

CORPORATION OF THE COUNTY OF HURON



2007 APPROVED BUDGET
17 APRIL 2007

**COUNTY OF HURON
2007 BUDGET
TABLE OF CONTENTS**

	Page
Message from the CAO and Treasurer	i
Consolidated Net Budget - Detail	1
Consolidated Gross Revenue and Expenses	4
Current Value Assessment by Lower-Tier Municipality	6
2006 Tax Rate Calculations	10
2006 Levy Amounts to be Collected from Each Municipality	11
Impact of Levy Increase to Taxation	15
Capital and Major Maintenance Projects Funded through Levy	16
Forecast of Reserves and Reserve Fund Balances	17
Reserve Usage, Purpose and Minimum Balances	18
General Government	
Members of Council	21
Huron County Accessibility Committee	26
CAO/Clerk	27
Human Resources	31
Treasury	35
Information Technology	40
Huron County Court Services	48
Huron County Emergency Medical Services	52
Corporate Expense	58
Corporate Special Project	63
Public Works	
Highways	64
Facilities	68
Fleet	71
Homes for the Aged	
Consolidated Homes	73
Cultural Services	
Library - Consolidated Budget	91
Museum & Gaol Consolidated Budget	97
Huron County Health Unit	
Summary - Mandatory Programs	105
West Nile	111
On-Site Sewage	113
Plumbing Program	115
Emergency Management	117
Planning & Development	
Consolidated Planning	118
Forestry Conservation	126
Social Services	
Summary	127

MESSAGE FROM THE CAO and TREASURER

Prior to the beginning of the 2007 Budget preparation, staff reviewed the pressures that would need to be included in the budget figures. The main pressures are PSAB 3150, asset management and aging infrastructure. There are increases that are uncontrollable as well as service level demands.

Before proceeding, it important that readers of this budget be aware of the services provided by the County or, in other terms, "What Your Tax Dollars Support". This is depicted in the following chart.

County Roads, Bridges and Culverts <ul style="list-style-type: none"> • Winter and summer maintenance, including asphalt resurfacing, on 775 km of arterial roads plus the shoulders and grass maintenance • maintenance and rehabilitation of 472 bridges and culverts
Emergency Medical Services <ul style="list-style-type: none"> • 900 average calls per month • enhanced service utilizing advanced care paramedics and the latest technology out of four stations located throughout the County • management of the 911 system
Services for Seniors <ul style="list-style-type: none"> • Huronview Home for the Aged, Clinton – 120 beds; 20 seniors apartments • Huronlea Home for the Aged, Brussels – 64 beds; 20 seniors apartments
Children's Services (including Early Years) <ul style="list-style-type: none"> • 657 licenced spaces and 25 Private Home Spaces; 12,519 full days of care • 344 children provided with care plus 40 OW Unlicensed care; 265 families served
Social Services <ul style="list-style-type: none"> • Ontario Works caseload – 364 cases representing 851 persons • Ontario Disability Support program (ODSP) – 1087 cases representing 1496 persons • Employment Assistance – 272 OW participants – 24 ODSP participants
Housing Services <ul style="list-style-type: none"> • Public Housing – 415 units • Non-Profit Housing – 202 units
Planning & Economic Development <ul style="list-style-type: none"> • Land Use Planning (Planning Act, municipal support, public service, special studies) • Community Economic Development (agriculture, manufacturing, tourism, small business support) • Environment and Sustainability Planning (water protection, sustainability, special studies) • Waste Management (capacity optimization, long term capacity, household hazardous waste depots) • Geographic Information System (info management, mapping, aerial photographs)
Health Services <ul style="list-style-type: none"> • Funding of public health programs as prescribed and mandated by provincial regulations • County's emergency plan
Huron County Museum & Historic Gaol <ul style="list-style-type: none"> • Includes the archive and records management facilities
Library Services <ul style="list-style-type: none"> • Full support of 12 branch libraries throughout the County as well as an administrative office
Facilities <ul style="list-style-type: none"> • Management of the County's various physical assets such as the Court House, Health/Library Complex, Assessment Office, Registry Office, Jacob Memorial Building, Museum, Historic Gaol, and 4 County owned Ambulance bases – Homes for the Aged staff manage the two Homes
General Administrative Services <ul style="list-style-type: none"> • CAO/Clerk, Treasury, Information Technology, Human Resources
Provincial Offenses <ul style="list-style-type: none"> • Administration of the provincial offenses courts in the County
County Forest Management <ul style="list-style-type: none"> • To regulate and enforce the harvesting of forests within the County (5,702 Ha/14,089 Ac) • To manage 13 County owned forests (605 Ha/1,494 Ac)
Property Assessment Services <ul style="list-style-type: none"> • Funding of Municipal Property Assessment Corporation

All the budgets included within this draft Budget are prepared under the premise that existing service levels are acceptable and any proposed enhancements have only been advanced in circumstances where current service delivery is judged to fall short of mandated or endorsed standards. Only Council can change the levels of service.

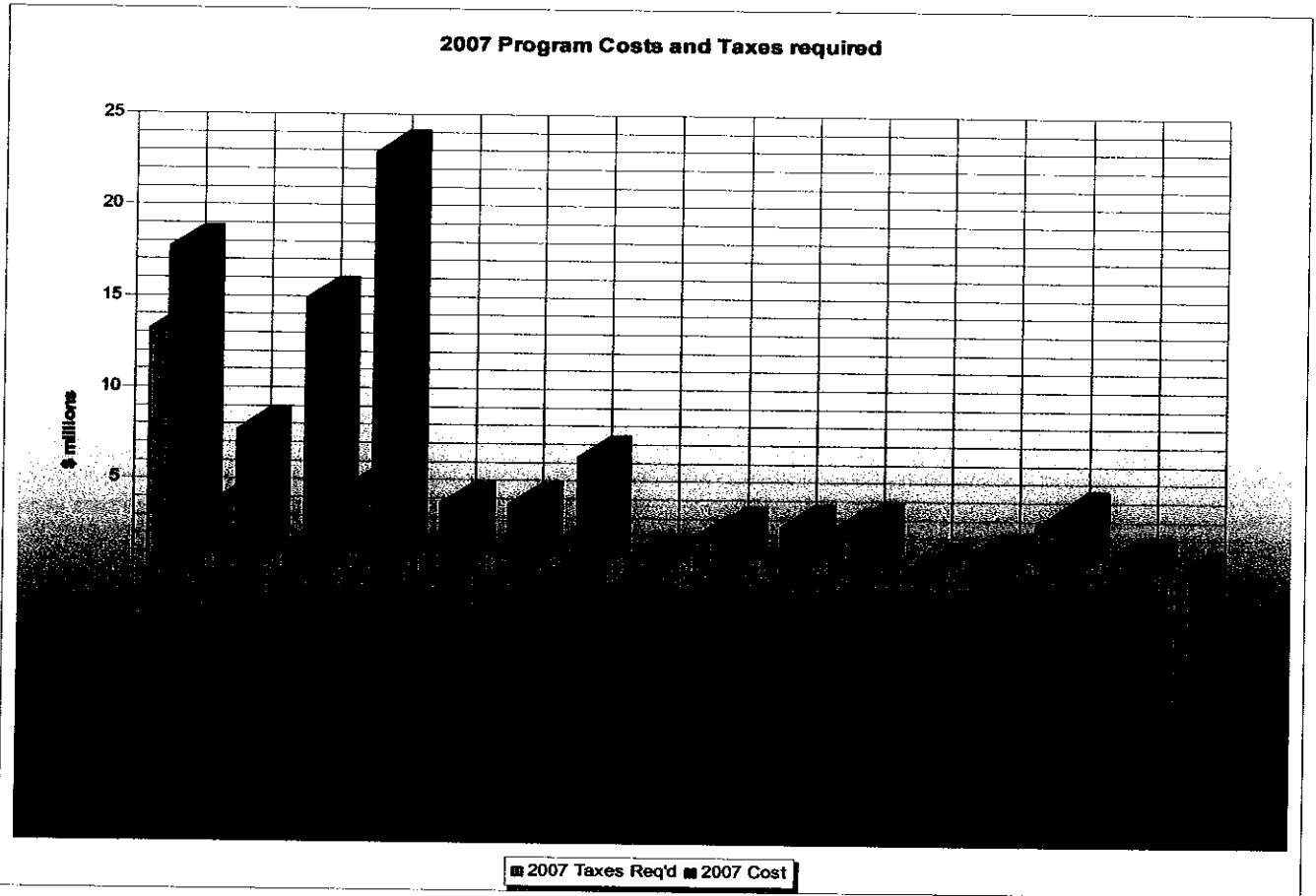
The estimates are prepared using a combination of incremental budgeting and modified zero-based budgeting. Routine, ongoing operational expenditures are estimated by analyzing current expenditures and projecting costs for the upcoming year. Discretionary expenditures are reviewed and must be fully rationalized each year.

How Much Do These Services Cost?

The levels of service for each program have been determined by Council over a number of years. In light of these decisions, the current cost for each of the main program areas is as follows, showing both the gross expenditure and the net expenditure (net of revenue specific to the program). The figures are in millions of dollars.

Program Area (stated in millions of dollars)	Gross Expenditures	Net Expenditures
Roads, Bridges, Culverts	\$17.7	\$13.2
Emergency Medical Services	7.7	3.9
Services for Seniors (Homes for the Aged)	14.9	1.5
Social & Children's Services	22.9	4.8
Social Housing	4.3	1.1
Planning & Development	3.7	1.5
Health Services	6.3	1.8
Museum & Historic Gaol	1.0	0.9
Library Services	2.5	2.0
Facilities Management (other than Homes for the Aged)	2.6	0.7
Administration	2.8	2.4
Provincial Offenses	0.5	(0.2)
Property Assessment	1.1	1.1
Corporate Expenses	1.0	0.6
Reserve Funding (Waste Management, Economic Development, Water Source Protection, Highways Winter Maintenance, Capital)	1.9	1.9
Infrastructure	0.5	0.5
Other revenues		(6.0)
Total	\$91.4	\$31.7

In looking at the cost of these services graphically it is readily evident that programs that cost the most to operate are the County Highways systems (including bridges and culverts), Emergency Medical Services, Homes for the Aged and Social Services. The graph also shows the levy required to support those programs with Highways being supported the most by County ratepayer tax dollars. The graph is depicted on the next page.



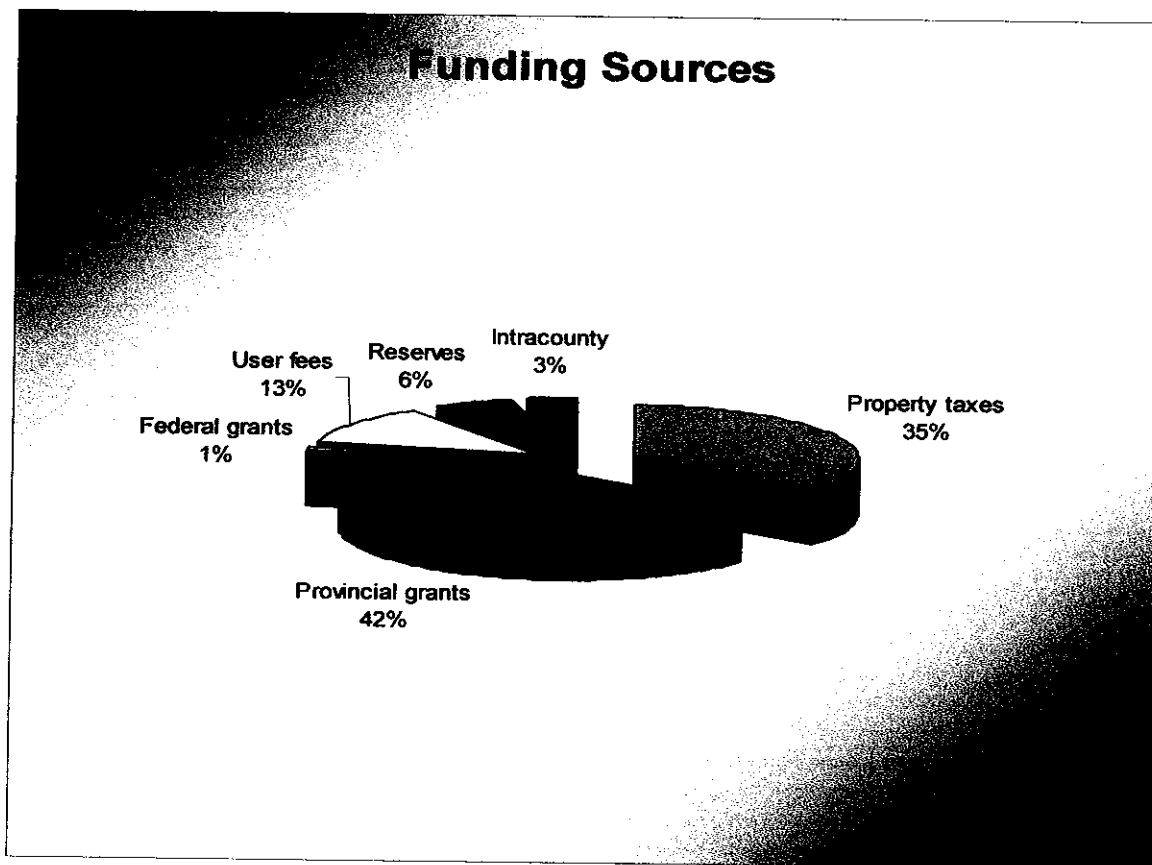
Sources of Funding

The County receives program funding from various sources with these being property taxes, provincial and federal grants, user fees, reserves and intra-county charges. These amounts are as follows:

Sources of Revenue (stated in millions of dollars)	
Property taxes	\$30.6
Provincial grants	38.1
Federal grants	1.1
User fees	11.5
Reserves and reserve funds	6.9
Intra-county charges	3.2
Total	\$91.4

The County is very dependent on provincial grants for social services, emergency medical services, homes for the aged, public housing, health protection, and so on. This can be seen in the previous graph. The following pie chart shows, by percentage, the sources of funding to support the County's operations. It shows that 42% of the funding

at the County is through the form of Provincial grants while property taxes account for 35% of the funding required. These two total 77% of the dollars required or \$70 million. Of the remaining amount 13% or \$11.5 million are generated through user fees such as traffic ticket fines, planning fees, admissions to the Museum, library fines, etc. Use of Reserves and Reserve Funds account for \$5.8 million or 6% of the funding required. The balance is comprised of intra-county charges and federal grants. Of the \$1.1 million in federal grants to be received, \$775,000 is in the form of the "federal gas tax" that is to be used for infrastructure that reduces emissions. This will be the third year of a 5 year installment from the federal government.



Uncontrollable Increases

The 2007 Budget sees increases that are uncontrollable. Neither Council nor staff can change the impact of these external forces. These include wage and benefit increases negotiated by the various bargaining units, utility costs such as hydro, water, natural gas, the cost of fuel, cost of renting space, reduced Provincial funding at the Homes for the Aged as a result of a reduced Case Mix Index ("CMI") which is part of the funding formula, no layoff clauses in a collective agreement at the Homes, increased OMERS (pension) contributions along with potential special supplementary plans, new Provincial requirements, additional union demands other than wages such as additional vacation days, reduced Provincial recoveries and subsidies, increased legal costs as the result of a more litigious society, general inflationary increases, motions of Council.

PSAB 3150, Asset Management and Aging Infrastructure

It was mentioned earlier that this area is a pressure on the 2007 Budget. It is actually a pressure that will need to be considered well into the future and for each and every future budget.

PSAB 3150 is about accountability. The County owns and utilizes a significant number of assets with large values in delivering services to citizens and yet, their true cost has not been reflected in the financial statements. Many municipalities, including the County, have concentrated on minimizing taxes or focusing on "visible" operational services. This means that little attention has been paid to its aging assets and their renewal because the value of those assets had not been appropriately and fully disclosed to Council and the public.

Some asset management planning was undertaken a few years ago in order to develop an annual capital plan but it dealt with specific assets rather than all assets. What was missing was the comprehensive look at all assets, the cost of those assets in providing services and the replacement and/or renewal and /or rehabilitation of those assets. This is called the infrastructure deficit and on a national basis, is estimated to be from \$60 - \$125 billion and growing rapidly.

Implementation of PSAB 3150 is a huge opportunity for managers and Council to work together towards a common goal, that is, manage our assets to deliver better services to our citizens in the short term and long term and move towards a plan to address the growing infrastructure deficit.

Accounting for assets in the financial statements is not a new concept. The private sector has always had to account for its assets and includes these as a part of the formula in calculating the cost of their goods or services. The federal and provincial governments have implemented tangible capital asset accounting, as has every jurisdiction in the United States, Australia and New Zealand.

Accounting for assets and their amortization is intended to reflect the past transactions while the depreciation (amortization) of these assets as an expense reflects the cost to utilize the assets in the provision of services. This raises the awareness that these assets exist and their cost.

If we just view it as an accounting exercise a huge opportunity will be lost to better manage the County's assets, improve transparency, openness and accountability of County operations.

Current infrastructure deficit was mentioned earlier and that is between \$60 billion and \$125 billion nationally. At this point in time, we do not know what the County's current infrastructure deficit amounts to. However, a natural by-product of accounting for tangible capital assets is the preparation of an Asset Management Plan. While PSAB 3150 allows for the collection and reporting of historical and amortized costs, the Asset Management Plan allows for the more important long-term planning as it will determine the infrastructure deficit, that is, the cost to replace, renew or rehabilitate.

Asset Management requires a more detailed analysis of assets and looks at life-cycle costing. This will require the expertise and advice of professionals such as engineers.

Asset management needs to provide detailed information to managers in order to be useful for planning service delivery options.

The Asset Management Plan will determine the infrastructure funding requirement over the next 30 years. In order to meet the needs, funds need to begin being raised now rather than later. What is the impact to the County? This all depends on how the Asset Management Plan is used.

If it is ignored, there may be huge spikes in the levy when funds are required to renew, rehabilitate or replace a significant asset or, if that is not possible, then borrowing could result. This is emergency planning or “putting out fires”.

If the Asset Management Plan is followed the levy growth should be planned and manageable as the requirements are known well ahead of time. The 2007 draft budget includes a modest 3% of the total levy for future infrastructure needs (\$883,000).

Service Levels

It was previously stated that the draft 2007 Budget is prepared under the premise that existing service levels are acceptable and any proposed enhancements have only been advanced in circumstances where current service delivery is judged to fall short of mandated or endorsed standards. As one would expect, each of the County's programs is provided at varying service levels and that the funding of these programs is at varying levels.

Funding of service levels should match the service levels as required by Council and the ratepayers. In order to determine the correct level of service the County will need to perform a “Service Delivery Review”. This is a systematic review of all services and provides for informed, defensible choices on:

- What to continue to deliver
- What to improve
- How to improve it
- How to sustain the improvement
- Avoiding last minutes ad hoc cuts.

Service Delivery Review requires Council commitment, direction and support. Without this then any review of service levels or programs is meaningless and costs will continue to increase.

Service Delivery Review answers 10 key questions:

1. Does the County really need to provide this program or service?
2. What do ratepayers expect of the service and what outcomes does Council want for the services?
3. How does current performance compare to expected performance?
4. Do the activities logically lead to the expected outcomes?
5. How is demand for the service being managed?
6. What are the full costs and benefits of the service?
7. How can benefits and outputs of the services be increased?

8. How can the number and cost of inputs be decreased?
9. What are the alternative ways of delivering the service?
10. How can a service change be best managed, implemented and communicated?

Until a review of services is done, any savings in the County's operations will be difficult to find. It must be remembered that infrastructure funding will also be required in the coming years. Managing only the revenue side is not sustainable increasing the levy as costs increase or utilizing reserves until they are depleted only delays the inevitable, large increases to the levy to support the current level of service as well as to support the aging infrastructure. Services need to be managed to manage the taxation required.

Reserves

Reserves and reserve funds are projected to decrease from the end of 2006 to the end of 2007. There is a Council approved Reserve and Reserve Fund Policy that staff endeavor to follow but have yet to attain the recommended balances as reserves have, and are, being used each year to mitigate increases to the levy. Projected uncommitted balances for each reserve and reserve fund are shown in the following chart. In addition, the chart details whether the reserve is for specific uses or general in nature.

Reserve/Reserve Fund (stated in whole \$'s)	Specific Use	General
Highways Winter Maintenance Reserve Fund	1,399,181	
Highways Capital Maintenance Reserve Fund	1,849,996	
Highways Fleet Reserve Fund	1,847,103	
EMS Fleet Reserve Fund	389,700	
Liability Insurance Reserve Fund	713,747	
Infrastructure Reserve Fund	500,000	
General Capital Reserve Fund	787,418	
Ambulance Base Reserve Fund	182,072	
Homes for the Aged Reserve Fund	781,004	
Social Housing Capital Reserve Fund	615,000	
Waste Management Reserve Fund	994,771	
Water Source Protection Reserve Fund	60,749	
Library Book Reserve Fund	0	
Library Reserve Fund	0	
Corporate IT Reserve Fund	53,121	
Ontario Works IT Reserve Fund	15,000	
WSIB Insurance Reserve Fund (Sch. II)	200,000	
Levy Stabilization Reserve Fund	256,335	
Federal gas Tax Reserve Fund	0	
GIS Reserve Fund	20,000	
Economic Development Reserve Fund	100,853	
General Reserve		4,154,844
Reserve for Working Funds		1,200,000
Total	10,766,050	5,354,844

As can be seen, the majority of the reserves approved by Council are for a specific use. Council by resolution, can change the use of any of the reserves at any time. However, using reserves to offset current operating expenses is short-sighted as the operating cost will not go away and any desire to replenish the reserve in the future will cost

double. The County will need to begin looking forward once the Asset Management Plan is completed and this will require setting current budget funds aside for infrastructure funding.

Current Budget

The 2007 Budget has a levy of \$30,605,580 which represents an increase of \$1,163,323 (3.95%) over the 2006 Budget. This represents an increase of \$25.60 per \$100,000 of residential assessment. Throughout the budget each department head, along with their staff, have developed a narrative that further explains the individual program budgets. You are encouraged to read these narratives to gather additional insight into each program.

The budget figures were developed over a number of months when staff began developing the capital requirements in August 2006. Staff had the operating requirements completed by November 2006. The capital and operating requirements were reviewed by senior management throughout the process. Council began reviewing the budgets in December 2006. The first draft had a levy increase of 16.11%.

All program budgets were before each Committee and/or Board in both January and February for discussion, comment, and recommendations. The Warden's Task Force 2007 & Beyond was involved with staff throughout the whole budget process and ultimately made several recommendations that are summarized on page XX. Committee of the Whole, in February, reviewed the consolidated. The budget was further reviewed at the March County Council meeting. The budget was also presented in two additional locations in the County so the public could attend and listen to the direction the County is taking. These were Wingham and Exeter.

The budget was further reviewed at the March and April Committees of the Whole as well as the Warden's Task Force 2007 & Beyond. Any and all recommendations from the Warden's Task Force must be presented to Committee of the Whole for approval prior to going to Council for approval.

What Lies Ahead?

The County is contracting with a consultant to perform the necessary work to meet the PSAB 3150 requirements of reporting tangible capital assets. In addition, the consultant will prepare an Asset Management Plan which will set out the financial infrastructure requirements for the next 30 years. If funds are not available to fund the aging infrastructure then a rationalization of infrastructure and/or programs and services will need to be performed to determine whether everything that the County currently has and offers should remain in place.

Can the County wait until tomorrow to see what it brings? Are we willing to make hard decisions now? Can we continue to rely on provincial and federal grants at the levels we currently enjoy? Any lack of forward planning now will result in levy increases unacceptable to the ratepayers. The need for forward planning is not just a one year issue or item. It will be in front of all municipalities as time moves forward and the need will become ever more important. There may be a time when the province will get out of the grant business and require municipalities to borrow based on the strength of their financial statements. The strength of the financial statements will mainly be based on

the value of their tangible capital assets and if these assets are not properly managed, their value will decline and lose their borrowing strength thereby hindering the delivery of necessary services.

Larry C. Adams
CAO

David Carey
Treasurer & Deputy CAO

COUNTY OF HURON
CONSOLIDATED NET BUDGET
Budget for the year ending December 31, 2007

APPROVED April 17/07

	2	3	4	5	6	7	9
	2006 Forecast Actual	2006 Budget ('07 Base)	Increases/ New Programs	Reductions/ Savings	Net Change	2007 Budget	% Impact on Levy
REVENUE							
1 Total Taxation before Future Infrastructure Funding	29,442,257	29,442,257	2,795,400	(2,132,077)	663,323	30,105,580	2.25%
Taxation - Future Infrastructure Funding			500,000		500,000	500,000	1.70%
2 Total Taxation	29,442,257	29,442,257	3,295,400	(2,132,077)	1,163,323	30,605,580	3.95%
3 Supplementary Taxes	130,000	130,000			-	130,000	0.00%
4 Payments-in-lieu	425,000	425,000			-	425,000	0.00%
5 Community Reinvestment Fund	-	-			-	-	0.00%
6 Ontario Municipal Partnership Fund	3,035,432	3,035,432	2,661,332	(955,665)	2,661,332	5,696,764	-9.04%
7 Transfer from Levy Stabilization Reserve	1,455,665	1,455,665	-		(955,665)	500,000	3.25%
8 Investment Income	290,000	319,500			-	319,500	0.00%
9 Total Revenue	34,778,354	34,807,854	5,956,732	(3,087,742)	2,868,990	37,676,844	
NET EXPENSES							
10 Council							
11 Accessibility Committee	312,648	324,900	137,743	(650)	137,093	461,993	0.47%
12 CAO/Clerk	8,068	33,550		(4,550)	(4,550)	29,000	-0.02%
13 Human Resources	289,503	339,812	13,537	(28,322)	(14,785)	325,027	-0.05%
14 Treasury	364,212	394,603	34,537	(14,662)	19,875	414,478	0.07%
15 Information Technology	467,482	524,670	44,179	(27,570)	16,608	541,278	0.06%
16 Huron County Court Services (POA)	434,123	581,553	112,675	(30,968)	81,707	663,260	0.28%
17 Huron County EMS	(285,413)	(213,323)	17,932	(48,014)	(30,082)	(243,405)	-0.10%
18 Corporate Expense	3,603,247	3,933,022	81,725	(76,199)	5,527	3,938,548	0.02%
19 Corporate Special Project	4,432,246	3,549,553	675,140	(787,994)	(112,854)	3,436,699	-0.38%
20 Infrastructure funding to reserves	-	10,000	-	(10,000)	(10,000)	-	-0.03%
21 OMPF unallocated to reserves and reserve funds	1,648,358	1,648,358	500,000	(1,648,358)	500,000	500,000	1.70%
22 Total Administration	11,274,474	11,126,697	1,617,468	(2,677,287)	(1,059,819)	10,066,878	
23 Highways	10,987,628	10,829,000	2,391,517	(3,000)	2,391,517	13,220,517	8.12%
24 Fleet	-	-	3,000		-	-	0.00%
25 Physical Services	501,407	77,029	256,978	372,105	629,083	706,112	2.14%
26 Total Public Works	11,489,035	10,906,029	2,651,495	369,105	3,020,600	13,926,629	

COUNTY OF HURON
CONSOLIDATED NET BUDGET
Budget for the year ending December 31, 2007

APPROVED April 17/07

	2	3	4	5	6	7	9
	2006 Forecast Actual	2006 Budget (07 Base)	Increases/ New Programs	Reductions/ Savings	Net Change	2007 Budget	% Impact on Levy
27 Huronview	516,563	423,141	409,545	(14,760)	394,785	817,926	1.34%
28 Huronlea	366,753	456,358	132,860	84,620	217,480	673,838	0.74%
29 Homes for the Aged	883,316	879,499	542,405	69,860	612,265	1,491,764	
30 Library Services	1,980,498	1,796,966	176,300	14,246	190,546	1,987,512	0.65%
31 Museum	604,449	610,860	122,186	4,002	126,188	737,048	0.43%
32 Historic Gaol	73,820	81,421	30,852	(1,096)	29,756	111,177	0.10%
33 Corporate Records	26,574	53,948	800	(10,035)	(9,235)	44,713	-0.03%
34 Heritage Projects			20,000		20,000	20,000	0.07%
35 Total Cultural Services	2,685,341	2,543,195	350,138	7,117	357,255	2,900,450	
36 Mandatory Programs	1,206,544	1,590,968	898,720	(859,742)	38,978	1,629,946	0.13%
37 OTS Summary	-	(0)	12,246	(12,246)	0	0	0.00%
38 SARS	-	0	(101,464)	101,464	0	1	
39 West Nile	69,706	73,394	(35,609)	35,609	(0)	73,394	0.00%
40 HBHC	-	-	13,124	(13,124)	-	-	
41 Onsite Sewage	45,468	38,366	2,025	(1,524)	501	38,867	0.00%
42 Plumbing Program	(27,747)	-	5,211	(5,211)	0	0	
43 Septic Reinspection	-	35,234	-	(35,234)	(35,234)	-	-0.12%
44 Emergency Management (net)	47,640	52,459	2,751	(5,271)	(2,520)	49,939	-0.01%
45 Total Health Unit	1,341,610	1,790,420	797,004	(795,278)	1,727	1,792,147	
46 Planning & Development	1,058,642	1,171,220	(106,399)	(88,577)	(194,976)	976,244	-0.66%
47 GIS	9,578	16,650	89,758	-	89,758	106,408	0.30%
48 Water Source Protection	39,660	22,800	(15,000)	19,000	4,000	26,800	0.01%
49 Tourism	120,467	83,620	180,295	-	180,295	263,915	0.61%
50 Waste Management	-	4,700	-	(1,500)	(1,500)	3,200	-0.01%
51 SEB Programs	-	-	3,883	(3,883)	-	-	0.00%
52 SBEC Programs	(27,236)	22,410	(3,575)	(1,875)	(5,450)	16,960	-0.02%
53 Forest Conservation	-	-	50,444	-	50,444	50,444	0.17%
54 Manufacturing	-	-	52,058	-	52,058	52,058	0.18%
55 Total Planning & Development	1,201,110	1,321,400	251,464	(76,835)	174,629	1,496,029	
56 Social Services	4,556,537	4,774,258	693,154	(645,692)	47,462	4,821,720	0.16%
57 Social Housing	1,093,476	1,436,238	(187,874)	(97,254)	(285,128)	1,151,110	-0.97%

COUNTY OF HURON
CONSOLIDATED NET BUDGET
Budget for the year ending December 31, 2007

