324,932	312,100	12,900	-	12,900	325,000	4.13%
Resident - Pref. Semi-Private	68,809	66,100	1,900	-	1,900	68,000	2.87%
Resident - Vet.Prior.AccessBe	-	-	-	-	-	-	0.00%
Resident - Short Stay	9,521	9,300	200	-	200	9,500	2.15%
Miscellaneous Revenue	53,085	60,022	1,263	-	1,263	61,285	2.10%
Transfer from Other Accomodation Revenue	1,911,249	1,828,676	-	(9,055)	(9,055)	1,819,621	-0.50%
Intra County Recoveries	118,376	118,376	2,598	-	2,598	120,974	2.19%
Rent/Lease	165,283	167,774	1,874	-	1,874	169,648	1.12%
Total Other Revenue	4,717,196	4,570,688	101,935	(33,155)	68,780	4,639,468	1.50%

TOTAL REVENUE

8,958,494	8,820,685	243,350	(33,515)	209,835	9,030,520	2.38%
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EXPENDITURES

SALARIES AND BENEFITS

SALARIES

Salaries - Full Time	2,963,986	2,680,735	214,009	-	214,009	2,894,744	7.98%
Salaries - Part Time	2,400,065	2,758,696	-	(36,715)	(36,715)	2,721,981	-1.33%
Total Salaries	5,364,051	5,439,431	214,009	(36,715)	177,294	5,616,725	3.26%

BENEFITS

Statutory Benefits	435,058	442,151	13,041	-	13,041	455,192	2.95%
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COUNTY OF HURON
HOMES FOR THE AGED - HURONVIEW SUMMARY
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings	Net Change		
Extended Benefits	332,996	344,010	23,752	-	23,752	367,762	6.90%
OMERS	242,555	248,823	1,203	-	1,203	250,026	0.48%
Total Benefits	1,010,609	1,034,984	37,996	-	37,996	1,072,980	3.67%
Total Salaries and Benefits	6,374,661	6,474,415	252,005	(36,715)	215,290	6,689,705	3.33%
EQUIPMENT							
Equipment Rentals/Leases	10,031	10,381	-	(1,081)	(1,081)	9,300	-10.41%
Equipment Repairs & Maint.	48,965	49,300	-	(200)	(200)	49,100	-0.41%
Equipment Replacement New (under \$1,000)	29,761	26,852	6,789	-	6,789	33,641	25.28%
Vehicle Lease & Operation	12,551	21,772	-	(6,697)	(6,697)	15,075	-30.76%
Total Equipment	101,307	108,305	6,789	(7,978)	(1,189)	107,116	-1.10%
PURCHASED SERVICE							
Audit	3,900	3,900	200	-	200	4,100	5.13%
Consulting/Professional Fees	77,352	74,730	34,270	-	34,270	109,000	45.86%
Insurance	58,998	58,998	4,798	-	4,798	63,796	8.13%
Occupational Accident Insurance	35,000	29,815	6,885	-	6,885	36,700	23.09%
Intra County Purchases	138,156	138,784	7,098	-	7,098	145,882	5.11%
Legal Fees	4,853	10,000	1,624	-	1,624	11,624	16.24%
Maintenance Contracts	7,000	7,500	-	(2,500)	(2,500)	5,000	-33.33%
Printing (External)	1,117	1,500	-	-	-	1,500	0.00%
Snow Removal Contract	10,889	15,000	1,500	-	1,500	16,500	10.00%
Miscellaneous Services	518	-	-	-	-	-	0.00%
Total Purchased Service	337,783	340,227	56,375	(2,500)	53,875	394,102	15.84%
OPERATIONAL							
Advertising	10,333	5,000	3,000	-	3,000	8,000	60.00%
Associations/Memberships	9,300	11,200	-	-	-	11,200	0.00%
Bank Charges	600	700	-	-	-	700	0.00%
Miscellaneous Admin.	3,375	4,630	-	-	-	4,630	0.00%
Office Expense	7,212	7,280	-	-	-	7,280	0.00%
Postage/Courier	3,453	3,500	-	-	-	3,500	0.00%
Rent	840	840	-	-	-	840	0.00%
Staff Training	13,179	24,806	494	-	494	25,300	1.99%
Telecommunications	10,767	12,600	-	-	-	12,600	0.00%

COUNTY OF HURON
HOMES FOR THE AGED - HURONVIEW SUMMARY
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings	Net Change		
Travel/Meals	17,854	18,500	-	-	-	18,500	0.00%
Garbage	11,821	12,800	-	-	-	12,800	0.00%
Grounds Maintenance	9,003	8,000	800	-	800	8,800	10.00%
Maintenance & Repairs/Building	35,411	32,000	40,000	-	40,000	72,000	125.00%
Maintenance & Repairs/Electrical	6,608	14,000	-	-	-	14,000	0.00%
Maintenance & Repairs/HVAC	2,916	-	-	-	-	-	0.00%
Maintenance & Repairs/Plumbing	11,122	7,000	700	-	700	7,700	10.00%
Taxes	9,330	18,333	-	-	-	18,333	0.00%
Utilities/Heat	120,319	100,000	13,000	-	13,000	113,000	13.00%
Utilities/Hydro	113,175	176,000	-	(44,000)	(44,000)	132,000	-25.00%
Utilities/Water & Sewer	44,350	45,000	-	-	-	45,000	0.00%
Depreciation - capital assets	407,763	407,763	-	-	-	407,763	0.00%
Total Operational	886,584	909,952	57,994	(44,000)	13,994	923,946	1.54%
PROGRAM							
Basic Needs Program	67,871	55,000	7,000	-	7,000	62,000	12.73%
Med Dir Reg Fee	21,904	25,140	-	-	-	25,140	0.00%
Medical Supplies	54,784	39,000	3,000	-	3,000	42,000	7.69%
High Needs	20,995	7,000	5,000	-	5,000	12,000	71.43%
Recreation & Entertainment	1,958	2,000	-	(760)	(760)	1,240	-38.00%
Replenish Bed/Linen	8,500	9,000	-	-	-	9,000	0.00%
Replenish Dishes/Cutlery	5,156	5,000	-	-	-	5,000	0.00%
Employee Related Expense	48	-	-	-	-	-	0.00%
Program Supplies & Costs	421,903	408,820	17,568	-	17,568	426,388	4.30%
Less Reimbursements	(59,410)	(40,592)	-	(14,800)	(14,800)	(55,392)	36.46%
Recovery (Apt)	(7,378)	-	-	-	-	-	0.00%
Total Program	536,331	510,368	32,568	(15,560)	17,008	527,376	3.33%
OTHER EXPENDITURES							
Transfer to Other Accomodation Programs	1,911,249	1,828,676	-	(9,055)	(9,055)	1,819,621	-0.50%
Total Other Expenditures	1,911,249	1,828,676	-	(9,055)	(9,055)	1,819,621	-0.50%
TOTAL EXPENDITURES	10,147,915	10,171,943	405,731	(115,808)	289,923	10,461,866	2.85%
(SURPLUS)/DEFICIT - ACCRUAL	1,189,421	1,351,258	162,381	(82,293)	80,088	1,431,346	5.93%

COUNTY OF HURON
HOMES FOR THE AGED - HURONLEA SUMMARY
Budget for the year ending December 31, 2010

REVENUE

PROVINCIAL GRANTS

Provincial Operating Grants	2,320,420	2,206,163	134,781	-	134,781	2,340,944	6.11%
Structural Premium Funding	-	70,272	-	(192)	(192)	70,080	-0.27%
Total Provincial Grants	2,320,420	2,276,435	134,781	(192)	134,589	2,411,024	5.91%

OTHER REVENUE

Parking	818	720	-	-	-	720	0.00%
Resident - Basic	396,113	364,500	31,500	-	31,500	396,000	8.64%
Resident - Basic - Private	426,418	436,200	-	(9,800)	(9,800)	426,400	-2.25%
Resident - Basic - SemiPrivate	225,519	260,200	-	(10,200)	(10,200)	250,000	-3.92%
Resident - Bed Retention	795	-	-	-	-	-	0.00%
Resident - Preferred - Private	152,858	153,500	-	(500)	(500)	153,000	-0.33%
Resident - Pref. Semi-Private	35,726	40,700	-	(5,000)	(5,000)	35,700	-12.29%
Resident - Vet.Prior.AccessBe	24,246	-	-	-	-	-	0.00%
Resident - Short Stay	11,691	10,500	1,200	-	1,200	11,700	11.43%
Miscellaneous Revenue	59,473	56,225	747	-	747	56,972	1.33%
Transfer from Other Accomodation Revenue	1,026,670	957,890	3,931	-	3,931	961,821	0.41%
Intra County Recoveries	118,376	118,376	2,598	-	2,598	120,974	2.19%
Rent/Lease	163,787	167,559	9,045	-	9,045	176,604	5.40%
Total Other Revenue	2,642,489	2,566,370	49,021	(25,500)	23,521	2,589,891	0.92%

TOTAL REVENUE

4,962,909	4,842,805	183,802	(25,692)	158,110	5,000,915	3.26%
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EXPENDITURES

SALARIES AND BENEFITS

SALARIES

Salaries - Full Time	1,543,183	1,478,508	44,585	-	44,585	1,523,093	3.02%
Salaries - Part Time	1,474,512	1,587,067	84,131	-	84,131	1,671,198	5.30%
Total Salaries	3,017,695	3,065,575	128,716	-	128,716	3,194,291	4.20%

BENEFITS

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COUNTY OF HURON
HOMES FOR THE AGED - HURONLEA SUMMARY
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010		Net Change	2010 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings			
Statutory Benefits	244,040	246,052	8,530	-	8,530	254,582	3.47%
Extended Benefits	139,108	160,607	5,360	-	5,360	165,967	3.34%
OMERS	141,533	139,998	10,860	-	10,860	150,858	7.76%
Total Benefits	524,681	546,657	24,750	-	24,750	571,407	4.53%
Total Salaries and Benefits	3,542,376	3,612,232	153,466	-	153,466	3,765,698	4.25%
EQUIPMENT							
Equipment Rentals/Leases	10,273	8,030	-	-	-	8,030	0.00%
Equipment Repairs & Maint.	28,591	36,200	-	(365)	(365)	35,835	-1.01%
Equipment Replacement New (under \$1,000)	12,840	13,849	5,951	-	5,951	19,800	42.97%
Vehicle Lease & Operation	6,333	11,328	-	(3,903)	(3,903)	7,425	-34.45%
Total Equipment	58,037	69,407	5,951	(4,268)	1,683	71,090	2.42%
PURCHASED SERVICE							
Audit	3,900	3,899	200	-	200	4,099	5.13%
Consulting/Professional Fees	31,308	39,200	5,318	-	5,318	44,518	13.57%
Insurance	30,427	30,427	2,805	-	2,805	33,232	9.22%
Occupational Accident Insurance	18,000	14,685	4,741	-	4,741	19,426	32.28%
Intra County Purchases	127,201	127,126	4,848	-	4,848	131,974	3.81%
Legal Fees	1,575	6,000	600	-	600	6,600	10.00%
Maintenance Contracts	4,500	4,900	-	(1,900)	(1,900)	3,000	-38.78%
Printing (External)	571	950	-	-	-	950	0.00%
Snow Removal Contract	8,033	7,500	-	-	-	7,500	0.00%
Total Purchased Service	225,514	234,687	18,512	(1,900)	16,612	251,299	7.08%
OPERATIONAL							
Advertising	4,845	6,000	-	-	-	6,000	0.00%
Associations/Memberships	5,250	7,000	-	-	-	7,000	0.00%
Bank Charges	304	300	-	-	-	300	0.00%
Miscellaneous Admin.	1,063	2,600	-	(150)	(150)	2,450	-5.77%
Office Expense	2,378	3,351	-	(351)	(351)	3,000	-10.47%
Postage/Courier	841	2,000	-	(1,250)	(1,250)	750	-62.50%
Rent	840	840	-	-	-	840	0.00%
Staff Training	4,376	13,692	90	-	90	13,782	0.66%
Telecommunications	9,857	15,056	-	(1)	(1)	15,055	-0.01%

COUNTY OF HURON
HOMES FOR THE AGED - HURONLEA SUMMARY
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010		Net Change	2010 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings			
Travel/Meals	10,451	12,500	-	-	-	12,500	0.00%
Garbage	7,358	7,146	499	-	499	7,645	6.98%
Grounds Maintenance	5,750	4,700	1,500	-	1,500	6,200	31.91%
Maintenance & Repairs/Building	21,877	22,000	34,200	-	34,200	56,200	155.45%
Maintenance & Repairs/Electrical	1,806	6,000	-	-	-	6,000	0.00%
Maintenance & Repairs/HVAC	968	-	-	-	-	-	0.00%
Maintenance & Repairs/Plumbing	5,313	3,000	300	-	300	3,300	10.00%
Taxes	8,737	13,617	-	-	-	13,617	0.00%
Utilities/Heat	102,746	105,000	-	-	-	105,000	0.00%
Utilities/Hydro	79,058	106,700	-	(10,000)	(10,000)	96,700	-9.37%
Utilities/Water & Sewer	44,313	51,657	-	-	-	51,657	0.00%
Depreciation - capital assets	243,299	243,299	-	-	-	243,299	0.00%
Total Operational	562,411	626,458	36,589	(11,752)	24,837	651,295	3.96%
PROGRAM							
Basic Needs Program	23,815	29,200	-	(10)	(10)	29,190	-0.03%
Med Dir Reg Fee	14,977	17,008	-	(8)	(8)	17,000	-0.05%
Medical Supplies	32,046	19,000	-	-	-	19,000	0.00%
High Needs	4,174	7,000	-	(500)	(500)	6,500	-7.14%
Recreation & Entertainment	1,099	1,500	20	-	20	1,520	1.33%
Replenish Bed/Linen	5,000	5,000	-	-	-	5,000	0.00%
Program Supplies & Costs	236,566	225,074	6,138	-	6,138	231,212	2.73%
Less Reimbursements	(23,948)	(29,128)	-	-	-	(29,128)	0.00%
Recovery (Apt)	(3,182)	-	-	-	-	-	0.00%
Total Program	292,342	278,154	6,158	(518)	5,640	283,794	2.03%
OTHER EXPENDITURES							
Transfer to Other Accommodation Programs	1,026,670	957,890	3,931	-	3,931	961,821	0.41%
Total Other Expenditures	1,026,670	957,890	3,931	-	3,931	961,821	0.41%
TOTAL EXPENDITURES	5,707,350	5,778,828	224,607	(18,438)	206,169	5,984,997	3.57%
(SURPLUS)/DEFICIT - ACCRUAL	744,442	936,023	40,805	7,254	48,059	984,082	5.13%

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Huron County Library Budget 2010

Vision

To provide access to the world of information and ideas to all residents of Huron County through their local library.

Mission Statement

The library is committed to building strong communities in Huron County by ensuring universal access to information for cultural, economic, educational and recreational development.

Values

- (a) Equitable universal access
- (b) Literacy and lifelong learning
- (c) Intellectual freedom and protection of privacy
- (d) Customer service
- (e) Innovation and tradition
- (f) Community focus
- (g) Accountability, integrity and teamwork

The Huron County Library does this with the following resources:

- ✓ 12 library branches - Bayfield, Blyth, Brussels, Clinton, Exeter, Goderich, Hensall, Howick, Kirkton, Seaforth, Wingham, Zurich;
- ✓ 408 – 428 weekly hours of operation (15 to 61 hours by public library relative to community size and use of the library);
- ✓ 250,000 books and other materials, including DVDs, readalong kits, CDs, magazines;
- ✓ 12 full-time and 50 part-time staff, 74 volunteers;
- ✓ A safe and free community place for all ages to meet and socialize;
- ✓ Electronic services – 71 Internet computers for public use, wireless access, electronic resources, downloadable audiobooks and music, within the library or from home;
- ✓ Programs to support enjoyment of reading and lifelong learning.

Behind the scenes:

- ✓ Centralized administration, ordering, processing, cataloguing new materials;
- ✓ Shared professional and program staff;
- ✓ Distribution and shared rotation of library materials;
- ✓ Van delivery to library branches four times per week;
- ✓ Integrated library information system with online access for patrons;
- ✓ Interlibrary loan.

Background

The Library uses a zero-based budgeting approach, begun in the 2006 budget year, where each budget line is built on the expected needs for the coming year.

The following sections are used in the Library Budget:

- Administration – for overall administrative expenses and the operation of the Library Administrative office, which handles the selection, ordering, cataloguing, processing, and exchanging of library materials to the branches, interlibrary loan, electronic services, payroll, accounts, supplies, supervision, and other administrative functions;
- Branch Services – includes wages and benefits for the staff working at the twelve library branches, books and materials, rent to the host municipalities, and furniture and equipment for library branches;
- Special Projects – continuing to draw down “one-time” grants received from the Province of Ontario for family literacy and lifelong learning. (\$147,000 received in 2006, \$126,000 received in 2007 for a total of \$273,000)
- Summer Reading Program – encourages literacy skills in elementary school-age children. Two students are hired to develop and deliver weekly programs at all branch libraries during the summer. Usually successful in obtaining student grants for this program.
- Community Access Program (CAP) – an initiative of Industry Canada to provide access to the Internet for all Canadians.

2010 Budget

This budget proposes to maintain library activities and services at 2009 levels with the following exceptions:

1. Increase part-time wages for Bayfield and Zurich branches to meet workload due to increased use by the community;
2. Extend the Bayfield summer hours to include June and September in addition to July and August.

Increase summer service hours at Bayfield (6 hrs per week for 8 weeks)	\$ 1,558
Increase casual hours at Bayfield and Zurich for workload management (36 hrs/ year)	1,168
Increase student page hours at Bayfield and Zurich for workload management (260 hours per year)	2,652

This is offset by a decrease in part-time wages from the 2009 budget. Backfill wages were overestimated in 2009 for library staff training, in particular for First Aid training and Accessibility customer service training. It is anticipated that not as much training time will be required in 2010.

There is not an expectation of any new initiatives for 2010 other than branch renovations according to the priorities of the local municipalities. \$70,000 has been identified for capital expenditures attached to any initiative by one of the municipalities responsible for the following branches identified as needing renovation; Bayfield, Brussels, Clinton, Wingham, and Zurich. It is likely that one or more of Bayfield, Brussels, and Zurich could take place in 2010.

Library use continues to increase, with the following increases observed by the end of September over the same period a year ago:

- ✓ 6% increase in library borrowing;
- ✓ 9% increase in Interlibrary Loan, especially since the implementation of patron-initiated interlibrary loan;
- ✓ 10% increase in holds placed on items in our own library online catalogue;
- ✓ 17% increase in "virtual visits" to the library web site.

Revenue

Most of the funding for the Library comes from the Corporation of the County of Huron. The Province provides a fixed operating grant. Federal and provincial project grants are used when available, such as for the Community Access Program, Service Ontario, and Young Canada Works in Heritage Institutions. This budget will also utilize most of the provincial one-time literacy funding received in 2006 and 2007.

New project-specific funding will be received through the Southern Ontario Library Service from the provincial \$15M for public libraries announced early in 2009. This will especially be used to offset staff training expenditures, allowing library staff to take advantage of further training and professional development.

Staffing

Core Library staff participate in the County of Huron's non-union employee group, of which the wage rates and cost of living increases are established by the County of Huron. An 8 % increase in minimum wage also has a significant impact on the student wages.

Library Core Staff Component

	2009 FTE	2010 FTE
Administrative office	8.8	8.8
5 Branch Managers	5.0	5.0
20 Branch Assistants, 4 Circulation Clerks, 10 student pages (approx.)	14.0	14.2
TOTAL	27.8	28.0
Volunteers (74)	.5	

Grant funding provides support for special projects such as the Community Access Program and Summer Reading Program with contract workers, usually students.

Operational Costs

In order to make more efficient use of the space available, and reduce rent costs, the Library Administrative function will reduce its footprint within the Health and Library Complex to fit the resources available. This will result in some expenditure on new furniture to replace the built-in reception desk with a modular workstation, and make interior improvements such as interior walls and doors, and modified electrical and network drops. This activity was deferred from 2009 to meet the priorities of the Facilities department.

Library Development

Funds from the County capital reserve will be available to support new furniture and equipment for one branch library renovation. New libraries are anticipated for Zurich, Bayfield, and Brussels over the next few years. The Clinton branch also requires renovation and expansion, and Wingham requires an expansion. Some capital funds are anticipated to assist with furnishing these projects. Some of the furnishings of the existing branches can be incorporated into new locations. The timing of these projects is dependent on the local host municipality.

One-Time Literacy Funding

In 2006, a one-time grant of \$147,000 was received from the Province of Ontario. While it had no restrictions attached to it, the focus of the grant was for “family literacy and life-long learning.” Part of the grant (\$14,179) was used in 2006 to pay for a summer student to assist with the transition to the Unicorn library automation system, and to pay part of the costs of a microfilm reader-scanner. In 2007, another grant of \$126,000 was received. From 2007 - 2009, this funding continued to support the following initiatives:

- Display cases for each branch which can be used for museum outreach exhibits and other displays;
- Family literacy kits, and Baby Bundles for newborns and their families, including a summer student to compile them;
- Child-friendly furniture, equipment, and computers at several branches;
- Author visits and cultural activities, in partnership with organizations such as The Fabric of Stories, First Nations Celebrations, and Doors Open Haunted Huron;
- Promotional items;
- Expanded staff programming at every branch.

In 2010, the projects will continue, using the designated provincial funding.

Materials

In 2009, the book budget was reduced by \$10,000 in order to increase the electronic materials budget by the same amount to take advantage of new technologies, reducing the purchase of audio books, and subscribing to downloadable audio resources instead. Unexpectedly, the \$15M provincial initiative provided the downloadable audio books to all public libraries, so the \$10,000 has been replaced in the book budget.

The cost of materials is directly linked to the value of the Canadian dollar compared to the U.S. dollar. If the Canadian dollar strengthens, our purchasing power will provide additional materials within the same budget framework. The book budget has remained unchanged for several years.

CAPITAL EXPENDITURES

Moved out of the operating budget and into the capital budget are computers and equipment with a value of over \$1,000, as well as Library Books.

An inventory by the IT department has identified that 52 out of 58 library computers are out of warranty and unsupportable. This budget proposes to replace 26 of the out-of-date computers.

Summary

There is still a heavy reliance on project and grant funding for core services such as Internet services and branch programming. Any further branch development awaits movement on the part of the host local municipalities to redevelop the inadequate local branches before the County can do its part in redeveloping the interior functions, equipment, and furnishings, and building the services and collections at these targeted branches. More stringent accessibility standards will make the branch renovations and expansions more expensive yet.

Beth Ross
County Librarian

County of Huron
Library Services
For the year ending December 31, 2010

	2009 Levy	2010 Funding Requirements			Less: Funding by Accumulated Surplus (former reserves)	2010 Levy	Change in levy YoY \$	Change in levy YoY %	% impact on Levy
		Operating	Net Capital Expenditures	Future Sustainability (Service/Infrastructure)					
Library Services	2,436,104	2,279,671	127,643	-		2,407,314	(28,790)	-1.18%	
Total Library Services	2,436,104	2,279,671	127,643	-	-	2,407,314	(28,790)	-1.18%	-0.09%

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CAPITAL EXPENDITURES

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Note: Any grant funding is reflected as revenue in the operating budget.

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	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE							
PROVINCIAL GRANTS							
Provincial Operating Grants	137,466	137,466	-	-	-	137,466	0.00%
Provincial Project Grants	18,469	26,800	-	(5,200)	(5,200)	21,600	-19.40%
Total Provincial Grants	155,935	164,266	-	(5,200)	(5,200)	159,066	-3.17%
FEDERAL GRANTS							
Federal Project Grants	22,333	21,750	19,466	(1,025)	18,441	40,191	84.79%
Total Federal Grants	22,333	21,750	19,466	(1,025)	18,441	40,191	84.79%
MUNICIPAL GRANTS & FEES							
Services to Municipalities	6,943	8,000	-	-	-	8,000	0.00%
Total Municipal Grants & Fees	6,943	8,000	-	-	-	8,000	0.00%
OTHER REVENUE							
Admissions	425	500	-	-	-	500	0.00%
Donations	9,304	11,400	-	(195)	(195)	11,205	-1.71%
Fees/Licenses	4,500	4,000	500	-	500	4,500	12.50%
Fines	32,205	35,000	-	-	-	35,000	0.00%
Memberships	-	-	-	-	-	-	0.00%
Programs	40,000	23,104	6,896	-	6,896	30,000	29.85%
Intra County Recoveries	(907)	8,500	-	(8,500)	(8,500)	-	-100.00%
Third Party Recoveries	6,236	8,000	4,715	-	4,715	12,715	58.94%
Total Other Revenue	91,763	90,504	12,111	(8,695)	3,416	93,920	3.77%
TOTAL REVENUE	276,974	284,520	31,577	(14,920)	16,657	301,177	5.85%
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Full Time	718,796	738,930	5,396	-	5,396	744,326	0.73%
Salaries - Part Time	743,659	866,030	19,412	(89,983)	(70,571)	795,459	-8.15%
Total Salaries	1,462,455	1,604,960	24,808	(89,983)	(65,175)	1,539,785	-4.06%

COUNTY OF HURON
LIBRARY - CONSOLIDATED
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
BENEFITS							
Statutory Benefits	118,438	127,277	3,014	(9,287)	(6,273)	121,004	-4.93%
Extended Benefits	61,809	65,990	4,576	-	4,576	70,566	6.93%
OMERS	74,463	74,095	694	(1,837)	(1,143)	72,952	-1.54%
Total Benefits	254,710	267,362	8,284	(11,124)	(2,840)	264,522	-1.06%
Total Salaries and Benefits	1,717,165	1,872,322	33,092	(101,107)	(68,015)	1,804,307	-3.63%
EQUIPMENT							
Equipment Rentals/Leases	1,931	2,507	-	(576)	(576)	1,931	-22.98%
Equipment Repairs & Maint.	-	1,000	-	-	-	1,000	0.00%
Equipment Replacement New (under \$1,000)	10,960	4,041	17,042	-	17,042	21,083	421.73%
Vehicle Lease & Operation	9,182	10,640	-	-	-	10,640	0.00%
Total Equipment	22,073	18,188	17,042	(576)	16,466	34,654	90.53%
PURCHASED SERVICE							
Audit	1,932	1,728	-	-	-	1,728	0.00%
Insurance	8,813	8,813	467	-	467	9,280	5.30%
Occupational Accident Insurance	1,558	2,500	-	-	-	2,500	0.00%
Intra County Purchases	7,400	7,400	39,424	-	39,424	46,824	532.76%
Legal Fees	-	200	-	-	-	200	0.00%
Maintenance Contracts	25,793	24,975	1,075	-	1,075	26,050	4.30%
Printing (External)	812	2,000	-	-	-	2,000	0.00%
Security	-	-	2,700	-	2,700	2,700	0.00%
Total Purchased Service	46,309	47,616	43,666	-	43,666	91,282	91.70%
OPERATIONAL							
Advertising	1,452	2,500	-	-	-	2,500	0.00%
Associations/Memberships	1,770	1,720	-	-	-	1,720	0.00%
Conventions/Conferences	5,387	7,000	-	-	-	7,000	0.00%
Honorarium	1,656	2,000	-	-	-	2,000	0.00%
Internet	7,475	6,715	1,000	-	1,000	7,715	14.89%
Office Expense	28,344	34,800	600	-	600	35,400	1.72%
Postage/Courier	665	550	-	-	-	550	0.00%
Rent	75,060	75,060	-	-	-	75,060	0.00%
Staff Training	8,864	9,000	5,691	-	5,691	14,691	63.23%
Telecommunications	9,527	9,500	500	-	500	10,000	5.26%

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COUNTY OF HURON
LIBRARY - CONSOLIDATED
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Travel/Meals	21,659	24,600	1,200	(2,300)	(1,100)	23,500	-4.47%
Depreciation - Capital Assets	327,050	327,050	-	-	-	327,050	0.00%
Total Operational	488,985	500,495	8,991	(2,300)	6,691	507,186	1.34%
PROGRAM							
Newspaper and Magazines	13,650	12,000	2,000	-	2,000	14,000	16.67%
Books and Materials	138,385	10,758	108	-	108	10,866	1.00%
Books Purch. from Fundraising	768	-	-	-	-	-	0.00%
Branch Maintenance Grants	91,500	91,500	-	-	-	91,500	0.00%
Electronic Resources	25,834	33,989	-	(7,136)	(7,136)	26,853	-21.00%
Winter Clothing and Uniforms	235	200	-	-	-	200	0.00%
Total Program	270,371	148,447	2,108	(7,136)	(5,028)	143,419	-3.39%
TOTAL EXPENDITURES	2,544,903	2,587,068	104,899	(111,119)	(6,220)	2,580,848	-0.24%
(SURPLUS)/DEFICIT - ACCRUAL	2,267,929	2,302,548	73,322	(96,199)	(22,877)	2,279,671	-0.99%
LEVY BASED ADJUSTMENTS							
Gross Capital Requirements		460,606			(5,913)	454,693	
Less: Depreciation funded from Operating		(327,050)			0	(327,050)	
Future Sustainability						0	
Less: funding from accumulated surplus (reserves)						0	
TOTAL LEVY REQUIREMENTS		2,436,104			(28,790)	2,407,314	-1.18%

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Huron County Museum & Historic Gaol Budget 2010

Statement of Purpose

1.1 Mission

1.1.1 The museum will serve the residents of Huron County as well as visitors from around the world by carrying out the functions of collecting, preserving, studying, housing, exhibiting and interpreting artifacts and specimens pertaining to the historical founding, settlement and culture of Huron County.

1.1.2 The museum will fulfill its obligation through programs of an educational, entertaining and enriching nature, e.g. lectures, temporary exhibits, demonstrations, working models, etc., which may be drawn from any part of the County, the province, the country, or indeed the world.

1.1.3 The museum will encourage local interest groups to carry out activities at the museum, providing those events are not detrimental to the integrity of the Museum and its collection.

1.1.4 The use of the museum collection and documented files by other organizations or persons for the purpose of study and research will be limited to the premises and under the supervision of a museum staff member, authorized by the Director/Curator.

From 2003 to 2005, the Huron County Museum successfully met the ten provincial standards. As such, we are able to apply for federal and provincial grants for projects and student programs and continue to qualify for and receive the Community Museum Operating Grant (CMOG).

The core business of the Museum is to operate a year-round museum meeting all of the Ministry standards, as well as the Huron Historic Gaol, a national heritage site, for six months of the year plus special events and exhibits, the Marine Museum for two months, and the unstaffed Sky Harbour Gallery and Tiger Dunlop Tomb. Outreach programs and exhibits travel to locations and functions across the County of Huron as well as to museums outside the County.

In addition, the Museum has responsibility for the County Archives, Corporate Records, the County Art Bank, and shares responsibility for cultural planning with the Planning and Development Department.

The physical plants of the museum building and historic gaol are managed by the County's Physical Services, and the Museum pays rent for its space to the County. The Sky Harbour Gallery and the Marine Museum are owned and managed by the Town of Goderich.

2010 Budget

The Museum uses a zero-based budgeting approach, begun in the 2006 budget year, where each budget line is built on the expected needs for the coming year.

Revenue

Most of the funding for the Museums comes from the Corporation of the County of Huron. The Province provides the Community Museum Operating Grant subject to conditions and standards being met. This CMOG funding received an increase in 2007 from \$36,443 to \$63,226, for the purpose of enhancing the heritage activities at the Museum. Federal and provincial project grants are utilized when available. There was a significant boost to the Young Canada Works in Heritage Institutions in 2007 that continued through to 2009.

Museum admissions vary according to the interest in the Museum by visitors, tourists, and county residents. This can be affected by weather, travel plans, and changing exhibits at the Museums. Investment in the archival program may result in higher revenues from researchers in this area in the future. Visitorship and admissions have not recovered from the serious drop in tourism from the U.S. since 2001. The anticipated arrival of the HST may affect visitors' willingness to pay an increased admission fee.

Expenditures

Salaries and Benefits

Core museum staff participate in the County of Huron's non-union employee group. The only changes for the full-time staff are grid increments and increases in the cost of benefits as determined by County Council. This is augmented by students for part-time work year-round and part- and full-time work during the busy summer months. The student component is affected by the Province's recent increases in the minimum wage, 9% in each of 2008 and 2009 and 8% in 2010.

Two new positions are proposed for 2010. An **Archives Research Assistant** position will address some long-identified service gaps in the County Archives. As planning goes forward, the need for a professional Archivist will be determined, but in the meantime, a Research Assistant will provide technical assistance and support in this area. Some cost recoveries in user fees will support this position but not fund it fully. Annualized costs are budgeted at \$48,608.

A half-time **Volunteer Co-ordinator** was also proposed but was eliminated through the budget review process. In 2008, 42 volunteers contributed 2,291 hours at the Museum, doing tasks such as staffing the front reception desk, cataloguing artifacts, cleaning exhibit galleries, decorating, and assisting with school visits and community programming.

<i>There is one increase in the staffing component for 2010 for workload reasons and service enhancement.</i>	<i>COST</i>
<i>Archives Research Assistant</i>	<i>\$ 48,608</i>

Staff Complement

Position	2009 FTE	2010 FTE
Director	.3	.3
Curator	1	1
Assistant Curator	1	1
Registrar	1	1
Museum Technician	1	1
Museum Technician Assistant	.5	.5
Administrative Assistant	1	1
Students	2.3	2.5
Research Intern	.2	0
Archives Research Assistant		1
Volunteer Co-ordinator		
TOTAL	8.3	9.3

The student component varies each year in response to grants received or revenue from room rentals.

Exhibits

In 2010, *Made in Bayfield: The Work of Johan Gemeinhardt* will fulfill the role of community participation (similar to Innovative Huron). *Egypt, Gift of the Nile* will be the featured traveling exhibit from the Royal Ontario Museum.

Programming

School trips and community group tours continue to be a core function of museum programming. Educational programming is offered to local and regional schools and home-school groups. Summer day camps and special events are also a popular activity at the museums. People enjoy interactive visits to their museums. Successful programs such as the Historic Gaol's "Behind the Bars" on will be expanded to more summer evenings and guided Marine Heritage walking tours will continue in 2010. The recent success of Doors Open Haunted Huron and the high community participation in heritage tours also indicates a continued and growing interest, especially in interactive participation.

Huron Historic Gaol

2010 marks the 35th anniversary of the designation of the Huron Historic Gaol as a National Historic Site. A celebration of this is planned during the summer involving an event in July and the refurbishment of the graphics in the Board Room of the Gaol.

The popular "Behind the Bars" tours will be expanded from one evening to two during the summer.

Marine Museum

Some refurbishment of graphics and exhibits will be done in 2010, in conjunction with the Town of Goderich maintenance and repair of the structure. A DVD/TV unit will be used to run videos of the Great Storm of 1913, the Salt Mine, and other video resources at the Museum. Marine Heritage Walking Tours will be offered by students and volunteers.

Dunlop Tomb

In 2009, the replica gate was installed and interpretive panels were constructed. The panels will be installed in 2010 and trees will be trimmed to provide a better view across the river valley.

Museum Study

The Museum Study authorized in 2007 by County Council will be completed in 2010. An initial assessment by the Canadian Conservation Institute was undertaken late in 2007, with a final report delivered in July 2009. Public consultation was initiated in 2008 through the Huron County Cultural Plan, as well as meetings with the Huron County Historical Society and other heritage organizations.

Corporate Records

The Corporate Records Centre has been in existence since 2001 in order to meet the requirements of *The Municipal Act, 2001*, for all County departments, specifically with respect to sections 253 to 255, relating to the Inspection of Records, Retention of Records, Transfer, and Destruction of Records.

The Corporate Records Centre provides service for all County departments. Off-site records are housed at the Huron County Museum. Training is provided to all County departments on TOMRMS (The Ontario Municipal Records Management System) for both active and archived records. Intake of new records, shredding of records ready for disposal, and retrieval of requested files is provided to authorized staff.

The Corporate Records Co-ordinator works with the Network and Security Technician from the IT department to ensure that both electronic and paper files are managed properly.

The County's Records Retention Bylaw was completed and revised in 2009. The transition from the Museum Past Perfect software to specialized records management software (Digital Warehouse) was started in 2008 in partnership with the County's Information Technology department, and will be completed in 2010 on behalf of all county departments. The new Records Retention Bylaw will be implemented.

This program is 100% funded by the County as a corporate service.

Staff Complement

Position	2009 FTE	2010 FTE
Corporate Records Co-ordinator	1	1

Cultural Services

A new program is the introduction of a cultural component to the Cultural Services Department. The application for Creative Communities Prosperity Fund will address the action items and recommendations from the Huron County Cultural Plan that indicate the County of Huron as lead organization, as well as involve the County in county-wide initiatives from the Cultural Plan. The County will continue to work in co-operation with other organizations such as Heritage and Culture Partnership, the Huron Tourism Association, and Cultural Services staff will continue to work with staff from Planning and Development Department to move cultural initiatives forward in a co-operative manner.

There is currently no staff allocated to cultural activities in the Department. The Department currently has responsibility for libraries and museums, and no resources are allocated for cultural activities. The Cultural Field Worker will work with and support cultural organizations in Huron County, as well as act as a liaison between the municipality of the County of Huron and the various individuals and organizations working in the cultural and heritage fields. Other actions of the Huron County Cultural Plan have been embraced by other cultural leaders. For example, Heritage and Culture Partnership is undertaking volunteer and economic development activities. The Huron County Museum is undertaking recommendations relating to heritage. The United Way has developed a volunteer job board.

In addition to the recommendations from the action plan outlined in the 2008 Huron County Cultural Plan, the project will also measure and report on the progress of the Huron County Cultural Plan by compiling the successes of projects up to the fall of 2010. The community will be consulted using a similar process as done in 2006 and 2007 for the original cultural plan, i.e. surveys, focus groups, key informant interviews, and public meetings, asking many of the same questions, with the goal of determining any change in response from the earlier community consultation. This is an expected step in the planning process.

The above project will firmly establish the County of Huron as a partner in municipal cultural planning, and show excellent return on investment of cultural participation for the County.

This program is anticipated to start in March or April and is based on 50% funding from the Province of Ontario's Creative Community Prosperity Fund.

Staff Complement

Position	2009 FTE	2010 FTE
Cultural Field Worker (contract position)	0	1

County of Huron
Cultural Services
For the year ending December 31, 2010

	2009 Levy	2010 Funding Requirements			Less: Funding by Accumulated Surplus (former reserves)	2010 Levy	Change in levy YoY \$	Change in levy YoY %	% impact on Levy
		Operating	Net Capital Expenditures	Future Sustainability (Service/Infrastructure)					
Museum	821,658	824,381	5,109			829,490	7,832	0.95%	
Gaol	170,715	117,806				117,806	(52,909)	-30.99%	
Heritage Projects	20,000	20,000			(7,521)	12,479	(7,521)	-37.61%	
Cultural Programs	-	30,000				30,000	30,000	#DIV/0!	
Corporate Records	77,472	75,377				75,377	(2,095)	-2.70%	
Total Cultural Services	1,089,845	1,067,564	5,109	-	(7,521)	1,065,152	(24,693)	-2.27%	-0.08%

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COUNTY OF HURON
MUSEUM, GAOL, HERITAGE PROJECTS and CORPORATE RECORDS
FOR THE YEAR ENDING DECEMBER 31, 2010

CAPITAL EXPENDITURES

PROJECT ITEM	ASSET TYPE	REASON FOR REQUEST	PRIORITY (High/Medium/Low)	DESCRIPTION	COMPLETION or PURCHASE DATE	TOTAL COST	FUNDING SOURCE	
							SOURCE	AMOUNT
TV/DVD Marine Museum	Equipment	Service Enhancement	Medium	to project videos, Great Storm, Salt, etc.	Jun-10	\$ 1,100.00	Levy	\$ 1,100.00
TV/DVD Museum	Equipment	Service Enhancement	Medium	Exhibit improvements	Jun-10	\$ 1,100.00	Levy	\$ 1,100.00
1 Laptop computer	Computers	Asset replacement	Medium	for Assistant Curator	Mar-10	\$ 1,995.00	Levy	\$ 1,995.00
2 Desktop computers	Computers	Asset replacement	Medium	Reading Room & Gaol	Mar-10	\$ 2,814.00	Levy	\$ 2,814.00
Log Cabin doorway repair	Building	Asset maintenance	Medium	replace porch roofs	Jul-10	\$ 2,500.00	Levy	\$ 2,500.00
Governor's House windows	Building	Asset maintenance	Medium	replace remaining 2 storm windows	Oct-10	\$ 2,000.00	Levy	\$ 2,000.00
TOTAL FUNDING REQUEST						\$ 11,509.00		
LESS: FUNDING FROM CURRENT YEAR DEPRECIATION (including in operating budget)						\$ (6,400.00)		
NET CAPITAL FUNDING REQUIREMENTS						\$ 5,109.00		

Note: Any grant funding is reflected as revenue in the operating budget

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COUNTY OF HURON
SUMMARY - MUSEUM, GAOL, HERITAGE PROJECTS and CORPORATE RECORDS
Budget for the year ending December 31, 2010

REVENUE

PROVINCIAL GRANTS

Provincial Operating Grants 63,226 63,226 - - - 63,226 0.00%
Provincial Project Grants - - 30,000 - - 30,000 0.00%
Total Provincial Grants 63,226 63,226 30,000 - 30,000 93,226 47.45%

FEDERAL GRANTS

Federal Project Grants 23,189 15,000 8,000 - 8,000 23,000 53.33%
Total Federal Grants 23,189 15,000 8,000 - 8,000 23,000 53.33%

OTHER REVENUE

Admissions 55,000 52,000 3,000 - 3,000 55,000 5.77%
Donations 7,150 7,400 3,000 - 3,000 10,400 40.54%
Memberships 1,400 1,400 1,600 - 1,600 3,000 114.29%
Programs 4,449 8,000 - (2,900) (2,900) 5,100 -36.25%
Miscellaneous Revenue - 4,000 - (4,000) (4,000) - -100.00%
Intra County Recoveries 2,000 11,000 1,357 (9,000) (7,643) 3,357 -69.48%
Rent/Lease 3,930 10,000 - (4,000) (4,000) 6,000 -40.00%
Sales 1,917 4,000 - - - 4,000 0.00%
Total Other Revenue 75,846 97,800 19,957 (19,900) 57 97,857 0.06%

TOTAL REVENUE

162,261 176,026 57,957 (19,900) 38,057 214,083 21.62%

EXPENDITURES

SALARIES AND BENEFITS

SALARIES

Salaries - Full Time 335,974 344,311 41,491 - 41,491 385,802 12.05%
Salaries - Part Time 87,089 72,673 38,412 (6,109) 32,303 104,976 44.45%
Total Salaries 423,063 416,984 79,903 (6,109) 73,794 490,778 17.70%

COUNTY OF HURON
SUMMARY - MUSEUM, GAOL, HERITAGE PROJECTS and CORPORATE RECORDS
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
BENEFITS							
Statutory Benefits	34,046	32,894	3,613	(502)	3,111	36,005	9.46%
Extended Benefits	33,499	30,418	265	(1,998)	(1,733)	28,685	-5.70%
OMERS	23,724	24,552	2,199	-	2,199	26,751	8.96%
Total Benefits	91,269	87,864	6,077	(2,500)	3,577	91,441	4.07%
Total Salaries and Benefits	514,332	504,848	85,980	(8,609)	77,371	582,219	15.33%
EQUIPMENT							
Equipment Rentals/Leases	1,183	1,688	919	(500)	419	2,107	24.82%
Equipment Repairs & Maint.	200	500	-	-	-	500	0.00%
Equipment Replacement New (under \$1,000)	4,466	3,000	870	(1,000)	(130)	2,870	-4.33%
Vehicle Lease & Operation	1,694	2,200	-	(200)	(200)	2,000	-9.09%
Total Equipment	7,543	7,388	1,789	(1,700)	89	7,477	1.20%
PURCHASED SERVICE							
Audit	550	600	-	-	-	600	0.00%
Consulting/Professional Fees	6,256	67,435	6,250	(12,865)	(6,615)	60,820	-9.81%
Insurance	1,695	1,695	89	-	89	1,784	5.25%
Occupational Accident Insurance	1,039	1,307	193	-	193	1,500	14.77%
Intra County Purchases	3,400	3,400	10,146	-	10,146	13,546	298.41%
Legal Fees	1,050	-	1,000	-	1,000	1,000	0.00%
Maintenance Contracts	2,846	2,846	-	(476)	(476)	2,370	-16.73%
Printing (External)	3,616	4,500	-	(500)	(500)	4,000	-11.11%
Security	5,616	650	-	-	-	650	0.00%
Total Purchased Service	26,067	82,433	17,678	(13,841)	3,837	86,270	4.65%
OPERATIONAL							
Advertising	10,000	10,000	-	-	-	10,000	0.00%
Associations/Memberships	2,275	2,275	-	-	-	2,275	0.00%
Bank Charges	1,041	520	520	-	520	1,040	100.00%
Conventions/Conferences	5,550	6,800	-	(1,105)	(1,105)	5,695	-16.25%
Internet	567	565	-	-	-	565	0.00%
Office Expense	4,541	4,450	1,100	(150)	950	5,400	21.35%

COUNTY OF HURON
SUMMARY - MUSEUM, GAOL, HERITAGE PROJECTS and CORPORATE RECORDS
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Postage/Courier	1,554	1,100	400	-	400	1,500	36.36%
Publications & Subscriptions	85	300	-	-	-	300	0.00%
Rent	488,376	488,376	4,831	-	4,831	493,207	0.99%
Staff Training	2,940	2,000	500	-	500	2,500	25.00%
Telecommunications	4,312	4,176	100	-	100	4,276	2.39%
Travel/Meals	1,700	1,700	-	-	-	1,700	0.00%
Garbage	1,646	2,000	-	-	-	2,000	0.00%
Grounds Maintenance	105	500	-	-	-	500	0.00%
Janitorial	105	250	-	-	-	250	0.00%
Maintenance & Repairs/Building	961	700	-	-	-	700	0.00%
Depreciation - Capital Assets	6,401	6,400	-	-	-	6,400	0.00%
Total Operational	532,157	532,112	7,451	(1,255)	6,196	538,308	1.16%
PROGRAM							
Curatorial Supplies	9,000	9,400	-	-	-	9,400	0.00%
Exhibits	19,433	19,300	1,100	(4,900)	(3,800)	15,500	-19.69%
Giftware	1,000	2,300	-	-	-	2,300	0.00%
Latimer Estate	4,449	7,400	-	(2,300)	(2,300)	5,100	-31.08%
Special Events	1,000	2,000	-	(1,000)	(1,000)	1,000	-50.00%
Winter Clothing, Uniforms, & Safety	705	1,300	-	(200)	(200)	1,100	-15.38%
Miscellaneous Program	264	-	-	-	-	-	0.00%
Program Supplies & Costs	14,086	21,900	200	-	200	22,100	0.91%
Promotion/Public Relations	1,243	1,500	8,273	-	8,273	9,773	551.53%
Tiger Dunlop Tomb	3,300	3,300	-	(2,200)	(2,200)	1,100	-66.67%
Total Program	54,479	68,400	9,573	(10,600)	(1,027)	67,373	-1.50%
TOTAL EXPENDITURES	1,134,579	1,195,181	122,471	(36,005)	86,466	1,281,647	7.23%
COUNTY LEVY	972,318	1,019,155	64,514	(16,105)	48,409	1,067,564	4.75%

LEVY BASED ADJUSTMENTS

Gross Capital Requirements	70,690	(59,181)	11,509
Less: Depreciation funded from Operating	0	(6,400)	(6,400)
Future Sustainability	0	0	0

COUNTY OF HURON
SUMMARY - MUSEUM, GAOL, HERITAGE PROJECTS and CORPORATE RECORDS
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Less: funding from accumulated surplus (reserves)		0			(7,521)	(7,521)	
TOTAL LEVY REQUIREMENTS		<u>1,089,845</u>			<u>(24,693)</u>	<u>1,065,152</u>	<u>-2.27%</u>

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COUNTY OF HURON

MUSEUM

Budget for the year ending December 31, 2010

REVENUE

PROVINCIAL GRANTS

Provincial Operating Grants

Total Provincial Grants

FEDERAL GRANTS

Federal Project Grants

Total Federal Grants

OTHER REVENUE

Admissions

Donations

Memberships

Programs

Miscellaneous Revenue

Intra County Recoveries

Rent/Lease

Sales

Education Programs

Reading Room Fees

Archival Fees

Prior Year Surplus

Total Other Revenue

TOTAL REVENUE

EXPENDITURES

SALARIES AND BENEFITS

SALARIES

Salaries - Full Time

Salaries - Part Time

Total Salaries

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
	63,226	63,226	-	-	-	63,226	0.00%
	63,226	63,226	-	-	-	63,226	0.00%
	15,100	15,000	-	-	-	15,000	0.00%
	15,100	15,000	-	-	-	15,000	0.00%
	28,000	28,000	-	-	-	28,000	0.00%
	7,000	7,000	3,000	-	3,000	10,000	42.86%
	1,400	1,400	1,600	-	1,600	3,000	114.29%
	4,449	8,000	-	(2,900)	(2,900)	5,100	-36.25%
	-	4,000	-	(4,000)	(4,000)	-	-100.00%
	2,000	11,000	-	(9,000)	(9,000)	2,000	-81.82%
	3,930	10,000	-	(4,000)	(4,000)	6,000	-40.00%
	1,417	3,000	-	-	-	3,000	0.00%
	-	-	4,000	-	4,000	4,000	0.00%
	-	-	3,000	-	3,000	3,000	0.00%
	-	-	3,000	-	3,000	3,000	0.00%
	-	-	-	-	-	-	0.00%
	48,196	72,400	14,600	(19,900)	(5,300)	67,100	-7.32%
	126,522	150,626	14,600	(19,900)	(5,300)	145,326	-3.52%
	293,810	301,211	39,601	-	39,601	340,812	13.15%
	80,402	58,151	-	(5,132)	(5,132)	53,019	-8.83%
	374,212	359,362	39,601	(5,132)	34,469	393,831	9.59%

COUNTY OF HURON

MUSEUM

Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
BENEFITS							
Statutory Benefits	29,828	27,927	608	-	608	28,535	2.18%
Extended Benefits	30,460	27,583	-	(1,998)	(1,998)	25,585	-7.24%
OMERS	21,014	21,837	2,035	-	2,035	23,872	9.32%
Total Benefits	81,301	77,347	2,643	(1,998)	645	77,992	0.83%
Total Salaries and Benefits	455,513	436,709	42,244	(7,130)	35,114	471,823	8.04%
EQUIPMENT							
Equipment Rentals/Leases	1,183	1,188	-	-	-	1,188	0.00%
Equipment Repairs & Maint.	200	500	-	-	-	500	0.00%
Equipment Replacement New (under \$1,000)	2,000	2,000	-	(1,000)	(1,000)	1,000	-50.00%
Vehicle Lease & Operation	1,694	2,200	-	(200)	(200)	2,000	-9.09%
Total Equipment	5,077	5,888	-	(1,200)	(1,200)	4,688	-20.38%
PURCHASED SERVICE							
Audit	440	480	-	-	-	480	0.00%
Consulting/Professional Fees	300	49,815	-	(9,815)	(9,815)	40,000	-19.70%
Insurance	998	998	52	-	52	1,050	5.21%
Occupational Accident Insurance	1,039	1,307	193	-	193	1,500	14.77%
Intra County Purchases	1,400	1,400	10,146	-	10,146	11,546	724.71%
Maintenance Contracts	1,423	1,423	-	(253)	(253)	1,170	-17.78%
Printing (External)	3,000	3,000	-	-	-	3,000	0.00%
Security	5,184	150	-	-	-	150	0.00%
Total Purchased Service	13,784	58,573	10,391	(10,068)	323	58,896	0.55%
OPERATIONAL							
Advertising	9,000	9,000	-	-	-	9,000	0.00%
Associations/Memberships	2,075	2,075	-	-	-	2,075	0.00%
Bank Charges	1,000	500	500	-	500	1,000	100.00%
Conventions/Conferences	5,000	6,000	-	(1,000)	(1,000)	5,000	-16.67%
Internet	65	65	-	-	-	65	0.00%
Office Expense	4,000	4,000	-	-	-	4,000	0.00%
Postage/Courier	1,554	1,100	400	-	400	1,500	36.36%
Publications & Subscriptions	85	300	-	-	-	300	0.00%
Rent	365,184	365,184	-	-	-	365,184	0.00%
Staff Training	1,940	1,000	500	-	500	1,500	50.00%
Telecommunications	3,418	3,376	-	-	-	3,376	0.00%
Travel/Meals	1,200	1,200	-	-	-	1,200	0.00%

COUNTY OF HURON

MUSEUM

Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Garbage	46	-	-	-	-	-	0.00%
Janitorial	105	50	-	-	-	50	0.00%
Maintenance & Repairs/Building	731	500	-	-	-	500	0.00%
Depreciation - Capital Assets	6,401	6,400	-	-	-	6,400	0.00%
Total Operational	401,803	400,750	1,400	(1,000)	400	401,150	0.10%
PROGRAM							
Curatorial Supplies	9,000	9,000	-	-	-	9,000	0.00%
Exhibits	15,000	16,350	-	(4,900)	(4,900)	11,450	-29.97%
Giftware	1,000	2,000	-	-	-	2,000	0.00%
Latimer Estate	4,449	7,400	-	(2,300)	(2,300)	5,100	-31.08%
Special Events	1,000	2,000	-	(1,000)	(1,000)	1,000	-50.00%
Winter Clothing, Uniforms, & Safety	705	1,200	-	(200)	(200)	1,000	-16.67%
Miscellaneous Program	264	-	-	-	-	-	0.00%
Program Supplies & Costs	1,500	1,500	-	-	-	1,500	0.00%
Promotion/Public Relations	764	1,000	-	-	-	1,000	0.00%
Marine Heritage	-	-	-	-	-	-	0.00%
Tiger Dunlop Tomb	3,300	3,300	-	(2,200)	(2,200)	1,100	-66.67%
Total Program	36,981	43,750	-	(10,600)	(10,600)	33,150	-24.23%
TOTAL EXPENDITURES	913,158	945,670	54,035	(29,998)	24,037	969,707	2.54%
COUNTY LEVY	786,636	795,044	39,435	(10,098)	29,337	824,381	3.69%

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COUNTY OF HURON

GAOL

Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE							
FEDERAL GRANTS							
Federal Project Grants	8,089	-	8,000	-	8,000	8,000	0.00%
Total Federal Grants	8,089	-	8,000	-	8,000	8,000	0.00%
OTHER REVENUE							
Admissions	27,000	24,000	3,000	-	3,000	27,000	12.50%
Donations	150	400	-	-	-	400	0.00%
Sales	500	1,000	-	-	-	1,000	0.00%
Education Programs	-	-	1,000	-	1,000	1,000	0.00%
Total Other Revenue	27,650	25,400	4,000	-	4,000	29,400	15.75%
TOTAL REVENUE	35,739	25,400	12,000	-	12,000	37,400	47.24%
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Part Time	6,687	14,522	-	(977)	(977)	13,545	-6.73%
Total Salaries	6,687	14,522	-	(977)	(977)	13,545	-6.73%
BENEFITS							
Statutory Benefits	557	1,165	190	-	190	1,355	16.31%
Total Benefits	557	1,165	190	-	190	1,355	16.31%
Total Salaries and Benefits	7,244	15,687	190	(977)	(787)	14,900	-5.02%
EQUIPMENT							
Equipment Replacement New (under \$1,000)	1,224	1,000	870	-	870	1,870	87.00%
Total Equipment	1,224	1,000	870	-	870	1,870	87.00%

COUNTY OF HURON

GAOL

Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
PURCHASED SERVICE							
Audit	110	120	-	-	-	120	0.00%
Insurance	697	697	37	-	37	734	5.31%
Maintenance Contracts	1,423	1,423	-	(223)	(223)	1,200	-15.67%
Printing (External)	616	1,500	-	(500)	(500)	1,000	-33.33%
Security	432	500	-	-	-	500	0.00%
Total Purchased Service	3,278	4,240	37	(723)	(686)	3,554	-16.18%
OPERATIONAL							
Advertising	1,000	1,000	-	-	-	1,000	0.00%
Bank Charges	41	20	20	-	20	40	100.00%
Internet	502	500	-	-	-	500	0.00%
Office Expense	-	150	-	(150)	(150)	-	-100.00%
Rent	123,192	123,192	-	-	-	123,192	0.00%
Telecommunications	894	800	100	-	100	900	12.50%
Grounds Maintenance	105	500	-	-	-	500	0.00%
Janitorial	-	200	-	-	-	200	0.00%
Maintenance & Repairs/Building	230	200	-	-	-	200	0.00%
Total Operational	125,964	126,562	120	(150)	(30)	126,532	-0.02%
PROGRAM							
Curatorial Supplies	-	400	-	-	-	400	0.00%
Exhibits	4,433	2,950	1,100	-	1,100	4,050	37.29%
Giftware	-	300	-	-	-	300	0.00%
Program Supplies & Costs	107	400	200	-	200	600	50.00%
Promotion/Public Relations	480	500	2,500	-	2,500	3,000	500.00%
Total Program	5,019	4,550	3,800	-	3,800	8,350	83.52%
TOTAL EXPENDITURES	142,729	152,039	5,017	(1,850)	3,167	155,206	2.08%
COUNTY LEVY	106,990	126,639	(6,983)	(1,850)	(8,833)	117,806	-6.97%

COUNTY OF HURON
Huron Heritage Fund
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE							
Program Overhead	-	-	-	-	-	-	0.00%
Program Supplies & Costs	12,479	20,000	-	-	-	20,000	0.00%
Promotion/Public Relations	-	-	-	-	-	-	0.00%
Marine Heritage Festival	-	-	-	-	-	-	0.00%
Tiger Dunlop	-	-	-	-	-	-	0.00%
Less GWA Recovery	-	-	-	-	-	-	0.00%
Less Income	-	-	-	-	-	-	0.00%
Less Reimbursements	-	-	-	-	-	-	0.00%
Less Repayments	-	-	-	-	-	-	0.00%
Recovery (Apt)	-	-	-	-	-	-	0.00%
Assessment MPAC	-	-	-	-	-	-	0.00%
Total Program	12,479	20,000	-	-	-	20,000	0.00%
OTHER EXPENDITURES							
Current Year Surplus	-	-	-	-	-	-	0.00%
Prior Year Surplus	-	-	-	-	-	-	0.00%
Provision for Unforeseen	-	-	-	-	-	-	0.00%
Reserve/Contingencies	-	-	-	-	-	-	0.00%
Transfer to Operating	-	-	-	-	-	-	0.00%
Share of Write-offs	-	-	-	-	-	-	0.00%
Total Other Expenditures	-	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	12,479	20,000	-	-	-	20,000	0.00%
COUNTY LEVY	12,479	20,000	-	-	-	20,000	0.00%

Funded by Prior Year Accumulated Surplus

7,521

Net Levy Effect

12,479

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COUNTY OF HURON
CULTURAL PROGRAM
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE							
PROVINCIAL GRANTS							
Provincial Project Grants	-	-	30,000	-	30,000	30,000	0.00%
Total Provincial Grants	-	-	30,000	-	30,000	30,000	0.00%
TOTAL REVENUE	-	-	30,000	-	30,000	30,000	0.00%
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Part Time	-	-	38,412	-	38,412	38,412	0.00%
Total Salaries	-	-	38,412	-	38,412	38,412	0.00%
BENEFITS							
Statutory Benefits	-	-	2,815	-	2,815	2,815	0.00%
Total Benefits	-	-	2,815	-	2,815	2,815	0.00%
Total Salaries and Benefits	-	-	41,227	-	41,227	41,227	0.00%
EQUIPMENT							
Equipment Rentals/Leases	-	-	919	-	919	919	0.00%
Total Equipment	-	-	919	-	919	919	0.00%
PURCHASED SERVICE							
Consulting/Professional Fees	-	-	6,250	-	6,250	6,250	0.00%
Total Purchased Service	-	-	6,250	-	6,250	6,250	0.00%
OPERATIONAL							
Rent	-	-	1,000	-	1,000	1,000	0.00%
Office expense	-	-	4,831	-	4,831	4,831	0.00%
Total Operational	-	-	5,831	-	5,831	5,831	0.00%

COUNTY OF HURON
CULTURAL PROGRAM
Budget for the year ending December 31, 2010

PROGRAM

Promotion/Public Relations

Total Program

TOTAL EXPENDITURES

COUNTY LEVY

2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
		Additions/ New Programs	Reductions/ Savings	Net Change		
-	-	5,773	-	5,773	5,773	0.00%
-	-	5,773	-	5,773	5,773	0.00%
-	-	60,000	-	60,000	60,000	0.00%
-	-	30,000	-	30,000	30,000	0.00%

COUNTY OF HURON
CORPORATE RECORDS
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Full Time	42,164	43,100	1,890	-	1,890	44,990	4.39%
Total Salaries	42,164	43,100	1,890	-	1,890	44,990	4.39%
BENEFITS							
Statutory Benefits	3,661	3,802	-	(502)	(502)	3,300	-13.20%
Extended Benefits	3,039	2,835	265	-	265	3,100	9.35%
OMERS	2,710	2,715	164	-	164	2,879	6.04%
Total Benefits	9,410	9,352	429	(502)	(73)	9,279	-0.78%
Total Salaries and Benefits	51,575	52,452	2,319	(502)	1,817	54,269	3.46%
EQUIPMENT							
Equipment Rentals/Leases	-	500	-	(500)	(500)	-	-100.00%
Equipment Replacement New (under \$1,000)	1,242	-	-	-	-	-	0.00%
Total Equipment	1,242	500	-	(500)	(500)	-	-100.00%
PURCHASED SERVICE							
Consulting/Professional Fees	5,956	17,620	-	(3,050)	(3,050)	14,570	-17.31%
Intra County Purchases	2,000	2,000	-	-	-	2,000	0.00%
Legal Fees	1,050	-	1,000	-	1,000	1,000	0.00%
Total Purchased Service	9,006	19,620	1,000	(3,050)	(2,050)	17,570	-10.45%
OPERATIONAL							
Associations/Memberships	200	200	-	-	-	200	0.00%
Conventions/Conferences	550	800	-	(105)	(105)	695	-13.13%
Office Expense	541	300	100	-	100	400	33.33%
Staff Training	1,000	1,000	-	-	-	1,000	0.00%
Travel/Meals	500	500	-	-	-	500	0.00%
Garbage	1,600	2,000	-	-	-	2,000	0.00%
Total Operational	4,391	4,800	100	(105)	(5)	4,795	-0.10%
PROGRAM							
Winter Clothing, Uniforms, & Safety	-	100	-	-	-	100	0.00%
Total Program	-	100	-	-	-	100	0.00%
TOTAL EXPENDITURES	66,213	77,472	3,419	(4,157)	(738)	76,734	-0.95%
COUNTY LEVY	66,213	77,472	2,062	(4,157)	(2,095)	75,377	-2.70%

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Huron County Health Unit

Huron County Health Unit is one of 36 health units in Ontario. These 36 health units provide public health programs and services in the community as mandated by the Health Protection and Promotion Act. We also deliver additional programs based on community need. The Health Unit is an essential community health service with dedicated staff that promotes and protects the health of our community.

The Ontario Public Health Standards establish requirements for fundamental public health programs and services. The standards includes assessment and surveillance, health promotion and policy development, disease and injury prevention, and health protection. Some of the requirements are very specific; others are more general. This provides the opportunity for the health unit to tailor programs to meet local needs.

The standards require programs and services to address the following areas:

Foundational Standards include: population health assessment, research and knowledge exchange and program planning and evaluation.

Program standards are grouped under five program areas and address Chronic Diseases and Injuries, Family Health, Infectious Diseases, Environmental Health, and Emergency Preparedness.

Chronic Diseases and Injuries includes: Chronic Disease Prevention and Prevention of Injury and Substance Misuse. This includes all chronic disease “of public health importance” and requires programs and services targeted to address: healthy eating, healthy weights, tobacco control, physical activity, alcohol use, screening for chronic disease and early detection of cancer. Injury prevention includes falls, road and off road safety and other areas of public health importance for the prevention of injury.

Family Health includes: reproductive health, child health, preconception health, positive parenting, breastfeeding, healthy eating, healthy weights, and physical activity. The standards require that we provide the Health Babies, Healthy Children program.

Infectious Disease includes: infectious diseases prevention and control, rabies prevention and control, sexual health, sexually transmitted infections, and blood-borne infections (including HIV, tuberculosis prevention and control and vaccine preventable diseases.

Environmental Health includes: food safety, safe water (which includes drinking water, beach management & recreational water) and health hazard prevention and management.

Emergency Preparedness is new in the OPHS and includes general public health emergency preparedness, including pandemic planning.

The OPHS and the associated regulations (some up-dated, some new) provide details regarding programs and services (including required service levels) to be provided by the health unit. Where there is leeway in the standards and regulations to provide “locally relevant” services, this flexibility is generally about the manner of service delivery, not whether or not that service will be provided here (e.g., we have to provide some kind of physical activity programming; the type of programming can be based on local circumstances.)

Smoke free Ontario (SFO) programs are funded by the Ontario Ministry of Health Promotion (MHP). Separate funding is provided for co-ordination, tobacco control and enforcement. These programs are intended to be 100% funded and above and beyond tobacco prevention and control activities required by the mandatory programs (and new OPHS).

Small Drinking Water Systems (SDWS) The Health Unit is required to provide oversight to five categories of small drinking water systems:

1. Large municipal non-residential, such as municipally-owned airports and industrial parks, sports and recreational facilities;
2. Small municipal non-residential, such as small community centers, libraries, sports and recreational facilities;
3. Non-municipal seasonal residential, such as private cottages on communal drinking water systems;
4. Large non-municipal, non-residential, such as large motels and resorts;
5. Small non-municipal, non-residential, such as motels, restaurants, gas stations, churches, bed and breakfasts.