APPROVED April 17/07

	2	3	4		5	6	7	9
	2006 Forecast Actual	2006 Budget ('07 Base)	Increases/ New Programs	Reductions/ Savings	Net Change		2007 Budget	% Impact on Levy
58 Early Years	30,118	30,118	37,398	(37,399)	(1)		30,117	0.00%
59 Total Social Services	5,680,131	6,240,614	542,678	(780,345)	(237,667)		6,002,947	
60 Total Net Expenses	34,555,017	34,807,854	6,752,652	(3,883,662)	2,868,990		37,676,844	
61 SURPLUS (DEFICIT)	223,337	-	(795,920)	795,920	-		-	

COUNTY OF HURON
CONSOLIDATED GROSS REVENUES & EXPENSES
Budget for the year ending December 31, 2007

	1	2	3	4	5	6	7	8	9
	Gross Revenues			Gross Expenses		Net Levy Requirement			
	2006 Budget ('07 Base)	2007 Budget	Variance (\$)	2006 Budget ('07 Base)	2007 Budget	Variance (\$)	2006 Budget ('07 Base)	2007 Budget	Variance (\$)
1 Taxation - own purposes	29,442,257	30,505,580	1,163,323				(130,000)	(130,000)	0
2 Supplementary taxes	130,000	130,000	0				(425,000)	(425,000)	0
3 Payments-in-lieu of taxation	425,000	425,000	0				(3,035,432)	(5,696,764)	(2,661,332)
4 Ontario Municipal Partnership Fund	3,035,432	5,696,764	2,661,332				(1,455,665)	(500,000)	955,665
5 Levy Stabilization Reserve	1,455,665	500,000	(955,665)				(321,500)	(324,500)	(3,000)
6 Investment Income	321,500	324,500	3,000				324,900	461,983	137,083
7 County Council			0	324,900	461,983	137,083			
8 Accessibility Committee			0	33,550	28,000	(4,550)			
9 CAO/Clerk	27,500	27,523	23	367,312	352,550	(14,762)	33,550	29,000	(4,550)
10 Human Resources	21,315	20,721	(594)	415,918	435,199	19,281	339,812	325,027	(14,785)
11 Treasury	63,852	63,852	0	588,522	805,130	216,608	394,603	414,478	19,875
12 Information Technology	138,579	302,418	163,839	720,132	965,678	245,546	524,670	541,278	16,608
13 Huron County Court Services (POA)	759,750	740,200	(19,550)	546,427	496,795	(49,632)	581,553	663,260	81,707
14 Huron County EMS	3,369,646	3,728,646	359,000	7,302,668	7,867,194	564,527	(213,323)	(243,405)	(30,082)
15 Corporate Expense	519,093	708,337	189,244	4,070,646	4,147,037	76,391	3,933,022	3,939,548	6,527
16 Corporate Special Project			0	10,000	0	(10,000)	3,551,553	3,436,700	(112,853)
17 Infrastructure Funding to Reserves			0	0	500,000	500,000	10,000	0	(10,000)
18 OMPF - Unallocated to Reserves			0	1,648,358	0	(1,648,358)	1,648,358	0	(1,648,358)
19 Highways	1,434,000	2,640,133	1,206,133	12,263,000	15,860,650	3,597,650	10,829,000	13,220,517	2,391,517
20 Fleet	3,242,000	1,783,000	(1,459,000)	3,242,000	1,783,000	(1,459,000)	0	0	0
21 Facilities	1,546,092	1,857,648	311,556	1,623,121	2,566,760	943,639	77,029	709,112	632,083
22 Homes for the Aged	13,795,058	13,332,016	(463,041)	14,674,557	14,823,780	149,224	879,499	1,491,764	612,265
23 Library	422,100	503,836	81,736	2,219,066	2,491,348	272,282	1,796,966	1,987,512	190,546
24 Museum	101,443	90,443	(11,000)	712,303	827,491	115,188	610,860	737,048	126,188
25 Historic Gaoi	34,700	34,000	(700)	116,121	145,177	29,056	81,421	111,177	29,756
26 Corporate Records	5,000	14,500	9,500	58,948	59,213	265	53,948	44,713	(9,235)
27 Heritage Projects					20,000	20,000	0	20,000	20,000
28 Health Unit - Mandatory Programs	3,078,135	3,046,884	(31,251)	4,669,103	4,676,830	7,727	1,590,968	1,629,946	38,978
29 Health Unit - OTS Summary	200,011	282,192	82,181	200,011	282,192	82,181	0	0	0
30 Health Unit - SARS	107,879	107,879	0	107,879	107,879	0	0	0	0
31 Health Unit - West Nile Virus	216,303	268,138	51,835	289,697	341,532	51,835	73,394	73,394	(0)
32 Health Unit - HBHC	540,805	555,528	14,723	540,805	555,528	14,723	0	0	0
33 Health Unit - Onsite Sewage	65,400	58,300	(7,100)	103,766	97,167	(6,599)	38,366	38,867	501
34 Health Unit - Plumbing Program	130,678	155,926	25,248	130,678	155,926	25,248	0	0	0
35 Health Unit - Septic Reinspection	50,000	0	(50,000)	85,234	0	(85,234)	35,234	0	(35,234)
36 Emergency Management			0	52,459	49,939	(2,520)	52,459	49,939	(2,520)

COUNTY OF HURON
CONSOLIDATED GROSS REVENUES & EXPENSES
Budget for the year ending December 31, 2007

	1	2	3	4	5	6	7	8	9
	Gross Revenues			Gross Expenses			Net Levy Requirement		
	2006 Budget ('07 Base)	2007 Budget	Variance (\$)	2006 Budget ('07 Base)	2007 Budget	Variance (\$)	2006 Budget ('07 Base)	2007 Budget	Variance (\$)
37 Planning & Development	284,810	842,320	557,510	1,456,030	1,818,564	362,534	1,171,220	976,244	(194,976)
38 GIS	40,000	97,000	57,000	56,650	203,408	146,758	16,650	106,408	89,758
39 Water Source Protection	300,000	625,000	325,000	322,800	651,800	329,000	22,800	26,800	4,000
40 Tourism	14,000	14,000	0	97,620	277,915	180,295	83,620	263,915	180,295
41 Waste Management	152,000	358,000	206,000	156,700	361,200	204,500	4,700	3,200	(1,500)
42 SEB Program	89,105	124,610	35,505	89,105	124,610	35,505	0	0	0
43 Forest Conservation	0	26,000	26,000	0	76,444	76,444	0	50,444	50,444
44 Manufacturing	0	5,000	5,000	0	57,058	57,058	0	52,058	52,058
45 SBEC Program	67,300	81,650	14,350	89,710	98,610	8,900	22,410	16,960	(5,450)
46 Social Services	18,624,386	18,023,548	(600,838)	23,428,762	22,875,385	(553,377)	4,804,376	4,851,837	47,461
47 Social Housing	2,192,899	3,154,185	961,286	3,629,137	4,305,295	676,158	1,436,238	1,151,110	(285,128)
48	<u>86,443,693</u>	<u>91,355,277</u>	<u>4,911,584</u>	<u>86,443,692</u>	<u>91,355,278</u>	<u>4,911,585</u>	<u>29,442,257</u>	<u>30,605,580</u>	<u>1,163,324</u>

5

CURRENT VALUE ASSESSMENT BY LOWER-TIER

	TOTAL	RT (Residential Taxable: Full)	MT (Multi- Residential Taxable: Full)	FT (Farm Taxable: Full)	CT/ST/CH (Commercial Taxable: Full)	IT/LT/TH (Industrial Taxable: Full)	PT (Pipeline Taxable: Full)	TT (Managed Forest Taxable: Full)	R1 (Residential Taxable: Farmland I)
A-C-W (4070)									
2007	807,140,395	486,863,158	0	309,607,295	13,686,070	6,907,992	1,083,000	1,307,540	1,299,700
2006	796,266,065	469,572,360	0	305,140,775	13,062,715	4,115,750	1,080,000	1,514,625	1,340,400
\$ Change	4,884,330	(2,709,202)	0	4,466,520	623,355	2,792,242	3,000	(207,085)	(40,700)
% Change	0.6%	-0.6%		1.5%	4.8%	67.8%	0.3%	-13.7%	-3.0%
Bluewater (4020)									
2007	1,203,844,950	799,629,885	5,387,020	333,880,665	41,539,900	14,566,790	5,598,000	1,543,570	1,121,200
2006	1,192,334,350	788,073,345	5,387,020	332,089,415	42,182,300	14,118,790	5,564,000	1,575,360	2,644,700
\$ Change	11,510,600	11,556,540	0	1,791,250	(642,400)	448,000	34,000	(31,790)	(1,523,500)
% Change	1.0%	1.5%	0.0%	0.5%	-1.5%	3.2%	0.6%	-2.0%	-57.6%
Central Huron (4030)									
2007	870,434,995	492,712,805	6,264,000	312,429,060	41,140,375	8,820,860	5,080,000	2,281,135	201,800
2006	865,618,370	484,922,330	6,264,000	315,618,950	40,901,340	8,909,075	5,067,000	2,276,915	201,800
\$ Change	4,816,625	7,790,475	0	(3,189,890)	239,035	(88,215)	13,000	4,220	0
% Change	0.6%	1.6%	0.0%	-1.0%	0.6%	-1.0%	0.3%	0.2%	0.0%
Goderich (4028)									
2007	560,988,487	439,409,430	17,575,210	0	72,894,113	26,647,614	1,890,000	0	81,000
2006	554,082,582	433,619,930	16,729,210	0	70,543,248	26,692,474	1,878,000	0	81,000
\$ Change	6,905,905	5,789,500	(1,154,000)	0	2,350,865	(44,860)	12,000	0	0
% Change	1.2%	1.3%	-6.2%		3.3%	-0.2%	0.6%		0.0%
Howick (4046)									
2007	324,714,435	153,918,680	1,125,000	158,871,095	7,591,125	2,158,600	52,000	47,575	645,000
2006	319,875,005	148,906,745	1,125,000	159,506,970	7,505,855	1,761,300	52,000	47,575	712,700
\$ Change	4,839,430	5,011,935	0	(635,875)	85,270	397,300	0	0	(67,700)
% Change	1.5%	3.4%	0.0%	-0.4%	1.1%	22.6%	0.0%	0.0%	-9.5%
Huron East (4040)									
2007	1,091,635,070	417,705,945	7,709,360	613,763,710	30,610,825	16,021,880	3,664,000	506,440	130,500
2006	1,085,016,970	409,039,585	7,573,360	617,033,260	30,134,805	15,195,435	3,632,000	576,440	130,500
\$ Change	6,618,100	8,666,360	136,000	(3,269,550)	476,020	826,445	32,000	(70,000)	0
% Change	0.6%	2.1%	1.8%	-0.5%	1.6%	5.4%	0.9%	-12.1%	0.0%
Morris-Turnberry (4060)									
2007	374,745,480	145,033,390	0	201,113,485	12,789,030	11,782,900	1,744,000	1,214,495	279,475
2006	373,573,646	142,848,215	0	201,963,215	12,375,436	12,323,035	1,738,000	1,245,985	279,475
\$ Change	1,171,834	2,185,175	0	(849,730)	413,594	(540,135)	6,000	(31,490)	0
% Change	0.3%	1.5%		-0.4%	3.3%	-4.4%	0.3%	-2.5%	0.0%
North Huron (4050)									
2007	349,238,385	219,036,425	6,631,075	81,051,070	26,127,020	11,591,945	3,127,000	770,730	94,000
2006	345,918,685	217,688,925	6,631,075	79,950,170	25,697,210	11,347,655	3,109,000	757,630	94,000
\$ Change	3,319,700	1,347,500	0	1,100,900	429,810	244,290	18,000	13,100	0
% Change	1.0%	0.6%	0.0%	1.4%	1.7%	2.2%	0.6%	1.7%	0.0%

CURRENT VALUE ASSESSMENT BY LOWER-TIER

	TOTAL	RT (Residential Taxable: Full)	MT (Multi- Residential Taxable: Full)	FT (Farm Taxable: Full)	CT/ST/CH (Commercial Taxable: Full)	IT/LT/IH (Industrial Taxable: Full)	PT (Pipeline Taxable: Full)	TT (Managed Forest Taxable: Full)	R1 (Residential Taxable: Farmland I)
South Huron (4010)									
2007	1,117,638,810	578,770,220	10,103,245	418,988,565	72,292,070	27,444,195	4,604,100	1,891,650	380,000
2006	1,082,644,565	549,559,035	10,103,245	415,987,665	69,380,790	27,512,435	4,587,100	1,842,110	380,000
\$ Change	34,994,245	29,211,185	0	3,000,900	2,911,280	(68,240)	17,000	49,540	0
% Change	3.2%	5.3%	0.0%	0.7%	4.2%	-0.2%	0.4%	2.7%	0.0%
TOTAL									
2007	6,694,481,007	3,713,079,938	54,794,910	2,429,704,945	318,670,528	125,942,776	26,842,100	9,563,135	4,232,675
2006	6,615,320,238	3,644,230,470	55,812,910	2,427,290,420	311,783,699	121,975,949	26,707,100	9,836,640	5,864,575
\$ Change	79,160,769	68,849,468	(1,018,000)	2,414,525	6,886,829	3,966,827	135,000	(273,505)	(1,631,900)
% Change	1.2%	1.9%	-1.8%	0.1%	2.2%	3.3%	0.5%	-2.8%	-27.8%

CURRENT VALUE ASSESSMENT BY LOWER-TIER

	CU/SU (Commercial Taxable: Excess Land)	CX (Commercial Taxable: Vacant Land)	C1 (Commercial Taxable: Farmland I)	IU/LU/IJ (Industrial Taxable: Excess Land)	IX/IK (Industrial Taxable: Vacant Land)	I1 (Industrial Taxable: Farmland I)	TOTAL	% of Total Assessment
A-C-W (4070)								
2007	174,860	60,200	0	150,560	0	0	801,140,395	12.0%
2006	174,860	113,000	0	141,580	0	0	796,256,065	12.0%
\$ Change	0	(52,800)	0	9,000	0	0	4,884,330	
% Change	0.0%	-46.7%		6.4%			0.6%	
Bluewater (4020)								
2007	144,705	362,800	0	113,715	56,700	0	1,203,944,950	18.0%
2006	166,205	362,800	0	113,715	56,700	0	1,192,334,350	18.0%
\$ Change	(21,500)	0	0	0	0	0	11,610,600	
% Change	-12.9%	0.0%		0.0%	0.0%		1.0%	
Central Huron (4030)								
2007	519,085	710,200	0	224,475	51,200	0	870,434,995	13.0%
2006	516,510	651,200	0	227,050	62,200	0	865,618,370	13.1%
\$ Change	2,575	59,000	0	(2,575)	(11,000)	0	4,816,625	
% Change	0.5%	9.1%		-1.1%	-17.7%		0.6%	
Godenrich (4028)								
2007	770,175	1,010,100	0	150,145	436,700	124,000	560,988,487	8.4%
2006	770,175	942,500	0	150,145	551,900	124,000	554,082,582	8.4%
\$ Change	0	67,600	0	0	(115,200)	0	6,905,905	
% Change	0.0%	7.2%		0.0%	-20.9%	0.0%	1.2%	
Howick (4046)								
2007	64,170	194,900	0	34,790	11,500	0	324,714,435	4.9%
2006	64,170	146,400	0	34,790	11,500	0	319,875,005	4.8%
\$ Change	0	48,500	0	0	0	0	4,839,430	
% Change	0.0%	33.1%		0.0%	0.0%		1.5%	
Huron East (4040)								
2007	420,005	596,500	0	183,235	315,070	7,600	1,091,635,070	16.3%
2006	430,780	727,500	0	186,535	349,170	7,600	1,085,016,970	16.4%
\$ Change	(10,775)	(131,000)	0	(3,300)	(34,100)	0	6,618,100	
% Change	-2.5%	-18.0%		-1.8%	-9.8%	0.0%	0.6%	
Morris-Turnberry (4060)								
2007	90,320	263,800	0	200,985	233,600	0	374,745,480	5.6%
2006	118,600	277,900	0	185,185	218,600	0	373,573,646	5.6%
\$ Change	(28,280)	(14,100)	0	15,800	15,000	0	1,171,834	
% Change	-23.8%	-5.1%		8.5%	6.9%		0.3%	
North Huron (4050)								
2007	215,920	566,000	0	8,000	19,200	0	349,238,385	5.2%
2006	215,920	344,000	0	8,000	75,100	0	345,918,685	5.2%
\$ Change	0	222,000	0	0	(55,900)	0	3,319,700	
% Change	0.0%	64.5%		0.0%	-74.4%		1.0%	

8

CURRENT VALUE ASSESSMENT BY LOWER-TIER

	C1/SU (Commercial Taxable: Excess Land)	CX (Commercial Taxable: Vacant Land)	C1 (Commercial Taxable: Farmland I)	IU/LU/IJ (Industrial Taxable: Excess Land)	IX/IK (Industrial Taxable: Vacant Land)	I1 (Industrial Taxable: Farmland I)	TOTAL	% of Total Assessment
South Huron (4010)								
2007	1,390,095	1,124,100	0	402,970	190,600	57,000	1,117,638,810	16.7%
2008	1,379,995	1,257,700	0	406,890	190,600	57,000	1,082,644,565	16.4%
\$ Change	10,100	(133,600)	0	(3,920)	0	0	34,994,245	
% Change	0.7%	-10.6%		-1.0%	0.0%	0.0%	3.2%	
TOTAL								
2007	3,789,335	4,888,600	0	1,468,895	1,314,570	188,600	6,694,481,007	100.0%
2008	3,837,215	4,823,000	0	1,453,890	1,515,770	188,600	6,615,320,238	100.0%
\$ Change	(47,880)	65,600	0	15,005	(201,200)	0	79,160,769	
% Change	-1.2%	1.4%		1.0%	-13.3%	0.0%	1.2%	

2007 Levy Amounts to be Collected From Each Municipality

Municipality	RT	MT	FT	(CT + ST + CH)	(IT + LT + IH)	PT	TT	R1	(CU + SU)	CX
2007 Tax Rates	0.00624481	0.00686929	0.00156120	0.00686929	0.00686929	0.00437136	0.00156120	0.00156120	0.00430850	0.00430850
40-10 South Huron	578,770,220	10,103,245	418,988,565	72,292,070	27,444,195	4,604,100	1,891,650	380,000	1,390,095	1,124,100
2007 Req'd Amount	3,614,307	69,402	654,126	496,595	188,522	20,126	2,953	593	6,884	5,405
2006 Amount	3,356,061	67,869	635,091	466,066	184,815	19,609	2,812	580	6,489	5,914
Year over Year Change	258,247	1,533	19,035	30,529	3,707	517	141	13	195	(509)
% Change	7.7%	2.3%	3.0%	6.6%	2.0%	2.6%	5.0%	2.3%	3.0%	-8.6%
40-20 Bluewater	799,628,885	5,387,020	333,880,665	41,539,900	14,586,790	5,598,000	1,543,570	1,121,200	144,705	362,800
2007 Req'd Amount	4,993,533	37,005	521,255	285,349	100,063	24,471	2,410	1,750	696	1,745
2006 Amount	4,812,626	36,187	507,003	283,360	94,943	23,785	2,405	4,038	782	1,706
Year over Year Change	180,907	818	14,252	1,990	5,220	686	5	(2,287)	(86)	39
% Change	3.8%	2.3%	2.8%	0.7%	5.5%	2.9%	0.2%	-56.6%	-11.0%	2.3%
40-30 Central Huron	492,712,805	6,264,000	312,429,060	41,140,375	8,820,860	5,080,000	2,281,135	201,800	519,085	710,200
2007 Req'd Amount	3,076,896	43,029	487,765	282,605	60,593	22,207	3,561	315	2,496	3,415
2006 Amount	2,961,336	42,078	481,857	274,755	59,847	21,660	3,476	308	2,429	3,062
Year over Year Change	115,560	951	5,907	7,850	746	546	85	7	67	353
% Change	3.9%	2.3%	1.2%	2.9%	1.2%	2.5%	2.4%	2.3%	2.8%	11.5%
40-40 Huron East	417,705,945	7,709,360	613,763,710	30,610,825	16,021,880	3,664,000	506,440	130,500	420,005	596,500
2007 Req'd Amount	2,608,492	52,958	958,209	210,275	110,059	16,017	791	204	2,020	2,868
2006 Amount	2,497,933	50,874	942,029	202,431	102,075	15,526	880	199	2,026	3,421
Year over Year Change	110,559	2,084	16,180	7,844	7,983	491	(89)	5	(6)	(553)
% Change	4.4%	4.1%	1.7%	3.9%	7.8%	3.2%	-10.2%	2.3%	-0.3%	-16.2%
40-50 North Huron	219,036,425	6,631,075	81,051,070	26,127,020	11,591,945	3,127,000	770,730	94,000	215,920	566,000
2007 Req'd Amount	1,367,840	45,551	126,537	179,474	79,628	13,869	1,203	147	1,038	2,722
2006 Amount	1,329,388	44,544	122,060	172,621	76,228	13,290	1,157	144	1,015	1,618
Year over Year Change	38,452	1,006	4,477	6,853	3,400	579	47	3	23	1,104
% Change	2.9%	2.3%	3.7%	4.0%	4.5%	2.9%	4.0%	2.3%	2.3%	68.3%
40-60 Morris-Tumberry	145,033,390	0	201,113,485	12,789,030	11,782,900	1,744,000	1,214,495	279,475	90,320	283,800
2007 Req'd Amount	905,705	0	313,979	87,852	80,940	7,824	1,896	436	434	1,268
2006 Amount	872,349	0	308,338	83,132	82,780	7,430	1,902	427	558	1,307
Year over Year Change	33,356	0	5,640	4,719	(1,840)	194	(6)	10	(123)	(36)
% Change	3.8%	0	1.8%	5.7%	-2.2%	2.6%	-0.3%	2.3%	-22.1%	-2.9%
40-70 Ashfield-Colborne-Wawanosh	466,863,158	0	308,607,295	13,686,070	6,907,992	1,083,000	1,307,540	1,299,700	174,860	60,200
2007 Req'd Amount	2,915,470	0	483,359	94,014	47,453	4,734	2,041	2,029	841	289
2006 Amount	2,867,596	0	465,860	87,749	27,648	4,617	2,312	2,046	822	531
Year over Year Change	47,873	0	17,499	6,265	19,805	117	(271)	(17)	19	(242)
% Change	1.7%	0	3.8%	7.1%	71.6%	2.5%	-11.7%	-0.8%	2.3%	-45.5%
40-28 Goderich Town	439,408,430	17,575,210	0	72,894,113	26,847,614	1,890,000	0	81,000	770,175	1,010,100
2007 Req'd Amount	2,744,026	120,729	0	500,731	183,050	8,262	0	126	3,703	4,857
2006 Amount	2,648,041	125,814	0	473,875	179,307	8,028	0	124	3,622	4,432
Year over Year Change	95,985	(5,084)	0	26,856	3,743	234	0	3	82	425
% Change	3.6%	-4.0%	0	5.7%	2.1%	2.9%	0	2.3%	2.3%	9.6%

2007 Levy Amounts to be Collected From Each Municipality

Municipality		RT	MT	FT	CH	(IT + LT + IH)	PT	TT	R1	(CU + SU)	CX
2007 Tax Rates		0.00624481	0.00688929	0.00156120	0.00886929	0.00686929	0.00437136	0.00156120	0.00156120	0.00480850	0.00480850
40-46	Howick	153,918,680	1,125,000	158,871,095	7,591,125	2,158,600	52,000	47,575	645,000	64,170	194,900
	2007 Req'd Amount	961,192	7,728	248,030	52,146	14,828	227	74	1,007	309	937
	2006 Amount	909,347	7,557	243,520	50,421	11,832	222	73	1,088	302	888
	Year over Year Change	51,845	171	4,509	1,725	2,996	5	2	(81)	7	249
	% Change	5.7%	2.3%	1.9%	3.4%	25.3%	2.3%	2.3%	-7.5%	2.3%	36.1%
TOTAL ASSESSMENT		3,713,079,938	54,794,910	2,428,704,945	318,670,528	125,942,776	26,842,100	9,563,135	4,232,675	3,789,335	4,888,600
TOTAL TAXATION		23,187,462	376,402	3,793,259	2,189,039	865,137	117,337	14,930	6,608	18,221	23,507
	2006 Taxation	22,254,677	374,924	3,705,759	2,094,409	819,374	114,167	15,018	8,953	18,044	22,679
	Year over Year Change	932,785	1,478	87,499	94,630	45,763	3,170	(88)	(2,345)	177	828
	% Change	4.2%	0.4%	2.4%	4.5%	5.6%	2.8%	-0.6%	-26.2%	1.0%	3.7%

2007 Levy Amounts to be Collected From Each Municipality

Municipality	C1		(IU + LU + IJ)		(IX + IK)		I4		Amount from Each Municipality		% of County Share
	2007 Tax Rates	0.00156120	0.00480850	0.00480850	0.00480850	0.00480850	0.00156120	0.00156120	Each Municipality	Share	
40-10 South Huron		0	402,970	190,600	57,000				1,117,638,810		
2007 Req'd Amount		0	1,938	917	89				5,061,657		16.5%
2006 Amount		0	1,913	896	87				4,748,202		16.1%
Year over Year Change		0	24	20	2				313,455		
% Change			1.3%	2.3%	2.3%				6.8%		
40-20 Bluewater		0	113,715	56,700	0				1,203,944,950		
2007 Req'd Amount		0	547	273	0				5,969,007		19.5%
2006 Amount		0	535	267	0				5,767,536		19.6%
Year over Year Change		0	12	6	0				201,561		
% Change			2.3%	2.3%	3.5%				3.4%		
40-30 Central Huron		0	224,475	51,200	0				870,434,995		
2007 Req'd Amount		0	1,079	246	0				3,984,207		13.0%
2006 Amount		0	1,068	292	0				3,852,169		13.1%
Year over Year Change		0	12	(46)	0				132,038		
% Change			1.1%	-15.8%					3.4%		
40-40 Huron East		0	183,235	315,070	7,600				1,091,635,070		
2007 Req'd Amount		0	881	1,515	12				3,964,299		13.0%
2006 Amount		0	877	1,642	12				3,819,924		13.0%
Year over Year Change		0	4	(127)	0				144,375		
% Change			0.5%	-7.7%	2.3%				3.8%		
40-50 North Huron		0	8,000	19,200	0				349,238,385		
2007 Req'd Amount		0	38	92	0				1,817,940		5.9%
2006 Amount		0	38	353	0				1,762,456		6.0%
Year over Year Change		0	1	(261)	0				55,484		
% Change			2.3%	-73.9%					3.1%		
40-60 Morris-Tumberry		0	200,985	233,600	0				374,745,480		
2007 Req'd Amount		0	968	1,123	0				1,402,224		4.8%
2006 Amount		0	871	1,028	0				1,360,121		4.6%
Year over Year Change		0	96	95	0				42,103		
% Change			11.0%	9.3%					3.1%		
40-70 Ashfield-Colborne-Wawanosh		0	150,580	0	0				801,140,395		
2007 Req'd Amount		0	724	0	0				3,550,954		11.8%
2006 Amount		0	666	0	0				3,459,848		11.8%
Year over Year Change		0	58	0	0				91,107		
% Change			8.8%						2.6%		
40-28 Goderich Town		0	150,145	436,700	124,000				560,988,487		
2007 Req'd Amount		0	722	2,100	194				3,568,500		11.7%
2006 Amount		0	706	2,595	189				3,446,732		11.7%
Year over Year Change		0	16	(495)	4				121,768		
% Change			2.3%	-19.1%	2.3%				3.5%		

2007 Levy Amounts to be Collected From Each Municipality

Municipality		C-1	(IU + LU + IJ)	(IX + IK)	I-1	Amount from Each Municipality	% of County Share
2007 Tax Rates		0.00156120	0.00480850	0.00480850	0.00156120		
40-46	Howick	0	34,790	11,500	0		324,714,435
	2007 Req'd Amount	0	167	55	0	1,286,700	4.2%
	2006 Amount	0	164	54	0	1,225,268	4.2%
	Year over Year Change	0	4	1	0	61,433	
	% Change		2.3%	2.3%		5.0%	
TOTAL ASSESSMENT							
TOTAL TAXATION		0	1,468,895	1,314,570	188,600	30,605,580	100.0%
2006 Taxation		0	7,063	6,321	284	29,442,257	100.0%
Year over Year Change		0	6,837	7,128	288	1,163,323	
% Change			3.3%	-11.3%	2.3%	4.0%	

County of Huron
2007 Budget
Impact of Levy Increase to Taxation

	2006 Assessment	2007 Assessment	2005 Tax Rate	2006 Tax Rate	% Tax Rate Change	2006 County Taxes	2007 County Taxes	% Taxes Increase	Change Inc(Dec) \$
RESIDENTIAL									
	100,000	101,889	0.00610682	0.006244806	2.26%	610.68	636.28	4.19%	25.60
	125,000	127,362	0.00610682	0.006244806	2.26%	763.35	795.35	4.19%	32.00
	150,000	152,834	0.00610682	0.006244806	2.26%	916.02	954.42	4.19%	38.39
	175,000	178,306	0.00610682	0.006244806	2.26%	1,088.69	1,113.49	4.19%	44.79
	200,000	203,779	0.00610682	0.006244806	2.26%	1,221.36	1,272.56	4.19%	51.19
	300,000	305,668	0.00610682	0.006244806	2.26%	1,832.05	1,908.84	4.19%	76.79
FARMLANDS									
	100,000	100,099	0.00152671	0.001561201	2.26%	152.67	156.28	2.36%	3.60
	125,000	125,124	0.00152671	0.001561201	2.26%	190.84	195.34	2.36%	4.51
	150,000	150,149	0.00152671	0.001561201	2.26%	229.01	234.41	2.36%	5.41
	175,000	175,174	0.00152671	0.001561201	2.26%	267.17	273.48	2.36%	6.31
	200,000	200,199	0.00152671	0.001561201	2.26%	305.34	312.55	2.36%	7.21
	300,000	300,298	0.00152671	0.001561201	2.26%	458.01	468.83	2.36%	10.81
MULTI-RESIDENTIAL									
	100,000	98,176	0.00671751	0.006869286	2.26%	671.75	674.40	0.39%	2.65
	125,000	122,720	0.00671751	0.006869286	2.26%	839.69	843.00	0.39%	3.31
	150,000	147,264	0.00671751	0.006869286	2.26%	1,007.63	1,011.60	0.39%	3.97
	175,000	171,808	0.00671751	0.006869286	2.26%	1,175.56	1,180.20	0.39%	4.64
	200,000	196,352	0.00671751	0.006869286	2.26%	1,343.50	1,348.80	0.39%	5.30
	300,000	294,528	0.00671751	0.006869286	2.26%	2,015.25	2,023.20	0.39%	7.95
COMMERCIAL									
	100,000	102,209	0.00671751	0.006869286	2.26%	671.75	702.10	4.52%	30.35
	125,000	127,761	0.00671751	0.006869286	2.26%	839.69	877.63	4.52%	37.94
	150,000	153,313	0.00671751	0.006869286	2.26%	1,007.63	1,053.15	4.52%	45.53
	175,000	178,865	0.00671751	0.006869286	2.26%	1,175.56	1,228.68	4.52%	53.11
	200,000	204,418	0.00671751	0.006869286	2.26%	1,343.50	1,404.20	4.52%	60.70
	300,000	306,627	0.00671751	0.006869286	2.26%	2,015.25	2,106.31	4.52%	91.05
INDUSTRIAL									
	100,000	103,252	0.00671751	0.006869286	2.26%	671.75	709.27	5.59%	37.52
	125,000	129,065	0.00671751	0.006869286	2.26%	839.69	886.59	5.59%	46.90
	150,000	154,878	0.00671751	0.006869286	2.26%	1,007.63	1,063.90	5.59%	56.28
	175,000	180,691	0.00671751	0.006869286	2.26%	1,175.56	1,241.22	5.59%	65.66
	200,000	206,504	0.00671751	0.006869286	2.26%	1,343.50	1,418.54	5.59%	75.04
	300,000	309,756	0.00671751	0.006869286	2.26%	2,015.25	2,127.81	5.59%	112.55

15

CAPITAL AND MAJOR MAINTENANCE FUNDED THROUGH TAXATION

	<u>2007</u>	<u>2006</u>
Information Technology:		
Domain Server - current server nearing end of life	16,740	
Ambulance:		
Panasonic tablets - current tablets becoming obsolete due to processor speed	43,709	
Library:		
Transfer to Reserve	50,000	
Housing:		
2006 Details in 2006 Budget	388,000	376,000
Highways:		
07-301 Cty Rd 1	2,148,000	
07-302 Cty Rd 86	829,600	
07-303 Cty Rd 28	557,600	
07-304 Cty Rd 31	1,047,200	
07-305 Cty Rd 35 by Wellington	105,000	
Resurface Wingham Patrol Yard	100,000	
Auburn Storage Facility	250,000	
Salt Storage Building Wroxeter	250,000	
Guidrail on Boundary Bridges	150,000	
Rd Const. Cty Rd 30 Fordwich	1,500,000	
18 Mile River Bridge 05-508 (proposed to be funded through the 2007 federal gas tax allocation)	0	
Benmiller Bridge (this represents the balance after the 2005/2006 federal gas tax allocation of \$1,164,132)	215,867	
BB-18 Tuckersmith Bridge	250,000	
BB-19 Rogerville Bridge	150,000	
31-13.7 Varna Bridge (proposed to be funded through the 2007 federal gas tax allocation)	700,000	
83-35.4 Concrete Culvert	200,000	
Engineering	200,000	8,653,267
		5,945,000
Facilities:		
Court House - Repair and repointing of exterior limestone cladding	205,000	
Assessment Office - renovation of second floor	250,000	
Goderich EMS - replace roll-up doors	20,000	
Clinton EMS - replace roll-up doors	20,000	
Exeter EMS - replace roll-up doors	20,000	
Zurich sand storage - roof replacement	27,500	
Wingham sand storage - roof replacement	27,500	0
TOTAL CAPITAL AND MAJOR MAINTENANCE REQUESTS FUNDED THROUGH TAXATION	<u>9,721,716</u>	<u>6,321,000</u>

CORPORATION OF THE COUNTY OF MUNDO																						
2007 BUDGET																						
FORECAST OF UNALLOTTED RESERVES AND RESERVE FUND BALANCES																						
	Winter Maintenance/H Highways Reserve	Fleet Reserve	EMS Fleet Reserve	General Liability Insurance Reserve	Radios Infrastructure Reserve Fund	Overall Capital Reserve	Ambulance Station Capital Reserve	Hospitality (Homes) Reserve	Social Housing Reserve Fund	Vacant Land Reserve	Water Source Protection Reserve	Library Book Purchase Fund	Corporate IT Reserve Fund	Ontario Works IT Reserve Fund	Reserve for Workers Safety & Insurance	Levy Stabilization Reserve Fund	Federal Gas Tax Reserve Fund	Old Reserve Fund	Economic Development Reserve Fund	General Reserve for Contingencies	Reserve for Working Funds	TOTAL
Proposed 8 Dec 2006 \$100	\$96,181	\$1,789,084	\$227,818	\$40,480	\$13,167	\$37,418	\$48,544	\$48,544	\$0	\$794,771	\$40,149	\$43,189	\$38,000	\$7,131	\$16,000	\$20,000	\$788,336	\$1,164,132	\$100,000	\$6,168,844	\$1,320,000	\$17,487,903
2007 Addition	\$450,000	\$800,000	\$259,997	\$249,300	\$0,000	\$500,000	\$68,820	\$68,820		\$365,000	\$250,000											
2007 Interest Earned																						
MISB Claims																						
Winter Maintenance Claims																						
Winter Maintenance Reserve First Indemnity																						
Repayment to Fleet Reserve re Philly's East Permitted																						
Vehicle Management Stations																						
Penn Hazard Waste Depot - One Yearly O&M money																						
Corporate Expense - Fleet Hgmt/PS&S 3150 consultant - one time O&MFF monies - Council																						
Beth's Bridge loading - one-time O&MFF monies - Council approved																						
Information Technology - Beta up-to network and communications equipment for IRLC - one-time O&MFF monies																						
Facilities - one-time O&MFF monies - various projects																						
Planning - Eri Det Reserve - what Savings Ex Dev.																						
GIE - 1/2 Mileway/COS																						
Library - "Reading Room" - one-time O&MFF - \$65,000 for 08 and 07																						
Health Unit - VHW																						
Highways - 2007 Proposed Usage	\$950,000	\$210,000	\$350,000	\$150,000			\$60,000	\$60,000														
Lane Hect Learning Collaborative																						
Committed usage																						
DTE in Outreach's Motor Pool - set for MHC Bag Charge																						
	\$1,398,181	\$1,948,080	\$1,647,031	\$389,100	\$153,147	\$500,000	\$782,418	\$782,418	\$153,147	\$84,771	\$57,149	\$0	\$0	\$51,131	\$19,000	\$200,000	\$268,336	\$0	\$20,000	\$1,863,844	\$1,200,000	\$14,730,884
Proposed 8/23/07																						

COUNTY OF HURON
RESERVE AND RESERVE FUND BUDGETED 2007 USAGE, PURPOSE AND MINIMUM BALANCES

Reserves and Reserve Funds	31-Dec-06 Projected Balance	Uncommitted		Purpose	Council Approved Minimum Balances Policy FN.109.00
		31-Dec-07 Budgeted Balance	Reductions		
Restricted:					
Highways Winter Maintenance Reserve	999,181	400,000	0	Council approved to maintain \$1.7 million balance. For severe winters. Average of previous 5 years winter maintenance costs. Council reduced minimum during 2007 budget process.	Recommended minimum balance at \$1.7 million and to top up to this level each budget year. Council approved the reduction to \$1.4 million during 2007 budget process.
Highways Reserve	1,799,996	600,000	(550,000)	Deferred projects from one budget year to the next are transferred here. Reserve to account for overages on budgeted figures to actual tendered amounts. Current year \$600K set aside for Fordwich project estimated to be \$1.8 million. Also for emergency public works funding.	No recommended minimum balance. Based on Council's discretion.
Fleet Reserve	1,872,516	255,587	(281,000)	Provides funding to purchase or acquire vehicles and road equipment for County-run operations.	Recommended minimum balance will vary depending on replacement cycle of vehicles and road equipment.
EMS Fleet Reserve	420,400	299,300	(330,000)	Provides funding to purchase or acquire vehicles and road equipment for County-run operations.	Recommended minimum balance will vary depending on replacement cycle of ambulances
Liability Insurance Reserve	813,747	50,000	(150,000)	Being mostly self-insured, reserve required to fund any claims that may arise. Balance based on claims history.	Recommended minimum balance will be based on claims history of the County. It will adjust from year to year based on claims made.
Future Infrastructure Reserve Fund	0	500,000	0	Council approved reserve reserve fund to deal with infrastructure deficit.	No minimum or maximum.
General Capital Reserve	337,418	500,000	(50,000)	Provides funding for general capital expenditures required to the County's various buildings and equipment, except Homes for the Aged.	Recommended minimum level of funding based on requirements detailed in the capital budget.
Ambulance Station Capital Reserve	145,244	96,828	(60,000)	Provides funding for the future rehabilitation and replacement of the current ambulance bases.	Recommended funding at \$96,828 per year for 25 years, which is the expected useful life of the current bases.

COUNTY OF HURON
RESERVE AND RESERVE FUND BUDGETED 2007 USAGE, PURPOSE AND MINIMUM BALANCES

Reserves and Reserve Funds	31-Dec-06 Projected Balance	31-Dec-07 Budgeted Balance	Additions	Reductions	Purpose	Council Approved Minimum Balances Policy FN.109.00
Huronview (Homes) Reserve	846,504	781,004	0	(65,500)	Provides funding for major capital repairs/renovations to Huronview and Huronlea.	Recommended minimum balance will decrease over time based on the remaining life expectancy of the buildings and the fact there is no injection of funds to this reserve.
Waste Management Reserve	794,771	994,771	350,000	(150,000)	Provides funding for waste management projects such as nutrient management, optimizing waste streams and capacity, facilitating agreements, etc.	No recommended minimum balance but significant funds will be required in the future if waste management becomes a County requirement.
Water Source Protection Reserve	360,749	60,749	250,000	(550,000)	Provides funding for water quality projects such as groundwater studies, watershed planning, etc.	No recommended minimum balance until long range planning developed.
Library Book reserve	142,150	0	0	(142,150)	Funded by any surplus from the book budget. These funds are able to be utilized to acquire books the subsequent year.	No recommended minimum.
Library Fund	135,000	0	0	(135,000)	Created as a result of special one-time funding received subsequent to the budget being approved for 2006.	No recommended minimum.
Corporate IT Reserve Fund	37,121	53,121	16,000	0	Reserve fund approved by Council to replace the operating system every 5 years.	Transferring \$16,000 per year for 5 years and includes \$5,121 to replace JMB server.
Ontario Works IT Reserve Fund	15,000	15,000	0	0	New reserve for the replacement of Social services computers.	No recommended minimum balance.
Workers Safety Insurance	200,000	200,000	0	0	Created as the result of transferring to a Schedule 2 employer for WSIB purposes. Required to pay claims.	Minimum \$200,000 recommended based on claims experience.
Levy Stabilization Reserve Fund	756,335	256,335	0	(500,000)	Created by Council upon receipt of reconciled CRF money from the Province. The new OMPF is being phased out. Utilize each year over three years to smooth impact of loss of funding.	Will be depleted if fully used. Original plan was to use over three years and be depleted by 2009.
Federal Gas Tax Reserve	1,164,132	0	776,001	(1,940,133)	Created through a by-law. To be used as per the agreement between federal gov't and AMO. Council motion for roads, bridges, culverts.	Will receive grants to 2009/2010: 2007/08 \$ 776,001 2008/09 \$ 969,936 2009/10 \$ 1,939,873

COUNTY OF HURON
RESERVE AND RESERVE FUND BUDGETED 2007 USAGE, PURPOSE AND MINIMUM BALANCES

<u>Reserves and Reserve Funds</u>	<u>31-Dec-06 Projected Balance</u>	<u>Additions</u>	<u>Reductions</u>	<u>31-Dec-07 Budgeted Balance</u>	<u>Purpose</u>	<u>Council Approved Minimum Balances Policy FN.109.00</u>
GIS Reserve Fund	100,000	0	(80,000)	20,000	For the development of the County's GIS.	No recommended minimum.
Economic Development Reserve Fund	192,000	200,000	(291,147)	100,853	For economic development throughout the County	\$200,000 per year for 5 years - started with 2006 budget.
Social Housing Capital Reserve Fund		615,000		615,000	For social housing capital projects	Recommended by WTF 2007 & Beyond
	<u>11,132,264</u>	<u>4,908,716</u>	<u>(5,274,930)</u>	<u>10,766,050</u>		
<u>Unrestricted:</u>						
General Reserve for Contingencies	5,159,644	200,000	(1,204,800)	4,154,844	Provides funding for unforeseen events that may occur throughout any given year.	Recommended minimum balance as approved by Council is four month's operating expenses or 15% of the operating budget - \$91.4 million operating budget equates to \$13.71 million to be the current recommended level. Should this amount be exceeded, Council will direct where the excess funds are to be allocated.
Reserve for Working Funds	1,200,000	0	0	1,200,000	Provide for funding from the last tax installment of one year to the next tax installment of the next year.	Council approved level of \$1.2 million.
	<u>6,359,644</u>	<u>200,000</u>	<u>(1,204,800)</u>	<u>5,354,844</u>		
	<u>17,491,908</u>	<u>5,108,716</u>	<u>(6,479,730)</u>	<u>16,120,894</u>		

**Corporation of the County of Huron
County Council
2007
Budget**

The County Council budget represents those expenditures related to attendance at Council and Committee meetings, board meetings, mileage, conference and convention attendance for all Councillors, the Warden, and all appointed members of the various boards. The Huron County Accessibility Advisory Committee expenditures are captured in a separate budget.

County Council provides overall direction for all program responsibilities. Council is accountable to the taxpayers of Huron County.

Section 224 of the Municipal Act states that it is the role of Council:

- (a) to represent the public and to consider the well-being and interests of the municipality;
- (b) to develop and evaluate the policies and programs of the municipality;
- (c) to determine which services the municipality provides;
- (d) to ensure that administrative practices and procedures are in place to implement decisions of council;
- (e) to maintain financial integrity of the municipality; and
- (f) to carry out the duties of council under this or any other Act.

Goals and Objectives:

- Provide policy leadership and support to each department in their effort to achieve goals and objectives.
- Initiate new or adjusted service delivery options for the positive and ongoing development of the community.
- Increase liaison with other levels of government
- Approve program standards and funding for effective and efficient program service delivery.
- Approve policy development and policy change.
- Approve the annual budget in accordance with the guidelines as set in the Municipal Act.
- Review, on an ongoing basis, the expenditure and revenues of each department, relevant board, or agency within the scope of the County of Huron, to monitor adherence to budget approvals and to receive such reports on budget variances or potential variances as may be deemed desirable.

In order to better understand the figures in the attached schedules, the following commentary is provided:

Salaries and Benefits

Salaries and benefits are calculated based on each councillor and board member. Certain assumptions are made in determining this budget item. It is assumed that all Councillors will have 100% attendance at the required meetings such as council and committee meetings and at a full day's rate.

Staff has assumed there will be special meetings that councillors will need to attend from time to time as well as strategic planning days. Days for union negotiations are built into the figure. Full details of the calculations can be seen in the budget schedules attached.

In determining attendance at conferences a review of the past and current years' attendance was performed and the number of conferences attended by each councillor. As a note, the council approved maximum for attendance at conferences was increased from \$2,000 per councillor to \$3,000 per councillor effective January 1, 2007 with the Warden having no limit.

In addition, there are now 20 councilors whereas 2006 saw 18 councillors. Further, the annual honorarium was increased by \$1,500 to \$2,500.

Based on these assumptions, total salaries and benefits are expected to increase by \$84,250 or 35.59% more than the 2006 budget.

Purchased Service

In preparing a budget for Council, staff must make assumptions on the activities in which Council wishes to participate or become involved. One assumption is strategic planning. As such, a budgeted amount of \$4,000 for consulting fees is remains in the 2007 budget. Printing costs are budgeted to increase by \$3,600. On a year over year basis, Purchased Services is expected to increase by \$3,250 or 13.27%.

Operational

Operational expenditures are those expenditures that occur in most program areas in order to be able to function. The expenses include office expense, staff travel and meals, training, publications, memberships, postage, etc. The 2007 budget for these expenditures is increasing on a year over year basis by \$43,563 or 83.94%.

New for this year is membership with the Federation of Canadian Municipalities at \$6,143.

With the resulting increase to the per councillor conference/convention budget, this is budgeted to increase by \$28,600

Program

Included in this area are expenses for promotional/public relations and special events such as a council bus tour, and the Warden's banquet and reception. The total budget for these expenditures increases from 2006 by \$200.

Summary

Overall, Council budget is budgeted to increase by \$131,263 or 40.40%.

Organization:

Members of Council:

Ashfield-Colborne-Wawanosh

Ben Van Diepenbeek
Neil Rintoul

Bluewater

Bill Dowson
David Johnston
Jim Fergusson

Central Huron

Bert Dykstra
John Bezaire
Tim Collyer

Goderich

D.J. (Deb) Shewfelt (Warden)
John Grace

Howick

Max Demaray

Huron East

Joe Seili
Bernie MacLellan
Bill Siemen

Morris-Turnberry

Dorothy Kelly

North Huron

Neil Vincent
Murray Scott

South Huron

Ken Oke
George Robertson
Jim Dietrich

COUNTY OF HURON
COUNCIL
Budget for the year ending December 31, 2007

APPROVED

	2006 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
				Increases/ New Programs	Reductions/ Savings	Net Change		
EXPENDITURES								
SALARIES AND BENEFITS								
SALARIES								
Councillor's Remuneration	211,350	208,506	232,000	79,600	-	79,600	311,600	34.31%
Total Salaries	211,350	208,506	232,000	79,600	-	79,600	311,600	34.31%
BENEFITS								
Statutory Benefits	5,600	6,665	4,700	4,650	-	4,650	9,350	98.94%
Total Benefits	5,600	6,665	4,700	4,650	-	4,650	9,350	98.94%
Total Salaries and Benefits	216,950	215,170	236,700	84,250	-	84,250	320,950	35.59%
EQUIPMENT								
Equipment Replacement New	-	-	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	-	-	0.00%
PURCHASED SERVICE								
Consulting/Professional Fees	4,000	-	4,000	-	-	-	4,000	0.00%
Insurance	1,800	1,918	1,800	-	(150)	(150)	1,650	-8.33%
Legal Fees	-	-	-	-	-	-	-	0.00%
Printing (External)	20,000	18,395	18,500	3,600	-	3,600	22,100	19.46%
Miscellaneous Services	200	-	200	-	(200)	(200)	-	-100.00%
Total Purchased Service	26,000	20,314	24,500	3,600	(350)	3,250	27,750	13.27%
OPERATIONAL								
Advertising	-	3,911	-	2,800	-	2,800	2,800	0.00%
Associations/Memberships	5,350	7,603	5,800	8,943	-	8,943	14,743	154.19%
Bank Charges	-	83	-	-	-	-	-	0.00%
Conventions/Conferences	38,000	37,755	37,500	28,600	-	28,600	66,100	76.27%
Miscellaneous Admin.	1,000	780	100	900	-	900	1,000	900.00%
Office Expense	500	4,617	500	-	-	-	500	0.00%
Postage/Courier	2,000	88	1,500	-	(300)	(300)	1,200	-20.00%
Rent	-	-	-	5,830	-	5,830	5,830	0.00%
Telecommunications	-	908	1,000	20	-	20	1,020	2.00%
Travel/Meals	7,000	9,504	5,500	2,600	-	2,600	8,100	47.27%

COUNTY OF HURON

COUNCIL

Budget for the year ending December 31, 2007

APPROVED

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
Total Operational	53,850	65,249	51,900	Increases/ New Programs	Reductions/ Savings	Net Change	101,293	95.17%
PROGRAM								
Special Events	6,800	95	6,800	200	-	200	7,000	2.94%
Promotion/Public Relations	5,000	11,820	5,000	-	-	-	5,000	0.00%
Total Program	11,800	11,915	11,800	200	-	200	12,000	1.69%
TOTAL EXPENDITURES	308,600	312,648	324,900	137,743	(650)	137,093	461,993	42.20%
COUNTY LEVY	308,600	312,648	324,900	137,743	(650)	137,093	461,993	42.20%

**HURON COUNTY
ACCESSIBILITY ADVISORY COMMITTEE**

	<u>2006</u> <u>BUDGET</u>	<u>2007</u> <u>BUDGET</u>
EXPENDITURES		
SALARIES AND BENEFITS		
<u>SALARIES</u>		
Contracted salary and benfits	20,000	15,000
Committee Member Remuneration	4,000	5,000
Total Salaries	24,000	20,000
<u>BENEFITS</u>		
Statutory Benefits	300	300
Total Benefits	300	300
<u>EQUIPMENT</u>		
Equipment Replace New	1,000	0
Total Equipment	1,000	0
<u>PURCHASED SERVICE</u>		
Consulting/Profession Fees	1,000	750
Legal Fees	1,000	800
Printing (External)	700	1,500
Total Purchased Service	2,700	3,050
<u>OPERATIONAL</u>		
Advertising	500	750
Office Expense/Postage/Courier	200	200
Postage/Courier	200	200
Travel/Meals	2,250	1,500
Total Operational	2,950	2,650
<u>PROGRAMS</u>		
Public Education	870	1,000
Special Events	870	1,000
Programs	860	1,000
Total Programs	2,600	3,000
COUNTY LEVY	33,550	29,000

**Corporation of the County of Huron
CAO/Clerk
2007 Budget**

The CAO/Clerk budget represents the cost of operating the CAO's office. The County Clerk is included in this budget. The CAO/Clerk budget is prepared utilizing the zero-based budgeting approach. This approach allows county staff to fully review the expenditures in each program area in order to find efficiencies and cost savings.

Objectives:

- Through a positive team environment continue to function as a proactive municipal government, recognized by all other levels of government as an efficient and cost effective model for delivery of service to its community.
- Effectively manage the affairs of the Corporation of the County of Huron directly and through the departments and program areas, ensuring that all policy matters are properly brought forward before Council, and that all approved policy is carried out to the satisfaction of County Council.
- Maximize the opportunities for funding programs through increased emphasis on federal and provincial grant programs. Keep Council informed on funding program initiatives.
- Bring forward internal and external reviews as necessary to redefine the methods and operational resources for efficient program delivery.
- Increase awareness of staff and elected officials in matters of new and amended legislation through an increased emphasis on internal information sessions.
- Work closely with Committees and Council to determine the most efficient means of service delivery while limiting the levy requirements to the extent possible.
- Enhance educational opportunities to ensure that all staff is reasonably prepared to function in a multi-functional area.

In order to better understand the figures in the attached schedules, the following commentary is provided:

Salaries and Benefits

Salaries and benefits are calculated on an employee by employee basis. Each annual grid movement is calculated as is the general wage increase for all non-union employees. All positions in the CAO/Clerk area are non-union. Each statutory deduction, extended benefit, and pension plan deduction is calculated separately on an individual basis.

Included in the 2006 figures is the 3% general wage increase applicable to all non-union employees as well as applicable movements through the salary grid.

Overall, total salaries and benefits are increasing by \$2,757, which is a 0.99% increase from the previous year's budget.

Equipment

Total equipment expenditure is decreasing by \$1,950 in 2007. The 2006 Budget included \$5,400 for the acquisition of new computers. The 2007 budget provides for one desktop computer in the event of a computer crash.

Purchased Service

Purchased services revolve around external contracts for services such as legal expenditures, audit fees, insurance, etc. In this regard, the budget is expected to decrease by \$13,720 in 2007. The major reductions are related to the reduced liability insurance premium and reduced printing and the elimination of intra-county purchases for computers.

Operational

Operational expenditures are those expenditures that occur in most program areas in order to be able to function. The expenses include office expense, staff travel and meals, training, publications, postage, etc. The budget for these expenditures is decreasing on a year over year basis by 2.87% or \$1,849.

Revenue

No change.

Summary

The overall county levy requirement for the CAO/Clerk area is decreasing by 4.35% or \$14,785.

Organization:

Chief Administrative Officer
County Clerk
Committee Clerk/Admin Asst
Part-time Admin Clerk

Larry C. Adams
Barbara Leamen
Shelli Barlow
Linda Aitken

Contract Assistance re HCAAC

Jennifer Cowan

COUNTY OF HURON

CAO / CLERK

Budget for the year ending December 31, 2007

APPROVED

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
				Increases/ New Programs	Reductions/ Savings	Net Change		
REVENUE								
OTHER REVENUE								
Intra County Recoveries	34,500	29,803	27,500	23	-	23	27,523	0.08%
Total Other Revenue	34,500	29,803	27,500	23	-	23	27,523	0.08%
TOTAL REVENUE	34,500	29,803	27,500	23	-	23	27,523	0.08%
EXPENDITURES								
SALARIES AND BENEFITS								
SALARIES								
Salaries - Full Time	203,500	208,752	213,800	7,240	-	7,240	221,040	3.39%
Salaries - Part Time	16,800	6,708	17,200	-	(4,250)	(4,250)	12,950	-24.71%
Total Salaries	220,300	215,461	231,000	7,240	(4,250)	2,990	233,990	1.29%
BENEFITS								
Statutory Benefits	15,200	12,724	14,033	-	(343)	(343)	13,690	-2.44%
Extended Benefits	13,800	16,493	15,700	-	(390)	(390)	15,310	-2.48%
OMERS	14,650	17,517	16,800	500	-	500	17,300	2.98%
Total Benefits	43,650	46,734	46,533	500	(733)	(233)	46,300	-0.50%
Total Salaries and Benefits	263,950	262,194	277,533	7,740	(4,983)	2,757	280,290	0.99%
EQUIPMENT								
Equipment Rentals/Leases	1,600	1,246	1,100	1,350	-	1,350	2,450	122.73%
Equipment Repairs & Maint.	500	-	500	-	(200)	(200)	300	-40.00%
Equipment Replacement New	15,100	2,348	5,400	-	(3,900)	(3,900)	1,500	-72.22%
Small Tools/Equipment	-	-	200	800	-	800	1,000	400.00%
Software	-	-	-	-	-	-	-	0.00%
Total Equipment	17,200	3,594	7,200	2,150	(4,100)	(1,950)	5,250	-27.08%
PURCHASED SERVICE								
Insurance	3,900	2,684	4,700	-	(4,100)	(4,100)	600	-87.23%
Occupational Accident Insurance	-	352	450	-	(90)	(90)	360	-20.00%

COUNTY OF HURON

CAO / CLERK

Budget for the year ending December 31, 2007

APPROVED

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
				Increases/ New Programs	Reductions/ Savings	Net Change		
Intra County Purchases	4,600	4,140	5,130	-	(5,130)	(5,130)	-	-100.00%
Legal Fees	-	1,810	-	2,500	-	2,500	2,500	0.00%
Maintenance Contracts	300	239	600	-	(600)	(600)	-	-100.00%
Printing (External)	6,700	120	6,300	-	(6,300)	(6,300)	-	-100.00%
Miscellaneous Services	1,000	(177)	1,000	-	-	-	1,000	0.00%
Total Purchased Service	16,500	9,168	18,180	2,500	(16,220)	(13,720)	4,460	-75.47%
OPERATIONAL								
Advertising	2,250	1,716	2,250	-	(250)	(250)	2,000	-11.11%
Associations/Memberships	1,400	2,159	1,400	-	(200)	(200)	1,200	-14.29%
Conventions/Conferences	9,400	6,446	9,600	270	-	270	9,870	2.81%
Internet	-	-	-	-	-	-	-	0.00%
Miscellaneous Admin.	1,000	1,674	1,000	200	-	200	1,200	20.00%
Office Expense	3,800	4,472	3,900	500	-	500	4,400	12.82%
Postage/Courier	2,400	1,697	1,750	-	(130)	(130)	1,620	-7.43%
Publications & Subscriptions	3,000	3,422	3,000	-	(100)	(100)	2,900	-3.33%
Rent	10,432	10,432	14,049	-	(1,009)	(1,009)	13,040	-7.18%
Staff Training	2,500	2,500	17,500	-	-	-	17,500	0.00%
Telecommunications	3,250	1,916	3,550	-	(1,330)	(1,330)	2,220	-37.46%
Travel/Meals	5,700	7,914	6,400	200	-	200	6,600	3.13%
Total Operational	45,132	44,348	64,399	1,170	(3,019)	(1,849)	62,550	-2.87%
TOTAL EXPENDITURES	342,782	319,305	367,312	13,560	(28,322)	(14,762)	352,550	-4.02%
COUNTY LEVY	308,282	289,503	339,812	13,537	(28,322)	(14,785)	325,027	-4.35%

CORPORATION OF THE HURON OF HURON

2007 BUDGET

HUMAN RESOURCES DEPARTMENT

The Human Resources Department was the creation of the Hugh Thomas Report in 2002.

The Human Resources Department staff is normally responsible for all issues related to employment, recruitment and terminations, orientation, training, labour and employee relations, compensation, benefits, organizational development and change, health and safety, worker's compensation, collective agreement negotiations and administration, grievances and arbitrations, human resources information software and all human resources policies, procedures and practices.

The Human Resources Department also has the responsibility for ensuring that the County of Huron is in compliance with various pieces of legislation and case jurisprudence, including but not limited to Worker's Safety & Insurance Act, Labour Relations Act, Occupational Health & Safety Act, Employment Standards Act, Human Rights Code, Pay Equity Act, Bill C-45, Privacy Act, etc. as well as all related regulations. The Department also serves to negotiate and administer seven collective agreements with accompanying provincial union representatives as well as all employment policies, salaries and benefits with the non-union employees.

The above acts and regulations are mandatory without provincial or federal funding for the County of Huron and failure to comply with their contents can result in substantial liabilities, fines, ministerial orders, incarceration, and public embarrassment, depending on the relevant issues and acts.

A few examples are as follows:

- Under WSIA, failures to report injuries or report as others can result in \$10K fines minimum. Work Well audits can result in up to \$500K fine; the average in 2002 was \$90K.
- Under OH&SA, fines can total up to \$50K per incident and 1 year in jail with corporate fines up to \$500K.
- Under Bill C-45, fines vary but can reach \$1M with incarceration as well.

2007 Budget Changes

Salaries and Benefits

Salaries and Benefits, and related items, are projected to increase by \$31,935 for 2007 from the 2006 budget. This increase is the result of the approved three percent salary increase for staff, the increased benefit increases as per Mosey & Mosey projections, the job evaluation maintenance outcome for one Human Resources staff and the increase in the Human Resources Administrative Assistant hours of work.

Equipment

It is projected that there will be no increase in the equipment budget for 2007.

Purchased Service

Overall, purchased services are projected to be \$4,300 lower than the 2006 budget. Most of the decrease will be in legal fees [\$4,000]. Human Resources staff has undergone, and will continue to undergo, staff training and conference/seminar attendance in various areas of human resources. By having an increased expertise in the department, it results in certain decreased legal fees. This training is also passed on to lower tier municipalities as a revenue generator for the department and increases their compliance with legislative requirements.