The funding is presently 100% but we have been notified that it is expected to become cost shared sometime in 2010. The funding does not cover all the costs associated with the program.

Vector Borne Diseases is cost-shared funding (75% MOHLTC / 25% County) to provide programs related to the monitoring and control of West Nile Virus and other vector-borne diseases. This includes seasonal mosquito trapping and identification. These programs are intended to be above and beyond (and complement) the Mandatory Programs / OPHS.

Ministry funding for Vector Borne Disease has been decreased in 2009. We are anticipating further funding cuts.

SARS / Infectious Diseases is MOHLTC 100% funding for programs and services related to infectious disease control. The program is essential in the management of disease and outbreaks. Ministry funding for the program has remained unchanged for a number of years.

Health Babies, Healthy Children Program (HBHC) is a prevention and early intervention initiative to provide support and services to families with children from before birth up to six years of age. HBHC is a required program and is 100% funded by the Ontario Ministry of Children & Youth Services (MCYS).

The Health Unit has already been advised by MCYS contacts that funding will be at the same level as that provided in 2009. Our budget request reflects this advice.

On-Site Sewage Program is a cost-shared program (60% fee-for-service / 40% county levy). This program is administered by the Health Unit for the lower tier municipalities of A-C-W, North Huron, Morris-Turnberry, Central Huron and Huron East, and provides for on-site sewage (septic) system permits (new and replacement systems) and complaint follow-up. The program also provides comments on land use development that require an onsite sewage system.

Plumbing Program is funded on a fee-for-service (i.e., cost recovery) basis. This County program is administered by the Health Unit and provides for plumbing permits and complaint follow-up. The fee-for-service will need to be reviewed in 2010 to ensure continued cost recovery.

Healthy Communities Ontario (part of the Healthy Communities Team) programming includes work with community partners to promote healthy eating, physical activity and smoke-free living. The Ministry of Health Promotion (MHP) provides 100% funding for HH activities – but does not fund staff. This funding is intended

to complement funding provided as part of our Mandatory Program funding. Heart Health funding levels have remained the same for the past several years. Heart Health funding does not contribute towards salaries and benefits.

Huron Addiction Services (HAS) provides assessment, referral and out-patient treatment for substance abuse and problem gambling. This program is 100% funded through the Local Health Integration Networks (LHIN's). New in 2008 was funding from the local school boards to provide enhanced on-site services in Huron County high schools.

Because HAS is on a different fiscal year (April – March) and 100% funded, it is not included in the county January – December budgeting process.

Summary of Staff

TEAMS	
Community Health	14
Family Health	19
Environmental Health	9
Water	6
Administration	12
Administration HAS	5
Infectious Disease	18
TOTAL	83

STATUS	
FT	58
PT	10
JS	5
STU	2
TEMP	0
CAS	8
TOTAL	83

FTE's	
0.5 =	2
0.6 =	5
0.7 =	1
0.8 =	3
1 =	58
CAS =	12
STU =	2
TOTAL	83

POSITIONS	
Business Manager	1
Communications Coordinator	1
Counselor	4
Data Analyst	1
Dental Assistant	1
Dental Hygienist	1
Epidemiologist	1
Exec. Assistant	1
Medical Officer of Health	1
Parent Resource Visitor	3
Payroll Clerk	1
Plumbing Inspector	3
Public Health Dietitian	1
Public Health Inspector	8
Public Health Manager	5
Public Health Promoter	4
Public Health Nurse	18
Registered Nurse	8
Senior Public Health Nurse	2
Support Staff	13
Support Staff/Receptionist	2
Test Shopper	2
Community Developer	1
TOTAL	83

UNION	
ONA	28
CUPE	42
OPSEU	2
NON	11
TOTAL	83

COUNTY OF JEFFERSON
HEALTH UNIT
FOR THE YEAR ENDING DECEMBER 31, 2009

CAPITAL EXPENDITURES

PROJECT ITEM	ASSET TYPE	REASON FOR REQUEST	PRIORITY (High/Medium/Low)	DESCRIPTION	COMPLETION or PURCHASE DATE	TOTAL COST	FUNDING SOURCE	
							SOURCE	AMOUNT
Health Link renovations	Building	Health & Safety Issue	high	sink and counter – quote to come from Sandy McLean	Mar-09			
laptop replacements	equip > \$,1000	asset maintenance / replacement	medium ?	replacement of 1/4 of all HU laptops -- based on a 4-year cycle replacement plan (as assets get written off) See cell O5	Dec-09	25,442	current year	25,442
desktop replacement costs	equip > \$,1000	asset maintenance / replacement	medium ?	replacement of 1/4 of all HU desktop computers -- based on a 4-year cycle replacement plan (as assets get written off) See cell V5	Dec-09	17,091	current year	17,091
printer replacement costs	equip > \$,1000	asset maintenance / replacement	medium ?	replacement of 1/4 of all HU printers -- based on a 4-year cycle replacement plan (as assets get written off) See cell AC5	Dec-09	6,870	current year	6,870
1 Smart Board	equip > \$,1000	asset maintenance / replacement	low ??	estimated cost \$3,000; we only have 1 -- I'm assuming a 3-years warranty				
electronic pediatric weigh scale	equip > \$,1000	asset maintenance / replacement	high	portable pediatric weigh scale; we have 10 in total (1 per PHN); they travel with the nurses and need to be repaired / recalibrated frequently; we need to start purchasing 1 per year	Jan-09	1,350	current year	1,350
office furniture for the 2 front offices if we take them	Furniture and Fixtures >\$1,000	Growth Related Need	medium	this is to purchase new office furniture for the two front offices (formerly occupied by Facilities) if the health unit gets them. The costs is figured as approx \$6,200 for a "complete office" as per a July 2006 invoice from MicroAge for a similar setup.	Jan-09	12,400	current year	12,400
TOTAL FUNDING REQUEST						63,153		
LESS: FUNDING FROM CURRENT YEAR DEPRECIATION (including in operating budget)						(108,350)		
NET CAPITAL FUNDING REQUIREMENTS						-		
Note: Any grant funding is reflected as revenue in the operating budget								

COUNTY OF ALBERTA
HEALTH UNIT - SUMMARY
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease	Note
			Additions/ New Programs	Reductions/ Savings	Net Change			
REVENUE								
PROVINCIAL GRANTS								
Provincial Operating Grants	3,699,031	3,783,866	94,849	-	94,849	3,878,715	2.51%	
Provincial Project Grants	506,581	667,727	82,414	(241,781)	(159,367)	508,360	-23.87%	
Total Provincial Grants	4,205,611	4,451,593	177,263	(241,781)	(64,518)	4,387,075	-1.45%	
OTHER REVENUE								
Fees/Licenses	241,306	506,574	25,225	(288,957)	(263,732)	242,842	-52.06%	
Miscellaneous Revenue	51,239	-	-	-	-	-	0.00%	
Intra County Recoveries	16,322	28,388	3,412	(8,581)	(5,169)	23,219	-18.21%	
Rent/Lease	6,000	16,057	-	(10,057)	(10,057)	6,000	-62.63%	
Third Party Recoveries	53,079	72,250	-	(12,250)	(12,250)	60,000	-16.96%	
Total Other Revenue	367,946	623,269	28,637	(319,846)	(291,208)	332,061	-46.72%	
TOTAL REVENUE	4,573,557	5,074,862	205,900	(561,626)	(355,726)	4,719,136	-7.01%	
EXPENDITURES								
SALARIES AND BENEFITS								
SALARIES								
Salaries - Full Time	2,844,492	3,561,976	733,525	(743,623)	(10,098)	3,551,878	-0.28%	
Salaries - Part Time	854,201	1,029,634	152,318	(442,369)	(290,051)	739,583	-28.17%	
Salaries - Time Off in Lieu Owing	-	-	-	-	-	-	0.00%	
Councillor's Remuneration	22,297	22,313	1,305	-	1,305	23,618	5.85%	
Total Salaries	3,720,990	4,613,923	887,148	(1,185,992)	(298,844)	4,315,079	-6.48%	
BENEFITS								
Statutory Benefits	310,174	321,198	35,836	(78,104)	(42,268)	278,930	-13.16%	
Extended Benefits	240,628	325,021	52,696	(79,187)	(26,491)	298,530	-8.15%	
OMERS	223,315	284,446	56,942	(63,245)	(6,303)	278,143	-2.22%	
Total Benefits	774,116	930,665	145,474	(220,536)	(75,062)	855,603	-8.07%	
Total Salaries and Benefits	4,495,106	5,544,588	1,032,622	(1,406,528)	(373,906)	5,170,682	-6.74%	
EQUIPMENT								
Equipment Rentals/Leases	9,381	21,249	7,195	(5,466)	1,729	22,978	8.14%	
Equipment Repairs & Maint.	3,164	6,113	-	(650)	(650)	5,463	-10.63%	
Equipment Replacement New (under \$1,000)	2,527	4,213	-	(4,213)	(4,213)	-	-100.00%	
Vehicle Lease & Operation	3,763	11,600	6,180	(11,600)	(5,420)	6,180	-46.72%	
Total Equipment	18,836	43,175	13,375	(21,929)	(8,554)	34,621	-19.81%	
PURCHASED SERVICE								
Audit	10,853	12,479	1,311	(2,250)	(939)	11,540	-7.52%	
Consulting/Professional Fees	15,805	9,138	9,102	(1,351)	7,751	16,889	84.82%	
Insurance	21,263	21,263	1,917	-	1,917	23,180	9.02%	
Occupational Accident Insurance	5,075	11,600	-	(6,600)	(6,600)	5,000	-56.90%	
Intra County Purchases	156,235	230,120	45,605	(69,566)	(23,961)	206,159	-10.41%	

COUNTY OF **JOHN**
HEALTH UNIT - SUMMARY
 Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease	Note
			Additions/ New Programs	Reductions/ Savings	Net Change			
Legal Fees	7,120	23,063	7,837	(6,200)	1,637	24,700	7.10%	
Printing (External)	8,084	14,942	13,488	(7,750)	5,738	20,680	38.40%	
Total Purchased Service	224,434	322,605	84,260	(93,717)	(9,457)	313,148	-2.93%	
OPERATIONAL								
Advertising	16,447	18,796	21,180	(13,796)	7,384	26,180	39.28%	
Associations/Memberships	24,066	14,773	17,497	(13,563)	3,934	18,707	26.63%	
Bank Charges	1,952	245	1,755	-	1,755	2,000	716.33%	
Conventions/Conferences	593	2,500	60,113	-	60,113	62,613	2404.52%	
Office Expense	13,964	17,870	5,550	(5,535)	15	17,885	0.08%	
Postage/Courier	11,465	14,729	13,291	(5,125)	8,166	22,895	55.44%	
Publications & Subscriptions	3,477	9,667	2,989	(9,667)	(6,678)	2,989	-69.08%	
Rent	183,384	209,789	17,916	(16,910)	1,006	210,795	0.48%	
Staff Training	23,307	40,332	27,936	(16,233)	11,703	52,035	29.02%	
Telecommunications	35,166	61,351	11,790	(25,760)	(13,970)	47,381	-22.77%	
Travel/Meals	152,186	261,300	27,803	(47,292)	(19,490)	241,810	-7.46%	
Depreciation - Capital Assets	108,350	108,350	-	-	-	108,350	0.00%	
Total Operational	574,356	759,702	207,819	(153,881)	53,938	813,640	7.10%	
PROGRAM								
CINOT	71,160	55,000	-	-	-	55,000	0.00%	
Medical Supplies	42,319	38,650	47,250	(35,967)	11,283	49,933	29.19%	
Purchase of Service	40,690	121,465	11,384	(43,635)	(32,251)	89,214	-26.55%	
Miscellaneous Program	4,169	-	4,635	-	4,635	4,635	0.00%	
Program Supplies & Costs	78,041	194,710	25,928	(76,223)	(50,295)	144,415	-25.83%	
Promotion/Public Relations	2,196	-	19,351	-	19,351	19,351	0.00%	
Total Program	238,575	409,825	108,548	(155,825)	(47,277)	362,548	-11.54%	
TOTAL EXPENDITURES	6,561,307	7,079,895	1,446,624	(1,831,880)	(385,256)	6,694,639	-5.44%	
(SURPLUS)/DEFICIT - ACCRUAL	977,750	2,005,033	1,240,724	(1,270,254)	(29,530)	1,975,503	-1.47%	

LEVY BASED ADJUSTMENTS

Gross Capital Requirements	63,153	0	63,153	
Less: Depreciation funded from Operating	(63,153)	(0)	(63,153)	
Future Sustainability	0	0	0	
Less: funding from accumulated surplus (reserves)	(97,033)	97,033	0	
TOTAL LEVY REQUIREMENTS	1,908,000	67,503	1,975,503	3.54%

CORPORATION OF THE COUNTY OF HURON

Planning and Development Department

To: Chair and Members of the Committee of the Whole, Day 1
From: Scott Tousaw, Director
Date: November 9, 2009
Subject: **Proposed Work Plan and Budget for 2010**

RECOMMENDATION

That the preliminary Work Plan and Budget be discussed and brought back for further consideration in the consolidated draft budget.

BACKGROUND

The Planning and Development Department uses a zero-based budgeting approach (since 2005) where each budget line is built up from zero based on the expected needs for the coming year.

The Planning and Development Department is responsible for 10 program areas approved by Council. The budget consists of a consolidated budget (a "roll-up" of all 10 program budgets), and a separate budget for each program area.

COMMENTS

10 Year Service Plan

The corporate Strategic Plan calls for 10 year service plans to be developed for core business areas in the corporation. The Department's 10 year service plan consists of a three year work plan which instructs the activities for the coming year. The budget is based on this work plan focussing on the 10 program areas of the Department.

2009 Highlights

Under the 2009 work plan, the following achievements were highlights for the year:

- Proceeded into year three with \$675,000 over 3 years from OMAFRA's Rural Economic Development (RED) program for Huron Economic Development Matters, a partnership of Huron County (through the Warden's Economic Development Task Force), HBDC, and OMAFRA. This program won **Best Economic Development Strategy** in Ontario at the EDCO Awards.
- Hosted the fourth successful Huron Community Matters Conference with partners in Huron Community Matters, in conjunction with the Career Fair;
- Continued to engage residents in developing the Take Action for Sustainable Huron report and County Official Plan update, now totaling over 1700 people involved.
- The Grand Opening of Huron's first year-round Household Hazardous Waste Depot was held in May 2009 at the Mid-Huron Landfill Site, after securing \$198,000 COMRIF funding.

- Processed 165 planning applications (projected to year end), a drop of approx. 25 applications from last year owing in part to the slower economy (official plan amendments, zoning by-law amendments, plans of subdivision/condominium, consents, minor variances);
- Administered the Clean Water Project grants for 210 projects (projected to year end) protecting water quality across the County;
- Concluded the County's Net Metering Wind Generator Feasibility Study for the Huronview / Health & Library Complex / Jacob Memorial Building property after securing \$40,000 from FCM's Green Municipal Fund. Despite proving sufficient wind on site, the report showed that a small scale wind turbine was not economically feasible. This report is now being used by MP B. Lobb to help justify a federal renewable energy program to support municipalities developing renewable energy generation projects.
- Commenced several economic development projects at the County and municipal levels funded by successful applications to Communities in Transition (MEDT) and Community Adjustment Fund (FedDev Ontario) in partnership with HBDC.
- Generated income for the Forest Conservation Reserve by logging softwoods from two County tracts.
- Signed a multi-municipal ground-breaking agreement for the transfer of non-hazardous solid waste within the County, following some 5 years of study and negotiation.

Work Plan

In addition to the Department's core functions, several large projects are underway and will be the focus for 2010:

- County Official Plan Review and Sustainability Planning
- Huron Economic Development Matters (with RED funding)
- Economic Opportunities Blueprint (with CIT funding)
- HBDC Partnership projects (with CAF funding)
- Waste Management studies leading to the selection of a long-term solution (EA)

Funding Sources

The operating budgets for each of the program areas are funded as follows (approx.):

Program	County Levy	User Fees	External Grants
Consolidated P&D Budget	65%	11%	24%
Planning - General	73%	17%	10%
Geographic Information System (GIS)	96%	4%	-
Water Source Protection	100%	-	-
Tourism	94%	6%	-
Waste Management	82%	-	18%
Self-Employment Benefit Program (SEB)	-	-	100%
Manufacturing	92%	-	8%
Small Business Enterprise Centre (SBEC)	10%	15%	75%
Forest Conservation	81%	19%	-
Economic Development	37%	-	63%

Staff

One staff increase in GIS is proposed (1 FTE). GIS work continues to increase from municipal requests, service to other county departments, and the in-house custody of property boundaries (parcel fabric). A portion of the new position cost is offset from service fees to other departments and cessation of an external contract for property boundaries. The incumbent has filled the position for 2 years covering successive maternity leaves, is a skilled technician and a valued employee.

No staff increases are proposed in Economic Development. However, the 3 year contract for the Community Revitalization (Downtown) Coordinator is proposed to be made permanent. This change does not increase the budget as the position is contained in the County's allocation to economic development. On the contrary, this position has been used to leverage significant grants from the provincial and federal government. The current contract ends late 2010, and with current RED funding, there is sufficient budget for all of 2010. Approval is being sought now in an effort to retain the current employee. This position has been widely applauded by Chambers of Commerce, BIAs and other community groups who require a coordinator's expertise to move their projects forward.

In all areas of the department, the broad mandate requires managing workload and overtime through creative solutions on an on-going basis.

Status	Hours	2009 FTE*	# Positions	2010 FTE Additions/Reductions	Total 2010 FTE
Regular	Full-time	19.	19	1	20.0
Regular	Part-time	0.8	1	0	0.8
Occasional (students, admin. coverage)	Part-time	2.1	2	0	2.1
Contract	Full-time/Part-time	1.4	2	-1	0.4
Total		23.3	24	0	23.3

* FTE = Full Time Equivalents

Project Staff

In addition to regular staff, project staff are hired from time to time on a contract basis when funding is obtained for specific projects (usually relates to economic development). These contracts are tied to funding and terminate when the funding is gone. For example, in mid 2009 a contract web designer was hired as approved by the province in the County's CIT application. In November 2009 a local first coordinator was hired on contract until March 31, 2010 under stimulus funding obtained through HBDC's CAF application. Other projects have been applied for, which will require dedicated contracts if funding is approved, including the immigration partnership (CIC), sustainability plan (FCM), and TDM plan (MTO). Other funding programs may arise through the year for which the County may wish to apply.

OTHERS CONSULTED - Department Staff; Treasury Staff; CAO

BUDGET IMPACTS

The Department's total budget is at approx. 2% increase overall, including the cost of living allowance estimated by Treasury (if approved by Council for non-union staff). This has been achieved by controlling operating expenses where possible, and by securing external funding for many projects.

The attached budgets would accommodate the core functions of the department, plus priority projects for the coming year. Efforts have been made to minimize the levy increase through outside funding sources (e.g., RED, FCM, SBEC, CIT, CAF, MTO, SEB, etc.).

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County of Huron
Planning and Development
For the year ending December 31, 2010

	2009 Levy	2010 Funding Requirements			Less: Funding by Accumulated Surplus (former reserves)	2010 Levy	Change in levy YoY \$	Change in levy YoY %	% impact on Levy
		Operating	Net Capital Expenditures	Future Sustainability (Service/Infrastructure)					
Planning & Development	1,020,531	1,085,614	-			1,085,614	65,083	6.38%	
GIS	240,876	245,979			(10,000)	235,979	(4,897)	-2.03%	
Water Source Protection	271,220	271,560				271,560	340	0.13%	
Tourism	265,328	282,145				282,145	16,817	6.34%	
Waste Management	363,200	94,500		150,000		244,500	(118,700)	-32.68%	
SEB Programs	-	-				-	-	0.00%	
SBEC Programs	14,840	15,438				15,438	598	4.03%	
Forest Conservation	72,527	68,647		10,000		78,647	6,120	8.44%	
Manufacturing	55,250	58,601				58,601	3,351	6.07%	
Economic Development	207,895	276,018			(72,072)	203,946	(3,949)	-1.90%	
Economic Development - CIT	-	-				-	-	0.00%	
Economic Development - CAF	-	-				-	-	0.00%	
Economic Development - Sales	-	(1,875)		1,875		-	-	0.00%	
Total Planning and Development	2,511,667	2,396,627	-	161,875	(82,072)	2,476,430	(35,237)	-1.40%	-0.11%

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COUNTY OF HURON
PLANNING AND DEVELOPMENT
FOR THE YEAR ENDING DECEMBER 31, 2010

CAPITAL EXPENDITURES

PROJECT ITEM	ASSET TYPE	REASON FOR REQUEST	PRIORITY (High/Medium/Low)	DESCRIPTION	COMPLETION or PURCHASE DATE	TOTAL COST	FUNDING SOURCE	
							SOURCE	AMOUNT
Computers - Planning	Computers/Software	regular replacement	high	Planning - 3 staff laptops; 2 staff desktops	May	8,988	levy	
Software - Planning	Computers/Software	regular replacement	high	Planning - MS Office, computrace, adobe	May	1,766	levy	
Computers - GIS	Computers/Software	regular replacement	high	GIS - 2 desktops; 2 monitors for student desk	May	3,424	levy	
Software - GIS	Computers/Software	regular replacement	high	GIS - MS Office, computrace, adobe	May	2,035	levy	
SWOOP (air photography)	Computers/Software	regular replacement	medium	collaboration across SW Ontario	July	10,000	GIS Reserve	10,000
TOTAL FUNDING REQUEST						26,213		
LESS: FUNDING FROM CURRENT YEAR DEPRECIATION (including in operating budget)						(30,800)		
NET CAPITAL FUNDING REQUIREMENTS						-		

Note: Any grant funding is reflected as revenue in the operating budget

**COUNTY OF HURON
PLANNING
FOR THE YEAR ENDING DECEMBER 31, 2010**

FUTURE SERVICE / EXPENDITURE or ASSET SUSTAINABILITY
picks up the difference between depreciation and replacement cost

DESCRIPTION	AMOUNT REQUESTED (Levy)	REASON FOR REQUEST
Waste Management Reserve	150,000	Env. Assessment for a long-term solution; possible start 2011; total project estimate \$3M+
Forest Conservation Reserve	10,000	Transfer to reserve the revenue from softwood logging sales for forest management plans (as per Council motion)
Economic Development Res. - Sales Surplus	1,875	
TOTAL FUNDING REQUESTED	161,875	

Sustainable Services / Infrastructure (asset management)

Funding for service enhancement/growth - capital
Funding for service enhancement/growth - non-capital
Funding for inflation in replacement cost -capital

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ECONOMIC DEVELOPMENT INVENTORY

DESCRIPTION	AMOUNT REQUESTED	FUNDING SOURCE (LEVY/EC DEV RESERVES)	REASON FOR REQUEST
Promotional Items Program	10,000	Ec Dev Reserve	This amount will be paid back to the Ec Dev Reserve as sales of promotional items are made.
Customer Service Program - manuals	2,000	Ec Dev Reserve	This amount will be paid back to the Ec Dev Reserve as sales of manuals are made.
	No levy impact - surplus to be rolled back into reserve		
TOTAL FUNDING REQUESTED	12,000		

COUNTY OF HURON
 PLANNING - CONSOLIDATED
 Budget for the year ending December 31, 2010

REVENUE

PROVINCIAL GRANTS

Provincial Operating Grants	62,000	62,000	-	-	-	62,000	0.00%
Provincial Project Grants	602,375	298,000	228,250	(88,500)	139,750	437,750	46.90%
Total Provincial Grants	664,375	360,000	228,250	(88,500)	139,750	499,750	38.82%

FEDERAL GRANTS

Federal Project Grants	91,783	165,110	173,000	(75,280)	97,720	262,830	59.18%
Total Federal Grants	91,783	165,110	173,000	(75,280)	97,720	262,830	59.18%

MUNICIPAL GRANTS & FEES

Services to Municipalities	23,552	-	-	-	-	-	0.00%
Total Municipal Grants & Fees	23,552	-	-	-	-	-	0.00%

OTHER REVENUE

Donations	-	2,500	-	-	-	2,500	0.00%
Fees/Licenses	165,563	195,000	-	(5,000)	(5,000)	190,000	-2.56%
Miscellaneous Revenue	522	500	-	-	-	500	0.00%
Intra County Recoveries	34,503	49,475	13,000	(3,750)	9,250	58,725	18.70%
Rent/Lease	-	-	5,750	-	5,750	5,750	0.00%
Sales	2,220	15,500	8,625	-	8,625	24,125	55.65%
Third Party Recoveries	32,454	70,000	-	(23,600)	(23,600)	46,400	-33.71%
Total Other Revenue	235,262	332,975	27,375	(32,350)	(4,975)	328,000	-1.49%

TOTAL REVENUE

1,014,971	858,085	428,625	(196,130)	232,495	1,090,580	27.09%
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EXPENDITURES

SALARIES AND BENEFITS

SALARIES

Salaries - Full Time	1,158,026	1,258,117	182,422	(11,362)	171,060	1,429,177	13.60%
Salaries - Part Time	173,079	104,529	1,080	-	1,080	105,609	1.03%
Salaries - Time Off in Lieu Owing	-	5,000	-	(5,000)	(5,000)	-	-100.00%

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COUNTY OF HURON
PLANNING - CONSOLIDATED
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Total Salaries	1,331,106	1,367,646	183,502	(16,362)	167,140	1,534,786	12.22%
BENEFITS							
Statutory Benefits	106,189	94,168	9,023	(764)	8,259	102,427	8.77%
Extended Benefits	87,066	100,502	11,000	(1,973)	9,027	109,529	8.98%
OMERS	86,818	86,001	7,275	-	7,275	93,276	8.46%
Total Benefits	280,074	280,671	27,298	(2,737)	24,561	305,232	8.75%
Total Salaries and Benefits	1,611,179	1,648,317	210,800	(19,099)	191,701	1,840,018	11.63%
EQUIPMENT							
Equipment Rentals/Leases	1,770	3,410	-	(305)	(305)	3,105	-8.94%
Equipment Repairs & Maint.	1,130	9,000	-	(2,250)	(2,250)	6,750	-25.00%
Equipment Replacement New (under \$1,000)	5,163	8,960	-	(1,710)	(1,710)	7,250	-19.08%
Total Equipment	8,063	21,370	-	(4,265)	(4,265)	17,105	-19.96%
PURCHASED SERVICE							
Consulting/Professional Fees	394,357	454,660	207,300	(138,500)	68,800	523,460	15.13%
Insurance	300	300	-	-	-	300	0.00%
Occupational Accident Insurance	2,225	3,800	-	-	-	3,800	0.00%
Intra County Purchases	42,079	45,000	79,912	(15,275)	64,637	109,637	143.64%
Legal Fees	21,728	25,000	-	-	-	25,000	0.00%
Maintenance Contracts	-	18,000	1,000	-	1,000	19,000	5.56%
Printing (External)	101,235	83,450	7,500	(4,550)	2,950	86,400	3.54%
Total Purchased Service	561,923	630,210	295,712	(158,325)	137,387	767,597	21.80%
OPERATIONAL							
Advertising	15,852	43,335	1,000	(500)	500	43,835	1.15%
Associations/Memberships	5,164	13,550	2,850	(100)	2,750	16,300	20.30%
Bank Charges	38	100	-	-	-	100	0.00%
Conventions/Conferences	14,927	27,780	-	(250)	(250)	27,530	-0.90%
Internet	722	840	-	-	-	840	0.00%
Miscellaneous Admin.	81	-	-	-	-	-	0.00%
Office Expense	8,793	11,200	1,700	(1,650)	50	11,250	0.45%
Postage/Courier	16,021	8,550	7,990	(2,340)	5,650	14,200	66.08%

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COUNTY OF HURON
PLANNING - CONSOLIDATED
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Publications & Subscriptions	3,556	4,700	-	(100)	(100)	4,600	-2.13%
Rent	75,701	75,372	-	-	-	75,372	0.00%
Staff Training	14,029	12,500	7,172	-	7,172	19,672	57.38%
Telecommunications	4,549	8,200	200	(1,800)	(1,600)	6,600	-19.51%
Travel/Meals	59,459	56,990	3,520	(910)	2,610	59,600	4.58%
Taxes	-	9,500	-	-	-	9,500	0.00%
Depreciation - Capital Assets	30,800	30,800	-	-	-	30,800	0.00%
Total Operational	249,690	303,417	24,432	(7,650)	16,782	320,199	5.53%
PROGRAM							
Special Events	23,778	38,672	2,000	(2,500)	(500)	38,172	-1.29%
Purchase of Service	32,879	-	-	-	-	-	0.00%
Program Supplies & Costs	379,959	395,000	127,316	(23,600)	103,716	498,716	26.26%
Promotion/Public Relations	5,638	7,900	-	(2,500)	(2,500)	5,400	-31.65%
Total Program	442,253	441,572	129,316	(28,600)	100,716	542,288	22.81%
TOTAL EXPENDITURES	2,873,109	3,044,886	660,260	(217,939)	442,321	3,487,207	14.53%
(SURPLUS)/DEFICIT - ACCRUAL	1,858,138	2,186,801	231,635	(21,809)	209,826	2,396,627	9.60%

LEVY BASED ADJUSTMENTS

Gross Capital Requirements	99,065	(72,852)	26,213	
Less: Depreciation funded from Operating	(19,065)	(7,148)	(26,213)	
Future Sustainability	335,000	(173,125)	161,875	
Less: funding from accumulated surplus (reserves)	(115,500)	33,428	(82,072)	
TOTAL LEVY REQUIREMENTS	2,486,301	(9,871)	2,476,430	-0.40%

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COUNTY OF HURON
 PLANNING - GENERAL
 Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE							
PROVINCIAL GRANTS							
Provincial Project Grants	-	2,000	41,000	-	41,000	43,000	2050.00%
Total Provincial Grants	-	2,000	41,000	-	41,000	43,000	2050.00%
FEDERAL GRANTS							
Federal Project Grants	-	15,500	38,000	-	38,000	53,500	245.16%
Total Federal Grants	-	15,500	38,000	-	38,000	53,500	245.16%
MUNICIPAL GRANTS & FEES							
Services to Municipalities	23,552	-	-	-	-	-	0.00%
Total Municipal Grants & Fees	23,552	-	-	-	-	-	0.00%
OTHER REVENUE							
Fees/Licenses	155,663	175,000	-	-	-	175,000	0.00%
Miscellaneous Revenue	522	500	-	-	-	500	0.00%
Intra County Recoveries	33,682	37,000	13,000	-	13,000	50,000	35.14%
Third Party Recoveries	2,644	24,000	-	(9,000)	(9,000)	15,000	-37.50%
Total Other Revenue	192,510	236,500	13,000	(9,000)	4,000	240,500	1.69%
TOTAL REVENUE	216,062	254,000	92,000	(9,000)	83,000	337,000	32.68%
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Full Time	718,111	734,537	-	(2,550)	(2,550)	731,987	-0.35%
Salaries - Part Time	109,065	78,958	625	-	625	79,583	0.79%
Salaries - Time Off in Lieu Owing	-	5,000	-	(5,000)	(5,000)	-	-100.00%
Total Salaries	827,176	818,495	625	(7,550)	(6,925)	811,570	-0.85%

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COUNTY OF HURON
 PLANNING - GENERAL
 Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
BENEFITS							
Statutory Benefits	64,122	53,983	1,123	-	1,123	55,106	2.08%
Extended Benefits	47,982	55,408	3,227	-	3,227	58,635	5.82%
OMERS	56,520	54,165	2,329	-	2,329	56,494	4.30%
Total Benefits	168,624	163,556	6,679	-	6,679	170,235	4.08%
Total Salaries and Benefits	995,800	982,051	7,304	(7,550)	(246)	981,805	-0.03%
EQUIPMENT							
Equipment Rentals/Leases	1,770	2,800	-	-	-	2,800	0.00%
Equipment Repairs & Maint.	113	3,000	-	-	-	3,000	0.00%
Equipment Replacement New (under \$1,000)	3,381	6,460	-	(1,460)	(1,460)	5,000	-22.60%
Total Equipment	5,265	12,260	-	(1,460)	(1,460)	10,800	-11.91%
PURCHASED SERVICE							
Consulting/Professional Fees	165,031	67,000	129,000	-	129,000	196,000	192.54%
Insurance	300	300	-	-	-	300	0.00%
Occupational Accident Insurance	2,225	3,800	-	-	-	3,800	0.00%
Intra County Purchases	7,045	7,000	41,145	-	41,145	48,145	587.79%
Legal Fees	21,728	20,000	-	-	-	20,000	0.00%
Printing (External)	15,392	14,400	-	-	-	14,400	0.00%
Total Purchased Service	211,722	112,500	170,145	-	170,145	282,645	151.24%
OPERATIONAL							
Advertising	6,224	3,000	-	-	-	3,000	0.00%
Associations/Memberships	2,869	6,150	-	-	-	6,150	0.00%
Bank Charges	38	100	-	-	-	100	0.00%
Conventions/Conferences	9,754	12,680	-	-	-	12,680	0.00%
Miscellaneous Admin.	81	-	-	-	-	-	0.00%
Office Expense	5,586	3,500	-	-	-	3,500	0.00%
Postage/Courier	15,701	7,600	-	(2,240)	(2,240)	5,360	-29.47%