Operational

Operational expenditures are projected to decrease by \$8,354 from the 2006 budget. Of that amount, staff training costs are projected to be \$6,000 less than 2006. In addition to decreasing legal costs, the Human Resources staff had utilized training cost increases of \$11,000 in the 2005 budget from 2005 to ensure compliance with primarily health and safety legislation, eg, WHMIS, CPR, First Aid that are organization-wide. The majority of this training has been accomplished, at least for budget year 2007.

Program

A budget expenditure of \$3000 has been included for special events such as the Employee Recognition and Awards, based on projected employee milestones in 2006. It was determined by the Senior Management Team that the cost of this positive employee relations program is better suited in the Human Resources Department rather than in each individual department. This budget will see no increase.

Revenue

In 2004 Human Resources commenced providing consulting services (eg organizational and staffing issues, WSIB) to local municipalities that requested assistance with any human resources and employee relations issues, as well organizational problems. The 2007 budget will see no increase in consulting fees to the lower tier municipalities.

Summary

The total Human Resources budget is projected to increase by \$19,281 to \$435,199 from the 2006 budget year. By decreasing targeted costs such as legal and training, which had been higher in 2006 for strategic reasons, it has allowed the salary and benefit increases to be more limited for 2007.

Organization:

- | | |
|--------------------------------------|-----------------|
| • Director of Human Resources | - Vacant |
| • Health & Safety Manager | - Darcy Michaud |
| • Human Resources Coordinator | - Jane Anderson |
| • Wellness & Benefits Coordinator | - Erin Thomson |
| • Human Resources Assistant (.8 FTE) | - Lara Vanstone |

COUNTY OF HURON
HUMAN RESOURCES
Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
				Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE								
OTHER REVENUE								
Intra County Recoveries	18,715	18,715	18,715	-	-	-	18,715	0.00%
Third Party Recoveries	2,300	955	2,800	-	(594)	(594)	2,006	-22.85%
Total Other Revenue	21,015	19,670	21,315	-	(594)	(594)	20,721	-2.79%
TOTAL REVENUE	21,015	19,670	21,315	-	(594)	(594)	20,721	-2.79%
EXPENDITURES								
SALARIES AND BENEFITS								
SALARIES								
Salaries - Full Time	219,823	209,677	220,198	24,318	-	24,318	244,516	11.04%
Salaries - Part Time	16,753	50,617	34,128	1,963	-	1,963	36,091	5.75%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	-	-	0.00%
Total Salaries	236,576	260,294	254,326	26,281	-	26,281	280,607	10.33%
BENEFITS								
Statutory Benefits	18,230	20,886	17,345	1,896	-	1,896	19,241	10.93%
Extended Benefits	25,939	20,085	26,321	-	(409)	(409)	25,912	-1.55%
OMERS	14,979	16,844	16,361	4,167	-	4,167	20,528	25.47%
Total Benefits	58,148	57,817	60,027	6,063	(409)	5,654	65,681	9.42%
Total Salaries and Benefits	295,724	318,111	314,353	32,344	(409)	31,935	346,288	10.16%
EQUIPMENT								
Equipment Rentals/Leases	2,300	-	2,191	-	-	-	2,191	0.00%
Equipment Repairs & Maint.	400	-	400	-	-	-	400	0.00%
Equipment Replacement New	13,000	345	1,300	-	-	-	1,300	0.00%
Small Tools/Equipment	1,000	-	1,000	-	-	-	1,000	0.00%
Total Equipment	16,700	345	4,891	-	-	-	4,891	0.00%
PURCHASED SERVICE								
Consulting/Professional Fees	10,000	386	2,500	-	-	-	2,500	0.00%
Insurance	2,450	1,867	4,425	-	-	-	4,425	0.00%

COUNTY OF HURON
HUMAN RESOURCES
Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
				Additions/ New Programs	Reductions/ Savings	Net Change		
Occupational Accident Insurance	-	835	-	-	-	-	-	0.00%
Intra County Purchases	4,590	13,704	9,300	-	(300)	(300)	9,000	-3.23%
Legal Fees	25,000	4,662	12,000	-	(4,000)	(4,000)	8,000	-33.33%
Maintenance Contracts	300	79	795	-	-	-	795	0.00%
Printing (External)	1,500	252	1,000	-	-	-	1,000	0.00%
Miscellaneous Services	1,000	-	1,000	-	-	-	1,000	0.00%
Total Purchased Service	44,840	21,784	31,020	-	(4,300)	(4,300)	26,720	-13.86%
OPERATIONAL								
Advertising	400	-	400	-	-	-	400	0.00%
Associations/Memberships	2,300	725	2,500	-	-	-	2,500	0.00%
Conventions/Conferences	6,000	34	7,000	-	(1,000)	(1,000)	6,000	-14.29%
Internet	-	-	-	-	-	-	-	0.00%
Miscellaneous Admin.	1,000	-	-	-	-	-	-	0.00%
Office Expense	3,000	6,646	3,923	-	(423)	(423)	3,500	-10.78%
Postage/Courier	3,100	536	3,090	-	(1,590)	(1,590)	1,500	-51.46%
Publications & Subscriptions	1,255	2,474	2,000	1,000	-	1,000	3,000	50.00%
Rent	13,909	13,909	10,807	1,193	-	1,193	12,000	11.04%
Staff Training	8,000	7,459	19,000	-	(6,000)	(6,000)	13,000	-31.58%
Telecommunications	3,500	1,685	3,334	-	(834)	(834)	2,500	-25.01%
Travel/Meals	9,900	10,174	10,600	-	(700)	(700)	9,900	-6.60%
Total Operational	52,364	43,642	62,654	2,193	(10,547)	(8,354)	54,300	-13.33%
PROGRAM								
Special Events	3,000	-	3,000	-	-	-	3,000	0.00%
Total Program	3,000	-	3,000	-	-	-	3,000	0.00%
TOTAL EXPENDITURES	412,628	383,882	415,918	34,637	(15,256)	19,281	435,199	4.64%
COUNTY LEVY	391,613	364,212	394,603	34,637	(14,662)	19,875	414,478	5.04%

34

**Corporation of the County of Huron
Treasury
2007 Budget**

As in previous years, Treasury has prepared a modified zero-based budget ("ZBB") for 2007. The backing schedules provide full disclosure of all expense and revenue line items as applicable and how the figures were determined using known values and what estimates are used. All estimates used are reasonable and are based on history and known factors for 2007. ZBB provides for a detailed review and analysis of each expenditure area.

The Municipal Acts S.286 (1) states, "A municipality shall appoint a treasurer who is responsible for handling all of the financial affairs of the municipality on behalf of and in the manner directed by the council of the municipality".

The Treasury Department develops, recommends, implements, and continuously monitors the County's short and long-term corporate financial planning. Treasury administers and monitors the financial accounting and reporting including budget and forecasting processes, payroll, and general accounting. Treasury develops, manages and monitors reserve and reserve fund levels and makes recommendations to Council regarding their respective levels, debenture debt, and interest accounts, and associated by-law preparation and is responsible for the County's financing, banking, and insurance strategies; cash, securities and asset management; credit and investments among various other financial functions. Treasury also manages all liability insurance risks for the County. Treasury personnel assist each operating function of the County in reviewing their financial operations and in budget preparation. Treasury is required to file various reports with the federal and provincial ministries.

Objectives:

- To ensure adequate financial accounting systems and internal controls are in place to effectively collect and record the County's revenue and assets and to pay and record its expenses and liabilities,
- To develop and maintain effective information systems that organize recorded financial data into timely, consistent and comprehensive management reports,
- To communicate reliable financial information relevant to the needs of Council, management, the Province, and the community,
- Identify levy requirements and limit levy requirements wherever possible,
- To coordinate, analyze and present the consolidated corporate budget,
- To ensure accuracy and reliability in pay and compensation systems,
- To provide relevant corporate financial policy development and implementation,
- To provide analysis on an ongoing basis and as required or directed of various expenditures,
- To ensure compliance with legislative and regulatory guidelines related to financial controls and reporting,
- To achieve an unqualified audit opinion on the County's corporate financial statements each year,
- Maintain appropriate liaison and connection to broader issues of the CAO to ensure continuity in the event of an unplanned absence,
- completion of the new financial system,
- to provide appropriate insurance claims management and risk management to protect the County's assets and personnel,

- To provide financial transparency to Council, management, the Province, and the community.

In order to better understand the figures in the attached schedules, the following commentary is provided:

Salaries and Benefits

Salaries and benefits are calculated on an employee by employee basis. Each annual grid movement is calculated as is the general wage increase for all non-union employees. All positions in Treasury are non-union. Each statutory deduction, extended benefit, and pension plan deduction is calculated separately on an individual basis.

Included in the 2007 figures is a 3% general wage increase applicable to all non-union employees as approved by County Council. County Council in 2006 approved a 3% increase to all non-union employees for each of three years. This is the second year. Also included are movements through the grid for those staff that have not reached the maximum in their respective job grades.

There is also an increase to employee benefits.

Overall, total salaries and benefits are increasing by \$15,432 from the 2006 Budget, which is a 3.32% increase.

Equipment

Total equipment expenditure is increasing by \$9,500. Treasury now picks up the cost of the photocopier and the mailing machine which gives rise to a \$5,300 increase. The new contract for these machines includes maintenance which will allow maintenance under Purchased Service to be eliminated. As well, one computer and one printer are being budgeted to be replaced.

Purchased Service

A decrease in this section of \$19,820. This is the result of the reduced liability insurance premium, the elimination of equipment maintenance contracts and intra-county purchases.

Operational

Operational expenditures are those expenditures that occur in most program areas in order to be able to function. The expenses include office expense, staff travel and meals, training, publications, postage, etc. Treasury's budgeted level of expenditure for 2007 is \$83,650 which is an increase of 15.93% or \$11,496 over the 2006 budget. Of this increase, \$7,737 is the result of the increase of \$2 per square foot in rent being transferred to Facilities.

There is also an increase to conventions/conferences. In prior years, Treasury staff has reduced their attendance at these educational opportunities bearing in mind the pressures on the budget. With the advent of major municipal accounting changes, it is imperative that staff be allowed to attend these learning opportunities. Thus, there is an increase of \$4,090 to the budget.

Summary

Overall, the Treasury budget is increasing on a year over year basis by \$16,608 or 3.17% of which the majority of expenditures are outside the department's control. The Treasury Department has again produced a bare-bones budget. Further reductions will require staff terminations.

Organization:

Treasurer & Deputy CAO
Manager, Financial Services & Deputy Treasurer
Manager POA/Financial Analyst
Accountant
Payroll Administrator
Accounts Payable Clerk
Accounts Receivable Clerk/Receptionist
Accounting Clerk/POA Clerk

COUNTY OF HURON
TREASURY

Budget for the year ending December 31, 2007

APPROVED

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
				Increases/ New Programs	Reductions/ Savings	Net Change		
REVENUE								
OTHER REVENUE								
Fees/Licenses	-	-	-	-	-	-	-	0.00%
Intra County Recoveries	80,000	63,852	63,852	-	-	-	63,852	0.00%
Third Party Recoveries	-	734	-	-	-	-	-	0.00%
Total Other Revenue	80,000	64,586	63,852	-	-	-	63,852	0.00%
TOTAL REVENUE	80,000	64,586	63,852	-	-	-	63,852	0.00%
EXPENDITURES								
SALARIES AND BENEFITS								
SALARIES								
Salaries - Full Time	369,000	352,343	378,300	14,600	-	14,600	392,900	3.86%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	-	-	0.00%
Total Salaries	369,000	352,343	378,300	14,600	-	14,600	392,900	3.86%
BENEFITS								
Statutory Benefits	28,400	24,331	26,268	382	-	382	26,650	1.45%
Extended Benefits	28,200	26,124	32,000	-	(600)	(600)	31,400	-1.88%
OMERS	25,000	25,481	27,800	1,050	-	1,050	28,850	3.78%
Total Benefits	81,600	76,935	86,068	1,432	(600)	832	86,900	0.97%
Total Salaries and Benefits	450,600	428,278	464,368	16,032	(600)	15,432	479,800	3.32%
EQUIPMENT								
Equipment Rentals/Leases	3,300	13,213	5,800	5,300	-	5,300	11,100	91.38%
Equipment Repairs & Maint.	2,500	1,027	2,000	-	-	-	2,000	0.00%
Equipment Replacement New	26,500	6,791	6,500	4,200	-	4,200	10,700	64.62%
Small Tools/Equipment	1,200	-	1,200	-	-	-	1,200	0.00%
Total Equipment	33,500	21,032	15,500	9,500	-	9,500	25,000	61.29%
PURCHASED SERVICE								
Audit	6,000	4,668	4,800	-	-	-	4,800	0.00%
Consulting/Professional Fees	6,000	720	6,000	-	-	-	6,000	0.00%

38

COUNTY OF HURON
TREASURY

Budget for the year ending December 31, 2007

APPROVED

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
Insurance	8,100	6,230	10,900	-	(10,300)	(10,300)	600	-94.50%
Occupational Accident Insurance	-	833	1,000	-	(300)	(300)	700	-30.00%
Intra County Purchases	11,000	9,900	10,300	-	(10,300)	(10,300)	-	-100.00%
Maintenance Contracts	500	188	1,400	-	(1,400)	(1,400)	-	-100.00%
Printing (External)	1,250	4,700	2,100	2,480	-	2,480	4,580	118.10%
Total Purchased Service	32,850	27,239	36,500	2,480	(22,300)	(19,820)	16,680	-54.30%
OPERATIONAL								
Advertising	1,500	1,780	1,000	500	-	500	1,500	50.00%
Associations/Memberships	3,100	4,328	4,550	220	-	220	4,770	4.84%
Bank Charges	3,600	194	2,400	-	-	-	2,400	0.00%
Conventions/Conferences	5,006	2,842	5,160	4,090	-	4,090	9,250	79.26%
Internet	-	-	-	-	-	-	-	0.00%
Office Expense	9,000	6,414	9,700	-	(1,400)	(1,400)	8,300	-14.44%
Postage/Courier	5,400	4,827	7,000	-	(420)	(420)	6,580	-6.00%
Publications & Subscriptions	2,600	3,272	2,600	650	-	650	3,250	25.00%
Rent	24,342	24,342	22,713	7,737	-	7,737	30,450	34.06%
Staff Training	5,800	1,027	5,000	200	-	200	5,200	4.00%
Telecommunications	7,000	4,057	7,000	-	(2,850)	(2,850)	4,150	-40.71%
Travel/Meals	6,900	2,435	5,030	2,770	-	2,770	7,800	55.07%
Total Operational	74,248	55,518	72,154	16,167	(4,670)	11,496	83,650	15.93%
TOTAL EXPENDITURES	591,198	532,068	588,522	44,179	(27,570)	16,608	605,130	2.82%
COUNTY LEVY	511,198	467,482	524,670	44,179	(27,570)	16,608	541,278	3.17%

**Corporation of the County of Huron
Information Technology Division
2007 Budget**

The Information Technology Division budget for 2007 builds on the 2006 initiatives to continue to provide and enhance the technology services for the County of Huron's corporate network infrastructure and communication functions, while continuing to deliver comprehensive IT services to all County departments.

Reliance on technology in government today is tremendous and working "behind the scenes" the Information Technology (IT) Division ensures that systems, business applications and mission critical services are readily available and reliable, while ensuring optimal performance. The IT Division will continue to ensure standard application and technical support to all corporate computer systems used by the various County departments and locations in 2007. Partnerships with departments/programs requiring IT expertise will also continue to be maintained by providing assistance in collaborating, visioning, implementing and supporting their ongoing and planned IT projects.

Key IT initiatives for 2007 include the official launch of the 2nd generation of the County's web presence and development of an intranet site for County management and staff. Information security will be highlighted with further policy development, security assessments, testing, consultation, end-user awareness and training.

The County's current network infrastructure consists of 10 departments with diverse programs and services spread across 26 locations within the County. Information technology to support this infrastructure and approximately 450 system users is comprised of 15 corporate servers, 275 workstations, 95 notebooks, associated peripherals, printers and devices, several specialized applications, various voice networks and communication systems and devices.

The IT Division is responsible for the corporate network infrastructure, technology equipment and communication (including phone, email and web presence) requirements for:

- Huron County Court House – including CAO/Clerk, Treasury, Provincial Offences, Planning & Development, Public Works, Human Resources
- Huronview and Huronlea Homes for the Aged
- Health & Library Complex – Health Unit, Library Headquarters, Physical Services
- Jacob Memorial Building – Social Services (Ontario Works, Children's Services, Housing Services), Corporate Training Centre
- Museum
- Public Works – various locations
- Library Branches – various locations
- Land Ambulance – various locations and in-vehicle technology

The IT Division is committed to taking a leadership role in delivering comprehensive IT services to meet the strategic direction and operational needs of the County and promoting the use of information technologies within the County of Huron in an efficient, secure and cost effective way.

Key Objectives:

- Ensure the accessibility, efficient operation, security and data integrity of all corporate networks, equipment and IT assets that support the County's organizational and operational functions
- Administer and support corporate information and communication systems
- Liaise with County of Huron departments/programs/staff to provide technical direction and assistance with respect to information technology
- Install and support corporate hardware and software
- Develop, administer and maintain the County's Web presence
- Manage and maintain corporate standards and licensing for corporate networks, workstations and electronic devices
- Develop and maintain corporate IT Policies, Procedures and Standards
- Manage centralized IT purchasing
- Identify and initiate appropriate technology training for end users
- Provide systems analysis of existing and strategic solutions for application delivery including: data integrity, security, resiliency, back-up systems, evaluation, delivery, design and systems architecture, implementation and operations of technology
- Negotiate technology maintenance contracts and product acquisition
- Manage IT projects
- Participate in technology funding initiatives
- Stay current with technology research and advancements

The IT Division is currently staffed by 7 individuals which includes dedicated support to the Health Unit and Land Ambulance services of 1.0 FTE and .5 FTE respectively. Land Ambulance is requesting an increase in technical support from .5 FTE to 1.0 FTE resulting in an additional .5 FTE being requested for 2007. Expenditures related to dedicated support for these programs are recovered through Intra County Recoveries.

In 2007 external consultants will continue to be used, as required, to fill gaps in service or when further expertise is necessary.

Capital Projects

A key objective of the IT Division is to ensure the efficient operation, security and data integrity of all County of Huron corporate networks, servers, information and telecommunication systems. Based on this objective, 2007 capital funding is requested for the following projects.

• Domain Controller Server

The current domain controller server for the Court House data network has reached capacity and is scheduled for asset replacement. Approximate cost to replace this server including, hardware, software and licensing is approximately \$15,500 plus taxes.

The domain controller is the centerpiece of the Active Directory service and stores all user account information, authenticates users, and enforces security policies to all users requiring access to the Court House network. This server also functions as a file and print server for Court House data network.

The current domain controller was purchased in 2003 and is nearing the end of its recommended lifespan and drive space. Scheduled replacement is in 2007. This is a critical component of the Court House data network and should it fail, would result in both Court House staff and several remote users being unable to authenticate/logon to the

network and access their resources, programs and files. With additional staff/users being added to the network, this also increases the need for larger data capacity and faster processing speeds.

Capital funding in the amount of \$16,740 is requested to replace the Domain Controller Server for the Court House location.

- **Trusted Fiber Optic Cable Network**

The most important part of a Virtual Private Network (VPN) or private communications network solution is security, in addition to being able to accommodate requests for faster connectivity speeds and simultaneous users.

In an effort to meet strategic direction and operational needs of the County, funding is requested to implement a Trusted VPN over fiber optic cable network, dedicated for the use of the County's private communications network.

The County's current VPN runs over a public network connection, i.e. the Internet, and shares bandwidth with public Internet users. Several protocols are currently in place for secure transmission of data however, the very nature of putting private data on public networks raises concerns about potential threats to the data and the impact of data loss. Using a dedicated fiber optic connection separated from the public Internet will not only enhance the County's data security and allow for robust VPN connection speeds, it will also enable us to transmit voice (VoIP), large data files, and multiple streams of video, ie. video conferences. Applications such as distance/e-learning, and online mapping can be easily accessible with fiber optic technology.

Fiber optic cable is a proven technology that can allow network connections exceeding 100 MBps (100 million bytes per second), making it relatively "future-proof". Fiber optic cables have much greater bandwidth allowing them to carry more data than metal cables. They are less susceptible to interference including lightning, and being made of glass, do not corrode.

The County's wide area network (WAN) is currently configured with two main sites, the Court House and the Jacob Memorial Building, with essential server based applications and services residing in both locations. User access is configured based on the program and data requirements housed between these two locations, with all users sharing a 1.5 MBps internet connection from the Court House. Implementing a fiber optic network will provide 100 MBps connection speeds between fibered sites, with each site sharing a 5 MBps Internet connection from the core site. Should Internet bandwidth need to be expanded, it can be increased up to 10 MBps.

The proposed project in partnership with Bluewater Cable, the County's primary Internet service provider, will install fiber optic connections into County sites, beginning with the Court House and Jacob Memorial Building. Estimated costs to install fiber at these two locations is \$50,000 plus required hardware at a cost of \$20,000. Each additional site added to the fiber network would require site hardware at an approximate cost of \$4,000 per site, in addition to installation fees between \$5,000 and \$10,000 per site dependant upon geographic location.

Should this project be approved, Bluewater Cable is prepared to absorb 50% or \$25,000 of the installation costs for the Court House and Jacob Memorial Building sites, in addition to waiving the installation costs for Goderich and Exeter Land Ambulance stations.

The project can be phased over a 2 year period if necessary to assist with funding. \$80,000 in year one would include the Court House, Jacob Memorial Building, Health & Library Complex, Huronview, Huronlea, Goderich and Exeter Land Ambulance. \$60,000 in year 2 would include Auburn Highways, Zurich Highways, Museum, Wingham and Tuckersmith Land Ambulance.

The monthly fee for Internet bandwidth would decrease approximately \$22 per month to \$875 for the core site, while enhancing internet speeds to 5 MBps from the current 1.5 MBps. The monthly cost of a fiber VPN connection would increase approximately \$147 per month, to \$250 per site, allowing for 100 MBps connectivity speeds between fibered sites versus the current \$100 per month for 1.5 MBps data transfer rate.

Once completed, the only remaining sites without fiber connectivity would be the Library branches and Wroxeter Highways, which could be considered at a later date should the requirement to join the VPN be necessary.

Key benefits resulting from this project will be the enhanced security of private data transmission and the robust speeds that fiber optic can deliver, along with satisfied staff and effective service delivery. Further payback will be realized as more sites are configured to join the fiber network allowing for more efficient use of time and County resources.

Total funding requested to complete this project is \$151,200 inclusive of applicable taxes.

- **Health & Library Complex Communications Hardware and Wiring Infrastructure**

At the present time all data and phone wiring in the Health & Library Complex (H&LC) terminates back to central processing units, switches, routers, firewalls, modems, patch panels, etc. located in a small room beneath the 2nd floor washrooms and accompanying plumbing system.

This "hub" room has experienced significant water accumulation during 2 separate incidents, within a year, as a result of being located directly beneath water pipes and drains. Fortunately, both leaks were noticed early enough and evasive action taken to maintain the communication systems and the need for equipment replacement. Had the water accumulated any further or entered with more force, the entire communications system including, data, telephony and Internet would have been disabled until new equipment could be obtained, configured and installed.

To ensure the H&LC communications infrastructure remains stable and alleviate health and safety concerns for staff, the IT Division is recommending that the communications infrastructure be rerouted to an area within the building away from water drains and plumbing fixtures. The communication system is a critical component of any building and is essential at the H&LC, which also acts as the County's Emergency Operations Centre.

As part of this project the data cabling would be upgraded from the existing Cat 5 to Cat 5e. Cat 5e cable replaced the specification for Cat 5 in 2001 and is an enhanced version that supports the current gigabit switches already in place.

Components of the project include the rewiring of 250 data/phone connections, at an approximate cost of \$200 each. This amount includes upgrading to Cat5e cable, face plates, patch panels, installation and configuration.

Depending on the location chosen to relocate, construction of walls, secure access and electrical work is estimated at \$20,000, bringing the projected costs to \$70,000 plus applicable taxes, for a total of \$75,600 required to complete this project.

Salaries and Benefits

The IT Division is comprised of 6.5 FTE's, being an IT Manager, 3.5 IT Technicians, a Network & Security Architect and a Web Architect. The 2007 budget includes an additional .5 FTE IT Technician to provide dedicated IT support to the Land Ambulance programs, increasing their current .5 FTE to a full-time position.

Salaries and benefits see an increase of \$55,517 over 2006 as a result of the additional .5 FTE request, annual wage increases and full staffing.

Equipment

IT equipment is budgeted at \$112,076, a decrease of 20.14% from 2006. Equipment replacement is budgeted at \$54,576, a decrease of 25.59% from 2006, as a result of Intra County IT purchases for the Treasury, Clerk/CAO and Human Resources departments being moved to their respective departmental equipment budgets. Equipment replacement includes 2 new servers, one is an additional terminal server for remote users to the Court House network, the other, will replace the current corporate email server. Other equipment expenditures include replacement firewall routers, switches and uninterruptible power supplies and the replacement of obsolete workstations and equipment for IT staff and the Corporate Training Centre.

\$42,500 is included for required software licenses which includes annual maintenance and support costs, a decrease of 18.27% from 2006. Corporate licensing includes FirstClass email, antivirus, asset tracking and web presence software.

The cost to repair and maintain equipment is budgeted at \$10,000, with no change from 2006.

Purchased Service

Purchased services are budgeted at \$102,310, an increase of \$30,760 over 2006. Consulting and professional IT services are budgeted for in 2007 at a cost of \$46,460. This amount covers the contract costs of \$26,460 for the ongoing design development and testing the 2nd generation County web presence, in addition to the development of an internal intranet site for County management and staff, which was initiated in 2006 and will continue into 2007. \$20,000 has been allocated for consulting services in regards to IT security assessments and penetration testing.

Also included is the equipment maintenance contract with MicroAge Basics for technical expertise relating to the networks including corporate servers, routers and firewalls, workstation hardware, software and peripherals; insurance costs which have increased \$3,247 from 2006, and the inclusion of the service agreement with Eaton Powerware for the Jacob Memorial Building online UPS.

As indicated in the 2005 budget, a maintenance and support contract with Diamond Software Inc., the Great Plains financial software vendor, is included at an amount of \$33,000 which includes software enhancements and support.

Operational

Operational expenses are budgeted at \$100,755 for 2007. Operational expenses include Court House internet connectivity charges for the VPN (\$14,256) and licensing costs related to the County's the web presence. Savings of approximately \$10,000 were achieved in 2006 with the purchase of a Google-Mini search appliance vs. the requirement to purchase a site search engine license.

2007 sees an increase of \$2.00 per sq. ft for rent. Allocation of \$15,000 allows for space occupied at the Jacob Memorial Building, Health & Library Complex and Court House. Other operating expenses include advertising, memberships, conferences, office expenses, publications/subscriptions, telephones/cell phones/fax, and travel. Staff training in order to stay current with technology is budgeted at \$21,200 and includes computer training for other County departments.

Revenue

\$162,000 from the Operating Reserves represents one-time OMPF (Ontario Municipal Partnership Funds) to offset the capital projects for a trusted fiber network and Health & Library Complex communications rewiring.

Intra-County Recoveries of \$140,418 represents a charge-back for IT services to the Health Unit and Land Ambulance service. The Health Unit portion equals \$71,975 for dedicated IT support plus web expertise and service of the Youth and Roadwatch web sites. Land Ambulance costs are budgeted at \$68,443 for full time IT support.

Summary

In total, the Information Technology Division budget at \$663,260 is requesting an increase of \$81,707 over 2006. Operating increases are a result of full time IT support for Land Ambulance, annual salary increments, full staffing equivalents, rent increase, and purchased services including the maintenance contract for the Jacob Memorial Building online UPS, insurance increases and information security consulting services.

Organization:

Manager, Information Technology	Kim Reid
Network & Security Architect	- posted -
Senior IT Technician	Bob Barlow
Web Architect	Marian Doucette
IT Technician	Bradley Banks
IT Technician (.5 Land Ambulance; .5 FTE Health Unit)	Wade Sanford
IT Technician (.5 Health Unit)	Sue Richmond

COUNTY OF HURON
INFORMATION TECHNOLOGY
Budget for the year ending December 31, 2007

APPROVED

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
				Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE								
OTHER REVENUE								
Programs	3,500	686	-	-	-	-	-	0.00%
Transfer from Operating Reserves (1-time OMPP)	53,820	-	-	162,000	-	162,000	162,000	0.00%
Intra County Recoveries	39,616	78,133	138,579	1,839	-	1,839	140,418	1.33%
Third Party Recoveries	-	-	-	-	-	-	-	0.00%
Total Other Revenue	96,936	78,818	138,579	163,839	-	163,839	302,418	118.23%
TOTAL REVENUE	96,936	78,818	138,579	163,839	-	163,839	302,418	118.23%
EXPENDITURES								
SALARIES AND BENEFITS								
SALARIES								
Salaries - Full Time	228,188	208,172	296,274	27,071	-	27,071	323,345	9.14%
Salaries - Part Time	-	52,834	24,151	28,446	-	28,446	52,597	117.78%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	-	-	0.00%
Total Salaries	228,188	261,007	320,425	55,517	-	55,517	375,942	17.33%
BENEFITS								
Statutory Benefits	17,007	22,700	24,970	3,193	-	3,193	28,163	12.79%
Extended Benefits	17,298	17,135	28,540	109	-	109	28,649	0.38%
OMERS	12,847	17,210	20,668	2,375	-	2,375	23,043	11.49%
Total Benefits	47,152	57,044	74,178	5,677	-	5,677	79,855	7.65%
Total Salaries and Benefits	275,340	318,051	394,603	61,194	-	61,194	455,797	15.51%
EQUIPMENT								
Equipment Rentals/Leases	-	-	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	15,000	2,600	10,000	-	-	-	10,000	0.00%
Equipment Replacement New	101,090	38,272	73,344	-	(18,768)	(18,768)	54,576	-25.59%
Small Tools/Equipment	5,000	1,516	5,000	-	-	-	5,000	0.00%
Software	29,000	2,029	52,000	-	(9,500)	(9,500)	42,500	-18.27%
Total Equipment	150,090	44,418	140,344	-	(28,268)	(28,268)	112,076	-20.14%

46

APPROVED

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007		% Budget Increase/ Decrease
				Additions/ New Programs	Reductions/ Savings	Net Change
PURCHASED SERVICE						
Consulting/Professional Fees	35,000	24,000	25,000	21,460	-	21,460
Insurance	400	43	350	2,803	-	2,803
Occupational Accident Insurance	-	835	50	447	-	447
Intra County Purchases	5,000	-	-	-	-	-
Maintenance Contracts	46,000	53,645	45,150	6,050	-	6,050
Printing (External)	1,000	819	1,000	-	-	-
Total Purchased Service	87,400	79,341	71,550	30,760	-	30,760
OPERATIONAL						
Advertising	1,000	679	500	1,500	-	1,500
Associations/Memberships	1,200	343	415	20	-	20
Conventions/Conferences	2,700	1,786	4,920	900	-	900
Internet	38,000	16,298	30,000	-	(2,000)	(2,000)
Miscellaneous Admin.	1,200	47	1,200	-	-	-
Office Expense	2,400	595	2,400	-	-	-
Postage/Courier	600	20	600	-	(200)	(200)
Publications & Subscriptions	1,700	46	2,900	200	-	200
Rent	18,000	18,000	12,000	3,000	-	3,000
Staff Training	30,000	2,357	21,200	-	-	-
Telecommunications	5,200	4,020	7,000	200	-	200
Travel/Meals	9,600	10,923	14,500	-	(500)	(500)
Capital	-	22	-	178,740	-	178,740
Total Operational	111,800	55,135	97,635	184,560	(2,700)	181,860
OTHER EXPENDITURES						
Reserve/Contingencies	16,000	15,996	16,000	-	-	-
Total Other Expenditures	16,000	15,996	16,000	-	-	-
TOTAL EXPENDITURES	640,430	512,941	720,132	276,514	(30,968)	245,546
COUNTY LEVY	543,494	434,123	581,553	112,675	(30,968)	81,707
				279,495		186,27%
				16,000		0.00%
				16,000		0.00%
				965,678		34.10%
				663,260		14.05%

CORPORATION OF THE COUNTY OF HURON

2007 BUDGET

HURON COUNTY COURT SERVICES – PROVINCIAL OFFENCES

The Provincial Offences budget is comprised of all costs relating to the administration, adjudication, and prosecution of charges laid under Parts I, II, III of the Provincial Offences Act. Acts which fall under POA include some of the following: Highway Traffic Act, Liquor License Act, Trespass to Property Act and Compulsory Automobile Insurance Act. Other charges under Provincial Offences jurisdiction include contraventions to municipal by-laws and minor federal statutes such as Fish and Game.