COUNTY OF HURON
 PLANNING - GENERAL
 Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Publications & Subscriptions	2,623	2,500	-	-	-	2,500	0.00%
Rent	36,485	36,224	-	-	-	36,224	0.00%
Staff Training	9,710	7,500	3,600	-	3,600	11,100	48.00%
Telecommunications	3,335	4,600	-	(1,100)	(1,100)	3,500	-23.91%
Travel/Meals	29,303	31,200	-	-	-	31,200	0.00%
Depreciation - Capital Assets	30,800	30,800	-	-	-	30,800	0.00%
Total Operational	152,508	145,854	3,600	(3,340)	260	146,114	0.18%
PROGRAM							
Special Events	220	5,000	-	(2,500)	(2,500)	2,500	-50.00%
Promotion/Public Relations	1,859	5,000	-	(2,500)	(2,500)	2,500	-50.00%
Total Program	2,079	10,000	-	(5,000)	(5,000)	5,000	-50.00%
TOTAL EXPENDITURES	1,367,374	1,262,665	181,049	(17,350)	163,699	1,426,364	12.96%
(SURPLUS)/DEFICIT - ACCRUAL	1,151,312	1,008,665	89,049	(8,350)	80,699	1,089,364	8.00%

COUNTY OF HURON
 PLANNING - GEOGRAPHIC INFORMATION SYSTEM (GIS)
 Budget for the year ending December 31, 2010

REVENUE

OTHER REVENUE

Intra County Recoveries	-	4,750	-	(3,750)	(3,750)	1,000	-78.95%
Third Party Recoveries	2,423	1,000	-	-	-	1,000	0.00%
Total Other Revenue	2,423	5,750	-	(3,750)	(3,750)	2,000	-65.22%
TOTAL REVENUE	2,423	5,750	-	(3,750)	(3,750)	2,000	-65.22%

EXPENDITURES

SALARIES AND BENEFITS

SALARIES

Salaries - Full Time	86,146	152,968	-	(8,812)	(8,812)	144,156	-5.76%
Salaries - Part Time	64,014	25,571	455	-	455	26,026	1.78%
Total Salaries	150,160	178,539	455	(8,812)	(8,357)	170,182	-4.68%

BENEFITS

Statutory Benefits	12,816	12,301	1,571	-	1,571	13,872	12.77%
Extended Benefits	11,794	11,122	5,806	-	5,806	16,928	52.20%
OMERS	5,302	7,107	2,561	-	2,561	9,668	36.03%
Total Benefits	29,911	30,530	9,938	-	9,938	40,468	32.55%

Total Salaries and Benefits

EQUIPMENT

Equipment Repairs & Maint.	896	4,000	-	(2,000)	(2,000)	2,000	-50.00%
Equipment Replacement New (under \$1,000)	97	500	-	-	-	500	0.00%
Total Equipment	993	4,500	-	(2,000)	(2,000)	2,500	-44.44%

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COUNTY OF HURON
 PLANNING - GEOGRAPHIC INFORMATION SYSTEM (GIS)
 Budget for the year ending December 31, 2010

PURCHASED SERVICE

Consulting/Professional Fees 506
 Maintenance Contracts -
Total Purchased Service 506

OPERATIONAL

Conventions/Conferences 451
 Office Expense 1,455
 Rent 6,037
 Staff Training 2,475
 Travel/Meals 1,293
Total Operational 11,711

TOTAL EXPENDITURES

(SURPLUS)/DEFICIT - ACCRUAL

2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
		Additions/ New Programs	Reductions/ Savings	Net Change		
Consulting/Professional Fees 506	5,000	-	(2,500)	(2,500)	2,500	-50.00%
Maintenance Contracts -	16,000	1,000	-	1,000	17,000	6.25%
Total Purchased Service 506	21,000	2,000	(2,500)	(500)	20,500	-2.38%
Conventions/Conferences 451	2,920	-	-	-	2,920	0.00%
Office Expense 1,455	800	200	-	200	1,000	25.00%
Rent 6,037	6,037	-	-	-	6,037	0.00%
Staff Training 2,475	1,500	1,872	-	1,872	3,372	124.80%
Travel/Meals 1,293	800	200	-	200	1,000	25.00%
Total Operational 11,711	12,057	2,272	-	2,272	14,329	18.84%
TOTAL EXPENDITURES 193,282	246,626	14,665	(13,312)	1,353	247,979	0.55%
(SURPLUS)/DEFICIT - ACCRUAL 190,859	240,876	14,665	(9,562)	5,103	245,979	2.12%

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COUNTY OF HURON
 PLANNING - WATER SOURCE PROTECTION
 Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE							
PROVINCIAL GRANTS							
Provincial Project Grants	-	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	-	0.00%
EXPENDITURES							
PURCHASED SERVICE							
Consulting/Professional Fees	-	15,800	800	-	800	16,600	5.06%
Printing (External)	-	750	-	-	-	750	0.00%
Total Purchased Service	-	16,550	800	-	800	17,350	4.83%
OPERATIONAL							
Advertising	-	750	-	-	-	750	0.00%
Conventions/Conferences	-	1,460	-	-	-	1,460	0.00%
Travel/Meals	442	1,460	-	(460)	(460)	1,000	-31.51%
Total Operational	442	3,670	-	(460)	(460)	3,210	-12.53%
PROGRAM							
Special Events	1,379	1,000	-	-	-	1,000	0.00%
Program Supplies & Costs	156,456	175,000	75,000	-	75,000	250,000	42.86%
Total Program	157,835	176,000	75,000	-	75,000	251,000	42.61%
TOTAL EXPENDITURES	158,277	196,220	75,800	(460)	75,340	271,560	38.40%
(SURPLUS)/DEFICIT - ACCRUAL	158,277	196,220	75,800	(460)	75,340	271,560	38.40%

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COUNTY OF HURON
 PLANNING - TOURISM
 Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE							
Third Party Recoveries	15,343	16,000	-	-	-	16,000	0.00%
Total Other Revenue	15,343	16,000	-	-	-	16,000	0.00%
TOTAL REVENUE	15,343	16,000	-	-	-	16,000	0.00%
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Full Time	109,896	115,066	-	(1)	(1)	115,065	0.00%
Total Salaries	109,896	115,066	-	(1)	(1)	115,065	0.00%
BENEFITS							
Statutory Benefits	9,091	8,758	279	-	279	9,037	3.19%
Extended Benefits	9,714	11,997	188	-	188	12,185	1.57%
OMERS	7,571	7,515	343	-	343	7,858	4.56%
Total Benefits	26,376	28,270	810	-	810	29,080	2.87%
Total Salaries and Benefits	136,272	143,336	810	(1)	809	144,145	0.56%
PURCHASED SERVICE							
Audit	-	-	-	-	-	-	0.00%
Consulting/Professional Fees	30,885	27,360	-	-	-	27,360	0.00%
Printing (External)	81,911	63,000	5,860	-	5,860	68,860	9.30%
Total Purchased Service	112,796	90,360	5,860	-	5,860	96,220	6.49%
OPERATIONAL							
Advertising	7,384	31,335	-	-	-	31,335	0.00%
Associations/Memberships	188	250	2,850	-	2,850	3,100	1140.00%
Conventions/Conferences	2,422	2,920	-	-	-	2,920	0.00%

COUNTY OF HURON
 PLANNING - TOURISM
 Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Office Expense	(854)	1,000	-	-	-	1,000	0.00%
Postage/Courier	-	-	4,860	-	4,860	4,860	0.00%
Publications & Subscriptions	72	500	-	-	-	500	0.00%
Rent	6,037	6,037	-	-	-	6,037	0.00%
Staff Training	300	500	-	-	-	500	0.00%
Travel/Meals	6,461	4,890	960	-	960	5,850	19.63%
Total Operational	22,009	47,432	8,670	-	8,670	56,102	18.28%
PROGRAM							
Promotion/Public Relations	2,419	200	-	-	-	200	0.00%
Total Program	2,419	200	-	-	-	200	0.00%
TOTAL EXPENDITURES	273,496	281,328	15,340	(1)	15,339	296,667	5.45%
(SURPLUS)/DEFICIT - ACCRUAL	258,153	265,328	15,340	(1)	15,339	280,667	5.78%

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	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE							
PROVINCIAL GRANTS							
Provincial Project Grants	4,672	65,000	-	(7,500)	(7,500)	57,500	-11.54%
Total Provincial Grants	4,672	65,000	-	(7,500)	(7,500)	57,500	-11.54%
FEDERAL GRANTS							
Federal Project Grants	-	20,000	-	(20,000)	(20,000)	-	-100.00%
Total Federal Grants	-	20,000	-	(20,000)	(20,000)	-	-100.00%
TOTAL REVENUE	4,672	85,000	-	(27,500)	(27,500)	57,500	-32.35%
EXPENDITURES							
PURCHASED SERVICE							
Consulting/Professional Fees	164,645	245,000	-	(78,000)	(78,000)	167,000	-31.84%
Printing (External)	57	-	1,000	-	1,000	1,000	0.00%
Total Purchased Service	164,701	245,000	1,000	(78,000)	(77,000)	168,000	-31.43%
OPERATIONAL							
Advertising	245	2,000	-	-	-	2,000	0.00%
Staff Training	-	500	500	-	500	1,000	100.00%
Travel/Meals	1,350	700	300	-	300	1,000	42.86%
Total Operational	1,595	3,200	800	-	800	4,000	25.00%
TOTAL EXPENDITURES	166,296	248,200	1,800	(78,000)	(76,200)	172,000	-30.70%
(SURPLUS)/DEFICIT - ACCRUAL	161,624	163,200	1,800	(50,500)	(48,700)	114,500	-29.84%

COUNTY OF HURON
 PLANNING - SELF-EMPLOYMENT BENEFIT PROGRAM (SEB)
 Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE							
FEDERAL GRANTS							
Federal Project Grants	70,200	124,610	-	(55,280)	(55,280)	69,330	-44.36%
Federal Other Grants	-	-	-	-	-	-	0.00%
Total Federal Grants	70,200	124,610	-	(55,280)	(55,280)	69,330	-44.36%
TOTAL REVENUE	70,200	124,610	-	(55,280)	(55,280)	69,330	-44.36%
EXPENDITURES							
EQUIPMENT							
Equipment Rentals/Leases	-	610	-	(305)	(305)	305	-50.00%
Total Equipment	-	610	-	(305)	(305)	305	-50.00%
PURCHASED SERVICE							
Consulting/Professional Fees	23,390	72,000	-	(36,000)	(36,000)	36,000	-50.00%
Intra County Purchases	34,387	37,000	-	(15,275)	(15,275)	21,725	-41.28%
Printing (External)	1,900	1,100	-	(550)	(550)	550	-50.00%
Total Purchased Service	59,676	110,100	-	(51,825)	(51,825)	58,275	-47.07%
OPERATIONAL							
Advertising	-	1,000	-	(500)	(500)	500	-50.00%
Conventions/Conferences	-	500	-	(250)	(250)	250	-50.00%
Office Expense	1,193	3,300	-	(1,650)	(1,650)	1,650	-50.00%
Postage/Courier	270	300	-	(100)	(100)	200	-33.33%
Rent	7,670	7,500	-	-	-	7,500	0.00%
Telecommunications	170	400	-	(200)	(200)	200	-50.00%
Travel/Meals	1,221	900	-	(450)	(450)	450	-50.00%
Total Operational	10,524	13,900	-	(3,150)	(3,150)	10,750	-22.66%
TOTAL EXPENDITURES	70,200	124,610	-	(55,280)	(55,280)	69,330	-44.36%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	-	-	-	-	0.00%

COUNTY OF HURON
 PLANNING - SMALL BUSINESS ENTERPRISE CENTRE (SBEC)
 Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE							
PROVINCIAL GRANTS							
Provincial Operating Grants	62,000	62,000	-	-	-	62,000	0.00%
Provincial Project Grants	-	6,000	-	-	-	6,000	0.00%
Total Provincial Grants	62,000	68,000	-	-	-	68,000	0.00%
OTHER REVENUE							
Donations	-	2,500	-	-	-	2,500	0.00%
Intra County Recoveries	821	7,725	-	-	-	7,725	0.00%
Sales	-	5,500	-	-	-	5,500	0.00%
Third Party Recoveries	7,721	1,500	-	-	-	1,500	0.00%
Total Other Revenue	8,542	17,225	-	-	-	17,225	0.00%
TOTAL REVENUE	70,542	85,225	-	-	-	85,225	0.00%
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Full Time	52,425	54,764	-	-	-	54,764	0.00%
Total Salaries	52,425	54,764	-	-	-	54,764	0.00%
BENEFITS							
Statutory Benefits	4,592	4,069	162	-	162	4,231	3.98%
Extended Benefits	3,217	3,112	291	-	291	3,403	9.35%
OMERS	3,687	3,610	145	-	145	3,755	4.02%
Total Benefits	11,495	10,791	598	-	598	11,389	5.54%
Total Salaries and Benefits	63,920	65,555	598	-	598	66,153	0.91%
EQUIPMENT							
Equipment Repairs & Maint.	-	500	-	-	-	500	0.00%
Equipment Replacement New (under \$1,000)	-	500	-	-	-	500	0.00%
Total Equipment	-	1,000	-	-	-	1,000	0.00%

COUNTY OF HURON
PLANNING - SMALL BUSINESS ENTERPRISE CENTRE (SBEC)
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
PURCHASED SERVICE							
Consulting/Professional Fees	4,650	4,500	-	-	-	4,500	0.00%
Intra County Purchases	647	-	-	-	-	-	0.00%
Printing (External)	714	1,000	-	-	-	1,000	0.00%
Total Purchased Service	6,011	5,500	-	-	-	5,500	0.00%
OPERATIONAL							
Advertising	1,999	3,500	-	-	-	3,500	0.00%
Associations/Memberships	405	300	-	-	-	300	0.00%
Conventions/Conferences	1,052	1,460	-	-	-	1,460	0.00%
Office Expense	242	2,000	-	-	-	2,000	0.00%
Postage/Courier	50	150	-	-	-	150	0.00%
Publications & Subscriptions	434	1,000	-	-	-	1,000	0.00%
Rent	7,397	7,500	-	-	-	7,500	0.00%
Staff Training	411	1,000	-	-	-	1,000	0.00%
Telecommunications	528	700	-	-	-	700	0.00%
Travel/Meals	2,377	3,000	-	-	-	3,000	0.00%
Total Operational	14,895	20,610	-	-	-	20,610	0.00%
PROGRAM							
Special Events	2,529	6,900	-	-	-	6,900	0.00%
Promotion/Public Relations	1,266	500	-	-	-	500	0.00%
Total Program	3,795	7,400	-	-	-	7,400	0.00%
TOTAL EXPENDITURES	88,620	100,065	598	-	598	100,663	0.60%
(SURPLUS)/DEFICIT - ACCRUAL	18,078	14,840	598	-	598	15,438	4.03%

COUNTY OF HURON
FOREST CONSERVATION
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE							
OTHER REVENUE							
Fees/Licenses	9,900	20,000	-	(5,000)	(5,000)	15,000	-25.00%
Sales	2,220	10,000	-	-	-	10,000	0.00%
Third Party Recoveries	-	2,500	-	-	-	2,500	0.00%
Total Other Revenue	12,120	32,500	-	(5,000)	(5,000)	27,500	-15.38%
TOTAL REVENUE	12,120	32,500	-	(5,000)	(5,000)	27,500	-15.38%
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Full Time	39,989	42,287	1,639	-	1,639	43,926	3.88%
Total Salaries	39,989	42,287	1,639	-	1,639	43,926	3.88%
BENEFITS							
Statutory Benefits	3,464	3,606	249	-	249	3,855	6.91%
Extended Benefits	3,622	5,151	-	(2,084)	(2,084)	3,067	-40.46%
OMERS	2,556	2,586	225	-	225	2,811	8.70%
Total Benefits	9,643	11,343	474	(2,084)	(1,610)	9,733	-14.19%
Total Salaries and Benefits	49,632	53,630	2,113	(2,084)	29	53,659	0.05%
EQUIPMENT							
Equipment Repairs & Maint.	-	500	-	(250)	(250)	250	-50.00%
Equipment Replacement New (under \$1,000)	-	500	-	(250)	(250)	250	-50.00%
Total Equipment	-	1,000	-	(500)	(500)	500	-50.00%
PURCHASED SERVICE							

COUNTY OF HURON
FOREST CONSERVATION
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Consulting/Professional Fees	-	9,000	-	(2,000)	(2,000)	7,000	-22.22%
Legal Fees	-	5,000	-	-	-	5,000	0.00%
Printing (External)	-	200	-	-	-	200	0.00%
Total Purchased Service	-	14,200	-	(2,000)	(2,000)	12,200	-14.08%
OPERATIONAL							
Advertising	-	250	-	-	-	250	0.00%
Associations/Memberships	-	250	-	-	-	250	0.00%
Conventions/Conferences	-	1,460	-	-	-	1,460	0.00%
Office Expense	44	100	-	-	-	100	0.00%
Publications & Subscriptions	-	200	-	(100)	(100)	100	-50.00%
Rent	6,037	6,037	-	-	-	6,037	0.00%
Staff Training	-	500	-	-	-	500	0.00%
Telecommunications	485	1,500	-	(500)	(500)	1,000	-33.33%
Travel/Meals	6,040	6,000	-	-	-	6,000	0.00%
Taxes	-	9,500	-	-	-	9,500	0.00%
Total Operational	12,605	25,797	-	(600)	(600)	25,197	-2.33%
PROGRAM							
Special Events	-	200	-	-	-	200	0.00%
Promotion/Public Relations	-	200	-	-	-	200	0.00%
Total Program	-	400	-	-	-	400	0.00%
TOTAL EXPENDITURES	62,238	95,027	2,113	(5,184)	(3,071)	91,956	-3.23%
(SURPLUS)/DEFICIT - ACCRUAL	50,118	62,527	2,113	(184)	1,929	64,456	3.09%

COUNTY OF HURON
 PLANNING - MANUFACTURING
 Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE							
FEDERAL GRANTS							
Federal Project Grants	-	5,000	-	-	-	5,000	0.00%
Federal Other Grants	-	-	-	-	-	-	0.00%
Total Federal Grants	-	5,000	-	-	-	5,000	0.00%
TOTAL REVENUE	-	5,000	-	-	-	5,000	0.00%
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Full Time	32,912	34,380	-	-	-	34,380	0.00%
Total Salaries	32,912	34,380	-	-	-	34,380	0.00%
BENEFITS							
Statutory Benefits	2,700	3,026	-	(764)	(764)	2,262	-25.25%
Extended Benefits	1,711	2,593	480	-	480	3,073	18.51%
OMERS	2,489	2,451	105	-	105	2,556	4.28%
Total Benefits	6,899	8,070	585	(764)	(179)	7,891	-2.22%
Total Salaries and Benefits	39,811	42,450	585	(764)	(179)	42,271	-0.42%
PURCHASED SERVICE							
Consulting/Professional Fees	5,250	9,000	-	-	-	9,000	0.00%
Intra County Purchases	-	1,000	-	-	-	1,000	0.00%
Printing (External)	97	2,000	1,000	-	1,000	3,000	50.00%
Total Purchased Service	5,347	12,000	1,000	-	1,000	13,000	8.33%
OPERATIONAL							

COUNTY OF HURON
PLANNING - MANUFACTURING
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Advertising	-	500	-	-	-	500	0.00%
Associations/Memberships	638	600	-	(100)	(100)	500	-16.67%
Conventions/Conferences	1,023	1,460	-	-	-	1,460	0.00%
Internet	533	540	-	-	-	540	0.00%
Postage/Courier	-	-	2,430	-	2,430	2,430	0.00%
Telecommunications	32	-	200	-	200	200	0.00%
Travel/Meals	996	1,200	-	-	-	1,200	0.00%
Total Operational	3,223	4,300	2,630	(100)	2,530	6,830	58.84%
PROGRAM							
Special Events	3,150	1,500	-	-	-	1,500	0.00%
Total Program	3,150	1,500	-	-	-	1,500	0.00%
TOTAL EXPENDITURES	51,532	60,250	4,215	(864)	3,351	63,601	5.56%
(SURPLUS)/DEFICIT - ACCRUAL	51,532	55,250	4,215	(864)	3,351	58,601	6.07%

COUNTY OF HURON
ECONOMIC DEVELOPMENT
Budget for the year ending December 31, 2010

REVENUE

PROVINCIAL GRANTS

Provincial Project Grants

Total Provincial Grants

FEDERAL GRANTS

Federal Project Grants

Total Federal Grants

OTHER REVENUE

Third Party Recoveries

Total Other Revenue

TOTAL REVENUE

EXPENDITURES

SALARIES AND BENEFITS

SALARIES

Salaries - Full Time

Total Salaries

BENEFITS

Statutory Benefits

Extended Benefits

OMERS

Total Benefits

Total Salaries and Benefits

2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
		Additions/ New Programs	Reductions/ Savings	Net Change		
597,703	225,000	-	(81,000)	(81,000)	144,000	-36.00%
597,703	225,000	-	(81,000)	(81,000)	144,000	-36.00%
21,583	-	100,000	-	100,000	100,000	0.00%
21,583	-	100,000	-	100,000	100,000	0.00%
4,324	25,000	-	(14,600)	(14,600)	10,400	-58.40%
4,324	25,000	-	(14,600)	(14,600)	10,400	-58.40%
623,609	250,000	100,000	(95,600)	4,400	254,400	1.76%
118,547	124,115	-	-	-	124,115	0.00%
118,547	124,115	-	-	-	124,115	0.00%
9,406	8,425	329	-	329	8,754	3.91%
9,026	11,119	704	-	704	11,823	6.33%
8,693	8,567	363	-	363	8,930	4.24%
27,125	28,111	1,396	-	1,396	29,507	4.97%
145,672	152,226	1,396	-	1,396	153,622	0.92%

COUNTY OF HURON
ECONOMIC DEVELOPMENT
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
EQUIPMENT							
Equipment Repairs & Maint.	120	1,000	-	-	-	1,000	0.00%
Equipment Replacement New (under \$1,000)	1,685	1,000	-	-	-	1,000	0.00%
Total Equipment	1,805	2,000	-	-	-	2,000	0.00%
PURCHASED SERVICE							
Consulting/Professional Fees	-	-	80,000	-	80,000	80,000	0.00%
Intra County Purchases	-	-	38,767	-	38,767	38,767	0.00%
Legal Fees	-	-	-	-	-	-	0.00%
Maintenance Contracts	-	2,000	-	-	-	2,000	0.00%
Printing (External)	1,164	1,000	3,000	-	3,000	4,000	300.00%
Total Purchased Service	1,164	3,000	121,767	-	121,767	124,767	4058.90%
OPERATIONAL							
Advertising	-	1,000	-	-	-	1,000	0.00%
Associations/Memberships	1,064	6,000	-	-	-	6,000	0.00%
Conventions/Conferences	225	2,920	-	-	-	2,920	0.00%
Internet	189	300	-	-	-	300	0.00%
Office Expense	1,127	500	-	-	-	500	0.00%
Postage/Courier	-	500	-	-	-	500	0.00%
Publications & Subscriptions	427	500	-	-	-	500	0.00%
Rent	6,037	6,037	-	-	-	6,037	0.00%
Staff Training	1,133	1,000	-	-	-	1,000	0.00%
Telecommunications	-	1,000	-	-	-	1,000	0.00%
Travel/Meals	9,975	6,840	960	-	960	7,800	14.04%
Total Operational	20,177	26,597	960	-	960	27,557	3.61%
PROGRAM							
Special Events	16,500	24,072	-	-	-	24,072	0.00%
Purchase of Service	32,879	-	-	-	-	-	0.00%
Program Supplies & Costs	223,503	220,000	-	(23,600)	(23,600)	196,400	-10.73%
Promotion/Public Relations	95	2,000	-	-	-	2,000	0.00%

COUNTY OF HURON
ECONOMIC DEVELOPMENT
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Total Program	272,976	246,072	-	(23,600)	(23,600)	222,472	-9.59%
TOTAL EXPENDITURES	441,794	429,895	124,123	(23,600)	100,523	530,418	23.38%
(SURPLUS)/DEFICIT - ACCRUAL	(181,815)	179,895	24,123	72,000	96,123	276,018	53.43%

COUNTY OF HURON
 PLANNING - COMMUNITIES IN TRANSITION
 Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE							
PROVINCIAL GRANTS							
Provincial Project Grants	-	-	160,000	-	160,000	160,000	0.00%
Total Provincial Grants	-	-	160,000	-	160,000	160,000	0.00%
FEDERAL GRANTS							
Federal Project Grants	-	-	-	-	-	-	0.00%
Total Federal Grants	-	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	160,000	-	160,000	160,000	0.00%
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Full Time	-	-	58,874	-	58,874	58,874	0.00%
Salaries - Part Time	-	-	-	-	-	-	0.00%
Total Salaries	-	-	58,874	-	58,874	58,874	0.00%
BENEFITS							
Statutory Benefits	-	-	4,310	-	4,310	4,310	0.00%
Extended Benefits	-	-	-	-	-	-	0.00%
OMERS	-	-	-	-	-	-	0.00%
Total Benefits	-	-	4,310	-	4,310	4,310	0.00%
Total Salaries and Benefits	-	-	63,184	-	63,184	63,184	0.00%
PURCHASED SERVICE							
Consulting/Professional Fees	-	-	50,000	-	50,000	50,000	0.00%
Intra County Purchases	-	-	-	-	-	-	0.00%

COUNTY OF HURON
 PLANNING - COMMUNITIES IN TRANSITION
 Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Printing (External)	-	-	1,000	-	1,000	1,000	0.00%
Total Purchased Service	-	-	51,000	-	51,000	51,000	0.00%
OPERATIONAL							
Advertising	-	-	1,000	-	1,000	1,000	0.00%
Office Expense	-	-	1,000	-	1,000	1,000	0.00%
Postage/Courier	-	-	500	-	500	500	0.00%
Publications & Subscriptions	-	-	-	-	-	-	0.00%
Rent	-	-	-	-	-	-	0.00%
Staff Training	-	-	1,000	-	1,000	1,000	0.00%
Telecommunications	-	-	-	-	-	-	0.00%
Travel/Meals	-	-	500	-	500	500	0.00%
Total Operational	-	-	4,000	-	4,000	4,000	0.00%
PROGRAM							
Special Events	-	-	2,000	-	2,000	2,000	0.00%
Program Supplies & Costs	-	-	39,816	-	39,816	39,816	0.00%
Promotion/Public Relations	-	-	-	-	-	-	0.00%
Total Program	-	-	41,816	-	41,816	41,816	0.00%
TOTAL EXPENDITURES	-	-	160,000	-	160,000	160,000	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	-	-	-	-	0.00%

COUNTY OF HURON
 PLANNING - COMMUNITY ADJUSTMENT FUND
 Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE							
PROVINCIAL GRANTS							
Provincial Project Grants	-	-	31,000	-	31,000	31,000	0.00%
Total Provincial Grants	-	-	31,000	-	31,000	31,000	0.00%
FEDERAL GRANTS							
Federal Project Grants	-	-	-	-	-	-	0.00%
Total Federal Grants	-	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	31,000	-	31,000	31,000	0.00%
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Full Time	-	-	8,400	-	8,400	8,400	0.00%
Salaries - Part Time	-	-	-	-	-	-	0.00%
Total Salaries	-	-	8,400	-	8,400	8,400	0.00%
BENEFITS							
Statutory Benefits	-	-	600	-	600	600	0.00%
Extended Benefits	-	-	-	-	-	-	0.00%
OMERS	-	-	-	-	-	-	0.00%
Total Benefits	-	-	600	-	600	600	0.00%
Total Salaries and Benefits	-	-	9,000	-	9,000	9,000	0.00%
PURCHASED SERVICE							
Consulting/Professional Fees	-	-	20,000	-	20,000	20,000	0.00%
Intra County Purchases	-	-	-	-	-	-	0.00%

COUNTY OF HURON
 PLANNING - COMMUNITY ADJUSTMENT FUND
 Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Printing (External)	-	-	500	-	500	500	0.00%
Total Purchased Service	-	-	20,500	-	20,500	20,500	0.00%
OPERATIONAL							
Advertising	-	-	-	-	-	-	0.00%
Office Expense	-	-	500	-	500	500	0.00%
Postage/Courier	-	-	200	-	200	200	0.00%
Publications & Subscriptions	-	-	-	-	-	-	0.00%
Rent	-	-	-	-	-	-	0.00%
Staff Training	-	-	200	-	200	200	0.00%
Telecommunications	-	-	-	-	-	-	0.00%
Travel/Meals	-	-	600	-	600	600	0.00%
Total Operational	-	-	1,500	-	1,500	1,500	0.00%
PROGRAM							
Special Events	-	-	-	-	-	-	0.00%
Program Supplies & Costs	-	-	-	-	-	-	0.00%
Promotion/Public Relations	-	-	-	-	-	-	0.00%
Total Program	-	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	-	-	31,000	-	31,000	31,000	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	-	-	-	-	0.00%

COUNTY OF HURON
 PLANNING - ECONOMIC DEVELOPMENT SALES
 Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE							
OTHER REVENUE							
Rent/Lease	-	-	5,750	-	5,750	5,750	0.00%
Sales	-	-	8,625	-	8,625	8,625	0.00%
Total Other Revenue	-	-	14,375	-	14,375	14,375	0.00%
TOTAL REVENUE	-	-	14,375	-	14,375	14,375	0.00%
EXPENDITURES							
PROGRAM							
Program Supplies & Costs	-	-	12,500	-	12,500	12,500	0.00%
Total Program	-	-	12,500	-	12,500	12,500	0.00%
TOTAL EXPENDITURES	-	-	12,500	-	12,500	12,500	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	(1,875)	-	(1,875)	(1,875)	0.00%

Social Services Department

2010 Draft Budget

The Social Services' Department has three divisions: Ontario Works, Children's Services and Housing Services which provide a variety of mandatory and discretionary services to the residents of Huron County.

This draft budget will enable the County to provide the following services:

- Social Assistance allowances
- Municipal contribution to Provincial ODSP allowances and administration
- Ontario Works employment programs
- Child Care Services
- Private Home Child Care
- Early Years' programs
- Best Start Initiatives
- Public Housing
- Social Housing
- Rent supplements
- Affordable Housing Development
- Pathways to Self Sufficiency program
- Administration of all these programs
- Emergency Plan

For 2010, the proposed Social Services budget is \$ 28,848,693.00 with a County contribution of \$ 6,229,995.00. This is an increase of \$ 678,416.00 or 12.24% from the 2009 budget for County contribution of \$ 5,543,387. The increase includes a projected 20% increase for Ontario Works caseload growth together with a mandated 2% increase in benefit rates. The total increase is reduced as a result of the continuation of the Provincial upload of Ontario Drug Benefits in 2008, ODSP Administration in 2009 and the revised cost sharing of ODSP to 90/10 in this budget year.

Capital Budget

The majority of the Capital budget for the Department is part of the Housing Division. For this year the Housing Capital budget is \$ 622,000.00 while the remainder of the Department is allocating \$14,000.00 for technology replacement. The Housing portion consists of \$ 484,000.00 as part of the regular capital planning consistent with the Dillon report and \$ 138,000.00 from a one time allocation of 100% Provincial funding under the Social Housing RRP. The Capital budget is offset to a large degree by the Depreciation – Capital Assets (\$436,689.00).

Emergency Social Services and Evacuation

The Social Services Department has a mandate to develop and maintain a plan to provide emergency social services and evacuation centres. Included in this draft budget is \$10,000.00 to support the Social Services Emergency Plan. The Department has come to agreement in principle with the Canadian Red Cross to provide shelter management and training of volunteers to support shelter and evacuation services. The Canadian Red Cross will continue to work with the Department to update the various potential shelter opportunities that exist in the municipalities of the County. The cost to develop and maintain this plan is a municipal cost without any Provincial subsidy.

Department Revenue Summary

- All social assistance allowances and child care programs are funded 80% by the Province of Ontario. As the Ontario Works allocations for allowances increase with the caseload, the subsequent revenue also increases.
- Ontario Works and child care administration costs are currently funded 50% by the Province of Ontario.
- Effective in 2010, the Province has uploaded an additional 10% of the cost of the ODSP program. This results in a reduction in projected revenue and projected expenses. The Province no longer provides a breakdown as to amounts paid for the ODSP Benefits and Administration previously cost shared. ***** As a result the budget presented for 2010 reflects the net costs for the remaining ODSP and no longer reflects the Provincial share in revenue or expenditures.
- The Early Years program is funded 95% by the Province of Ontario with the County of Huron funding the remaining 5%.
- The Children's Services funding includes Provincial revenue shared at 80/20 to offset fee subsidies provided to families who qualify. The increased pressures brought about by the revised income testing continue as more families qualify for subsidy.
- The Best Start initiative has been extended to support the implementation of the Early Learning and Childcare Initiative is funded 100% by the Federal Government flowed through the Province.
- Housing Services are funded by Provincial and Federal grants, rental income and the County of Huron. In 2010, the County's share is projected to be 30.9 % of the annual housing budget.