2007 Budget Changes

Salaries and Benefits

Salaries and Benefits are increasing by \$9,000, or 6.04%, as a result of the annual general increase of 3%, job evaluation results, and increases to the benefit rates.

Total Employees – 3

Total Full Time Equivalents – 2.5

Equipment

The equipment budget provides for a new computer for the POA department to replace an existing outdated machine.

Purchased Service

There is a small increase in estimated consulting/professional fees as a result of utilizing a new collection agency. Fees are only paid when defaulted fines are collected.

Operational

Operational expenditures are those expenditures that occur in most program areas in order to be able to function. The expenses include office expense, staff travel and meals, training, publications, postage, etc

The 2007 operational expense budget for POA is \$21,555 or \$2,029 lower than the 2006 Budget.

Program

The program items relate to non-discretionary expenditures such as monitoring and enforcement fees, prosecution, adjudication and ICON usage. For example, the County must pay \$1.95 for every charge entered in ICON. The Victim Fine Surcharge, Dedicated Fines, and Fines – Other Court Areas relate to monies the County collects on behalf of the province and other municipal courts. Each dollar collected on behalf of another court is reflected as revenue in the County's ledger, with the corresponding expense. The net impact is zero. The County must pay \$200 for every hour of adjudication.

The 2007 budget for these non-discretionary expenses is \$240,030 or \$53,570 less than the 2006 Budget. The largest decrease is the \$40,800 decrease for Victim Fine Surcharges which is based on the past 12 months.

Revenue

Revenue is based on actual results over a rolling 12 months (Oct 05 – Sept 06), and is estimated to decrease by \$18,500 year over budget year. POA revenue is difficult to accurately forecast as the County has limited control in the process.

Summary

The net revenue impact to the County Levy on a year over year basis is a favourable increase of \$30,082 to \$243,405.

COUNTY OF HURON
PROVINCIAL OFFENCES ADMINISTRATION
Budget for the year ending December 31, 2007

APPROVED

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
				Increases/ New Programs	Reductions/ Savings	Net Change		
REVENUE								
OTHER REVENUE								
Fees/Licenses	1,250	183	1,250	-	(1,050)	(1,050)	200	-84.00%
Fines	690,285	741,144	758,500	-	(18,500)	(18,500)	740,000	-2.44%
Third Party Recoveries	-	1,955	-	-	-	-	-	0.00%
Total Other Revenue	691,535	743,282	759,750	-	(19,550)	(19,550)	740,200	-2.57%
TOTAL REVENUE	691,535	743,282	759,750	-	(19,550)	(19,550)	740,200	-2.57%
EXPENDITURES								
SALARIES AND BENEFITS								
SALARIES								
Salaries - Full Time	114,000	109,164	119,300	7,350	-	7,350	126,650	6.16%
Total Salaries	114,000	109,164	119,300	7,350	-	7,350	126,650	6.16%
BENEFITS								
Statutory Benefits	9,700	8,560	9,138	162	-	162	9,300	1.77%
Extended Benefits	10,200	9,664	11,100	700	-	700	11,800	6.31%
OMERS	7,400	7,813	8,400	550	-	550	8,950	6.55%
Total Benefits	27,300	26,037	28,638	1,412	-	1,412	30,050	4.93%
Total Salaries and Benefits	141,300	135,201	147,938	8,762	-	8,762	156,700	5.92%
EQUIPMENT								
Equipment Repairs & Maint.	-	471	-	-	-	-	-	0.00%
Equipment Replacement New	8,000	14,000	11,000	-	(7,000)	(7,000)	4,000	-63.64%
Total Equipment	8,000	14,471	11,000	-	(7,000)	(7,000)	4,000	-63.64%
PURCHASED SERVICE								
Audit	600	696	600	120	-	120	720	20.00%
Consulting/Professional Fees	16,000	17,763	21,700	6,980	-	6,980	28,680	32.17%
Insurance	1,750	86	1,875	-	(1,755)	(1,755)	120	-93.60%
Occupational Accident Insurance	-	233	230	-	-	-	230	0.00%
Intra County Purchases	-	149	-	-	-	-	-	0.00%

50

COUNTY OF HURON
PROVINCIAL OFFENCES ADMINISTRATION
Budget for the year ending December 31, 2007

APPROVED

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
				Increases/ New Programs	Reductions/ Savings	Net Change		
Legal Fees	31,400	25,414	34,500	-	(700)	(700)	33,800	-2.03%
Maintenance Contracts	-	162	300	-	(300)	(300)	-	-100.00%
Printing (External)	11,000	6,733	10,100	-	(140)	(140)	9,960	-1.39%
Miscellaneous Services	1,000	55	1,000	-	-	-	1,000	0.00%
Total Purchased Service	61,750	51,291	70,305	7,100	(2,895)	4,205	74,510	5.98%
OPERATIONAL								
Advertising	200	-	200	-	-	-	200	0.00%
Associations/Memberships	200	360	300	-	-	-	300	0.00%
Bank Charges	2,500	4,101	2,800	1,300	-	1,300	4,100	46.43%
Conventions/Conferences	1,700	1,737	2,200	270	-	270	2,470	12.27%
Miscellaneous Admin.	1,000	24	1,000	-	-	-	1,000	0.00%
Office Expense	500	1,636	1,500	100	-	100	1,600	6.67%
Postage/Courier	900	964	900	-	-	-	900	0.00%
Publications & Subscriptions	850	730	850	-	(25)	(25)	825	-2.94%
Rent	7,000	3,520	6,484	-	(2,084)	(2,084)	4,400	-32.14%
Staff Training	2,000	-	1,000	-	-	-	1,000	0.00%
Telecommunications	3,950	2,342	3,950	-	(890)	(890)	3,060	-22.53%
Travel/Meals	3,100	759	2,400	-	(700)	(700)	1,700	-29.17%
Total Operational	23,900	16,173	23,584	1,670	(3,699)	(2,029)	21,555	-8.60%
PROGRAM								
Adjudication	32,000	26,700	28,500	-	(100)	(100)	28,400	-0.35%
Dedicated Fines	7,500	5,994	17,800	-	(10,700)	(10,700)	7,100	-60.11%
Fines - Other Court Areas	60,000	72,678	75,800	-	(300)	(300)	75,500	-0.40%
ICON Charges	12,000	10,914	12,800	-	(2,070)	(2,070)	10,730	-16.17%
Provincial Administration Chgs	2,400	2,392	2,400	-	-	-	2,400	0.00%
Victim Fine Surcharge	113,500	120,337	154,300	-	(40,800)	(40,800)	113,500	-26.44%
Witness Fees	1,000	1,718	1,000	400	-	400	1,400	40.00%
Miscellaneous Program	1,000	-	1,000	-	-	-	1,000	0.00%
Total Program	229,400	240,733	293,600	400	(53,970)	(53,570)	240,030	-18.25%
TOTAL EXPENDITURES	464,350	457,869	546,427	17,932	(67,564)	(49,632)	496,795	-9.08%
COUNTY LEVY	(227,185)	(285,413)	(213,323)	17,932	(48,014)	(30,082)	(243,405)	-14.10%

5/

CORPORATION OF THE COUNTY OF HURON

Huron County Emergency Medical Services

BACKGROUND:

The Huron EMS is a legislated entity that anticipates making appropriate prehospital care changes to both improve response as well as the treatment rendered to the citizens and visitors in the County of Huron. In 2006, the budget was reduced substantively and this caused several replacement articles to be put on hold such as vehicle replacement and monitors to name a few. The County of Huron EMS' budget for 2007 indicates a slight increase in operational needs with a potential increase reflected within the budget relating to the collective bargaining that will commence in 2007.

The budgetary variances for each line are explained below.

BUDGET:

Based on our most recent understanding from the MOHLTC, our funding increase received in 2006 was to increase our base allocation to 40% of the 50/50 funding. It is also our understanding that over the next two years, 2007 & 2008 Huron County EMS is to receive increases of 5% in each of those years to bring the MOHLTC share to 50% of the 2006 budget. The remarks from the MOHLTC further indicated that there has been no approval for funds beyond 2008 and Business Cases may not necessarily receive funding even if they are approved.

Revenue

The call volume has decreased slightly as a result of the reduction of non-emergent transfers out of the county. This has allowed Huron EMS to focus attention on response reduction and we have been able to reduce our response times to the citizens of Huron County since April 2006.

It is anticipated that in 2007 we will provide coverage for approximately 3 or 4 special events in the amount of \$5000 overall, although this could be slightly exceeded. Further, I have added \$25,000 into our Miscellaneous Revenue for cross border billings in 2007.

Salaries and Benefits

The Salary and Benefits section within this budget relates directly to the anticipated increase that will come about through collective bargaining which includes wage rates between CUPE 4513 and the County of Huron. I am also requesting four (4) Supervisors to be taken from within the existing positions. These positions will ensure that there is adequate supervision of staff during off hours and to assist with investigations, staff training, review of documentation, some skill compliance training, assist with vehicle coverage, equipment procurement and maintaining the scheduling. In discussions with CUPE Local 4513, they are in agreement that there is a need and understand the necessity of such positions given the increasing complexity of EMS and the need to ensure that concerns are identified and appropriate actions are taken as required per legislation (C-45). In addition, there is also the Council approved increases of 3% approved in the 2006 budget for non-union personnel. Combined, these salary and wage increases will amount to approximately \$416,400 over last year's approved salary budget assuming that negotiations with CUPE 4513 can be held to 3 percent. It must also be noted that the employee benefits for the 2007 year will increase by \$233,500 resulting in a net increase for salary and employee benefits totaling \$656,400 over the 2006 budget allotment for Salaries and Benefits.

Equipment

There is an overall increase in cost for new and replacement equipment in 2007. There is a decrease in vehicle lease and operations as the previous years had reflected a need to build and maintain a vehicle replacement reserve which had been accomplished. As approved in 2006, three vehicles will be replaced in 2007 utilizing this reserve. It must be noted that the lease costs shown within the budget will include the fuel costs, although the lease and fuel costs will be separate within the budget line details. The equipment maintenance and repair line for 2006 includes all costs associated with the ambulances outside of the lease. As indicated previously, there will be three new vehicles purchased in 2007. These new vehicles should reduce the overall cost of the repairs and maintenance. The request for equipment replacement costs are more than in 2006 and these items are required to ensure not only day to day operations are able to be maintained but to also look to the future to ensure that Huron County is prepared. There is a need to replace the tablets being used for the paperless data collection system and this is documented in the Tablet capital request narrative attached. There is also a request for a training manikin. This Manikin will help to ensure that staff receive in-house training to assist in maintaining their competency for such things as IV starts, intubation and to generate scenarios involving cardio-version, ECG interpretation etc., while organizing resources, equipment and skills similar to real life requirements.

Purchased Service

One of the areas that Purchased Services has increased is in the WSIB costs. These costs have increased since 2005 as 2006 showed a substantial increase in actual injuries and although the costs increased in 2006, it remains lower than our peers with like size services. In 2007, it is anticipated that insurance costs will decrease slightly over the 2006 actual. Further, to ensure our data is accessible and other programs are continually being reviewed and maintained, we need to ensure adequate IT support. Because of the intricate needs for appropriate and timely IT support to ensure that the various EMS hard assets are operational, I am requesting that the EMS system increase their existing IT support by half (.5) of an FTE to be included in the Intra County Purchases line of the EMS budget. I have discussed the necessity of having an individual readily available to assist the Department in maintaining the systems that we have put into place and all of our peers are in agreement that full time IT support is required.

I have also brought the concern of insufficient IT support to the County of Huron IT Manager and she is also in agreement that there is a definite need for one (1) FTE of IT support for the hard assets of the EMS Department and as noted above, this would be an increase of .5 of an IT Support in this budget year.

Operational

Operational costs will be increasing over those requested in 2006 as rent will be increasing with the new Wingham base, a suitable location for Administration to function appropriately and the need to negotiate a fair and equitable rent for the three posts. The utilities will be fully incorporated within the rent line for all facilities used by the EMS Department. Over the past three years we have attempted to have the EMS Management staff work in the same building to streamline process for improving the functional ability of the EMS operation, but there has been no County owned sites available for one reason or another. There are several buildings available and several have been viewed in Clinton, Exeter and Goderich. The Staff Training budget has decreased slightly from 2006 as it is anticipated that a number of training programs for staff can be accomplished using the Training Manikin identified in Equipment Replacement New for on going staff training.

Program

Medical supplies will remain the same as in 2006 and are a direct reflection of last year's actual expenditures based on call volume. Purchase of service relates to the air time for the Global Positioning System (GPS). The 911 Central Emergency Response Bureau (CERB) provider Seaway Communications, has indicated that the cost for renewal of the contract in September 2007 will be approximately \$2600 per month based on population. This is approximately \$375 less per month than that paid in 2006. The uniform expenses are a direct reflection of the actual replacement requirements within the Collective Agreement.

As stated previously, the Collective Agreement with staff expired on 31 December 2006 and the wages indicated are associated with management making certain assumptions.

COUNTY OF HURON

EMS

Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
				Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE								
PROVINCIAL GRANTS								
Provincial Operating Grants	2,449,980	2,204,982	3,050,146	848,000	-	648,000	3,698,146	21.24%
Total Provincial Grants	2,449,980	2,204,982	3,050,146	848,000	-	648,000	3,698,146	21.24%
MUNICIPAL GRANTS & FEES								
Services to Municipalities	-	-	150,000	-	(125,000)	(125,000)	25,000	-83.33%
Total Municipal Grants & Fees	-	-	150,000	-	(125,000)	(125,000)	25,000	-83.33%
OTHER REVENUE								
Miscellaneous Revenue	5,000	306	5,000	-	-	-	5,000	0.00%
Transfer from Reserves	-	217,816	154,000	-	(154,000)	(154,000)	-	-100.00%
Intra County Recoveries	-	1,249	5,000	-	(5,000)	(5,000)	-	-100.00%
Third Party Recoveries	-	11,726	5,500	-	(5,000)	(5,000)	500	-90.91%
Total Other Revenue	5,000	231,097	169,500	-	(164,000)	(164,000)	5,500	-96.76%
TOTAL REVENUE	2,454,980	2,436,079	3,369,646	848,000	(289,000)	359,000	3,728,646	10.65%
EXPENDITURES								
SALARIES AND BENEFITS								
Salaries - Full Time	3,892,177	3,536,849	4,333,183	195,415	-	195,415	4,528,598	4.51%
Salaries - Part Time	-	467,281	340,017	220,980	-	220,980	560,997	64.99%
Salaries - Time Off in Lieu Owing	-	-	-	6,500	-	6,500	6,500	0.00%
Total Salaries	3,892,177	4,004,130	4,673,200	422,895	-	422,895	5,096,095	9.05%
BENEFITS								
Statutory Benefits	386,887	406,369	418,926	34,027	-	34,027	452,953	8.12%
Extended Benefits	262,438	244,025	299,903	-	(9,346)	(9,346)	290,557	-3.12%
OMERS	282,190	254,314	318,139	81,028	-	81,028	399,167	25.47%
Total Benefits	931,514	904,708	1,036,968	115,055	(9,346)	105,710	1,142,678	10.19%
Total Salaries and Benefits	4,823,691	4,908,838	5,710,168	537,951	(9,346)	528,605	6,238,773	9.26%
EQUIPMENT								
Equipment Repairs & Maint.	176,000	2,189	175,468	-	(4,468)	(4,468)	171,000	-2.55%
Equipment Replacement New	182,960	249,744	61,016	-	(1,430)	(1,430)	59,586	-2.34%
Vehicle Lease & Operation	697,299	483,210	730,458	-	(326,158)	(326,158)	404,300	-44.65%
Small Tools/Equipment	1,200	35	1,200	-	-	-	1,200	0.00%
Total Equipment	1,057,459	735,178	968,142	-	(332,056)	(332,056)	636,086	-34.30%

COUNTY OF HURON

EMS

Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
				Additions/ New Programs	Reductions/ Savings	Net Change		
PURCHASED SERVICE								
Audit	1,176	1,080	1,176	24	-	24	1,200	2.04%
Consulting/Professional Fees	-	-	-	-	-	-	-	0.00%
Insurance	19,787	19,432	24,750	11,730	-	11,730	36,480	47.39%
Occupational Accident Insurance	-	9,212	3,168	7,332	-	7,332	10,500	231.44%
Intra County Purchases	18,116	6,300	28,349	40,095	-	40,095	68,443	141.43%
Legal Fees	10,000	1,806	5,000	-	-	-	5,000	0.00%
Printing (External)	5,079	2,555	3,500	-	(500)	(500)	3,000	-14.29%
Miscellaneous Services	1,200	718	1,200	-	-	-	1,200	0.00%
Total Purchased Service	53,358	40,902	67,143	59,181	(500)	58,681	125,823	87.40%
OPERATIONAL								
Advertising	356	-	-	-	-	-	-	0.00%
Associations/Memberships	1,100	552	1,160	750	-	750	1,910	64.66%
Conventions/Conferences	6,000	4,964	5,516	2,284	-	2,284	7,800	41.41%
Internet	3,300	2,614	3,600	-	(600)	(600)	3,000	-16.67%
Miscellaneous Admin.	1,200	778	1,200	-	-	-	1,200	0.00%
Office Expense	6,000	5,502	6,000	-	(450)	(450)	5,550	-7.50%
Postage/Courier	2,500	1,698	2,500	-	(500)	(500)	2,000	-20.00%
Publications & Subscriptions	1,000	746	1,000	-	-	-	1,000	0.00%
Rent	203,400	185,944	203,400	76,428	-	76,428	279,828	37.58%
Staff Training	68,000	2,945	74,701	-	(6,647)	(6,647)	68,054	-8.90%
Telecommunications	28,000	18,628	22,988	-	-	-	22,988	0.00%
Travel/Meals	38,500	11,352	33,800	778	-	778	34,578	2.30%
Capital	-	-	-	43,709	-	43,709	43,709	0.00%
Garbage	2,000	-	-	-	-	-	-	0.00%
Janitorial	3,800	462	3,800	-	(1,500)	(1,500)	2,300	-39.47%
Maintenance & Repairs/Building	216	-	-	-	-	-	-	0.00%
Utilities/Hydro	11,000	-	5,300	-	(5,300)	(5,300)	-	-100.00%
Total Operational	376,372	236,184	364,965	123,949	(14,997)	108,952	473,917	29.85%
PROGRAM								
Medical Supplies	83,177	55,991	83,050	-	-	-	83,050	0.00%
Replenish Bed/Linen	15,000	8,656	15,000	-	(2,000)	(2,000)	13,000	-13.33%
Winter Clothing and Uniforms	25,000	4,837	25,000	-	-	-	25,000	0.00%

COUNTY OF HURON

EMS

Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
				Additions/ New Programs	Reductions/ Savings	Net Change		
Purchase of Service	47,700	37,636	47,700	3,625	-	3,625	51,325	7.60%
Miscellaneous Program	7,000	6,992	7,500	-	(6,300)	(6,300)	1,200	-84.00%
Program Supplies & Costs	20,000	4,114	14,000	5,020	-	5,020	19,020	35.86%
Promotion/Public Relations	-	-	-	-	-	-	-	0.00%
Total Program	197,877	118,225	192,250	8,645	(8,300)	345	192,595	0.18%
TOTAL EXPENDITURES	6,508,757	6,039,326	7,302,668	729,725	(365,199)	364,527	7,667,194	4.99%
COUNTY CONTRIBUTION	4,053,777	3,603,247	3,933,022	81,725	(76,199)	5,527	3,938,548	0.14%

**Corporation of the County of Huron
Corporate Expense
2007 Budget**

The types of expenditures captured in the Corporate Expense budget are those that cannot be allocated to a specific department or program. These include expenditures related to consulting services for PSAB 3150 (Tangible Capital Asset Accounting/Asset Mgmt Plan), the raising of capital for reserves, provision for unforeseen/contingencies, the County's share of tax write-offs, property tax consulting fees, etc. There are no salaries attributed to Corporate Expenses.

Purchased Services

This includes the consulting services for PSAB 3150 at \$150,000 which is offset by a transfer from the one-time additional OMPF funds set aside in reserves during 2006. Therefore, no effect to the levy.

The 2006 budget shows insurance at \$74,908. This represents the WSIB insurance costs that were still required to be raised to repay the Fleet Reserve for the WSIB exit premium. As this is no longer required it has been reclassified from the program budgets and recognized in Corporate Expense for balancing purposes. The 2007 figure represents the additional WSIB Excess Indemnity Insurance the County is required to pay. The County is informed, through Human Resources, that the premium for this insurance is \$22,821 greater than 2006. Rather than change each department's budget for this increase at this late date, the amount is being included in Corporate Expense and will be reclassified to the departments when time permits.

Operational

Operational expenses are increasing by \$401,290. The largest increase is \$50,000 which represents the amount required for the Household Hazardous Waste days throughout the County and \$330,000 for the acquisition of three new ambulances.

Also included under miscellaneous admin costs is \$10,000 for indigent funerals.

Program

Program expenses are budgeted to increase by \$138,500. The increase is attributable to the increased payment to Municipal Property Assessment Corporation ("MPAC") of \$134,500.

Other Expenditures

This area shows a decrease to the budget of \$517,538 or 17.44%.

The Provision for Unforeseen is being budgeted to reduce by \$950,000 leaving \$0 as the budget for 2007. This item previously allowed for any unexpected expenses to be approved by Council in year or allow Council to approve a program budget to go over-budget. This also provides for any personnel, property and litigation matters. For 2007, unexpected expenses or programs that are over budget will need to find savings either through savings within the program budget, another program budget, reduce or terminate programs and/or staff, or apply to Council to utilize funds from a reserve if the reserve funds are available.

The Director of Planning and Development recommended increasing the Waste Management Reserve funding by \$250,000 thus increasing the reserve for this purpose so that funds are available in future years to meet the requirement of Huron County By-law No. 14, 2001. County Council agreed to increase the funding by \$200,000.

County Council approved reducing the Highways Winter Maintenance reserve Fund minimum balance to \$1.4 million, a reduction of \$300,000.

New for this year is the Council approved motion to raise \$200,000 for five years for economic development. The first \$200,000 was raised through the OMPF one-time additional funds. This represents the second installment.

Also new for this year is the Liability Insurance Reserve Fund. Council approved increasing the County insurance deductible to \$100,000 and in doing so approved the creation of this fund to be at a level determined prudent based on the County's claim history. When the motion was approved the level was \$765,000. Based on claim received to date, the level needs to increase by \$50,000.

The County's share of tax write-offs is increasing by \$100,000 based on the number of "Requests for Reconsideration" and appeals received by MPAC.

Revenue

Corporate revenues are increasing by \$189,244. It should be noted that of this increase, \$150,000 of revenue transferred from reserves is offset by expenditures related to the aforementioned transfer from the OMPF one-time funds for the PSAB 3150 consultant. A further \$330,000 in revenue transferred from the EMS Fleet Reserve is offset by matching expenditures for the acquisition of three new ambulances.

Summary

Overall, corporate expenses require \$112,854 less from the levy which represents a 3.18% decrease to the levy.

COUNTY OF HURON

CORPORATE

Budget for the year ending December 31, 2007

APPROVED

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
				Increases/ New Programs	Reductions/ Savings	Net Change		
REVENUE								
MUNICIPAL GRANTS & FEES								
Tax Sale Sundry	5,000	14,068	5,000	-	-	-	5,000	0.00%
Total Municipal Grants & Fees	5,000	14,068	5,000	-	-	-	5,000	0.00%
OTHER REVENUE								
Fees/Licenses	-	600	-	-	-	-	-	0.00%
Miscellaneous Revenue	-	75	-	-	-	-	-	0.00%
Transfer from Training Reserve	500,000	1,455,665	514,093	-	(514,093)	(514,093)	223,337	-100.00%
Prior Year Surplus	-	-	-	223,337	-	223,337	223,337	0.00%
Transfer from Reserves (one-time OMPF funds)	-	-	-	150,000	-	150,000	150,000	0.00%
Transfer from EMS Fleet Reserve	-	-	-	330,000	-	330,000	330,000	0.00%
Investment Income	-	852,817	-	-	-	-	-	0.00%
Intra County Recoveries	-	36	-	-	-	-	-	0.00%
Rent/Lease	-	68,011	-	-	-	-	-	0.00%
Sales	-	71	-	-	-	-	-	0.00%
Third Party Recoveries	-	426	-	-	-	-	-	0.00%
Total Other Revenue	500,000	2,377,702	514,093	703,337	(514,093)	189,244	703,337	36.81%
TOTAL REVENUE	505,000	2,391,769	519,093	703,337	(514,093)	189,244	708,337	38.46%
EXPENDITURES								
SALARIES AND BENEFITS								
SALARIES								
Salaries - Full Time	-	2,910	-	-	-	-	-	0.00%
Total Salaries	-	2,910	-	-	-	-	-	0.00%
BENEFITS								
Statutory Benefits	-	911	-	-	-	-	-	0.00%
Extended Benefits	-	219	-	-	-	-	-	0.00%
Total Benefits	-	1,131	-	-	-	-	-	0.00%
Total Salaries and Benefits	-	4,041	-	-	-	-	-	0.00%
EQUIPMENT								

COUNTY OF HURON

CORPORATE

Budget for the year ending December 31, 2007

APPROVED

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
				Increases/ New Programs	Reductions/ Savings	Net Change		
Equipment Replacement New Total Equipment	5,000 5,000	- -	- -	5,000 5,000	- -	5,000 5,000	5,000 5,000	0.00% 0.00%
PURCHASED SERVICE								
Consulting/Professional Fees	65,000	17,914	68,000	100,025	-	100,025	168,025	147.10%
Insurance	-	-	74,908	-	(52,087)	(52,087)	22,821	-69.53%
Intra County Purchases	-	900	-	-	-	-	-	0.00%
Miscellaneous Services	1,000	-	-	1,200	-	1,200	1,200	0.00%
Total Purchased Service	66,000	18,814	142,908	101,225	(52,087)	49,138	192,046	34.38%
OPERATIONAL								
Advertising	5,200	-	-	5,350	-	5,350	5,350	0.00%
Associations/Memberships	-	444	-	-	-	-	-	0.00%
Bank Charges	-	2,226	-	-	-	-	-	0.00%
Hazardous Waste Collection	-	-	-	-	-	-	-	0.00%
Miscellaneous Admin.	1,000	2,071	-	50,000	-	50,000	50,000	0.00%
Office Expense	-	1,093	-	11,200	-	11,200	11,200	0.00%
Telecommunications	-	4,719	-	-	-	-	-	0.00%
Travel/Meals	2,700	325	-	840	-	840	840	0.00%
Capital	-	57,106	-	3,900	-	3,900	3,900	0.00%
Maintenance & Repairs/Building	-	402	-	330,000	-	330,000	330,000	0.00%
Taxes	17,200	-	17,200	-	-	-	17,200	0.00%
Total Operational	26,100	68,386	17,200	401,290	-	401,290	418,490	2333.08%
PROGRAM								
Special Events	5,000	(1,750)	2,000	4,000	-	4,000	6,000	200.00%
Program Supplies & Costs	-	84	-	-	-	-	-	0.00%
CT Scanner	-	-	-	-	-	-	-	0.00%
Assessment MPAC	920,583	939,000	939,000	134,500	-	134,500	1,073,500	14.32%
Total Program	925,583	937,334	941,000	138,500	-	138,500	1,079,500	14.72%
OTHER EXPENDITURES								
Provision for Unforeseen	1,066,135	3,023,468	950,000	-	(950,000)	(950,000)	-	-100.00%
Capital Reserve	300,000	500,000	500,000	-	-	-	500,000	0.00%
Highways Winter Mctce Reserve Fund	700,000	700,000	700,000	-	(300,000)	(300,000)	400,000	-42.86%
Waste Management Reserve Fund	150,000	150,000	150,000	200,000	-	200,000	350,000	133.33%
Water Source Protection Reserve Fund	250,000	250,000	250,000	-	-	-	250,000	0.00%
Economic Development Reserve Fund	-	765,000	17,538	200,000	-	200,000	200,000	0.00%
Liability Insurance Reserve Fund	-	-	-	32,462	-	32,462	50,000	185.10%

COUNTY OF HURON

CORPORATE

Budget for the year ending December 31, 2007

APPROVED

	2006 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
Transfer to general reserve for contingencies	400,000	406,972	400,000	Increases/ New Programs	Reductions/ Savings	Net Change	200,000	
Share of Write-offs	2,866,135	5,795,440	2,967,538	100,000	-	100,000	500,000	25.00%
Total Other Expenditures	3,888,818	6,824,015	4,068,646	732,462	(1,260,000)	(517,538)	2,450,000	-17.44%
TOTAL EXPENDITURES				1,378,477	(1,302,087)	76,390	4,145,036	1.88%
COUNTY LEVY	3,383,818	4,432,246	3,549,553	675,140	(787,994)	(112,854)	3,436,699	-3.18%