Salaries and Benefits

The staff complement for the Department has been adjusted over the past year due to attrition and reassignment of duties.

We have included an additional Case Manager position in the budget submission. Should the trend for Case load increase continue as per the Provincial prediction, we expect a need to hire a temporary full time position early in 2010.

The 2010 calculations for salaries and benefits are based on grid and job evaluation movements but do not include any annual increase. Included in this total are a number of positions that receive 100% subsidy in whole or in part.

Social Services Staff by Position

Position	2009 Complement	Additions	Reductions	2010 Budget Impact
Director	1			
Social Service Manager	3			
Maintenance Manager	1			
Cost Recovery Coordinator (includes FSW/CVP/ERO)	2			
Client Services Manager	1			
Administrative Coordinator	1			
Case Manager	9	1		\$73,000.00
CS Resource Consultant (includes Literacy and Best Start Coordinator)	6		1	(\$66,000.00)
Home CC Coordinator	0.6			
Data Analysis Coordinator (duties redistributed)	0.6		0.6	(\$28,600.00)
CS Program Assistant/DAC (revised job description)	1			
CS Program Staff	4.3			
Client Services Coordinator	1			
Maintenance Coordinator	2			
Admin Services Clerk	4			
Building Custodian	2.1			
# of F/T Equivalents	39.6	1	1.6	(\$21,600.00)

Ontario Works

Ontario Works provides services under two primary program areas Income Assistance and Employment Programs.

Income Assistance (General Welfare)

The purchase service budget is set at \$75,783.00 which is a considerable increase from the 2009 budget of \$36,813.00. The increase is brought about by a realignment of external printing costs that were incorporated in office supplies in recent budgets. Printing costs include cheque and other forms that are mandated as to style etc. by the Province but produced locally as a cost shared expense. Many of these items had historically been produced and distributed through the Province but as the Province has streamlined services the procurement has become a local responsibility. As the requirements have increased significantly in the past year causing an overrun in the office supplies line, it is appropriate to detail this additional cost. The second item causing significant increase is the Intra County Purchases with a projected increase of \$26,918.00. This is a figure supplied by Treasury and has not been finalized to date.

The operational budget is set at \$105,646.00 a decrease of \$500.00 from the 2009 budget. The largest item included in this section is our annual rent of \$45,196.00. There is no increase included for this item in this budget.

The Income Assistance program portion of the budget is the most volatile and most susceptible part of the Social Services budget. The uncertain economic times and recent local layoffs continue to impact the Social Assistance case load. There is a 2% increase in the benefit rates for both ODSP and Ontario Works included as part of the 2010 budget. The Ontario Works Branch (of MCSS) responsible for statistics and projections has provided an overall estimate of case load growth for the Province of 18.7%. This same branch also recognizes that case load growth has not been consistent across the Province and acknowledges that growth in South Western Ontario may be as much as thirty per cent. Within this budget, we have adjusted certain program lines that would support an overall case load growth estimated at 20% for the year. Much of this increase is offset by the increased Provincial revenue as outlined earlier.

The Ontario Drug Benefit provided to both Ontario Works and Ontario Disability Support Program clients was previously cost shared on an 80/20 basis with the Province. Effective January 1, 2008 the Province began funding this benefit 100%. The other benefits, predominantly dental continue to be cost shared.

The total program costs previously reflected an amount of \$ 3,300,000.00 in the ODSP benefits line. The amount of the gross estimated benefit cost was previously included to reflect the upload and the Provincial ODSP Grant (revenue) \$ 3,210,000.00 had been included to offset this line.

As the Province provides no breakdown or documentation to verify the amount that is now paid on our behalf the budget lines (both revenue and expenditure) have been reduced to zero.

This reduction in Gross Revenue and Gross Expenditure does not affect the bottom line but does reflect in the percentage calculation. Although the actual amount paid by the County remains consistent with either method, this change will make the County share appear to be a higher per cent.

Employment Programs

In 2006, The Ministry of Community and Social Services transitioned to a new funding formula based on three employment outcomes – employment, increased earnings and employability. After the 2006 County budget was approved by Council, the Ministry announced that 2006 and 2007 would be considered as transition years for the funding formula. A funding envelope was established by the Ministry to be used to support employment assistance in Huron County. The projected increase in 2010 for Provincial revenue is \$910.00 with a decrease in County levy of \$ 9,380.00.

Pathways to Self Sufficiency

This budget sheet captures funding which is administered outside of the Ontario Works program such as Homelessness, Energy and Rent Bank funding. It also includes the Social Assistance Restructuring Reinvestment and municipal discretionary funding. In previous years these programs were included as budget lines under Ontario Works, primarily because for the most part funding was an annual decision of the Province. The Provincial funding for these programs has become annualized but more importantly the Reinvestment from savings has increased dramatically from the original \$40,000.00 annual amount in 1997 to \$240,000.00 in 2009. It seemed appropriate to track these expenditures in a separate program so that annualized increases and changes could be tracked and reported more closely.

Children's Services

The Children's Services Division provides services thru a combination of Direct Delivery and Community Partnerships in the following four primary program areas, Community Home Childcare, Growing Together, Early Years and Best Start.

In addition the Division is responsible for management of funding in the areas of Wage Subsidy Non-Profit Program, Ontario Works Informal and Formal Childcare, Early Learning and Childcare Funding (ELCC), Fee Subsidy and Pay Equity.

Community Home Childcare

The County of Huron is licensed to approve care in up to twenty-five private homes throughout the County. The budget for this program is managed within the Child Care Programs and remains unchanged.

Growing Together

The Growing Together program provides information, support and consultation to families of children with special needs. Information, support and consultation are also provided to community childcare personnel in a comprehensive and flexible manner. In addition, program assistants are provided to support children with special needs to integrate into local child care programs. This budget is also managed within the Child Care Programs and as a result is also unchanged. At the same time, it should be noted that the demand for resource consultant supports has increased proportionately with the increase in utilization of Day Care and Best Start opportunities. To date the increased services have been funded utilizing Best Start operational funds. This funding is 100% Provincial and has been extended to the end of March 2011 as part of the Early Learning and Childcare Initiative.

Early Years Program

The Early Years program is designed to assist parents and caregivers in the development of children aged 0-6. The program is delivered in thirty-six locations throughout the County through a combination of direct delivery and partnerships with the municipalities of North Huron, Huron East and Goderich. Although the Program has experienced growth and expansion, Best Start Provincial funding has allowed the County levy to remain consistent.

Best Start/Early Learning and Childcare Initiative

The Best Start program has been extended to March 31, 2011 as part of the transition to implementation of the Early Learning and Childcare Initiative. This initiative is in response to the Dr. Charles Pascal report that recommended implementation of Full Day school attendance for children age 4 and 5. In Huron County there will be 5 initial sites. The base funding for implementation will flow through the Board of Education and have no direct impact on this budget. As the Early Learning and Childcare Initiative rolls out the early indications are that the funding to the Municipalities will remain consistent but the focus may change.

Housing Services

The Housing Services Division provides rent geared to income and affordable housing through the following programs.

Public Housing

The County of Huron owns and manages 415 rent-geared-to-income residential houses and apartments throughout the County. These are comprised of 84 two, three and four bedroom family units and 331 one bedroom units in 15 apartment buildings.

Non – Profit/ Co-operative Housing

The Housing Services Division is also responsible for managing the funding and administration of an additional 202 units in 7 Non-Profit and Co-operative housing projects.

Rent Supplement

Rent subsidies are provided to 11 additional households housed in the private sector who qualify for a rent-geared-to-income subsidy.

Centralized Wait List

The Division mandate also includes the maintenance of a centralized waiting list and the identification of housing requirements in the county.

Affordable Housing

The allocation for the Affordable Housing Program is primarily a cash flow thru program to assist in the creation of Affordable Housing in Huron County. The 100% Provincial Funding for these components has been allocated in 2009. The initial target for affordable units has been exceeded and the main focus will now be to ensure completion and compliance according to the signed agreements. A number of proponents have put forward projects for consideration in the next wave of funding in Feb 2010.

Total Revenue – net increase of \$808,124.00

While Federal and Provincial grants will remain relatively constant, there is a one time funding grant to be used in 2010. In addition to the funding captured under the capital expenditures, the grant includes \$ 98,000 for items in the Public Housing Operational budget, and an amount \$877,225.00 for Social Housing capital projects. This grant is included in the revenue and expended in the operational portion of the Housing Services budget.

Rental and miscellaneous income has been reduced as the number of tenants paying full market rents has been showing a consistent decline in 2009. The true revenue is a net decrease of \$157,101.00

Salary and Benefits – minor decrease

Minor decrease due to staff changes and grid movements – no additional staff

Operational – increase of \$97,400.00

- Office rent for Housing Services remains at previous year level.
- There is a significant increase in the projected costs for maintenance and repair in 2009 due to the inclusion of operational projects funded under SHRPP. (noted above as a revenue increase)
- Overall taxes for Public Housing units are projected to increase by 6.23% to \$392,000.00

Program – increase of \$888,225.00

This is a one time line increase to show the utilization of one time 100% Provincial funding to be dispersed to Social Housing providers to meet unfunded capital projects.(SHRRP)

County of Huron
 Social Services
 For the year ending December 31, 2010

	2009 Levy	2010 Funding Requirements			Less: Funding by Accumulated Surplus (former reserves)	2010 Levy	Change in levy YoY \$	Change in levy YoY %	% impact on Levy
		Operating	Net Capital Expenditures	Future Sustainability (Service/Infrastructure)					
Social Services	4,030,751	4,538,080				4,538,080	507,329	12.59%	
Social Housing	1,638,632	1,646,050	206,311			1,852,361	213,729	13.04%	
Early Years	53,212	37,673				37,673	(15,539)	-29.20%	
Total Social Services	5,722,595	6,221,803	206,311	-	-	6,428,114	705,519	12.33%	2.17%

COUNTY OF HURON
SOCIAL SERVICES
FOR THE YEAR ENDING DECEMBER 31, 2010

CAPITAL EXPENDITURES

PROJECT ITEM	ASSET TYPE	REASON FOR REQUEST	PRIORITY (High/Medium/Low)	DESCRIPTION	COMPLETION or PURCHASE DATE		FUNDING SOURCE	
						TOTAL COST	SOURCE	AMOUNT
Retaining wall and design	Building	Health and Safety	high	54 unit apt. bldg - 85 West St. Goderich	Mar-10	30,000	MMAH-grant	30,000.00
Refrigerators	Equipment	Asset Replacement	medium	19 apt. size fridges - 134 King St, Clinton	Mar-10	10,000	MMAH-grant	10,000.00
Refrigerators	Equipment	Asset Replacement	medium	18 apt. size fridges-135 James St, Clinton	Mar-10	10,000	MMAH-grant	10,000.00
Enterphone system	Equipment	Asset Replacement	medium	replace system-359 Edward, Wingham	Jan-10	5,000	MMAH-grant	5,000.00
Heating boilers, pump	Equipment	Cost Savings-energy	medium	replacement - 134 Sanders St, Exeter	Jul-10	40,000	MMAH-grant	40,000.00
Porches/railings	Building	Health and Safety	high	replace existing - 35 family units, Goderich	Jun-10	35,000	MMAH-grant	35,000.00
Hot water heater	Equipment	Asset Replacement	medium	replace existing - 250 Picton, Goderich	Aug-10	8,000	MMAH-grant	8,000.00
							\$138,000 Grant	
Kitchen upgrades	Building	Asset Maintenance	medium	complete upgrade-13 family units, Goderich	Sep-10	65,000	Levy	65,000.00
Kitchen upgrades	Building	Asset Maintenance	medium	complete upgrade-12 family units, Clinton	Oct-10	60,000	Levy	60,000.00
Kitchen upgrades	Building	Asset Maintenance	medium	complete upgrade-10 family units, Wingham	Aug-10	40,000	Levy	40,000.00
Bathroom upgrades	Building	Asset Maintenance	medium	complete upgrade-13 family units, Goderich	Sep-10	52,000	Levy	52,000.00
Bathroom upgrades	Building	Asset Maintenance	medium	complete upgrade-12 family units, Clinton	Oct-10	48,000	Levy	48,000.00
Air Make Up unit	Equipment	Cost Savings-energy	medium	34 unit apt bldg - 400 Alexander, Brussels	May-10	45,000	Levy	45,000.00
Air Make Up unit	Equipment	Cost Savings-energy	medium	20 unit apt bldg - 31 Main St, Zurich	Jun-10	29,000	Levy	29,000.00
Parking Lot	Building	Safety & Asset Mtce	medium	32 unit apt. bldg - 134 Sanders St, Exeter	Jul-10	65,000	Levy	65,000.00
Masonry Work	Building	Asset Maintenance	high	4 family units - South St, Goderich	May-10	55,000	Levy	55,000.00
Emergency Repairs	Building	Asset Maintenance	high	as required	throughout yea	25,000	Levy	25,000.00
							\$484,000 Levy	
Computer refresh	Equipment	Asset Maintenance	medium	4 Replacement computers -CS	Jan-10	6,000		
Computer refresh	Equipment	Asset Maintenance	medium	10 Replacement computers - OW	Apr-10	15,000		
TOTAL FUNDING REQUEST						643,000		
LESS: FUNDING FROM CURRENT YEAR DEPRECIATION (including in operating budget)						436,689		
NET CAPITAL FUNDING REQUIREMENTS						206,311		

Note: Any grant funding is reflected as revenue in the operating budget

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COUNTY OF HURON
SOCIAL SERVICES - SUMMARY
Budget for the year ending December 31, 2010

REVENUE

PROVINCIAL GRANTS

Provincial Operating Grants	8,040,495	6,730,862	1,866,288	(188,617)	1,677,671	8,408,533	24.93%
Provincial Project Grants	72,445	75,000	-	(24,773)	(24,773)	50,227	-33.03%
Provincial ODSP Grant	10,404,727	13,680,000	-	(2,080,000)	(2,080,000)	11,600,000	-15.20%
Total Provincial Grants	18,517,666	20,485,862	1,866,288	(2,293,390)	(427,102)	20,058,760	-2.08%

FEDERAL GRANTS

Federal Other Grants	829,741	829,741	-	(36,601)	(36,601)	793,140	-4.41%
Total Federal Grants	829,741	829,741	-	(36,601)	(36,601)	793,140	-4.41%

OTHER REVENUE

Donations	863	-	-	-	-	-	0.00%
Fees/Licenses	290,815	338,840	54,150	-	54,150	392,990	15.98%
Miscellaneous Revenue	172,073	56,500	11,000	(6,500)	4,500	61,000	7.96%
Transfer from Reserves	6,780	-	-	-	-	-	0.00%
Intra County Recoveries	23,208	23,225	-	(23,225)	(23,225)	-	-100.00%
Rent/Lease	1,321,853	1,435,000	-	(114,000)	(114,000)	1,321,000	-7.94%
Third Party Recoveries	105	-	-	-	-	-	0.00%
Total Other Revenue	1,815,696	1,853,565	65,150	(143,725)	(78,575)	1,774,990	-4.24%

TOTAL REVENUE

21,163,104	23,169,168	1,931,438	(2,473,716)	(542,278)	22,626,890	-2.34%
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EXPENDITURES

SALARIES AND BENEFITS

SALARIES

Salaries - Full Time	1,668,914	1,858,211	101,567	(22,473)	79,094	1,937,305	4.26%
Salaries - Part Time	389,662	375,499	229	(81,230)	(81,001)	294,498	-21.57%
Total Salaries	2,058,576	2,233,710	101,796	(103,703)	(1,907)	2,231,803	-0.09%

BENEFITS

Statutory Benefits	181,794	173,698	3,044	(4,107)	(1,063)	172,635	-0.61%
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COUNTY OF HURON
SOCIAL SERVICES - SUMMARY
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Extended Benefits	152,574	166,253	29,364	(8,640)	20,724	186,977	12.47%
OMERS	122,176	131,051	7,761	(5,516)	2,246	133,297	1.71%
Total Benefits	456,543	471,002	40,169	(18,263)	21,906	492,908	4.65%
Total Salaries and Benefits	2,515,120	2,704,712	141,965	(121,966)	19,999	2,724,711	0.74%
EQUIPMENT							
Equipment Rentals/Leases	9,510	11,900	1,400	(3,600)	(2,200)	9,700	-18.49%
Equipment Repairs & Maint.	11,913	7,416	5,384	(300)	5,084	12,500	68.55%
Equipment Replacement New (under \$1,000)	2,376	21,100	-	(4,656)	(4,656)	16,444	-22.07%
Vehicle Lease & Operation	29,778	39,600	-	-	-	39,600	0.00%
Small Tools/Equipment	1,422	1,000	-	-	-	1,000	0.00%
Total Equipment	54,998	81,016	6,784	(8,556)	(1,772)	79,244	-2.19%
PURCHASED SERVICE							
Audit	5,808	5,520	150	-	150	5,670	2.72%
Consulting/Professional Fees	535	6,000	-	(5,000)	(5,000)	1,000	-83.33%
Insurance	49,583	49,948	6,846	-	6,846	56,794	13.71%
Occupational Accident Insurance	11,165	8,840	3,050	-	3,050	11,890	34.50%
Intra County Purchases	66,222	40,200	54,812	-	54,812	95,012	136.35%
Legal Fees	19,973	11,500	1,700	(10,000)	(8,300)	3,200	-72.17%
Maintenance Contracts	9,130	9,000	100	-	100	9,100	1.11%
Printing (External)	-	2,000	12,400	(500)	11,900	13,900	595.00%
Miscellaneous Services	-	350	-	-	-	350	0.00%
Total Purchased Service	162,417	133,358	79,058	(15,500)	63,558	196,916	47.66%
OPERATIONAL							
Advertising	21,582	5,700	1,600	-	1,600	7,300	28.07%
Associations/Memberships	13,314	10,790	1,481	(2,075)	(594)	10,196	-5.51%
Bank Charges	2,563	2,800	-	(100)	(100)	2,700	-3.57%
Conventions/Conferences	15,749	8,000	1,500	(100)	1,400	9,400	17.50%
Miscellaneous Admin.	280	38,500	1,098	(35,350)	(34,252)	4,248	-88.97%
Office Expense	24,802	17,800	4,600	(1,285)	3,315	21,115	18.62%
Postage/Courier	17,750	13,950	4,500	(300)	4,200	18,150	30.11%
Publications & Subscriptions	492	650	50	-	50	700	7.69%

COUNTY OF HURON
SOCIAL SERVICES - SUMMARY
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Receivable Write Off	-	15,000	-	-	-	15,000	0.00%
Rent	116,631	116,556	4,870	(11,630)	(6,760)	109,796	-5.80%
Staff Training	15,629	23,200	300	(5,722)	(5,422)	17,778	-23.37%
Telecommunications	16,188	19,404	3,181	-	3,181	22,585	16.39%
Travel/Meals	34,864	54,520	500	(32,720)	(32,220)	22,300	-59.10%
Building Capital	56,242	-	-	-	-	-	0.00%
Debenture Payments	368,865	369,000	-	(11,000)	(11,000)	358,000	-2.98%
Garbage	22,044	22,000	500	-	500	22,500	2.27%
Grounds Maintenance	36,078	33,000	3,600	-	3,600	36,600	10.91%
Janitorial	79,932	80,000	5,400	-	5,400	85,400	6.75%
Maintenance & Repairs/Building	126,279	80,000	81,500	-	81,500	161,500	101.88%
Maintenance & Repairs/Electrical	27,256	25,000	-	-	-	25,000	0.00%
Maintenance & Repairs/HVAC	1,236	8,000	-	(4,000)	(4,000)	4,000	-50.00%
Maintenance & Repairs/Plumbing	22,673	30,000	-	(5,000)	(5,000)	25,000	-16.67%
Mortgage	109,716	109,700	-	-	-	109,700	0.00%
Taxes	251,925	369,000	23,000	-	23,000	392,000	6.23%
Utilities/Heat	63,100	70,000	-	-	-	70,000	0.00%
Utilities/Hydro	271,507	270,000	-	-	-	270,000	0.00%
Utilities/Water & Sewer	144,457	145,000	1,000	-	1,000	146,000	0.69%
Depreciation - Capital Assets	435,350	435,350	9,084	(7,745)	1,339	436,689	0.31%
Total Operational	2,296,504	2,372,920	147,764	(117,027)	30,737	2,403,657	1.30%
PROGRAM							
Evictions	527	1,200	-	(500)	(500)	700	-41.67%
Tribunals	3,870	5,000	-	-	-	5,000	0.00%
Special Events	7,500	10,000	-	-	-	10,000	0.00%
Advanced Age Item	228	100	-	-	-	100	0.00%
Basic Needs Program	1,643,844	1,680,000	325,500	-	325,500	2,005,500	19.38%
Basic Shelter Program	2,120,098	1,700,000	886,500	-	886,500	2,586,500	52.15%
CINOT	1,551	-	-	-	-	-	0.00%
Dental Services	18,254	25,000	-	-	-	25,000	0.00%
Diabetic Supplies	3,003	2,000	1,600	-	1,600	3,600	80.00%
Medical Supplies	33,118	-	-	-	-	-	0.00%
Personal Needs	260	2,000	4,500	-	4,500	6,500	225.00%
Surgical Supplies	1,392	1,000	700	-	700	1,700	70.00%

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COUNTY OF HURON
SOCIAL SERVICES - SUMMARY
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Back to School Program	(329)	-	-	-	-	-	0.00%
Board & Lodging	114,438	71,000	69,000	-	69,000	140,000	97.18%
Board Allowance	(515)	-	-	-	-	-	0.00%
Child Care Formal	48,977	75,000	-	-	-	75,000	0.00%
Child Care Informal	5,055	6,250	270	-	270	6,520	4.32%
Community Participation	13,729	-	-	-	-	-	0.00%
Community Startup	231,084	190,000	87,000	-	87,000	277,000	45.79%
Early Years	-	-	-	-	-	-	0.00%
Employee Related Expense	45,962	102,000	-	(4,000)	(4,000)	98,000	-3.92%
Employee Start Up	16,640	12,000	8,000	-	8,000	20,000	66.67%
Foster Children	82,007	55,000	45,000	-	45,000	100,000	81.82%
Funeral & Burial Expense	34,475	10,000	5,000	-	5,000	15,000	50.00%
Medical Transportation	123,453	115,000	33,000	-	33,000	148,000	28.70%
NCBS Savings	-	100,000	240,000	(100,000)	140,000	240,000	140.00%
Provincial Benefits	83,911	-	100,800	-	100,800	100,800	0.00%
ODSP Administration 50/50	6,297	860,000	-	(860,000)	(860,000)	-	-100.00%
ODSP Allowance 80/20	12,581,388	12,200,000	800,000	-	800,000	13,000,000	6.56%
ODSP Benefits 80/20	420,585	3,300,000	-	(3,205,000)	(3,205,000)	95,000	-97.12%
Pay Equity	34,399	26,998	-	-	-	26,998	0.00%
Prosthetic Appl & E.G.	2,492	2,000	1,000	-	1,000	3,000	50.00%
Purchase of Service	1,647,456	1,730,495	178,052	(106,294)	71,758	1,802,253	4.15%
Rent Supplement Subsidy	2,378,761	1,199,806	888,725	-	888,725	2,088,531	74.07%
Special Diet	67,040	36,000	44,500	-	44,500	80,500	123.61%
Special Needs Resources	20,828	88,873	-	(14,945)	(14,945)	73,928	-16.82%
Teacher Material Supplies LEAP	368	3,000	-	(500)	(500)	2,500	-16.67%
Wage Subsidy - Non-Profit	672,231	664,767	78,032	-	78,032	742,799	11.74%
Wage Subsidy Enhancement	121,694	52,440	-	-	-	52,440	0.00%
Miscellaneous Program	369,333	129,130	265,392	-	265,392	394,522	205.52%
Program Overhead	-	-	-	-	-	-	0.00%
Program Supplies & Costs	85,748	34,490	2,324	(27,740)	(25,416)	9,074	-73.69%
Promotion/Public Relations	15,845	-	-	-	-	-	0.00%
Less GWA Recovery	(62,856)	(55,000)	-	(17,300)	(17,300)	(72,300)	31.45%
Less Income	(459,816)	(825,000)	365,000	-	365,000	(460,000)	-44.24%
Less Reimbursements	(195,490)	(180,000)	-	(50,000)	(50,000)	(230,000)	27.78%
Less Repayments	(30,210)	(10,000)	-	(20,000)	(20,000)	(30,000)	200.00%

COUNTY OF HURON
SOCIAL SERVICES - SUMMARY
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Total Program	22,308,622	23,420,549	4,429,895	(4,406,279)	23,616	23,444,165	0.10%
TOTAL EXPENDITURES	27,337,660	28,712,555	4,805,466	(4,669,328)	136,138	28,848,693	0.47%
(SURPLUS)/DEFICIT - ACCRUAL	6,174,557	5,543,387	2,874,028	(2,195,612)	678,416	6,221,803	12.24%
LEVY BASED ADJUSTMENTS							
Gross Capital Requirements		547,300			95,700	643,000	
Less: Depreciation funded from Operating		(368,092)			(68,597)	(436,689)	
Future Sustainability		0			0		
Less: funding from accumulated surplus (reserves)		0			0		
TOTAL LEVY REQUIREMENTS		<u>5,722,595</u>			<u>705,519</u>	<u>6,428,114</u>	<u>12.33%</u>

COUNTY OF HURON
EARLY YEARS SUMMARY
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE							
PROVINCIAL GRANTS							
Provincial Operating Grants	451,769	512,974	-	-	-	512,974	0.00%
Total Provincial Grants	451,769	512,974	-	-	-	512,974	0.00%
OTHER REVENUE							
Donations	863	-	-	-	-	-	0.00%
Miscellaneous Revenue	14,357	-	-	-	-	-	0.00%
Total Other Revenue	15,219	-	-	-	-	-	0.00%
TOTAL REVENUE	466,988	512,974	-	-	-	512,974	0.00%
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Full Time	154,398	155,531	16,626	-	16,626	172,157	10.69%
Salaries - Part Time	97,017	153,181	-	(24,503)	(24,503)	128,678	-16.00%
Total Salaries	251,415	308,712	16,626	(24,503)	(7,877)	300,835	-2.55%
BENEFITS							
Statutory Benefits	21,959	24,125	1,659	(419)	1,240	25,365	5.14%
Extended Benefits	18,987	15,537	6,476	-	6,476	22,013	41.68%
OMERS	12,930	14,610	629	(1,117)	(488)	14,122	-3.34%
Total Benefits	53,876	54,272	8,764	(1,536)	7,228	61,500	13.32%
Total Salaries and Benefits	305,291	362,984	25,390	(26,039)	(649)	362,335	-0.18%
EQUIPMENT							
Equipment Rentals/Leases	570	1,400	-	(800)	(800)	600	-57.14%

COUNTY OF HURON
EARLY YEARS SUMMARY
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Equipment Repairs & Maint.	-	366	134	-	134	500	36.61%
Equipment Replacement New (under \$1,000)	-	1,000	-	(156)	(156)	844	-15.60%
Total Equipment	570	2,766	134	(956)	(822)	1,944	-29.72%
PURCHASED SERVICE							
Insurance	1,000	1,000	275	-	275	1,275	27.50%
Occupational Accident Insurance	3,675	925	2,750	-	2,750	3,675	297.30%
Printing (External)	-	200	-	-	-	200	0.00%
Total Purchased Service	4,675	2,125	4,758	-	4,758	6,883	223.91%
OPERATIONAL							
Advertising	884	200	500	-	500	700	250.00%
Associations/Memberships	-	75	-	(75)	(75)	-	-100.00%
Conventions/Conferences	653	1,000	-	-	-	1,000	0.00%
Office Expense	1,710	3,000	100	(285)	(185)	2,815	-6.17%
Postage/Courier	118	550	-	(300)	(300)	250	-54.55%
Rent	28,635	27,630	1,000	(11,630)	(10,630)	17,000	-38.47%
Staff Training	997	1,200	300	(222)	78	1,278	6.50%
Telecommunications	1,741	1,440	560	-	560	2,000	38.89%
Travel/Meals	7,919	13,875	500	(6,375)	(5,875)	8,000	-42.34%
Depreciation - Capital Assets	15,300	15,300	-	(7,745)	(7,745)	7,555	-50.62%
Total Operational	57,955	64,270	2,960	(26,632)	(23,672)	40,598	-36.83%
PROGRAM							
Purchase of Service	117,831	128,467	6,197	-	6,197	134,664	4.82%
Program Supplies & Costs	26,305	5,574	2,324	(3,675)	(1,351)	4,223	-24.24%
Total Program	144,136	134,041	8,521	(3,675)	4,846	138,887	3.62%
TOTAL EXPENDITURES	512,626	566,186	41,763	(57,302)	(15,539)	550,647	-2.74%
(SURPLUS)/DEFICIT - ACCRUAL	45,638	53,212	41,763	(57,302)	(15,539)	37,673	-29.20%

COUNTY OF HURON
CHILD CARE - SUMMARY
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE							
PROVINCIAL GRANTS							
Provincial Operating Grants	1,010,234	1,055,134	-	-	-	1,055,134	0.00%
Provincial Project Grants	60,745	-	-	-	-	-	0.00%
Total Provincial Grants	1,070,979	1,055,134	-	-	-	1,055,134	0.00%
OTHER REVENUE							
Fees/Licenses	290,815	338,840	54,150	-	54,150	392,990	15.98%
Total Other Revenue	290,815	338,840	54,150	-	54,150	392,990	15.98%
TOTAL REVENUE	1,361,794	1,393,974	54,150	-	54,150	1,448,124	3.88%
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Full Time	164,573	158,119	-	(17,494)	(17,494)	140,625	-11.06%
Salaries - Part Time	148,071	186,968	-	(56,727)	(56,727)	130,241	-30.34%
Total Salaries	312,644	345,087	-	(74,221)	(74,221)	270,866	-21.51%
BENEFITS							
Statutory Benefits	28,484	27,067	30	(3,002)	(2,972)	24,095	-10.98%
Extended Benefits	18,643	19,346	-	(8,640)	(8,640)	10,706	-44.66%
OMERS	16,017	20,246	2,435	(4,333)	(1,898)	18,348	-9.37%
Total Benefits	63,144	66,659	2,465	(15,975)	(13,510)	53,149	-20.27%
Total Salaries and Benefits	375,788	411,746	2,465	(90,196)	(87,731)	324,015	-21.31%
EQUIPMENT							
Equipment Rentals/Leases	784	1,300	-	(800)	(800)	500	-61.54%

COUNTY OF HURON
CHILD CARE - SUMMARY
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Equipment Repairs & Maint.	-	300	-	(300)	(300)	-	-100.00%
Equipment Replacement New (under \$1,000)	-	500	-	(500)	(500)	-	-100.00%
Total Equipment	784	2,100	-	(1,600)	(1,600)	500	-76.19%
PURCHASED SERVICE							
Audit	1,512	1,320	-	-	-	1,320	0.00%
Intra County Purchases	2,548	-	9,544	-	9,544	9,544	0.00%
Printing (External)	-	200	400	-	400	600	200.00%
Total Purchased Service	4,060	1,520	12,742	-	12,742	14,262	838.29%
OPERATIONAL							
Advertising	595	1,000	100	-	100	1,100	10.00%
Associations/Memberships	2,957	1,615	181	-	181	1,796	11.21%
Conventions/Conferences	802	500	-	(100)	(100)	400	-20.00%
Miscellaneous Admin.	38	-	1,098	-	1,098	1,098	0.00%
Office Expense	729	2,800	-	(1,000)	(1,000)	1,800	-35.71%
Postage/Courier	280	300	-	-	-	300	0.00%
Rent	12,300	12,300	2,000	-	2,000	14,300	16.26%
Staff Training	1,558	4,500	-	(3,500)	(3,500)	1,000	-77.78%
Telecommunications	898	1,464	36	-	36	1,500	2.46%
Travel/Meals	17,198	17,845	-	(14,145)	(14,145)	3,700	-79.27%
Total Operational	37,354	42,324	12,499	(18,745)	(6,246)	36,078	-14.76%
PROGRAM							
Child Care Formal	48,977	75,000	-	-	-	75,000	0.00%
Child Care Informal	5,055	6,250	270	-	270	6,520	4.32%
Pay Equity	34,399	26,998	-	-	-	26,998	0.00%
Purchase of Service	718,658	621,841	171,855	-	171,855	793,696	27.64%
Special Needs Resources	10,644	73,058	-	(14,945)	(14,945)	58,113	-20.46%
Wage Subsidy - Non-Profit	379,008	436,927	-	-	-	436,927	0.00%
Program Supplies & Costs	4,835	1,500	-	(425)	(425)	1,075	-28.33%
Total Program	1,201,576	1,241,574	172,125	(15,370)	156,755	1,398,329	12.63%