COUNTY OF HURON
CORPORATE SPECIAL PROJECTS
Budget for the year ending December 31, 2007

APPROVED

	2005 Budget	2006 Forecast Actual	2006 Budget (07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
				Increase/ New Programs	Reductions/ Savings	Net Change		
EXPENDITURES								
EQUIPMENT								
Equipment Replacement New	5,000	-	-	-	-	-	-	0.00%
Total Equipment	5,000	-	-	-	-	-	-	0.00%
PURCHASED SERVICE								
Intra County Purchases	5,000	-	5,000	-	(5,000)	(5,000)	-	-100.00%
Total Purchased Service	5,000	-	5,000	-	(5,000)	(5,000)	-	-100.00%
OPERATIONAL								
Internet	2,000	-	2,000	-	(2,000)	(2,000)	-	-100.00%
Office Expense	5,000	-	2,500	-	(2,500)	(2,500)	-	-100.00%
Telecommunications	3,000	-	500	-	(500)	(500)	-	-100.00%
Total Operational	10,000	-	5,000	-	(5,000)	(5,000)	-	-100.00%
TOTAL EXPENDITURES	20,000	-	10,000	-	(10,000)	(10,000)	-	-100.00%
COUNTY LEVY	20,000	-	10,000	-	(10,000)	(10,000)	-	-100.00%

Budget for the year ending December 31, 2007

COUNTY OF HURON HIGHWAY DEPARTMENT		2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007 Budget	% Budget Increase/ Decrease	Note
EXPENDITURES							
Bridge Maintenance							
BRIDGE MAINTENANCE	50,000		350,000.00	150,000	350,000		Due to aging infrastructure, the quantity of maintenance work on County bridges is increasing. At the same time the cost of labour, fuel and materials are also increasing
CULVERT MAINTENANCE	100,000		48,600.00	80,000	75,000		
BRIDGE AND CULVERT INSPECTION			200.00	15,000	15,000		
BRIDGE CONSULTANT COST			17,400.00		10,000		
TOTAL Bridge Maintenance	150,000		416,200.00	245,000	450,000	83.67%	The increased, Budgeted amount for Roadside Maintenance is due to an estimated additional \$100,000 in ditching that is required in 2007.
Roadside Maintenance							
GRASS TRIMMING/SPRAYING	130,000		106,900.00	100,000	110,000		
BRUSHING, TREE TRIMMING, REMOVAL	100,000		211,200.00	110,000	120,000		
DITCHING	45,000		287,000.00	150,000	250,000		
CATCH BASINS, CURB&GUTTER, STORM	75,000		68,900.00	100,000	100,000		
DEBRIS & LITTER PICK UP	40,000		54,100.00	60,000	60,000		
ROADSIDE MOWING			42,400.00	40,000	45,000		
TREE INSPECTION	25,000		21,500.00				
WEED INSPECTION/	1,000		900.00	2,000	2,000		
COUNTY FORESTS	1,000		200.00				
TOTAL Roadside Maintenance	417,000		793,100.00	562,000	687,000	22.24%	The amount budgeted for 2007 has increased modestly over the 2006 budget and projected value. The price of asphalt cement has increased by 42% in the past 12 months. Cold patch and Spray Patching both have higher levels of asphalt cement than hot mix.
Hardtop Maintenance							
PATCHING, SPRAY PATCHING	80,000		58,300.00	100,000	150,000		
SWEEPING, FLUSHING, CLEANING	50,000		65,200.00	65,000	65,000		
SHOULDER MAINTENANCE FRESH GRAVE	200,000		293,000.00	350,000	300,000		
RESURFACING							
CRACK SEALING			65,200.00				
SHOULDER GRADING (GRADING ONLY)	65,000		154,800.00	100,000	150,000		
TOTAL Hardtop Maintenance	395,000		636,500.00	615,000	665,000	8.13%	
Winter Control							The very modest increase in winter maintenance is due to anticipated savings with our developing liquid pre-wet program.
ANTI-ICING							
SNOWPLOWING & REMOVAL	775,000		17,300.00	100,000	100,000		
SANDING & SALTING	1,300,000		680,800.00	750,000	800,000		
WINTER PATROL	275,000		965,700.00	1,400,000	1,300,000		
WINTER MAINTENANCE STANDBY	125,000		174,100.00	250,000	250,000		
HAULING SALT FROM GODERICH	50,000		68,800.00	125,000	125,000		
CONTRACTOR WINTER STANDBY			33,300.00	50,000	50,000		
SALT MANAGEMENT PLAN			61,700.00	60,000	60,000		
USING BANKED OVERTIME				5,000	5,000		
GENERAL PATROL SUPERVISION WINTER			210,900.00		75,000		
TOTAL Winter Control	2,525,000		2,283,200.00	2,740,000	2,765,000	0.91%	

COUNTY OF HURON HIGHWAY DEPARTMENT	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007 Budget	% Budget Increase/ Decrease	Note
Safety Devices						
LINE MARKING (COUNTY)	150,000	262,700.00	230,000	275,000		The majority of the increase is due to correctly allocating guide rail to this category.
SIGN MAINTENANCE	120,000	114,200.00	120,000	70,000		
RAILWAY CROSSING PROTECTION	6,000	6,100.00	6,000	6,000		
ILLUMINATION, OTHER	6,000	6,300.00	15,000	10,000		
GUIDE RAIL	20,000	44,900.00	50,000	300,000		
911 SIGNAGE (COUNTY)	10,000	7,000.00	10,000	10,000		The amount budgeted in 2007 reflects the actual amount spent in 2006. General Patrol Supervision, was formerly Included in Administration activities, is easier to track and shows the true cost of summer work more clearly shown here.
TRAFFIC SIGNALS & ENERGY CHARGES	5,000	3,600.00	15,000	5,000		
ACCIDENT RECOVERIES		300.00				
SIGN MANUFACTURING	45,000	24,300.00	30,000	30,000		
TOTAL Safety Devices	362,000	469,400.00	476,000	706,000	48.32%	
Miscellaneous						
MISCELLANEOUS (MEETINGS ETC.)	50,000	46,900.00	50,000	50,000		The amount budgeted in 2007 reflects the actual amount spent in 2006. General Patrol Supervision, was formerly Included in Administration activities, is easier to track and shows the true cost of summer work more clearly shown here.
MUNICIPAL DRAIN MAINTENANCE	100,000	54,800.00	75,000	75,000		
GENERAL SUMMER ROAD PATROL	50,000	59,600.00	50,000	50,000		
TRAFFIC / ENGINEERING	10,000	28,900.00	15,000	5,000		
NEEDS STUDY			5,000	5,000		
EMPLOYEE TRAINING	70,000	49,800.00	70,000	70,000		By reallocating expenses to maintenance activities in order to show their full, true cost, the total administration cost has been significantly reduced.
RETRO PAY		2,000.00				
GEN PATROL SUPERVISION SUMMER		123,100.00	50,000	120,000		
TOTAL Miscellaneous	280,000	365,100.00	315,000	375,000	19.05%	
TOTAL MAINTENANCE	4,129,000	4,963,500	4,953,000	5,648,000	14.03%	
Administration & Overhead						
PATROL ADMINISTRATION	100,000	8,800.00	120,000	10,000		By reallocating expenses to maintenance activities in order to show their full, true cost, the total administration cost has been significantly reduced.
SHOP MAINTENANCE	175,000	160,100.00	110,000	160,000		
ELECTRICITY	35,000	31,200.00	40,000	35,000		
TELEPHONE	20,000	13,100.00	20,000	15,000		
INTERNET	4,000	700.00	4,000	1,000		
FLEET ADMINISTRATION	25,000	42,300.00	35,000	40,000		
RENT IN COURTHOUSE	11,000	11,000.00	11,000	13,750		
FACILITY ADMINISTRATION	10,000	37,600.00	35,000	40,000		
SMALL TOOLS	30,000	18,100.00	30,000	20,000		
ENGINEER/MANAGER SALARY	99,000	89,400.00				
ENGINEERS EXPENSES	1,000	1,100.00	2,000	2,000		
O/H STAFF SALARY	140,000	214,000.00	309,000	200,000		
NATURAL GAS/PROPANE/FUR	40,000	29,600.00	40,000	35,000		
RADIO	12,000	20,300.00	18,000	20,000		
POSTAGE & COURIER	1,000	100.00	1,000	500		
ASSOCIATION FEES	4,000	900.00	2,000	1,000		

COUNTY OF HURON HIGHWAY DEPARTMENT	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007 Budget	% Budget Increase/ Decrease	Note
ADVERTISING COST	3,000	3,800.00	5,000	5,000		
INSURANCE PREMIUMS	135,700	156,000.00	156,000	118,000		
COMPUTER UPGRADES	10,000	10,000.00	10,000	10,000		
LEGAL / PROFESSIONAL SERVICES	30,000	4,100.00	10,000	10,000		
ADMIN COSTS \$851.00 PER MO	10,000	11,000.00	12,000	12,000		
AUDIT COSTS \$118.00 PER MO	1,500	1,500.00	1,500	1,500		
OFFICE MACHINES & SUPPLIES	10,000	13,100.00	10,000	10,000		
PRINTING	2,000	2,000.00	2,500	2,500		
PERMIT FEES	-12,000	(37,700.00)	(20,000)	(40,000)		
PUBLICATIONS & SUBSCRIP	2,000	1,100.00	2,000	2,000		
OVERHEAD - MISCELLANEOUS	2,000	5,000.00				
CONFERENCES OGRA	5,000					
AMBULANCE	10,000	3,900.00	7,500			
AUBURN LAB		1,300.00				
COUNTY FORESTS		10,900.00	6,000	6,000		
COUNTY FOREST BYLAW		10,000.00	35,000			
TOTAL Administration & Overhead	916,200	874,300.00	1,014,500	730,250	-24.57%	
Gravel Pit Operation						
VARNA PIT OPERATION	500	1,407.03	500			
TOTAL Gravel Pit Operation	500	1,407.03	500		-100.00%	
TOTAL ADMINISTRATION AND MAINTENANCE	5,045,700	5,839,207.03	5,968,000	6,378,250	6.87%	An overall increase in the Total Administration and Maintenance Budget of only 7.5%, is extremely modest consider to the following facts:
Road / Bridge Construction and Paving						Fuel increased 29.8% in the past 24 months Labour increases approximately 3.0% per year The cost of steel culverts is up 15-20% this year
07-301 Cty Rd 1				2,148,000		
Rd 12 Seaforth N of Hwy 8 (Carry Over)						
07-302 Cty Rd 86				829,600		
07-303 Cty Rd 28				557,600		
07-304 Cty Rd 31				1,047,200		
Rd #8 Paving 06-304 (accrued)				105,000		
07-305 Cty Rd 35 by Wellington				100,000		
Resurface Wingham Patrol Yard				250,000		
Auburn Salt Storage Facility				250,000		
Salt Storage Building Wroxeter (Deferred)				150,000		
Guidrail on Boundary Bridges						110,100 accrued
						57,000 c/f

COUNTY OF HURON HIGHWAY DEPARTMENT	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007 Budget	% Budget Increase/ Decrease	Note
Rd Const. Cty Rd 30 fordwich (to reserve)				600,000		reduced by \$900,000 as recommended by WTF Jan 19/07
18 Mile River Bridge - Cr 86				700,000		
Benmiller Bridge 05-508				1,380,000		
BB-18 Tuckersmith Bridge				250,000		
BB-19 Rogerville Road				150,000		
31-13.7 Varna Bridge				600,000		
83-35.4 Concrete Culvert				200,000		
Engineering				200,000		
TOTAL Road / Bridge Construction & Capital less accrued expenses	8,300,000	9,798,447.65	6,295,000	9,517,400	65.49%	
TOTAL EXPENDITURES	13,345,700	15,637,654.68	12,263,000	15,860,650	29.34%	
REVENUES						The increase in Capital Projects is due mainly to 2 major projects that have each been planned for the past two years. Over \$1.7 million dollars has been placed in reserves specifically for projects in 2007.
Expenses Transferred to Fleet		150,000.00	150,000	150,000		
Transfers from Highways Reserve		1,150,000.00	1,150,000	550,000		
Transfer from General Reserve		812,907.00				
Grant - Move Ontario		2,537,120.00				
2006 Federal Gas Tax				1,164,132		
2007 Federal Gas Tax - Varna Bridge & 83-35.4 (Resolution of Council Required)				776,001		
Full Cost Recovery 9-1-1 signage			9,000			
Services to Municipalities - Recoveries			120,000			
Other Revenues			5,000			
TOTAL REVENUES	2,472,000	4,650,027.00	1,434,000	2,640,133	84.11%	
NET COUNTY CONTRIBUTION	10,873,700	10,987,628.00	10,829,000	13,220,517	21.76%	

COUNTY OF HURON
FACILITIES - CONSOLIDATED
Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
				Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE								
OTHER REVENUE								
Transfer from Capital Reserves	400,000	-	404,000	-	(404,000)	(404,000)	-	-100.00%
Transfer from Operating Reserves	-	-	-	-	-	-	-	0.00%
Transfer from Reserves (OMPF one-time funding)	-	-	-	-	-	-	-	0.00%
Rent/Lease	769,985	884,500	803,629	476,000	-	476,000	476,000	0.00%
Third Party Recoveries	338,463	122	338,463	239,556	-	239,556	1,043,185	29.81%
Total Other Revenue	1,508,448	886,215	1,546,092	715,556	(404,000)	311,556	338,463	0.00%
TOTAL REVENUE	1,508,448	886,215	1,546,092	715,556	(404,000)	311,556	1,857,648	20.15%
EXPENDITURES								
SALARIES AND BENEFITS								
SALARIES								
Salaries - Full Time	285,700	271,576	308,900	17,759	-	17,759	326,659	5.75%
Salaries - Part Time	22,000	37,251	17,200	918	-	918	18,118	5.34%
Total Salaries	307,700	308,826	326,100	18,677	-	18,677	344,777	5.73%
BENEFITS								
Statutory Benefits	27,816	26,279	27,746	1,331	-	1,331	29,077	4.80%
Extended Benefits	27,957	34,810	38,500	146	(45)	101	38,601	0.26%
OMERS	14,295	18,380	20,500	1,330	-	1,330	21,830	6.49%
Total Benefits	70,068	79,469	86,746	2,807	(45)	2,762	89,508	3.18%
Total Salaries and Benefits	377,768	388,296	412,846	21,484	(45)	21,439	434,285	5.19%
EQUIPMENT								
Equipment Rentals/Leases	1,500	2,072	9,500	-	-	-	9,500	0.00%
Equipment Repairs & Maint.	32,500	3,998	26,000	10,000	-	10,000	36,000	38.46%
Equipment Replacement New	27,650	10,494	33,000	6,000	-	6,000	39,000	18.18%
Vehicle Lease & Operation	12,000	15,223	12,000	-	-	-	15,000	25.00%
Small Tools/Equipment	-	-	-	-	-	-	-	0.00%
Total Equipment	73,650	31,787	80,500	16,000	-	16,000	99,500	23.60%

68

COUNTY OF HURON
FACILITIES - CONSOLIDATED
Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
				Additions/ New Programs	Reductions/ Savings	Net Change		
PURCHASED SERVICE								
Audit	-	-	-	-	-	-	-	0.00%
Consulting/Professional Fees	6,500	3,480	5,000	30,000	(5,000)	25,000	30,000	500.00%
Insurance	38,200	37,837	37,900	5,550	-	5,550	43,150	14.76%
Occupational Accident Insurance	-	936	-	-	-	-	-	0.00%
Intra County Purchases	-	2,926	-	-	-	-	-	0.00%
Maintenance Contracts	41,000	39,399	57,400	500	-	500	57,900	0.87%
Printing (External)	650	-	650	-	(650)	(650)	-	-100.00%
Security	4,200	-	-	-	-	-	-	0.00%
Snow Removal Contract	22,600	14,646	25,500	3,500	-	3,500	29,000	13.73%
Miscellaneous Services	29,500	960	8,500	-	(5,000)	(5,000)	3,500	-58.82%
Total Purchased Service	142,650	100,184	134,650	39,550	(10,650)	28,900	163,550	21.46%
OPERATIONAL								
Advertising	1,000	323	1,000	-	-	-	1,000	0.00%
Conventions/Conferences	2,000	-	2,000	-	-	-	2,000	0.00%
Internet	1,500	-	-	-	-	-	-	0.00%
Miscellaneous Admin.	254	54	-	-	-	-	-	0.00%
Office Expense	6,380	780	5,250	15,500	(4,000)	11,500	16,750	219.05%
Postage/Courier	200	19	200	-	-	-	200	0.00%
Publications & Subscriptions	500	-	500	-	-	-	500	0.00%
Rent	-	-	-	-	-	-	-	0.00%
Staff Training	5,000	1,659	5,000	-	-	-	5,000	0.00%
Telecommunications	3,400	6,609	4,600	4,900	-	4,900	9,500	106.52%
Travel/Meals	3,500	2,281	3,500	3,000	(2,500)	500	4,000	14.29%
Building Capital	400,000	378,305	404,000	712,000	-	712,000	1,116,000	176.24%
Garbage	9,400	8,151	8,700	3,500	-	3,500	12,200	40.23%
Grounds Maintenance	6,950	12,818	6,350	15,900	-	15,900	22,250	250.39%
Janitorial	25,000	17,667	27,000	2,000	-	2,000	29,000	7.41%
Maintenance & Repairs/Building	62,000	58,892	61,500	36,500	-	36,500	98,000	59.35%
Maintenance & Repairs/Electrical	39,000	21,252	43,000	15,000	-	15,000	58,000	34.88%
Maintenance & Repairs/HVAC	34,000	61,718	40,000	53,000	-	53,000	93,000	132.50%
Maintenance & Repairs/Plumbing	21,000	5,667	21,500	5,000	-	5,000	26,500	23.26%
Taxes	9,466	10,865	13,000	-	-	-	13,000	0.00%
Utilities/Heat	102,950	105,725	128,700	17,375	-	17,375	146,075	13.50%

COUNTY OF HURON
 FACILITIES - CONSOLIDATED
 Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
				Additions/ New Programs	Reductions/ Savings	Net Change		
Utilities/Hydro	174,300	165,041	205,375	11,125	(13,250)	(2,125)	203,250	-1.03%
Utilities/Water & Sewer	10,000	6,633	9,950	700	(1,450)	(750)	9,200	-7.54%
Total Operational	917,800	864,459	991,125	895,500	(21,200)	874,300	1,865,425	88.21%
PROGRAM								
Miscellaneous Program	6,000	2,897	4,000	-	-	-	4,000	0.00%
Total Program	6,000	2,897	4,000	-	-	-	4,000	0.00%
TOTAL EXPENDITURES	1,517,868	1,397,622	1,623,121	972,534	(31,895)	940,639	2,566,760	58.14%
COUNTY LEVY	9,420	501,407	77,029	256,978	372,105	629,083	709,112	820.58%

Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
				Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE								
MUNICIPAL GRANTS & FEES								
Services to Municipalities	8,000	10,907	8,000	1,000	-	1,000	9,000	12.50%
Total Municipal Grants & Fees	8,000	10,907	8,000	1,000	-	1,000	9,000	12.50%
OTHER REVENUE								
Fees/Licenses	-	-	-	-	-	-	-	0.00%
Transfer from Capital Reserves	454,430	1,175,253	919,000	-	(638,000)	(638,000)	281,000	-69.42%
Intra County Recoveries	2,016,400	1,214,367	1,334,000	-	(209,000)	(209,000)	1,125,000	-15.67%
Rent/Lease	-	531,600	531,000	-	(489,000)	(489,000)	42,000	-92.09%
Third Party Recoveries	-	300,411	450,000	-	(124,000)	(124,000)	326,000	-27.56%
Total Other Revenue	2,470,830	3,221,631	3,234,000	-	(1,460,000)	(1,460,000)	1,774,000	-45.15%
TOTAL REVENUE	2,478,830	3,232,539	3,242,000	1,000	(1,460,000)	(1,459,000)	1,783,000	-45.00%
EXPENDITURES								
SALARIES AND BENEFITS								
SALARIES								
Salaries - Full Time	93,430	264,100	264,100	-	(24,100)	(24,100)	240,000	-9.13%
Salaries - Part Time	-	-	-	3,000	-	3,000	3,000	0.00%
Total Salaries	93,430	264,100	264,100	3,000	(24,100)	(21,100)	243,000	-7.99%
BENEFITS								
Statutory Benefits	8,300	-	-	-	-	-	-	0.00%
Extended Benefits	9,500	-	-	-	-	-	-	0.00%
OMERS	5,900	-	-	-	-	-	-	0.00%
Burden	-	70,600	70,600	-	(14,710)	(14,710)	55,890	-20.84%
Total Benefits	23,700	70,600	70,600	-	(14,710)	(14,710)	55,890	-20.84%
Total Salaries and Benefits	117,130	334,700	334,700	3,000	(38,810)	(35,810)	298,890	-10.70%
EQUIPMENT								
Equipment Rentals/Leases	-	-	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	762,000	983,131	842,000	-	(191,000)	(191,000)	651,000	-22.68%
Equipment Replacement New	950,000	1,175,253	919,000	-	(638,000)	(638,000)	281,000	-69.42%
Small Tools/Equipment	-	-	4,000	-	-	-	4,000	0.00%
Total Equipment	1,712,000	2,158,384	1,765,000	-	(829,000)	(829,000)	936,000	-46.97%
PURCHASED SERVICE								

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
Insurance	136,700	78,708	127,000	-	(100,477)	(100,477)	26,523	-79.12%
Miscellaneous Services	-	-	250,000	-	-	-	250,000	0.00%
Total Purchased Service	136,700	78,708	377,000	-	(100,477)	(100,477)	276,523	-26.65%
OPERATIONAL								
Miscellaneous Admin.	2,000	-	1,000	-	-	-	1,000	0.00%
Office Expense	1,000	-	1,000	-	-	-	1,000	0.00%
Postage/Courier	500	-	500	-	-	-	500	0.00%
Telecommunications	1,500	-	1,500	-	-	-	1,500	0.00%
Utilities/Hydro	8,000	-	11,000	1,000	-	1,000	12,000	9.09%
Total Operational	13,000	-	15,000	1,000	-	1,000	16,000	6.67%
OTHER EXPENDITURES								
Reserve/Contingencies	500,000	660,746	750,300	-	(494,713)	(494,713)	255,587	-65.94%
Total Other Expenditures	500,000	660,746	750,300	-	(494,713)	(494,713)	255,587	-65.94%
TOTAL EXPENDITURES	2,478,830	3,232,539	3,242,000	4,000	(1,463,000)	(1,459,000)	1,783,000	-45.00%
COUNTY CONTRIBUTION	-	-	-	3,000	(3,000)	-	-	0.00%



**County of Huron
Homes for the Aged & Apartments
2007 Budget**

Long Term Care Homes – Budget for 2007

General Comments

The original House of Refuge at the Huronview site was established in 1895. In 2007, the County Homes will have been in operation for 112 years. Today, the province mandates the operation of long term care homes by municipalities. The County of Huron operates two long term care homes, Huronlea in Brussels, and Huronview in Clinton. As of October 2006, the majority of residents of Huronlea have come from Huron East and North Huron. At Huronview, the majority of residents have called Central Huron, Goderich, and Huron East home prior to moving to Huronview.

The Homes for the Aged 2007 budget will deliver the same core level of services to the long term care residents of Huronview and Huronlea as in 2006. As in previous years, provincial funding has been maximized and is not keeping pace with the rising costs of salaries and benefits at the homes, particularly in the Nursing and Personal Care envelope.

It has been the position of the County of Huron to provide additional nursing care to the homes residents, above that funded by the province and the residents. In 2006, the homes provide 2.54 nursing hours per resident day at Huronlea, and 2.48 hours at Huronview, slightly lower than the median for municipal homes as quoted by OANHSS in a survey released in September 2006. However, this continues to compare favorably to the for-profit homes, which provide 2.09 hours on average per resident day.

The cost of providing the OMERS pension plan (with 6% and 9.5% employer matching), and the County's Short and Long Term Sick Plan coverage accounts for approximately \$605,000 of the overall salaries costs. These benefits are available to all county employees.

Following Council's adopted in principle "Strategic Plan", funds have been allocated in the budget for the development of a ten year strategic plan for the homes department, similar to the plans that have been developed by the library and housing services in past years.

The 2007 budget includes the loss of revenue from the province in the nursing envelope of \$219,690 due to a decrease in the Case Mix Index (see "Revenue" Page 3 of this report for details). This sharp decrease at Huronlea falls within the Ministry of Health and Long Term Care allowable range of appeal. This appeal has been requested and is currently underway.

As a result, the County contribution is estimated to increase in 2007. The County contribution for the two homes and apartments in 2007 is projected to be \$1,496,363. This represents an increase of \$616,864 over 2006. It is interesting to note that OANHSS reports that in 2006, municipalities contributed, on average, \$1,380,950 for each municipal home they operated.

Both long term care facilities operated by the Huron County are classified as "A" facilities, and as such, a premium is paid each year by the province for regular capital maintenance of the homes. It

is recommended that the premium of \$131,400 for Huronview and \$70,080 for Huronlea be considered to be transferred to the homes capital reserves in 2007. Both facilities must be kept updated to compete with other rebuilt facilities in the region. In the province, another class of facility, "new builds" has now taken the lead over "A" facilities, as homes are currently being built to new standards. It is imperative to ensure the facilities are kept refurbished and in good condition, and that the County maximizes funding available for capital projects.

The 2007 budget funds the ongoing replacement of equipment and refreshing areas that are showing the effect of continuous service since 1993. Resident items such as mattresses, drapes and the continuing replacement of dining room furniture is included in the budget.

Increased envelope funding occurred during 2006 and is hoped to increase again in the year 2007. At the time of the budget preparation, resident rooms and apartments are generally occupied, with beds in the secure units being most often available. There are 120 approved beds at Huronview and 64 approved beds at Huronlea.

REVENUE

Revenue for the County Homes is derived from three sources, resident, provincial and a County contribution. The Province sets the amount of the contributions from the Ministry and from the residents. The Homes retains all the revenue from the preferred accommodation premiums.

Preferred accommodation is the premium paid by residents for private (\$18.00 per day) or semi-private (\$8.00 per day) accommodation. The maximum percentage of beds in each facility for which preferred accommodation may be charged is 60%, although all rooms at the homes would qualify for preferred accommodation charges.

At the present time, although both homes attempt to keep the number of preferred beds to a maximum, due to the larger waitlist at Huronview, that facility generally meets the maximum. The preference of the individuals applying for beds dictates this outcome. To ensure the homes meet occupancy targets, applications for available beds are accepted in as timely a manner as possible.

Provincial Funding – These monies are detailed under "Provincial Operating Grants". With a minimum of 97% occupancy, the homes receive the following funding in the designated LTC funding envelopes:

- *Nursing and Personal Care* – directly related to the Case Mix Index – a claw back clause applies to any unspent funding dollars. In the 2007 budget, and increase has been anticipated effective April, 2007 of 2%;
- *Program and Support Services* – Claw back clause applies to any unspent funding dollars. In the 2007 budget, a 1% increase has been anticipated;
- *Raw Food* – Claw back clause applies to any unspent funding dollars. No increase to this envelope has been added to the 2007 budget;
- *Other Accommodation* – Note that monies from this envelope cover the costs of the following operating items: dietary, housekeeping, laundry, maintenance, administration and facilities. It is also used toward the salary and benefits under-funding in the nursing envelope. In 2007 an increase of 2% has been included.

Accordingly, the envelopes are funded by the province based on the number of residents per day, called a "per diem" rate:

Budgeted Per Diem Rates eff July 1, 2006

<i>Nursing and Personal Care (CMI = 100)</i>	\$ 70.52
<i>Program and Support Services</i>	\$ 6.82
<i>Raw Food</i>	\$ 5.46
<i>Other Accommodation</i>	<u>\$ 45.20</u>
Total	\$128.00

The Nursing envelope per diem is based on a factor determined by the province for each home, which is dependent on the level of care required by residents. This factor is called the "case mix index". The Case Mix Index at Huronview was 92.67 in 2006. The Ministry has set the CMI at Huronview at 88.27 effective April 1, 2007. At Huronlea, the 2006 CMI was 99.28. Following the classification process in the fall, the CMI at Huronlea is now 82.94 for April 2007 and onwards.

Resident Payments – The room fees are based on Provincial standards. The monies collected show as "Other Revenue" under the following categories: Basic room, Semi-Private room, Private room, and short-stay or respite stay. A portion of the basic resident revenue received from the resident is deducted from our Provincial funding.

Monthly Rates Paid by Residents

Basic (Ward) Accommodation	\$1513.53*
Semi Private Accommodation	\$1756.87
Private Accommodation	\$2061.04
Short-stay/Respite	\$32.37/day

(*Residents may apply for rate reduction/exceptional circumstances from the Province.)

Several other small sources of revenue for the homes includes the rental of farmland and hairdressing facilities, as well as fees collected from other uninsured services. It is recommended due to the need for space and privacy for services provided to the residents, that the office space occupied by Town and Country Support Services (arranged in 1993 when the province ran the Supportive Housing program out of the Apartments, a program they have since dropped) be returned to use by Huronview and Huronlea. This approach would represent a decline in revenues of \$3,850 for a year.

As in previous years, the Provincial funding has been maximized and continues to fall short in relation to increasing costs associated with salaries, benefits, the cost of living and the expected level of services at the homes. A County contribution to the Nursing and Personal Care envelope has been used to make up for the decline in provincial funding due to CMI, and to provide a higher level of nursing care to the residents of the homes, as in previous years. As well, a small contribution towards the cost of raw food will be required in 2007, as the expense of providing the choice and textures mandated by the Ministry surpasses the per day funding provided.

EXPENDITURES

Salaries, Wages, Benefits

The same staffing pattern has been used at the homes with minor variations since 1993. In the ONA collective agreement, a minimum number of staffing hours are agreed to for Registered Nurses at the homes. With the exception of three requested enhancements, the same level of staffing is being utilized at the home for 2007.

Included in the 2007 homes budget are anticipated expenses for salaries, wages, and benefits for all departments at the homes. Increases for non-union staff have been calculated at 3% as per

County direction. The SEIU collective agreement is currently being negotiated at the writing of this document. The majority of staff at the Homes are SEIU members. For members of the Operating Engineers, the budget has been calculated as per their respective settled collective agreement. The collective agreement for ONA, for Registered Nurses at the Homes is being negotiated at this time.