COUNTY OF HURON
CHILD CARE - SUMMARY
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
TOTAL EXPENDITURES	1,619,561	1,699,264	199,831	(125,911)	73,920	1,773,184	4.35%
(SURPLUS)/DEFICIT - ACCRUAL	257,767	305,290	145,681	(125,911)	19,770	325,060	6.48%

COUNTY OF HURON
HOUSING SERVICES - SUMMARY
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE							
PROVINCIAL GRANTS							
Provincial Operating Grants	1,619,030	301,887	975,225	(10,000)	965,225	1,267,112	319.73%
Total Provincial Grants	1,619,030	301,887	975,225	(10,000)	965,225	1,267,112	319.73%
FEDERAL GRANTS							
Federal Other Grants	829,741	829,741	-	(36,601)	(36,601)	793,140	-4.41%
Total Federal Grants	829,741	829,741	-	(36,601)	(36,601)	793,140	-4.41%
OTHER REVENUE							
Miscellaneous Revenue	48,406	56,500	-	(6,500)	(6,500)	50,000	-11.50%
Rent/Lease	1,321,853	1,435,000	-	(114,000)	(114,000)	1,321,000	-7.94%
Total Other Revenue	1,377,039	1,491,500	-	(120,500)	(120,500)	1,371,000	-8.08%
TOTAL REVENUE	3,825,810	2,623,128	975,225	(167,101)	808,124	3,431,252	30.81%
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Full Time	433,225	494,298	-	(2,102)	(2,102)	492,196	-0.43%
Salaries - Part Time	75,309	35,350	229	-	229	35,579	0.65%
Total Salaries	508,534	529,648	229	(2,102)	(1,873)	527,775	-0.35%
BENEFITS							
Statutory Benefits	42,970	43,599	252	-	252	43,851	0.58%
Extended Benefits	37,154	51,446	2,113	-	2,113	53,559	4.11%
OMERS	30,989	34,103	303	(66)	238	34,341	0.70%
Total Benefits	111,114	129,148	2,668	(66)	2,602	131,750	2.02%

COUNTY OF HURON
HOUSING SERVICES - SUMMARY
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Total Salaries and Benefits	619,648	658,796	2,897	(2,168)	729	659,525	0.11%
EQUIPMENT							
Equipment Rentals/Leases	1,551	4,000	-	(2,000)	(2,000)	2,000	-50.00%
Equipment Repairs & Maint.	11,913	6,000	3,000	-	3,000	9,000	50.00%
Equipment Replacement New (under \$1,000)	939	9,600	-	-	-	9,600	0.00%
Vehicle Lease & Operation	21,640	28,000	-	-	-	28,000	0.00%
Small Tools/Equipment	1,422	1,000	-	-	-	1,000	0.00%
Total Equipment	37,465	48,600	3,000	(2,000)	1,000	49,600	2.06%
PURCHASED SERVICE							
Audit	1,272	1,200	150	-	150	1,350	12.50%
Consulting/Professional Fees	-	5,000	-	(5,000)	(5,000)	-	-100.00%
Insurance	39,635	40,000	3,296	-	3,296	43,296	8.24%
Occupational Accident Insurance	2,275	2,500	300	-	300	2,800	12.00%
Intra County Purchases	21,500	21,500	14,265	-	14,265	35,765	66.35%
Legal Fees	19,973	11,000	1,700	(10,000)	(8,300)	2,700	-75.45%
Maintenance Contracts	9,130	9,000	100	-	100	9,100	1.11%
Printing (External)	-	100	-	-	-	100	0.00%
Miscellaneous Services	-	100	-	-	-	100	0.00%
Total Purchased Service	93,786	90,400	19,811	(15,000)	4,811	95,211	5.32%
OPERATIONAL							
Advertising	8,448	4,000	1,000	-	1,000	5,000	25.00%
Associations/Memberships	4,697	3,000	1,300	-	1,300	4,300	43.33%
Bank Charges	2,303	2,500	-	(100)	(100)	2,400	-4.00%
Conventions/Conferences	1,198	3,500	-	-	-	3,500	0.00%
Miscellaneous Admin.	243	500	-	(350)	(350)	150	-70.00%
Office Expense	2,445	2,000	500	-	500	2,500	25.00%
Postage/Courier	960	2,600	-	-	-	2,600	0.00%
Publications & Subscriptions	444	350	50	-	50	400	14.29%
Receivable Write Off	-	15,000	-	-	-	15,000	0.00%
Rent	9,300	9,300	-	-	-	9,300	0.00%

COUNTY OF HURON
HOUSING SERVICES - SUMMARY
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Staff Training	1,521	1,500	-	-	-	1,500	0.00%
Telecommunications	7,897	9,000	2,585	-	2,585	11,585	28.72%
Travel/Meals	3,077	3,800	-	-	-	3,800	0.00%
Building Capital	56,242	-	-	-	-	-	0.00%
Debenture Payments	368,865	369,000	-	(11,000)	(11,000)	358,000	-2.98%
Garbage	22,044	22,000	500	-	500	22,500	2.27%
Grounds Maintenance	36,078	33,000	3,600	-	3,600	36,600	10.91%
Janitorial	79,932	80,000	5,400	-	5,400	85,400	6.75%
Maintenance & Repairs/Building	126,279	80,000	81,500	-	81,500	161,500	101.88%
Maintenance & Repairs/Electrical	27,256	25,000	-	-	-	25,000	0.00%
Maintenance & Repairs/HVAC	1,236	8,000	-	(4,000)	(4,000)	4,000	-50.00%
Maintenance & Repairs/Plumbing	22,673	30,000	-	(5,000)	(5,000)	25,000	-16.67%
Mortgage	109,716	109,700	-	-	-	109,700	0.00%
Taxes	251,925	369,000	23,000	-	23,000	392,000	6.23%
Utilities/Heat	63,100	70,000	-	-	-	70,000	0.00%
Utilities/Hydro	271,507	270,000	-	-	-	270,000	0.00%
Utilities/Water & Sewer	144,457	145,000	1,000	-	1,000	146,000	0.69%
Depreciation - Capital Assets	410,000	410,000	-	-	-	410,000	0.00%
Total Operational	2,033,840	2,077,750	120,435	(20,450)	99,985	2,177,735	4.81%
PROGRAM							
Evictions	527	1,200	-	(500)	(500)	700	-41.67%
Tribunals	3,870	5,000	-	-	-	5,000	0.00%
Rent Supplement Subsidy	2,378,761	1,199,806	888,725	-	888,725	2,088,531	74.07%
Miscellaneous Program	-	1,000	-	-	-	1,000	0.00%
Total Program	2,383,157	1,207,006	888,725	(500)	888,225	2,095,231	73.59%
TOTAL EXPENDITURES	5,167,896	4,082,552	1,034,868	(40,118)	994,750	5,077,302	24.37%
(SURPLUS)/DEFICIT - ACCRUAL	1,342,086	1,459,424	59,643	126,983	186,626	1,646,050	12.79%

CORPORATION OF THE COUNTY OF HURON

2010 - Huron County Emergency Services EMS Narrative

PREAMBLE:

The Huron County Emergency Medical Services is a legislated entity within the County of Huron. As such, this program must meet specific standards including response and reaction times, vehicle and equipment standards as well as legislation on various aspects of the operation. The EMS program continually ensures that appropriate prehospital care and response times improve to address the needs of the citizens and visitors to the County of Huron. Each section of the budget is addressed in the following narrative with major variances identified and explained.

Based on our most recent understanding from the MOHLTC, our funding increase received in 2009 has brought us to a full 50/50 funding model. For 2010, several attempts have been made to obtain direction from the Emergency Health Services Branch regarding their share of the fifty percent funding model for the EMS costs relating to the operation of this program.

BUDGET:

Revenue

The total revenue will increase by \$119,334 based on an assumed increase to the provincial operating grant of 3%, a small Intra-County Recovery and the elimination of third party recoveries.

Salaries and Benefits

There is an increase in the Salary and Benefits section within the EMS portion of the budget directly related to the increase that occurred through collective bargaining between CUPE 4513 and the County of Huron which included a wage rates of three and a quarter (3.25%) percent for 2010, the fourth year of a four-year agreement. In order to eliminate as much overtime as possible from the EMS budget, we plan to use part time employees to fill in for leaves of absence such as vacation, sick time, statutory holidays and training time. There is only a 1.84% increase to full-time wages and the large increase to part-time wages however, these wages are strictly replacement hours for the full time staff. Overall, with the 3.25% increase to union wages and the related grid movements, salaries and benefits are increasing 3.51%.

There has been no increase for non-union personnel and when it is confirmed, there may be an increase in this area. The Salaries and Benefits have a net change of \$239,866 for the 2010 budget year.

Equipment

There is a decrease cost for new and replacement equipment in 2010 with several of the items moved to Capital Assets. Two vehicles will be replaced in 2010 utilizing the EMS Fleet budget and this will be shown as leasing costs in the EMS budget. Note that the details for lease costs shown within the budget, includes the fuel costs that have fluctuated over the course of the past year with the cost of crude oil. Within the budget line details, the lease, licenses and fuel costs are separated and this is shown in the vehicle lease details. The equipment maintenance and repair line for 2010 includes all costs associated with work done on the ambulances, stretchers, defibrillators, oxygen equipment, tablets and admin vehicles and are specifically identified within the budget details for this section. There is a net decrease for Equipment of approximately \$20,678 for the 2010 budget year.

Purchased Service

To ensure data is accessible and software programs are continually being reviewed and maintained, we have one (1) FTE Information Technology Technician (IT) support and this is detailed in the Intra County Purchases. In addition, Intra County Purchases also show Incident Management System training for the EMS staff. The insurance and the Occupational Accident Insurance have increased slightly for 2010. Previously Maintenance Contracts were spread through out the budget however, these contracts have now been consolidated under Maintenance Contracts to more accurately reflect actual costs and this line shows a significant increase however as stated, these items are now combined in one line. Overall, this results in a net increase for Purchased service of \$39,521 for the 2010 budget year.

Operational

The Staff Training budget now has the Public Access Defibrillation PAD training for citizens within the County of Huron as referenced in last year's budget under special projects. Included in this years budget is the Depreciation of Capital Assets and overall, this results in a net decrease for the Operational budget of \$17,393 for the 2010 budget year.

Program

Medical supplies have increased slightly over the 2009 submission as the cost of equipment has increased. There are other various demands such as H1N1 and we continue to develop a small stockpile of supplies in preparation of such outbreaks. Purchase of service relates to the airtime for the Global Positioning System (GPS) and the disposal of hazardous waste. Uniform costs are also going up slightly due to uniform item cost increases by \$1,493 and the uniform expenses are a direct reflection of the actual replacement requirements within the Collective Agreement. Under Program Supplies and Costs is the transition to the new Tablet PCR is approximately \$7,020 for 2010 as indicated by ZOLL and this is for training and deployment of the software. As well there is the cost of oxygen supplies and the disposal of biohazardous waste material by Stericycle. The overall results are a net change in Program budget of approximately \$5,298 for the 2010 budget year.

Capital Assets

Those assets that are over \$1000 and will be purchased this year in a single purchase have been included in the capital assets section. There is also a brief description of what was in Special Projects in the 2009 budget submission, but is included in Staff Training in the 2010 budget submission.

As noted, there are nine items that would normally be included in the 'Equipment Replacement New' and each item is rationalized as follows:

Base Furniture - every year an attempt is made to replace worn or a damaged couch or chairs at the bases. With the inclusion of three satellite posts there is a greater need to replace some of the furniture at these locations as much of it is worn and no longer functional as EMS is a 24/7 operation.

Computer – The computers and monitors at the bases and the desk tops of two administrative staff need to be replaced in 2010 as well as one laptop. This requirement is based on the County policy provided by the IT Department.

CPR Manikins – the existing manikin arms for IV insertion and intubation heads are due for replacement and are the remaining components that were not replaced in last years budget.

AutoPulse – currently there are three AutoPulse units in our system. These units allow Cardiopulmonary Resuscitation (CPR) to be performed by a machine while the crew member maintains the airway through the use of a bag valve mask and/or inserts an IV and the appropriate drugs. These units reduce the risk of injury to a staff member who is attempting to perform CPR while standing in a moving vehicle. Further, it reduces the number of times an additional emergency agency is required to assist with CPR enroute to a medical facility and in conjunction with the other life saving skills, ensures the best possible chance of survival for our citizens.

Equipment bags – the EMS staff require replacement bags for the various equipment used and the current equipment bags are five years old, with many badly worn and inadequately sized to fit in all of the equipment.

Oxygen Regulators – the majority of the existing regulators are five to six years old and in need of replacement and several were replaced through the 2009 budget and this will complete this task. The older regulators are continually being sent out for repairs to the valves and gauges as they get damaged. The new regulators have no external gauges to be damaged and this will help reduce the repairs of the oxygen equipment. Also, as part of our pandemic and Business Continuity planning, the older regulators that are salvageable will be used should a pandemic arise and additional equipment be needed.

County of Huron

EMS

For the year ending December 31, 2010

2009 Levy	2010 Funding Requirements			Less: Funding by Accumulated Surplus (former reserves)	2010 Levy	Change in levy YoY \$	Change in levy YoY %	% impact on Levy
	Operating	Net Capital Expenditures	Future Sustainability (Service/Infrastructure)					
EMS	4,247,584	4,411,566			4,411,566	163,982	3.86%	
EMS Fleet	-	-			-	-	#DIV/0!	
EMS 911	166,656	181,944			181,944	15,288	9.17%	
Emergency Management	49,939	46,523			46,523	(3,416)	-6.84%	
Prism 911	42,360	23,800			23,800	(18,560)	-43.81%	
Total EMS	4,506,539	4,663,832	-	-	4,663,832	157,293	3.49%	0.48%

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COUNTY OF HURON
EMS
FOR THE YEAR ENDING DECEMBER 31, 2010

CAPITAL EXPENDITURES

PROJECT ITEM	ASSET TYPE	REASON FOR REQUEST	PRIORITY (High/Medium/Low)	DESCRIPTION	COMPLETION or PURCHASE DATE	TOTAL COST	FUNDING SOURCE	
							SOURCE	AMOUNT
Computers	Asset Maintenance/Replacement	Replace aging units	high	1 laptop, 6 desktops, 4 monitors	March 01	10,436	levy	\$10,436
Base Furniture	Asset Maintenance/Replacement	replace existing worn furniture	medium	Couches, microwaves, fridges	May 01	3,000	levy	\$3,000
Manikins	Asset Maintenance/Replacement	existing units getting worn out	medium	manikins for skills practice	April 01	2,500	levy	\$2,500
Equipment bags	Asset Maintenance/Replacement	replace worn bags	low	10 Firetech bags	July 01	3,000	levy	\$3,000
Oxygen Regulators	Asset Maintenance/Replacement	replace worn and damaged regulators	medium	complete purchase-regulators from 2009	July 01	1,800	levy	\$1,800
AutoPulse	Equipment >\$1,000	Health or Safety Issue	high	automatic CPR in back of moving vehicle	July 01	30,000	levy	\$30,000
911 - MapPlex	Computers/Software >\$1,000	Service Enhancement	high	software extension for ARC View	July 01	5,085		\$5,085
EMS Fleet								
Vehicle Lease & Operation	Asset Maintenance/Replacement	replacement of vehicles	med	acquisition of 2 ambulances as per Council plan	July 15	287,000	EMS Fleet Res.	\$ 112,056
TOTAL FUNDING REQUEST						342,821		
LESS: FUNDING FROM CURRENT YEAR DEPRECIATION (including in operating budget)						(416,600)		
NET CAPITAL FUNDING REQUIREMENTS						-		

Note: Any grant funding is reflected as revenue in the operating budget

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Budget for the year ending December 31, 2010

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COUNTY OF HURON

Emergency Services - SUMMARY

Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
EQUIPMENT							
Equipment Rentals/Leases	15	618	-	(618)	(618)	-	-100.00%
Equipment Repairs & Maint.	170,481	173,468	-	-	-	173,468	0.00%
Equipment Replacement New (under \$1,000)	111,791	75,400	5,770	-	5,770	81,170	7.65%
Vehicle Lease & Operation	340,254	341,827	15,902	-	15,902	357,729	4.65%
Small Tools/Equipment	1,200	1,200	-	-	-	1,200	0.00%
Total Equipment	623,741	592,513	21,672	(618)	21,054	613,567	3.55%
PURCHASED SERVICE							
Audit	1,332	1,200	-	-	-	1,200	0.00%
Consulting/Professional Fees	28,687	30,863	-	(4,885)	(4,885)	25,977	-15.83%
Insurance	26,829	26,829	1,422	-	1,422	28,251	5.30%
Occupational Accident Insurance	33,309	21,398	2,568	-	2,568	23,966	12.00%
Intra County Purchases	77,265	100,314	6,722	-	6,722	107,036	6.70%
Legal Fees	908	5,000	-	-	-	5,000	0.00%
Maintenance Contracts	1,800	-	14,130	-	14,130	14,130	0.00%
Printing (External)	5,631	4,100	-	(2,600)	(2,600)	1,500	-63.41%
Miscellaneous Services	23	1,200	-	(200)	(200)	1,000	-16.67%
Total Purchased Service	175,783	190,904	24,842	(7,685)	17,157	208,060	8.99%
OPERATIONAL							
Advertising	1,748	-	-	-	-	-	0.00%
Associations/Memberships	2,698	2,135	645	-	645	2,780	30.21%
Conventions/Conferences	7,439	17,949	-	(10,849)	(10,849)	7,100	-60.44%
Internet	2,884	5,000	-	(1,900)	(1,900)	3,100	-38.00%
Miscellaneous Admin.	2,536	1,200	200	-	200	1,400	16.67%
Office Expense	6,990	8,150	-	(2,650)	(2,650)	5,500	-32.52%
Postage/Courier	2,279	2,400	-	(800)	(800)	1,600	-33.33%
Publications & Subscriptions	890	1,000	630	-	630	1,630	63.00%
Rent	345,104	345,104	-	-	-	345,104	0.00%
Staff Training	9,239	11,200	907	-	907	12,107	8.10%
Telecommunications	28,817	29,109	3,139	-	3,139	32,248	10.78%
Travel/Meals	47,792	40,578	-	(1,335)	(1,335)	39,243	-3.29%

COUNTY OF HURON
Emergency Services - SUMMARY
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Janitorial	7,947	3,350	-	-	-	3,350	0.00%
Maintenance & Repairs/Building	425	-	-	-	-	-	0.00%
Depreciation - Capital Assets	394,397	394,398	22,202	-	22,202	416,600	5.63%
Total Operational	861,184	861,573	27,723	(17,534)	10,189	871,762	1.18%
PROGRAM							
Medical Supplies	116,184	97,500	7,000	-	7,000	104,500	7.18%
Replenish Bed/Linen	14,451	15,265	721	-	721	15,986	4.72%
Winter Clothing and Uniforms	33,847	32,437	1,493	-	1,493	33,930	4.60%
Purchase of Service	46,913	20,000	163	-	163	20,163	0.82%
Miscellaneous Program	2,595	1,200	400	-	400	1,600	33.33%
Program Supplies & Costs	22,134	25,600	-	(4,128)	(4,128)	21,472	-16.13%
Promotion/Public Relations	4,246	750	-	(750)	(750)	-	-100.00%
Total Program	240,370	192,752	9,777	(4,878)	4,899	197,651	2.54%
TOTAL EXPENDITURES	8,863,388	8,823,577	322,305	(30,715)	291,590	9,115,166	3.30%
(SURPLUS)/DEFICIT - ACCRUAL	4,465,884	4,506,539	184,459	(27,165)	157,294	4,663,832	3.49%

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COUNTY OF HURON

EMS

Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE							
PROVINCIAL GRANTS							
Provincial Operating Grants	4,161,047	4,096,125	122,884	-	122,884	4,219,009	3.00%
Total Provincial Grants	4,161,047	4,096,125	122,884	-	122,884	4,219,009	3.00%
OTHER REVENUE							
Other Revenue	4,801	-	-	-	-	-	0.00%
Miscellaneous Revenue	420	-	-	-	-	-	0.00%
Intra County Recoveries	3,518	-	-	-	-	-	0.00%
Third Party Recoveries	9,658	3,550	-	(3,550)	(3,550)	-	-100.00%
Total Other Revenue	18,397	3,550	-	(3,550)	(3,550)	-	-100.00%
TOTAL REVENUE	4,179,444	4,099,675	122,884	(3,550)	119,334	4,219,009	2.91%
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Full Time	4,657,020	4,957,548	90,721	-	90,721	5,048,269	1.83%
Salaries - Part Time	935,448	646,363	112,484	-	112,484	758,847	17.40%
Total Salaries	5,592,468	5,603,911	203,205	-	203,205	5,807,116	3.63%
BENEFITS							
Statutory Benefits	558,776	500,551	12,765	-	12,765	513,316	2.55%
Extended Benefits	321,042	369,577	9,301	-	9,301	378,878	2.52%
OMERS	353,171	364,405	14,296	-	14,296	378,701	3.92%
Total Benefits	1,232,988	1,234,533	36,362	-	36,362	1,270,895	2.95%
Total Salaries and Benefits	6,825,456	6,838,444	239,566	-	239,566	7,078,010	3.50%
EQUIPMENT							

COUNTY OF HURON

EMS

Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Equipment Repairs & Maint.	170,481	173,468	-	-	-	173,468	0.00%
Equipment Replacement New (under \$1,000)	71,791	35,400	420	-	420	35,820	1.19%
Vehicle Lease & Operation	340,254	341,827	15,902	-	15,902	357,729	4.65%
Small Tools/Equipment	1,200	1,200	-	-	-	1,200	0.00%
Total Equipment	583,726	551,895	16,322	-	16,322	568,217	2.96%
PURCHASED SERVICE							
Audit	1,332	1,200	-	-	-	1,200	0.00%
Consulting/Professional Fees	-	1,200	-	(1,200)	(1,200)	-	-100.00%
Insurance	26,829	26,829	1,422	-	1,422	28,251	5.30%
Occupational Accident Insurance	33,309	21,398	2,568	-	2,568	23,966	12.00%
Intra County Purchases	59,715	72,954	32,082	-	32,082	105,036	43.98%
Legal Fees	908	5,000	-	-	-	5,000	0.00%
Maintenance Contracts	-	-	5,350	-	5,350	5,350	0.00%
Printing (External)	5,631	2,000	-	(500)	(500)	1,500	-25.00%
Miscellaneous Services	23	1,200	-	(200)	(200)	1,000	-16.67%
Total Purchased Service	127,746	131,781	41,422	(1,900)	39,522	171,303	29.99%
OPERATIONAL							
Advertising	520	-	-	-	-	-	0.00%
Associations/Memberships	1,800	1,800	200	-	200	2,000	11.11%
Conventions/Conferences	5,980	14,150	-	(8,000)	(8,000)	6,150	-56.54%
Internet	2,884	5,000	-	(2,000)	(2,000)	3,000	-40.00%
Miscellaneous Admin.	2,509	1,200	-	(200)	(200)	1,000	-16.67%
Office Expense	6,950	6,950	-	(2,950)	(2,950)	4,000	-42.45%
Postage/Courier	2,096	1,800	-	(200)	(200)	1,600	-11.11%
Publications & Subscriptions	890	890	380	-	380	1,270	42.70%
Rent	345,104	345,104	-	-	-	345,104	0.00%
Staff Training	9,239	10,000	-	-	-	10,000	0.00%
Telecommunications	24,439	26,780	-	(2,780)	(2,780)	24,000	-10.38%
Travel/Meals	47,230	39,328	-	(1,843)	(1,843)	37,485	-4.69%
Janitorial	7,947	3,350	-	-	-	3,350	0.00%
Maintenance & Repairs/Building	425	-	-	-	-	-	0.00%
Depreciation - Capital Assets	177,035	177,035	-	-	-	177,035	0.00%

COUNTY OF HURON

EMS

Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Total Operational	635,045	633,387	580	(17,973)	(17,393)	615,994	-2.75%
PROGRAM							
Medical Supplies	116,184	97,500	7,000	-	7,000	104,500	7.18%
Replenish Bed/Linen	14,451	15,265	721	-	721	15,986	4.72%
Winter Clothing and Uniforms	33,847	32,437	1,493	-	1,493	33,930	4.60%
Purchase of Service	46,913	20,000	163	-	163	20,163	0.82%
Miscellaneous Program	2,595	1,200	-	(200)	(200)	1,000	-16.67%
Program Supplies & Costs	20,829	24,600	-	(3,128)	(3,128)	21,472	-12.72%
Promotion/Public Relations	-	750	-	(750)	(750)	-	-100.00%
Total Program	234,819	191,752	9,377	(4,078)	5,299	197,051	2.76%
TOTAL EXPENDITURES	8,406,792	8,347,259	307,267	(23,951)	283,316	8,630,575	3.39%
(SURPLUS)/DEFICIT - ACCRUAL	4,227,349	4,247,584	184,383	(20,401)	163,982	4,411,566	3.86%

COUNTY OF HURON

EMS-FLEET

Budget for the year ending December 31, 2010

REVENUE

OTHER REVENUE

Fees/Licenses
Intra County Recoveries
Rent/Lease

Total Other Revenue

TOTAL REVENUE

EXPENDITURES

OPERATIONAL

Depreciation - Capital Assets
Gain or Loss on disposal of capital assets

Total Operational

TOTAL EXPENDITURES

(SURPLUS)/DEFICIT - ACCRUAL

2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
		Additions/ New Programs	Reductions/ Savings	Net Change		
-	-	-	-	-	-	0.00%
-	-	-	-	-	-	0.00%
217,363	217,363	13,402	-	13,402	230,765	6.17%
217,363	217,363	13,402	-	13,402	230,765	6.17%
217,363	217,363	13,402	-	13,402	230,765	6.17%
217,363	217,363	13,402	-	13,402	230,765	6.17%
-	-	-	-	-	-	0.00%
217,363	217,363	13,402	-	13,402	230,765	6.17%
217,363	217,363	13,402	-	13,402	230,765	6.17%
-	-	-	-	-	-	0.00%

COUNTY OF HUNTERDON
 EMERGENCY MANAGEMENT
 Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE							
OTHER REVENUE							
Intra County Recoveries	315	-	1,560	-	1,560	1,560	0.00%
Third Party Recoveries	383	-	-	-	-	-	0.00%
Total Other Revenue	698	-	1,560	-	1,560	1,560	0.00%
TOTAL REVENUE	698	-	1,560	-	1,560	1,560	0.00%
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Full Time	-	-	-	-	-	-	0.00%
Salaries - Part Time	40,078	35,818	1,659	-	1,659	37,477	4.63%
Total Salaries	40,078	35,818	1,659	-	1,659	37,477	4.63%
BENEFITS							
Statutory Benefits	3,503	3,300	1,973	-	1,973	5,273	59.79%
Extended Benefits	-	-	62	-	62	62	0.00%
OMERS	-	-	-	-	-	-	0.00%
Total Benefits	3,503	3,300	2,035	-	2,035	5,335	61.66%
Total Salaries and Benefits	43,581	39,118	3,693	-	3,693	42,811	9.44%
EQUIPMENT							
Equipment Rentals/Leases	15	618	-	(618)	(618)	-	-100.00%
Total Equipment	15	618	-	(618)	(618)	-	-100.00%
PURCHASED SERVICE							
Maintenance Contracts	-	-	-	-	-	-	0.00%
Printing (External)	-	1,600	-	(1,600)	(1,600)	-	-100.00%
Total Purchased Service	-	1,600	-	(1,600)	(1,600)	-	-100.00%
OPERATIONAL							
Advertising	1,228	-	-	-	-	-	0.00%
Associations/Memberships	788	225	325	-	325	550	144.44%

COUNTY OF HUNTERDON
 EMERGENCY MANAGEMENT
 Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Conventions/Conferences	(286)	1,999	-	(1,349)	(1,349)	650	-67.48%
Miscellaneous Admin.	28	-	100	-	100	100	0.00%
Office Expense	40	1,200	-	(650)	(650)	550	-54.17%
Postage/Courier	183	600	-	(600)	(600)	-	-100.00%
Publications & Subscriptions	-	-	250	-	250	250	0.00%
Staff Training	-	-	907	-	907	907	0.00%
Telecommunications	3,557	2,329	-	(1,481)	(1,481)	848	-63.59%
Travel/Meals	563	1,250	166	-	166	1,416	13.30%
Total Operational	6,100	7,603	1,748	(4,080)	(2,332)	5,271	-30.67%
PROGRAM							
Program Supplies & Costs	1,305	1,000	-	(1,000)	(1,000)	-	-100.00%
Promotion/Public Relations	4,246	-	-	-	-	-	0.00%
Total Program	5,551	1,000	-	(1,000)	(1,000)	-	-100.00%
TOTAL EXPENDITURES	55,247	49,939	5,442	(7,298)	(1,856)	48,083	-3.72%
(SURPLUS)/DEFICIT - ACCRUAL	54,549	49,939	3,882	(7,298)	(3,416)	46,523	-6.84%

Budget for the year ending December 31, 2010

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COUNTY OF HURON

EMS-911

Budget for the year ending December 31, 2010

EXPENDITURES

SALARIES AND BENEFITS

SALARIES

Salaries - Full Time	40,459	40,459	1,219	-	1,219	41,678	3.01%
Salaries - Part Time/Contract	40,459	40,459	3,494	-	3,494	43,953	8.64%
Total Salaries	80,918	80,918	4,713	-	4,713	85,631	5.82%

BENEFITS

Statutory Benefits	4,626	4,626	4,885	-	4,885	9,511	105.61%
Extended Benefits	5,180	5,180	315	-	315	5,495	6.08%
OMERS	2,549	2,549	118	-	118	2,667	4.64%
Total Benefits	12,355	12,355	5,319	-	5,319	17,674	43.05%

Total Salaries and Benefits

93,273	93,273	10,032	-	10,032	103,305	10.76%
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EQUIPMENT

Equipment Replacement New (under \$1,000)	40,000	40,000	5,350	-	5,350	45,350	13.38%
Small Tools/Equipment	-	-	-	-	-	-	0.00%
Total Equipment	40,000	40,000	5,350	-	5,350	45,350	13.38%

PURCHASED SERVICE

Consulting/Professional Fees	28,687	29,663	-	(3,685)	(3,685)	25,977	-12.42%
Legal Fees	-	-	-	-	-	-	0.00%
Maintenance Contracts	1,800	-	3,280	-	3,280	3,280	0.00%
Miscellaneous Services	-	-	-	-	-	-	0.00%
Total Purchased Service	30,487	30,163	3,280	(4,185)	(905)	29,257	-3.00%

OPERATIONAL

Associations/Memberships	110	110	120	-	120	230	109.09%
Conventions/Conferences	1,745	1,800	-	(1,500)	(1,500)	300	-83.33%

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COUNTY OF HURON

EMS-911

Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Miscellaneous Admin.	-	-	300	-	300	300	0.00%
Office Expense	-	-	950	-	950	950	0.00%
Postage/Courier	-	-	-	-	-	-	0.00%
Publications & Subscriptions	-	110	-	-	-	110	0.00%
Training	-	1,200	-	-	-	1,200	0.00%
Travel/Meals	-	-	342	-	342	342	0.00%
Total Operational	1,855	3,220	1,712	(1,500)	212	3,432	6.58%
Purchase of Service	-	-	-	-	-	-	0.00%
Miscellaneous Program	-	-	600	-	600	600	0.00%
Program Supplies & Costs	-	-	-	-	-	-	0.00%
Promotion/Public Relations	-	-	-	-	-	-	0.00%
Total Program	-	-	600	-	600	600	0.00%
TOTAL EXPENDITURES	165,615	166,656	20,974	(5,685)	15,288	181,944	9.17%
(SURPLUS)/DEFICIT - ACCRUAL	165,615	166,656	20,974	(5,685)	15,288	181,944	9.17%

**Corporation of the County of Huron
County Council
2010
Budget**

The County Council budget represents those expenditures related to attendance at Council and Committee meetings, board meetings, mileage, conference and convention attendance for all Councillors, the Warden, and all appointed members of the various boards. The Huron County Accessibility Advisory Committee expenditures are captured in a separate budget.

County Council provides overall direction for all program responsibilities. Council is accountable to the taxpayers of Huron County.

Section 224 of the Municipal Act states that it is the role of Council:

- (a) to represent the public and to consider the well-being and interests of the municipality;
- (b) to develop and evaluate the policies and programs of the municipality;
- (c) to determine which services the municipality provides;
- (d) to ensure that administrative practices and procedures are in place to implement decisions of council;
- (e) to maintain financial integrity of the municipality; and
- (f) to carry out the duties of council under this or any other Act.