The Treasury Department for the County of Huron prepares the salaries, wages and benefits portion of the budgets for each department in the County, based on input from the department. Benefits are increasing for 2007, most notably the OMERS contribution by the County to staff wages. As well, extended health benefits are being increased by the insurance group for County staff.

Two staffing increases are being requested in the 2007 Homes Department budget.

The first increase relates to the nursing department at Huronview. It is being recommended that the Registered Practical Nurse position in the secured unit (500 wing) be increased to cover weekends. At the present time, there is no continuous registered staff presence in the secure unit on the weekend, which could lead to some liability issues. Currently the decrease in registered nursing staff on the weekend increases the workload during medication passes and treatments for the other nurses working. This will include the reassignment of the four hour health care aide shift to the RPN classification. The cost of this adjustment is estimated to be \$11, 720 for 2007.

The second request is for 360 student hours to assist in the maintenance department at Huronview during the summer.

All other staffing levels would remain constant for 2007. As in previous years, some additional hours in the nursing department have been budgeted for the necessary attendance on committees required by the ministry and relief for the Charge Nurse positions to complete various duties including performance appraisals of staff in the nursing department, part of the initiative to increase the performance of the department over all. With continuing efforts by the Human Resources Department and Homes Managers, attendance management continues to be a priority item.

In 2006, the Homes has continued to maximize the "Time Manager" software system which ensures a very detailed and accurate record of staff account activity (ie, use of float days, statutory holiday bank management and so on). This system is also used by EMS in the County, and time clocks are connected to the County server to gather swipe in and out times. Use of the system by management has increased accuracy of human resource management. As well, corporate departments also have access to the system for records management.

The rising and unavoidable costs of salaries and benefits at the homes accounts for the majority of the increase in the County levy for 2007.

To review the percentage of Salaries wages and benefits of the total homes expenses, please refer to Appendix A of this report.

Full Time Equivalents – Homes

The FTE equivalents for the Homes for 2007 are below:

Sum of FTE's		Envelope			
Location	Status	NPC	OA	PSS	Grand Total
HL	FT	16.00	9.76	2.33	28.09
	PT	10.65	3.93		14.58
	PT-C	8.89	4.82	0.47	14.17
HL Total		35.53	18.51	2.80	56.85
HV	FT	32.00	19.49	2.67	54.16
	PT	21.22	6.47	1.66	29.36
	PT-C	11.45	6.69	0.79	18.92
HV Total		64.68	32.64	5.12	102.44
Grand Total		100.21	51.16	7.92	159.29

245
employees

Equipment

Included under equipment expenses are items related to each department.

In the **nursing department**, included in the 2007 budget at Huronview are the cost of the ongoing maintenance contract with Arjo and Peridot for tubs and lifts, new pressure pedic mattresses to complete the replacement process for mattresses, along with additional computer desks and a replacement laptop to provide access to electronic charting. Two commodes for each hallway along with toilet safety rails to increase resident safety are budgeted for 2007.

At Huronlea, three shower chairs, along with a new computer for staff use in care plans, along with replacement of the steno chairs and a new fridge to reliably store vaccines is budgeted.

In the **food and environmental services department**, the 2007 dietary equipment budget at Huronview includes an ice machine for the "B" unit server, five pan steamer, along with the continuing process of replacing dining room tables and chairs, and a printer for the supervisor.

At Huronlea, the budget includes a replacement for the garburetor, resident dining room tables and chairs and a printer for the supervisor.

Under **housekeeping** at Huronview, attachments are being budgeted for the new carpet extractor, and a floor sweeper is required.

At Huronlea an upright spotter is being requested to assist in carpet cleaning, along with a second floor sweeper.

In the **laundry** at Huronview, no new equipment is budgeted, although both dryers at the home were new in 1993, and may need replacing in future budgets. At Huronlea no new equipment is budgeted for 2007.

In the **program and support services department**, new equipment needs are set at \$1,000 at each home, unchanged from 2006. This will allow for the replacement of the very large Christmas tree

for the front foyer at each home, along with the purchase of items for secure unit, as suggested by the compliance advisor, to maintain a calm atmosphere. The budget would allow for replacement of any items broken as well.

Under the **administration** budget, needed equipment includes a computer replacement for the payroll clerk to replace an outdated machine, a projection unit for use in training and also for resident use, computer wiring and bulletin boards and other equipment is budgeted. Also requested at Huronlea is a scanner to reliably scan legal documents, policies and so on to have information available electronically for the management staff covering two homes.

In the **building** sub account for Huronview, safety equipment is required, along with the homes purchasing soldering equipment that the staff had previously loaned the homes. At Huronlea, the handyperson requires a trailer for yard equipment needed outdoors, and various miscellaneous equipment.

To review the percentage of the Equipment items of the total homes expenses, please refer to Appendix A of this report.

Purchased Service

Purchased service expenses include consulting and professional fees (for example, blood work, oxygen, pest control), insurance, legal fees, audit services, and printing.

In the **nursing department**, the ongoing cost of the software system has been included for both homes.

Under the **program and support services** budget, the cost of the dietitian has been included this year, as allowed by the Ministry. In past years, the dietitian was a dietary department manager, and their costs were included in those budgets. The dietitian is a mandated service by the Ministry, for a minimum of fifteen minutes per resident per month. This will cost \$17,856 at Huronview and \$9,523 at Huronlea for 2007. This year to compensate, a portion cost of the manager for the department who also arranges training for all staff will be allocated to other departments, in an effort maintain the non-mandatory services such as social worker, chaplain and music therapist for the residents.

For **housekeeping**, contracts at both homes are ongoing for pest control, and in the **dietary** department, the contract with LTC Group purchasing (50 cents per resident per month) is budgeted.

The **building** budget contains contract costs for ADT, Siemens, Georgian Bay, Responsive Multitech, and snow removal, along with the purchase of other county services (sand sweeping by the highways department). Insurance for the facilities is included under that budget, and under **general and administration**, the purchased services are for the audit, fees for Point Click Care, van insurance, the occupational insurance (WSIB schedule 2 costs), the allocated fee for finance/treasury services, legal fees as charged by the HR department, and the cost of police check re-confirmations for employees. In 2007, funds for the purchase of service for the development of a ten year strategic plan for the homes are included, in the amount of \$30,000.

To review the percentage of Purchased Service of the total homes expenses, please refer to Appendix A of this report.

Operational

In 2007, the cost of utilities for long term care and apartments is anticipated to be \$440,293. It should be noted for water and sewage the homes pay nearly three times the amount in Brussels than in Clinton at \$50,643 annually, including apartments.

Miscellaneous administration costs for the **nursing department** and **program and support services**, where staff training specific to the envelope and travel costs for the manager and staff is included.

In **building and property**, the maintenance of grounds, electrical, plumbing, HVAC and the building shell maintenance falls under operational costs. **Facilities** has reflects operational costs for garbage, taxes, and utilities.

To review the percentage of Operational items of the total homes expenses, please refer to Appendix A of this report.

Program

Raw food represents the largest program item at an estimated cost in 2007 of \$366,694 to provide nutritious meals for residents.

Medical supplies and supplies for the wound care initiative are found in the nursing department program envelope. It is hoped that with the Continence teams being put in place at both homes that a decrease in the cost of continent adult products will be seen over 2007. As well, the medical director stipend in 2007 contains the funds provided for the on-call physicians each day of the year.

In 2007 replacement of worn out clothing protectors, washcloths, sheets, bed pads, and towels is targeted for the health and comfort of the residents of the homes. As well, the replacement of worn privacy curtains and drapes is requested for 2007.

Other items include program supplies for the departments as follows: dietary - nutrition supplements, dishwasher chemicals, dishes and paper products; housekeeping – cleaning supplies, disinfectants, deodorants, rubber gloves, garbage bags, paper towels and toilet paper; activation – recreation and entertainment items such as supplies; film and video rentals, holiday decorations, parties, craft supplies and pastoral care supplies; and nursing- medical director stipend, special needs and medical supplies and reimbursements.

To review the percentage of Program supplies of the total homes expenses, please refer to Appendix A of this report.

Heartland & Highland Apartments – Budget Proposal for 2007

General Comments

The 2007 Budget for the Apartments will deliver the same core level of service to the tenants in Clinton and Brussels as 2006.

Currently, all apartments are fully occupied and there are waiting lists of several years for each location. There are 20 apartments at each complex, 18 one bedroom suites and 2 two bedroom suites respectively. Market rents apply to all of the apartments. Tenants of the apartments continue to apply to our long term care beds on a consistent basis.

Revenue

Market Rent Fees Paid Monthly by New Tenants effective January, 2007

One Bedroom	\$663.78
Two Bedroom	\$808.24

"Age in Place" Program Fees Paid Monthly by Tenants, effective April 1, 2006

Single	\$211.34
Couple	\$325.70

Note: Additional revenue over and above the basic fees include parking fees, guest suite rental fees, special housekeeping and maintenance services, and additional tenant and/or guest meal fees.

During the period from 1999 to 2003, there were no rent increases for the apartment units as the province was reviewing the operation of the supportive housing program. This loss of revenue continues to show a shortfall in apartment revenues, compared to expenditures.

Expenditures

With the budget specific to the apartments, wages and benefits show as a "purchase of service" from the Long Term Care operations of the homes, under "Intra County Purchases". This is due to a requirement by the Ministry of Health and Long Term Care. As well, the approved allocation method is used in the calculation of the expenditures for the apartments, as agreed upon during negotiations between the province and the County several years prior.

During the development of the 2007 budget, the need to continue to maximize revenues, by ongoing annual rent increases and increases to other services, such as the age-in-place services, is reinforced.

SUMMARY

The 2007 budget shows that 2007 costs allocated to the apartments are now \$265,217 at the Heartland Apartments, and \$263,565 for the Highland apartments. The homes accounts show that \$95,197 of this year's County contribution can be attributable to the shortfall in revenues at the apartments.

COUNTY OF HURON
HOMES FOR THE AGED - CONSOLIDATED
Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007		Net Change	2007 Budget	% Budget Increase/ Decrease
				Increases/ New Programs	Reductions/ Savings			
REVENUE								
PROVINCIAL GRANTS								
Provincial Operating Grants	5,452,701	5,967,908	5,748,885	-	(198,476)	(198,476)	5,550,409	-3.45%
Structural Premium Funding	201,480	-	201,480	-	-	-	201,480	0.00%
Total Provincial Grants	5,654,181	5,967,908	5,950,365	-	(198,476)	(198,476)	5,751,889	-3.34%
OTHER REVENUE								
Parking Programs	1,310	1,467	1,440	120	-	120	1,560	8.33%
Resident - Basic	-	-	-	-	-	-	-	0.00%
Resident - Basic - Private	1,009,000	1,123,765	1,046,300	38,700	-	38,700	1,085,000	3.70%
Resident - Basic - Semi-Private	1,143,000	1,236,036	1,190,700	71,300	-	71,300	1,262,000	5.99%
Resident - Bed Retention	617,000	537,987	531,000	11,000	-	11,000	542,000	2.07%
Resident - Preferred - Private	-	353	-	-	-	-	-	0.00%
Resident - Pref. Semi-Private	434,000	454,664	448,100	8,900	-	8,900	457,000	1.99%
Resident - Vet. Prior. Access	100,000	89,094	86,000	1,000	-	1,000	87,000	1.16%
Resident - Short Stay	28,000	18,540	17,700	-	(17,700)	(17,700)	-	-100.00%
Special Events	22,500	-	16,700	1,500	-	1,500	18,200	8.98%
Miscellaneous Revenue	13,100	136,303	115,886	4,278	-	4,278	120,164	0.00%
Transfer from Capital Reserves	-	248,000	248,000	-	(182,500)	(182,500)	65,500	3.69%
Transfer from Reserves	-	-	114,774	-	(114,774)	(114,774)	-	-73.59%
Transfer from Other Accommodation Revenue	3,216,633	3,325,839	3,497,209	-	(98,043)	(98,043)	3,399,166	-100.00%
Intra County Recoveries	-	218,697	218,696	1	-	1	218,697	-2.80%
Rent/Lease	298,000	311,605	312,188	11,652	-	11,652	323,840	0.00%
Total Other Revenue	6,882,543	7,702,351	7,844,693	148,451	(413,017)	(264,565)	7,580,127	3.73%
TOTAL REVENUE	12,536,724	13,670,259	13,795,058	148,451	(611,493)	(463,041)	13,332,016	-3.36%
EXPENDITURES								
SALARIES AND BENEFITS								
SALARIES								
Salaries - Full Time	3,443,721	3,863,784	3,610,111	189,733	-	189,733	3,799,844	5.26%
Salaries - Part Time	3,635,468	3,528,271	3,755,348	191,709	-	191,709	3,947,057	5.10%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	-	-	0.00%
Total Salaries	7,079,189	7,392,054	7,365,459	381,442	-	381,442	7,746,901	5.18%

81

COUNTY OF HURON
HOMES FOR THE AGED - CONSOLIDATED
Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget (07 Base)	2007		Net Change	2007 Budget	% Budget Increase/ Decrease
				Increases/ New Programs	Reductions/ Savings			
BENEFITS								
Statutory Benefits	678,973	621,008	612,565	14,933	-	14,933	627,498	2.44%
Extended Benefits	343,967	343,600	351,475	48,006	-	48,006	399,481	13.66%
OMERS	276,264	318,197	330,432	8,866	-	8,866	339,298	2.68%
Total Benefits	1,299,204	1,282,805	1,294,472	71,805	-	71,805	1,366,277	5.55%
Total Salaries and Benefits	8,378,393	8,674,859	8,859,931	453,247	-	453,247	9,113,178	5.23%
EQUIPMENT								
Equipment Rentals/Leases	9,700	12,193	6,352	8,581	-	8,581	14,933	135.11%
Equipment Repairs & Maint.	76,100	115,174	104,000	-	(5,700)	(5,700)	98,300	-5.48%
Equipment Replacement New	103,290	170,684	171,990	-	(35,976)	(35,976)	136,014	-20.92%
Vehicle Lease & Operation	21,500	19,132	21,500	-	(5,281)	(5,281)	16,219	-24.57%
Total Equipment	210,590	317,163	303,842	8,581	(46,957)	(38,376)	265,466	-12.63%
PURCHASED SERVICE								
Audit	7,900	8,580	7,844	-	(25)	(25)	7,819	-0.32%
Consulting/Professional Fees	130,000	139,371	137,612	47,829	-	47,829	185,441	34.76%
Library Strategic Plan	-	-	-	-	-	-	-	0.00%
Insurance	61,020	41,274	43,773	-	(7,338)	(7,338)	36,435	-16.76%
Occupational Accident Insurance	-	31,829	22,300	-	-	-	22,300	0.00%
Intra County Purchases	29,108	247,593	247,682	174	-	174	247,856	0.07%
Legal Fees	17,775	70,688	17,400	-	-	-	17,400	0.00%
Maintenance Contracts	5,300	3,272	6,100	-	(700)	(700)	5,400	-11.48%
Printing (External)	800	935	800	-	-	-	800	0.00%
Snow Removal Contract	9,250	11,571	12,251	1,250	-	1,250	13,500	10.20%
Miscellaneous Services	-	-	-	-	-	-	-	0.00%
Total Purchased Service	261,153	555,113	495,761	49,253	(8,062)	41,190	536,951	8.31%
OPERATIONAL								
Advertising	10,000	7,131	5,500	2,000	-	2,000	7,500	36.36%
Associations/Memberships	11,400	13,341	11,600	2,400	-	2,400	14,000	20.69%
Miscellaneous Admin.	10,000	8,127	7,600	200	-	200	7,800	2.63%
Office Expense	15,700	10,126	11,200	-	(1,919)	(1,919)	9,281	-17.14%
Postage/Courier	4,600	5,163	4,600	900	-	900	5,500	19.57%
Receivable Write Off	-	123	-	-	-	-	-	0.00%
Rent	-	1,680	1,680	-	-	-	1,680	0.00%

COUNTY OF HURON
HOMES FOR THE AGED - CONSOLIDATED
Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007		2007 Budget	% Budget Increase/ Decrease
				Increases/ New Programs	Reductions/ Savings	Net Change	
Staff Training	40,800	36,800	38,900	20,789	-	20,789	53.44%
Telecommunications	28,700	27,572	30,010	645	-	645	2.15%
Travel/Meals	13,000	20,715	21,000	3,000	-	3,000	14.29%
Building Capital	14,040	248,000	272,840	-	(207,340)	(207,340)	-75.99%
Garbage	13,512	14,639	10,701	1,599	-	1,599	14.94%
Grounds Maintenance	13,500	13,242	13,500	-	(2,000)	(2,000)	-14.81%
Maintenance & Repairs/Building	56,700	47,460	44,500	27,500	-	27,500	61.80%
Maintenance & Repairs/Electrical	-	18,579	13,000	7,000	-	7,000	53.85%
Maintenance & Repairs/HVAC	-	-	-	-	-	-	0.00%
Maintenance & Repairs/Plumbing	-	7,245	7,000	-	-	-	0.00%
Taxes	31,000	31,814	33,800	491	-	491	1.45%
Utilities/Heat	145,960	206,027	193,800	-	(25,150)	(25,150)	-12.98%
Utilities/Hydro	269,912	219,781	271,200	-	(68,200)	(68,200)	-25.15%
Utilities/Water & Sewer	40,288	48,905	37,082	31,561	-	31,561	85.11%
Total Operational	719,112	986,472	1,029,513	98,086	(304,609)	(206,523)	-20.06%
PROGRAM							
Basic Needs Program	97,000	91,739	97,000	-	(9,632)	(9,632)	-9.93%
Med Dir Reg Fee	20,140	54,346	20,148	22,000	-	22,000	109.19%
Medical Supplies	48,000	33,290	57,500	-	(2,000)	(2,000)	-3.48%
High Needs	10,000	17,789	10,000	4,000	-	4,000	40.00%
Recreation & Entertainment	4,200	4,623	3,620	-	-	-	0.00%
Replenish Bed/Linen	12,000	12,147	18,000	-	-	-	0.00%
Replenish Dishes/Cutlery	9,000	6,438	13,000	-	(3,500)	(3,500)	-26.92%
Program Supplies & Costs	485,918	552,094	513,534	11,960	-	11,960	2.33%
Less Reimbursements	(28,300)	(70,117)	(44,500)	-	(25,100)	(25,100)	56.40%
Recovery (Apt)	(98,000)	(8,241)	-	-	-	-	0.00%
Total Program	559,958	694,108	688,302	37,960	(40,232)	(2,272)	-0.33%
OTHER EXPENDITURES							
Transfer to Capital Budget	-	-	-	-	-	-	0.00%
Transfer to Other Accommodation Programs	2,737,515	2,775,284	2,906,688	51,238	-	51,238	1.76%
Transfer to Nursing	479,118	550,555	590,521	-	(149,280)	(149,280)	-25.28%
Total Other Expenditures	3,216,633	3,325,839	3,497,209	51,238	(149,280)	(98,043)	-2.80%
TOTAL EXPENDITURES	13,345,839	14,563,575	14,674,557	698,365	(549,141)	149,224	1.02%
COUNTY LEVY	808,115	883,316	879,499	549,913	62,351	612,265	69.62%

COUNTY OF HURON
HOMES FOR THE AGED - HURONVIEW SUMMARY
Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007		2007 Budget	% Budget Increase/ Decrease
				Increases/ New Programs	Reductions/ Savings	Net Change	
REVENUE							
PROVINCIAL GRANTS							
Provincial Operating Grants	3,493,759	3,777,397	3,653,775	-	(46,462)	(46,462)	-1.27%
Structural Premium Funding	131,400	-	131,400	-	-	-	0.00%
Total Provincial Grants	3,625,159	3,777,397	3,785,175	-	(46,462)	(46,462)	-1.23%
OTHER REVENUE							
Parking Programs	950	960	960	-	-	-	0.00%
Resident - Basic	-	-	-	-	-	-	0.00%
Resident - Basic - Private	625,000	723,957	621,000	72,000	-	72,000	11.59%
Resident - Basic - Semi-Private	795,000	845,396	829,000	36,000	-	36,000	4.34%
Resident - Bed Retention	420,000	376,329	395,000	-	(22,000)	(22,000)	-5.57%
Resident - Preferred - Private	-	71	-	-	-	-	0.00%
Resident - Pref. Semi-Private	295,000	310,951	306,000	7,000	-	7,000	2.29%
Resident - Vet. Prior Access	68,000	62,498	64,000	-	(4,000)	(4,000)	-6.25%
Resident - Short Stay	-	-	-	-	-	-	0.00%
Special Events	10,000	11,053	10,000	500	-	500	5.00%
Miscellaneous Revenue	10,500	83,419	61,893	1,589	-	1,589	0.00%
Transfer from Capital Reserves	-	141,500	141,500	-	-	-	2.57%
Transfer from Reserves	-	-	102,630	-	(111,500)	(111,500)	-78.80%
Transfer from Other Accommodation Revenue	2,125,686	2,180,054	2,331,644	-	(102,630)	(102,630)	-100.00%
Intra County Recoveries	-	109,348	109,348	1	(101,854)	(101,854)	-4.37%
Rent/Lease	149,000	156,470	156,094	6,557	-	6,557	0.00%
Total Other Revenue	4,499,136	5,002,005	5,129,089	123,647	(341,984)	(218,337)	4.20%
TOTAL REVENUE	8,124,295	8,779,403	8,914,244	123,647	(388,446)	(264,799)	-4.26%
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Full Time	2,312,846	2,491,472	2,342,679	113,687	-	113,687	4.85%
Salaries - Part Time	2,262,355	2,238,696	2,326,110	152,032	-	152,032	6.54%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	-	0.00%

84

COUNTY OF HURON
HOMES FOR THE AGED - HURONVIEW SUMMARY
Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007		2007 Budget	% Budget Increase/ Decrease
				Increases/ New Programs	Reductions/ Savings		
Total Salaries	4,575,201	4,730,168	4,668,789	265,719	-	4,934,508	5.69%
BENEFITS							
Statutory Benefits	440,676	396,997	391,282	13,936	-	405,218	3.56%
Extended Benefits	231,521	222,577	225,384	47,956	-	273,340	21.28%
OMERS	178,346	207,115	211,300	10,919	-	222,219	5.17%
Total Benefits	850,543	826,689	827,966	72,811	-	900,777	8.79%
Total Salaries and Benefits	5,425,744	5,556,858	5,496,755	338,530	-	5,835,285	6.16%
EQUIPMENT							
Equipment Rentals/Leases	8,000	7,741	5,000	5,482	-	10,482	109.65%
Equipment Repairs & Maint.	47,800	67,502	64,000	-	(2,800)	61,200	-4.38%
Equipment Replacement New	72,290	106,714	97,690	-	(8,676)	89,014	-8.88%
Vehicle Lease & Operation	14,000	13,289	14,000	-	(1,553)	12,447	-11.09%
Total Equipment	142,090	195,246	180,690	5,482	(13,029)	173,144	-4.18%
PURCHASED SERVICE							
Audit	5,100	5,100	5,100	-	-	5,100	0.00%
Consulting/Professional Fees	84,700	96,619	85,312	36,008	-	121,320	42.21%
Insurance	38,830	25,745	27,272	-	(4,896)	22,376	-17.95%
Occupational Accident Insurance	-	28,365	14,800	-	-	14,800	0.00%
Intra County Purchases	20,408	126,927	126,948	2,809	-	129,757	2.21%
Legal Fees	7,875	37,203	8,000	-	-	8,000	0.00%
Maintenance Contracts	3,500	1,950	4,000	-	(600)	3,400	-15.00%
Printing (External)	500	500	500	-	-	500	0.00%
Snow Removal Contract	7,000	9,004	10,000	1,000	-	11,000	10.00%
Miscellaneous Services	-	-	-	-	-	-	0.00%
Total Purchased Service	167,913	331,414	281,932	39,817	(5,498)	316,253	12.17%
OPERATIONAL							
Advertising	5,000	3,671	3,500	-	-	3,500	0.00%
Associations/Memberships	7,300	7,944	7,500	500	-	8,000	6.67%
Miscellaneous Admin.	7,100	5,115	5,100	-	(500)	4,600	-9.80%
Office Expense	10,100	6,711	7,100	-	(319)	6,781	-4.50%
Postage/Courier	3,100	3,681	3,100	400	-	3,500	12.90%
Receivable Write Off	-	-	-	-	-	-	0.00%

85

COUNTY OF HURON
HOMES FOR THE AGED - HURONVIEW SUMMARY
Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007		Net Change	2007 Budget	% Budget Increase/ Decrease
Rent	-	840	840	-	-	-	840	0.00%
Staff Training	26,000	24,000	25,200	13,296	-	13,296	38,496	52.76%
Telecommunications	15,600	14,200	15,600	-	-	-	15,600	0.00%
Travel/Meals	11,000	15,668	15,000	1,500	-	1,500	16,500	10.00%
Building Capital	14,040	141,500	153,920	-	(123,920)	(123,920)	30,000	-80.51%
Garbage	7,110	8,544	7,110	890	-	890	8,000	12.52%
Grounds Maintenance	8,500	8,062	8,500	-	(1,000)	(1,000)	7,500	-11.76%
Maintenance & Repairs/Building	33,600	25,666	24,500	13,500	-	13,500	38,000	55.10%
Maintenance & Repairs/Electrical	-	13,615	8,500	5,500	-	5,500	14,000	64.71%
Maintenance & Repairs/HVAC	-	-	-	-	-	-	-	0.00%
Maintenance & Repairs/Plumbing	-	4,988	5,000	-	-	-	5,000	0.00%
Taxes	17,000	19,452	18,400	2,344	-	2,344	20,744	12.74%
Utilities/Heat	93,960	138,913	112,200	6,450	-	6,450	118,650	5.75%
Utilities/Hydro	166,152	131,372	177,600	-	(62,600)	(62,600)	115,000	-35.25%
Utilities/Water & Sewer	12,528	18,160	5,762	12,238	-	12,238	18,000	212.39%
Total Operational	438,090	592,101	604,432	56,618	(188,339)	(131,721)	472,711	-21.79%
PROGRAM								
Basic Needs Program	62,000	62,573	62,000	-	(5,000)	(5,000)	57,000	-8.06%
Med Dir Reg Fee	13,140	34,833	13,140	12,000	-	12,000	25,140	91.32%
Medical Supplies	31,000	19,581	39,000	-	(2,000)	(2,000)	37,000	-5.13%
High Needs	5,000	8,724	5,000	2,000	-	2,000	7,000	40.00%
Recreation & Entertainment	2,700	2,759	2,300	-	-	-	2,300	0.00%
Replenish Bed/Linen	8,000	8,193	11,000	-	-	-	11,000	0.00%
Replenish Dishes/Cutlery	6,000	4,554	8,000	-	(2,000)	(2,000)	6,000	-25.00%
Program Supplies & Costs	313,112	345,594	328,492	8,356	-	8,356	336,848	2.54%
Less Reimbursements	(18,000)	(42,765)	(27,000)	-	(15,100)	(15,100)	(42,100)	55.93%
Recovery (Apt)	(49,000)	(3,752)	-	-	-	-	-	0.00%
Total Program	373,952	440,294	441,932	22,356	(24,100)	(1,744)	440,188	-0.39%
OTHER EXPENDITURES								
Transfer to Capital Budget	-	-	-	-	-	-	-	0.00%
Transfer to Other Accommodation Programs	1,797,583	1,827,663	1,845,998	70,388	-	70,388	1,916,386	3.81%
Transfer to Nursing	328,103	352,391	485,646	-	(172,242)	(172,242)	313,404	-35.47%
Total Other Expenditures	2,125,686	2,180,054	2,331,644	70,388	(172,242)	(101,854)	2,229,790	-4.37%
TOTAL EXPENDITURES	8,673,475	9,295,966	9,337,385	533,191	(403,206)	129,985	9,467,370	1.39%
COUNTY LEVY	549,180	516,563	423,141	409,545	(14,760)	394,785	817,926	93.30%

COUNTY OF HURON
HOMES FOR THE AGED - HURONLEA SUMMARY
Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007		2007 Budget	% Budget Increase/ Decrease
				Increases/ New Programs	Reductions/ Savings	Net Change	
REVENUE							
PROVINCIAL GRANTS							
Provincial Operating Grants	1,958,942	2,190,511	2,095,110	-	(152,014)	(152,014)	-7.26%
Structural Premium Funding	70,080	-	70,080	-	-	-	0.00%
Total Provincial Grants	2,029,022	2,190,511	2,165,190	-	(152,014)	(152,014)	-7.02%
OTHER REVENUE							
Parking Programs	360	507	480	120	-	120	25.00%
Resident - Basic	-	-	-	-	-	-	0.00%
Resident - Basic - Private	384,000	399,808	425,300	-	(33,300)	(33,300)	-7.83%
Resident - Basic - Semi-Private	348,000	390,640	361,700	35,300	-	35,300	9.76%
Resident - Bed Retention	197,000	161,658	136,000	33,000	-	33,000	24.26%
Resident - Preferred - Private	-	283	-	-	-	-	0.00%
Resident - Pref. Semi-Private	139,000	143,713	142,100	1,900	-	1,900	1.34%
Resident - Vet. Prior. Access	32,000	26,596	22,000	5,000	-	5,000	22.73%
Resident - Short Stay	28,000	-	17,700	-	(17,700)	(17,700)	-100.00%
Special Events	12,500	7,487	6,700	1,000	-	1,000	14.93%
Miscellaneous Revenue	-	-	-	-	-	-	0.00%
Transfer from Capital Reserves	2,600	52,884	53,993	2,689	-	2,689	4.98%
Transfer from Reserves	-	106,500	106,500	-	(71,000)	(71,000)	-66.67%
Transfer from Other Accommodation Revenue	-	-	12,144	-	(12,144)	(12,144)	-100.00%
Intra County Recoveries	1,090,947	1,145,785	1,165,565	3,812	-	3,812	0.33%
Rent/Lease	-	109,348	109,348	1	-	1	0.00%
Total Other Revenue	149,000	155,136	156,094	5,095	-	5,095	3.26%
	2,383,407	2,700,345	2,715,624	87,916	(134,144)	(46,228)	-1.70%
TOTAL REVENUE	4,412,429	4,890,856	4,880,814	87,916	(286,156)	(198,242)	-4.06%
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Full Time	1,130,875	1,372,312	1,267,432	76,046	-	76,046	6.00%
Salaries - Part Time	1,373,113	1,289,574	1,429,238	39,677	-	39,677	2.78%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	-	0.00%