Goals and Objectives:

- Provide policy leadership and support to each department in their effort to achieve goals and objectives.
- Initiate new or adjusted service delivery options for the positive and ongoing development of the community.
- Increase liaison with other levels of government
- Approve program standards and funding for effective and efficient program service delivery.
- Approve policy development and policy change.
- Approve the annual budget in accordance with the guidelines as set in the Municipal Act.
- Review, on an ongoing basis, the expenditure and revenues of each department, relevant board, or agency within the scope of the County of Huron, to monitor adherence to budget approvals and to receive such reports on budget variances or potential variances as may be deemed desirable.

In order to better understand the figures in the attached schedules, the following commentary is provided:

Salaries and Benefits

Salaries and benefits are calculated based on each councillor and board member. Certain assumptions are made in determining this budget item. It is assumed that all Councillors will have 100% attendance at the required meetings such as council and committee meetings and at a full day's rate.

Staff assumes there will be special meetings that councillors will need to attend from time to time as well as strategic planning days. Days for union negotiations are built into the figure.

In determining attendance at conferences a review of the past and current years' attendance was performed and the number of conferences attended by each councillor. As a note, the council approved maximum for attendance at conferences is \$3,000 per councillor with the Warden having no limit.

The budget includes the \$4,000 per Councillor honorarium and the Warden's honorarium at \$11,500.

For each budget year, the Board of Health members' per diems are shown within the Health Unit budget.

Based on these assumptions, total salaries and benefits are expected to increase by \$14,990 or 4.08% more than the 2009 budget.

Purchased Service

In preparing a budget for Council, staff must make assumptions on the activities in which Council wishes to participate or become involved. One assumption is strategic planning. As such, a budgeted amount of \$4,000 for consulting fees remains in the 2010 budget. Printing costs are budgeted to decrease for 2010 to \$17,500. Insurance premiums remain the same as 2009. Overall, Purchased services are budgeted to decrease by 14.68%.

Operational

Operational expenditures are those expenditures that occur in most program areas in order to be able to function. The expenses include office expense, travel and meals, training, publications, memberships, postage, etc. The 2010 budget for these expenditures is increasing on a year over year basis by \$7,140 (5.90%). There is a new budget line item of \$12,500 which represent one-half the cost of MCS Consulting. This is offset by a decrease in the Travel/Meals account due to lunches being eliminated from Committee. However, there is an increase to Associations and Memberships as a result of the County's membership in SWEA (\$5,250) and an increase in advertising of \$1,500 for public notices.

Program

Included in this area are expenses for promotional/public relations and special events such as a council bus tour, and the Warden's banquet and reception. The total budget for these expenditures remains flat for 2010.

Summary

Overall, Council's budget is planned to increase by \$18,930 or 3.50%.

Organization:

Members of Council:

Ashfield-Colborne-Wawanosh

Ben Van Diepenbeek
Neil Rintoul

Goderich

D.J. (Deb) Shewfelt
John Grace

Morris-Turnberry

Dorothy Kelly

Bluewater

Bill Dowson
David Johnston
Jim Fergusson

Howick

Max Demaray

North Huron

Neil Vincent
Murray Scott

Central Huron

Bert Dykstra
John Bezaire
Tim Collyer

Huron East

Joe Seili
Bernie MacLellan
Bill Siemen

South Huron

Ken Oke
George Robertson
Jim Dietrich

COUNTY OF HURON

COUNCIL

Budget for the year ending December 31, 2010

EXPENDITURES

SALARIES AND BENEFITS

SALARIES

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings	Net Change		
Councillor's Remuneration	357,710	367,710	14,990	-	14,990	382,700	4.08%

Total Salaries	357,710	367,710	14,990	-	14,990	382,700	4.08%
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BENEFITS

Statutory Benefits	11,000	11,100	800	-	800	11,900	7.21%
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Total Benefits	11,000	11,100	800	-	800	11,900	7.21%
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Total Salaries and Benefits	368,710	378,810	15,790	-	15,790	394,600	4.17%
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PURCHASED SERVICE

Consulting/Professional Fees	5,475	4,000	-	-	-	4,000	0.00%
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Insurance	1,780	1,750	-	-	-	1,750	0.00%
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Printing (External)	11,969	21,500	-	(4,000)	(4,000)	17,500	-18.60%
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Total Purchased Service	19,224	27,250	-	(4,000)	(4,000)	23,250	-14.68%
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OPERATIONAL

Advertising	-	4,500	1,500	-	1,500	6,000	33.33%
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Associations/Memberships	11,537	14,250	6,900	-	6,900	21,150	48.42%
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Bank Charges	50	-	-	-	-	-	0.00%
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Conventions/Conferences	60,666	62,000	-	(700)	(700)	61,300	-1.13%
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Miscellaneous Admin.	1,200	1,200	-	-	-	1,200	0.00%
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Office Expense	500	500	-	-	-	500	0.00%
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Postage/Courier	500	1,200	-	(700)	(700)	500	-58.33%
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Rent	9,400	8,200	1,200	-	1,200	9,400	14.63%
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Staff Training	9,023	-	12,500	-	12,500	12,500	0.00%
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Telecommunications	1,018	1,050	-	-	-	1,050	0.00%
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COUNTY OF HURON

COUNCIL

Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings	Net Change		
Travel/Meals	24,808	27,600	-	(13,560)	(13,560)	14,040	-49.13%
Depreciation-Capital Assets	600	600	-	-	-	600	0.00%
Total Operational	119,301	121,100	22,100	(14,960)	7,140	128,240	5.90%
PROGRAM							
Special Events	7,000	7,000	-	-	-	7,000	0.00%
Promotion/Public Relations	6,000	6,000	-	-	-	6,000	0.00%
Total Program	13,000	13,000	-	-	-	13,000	0.00%
TOTAL EXPENDITURES	520,235	540,160	37,890	(18,960)	18,930	559,090	3.50%
COUNTY LEVY	520,235	540,160	37,890	(18,960)	18,930	559,090	3.50%

LEVY BASED ADJUSTMENTS

Gross Capital Requirements	0	0	0
Less: Depreciation funded from Operating	0	0	0
Future Sustainability	0	0	0
Less: funding from accumulated surplus (reserves)	0	0	0
TOTAL LEVY REQUIREMENTS	540,160	18,930	559,090
			3.50%

**Corporation of the County of Huron
CAO/Clerk
2010 Budget**

The CAO/Clerk budget represents the cost of operating the CAO and County Clerk offices. The County Clerk is included in this budget. The CAO/Clerk budget is prepared utilizing the zero-based budgeting approach. This approach allows county staff to fully review the expenditures in each program area in order to find efficiencies and cost savings.

Objectives:

- Through a positive team environment continue to function as a proactive municipal government, recognized by all other levels of government as an efficient and cost effective model for delivery of service to its community.
- Effectively manage the affairs of the Corporation of the County of Huron directly and through the departments and program areas, ensuring that all policy matters are properly brought forward before Council, and that all approved policy is carried out to the satisfaction of County Council.
- Maximize the opportunities for funding programs through increased emphasis on federal and provincial grant programs. Keep Council informed on funding program initiatives.
- Bring forward internal and external reviews as necessary to redefine the methods and operational resources for efficient program delivery.
- Increase awareness of staff and elected officials in matters of new and amended legislation through an increased emphasis on internal information sessions.
- Work closely with Committees and Council to determine the most efficient means of service delivery while limiting the levy requirements to the extent possible.
- Enhance educational opportunities to ensure that all staff is reasonably prepared to function in a multi-functional area.

In order to better understand the figures in the attached schedules, the following commentary is provided:

Salaries and Benefits

Salaries and benefits are calculated on an employee by employee basis. Each annual grid movement is calculated as is the general wage increase for all non-union employees. All positions in the CAO/Clerk area are non-union. Each statutory deduction, extended benefit, and pension plan deduction is calculated separately on an individual basis.

Overall, total salaries and benefits are increasing by \$2,611, which is a 0.66% increase from the previous year's budget.

Equipment

Total equipment expenditure is increasing by \$7,210 in 2010 mainly as the result of an increase to vehicle lease and operations.

Purchased Service

The largest single item within purchased services relates to legal fees and insurance. Very little change from year to year.

Operational

Operational expenditures are those expenditures that occur in most program areas in order to be able to function. The expenses include office expense, staff travel and meals, training, publications, postage, etc. The budget for these expenditures is increasing on a year over year basis by 3.86% or \$2,570.

Other Expenditures

Depreciation expense represents the usage of tangible capital assets over their expected useful life. For the most part, CAO/Clerk depreciation expense is related to computer purchases and furniture.

Revenue

No change.

Summary

The overall county levy requirement for the CAO/Clerk's operating budget is increasing by 2.73% or \$12,561.

Capital Budget

The only capital being requested for the 2010 year are the scheduled replacements for old and outdated computers and computer equipment. The total capital cost is \$4,000 for two desktop computers and a printer. Note that the depreciation expense will offset the full cost of the capital.

Organization:

Chief Administrative Officer
County Clerk
Executive Assistant
Part-time Admin Clerk

COUNTY OF HURON

CAO / CLERK

Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings	Net Change		
REVENUE							
OTHER REVENUE							
Intra County Recoveries	27,523	27,523	-	-	-	27,523	0.00%
Total Other Revenue	27,523	27,523	-	-	-	27,523	0.00%
TOTAL REVENUE	27,523	27,523	-	-	-	27,523	0.00%
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Full Time	260,095	319,133	-	(2,583)	(2,583)	316,550	-0.81%
Salaries - Part Time	15,455	17,300	1,750	-	1,750	19,050	10.12%
Total Salaries	275,550	336,433	1,750	(2,583)	(833)	335,600	-0.25%
BENEFITS							
Statutory Benefits	17,352	16,148	902	-	902	17,050	5.59%
Extended Benefits	17,763	19,925	225	-	225	20,150	1.13%
OMERS	21,072	23,733	2,317	-	2,317	26,050	9.76%
Total Benefits	56,186	59,806	3,444	-	3,444	63,250	5.76%
Total Salaries and Benefits	331,736	396,239	5,194	(2,583)	2,611	398,850	0.66%
EQUIPMENT							
Equipment Rentals/Leases	1,697	2,000	600	-	600	2,600	30.00%
Equipment Repairs & Maint.	-	300	-	-	-	300	0.00%
Equipment Replacement New (under \$1,000)	785	-	-	-	-	-	0.00%
Vehicle Lease & Operation	15,622	15,640	6,610	-	6,610	22,250	42.26%
Small Tools/Equipment	823	1,000	-	-	-	1,000	0.00%
Total Equipment	18,926	18,940	7,210	-	7,210	26,150	38.07%

COUNTY OF HURON

CAO / CLERK

Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings	Net Change		
PURCHASED SERVICE							
Insurance	1,300	1,300	100	-	100	1,400	7.69%
Occupational Accident Insurance	371	700	70	-	70	770	10.00%
Intra County Purchases	90	-	-	-	-	-	0.00%
Legal Fees	1,500	2,500	-	-	-	2,500	0.00%
Printing (External)	1,228	-	-	-	-	-	0.00%
Miscellaneous Services	-	1,200	-	-	-	1,200	0.00%
Total Purchased Service	4,489	5,700	170	-	170	5,870	2.98%
OPERATIONAL							
Advertising	8,594	1,000	-	-	-	1,000	0.00%
Associations/Memberships	529	1,400	400	-	400	1,800	28.57%
Conventions/Conferences	6,611	13,200	-	-	-	13,200	0.00%
Miscellaneous Admin.	907	1,200	-	-	-	1,200	0.00%
Office Expense	4,993	4,000	-	-	-	4,000	0.00%
Postage/Courier	1,453	2,300	-	(700)	(700)	1,600	-30.43%
Publications & Subscriptions	3,240	2,950	-	(1,350)	(1,350)	1,600	-45.76%
Rent	15,650	15,650	-	-	-	15,650	0.00%
Staff Training	15,930	12,500	2,500	-	2,500	15,000	20.00%
Telecommunications	2,810	2,200	1,150	-	1,150	3,350	52.27%
Travel/Meals	5,920	4,300	570	-	570	4,870	13.26%
Depreciation-Capital Assets	5,801	5,800	-	-	-	5,800	0.00%
Total Operational	72,438	66,500	4,620	(2,050)	2,570	69,070	3.86%
TOTAL EXPENDITURES	427,589	487,379	17,194	(4,633)	12,561	499,940	2.58%
COUNTY LEVY	400,066	459,856	17,194	(4,633)	12,561	472,417	2.73%

LEVY BASED ADJUSTMENTS

Gross Capital Requirements	0	0	0
Less: Depreciation funded from Operating	0	0	0

COUNTY OF HURON

CAO / CLERK

Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings	Net Change		
Future Sustainability		0			0	0	
Less: funding from accumulated surplus (reserves)		0			0	0	
TOTAL LEVY REQUIREMENTS		<u>459,856</u>			<u>12,561</u>	<u>472,417</u>	<u>2.73%</u>

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CORPORATION OF THE HURON OF HURON

2010 BUDGET

HUMAN RESOURCES DEPARTMENT

The Human Resources Department was the creation of the Hugh Thomas Report in 2002.

The Human Resources Department staff is responsible for all issues related to employment, recruitment and terminations, orientation, training, labour and employee relations, compensation, benefits, organizational development and change, health and safety, worker's compensation, collective agreement negotiations and administration, grievances and arbitrations, human resources information software and all human resources policies, procedures and practices.

The Human Resources Department also has the responsibility for ensuring that the County of Huron is compliant with various pieces of legislation and case jurisprudence, including but not limited to Worker's Safety & Insurance Act, Labour Relations Act, Occupational Health & Safety Act, Employment Standards Act, Human Rights Code, Pay Equity Act, Bill C-45, Privacy Act, etc. as well as all related regulations. The Department also serves to negotiate and administer seven collective agreements with accompanying provincial union representatives as well as all employment policies, salaries and benefits with the non-union employees.

The above acts and regulations are mandatory without provincial or federal funding for the County of Huron and failure to comply with their contents can result in substantial liabilities, fines, ministerial orders, incarceration, and public embarrassment, depending on the relevant issues and acts.

The past year, the Human Resources Department has also taken responsibility for the Huron County Accessibility Coordinator and assists the CAO and Clerk carrying out the direction and mandate of the HCAAC. The HCAAC budget is provided to Council as a separate document.

A few examples are as follows:

- Under WSIA, failures to report injuries or report as others can result in \$20K fines minimum. Work Well audits can result in up to \$500K fine; the average in 2006 was \$175K.
- Under OH&SA, fines can total up to \$100K per incident and 1 year in jail with corporate fines up to \$1M.
- Under Bill C-45, fines vary but can reach \$1M with incarceration as well.
- Orders and/or Fines issues by the Human Rights Tribunal or an Employment Standards Board can reach \$100K per incident and set dangerous and costly precedent for the organization.

2010 Budget Changes

Salaries and Benefits

Salaries and Benefits are projected to increase by \$21,484 for 2010 from the 2009 budget. The increase is as a result of a restructure to the Human Resource department specifically to implement and administer the County of Huron's new Sick Plan/Policy, as well as the coordination of toil and vacation reporting/tracking through HR. This increase was brought forth to Council and approved along with the County's new Sick Time Plan/Policy. The increase in salaries and benefits can also be attributed to grid movement and an increase in the cost of benefits.

Operational

In spite of an additional \$1,600 for the computer licensing agreements that needed to be added in order to coordinate the tracking of sick time, vacation and toil through HR, we were still able to trim \$4,485 from the various lines that constitute operational costs; an overall savings of \$2,800. In recognition of the difficult economic times that we face in Huron County, the HR team was able to identify savings in the training allotment, equipment costs and various other lines which all do add up. We feel that we will still be able to deliver the essential training programs required for the County, and support the emergence of the County of Huron Wellness program which we are pleased to provide to our dedicated staff.

Program

A budget expenditure of \$3000 has been included for special events such as the Employee Recognition and Award. This line has not changed.

Revenue

The Human Resources department provides consulting services (e.g. organizational and staffing issues, WSIB, training) to local municipalities that request assistance with any human resources and employee relations issues, as well organizational problems. The rate for these services will increase slightly to \$75 per hour. Although the requests for said services have increased, we have maintained the same projection for 2010, as HR staff is limited in the amount of time that can be spared to assist with these functions.

Summary

The total Human Resources budget is projected to increase by \$26,169 to \$495,847, for the 2010 budget year, or an increase of 5.57%. We are pleased that the additional funds that would be allocated to the HR budget will provide savings to the County of Huron in the tens, even hundreds of thousands of dollars in the years to follow. I truly view this years' slight budget increase as an investment and I am confident that the Human Resources department is ready to lead the way in the arena of lost time management for many years to follow

Organization:

- Director of Human Resources
 - Human Resources Manager
 - Wellness and Safety Supervisor
 - Health & Benefits Coordinator
 - Human Resources Generalist
-
- HCAAC Coordinator
(Budget to follow)

COUNTY OF HURON
ACCESSIBILITY COMMITTEE
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings	Net Change		
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Part Time	5,735	20,150	6,733	-	6,733	26,883	33.41%
Committee Member Remuneration	7,481	9,368	-	-	-	9,368	0.00%
Total Salaries	13,216	29,518	6,733	-	6,733	36,251	22.81%
BENEFITS							
Statutory Benefits	515	1,700	695	-	695	2,395	40.88%
Total Benefits	515	1,700	695	-	695	2,395	40.88%
Total Salaries and Benefits	13,730	31,218	7,428	-	7,428	38,646	23.79%
EQUIPMENT							
Equipment Replacement New (under \$1,000)	389	-	-	-	-	-	0.00%
Total Equipment	389	-	-	-	-	-	0.00%
PURCHASED SERVICE							
Insurance	500	500	50	-	50	550	10.00%
Intra County Purchases	-	7,600	800	-	800	8,400	10.53%
Printing (External)	-	2,000	-	(1,000)	(1,000)	1,000	-50.00%
Miscellaneous Services	75	-	-	-	-	-	0.00%
Total Purchased Service	575	10,100	850	(1,000)	(150)	9,950	
OPERATIONAL							
Advertising	2,003	750	-	(250)	(250)	500	-33.33%
Miscellaneous Admin.	-	100	-	-	-	100	0.00%
Office Expense	79	200	-	-	-	200	0.00%
Postage/Courier	-	200	-	-	-	200	0.00%
Travel/Meals	340	1,500	-	(500)	(500)	1,000	-33.33%
Depreciation - Capital Assets	-	600	-	-	-	600	0.00%
Total Operational	2,423	3,350	-	(750)	(750)	2,600	-22.39%

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COUNTY OF HURON
ACCESSIBILITY COMMITTEE
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings	Net Change		
PROGRAM							
Miscellaneous Program	679	10,650	-	-	-	10,650	0.00%
Total Program	679	10,650	-	-	-	10,650	0.00%
TOTAL EXPENDITURES	17,796	55,318	8,278	(1,750)	6,528	61,846	11.80%
COUNTY LEVY	17,796	55,318	8,278	(1,750)	6,528	61,846	11.80%
LEVY BASED ADJUSTMENTS							
Gross Capital Requirements		0			0	0	
Less: Depreciation funded from Operating		0			0	0	
Future Sustainability		0			0	0	
Less: funding from accumulated surplus (reserves)		0			0	0	
TOTAL LEVY REQUIREMENTS		55,318			6,528	61,846	11.80%

COUNTY OF HURON
HUMAN RESOURCES
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE							
OTHER REVENUE							
Intra County Recoveries	30,889	18,715	-	-	-	18,715	0.00%
Third Party Recoveries	1,326	2,070	-	-	-	2,070	0.00%
Total Other Revenue	32,215	20,785	-	-	-	20,785	0.00%
TOTAL REVENUE	32,215	20,785	-	-	-	20,785	0.00%
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Full Time	278,304	304,763	16,324	-	16,324	321,087	5.36%
Salaries - Part Time	14,565	-	-	-	-	-	0.00%
Total Salaries	292,869	304,763	16,324	-	16,324	321,087	5.36%
BENEFITS							
Statutory Benefits	17,582	19,864	525	-	525	20,389	2.64%
Extended Benefits	23,662	36,112	1,741	-	1,741	37,853	4.82%
OMERS	20,900	22,874	1,994	-	1,994	24,868	8.72%
Burden	-	-	-	-	-	-	0.00%
Total Benefits	62,144	78,850	4,260	-	4,260	83,110	5.40%
Total Salaries and Benefits	355,013	383,613	20,584	-	20,584	404,197	5.37%
EQUIPMENT							
Equipment Rentals/Leases	1,939	2,200	-	-	-	2,200	0.00%
Equipment Repairs & Maint.	122	1,400	-	(900)	(900)	500	-64.29%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	-	0.00%
Vehicle Lease & Operation	9,564	11,600	-	-	-	11,600	0.00%

COUNTY OF HURON
HUMAN RESOURCES
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Small Tools/Equipment	-	1,000	-	(400)	(400)	600	-40.00%
Total Equipment	11,624	16,200	-	(1,300)	(1,300)	14,900	-8.02%
PURCHASED SERVICE							
Audit	-	-	-	-	-	-	0.00%
Consulting/Professional Fees	13,694	18,000	-	-	-	18,000	0.00%
Insurance	1,700	1,700	90	-	90	1,790	5.29%
Occupational Accident Insurance	418	450	45	-	45	495	10.00%
Intra County Purchases	46	-	9,150	-	9,150	9,150	0.00%
Legal Fees	6,376	5,000	-	-	-	5,000	0.00%
Maintenance Contracts	-	800	-	-	-	800	0.00%
Printing (External)	40	1,000	-	(600)	(600)	400	-60.00%
Miscellaneous Services	794	1,000	1,000	-	1,000	2,000	100.00%
Total Purchased Service	23,068	27,950	10,285	(600)	9,685	37,635	34.65%
OPERATIONAL							
Advertising	-	400	-	(150)	(150)	250	-37.50%
Associations/Memberships	3,294	2,000	-	(100)	(100)	1,900	-5.00%
Conventions/Conferences	2,868	6,200	-	(500)	(500)	5,700	-8.06%
Miscellaneous Admin.	75	-	-	-	-	-	0.00%
Office Expense	3,103	3,500	500	-	500	4,000	14.29%
Postage/Courier	435	1,200	-	(600)	(600)	600	-50.00%
Publications & Subscriptions	2,462	3,000	-	(800)	(800)	2,200	-26.67%
Rent	14,400	14,400	-	-	-	14,400	0.00%
Staff Training	1,981	17,500	-	(2,500)	(2,500)	15,000	-14.29%
Telecommunications	4,035	3,000	1,100	-	1,100	4,100	36.67%
Travel/Meals	7,651	6,750	250	-	250	7,000	3.70%
Depreciation-Capital Assets	1,751	1,750	-	-	-	1,750	0.00%
Total Operational	42,055	59,700	1,850	(4,650)	(2,800)	56,900	-4.69%
PROGRAM							
Special Events	2,885	3,000	-	-	-	3,000	0.00%

COUNTY OF HURON
HUMAN RESOURCES

Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Total Program	2,885	3,000	-	-	-	3,000	0.00%
TOTAL EXPENDITURES	434,644	490,463	32,719	(6,550)	26,169	516,632	5.34%
COUNTY LEVY	402,429	469,678	32,719	(6,550)	26,169	495,847	5.57%
LEVY BASED ADJUSTMENTS							
Gross Capital Requirements		0			0	0	
Less: Depreciation funded from Operating		0			0	0	
Future Sustainability		0			0	0	
Less: funding from accumulated surplus (reserves)		0			0	0	
TOTAL LEVY REQUIREMENTS		<u>469,678</u>			<u>26,169</u>	<u>495,847</u>	<u>5.57%</u>

**Corporation of the County of Huron
Treasury
2010 Budget**

As in previous years, Treasury has prepared a modified zero-based budget ("ZBB") for 2010. The backing schedules provide full disclosure of all expense and revenue line items as applicable and how the figures were determined using known values and what estimates are used. All estimates used are reasonable and are based on history and known factors for 2009. ZBB provides for a detailed review and analysis of each expenditure area.

The Treasury Department develops, recommends, implements, and continuously monitors the County's short and long-term corporate financial planning. Treasury administers and monitors the financial accounting and reporting including budget and forecasting processes, payroll, and general accounting. Treasury develops, manages and monitors reserve and reserve fund levels and makes recommendations to Council regarding their respective levels, debenture debt, and interest accounts, and associated by-law preparation and is responsible for the County's financing, banking, and insurance strategies; cash and securities; credit and investments among various other financial functions. Treasury also manages all general liability insurance risks for the County. Treasury personnel assist each operating function of the County in reviewing their financial operations and in budget preparation. Treasury is required to file various reports with the federal and provincial ministries.

Objectives:

- To ensure adequate financial accounting systems and internal controls are in place to effectively collect and record the County's revenue and assets and to pay and record its expenses and liabilities,
- To develop and maintain effective information systems that organize recorded financial data into timely, consistent and comprehensive management reports,
- To communicate reliable financial information relevant to the needs of Council, management, the Province, and the community,
- Identify levy requirements through the budget process and recommend to the CAO any levy reductions that may be found,
- To coordinate, analyze and present the consolidated corporate budget,
- To ensure accuracy and reliability in pay and compensation systems,
- To provide relevant corporate financial policy development and implementation,
- To provide analysis on an ongoing basis and as required or directed of various expenditures,
- To ensure compliance with legislative and regulatory guidelines related to financial controls and reporting,
- To achieve an unqualified audit opinion on the County's corporate financial statements each year,
- Maintain appropriate liaison and connection to broader issues of the CAO to ensure continuity in the event of an unplanned absence,
- to provide appropriate insurance claims management and risk management to protect the County's assets and personnel,
- To provide financial transparency to Council, management, the Province, and the community.

New this year is the budget being presented in a way that is fully PSAB compliant. This requires capital to be budgeted separate from operations. Depreciation expense is included that shows the usage of tangible capital assets over time. Depreciation expense is being raised through the levy and is then used to offset and capital expenditures.

In order to better understand the figures in the attached schedules, the following commentary is provided:

Salaries and Benefits

Salaries and benefits are calculated on an employee by employee basis. Each annual grid movement is calculated. The wage and benefit increases are the result of grid movements. All positions in Treasury are non-union.

Based upon the most recent information from the County's benefit consultant, employee benefits are expected to increase by 6%. No additional staff is being budgeted for 2008.

Overall, total salaries are increasing by \$13,982 from the 2009 Budget, which is a 3.09% increase. Benefits are increasing by \$4,874 or 4.77% over the 2009 budget. The addition of these two figures provides for a 3.4% increase over the 2009 budget for salaries and benefits.

Equipment

Based on a thorough review of the department's equipment needs, a decrease from the 2009 budget of \$2,900 will be seen.

Purchased Service

There is an increase to purchased service for intra-county purchases in the amount of \$9,000. This represents the estimated general non-union wage increase. Other than item, the remaining expenditures are increasing minimally (\$300 in total).

Operational

Operational expenditures are those expenditures that occur in most program areas in order to be able to function. The expenses include office expense, staff travel and meals, training, publications, postage, etc. Treasury's budgeted level of expenditure for 2010 is \$100,890 which is a decrease of 0.20% or \$200 less than the 2009 budget.

Summary

Overall, the net change to the Treasury operating budget is \$29,356 or 4.64% which is basically the grid movements for staff and the non-union general wage increase.

The Treasury Department has again produced a bare-bones budget that leaves little room for other than normal operations in 2010 and certainly no room for special projects.

Capital Budget

The only capital being requested by Treasury for the 2010 year is the scheduled replacements for old and outdated computers. The total capital cost is \$6,000. The depreciation expense will cover off the acquisition so there is no effect to the 2010 levy for these capital purchases.

Organization:

Treasurer & Deputy CAO
Manager, Financial Services & Deputy Treasurer
Manager POA/Financial Analyst
Senior Accountant
Intermediate Accountant
Payroll Administrator
Accounts Payable Clerk
Accounts Receivable Clerk/Receptionist
Accounting Clerk/POA Clerk

COUNTY OF HURON

TREASURY

Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings	Net Change		
REVENUE							
OTHER REVENUE							
Intra County Recoveries	63,852	63,852	-	-	-	63,852	0.00%
Third Party Recoveries	620	-	-	-	-	-	0.00%
Total Other Revenue	64,472	63,852	-	-	-	63,852	0.00%
TOTAL REVENUE	64,472	63,852	-	-	-	63,852	0.00%
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Full Time	443,185	451,918	13,982	-	13,982	465,900	3.09%
Salaries - Part Time	-	-	-	-	-	-	0.00%
Total Salaries	443,185	451,918	13,982	-	13,982	465,900	3.09%
BENEFITS							
Statutory Benefits	28,272	29,130	1,270	-	1,270	30,400	4.36%
Extended Benefits	39,125	40,300	1,900	-	1,900	42,200	4.71%
OMERS	31,497	32,796	1,704	-	1,704	34,500	5.20%
Total Benefits	98,894	102,226	4,874	-	4,874	107,100	4.77%
Total Salaries and Benefits	542,079	554,144	18,856	-	18,856	573,000	3.40%
EQUIPMENT							
Equipment Rentals/Leases	10,263	11,100	-	(100)	(100)	11,000	-0.90%
Equipment Repairs & Maint.	2,000	2,000	-	-	-	2,000	0.00%
Vehicle Lease & Operation	14,550	14,600	-	(2,800)	(2,800)	11,800	-19.18%
Small Tools/Equipment	1,200	1,200	-	-	-	1,200	0.00%

COUNTY OF HURON

TREASURY

Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings	Net Change		
Total Equipment	28,013	28,900	-	(2,900)	(2,900)	26,000	-10.03%
PURCHASED SERVICE							
Audit	5,184	5,200	100	-	100	5,300	1.92%
Consulting/Professional Fees	998	1,000	-	-	-	1,000	0.00%
Insurance	300	300	20	-	20	320	6.67%
Occupational Accident Insurance	799	700	100	-	100	800	14.29%
Intra County Purchases	117	-	13,300	-	13,300	13,300	0.00%
Printing (External)	5,744	4,600	-	-	-	4,600	0.00%
Total Purchased Service	13,142	11,800	13,520	-	13,520	25,320	114.58%
OPERATIONAL							
Associations/Memberships	7,583	5,900	100	-	100	6,000	1.69%
Bank Charges	2,400	2,400	-	-	-	2,400	0.00%
Conventions/Conferences	8,250	8,250	-	-	-	8,250	0.00%
Office Expense	10,969	8,400	-	-	-	8,400	0.00%
Postage/Courier	7,667	6,600	-	-	-	6,600	0.00%
Publications & Subscriptions	5,526	3,500	500	-	500	4,000	14.29%
Rent	36,240	36,240	-	-	-	36,240	0.00%
Staff Training	4,641	5,200	-	(200)	(200)	5,000	-3.85%
Telecommunications	4,978	4,500	300	-	300	4,800	6.67%
Travel/Meals	5,500	6,400	-	(900)	(900)	5,500	-14.06%
Depreciation-Capital Assets	13,700	13,700	-	-	-	13,700	0.00%
Total Operational	107,454	101,090	900	(1,100)	(200)	100,890	-0.20%
TOTAL EXPENDITURES	690,688	695,934	33,276	(4,000)	29,276	725,210	4.21%
COUNTY LEVY	626,216	632,082	33,276	(4,000)	29,276	661,358	4.63%

LEVY BASED ADJUSTMENTS

Gross Capital Requirements

0

0

0

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COUNTY OF HURON

TREASURY

Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings	Net Change		
Less: Depreciation funded from Operating		0			0	0	
Future Sustainability		0			0	0	
Less: funding from accumulated surplus (reserves)		0			0	0	
TOTAL LEVY REQUIREMENTS		632,082			29,276	661,358	4.63%

**Corporation of the County of Huron
Information Technology Division
2010 Budget**

Information Technology (IT) services are required and used continually across the Corporation each and every day. The IT Division ensures the streamlined and efficient operation of corporate technologies in alignment with the strategic direction and operational needs of the County. Together we shape, support, secure and ensure that the technology needs of Council, each County department, and program, are met and sustained into the future. The IT Division is committed to taking a leadership role in delivering comprehensive IT services to meet the strategic direction and operational needs of the County and promoting the use of information technologies within the County of Huron in an efficient, secure and cost effective way.

Even though information technology is not a legislated requirement it needs to be understood that all legislated programs require an information technology infrastructure to support their ongoing and daily functions. The IT Division provides comprehensive technology solutions that support and enable County staff to deliver municipal services, improve cost efficiencies and effectiveness, and improve the management of information to make it accessible to County Council, County Departments and Programs, and to our residents and visitors of the County, while protecting privacy and fostering openness.

Working "behind the scenes" IT ensures that corporate systems, business applications and mission critical services are readily available and reliable - while ensuring data integrity, optimal performance and usability. IT works closely with corporate departments/programs to provide technical leadership and consultation services for their ongoing and planned projects including central purchasing of all technology items, implementation and configuration of new software programs, renovation projects, training, IT Policies and Procedures, and technology research and advancements.

We are responsible for management of the County's corporate information and communications technology infrastructure comprised of:

- **34 Locations**
- **a Dynamic Web Portfolio**
- **9 Departments**
- **a Corporate Email & Archive System**
- **21 Corporate Servers**
- **Robust Fibre Network** between County-owned buildings
- **500 System Users** (285 Workstations, 150 Notebooks, printers and peripherals)
- **Connectivity Equipment** (firewalls, hubs, switches, and routers)
- **Ministry Application Connections and Security Configurations**
- **Numerous Specialized Department Programs**
- **Corporate Voice Networks** for both Telephone and Cellular

for:

- **Council and Administration**
- **Treasury**
- **Human Resources**
- **EMS Services** including in-vehicle technology (4 bases, 3 posts, and admin)
- **Homes for the Aged** (2 locations)
- **12 branch Libraries** plus administration
- **The Museum**, **Goat** and **Marine Museum**
- **Social Services** (Ontario Works, Children's Services, Housing Services)
- **Health Unit** (Clinton + Wingham)
- **Public Works** (4 shops + admin)
- **And, Planning & Development** (MPAC + 2 HBDC sites)

The IT Division is organized around four main pillars: Client Support Services, Network and Security, Web Initiatives, and Technology Management.

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Client Support Services

This area is responsible for researching, planning, delivering, maintaining and supporting corporate technology for operational systems including: desktop and mobile computers, network attached devices, business applications, email, printers, telephone systems, cell phones, voice mail, and technology training across all departments and locations.

Network and Security

Network and security develops, protects and ensures accessibility, stability, integrity, optimization and security of corporate networks and communication systems. Researches, plans and maintains network infrastructures, corporate application servers, data storage, retrieval, and security mechanisms. Determines network and communication infrastructures for system upgrades, renovations/new building projects.

Web Initiatives

The Web Architect is responsible for ensuring the continued development and evolution of the County's dynamic Web portfolio including design, implementation, organization, applications, accessibility standards, and maintenance of proper Web presences including Internet, Intranet, and Extranet sites, and e-government services across the Corporation. Web expertise is provided to departments/staffs relating to W3C Accessibility Standards, site and content architecture, usability assessments, site statistics, and software training.

Technology Management

Manage IT operations, strategic initiatives, project management, develop IT policies and procedures, contracts and agreement development, administration of land lines, long distance and cellular, and centralized IT purchasing for the Corporation.

The IT Division:

- **Designs and supports the technology** infrastructure necessary to deliver Municipal Government Services
- **Enables E-government services**
- **Provides public on-line services**
- **Secures and provides access to electronic networks and data**
- **Empowers departments & staff** to use this technology
- **Researches technology solutions and advancements**
- **Provides project management services** related to IT
- **Shares knowledge through training**

Key Division Objectives:

- Provide a robust and secure technology infrastructure that provides County staff access to Corporate resources whenever and wherever they are required
- Effectively manage the growing investment in technology and minimize costs of ownership
- Investigate and implement new technologies or new applications for existing technologies with the potential for productivity enhancement
- Ensure the efficient operation and support of all corporate equipment and IT assets that support the County's organizational and operational functions
- Liaise with Corporate departments/programs/staff to provide technical leadership and consultation services
- Develop, administer and maintain a dynamic Web portfolio for the County
- Liaise with Corporate departments/programs/staff to provide Web leadership and consulting services
- Manage and maintain corporate licensing, hardware, electronic devices and application standards
- Develop and maintain corporate IT Policies, Procedures and Standards
- Manage centralized IT purchasing
- Provide strategic solutions for technical services including: data integrity, security, back-up systems, network storage, and systems support

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- Negotiate technology maintenance contracts and product acquisition
- IT project management
- Identify and initiate appropriate technology training for end users
- Participate in technology funding initiatives

Strategic Division Initiatives, Opportunities & Challenges:

- Network security, and business continuity planning
- Managed network storage
- Information technology security
- Managed client services
- Server consolidation, virtualization
- Adequate Internet bandwidth
- Web accessibility standards
- Explosive growth of web content, additional sites and search functionality
- Licensing
- Increasing consulting service requirements for departments
- Containing Total Cost of Ownership of expanding IT assets
- End-user training

The IT Division is currently staffed by 7 individuals, which includes 2 IT Technicians who are dedicated to providing full-time technical support to the Health Unit and Land Ambulance programs. Expenditures related to dedicated support for these programs are recovered through Intra County Recoveries.

An additional position of Web/Database Developer is needed to meet increasing web application development and database demands, and to alleviate staff workload pressures, however is not being requested in 2010 to assist in achieving an overall increase of 2.8%.

External consultants will continue to be used, as required, to fill gaps in service or when further expertise is necessary.

Salaries and Benefits

The IT Division is comprised of 7 FTE's, being an IT Manager, Client Services Supervisor, Network & Security Architect, Web Architect, and 3 IT Technicians. Salaries and benefits are projected to increase \$7,791 over 2009. This increase reflects benefit increases and annual grid movements for staff.

Equipment

IT equipment is budgeted at \$58,090. This figure includes, Equipment Repairs & Maintenance at \$5,920; Equipment Replacement New (under \$1,000) at \$5,810; and Small Tools/Equipment at \$2,000, all reduced from 2009.

Software sees an increase of \$14,360 over 2009 and is budgeted at \$44,360, to allow for annual maintenance and support fees on corporate licensed software, including FirstClass email, antivirus software, client services help desk, and network (uptime, outages, systems inventory, patch distribution, etc.) software.

Purchased Service

Purchased services are budgeted at \$96,021 for 2010.

Consulting/Professional fees include \$22,000 for the remaining funds to provision and manage the contracted services of the Web designer dedicated to developing Health Unit web initiatives. This amount is fully recovered through an Intra County Recovery from the Health Unit. Other consulting and professional IT services have been reduced and are budgeted at a cost of \$20,800. This amount covers the contract costs of \$10,800 for the ongoing data development of the County web presence. \$10,000 has been allocated for consulting services in regards to professional IT security and network services.

Maintenance Contracts include MicroAge Basics for technical expertise relating to the corporate servers, core routers, firewalls, workstation hardware, software and peripherals at an amount of \$9,350; \$30,000 covers the maintenance and support costs for the Dynamics/Great Plains financial software; and the service agreement with Eaton Powerware for the Jacob Memorial Building online UPS at \$2,776.

An intra county purchase of \$6,000 has been included to allow for salary provisioning.

Operational

Operational expenses are budgeted at \$122,056 for 2010. Depreciation of Capital Assets is budgeted at \$71,370. The largest operational expense is provision of the corporate fibre VPN network and Internet bandwidth for all County-owned buildings (excluding Library branches), budgeted at \$57,673. Also included within the Internet budget are software costs relating to the Corporate Web presence at \$8,658.

Rent is allocated at \$22,320 based on \$12/square foot and allows for IT space occupied at the Jacob Memorial Building, Health & Library Complex and Court House. Other operating expenses include advertising, memberships, conferences, office expenses, publications/subscriptions, telephones/cell phones/fax, and travel. Staff training in order to stay current with technology has been reduced to \$9,000.

Capital

For 2010 capital expenditures total \$84,000 with depreciation costs reducing the overall requirement to \$12,630 a decrease of \$16,006.

Included as part of ongoing technology asset maintenance and replacement the following items are considered for 2010:

- Network routing switches (4) - \$22,387
- Remote access VPN solution - \$9,300
- Corporate Training Centre desktops (4) - \$4,070
- Notebooks for IT staff (3) - \$5,832
- Powerware 9330 UPS batteries (6) - \$3,649

To address increasing requirements for integrated web search functionality across multiple County domains, a Google Search Appliance is included at \$12,000.

As server operating systems are upgraded, so is the need to ensure proper licensing. Windows 2008 Server; Windows 2008 Client access; and Backup Exec server software is included at a projected cost of \$21,761. Remaining items include VMware backup agent software, and AutoCAD LT, totaling \$5,001.

Sustainability funds of \$16,000 have been removed for 2010 to assist in alleviating current budget pressures.

Revenue

2010 revenue consists of Intra-County Recoveries of \$186,202 a decrease of 19.66% over 2009, as a result of the completion of the IT services required for the PRISM-911 project. 2010 Intra County Recoveries include the charge-back for IT services to the Health Unit and Land Ambulance. The Health Unit portion equals \$97,059 for providing dedicated IT support, internal Web expertise and training relating to the Health Unit's external youth web site, and \$22,000 for the purchase service Web contract. Land Ambulance costs are budgeted at \$76,626 for full time IT support. \$2,000 has been included for the ongoing technical maintenance services related to the VoiceGate server and PRISM-911 database. An intra-county recovery from the Homes of \$6,750 is for technical services required for the new nurse call and wireless phone project.

Summary

In total, the Information Technology Division operating budget at \$685,983 is requesting an increase of \$12,007 or 1.78% over 2009. This can be attributed to a decrease in revenue, and uncontrollable increases including: annual salary increments, benefit increases, operating increases related to software maintenance and support agreements, and a full year of fibre VPN and Internet connectivity costs.

Organization:

Manager, Information Technology

Client Services Supervisor

Network & Security Architect

Web Architect

IT Technician

IT Technician (.5 FTE Land Ambulance; .5 FTE Health Unit)

IT Technician (.5 FTE Land Ambulance; .5 FTE Health Unit)

County of Huron
Information Technology
For the year ending December 31, 2010

	2009 Levy	2010 Funding Requirements			Less: Funding by Accumulated Surplus (former reserves)	2010 Levy	Change in levy YoY \$	Change in levy YoY %	% impact on Levy
		Operating	Net Capital Expenditures	Future Sustainability (Service/Infrastructure)					
Information Technology	689,976	685,983	12,630	-		698,613	8,637	1.25%	
Total Information Technology	689,976	685,983	12,630	-	-	698,613	8,637	1.25%	0.03%

COUNTY OF HURON
INFORM N
TECHNO Y
FOR THE YEAR ENDING
DECEMBER 31, 2010

CAPITAL EXPENDITURES

PROJECT ITEM	ASSET TYPE	REASON FOR REQUEST	PRIORITY (High/Medium/Low)	DESCRIPTION	COMPLETION or PURCHASE DATE	TOTAL COST	FUNDING	
							SOURCE	AMOUNT
Notebooks	Equipment > \$1000	Asset Maintenance/Replacement	High	IT staff - Lifecycle Renewal (3 - IT Manager, IT Tech x2)	Jan-10	5,832	Levy	\$ 5,832
Desktops	Equipment > \$1000	Asset Maintenance/Replacement	Medium	IT Staff/Corporate Training Centre - Lifecycle Renewal (4)	Aug-10	4,070	Levy	\$ 4,070
Google Search Engine Appliance	Equipment > \$1000	Growth Related Need & Asset Maintenance/Replacement	Medium	Google Search GB-7007 2u Appliance for corporate & Ec Dev web search functionality	Aug-10	12,000	Levy	\$ 12,000
Battery Replacement for Powerware 9330 UPS	Equipment > \$1000	Asset Maintenance/Replacement	High	Batteries >5 years old - scheduled replacement necessary to maintain online UPS functionality at JMB	May-10	3,649	Levy	\$ 3,649
Network Switches	Equipment > \$1000	Growth Related Need & Asset Maintenance/Replacement	High	Asset replacement for systems reliability and redundancy (4)	Aug-10	22,387	Levy	\$ 22,387
SSL VPN Appliance	Equipment > \$1000	Growth Related Need	High	Remote access network hardware. Required to replace current device as additional licenses for departments are required and can no longer be added	Jan-10	7,560	Levy	\$ 7,560
SSL VPN Licenses	Computers/Software > \$1000	Growth Related Need	High	Remote access licenses (up to 50). As above	Jan-10	1,740	Levy	\$ 1,740
Windows 2008 Server Licenses	Computers/Software > \$1000	Growth Related Need & Asset Maintenance/Replacement	High	6 - Windows 2008 Server operating system licenses @ \$790 each. Server support and upgrade protection.	Feb-10	5,119	Levy	\$ 5,119
Windows 2008 Client Licenses	Computers/Software > \$1000	Growth Related Need & Asset Maintenance/Replacement	High	350 - Client Connection Licenses (1 per PC) @ \$31.75 each. Server support and upgrade protection.	Feb-10	12,002	Levy	\$ 12,002
Backup Exec Server Client Licenses	Computers/Software > \$1000	Growth Related Need & Asset Maintenance/Replacement	High	10 - Backup Exec server software licenses @ \$400 each. Server support and upgrade protection.	Feb-10	4,640	Levy	\$ 4,640
VRanger-VMware Backup Agents	Computers/Software > \$1000	Growth Related Need	High	Backup Agent software for virtual host servers	Jan-10	3,780	Levy	\$ 3,780
AutoCAD LT 2010	Computers/Software > \$1000	Other	Medium	Creation of detailed corporate network diagrams	Aug-10	1,221	Levy	\$ 1,221
TOTAL FUNDING REQUEST						84,000		
LESS: FUNDING FROM CURRENT YEAR DEPRECIATION (including in operating budget)						(71,370)		
NET CAPITAL FUNDING REQUIREMENTS						12,630		

Note: Any grant funding is reflected as revenue in the operating budget

COUNTY OF HURON

INFORMATION TECHNOLOGY

Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE							
OTHER REVENUE							
Programs	375	-	-	-	-	-	0.00%
Intra County Recoveries	231,767	231,767	-	(45,565)	(45,565)	186,202	-19.66%
Third Party Recoveries	9	-	-	-	-	-	0.00%
Total Other Revenue	232,151	231,767	-	(45,565)	(45,565)	186,202	-19.66%
TOTAL REVENUE	232,151	231,767	-	(45,565)	(45,565)	186,202	-19.66%
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Full Time	409,983	418,444	4,471	-	4,471	422,915	1.07%
Total Salaries	409,983	418,444	4,471	-	4,471	422,915	1.07%
BENEFITS							
Statutory Benefits	34,114	29,050	767	-	767	29,817	2.64%
Extended Benefits	35,797	39,982	1,814	-	1,814	41,796	4.54%
OMERS	29,022	29,381	739	-	739	30,120	2.52%
Total Benefits	98,934	98,413	3,320	-	3,320	101,733	3.37%
Total Salaries and Benefits	508,917	516,857	7,791	-	7,791	524,648	1.51%
EQUIPMENT							
Equipment Repairs & Maint.	4,000	6,000	-	(80)	(80)	5,920	-1.33%
Equipment Replacement New (under \$1,000)	5,600	7,000	-	(1,190)	(1,190)	5,810	-17.00%
Small Tools/Equipment	1,000	3,000	-	(1,000)	(1,000)	2,000	-33.33%
Software	30,000	30,000	14,360	-	14,360	44,360	47.87%

COUNTY OF HURON

INFORMATION TECHNOLOGY

Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Total Equipment	40,600	46,000	14,360	(2,270)	12,090	58,090	26.28%
PURCHASED SERVICE							
Consulting/Professional Fees	87,000	92,000	-	(49,200)	(49,200)	42,800	-53.48%
Insurance	3,310	3,310	175	-	175	3,485	5.30%
Occupational Accident Insurance	799	1,156	104	-	104	1,260	9.00%
Intra County Purchases	147	-	6,000	-	6,000	6,000	0.00%
Maintenance Contracts	41,860	52,700	-	(10,574)	(10,574)	42,126	-20.06%
Printing (External)	65	400	-	(50)	(50)	350	-12.50%
Total Purchased Service	133,181	149,566	6,279	(59,824)	(53,545)	96,021	-35.80%
OPERATIONAL							
Advertising	-	500	-	(500)	(500)	-	-100.00%
Associations/Memberships	400	400	50	-	50	450	12.50%
Conventions/Conferences	1,050	4,000	-	(1,150)	(1,150)	2,850	-28.75%
Internet	55,000	55,300	11,031	-	11,031	66,331	19.95%
Miscellaneous Admin.	103	1,000	-	(500)	(500)	500	-50.00%
Office Expense	800	1,200	-	(300)	(300)	900	-25.00%
Postage/Courier	25	100	-	(25)	(25)	75	-25.00%
Publications & Subscriptions	3,000	3,050	800	-	800	3,850	26.23%
Rent	18,000	18,000	4,320	-	4,320	22,320	24.00%
Staff Training	11,000	16,000	-	(6,500)	(6,500)	9,500	-40.63%
Telecommunications	7,000	7,200	-	(200)	(200)	7,000	-2.78%
Travel/Meals	6,500	10,000	-	(1,720)	(1,720)	8,280	-17.20%
Depreciation - Capital Assets	71,370	71,370	-	-	-	71,370	0.00%
Total Operational	174,248	188,120	16,201	(10,895)	5,306	193,426	2.82%
TOTAL EXPENDITURES	856,946	900,543	44,631	(72,989)	(28,358)	872,185	-3.15%
COUNTY LEVY	624,795	668,776	44,631	(27,424)	17,207	685,983	2.57%

LEVY BASED ADJUSTMENTS

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COUNTY OF HURON

INFORMATION TECHNOLOGY

Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Additions/ New Programs	Reductions/ Savings	Net Change		
Gross Capital Requirements		105,206			(21,206)	84,000	
Less: Depreciation funded from Operating		(71,370)			0	(71,370)	
Future Sustainability		16,000			(16,000)	0	
Less: funding from accumulated surplus (reserves)		(28,636)			28,636	0	
TOTAL LEVY REQUIREMENTS		689,976			8,637	698,613	1.25%

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CORPORATION OF THE COUNTY OF HURON

2010 BUDGET

HURON COUNTY COURT SERVICES – PROVINCIAL OFFENCES

The Provincial Offences budget is comprised of all costs relating to the administration, adjudication, and prosecution of charges laid under Parts I, II, III of the Provincial Offences Act. Acts which fall under POA include some of the following: Highway Traffic Act, Liquor License Act, Trespass to Property Act and Compulsory Automobile Insurance Act. Other charges under Provincial Offences jurisdiction include contraventions to municipal by-laws and minor federal statutes such as Fish and Game.

2010 Budget Changes

Salaries and Benefits

Salaries and Benefits are increasing by \$5,382, or 3.09%, as a result of grid movements and increases to the benefit rates, and a small increase in the casual court reporter hours due to increased staff requirements in court.

Total Employees – 4

Total Full Time Equivalents – 2.81

Purchased Service

There are no expected increases in the purchased services costs. The annual non-union wage increase is included in intra-county purchases. In this way, Council is able to see the wage changes related to addition and/or deletion of staff and grid movements.

Operational

Operational expenditures are those expenditures that occur in most program areas in order to be able to function. The expenses include office expense, staff travel and meals, training, publications, postage, etc

The 2010 operational expense budget for POA is showing an decrease of \$1,204 from the 2009 Budget. The reductions are small and spread among the expense categories.

Program

The program items relate to non-discretionary expenditures such as monitoring and enforcement fees, prosecution, adjudication and ICON usage. For example, the County must pay \$1.95 for every charge entered in ICON. The Victim Fine Surcharge, Dedicated Fines, and Fines – Other Court Areas relate to monies the

County collects on behalf of the province and other municipal courts. Each dollar collected on behalf of another court is reflected as revenue in the County's ledger, with the corresponding expense. The net impact is zero.

The County currently must pay \$200 for every hour of adjudication, however, the amount has been increased to \$240 in this budget in anticipation of a significant increase from MAG. The rate has not changed in approximately 5 years and it has been heard that MAG is reviewing this item.

The 2010 budget for these non-discretionary expenses is \$338,600 or \$23,400 less than the 2009 Budget. The largest decrease is the \$26,000 for Fines Paid re Other Court Areas..

Revenue

Revenue is based on current results and is estimated to remain flat for the 2010 Budget. POA revenue is difficult to accurately forecast as the County has limited control in the process. Some variables impacting fine revenue are the number of charges being issued across the County and the success of the collection agencies.

Capital Budget

The capital budget of \$3,000 provides for the replacement of two computers to replace existing outdated machines. The old computers are losing compatibility with the Provincial ICON system.

Summary

The net revenue impact to the County Levy on a year over year basis is a favourable increase of \$14,888 to \$357,735.

COUNTY OF HURON
 PROVINCIAL OFFENCES ADMINISTRATION
 Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings	Net Change		
REVENUE							
OTHER REVENUE							
Fees/Licenses	(203)	200	-	-	-	200	0.00%
Fines	1,007,152	1,000,000	-	-	-	1,000,000	0.00%
Third Party Recoveries	550	-	-	-	-	-	0.00%
Total Other Revenue	1,007,500	1,000,200	-	-	-	1,000,200	0.00%
TOTAL REVENUE	1,007,500	1,000,200	-	-	-	1,000,200	0.00%
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Full Time	130,921	129,708	3,892	-	3,892	133,600	3.00%
Salaries - Part Time	2,000	11,850	800	-	800	12,650	6.75%
Total Salaries	132,921	141,558	4,692	-	4,692	146,250	3.31%
BENEFITS							
Statutory Benefits	11,219	10,800	-	(300)	(300)	10,500	-2.78%
Extended Benefits	11,731	12,800	600	-	600	13,400	4.69%
OMERS	9,348	9,060	390	-	390	9,450	4.30%
Total Benefits	32,299	32,660	990	(300)	690	33,350	2.11%
Total Salaries and Benefits	165,219	174,218	5,682	(300)	5,382	179,600	3.09%
PURCHASED SERVICE							
Audit	780	800	40	-	40	840	5.00%
Consulting/Professional Fees	27,037	36,000	-	-	-	36,000	0.00%
Insurance	-	120	5	-	5	125	4.17%

COUNTY OF HURON
PROVINCIAL OFFENCES ADMINISTRATION
Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings	Net Change		
Occupational Accident Insurance	725	300	200	-	200	500	66.67%
Intra County Purchases	-	-	4,100	-	4,100	4,100	0.00%
Legal Fees	23,262	33,800	-	-	-	33,800	0.00%
Printing (External)	4,655	12,200	-	-	-	12,200	0.00%
Miscellaneous Services	-	1,000	-	-	-	1,000	0.00%
Total Purchased Service	56,459	84,220	4,345	-	4,345	88,565	5.16%
OPERATIONAL							
Advertising	-	200	-	(200)	(200)	-	-100.00%
Associations/Memberships	-	300	100	-	100	400	33.33%
Bank Charges	8,693	10,000	-	-	-	10,000	0.00%
Conventions/Conferences	3,193	4,300	-	(340)	(340)	3,960	-7.91%
Miscellaneous Admin.	24	1,000	-	-	-	1,000	0.00%
Office Expense	608	3,000	-	(500)	(500)	2,500	-16.67%
Postage/Courier	1,283	1,300	200	-	200	1,500	15.38%
Publications & Subscriptions	1,067	825	-	-	-	825	0.00%
Rent	5,200	5,200	-	-	-	5,200	0.00%
Staff Training	-	1,000	-	-	-	1,000	0.00%
Telecommunications	2,746	3,060	-	-	-	3,060	0.00%
Travel/Meals	-	1,500	-	(500)	(500)	1,000	-33.33%
Depreciation-Capital Assets	5,231	5,230	-	-	-	5,230	0.00%
Total Operational	28,045	36,915	300	(1,540)	(1,240)	35,675	-3.36%
PROGRAM							
Adjudication	22,857	33,600	-	(2,400)	(2,400)	31,200	-7.14%
Dedicated Fines	7,901	5,000	5,000	-	5,000	10,000	100.00%
Fines - Other Court Areas	76,399	105,000	-	(26,000)	(26,000)	79,000	-24.76%
ICON Charges	13,256	13,600	-	-	-	13,600	0.00%
Provincial Administration Chgs	2,392	2,400	-	-	-	2,400	0.00%
Victim Fine Surcharge	214,802	200,000	-	-	-	200,000	0.00%
Witness Fees	756	1,400	-	-	-	1,400	0.00%
Miscellaneous Program	-	1,000	-	-	-	1,000	0.00%

COUNTY OF HURON
 PROVINCIAL OFFENCES ADMINISTRATION
 Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings	Net Change		
Total Program	338,362	362,000	5,000	(28,400)	(23,400)	338,600	-6.46%
TOTAL EXPENDITURES	588,086	657,353	15,327	(30,240)	(14,913)	642,440	-2.27%
COUNTY LEVY	(419,414)	(342,847)	15,327	(30,240)	(14,913)	(357,760)	-4.35%
LEVY BASED ADJUSTMENTS							
Gross Capital Requirements					0		
Less: Depreciation funded from Operating					0		
Future Sustainability		0			0	0	
Less: funding from accumulated surplus (reserves)		0			0	0	
TOTAL LEVY REQUIREMENTS		<u>(342,847)</u>			<u>(14,913)</u>	<u>(357,760)</u>	<u>4.35%</u>

**Corporation of the County of Huron
Corporate Expense
2010 Budget**

The types of expenditures captured in the Corporate Expense budget are those that cannot be allocated to a specific department or program. These include general legal and consulting fees, Council approved grants to various organizations not related to a specific program, provision for unforeseen/contingencies, the County's share of tax write-offs, property tax consulting fees, etc. There are no salaries attributed to Corporate Expenses.

Any funds related to Future Sustainability are included within each specific program such as Waste management, Water Source Protection, etc.

Purchased Services

The bulk of the budget for purchased services relates to consulting and professional fees. These include legal fees and consulting fees related to assessment and tax analysis issues or other fees that may be required during the year. The amount for 2010 is decreasing by \$44,600 to \$50,000.

WSIB insurance costs are budgeted at \$206,400 which is a minor increase of \$2,400 from the 2009 year.

Operational

Operational expenses are expected to remain flat for 2010. These include bank charges, and depreciation expense.

Program

Program expenses are budgeted to increase by \$44,000 which represents the expected increase to the County's cost for MPAC.

This section also includes the committed grants for R.E.A.C.H. (\$100,000/yr for 5 years – 3rd installment), Blue Water Rest Home (\$249,200/yr for 5 years – 2nd installment), and GRREAT (\$100,000 for 5 years – 2nd installment).

Other Expenditures

This area shows an decrease to the budget of \$207,171 or -38.75%.

The Provision for Unforeseen is being budgeted at \$460,145. This figure takes into account any unusual or unforeseen expenses that may occur in any one year as well as provides for any personnel, property and litigation matters.

During the budget deliberations a decision was made to budget for a \$450,000 deficit in order to utilize unrestricted accumulated surplus. This is allowed under full accrual account.

Revenue

Corporate revenues remain flat for 2010.

Summary

Overall, corporate expenses see a net decrease of \$321,761 or -14.51% .

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COUNTY OF HURON
CORPORATE ADMIN
FOR THE YEAR ENDING DECEMBER 31, 2010

CAPITAL EXPENDITURES

PROJECT ITEM	ASSET TYPE	REASON FOR REQUEST	PRIORITY (High/Medium/Low)	DESCRIPTION	COMPLETION or PURCHASE DATE	TOTAL COST	GRANT SOURCE	AMOUNT
Treasury								
	IT	5 years old - slow and losing compatibility with Great Plains	High	4 desktop computers	Jun-10	6,000	Levy	6,000.00
				TOTAL TREASURY		6,000		6,000.00
CAO/CLERK	IT	age - no longer sufficient to needs	High	2 desktop computer	Nov-10	3,000	Levy	3,000.00
	IT	old and one add'l	High	printer	Nov-10	1,000	Levy	1,000.00
				TOTAL CAO/CLERK		4,000		4,000.00
Council Chambers								
	IT	old - out of warranty	High	1 laptop computer	Feb-10	2,500	Levy	2,500.00
				TOTAL COUNCIL		2,500		2,500.00
Provincial Offences								
POA - Computers	IT	Old (5 years) - losing compatibilty with provincial system	Medium	Regular replacement of computers - 2	June	3,000	Levy	3,000
				TOTAL POA		3,000		
TOTAL FUNDING REQUEST						15,500		
LESS: FUNDING FROM CURRENT YEAR DEPRECIATION (including in operating budget)						38,330		
NET CAPITAL FUNDING REQUIREMENTS						(22,830)		

Note: Any grant funding is reflected as revenue in the operating budget

COUNTY OF HURON

CORPORATE

Budget for the year ending December 31, 2010

REVENUE

MUNICIPAL GRANTS & FEES

Tax Sale Sundry 6,419 10,000
Total Municipal Grants & Fees 6,419 10,000

OTHER REVENUE

Rent/Lease - - - - 0.00%
Third Party Recoveries 53 - - - 0.00%
Total Other Revenue 53 - - - 0.00%

TOTAL REVENUE

EXPENDITURES

PURCHASED SERVICE

Consulting/Professional Fees 123,945 94,660 - (44,660) (44,660) 50,000 -47.18%
Insurance 21,000 24,000 1,300 - 1,300 25,300 5.42%
Intra County Purchases 45 - - - - - 0.00%
Legal Fees 768 - - - - - 0.00%
Printing (External) 3,732 - - - - - 0.00%
Total Purchased Service 149,490 118,660 1,300 (44,660) (43,360) 75,300 -36.54%

OPERATIONAL

Associations/Memberships - - - - - 0.00%
Bank Charges 1,749 2,250 - - - 2,250 0.00%
Miscellaneous Admin. 788 - - - - - 0.00%
Telecommunications 369 500 - - - 500 0.00%
Travel/Meals 2,591 3,200 - - - 3,200 0.00%
Taxes - - - - - 0.00%
Depreciation-Capital Assets - 13,000 - - - 13,000 0.00%
Loss on disposal of capital assets - - - - - 0.00%
Total Operational 5,496 18,950 - - - 18,950 0.00%

PROGRAM

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings	Net Change		
REVENUE							
MUNICIPAL GRANTS & FEES							
Tax Sale Sundry	6,419	10,000	-	-	-	10,000	0.00%
Total Municipal Grants & Fees	6,419	10,000	-	-	-	10,000	0.00%
OTHER REVENUE							
Rent/Lease	-	-	-	-	-	-	0.00%
Third Party Recoveries	53	-	-	-	-	-	0.00%
Total Other Revenue	53	-	-	-	-	-	0.00%
TOTAL REVENUE	6,471	10,000	-	-	-	10,000	0.00%
EXPENDITURES							
PURCHASED SERVICE							
Consulting/Professional Fees	123,945	94,660	-	(44,660)	(44,660)	50,000	-47.18%
Insurance	21,000	24,000	1,300	-	1,300	25,300	5.42%
Intra County Purchases	45	-	-	-	-	-	0.00%
Legal Fees	768	-	-	-	-	-	0.00%
Printing (External)	3,732	-	-	-	-	-	0.00%
Total Purchased Service	149,490	118,660	1,300	(44,660)	(43,360)	75,300	-36.54%
OPERATIONAL							
Associations/Memberships	-	-	-	-	-	-	0.00%
Bank Charges	1,749	2,250	-	-	-	2,250	0.00%
Miscellaneous Admin.	788	-	-	-	-	-	0.00%
Telecommunications	369	500	-	-	-	500	0.00%
Travel/Meals	2,591	3,200	-	-	-	3,200	0.00%
Taxes	-	-	-	-	-	-	0.00%
Depreciation-Capital Assets	-	13,000	-	-	-	13,000	0.00%
Loss on disposal of capital assets	-	-	-	-	-	-	0.00%
Total Operational	5,496	18,950	-	-	-	18,950	0.00%
PROGRAM							

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COUNTY OF HURON

CORPORATE

Budget for the year ending December 31, 2010

	2009 Forecast Actual	2009 Budget ('10 Base)	2010			2010 Budget	% Budget Increase/ Decrease
			Increases/ New Programs	Reductions/ Savings	Net Change		
Special Events	1,802	6,000	-	-	-	6,000	0.00%
Miscellaneous Program (listed below R.E.A.C.H project funding (\$100,000) Blue Water Rest Home Grant Funding (\$249,200) GRREAT project funding (\$100,000)	449,200	449,200	-	-	-	449,200	0.00%
Program Overhead	-	-	-	-	-	-	0.00%
Program Supplies & Costs	1,410	-	-	-	-	-	0.00%
Assessment MPAC	1,100,000	1,100,000	-	(71,230)	(71,230)	1,028,770	-6.48%
Total Program	1,552,412	1,555,200	-	(71,230)	(71,230)	1,483,970	-4.58%
OTHER EXPENDITURES							
Current Year Surplus	-	-	-	-	-	-	0.00%
Prior Year Surplus to general reserves	-	-	-	-	-	-	0.00%
Provision for Unforeseen (In Year Expenditures)	217,316	217,316	242,829	-	242,829	460,145	111.74%
Transfer to Operating	-	-	-	-	-	-	0.00%
Excess depreciation not sent to accumulated surplus	(182,654)	(182,654)	-	-	-	(182,654)	-
Budgeted Deficit	-	-	-	(450,000)	(450,000)	(450,000)	-
Share of Write-offs	502,042	500,000	-	-	-	500,000	0.00%
Total Other Expenditures	536,704	534,662	242,829	(450,000)	(207,171)	327,491	-38.75%
TOTAL EXPENDITURES	2,244,103	2,227,472	244,129	(565,890)	(321,761)	1,905,711	-14.45%
COUNTY LEVY	2,237,631	2,217,472	244,129	(565,890)	(321,761)	1,895,711	-14.51%

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