COUNTY OF HURON
HOMES FOR THE AGED - HURONLEA SUMMARY
Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007		Net Change	2007 Budget	% Budget Increase/ Decrease
				Increases/ New Programs	Reductions/ Savings			
Total Salaries	2,503,988	2,661,886	2,696,670	115,723	-	115,723	2,812,393	4.29%
BENEFITS								
Statutory Benefits	238,297	224,011	221,283	997	-	997	222,280	0.45%
Extended Benefits	112,446	121,023	126,091	50	-	50	126,141	0.04%
OMERS	97,918	111,082	119,132	-	(2,053)	(2,053)	117,079	-1.72%
Total Benefits	448,662	456,116	466,506	1,047	(2,053)	(1,006)	465,500	-0.22%
Total Salaries and Benefits	2,952,650	3,118,001	3,163,176	116,770	(2,053)	114,717	3,277,893	3.63%
EQUIPMENT								
Equipment Rentals/Leases	1,700	4,453	1,352	3,099	-	3,099	4,451	229.30%
Equipment Repairs & Maint.	28,300	47,672	40,000	-	(2,900)	(2,900)	37,100	-7.25%
Equipment Replacement New	31,000	63,970	74,300	-	(27,300)	(27,300)	47,000	-36.74%
Vehicle Lease & Operation	7,500	5,843	7,500	-	(3,729)	(3,729)	3,771	-49.72%
Total Equipment	68,500	121,937	123,152	3,099	(33,929)	(30,830)	92,322	-25.03%
PURCHASED SERVICE								
Audit	2,800	3,480	2,744	-	(25)	(25)	2,719	-0.90%
Consulting/Professional Fees	45,300	42,752	52,300	11,821	-	11,821	64,121	22.60%
Library Strategic Plan	-	-	-	-	-	-	-	0.00%
Insurance	22,190	15,529	16,501	-	(2,442)	(2,442)	14,059	-14.80%
Occupational Accident Insurance	-	3,464	7,500	-	-	-	7,500	0.00%
Intra County Purchases	8,700	120,667	120,734	-	(2,634)	(2,634)	118,099	-2.18%
Legal Fees	9,900	33,485	9,400	-	(100)	(100)	9,400	0.00%
Maintenance Contracts	1,800	1,322	2,100	-	-	-	2,000	-4.76%
Printing (External)	300	435	300	-	-	-	300	0.00%
Snow Removal Contract	2,250	2,567	2,251	250	-	250	2,500	11.09%
Miscellaneous Services	-	-	-	-	-	-	-	0.00%
Total Purchased Service	93,240	223,700	213,829	12,071	(5,201)	6,870	220,699	3.21%
OPERATIONAL								
Advertising	5,000	3,460	2,000	2,000	-	2,000	4,000	100.00%
Associations/Memberships	4,100	5,397	4,100	1,900	-	1,900	6,000	46.34%
Miscellaneous Admin.	2,900	3,012	2,500	700	-	700	3,200	28.00%
Office Expense	5,600	3,416	4,100	-	(1,600)	(1,600)	2,500	-39.02%

COUNTY OF HURON
HOMES FOR THE AGED - HURONLEA SUMMARY
Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget (07 Base)	2007		2007 Budget	% Budget Increase/ Decrease
				Increases/ New Programs	Reductions/ Savings	Net Change	
Postage/Courier	1,500	1,482	1,500	500	-	500	33.33%
Receivable Write Off	-	123	-	-	-	-	0.00%
Rent	-	840	840	-	-	-	0.00%
Staff Training	14,800	12,800	13,700	7,493	-	7,493	54.69%
Telecommunications	13,100	13,372	14,410	645	-	645	4.48%
Travel/Meals	2,000	5,047	6,000	1,500	-	1,500	25.00%
Building Capital	-	106,500	118,920	-	(83,420)	(83,420)	-70.15%
Garbage	6,402	6,095	3,591	709	-	709	19.74%
Grounds Maintenance	5,000	5,181	5,000	-	(1,000)	(1,000)	-20.00%
Janitorial	-	-	-	-	-	-	0.00%
Maintenance & Repairs/Building	23,100	21,794	20,000	14,000	-	14,000	70.00%
Maintenance & Repairs/Electrical	-	4,964	4,500	1,500	-	1,500	33.33%
Maintenance & Repairs/HVAC	-	-	-	-	-	-	0.00%
Maintenance & Repairs/Plumbing	-	2,257	2,000	-	-	-	0.00%
Taxes	14,000	12,361	15,400	-	(1,853)	(1,853)	-12.03%
Utilities/Heat	52,000	67,115	81,600	-	(31,600)	(31,600)	-38.73%
Utilities/Hydro	103,760	88,409	93,600	-	(5,600)	(5,600)	-5.98%
Utilities/Water & Sewer	27,760	30,745	31,320	19,323	-	19,323	61.70%
Total Operational	281,022	394,371	425,081	50,270	(125,073)	(74,802)	-17.60%
PROGRAM							
Basic Needs Program	35,000	29,165	35,000	-	(4,632)	(4,632)	-13.23%
Med Dir Reg Fee	7,000	19,513	7,008	10,000	-	10,000	142.69%
Medical Supplies	17,000	13,710	18,500	-	-	-	0.00%
High Needs	5,000	9,066	5,000	2,000	-	2,000	40.00%
Recreation & Entertainment	1,500	1,864	1,320	-	-	-	0.00%
Replenish Bed/Linen	4,000	3,954	7,000	-	-	-	0.00%
Replenish Dishes/Cutlery	3,000	1,885	5,000	-	(1,500)	(1,500)	-30.00%
Program Supplies & Costs	172,806	206,500	185,042	3,604	-	3,604	1.95%
Less Reimbursements	(10,300)	(27,352)	(17,500)	-	(10,000)	(10,000)	57.14%
Recovery (Apt)	(49,000)	(4,489)	-	-	-	-	0.00%
Total Program	186,006	253,815	246,370	15,604	(16,132)	(528)	-0.21%
OTHER EXPENDITURES							
Transfer to Capital Budget	-	-	-	-	-	-	0.00%
Transfer to Other Accommodation Programs	939,932	947,621	1,060,690	-	(19,151)	(19,151)	-1.81%
Transfer to Nursing	151,015	198,164	104,875	22,962	-	22,962	21.89%

COUNTY OF HURON
HOMES FOR THE AGED - HURONLEA SUMMARY
Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget (07 Base)	2007		2007 Budget	% Budget Increase/ Decrease
				Increases/ New Programs	Reductions/ Savings		
Total Other Expenditures	1,090,947	1,145,785	1,165,565	22,962	(19,151)	1,169,376	0.33%
TOTAL EXPENDITURES	4,672,385	5,257,609	5,337,172	220,776	(201,538)	5,356,410	0.36%
COUNTY LEVY	259,935	366,753	456,358	132,860	84,620	673,838	47.66%

Huron County Library Budget 2007

Huron County Library Mission Statement

The Huron County Library is committed to providing public library service to meet the informational, educational, and recreational needs of the residents of the County of Huron. The Library is dedicated to developing a comprehensive collection of books and non-print materials, making them accessible to all residents of the county, from trained and service-oriented staff.

In 2002, the Huron County Library Board and Huron County Council adopted the Huron County Library Strategic Plan and Huron County Library Facility Model Final Report, from which most library initiatives have evolved since then.

A Vision for the Huron County Library

The Huron County Library contributes to the quality of life in Huron County by providing an opportunity for accessing information, lifelong learning, and recreational reading.

Since the Strategic Plan was released, the annual library budgets have followed the priorities of the plan. Most of those action plans have now been met and the Plan should be revisited in 2007 by the Library Board to assess progress to date and establish new priorities.

2007 Budget

Revenue

Most of the funding for the Library comes from the Corporation of the County of Huron. The Province provides a fixed operating grant. Federal and provincial project grants are used when available, such as for the Community Access Program, Service Ontario, Trillium, and Young Canada Works. This budget will also utilize most of the provincial one-time literacy funding received in 2006.

Staffing

Core Library staff participate in the County of Huron's non-union employee group, of which the wage rates and cost of living increases are established by the County of Huron. In 2006, all of the Branch Staff jobs were re-evaluated in response to the restructuring of the branches that took place in 2005 and to meet the requirements of the County's job evaluation process and pay equity.

Library Core Staff Component

	2006 FTE	2007 FTE
Administrative office	8.4	8.8
5 Branch Managers	5.0	5.0
20 Branch Assistants, 4 Circulation Clerks, 10 student pages (approx.)	13.1	13.1
TOTAL	26.5	26.9

The increase in the staffing level at the Administrative Office is to permit expansion of the library van delivery to branches to four (4) days per week. Currently, the van driver works 2 days per week and the cataloguing technician makes an additional run to the branches 1 day per week. The volume of materials traveling between branches requires this level of service to meet the current needs to respond to patron requests for material and deliver new materials. In addition, full collection exchange has been unavailable since October 2005 with the transition to the new library automation system. This functionality will soon be available and the ability to rotate materials among the branches to refresh their collections. This is a core function of county libraries and essential to the success of the small branches in particular. The cost of this service enhancement is \$17,809 per year.

Grant funding provides support for special projects such as the Community Access Program and Summer Reading Program with contract workers, usually students.

Operational Costs

The significant increases are the rent for the Library Administrative offices and travel costs for staff, particularly traveling between branches. The rent and travel rates are set by the County, and all staff follow the County travel policies.

Library Development

Funds from the County capital reserve will be available to support new furniture and equipment for one branch library renovation. New libraries are anticipated for Zurich, Bayfield, and Brussels over the next few years. The Clinton branch also requires renovation and expansion, and Wingham requires an expansion. Some capital funds are anticipated to assist with furnishing these projects. However, many of the furnishings of the existing branches can be incorporated into new locations. The timing of these projects is dependent on the local host municipality.

One-Time Funding

In 2006, a one-time grant of \$147,000 was received from the Province of Ontario. While it had no restrictions attached to it, the focus of the grant was for "family literacy and life-long learning." Part of the grant (\$14,179) was used in 2006 to pay for a summer student to assist with the transition to the Unicorn library automation system, and to pay part of the costs of a microfilm reader-scanner. This budget proposes to spend \$124,000 on several initiatives proposed by staff including:

- EPS software to provide portal access to the library's catalogue and electronic resources;
- Display cases for each branch which can be used for museum outreach exhibits and other displays;
- Family literacy kits, and Baby Book Bundles for newborns and their families;

- Child-friendly furniture, equipment, and computers at several branches;
- Author visits;
- Promotional items;
- Expanded staff programming at every branch.

Materials

The book budget is proposed at the same level as 2006, as our vendor has projected no increases in prices of books for 2007. There is a small cost increase to the electronic resources line due to the deletion of the resources that will be provided through Knowledge Ontario for the next two years, and the addition of different replacement subscriptions.

Summary

This budget delivers the same level of library service as was provided in 2006, with the exception of the additional van deliveries to respond to the increase in materials traveling between branch libraries in respond to patron requests as well as resume branch collection exchanges as indicated above.

COUNTY OF HURON
LIBRARY - CONSOLIDATED
Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
				Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE								
PROVINCIAL GRANTS								
Provincial Operating Grants	137,466	137,466	137,466	-	-	-	137,466	0.00%
Provincial Project Grants	5,000	-	2,000	124,000	(2,000)	122,000	124,000	6100.00%
Total Provincial Grants	142,466	137,466	139,466	124,000	(2,000)	122,000	261,466	87.48%
FEDERAL GRANTS								
Federal Project Grants	55,000	35,589	55,000	-	(29,500)	(29,500)	25,500	-53.64%
Total Federal Grants	55,000	35,589	55,000	-	(29,500)	(29,500)	25,500	-53.64%
MUNICIPAL GRANTS & FEES								
Services to Municipalities	5,000	-	5,000	-	-	-	5,000	0.00%
Total Municipal Grants & Fees	5,000	-	5,000	-	-	-	5,000	0.00%
OTHER REVENUE								
Admissions	1,000	(1,000)	1,000	-	-	-	1,000	0.00%
Donations	13,000	(982)	18,000	-	(200)	(200)	17,800	-1.11%
Fees/Licenses	3,000	4,327	3,000	1,000	-	1,000	4,000	33.33%
Fines	28,000	36,809	28,000	8,000	-	8,000	36,000	28.57%
Memberships	140	76	140	-	(70)	(70)	70	-50.00%
Programs	21,714	40,745	13,300	7,700	-	7,700	21,000	57.89%
Transfer from Capital Reserves	80,000	(50,000)	50,000	-	-	-	50,000	0.00%
Transfer from Reserves	-	91,194	91,194	-	(31,194)	(31,194)	60,000	-34.21%
Intra County Recoveries	40,000	8,057	13,000	4,000	(2,000)	2,000	15,000	15.38%
Third Party Recoveries	5,000	6,753	5,000	2,000	-	2,000	7,000	40.00%
Total Other Revenue	191,854	135,980	222,634	22,700	(33,464)	(10,764)	211,870	-4.83%
TOTAL REVENUE	394,320	309,034	422,100	146,700	(64,964)	81,736	503,836	19.36%

94

COUNTY OF HURON
LIBRARY - CONSOLIDATED
Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
				Additions/ New Programs	Reductions/ Savings	Net Change		
EXPENDITURES								
SALARIES AND BENEFITS								
SALARIES								
Salaries - Full Time	595,964	619,839	603,504	84,338	(7,000)	77,338	680,842	12.81%
Salaries - Part Time	525,657	645,147	566,455	84,487	-	84,487	650,942	14.92%
Salaries - Time Off in Lieu Owing	-	-	100	-	(100)	(100)	-	-100.00%
Total Salaries	1,121,621	1,264,987	1,170,059	168,825	(7,100)	161,725	1,331,784	13.82%
BENEFITS								
Statutory Benefits	93,815	101,828	97,957	7,261	(1,051)	6,210	104,167	6.34%
Extended Benefits	51,544	50,312	51,500	4,323	-	4,323	55,823	8.39%
OMERS	50,266	61,154	63,380	4,294	-	4,294	67,674	6.78%
Total Benefits	195,625	213,294	212,837	15,878	(1,051)	14,827	227,664	6.97%
Total Salaries and Benefits	1,317,246	1,478,280	1,382,896	184,703	(8,151)	176,552	1,559,448	12.77%
EQUIPMENT								
Equipment Rentals/Leases	4,000	2,494	2,600	-	(313)	(313)	2,287	-12.04%
Equipment Repairs & Maint.	3,500	2,193	3,800	-	(2,500)	(2,500)	1,300	-65.79%
Equipment Replacement New	19,000	38,180	53,000	73,000	(25,500)	47,500	100,500	89.62%
Vehicle Lease & Operation	14,000	9,568	13,400	-	-	-	13,400	0.00%
Total Equipment	40,500	52,436	72,800	73,000	(28,313)	44,687	117,487	61.38%
PURCHASED SERVICE								
Audit	1,260	1,728	1,500	100	-	100	1,600	6.67%
Insurance	7,400	9,261	8,950	-	(258)	(258)	8,692	-2.88%
Occupational Accident Insurance	-	1,604	2,400	-	(796)	(796)	1,604	-33.17%
Intra County Purchases	7,400	7,400	7,400	-	-	-	7,400	0.00%
Legal Fees	-	887	500	-	-	-	500	0.00%
Maintenance Contracts	35,000	26,666	32,000	2,855	-	2,855	34,855	8.92%
Printing (External)	700	1,181	2,200	-	-	-	2,200	0.00%
Total Purchased Service	51,760	48,727	54,950	2,955	(1,054)	1,901	56,851	3.46%
OPERATIONAL								

COUNTY OF HURON
LIBRARY - CONSOLIDATED
Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
				Additional/ New Programs	Reductions/ Savings	Net Change		
Advertising	500	4,649	500	1,500	-	1,500	2,000	300.00%
Associations/Memberships	1,000	1,035	1,665	10	-	10	1,675	0.60%
Conventions/Conferences	4,000	4,446	7,000	-	-	-	7,000	0.00%
Honorarium	1,000	20	500	-	-	-	500	0.00%
Internet	17,000	11,533	16,240	1,160	(8,200)	(7,040)	9,200	-43.35%
Office Expense	26,430	24,521	21,400	9,000	-	9,000	30,400	42.06%
Postage/Courier	850	717	800	-	-	-	800	0.00%
Rent	58,547	58,547	60,040	15,020	-	15,020	75,060	25.02%
Staff Training	3,000	6,817	6,575	-	-	-	6,575	0.00%
Telecommunications	10,000	8,766	9,300	1,200	-	1,200	10,500	12.90%
Travel/Meals	7,460	19,455	12,600	18,600	-	18,600	31,200	147.62%
Building Capital	80,000	57,695	50,000	-	-	-	50,000	0.00%
Total Operational	209,787	198,287	186,620	48,480	(8,200)	38,280	224,910	20.52%
PROGRAM								
Books	390,000	395,065	395,000	-	-	-	395,000	0.00%
Books Purch. from Fundraising	19,000	8,947	15,000	15,000	(5,000)	10,000	25,000	66.67%
Branch Maintenance Grants	91,500	89,455	91,500	-	-	-	91,500	0.00%
Electronic Resources	20,000	18,271	20,300	752	-	752	21,052	3.70%
Total Program	520,500	511,803	521,800	16,852	(5,000)	10,852	532,652	2.08%
TOTAL EXPENDITURES	2,139,793	2,289,533	2,219,066	323,000	(50,718)	272,282	2,491,348	12.27%
COUNTY LEVY	1,745,473	1,980,498	1,796,966	176,300	14,246	190,546	1,987,512	10.60%

**Huron County Museum & Historic Gaol
Budget 2007**

Statement of Purpose

1.1 Mission

1.1.1 The museum will serve the residents of Huron County as well as visitors from around the world by carrying out the functions of collecting, preserving, studying, housing, exhibiting and interpreting artifacts and specimens pertaining to the historical founding, settlement and culture of Huron County.

1.1.2 The museum will fulfill its obligation through programs of an educational, entertaining and enriching nature, e.g. lectures, temporary exhibits, demonstrations, working models, etc., which may be drawn from any part of the County, the province, the country, or indeed the world.

1.1.3 The museum will encourage local interest groups to carry out activities at the museum, providing those events are not detrimental to the integrity of the Museum and its collection.

1.1.4 The use of the museum collection and documented files by other organizations or persons for the purpose of study and research will be limited to the premises and under the supervision of a museum staff member, authorized by the Director/Curator.

From 2003 to 2005, the Huron County Museum successfully met the ten provincial standards. As such, we are able to apply for federal and provincial grants for projects and student programs and continue to qualify for and receive the Community Museum Operating Grant (CMOG).

The core business of the Museum is to operate a year-round museum meeting all of the Ministry standards, as well as the Huron Historic Gaol, a national heritage site, for six months of the year plus special events and exhibits, the Marine Museum for two months, and the unstaffed Sky Harbour Gallery and Tiger Dunlop Tomb. Outreach programs and exhibits travel to locations and functions across the County of Huron as well as to museums outside the County.

In addition, the Museum has responsibility for the County Archives, Corporate Records, the County Art Bank, and shares responsibility for cultural planning with the Planning and Development Department.

The physical plants of the museum building and historic gaol are managed by the County's Physical Services department, and the Museum pays rent for its space to the County. The Sky Harbour Gallery and the Marine Museum are owned and managed by the Town of Goderich.

Planning for the Future

As a Strategic Plan assisted the County Library with future directions for that function, so should the County Museum develop strategic initiatives over the next year to deal with emerging issues such as the Archives and community expectations of its role, as well as space for future growth. History carries on, and Huron County's heritage will need to be preserved. The current space at the Museum is not adequate for future collections, nor are the Archives and Research Room meeting current public requests for service. This budget does not address these issues but we should start the planning process soon.

2007 Budget

Staffing

Core museum staff participate in the County of Huron's non-union employee group. This is augmented by students for part-time work year-round and part- and full-time work during the busy summer months. There is no change in staffing proposed from 2006 to 2007.

Museum Staff Component

Position	2006 FTE	2007 FTE
Director	.3	.3
Curator	1	1
Assistant Curator	1	1
Registrar	1	1
Museum Technician	1	1
Museum Technician Assistant	.3	.3
Corporate Records	1	1
Administrative Assistant	1	1
Students	2.3	2.3
TOTAL	8.9	8.9

The student component varies each year in response to grants received or revenue from room rentals.

Exhibits

Priorities for 2007 will be to develop new exhibits, which have been behind schedule for the past few years due to staffing changes and vacancies. The following is the proposed exhibit schedule and program, as well as highlight artifacts from Huron County and around the world.

Permanent

Southwest Gallery walls	\$ 6,100
Health & Safety replace strapping & webbing	2,000
Clearing the Land	1,450
Neill exhibit window	1,350
Mannequins & display materials	2,000
Log Cabin roof	9,500
Ongoing Maintenance	2,000

Travelling

Egypt, Gift of the Nile (ROM)	2,800
Outreach Travelling Exhibits to libraries	2,000

Temporary

Stitch in Time (Quilt Show)	5,500
Lakers (Marine Museum)	200
TOTAL	\$ 34,900

GAOL Exhibits

	\$
Surgeons of the Gaol	3,000
Rehabilitate 2 doors	2,000
Install UV window film	1,885
Lead abatement program	750
Weathervane repair	950
TOTAL	8,585

Programming

Educational and interpretive programming is a key component of bringing Huron County heritage to all residents. Participation at community celebrations such as the Howick and Zurich sesquicentennial celebrations in 2006 took the county heritage presence out to a broad area. In 2007, a partnership with the County Library branches will establish a process for exhibiting museum artifacts throughout the County of Huron via the library branches.

People enjoy interactive visits to their museums. Successful programs such as the Historic Gaol's "Behind the Bars" on summer evenings and guided Marine Heritage walking tours will continue in 2007. A historic walkabout and heritage initiative in Goderich started in 2006, the Gairbraid Theatre project, will also involve the Museum and Gaol in the summer of 2007. Increases in lease costs for 2007 are for additional portable toilet rentals for the summer months at the Gaol. Should the requested new accessible washrooms be approved through the Facilities capital budget, these rentals will not be required.

Educational programming is offered to local and regional schools and home-school groups. Summer day camps and special events are also a popular activity at the museums.

Equipment

This budget proposes to purchase some equipment to enhance the operations of the Museum, including a 36-foot pusharound lift to change the lights in the tall gallery spaces as well as develop exhibits in the permanent galleries. A new telephone system is also proposed as an efficiency, which can have automatic answering as well as voicemail. New cash registers will eliminate the annual lease of such for the Marine Museum, provide efficiency of training if they are identical, and allow more tax and allocation functions. A touch screen monitor for the Gaol will provide virtual tours, slide shows, and other presentations at the Gaol for visitors unable to climb the stairs to the upper floors of the Gaol and Governor's House.

Corporate Records

The Museum manages the function of Corporate Records for the Corporation of the County of Huron, collecting, cataloguing, storing, retrieving, and disposing of them to meet the obligations of the County through the County Retention Bylaw, the Municipal Act, and various information and privacy legislation. In 2007, the policies and procedures of the area will be developed further, and the role of the County Archives will be clarified and developed. Initial consultations with the Archives Advisor of Ontario have already taken place to move this project forward. This budget also includes the initial component of the Corporate Records strategy approved by County Council in 2006, in the form of Consulting Fees and software for TOMRMS (The Ontario Municipal Records Management System).

Revenue

Most of the funding for the Museums comes from the Corporation of the County of Huron. The Province provides the Community Museum Operating Grant subject to the conditions and standards being met. Federal and provincial project grants are utilized when available.

Museum admissions vary according to the interest in the Museum by visitors, tourists, and county residents. This can be affected by weather, travel plans, and changing exhibits at the Museums. Investment in the archival program may result in higher revenues from researchers in this area in the future.

Some miscellaneous revenue is recovered by room rental to community groups such as the Lake Huron Learning Collaborative which brought university courses to Goderich in 2006. The popular weekly flea market on the grounds of the Huron Historic Gaol brings significant rental from the vendors.

Summary

A projected decrease in revenues is based on more realistic projections of income. If general revenues, such as rent or admissions, comes in higher than projected, the requirements from the County will be reduced. The museum budgets propose an increase in expenditures which includes an increase in rent as well as an increase in wages, both of which are determined by the County. Wages and benefits account for 42% and rent accounts for 41% of the Museum budgets.

COUNTY OF HURON
SUMMARY - MUSEUM, GAOL and CORPORATE RECORDS
Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
				Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE								
PROVINCIAL GRANTS								
Provincial Operating Grants	41,536	36,443	36,443	-	-	-	36,443	0.00%
Total Provincial Grants	41,536	36,443	36,443	-	-	-	36,443	0.00%
FEDERAL GRANTS								
Federal Project Grants	-	3,837	3,000	-	-	-	3,000	0.00%
Total Federal Grants	-	3,837	3,000	-	-	-	3,000	0.00%
OTHER REVENUE								
Admissions	46,000	48,110	52,000	-	(3,000)	(3,000)	49,000	-5.77%
Donations	4,200	5,431	4,200	1,300	-	1,300	5,500	30.95%
Memberships	1,000	1,493	1,000	-	-	-	1,000	0.00%
Programs	8,000	5,476	8,000	-	(2,000)	(2,000)	6,000	-25.00%
Miscellaneous Revenue	10,000	728	7,500	-	(4,500)	(4,500)	3,000	-60.00%
Intra County Recoveries	21,300	8,000	10,500	12,000	(6,000)	6,000	16,500	57.14%
Rent/Lease	15,900	12,712	14,000	-	-	-	14,000	0.00%
Sales	7,000	3,037	4,500	-	-	-	4,500	0.00%
Total Other Revenue	113,400	84,988	101,700	13,300	(15,500)	(2,200)	99,500	-2.16%
TOTAL REVENUE	154,936	125,268	141,143	13,300	(15,500)	(2,200)	138,943	-1.56%
EXPENDITURES								
SALARIES AND BENEFITS								
SALARIES								
Salaries - Full Time	284,204	266,252	284,012	19,202	(828)	18,374	302,386	6.47%
Salaries - Part Time	57,855	71,073	58,322	3,779	(8,000)	(4,221)	54,101	-7.24%
Total Salaries	342,059	337,326	342,334	22,981	(8,828)	14,153	356,487	4.13%
BENEFITS								
Statutory Benefits	29,031	25,711	27,493	1,624	(145)	1,479	28,972	5.38%
Extended Benefits	29,144	22,387	25,921	718	(100)	618	26,539	2.38%
OMERS	18,885	18,790	20,323	1,622	(53)	1,569	21,892	7.72%
Total Benefits	77,060	66,888	73,737	3,964	(298)	3,666	77,403	4.97%

COUNTY OF HURON
SUMMARY - MUSEUM, GAOL and CORPORATE RECORDS
Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
				Additions/ New Programs	Reductions/ Savings	Net Change		
Total Salaries and Benefits	419,119	404,213	416,071	26,945	(9,126)	17,819	433,890	4.28%
EQUIPMENT								
Equipment Rentals/Leases	15,600	2,404	2,279	738	-	738	3,017	32.38%
Equipment Repairs & Maint.	800	259	800	100	(300)	(200)	600	-25.00%
Equipment Replacement New	14,000	13,223	14,600	17,463	(2,500)	14,963	29,563	102.49%
Vehicle Lease & Operation	9,000	7,804	10,800	-	-	-	10,800	0.00%
Total Equipment	39,400	23,689	28,479	18,301	(2,800)	15,501	43,980	54.43%
PURCHASED SERVICE								
Audit	519	550	540	20	(10)	10	550	1.85%
Consulting/Professional Fees	1,500	253	4,300	12,000	(3,000)	9,000	13,300	209.30%
Insurance	1,600	1,812	2,250	39	(674)	(635)	1,615	-28.22%
Occupational Accident Insurance	-	1,188	900	288	-	288	1,188	32.00%
Intra County Purchases	1,400	3,400	3,400	-	-	-	3,400	0.00%
Maintenance Contracts	1,200	1,367	2,734	-	-	-	2,734	0.00%
Printing (External)	700	111	2,600	-	-	-	2,600	0.00%
Security	2,250	510	690	-	(180)	(180)	510	-26.09%
Miscellaneous Services	100	-	100	-	(100)	(100)	-	-100.00%
Total Purchased Service	9,269	9,191	17,514	12,347	(3,964)	8,383	25,897	47.86%
OPERATIONAL								
Advertising	12,000	6,492	10,640	10	(500)	(490)	10,150	-4.61%
Associations/Memberships	1,300	1,135	1,500	677	(509)	168	1,668	11.20%
Bank Charges	520	506	520	-	-	-	520	0.00%
Conventions/Conferences	3,500	1,017	4,300	-	-	-	4,300	0.00%
Internet	1,850	1,847	1,650	191	-	191	1,841	11.58%
Miscellaneous Admin.	650	178	100	-	-	-	100	0.00%
Office Expense	4,175	3,043	5,150	-	-	-	5,150	0.00%
Postage/Courier	530	1,565	600	900	-	900	1,500	150.00%
Publications & Subscriptions	300	28	350	-	-	-	350	0.00%
Rent	332,795	332,795	341,448	85,362	-	85,362	426,810	25.00%
Staff Training	1,300	274	1,800	-	(300)	(300)	1,500	-16.67%
Telecommunications	5,800	3,827	5,150	-	(1,330)	(1,330)	3,820	-25.83%
Travel/Meals	1,500	2,345	2,000	-	-	-	2,000	0.00%
Garbage	-	1,259	350	700	-	700	1,050	200.00%
Janitorial	-	40	500	50	(450)	(400)	100	-80.00%
Maintenance & Repairs/Building	-	264	700	-	-	-	700	0.00%
Utilities/Hydro	-	384	700	-	(200)	(200)	500	-28.57%

COUNTY OF HURON
SUMMARY - MUSEUM, GAOL and CORPORATE RECORDS
Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
Total Operational	366,220	367,000	377,458	87,890	(3,289)	84,601	462,059	22.41%
PROGRAM								
Curatorial Supplies	4,050	1,680	4,050	150	-	150	4,200	3.70%
Exhibits	15,000	17,097	24,150	19,335	-	19,335	43,485	80.06%
Giftware	1,400	109	3,200	-	(900)	(900)	2,300	-28.13%
Latimer Estate	4,500	5,020	4,400	570	-	570	4,970	12.95%
Special Events	3,000	874	3,000	-	(1,000)	(1,000)	2,000	-33.33%
Winter Clothing, Uniforms, & Safety	-	572	1,550	-	(250)	(250)	1,300	-16.13%
Miscellaneous Program	300	116	200	-	-	-	200	0.00%
Program Supplies & Costs	2,000	641	1,800	-	-	-	1,800	0.00%
Promotion/Public Relations	1,500	1,057	2,500	-	-	-	2,500	0.00%
Marine Heritage Festival	7,000	-	2,000	-	(1,300)	(1,300)	700	-65.00%
Tiger Dunlop Tomb	-	8,851	1,000	1,600	-	1,600	2,600	160.00%
Total Program	38,750	36,016	47,850	21,665	(3,450)	18,205	66,065	38.05%
TOTAL EXPENDITURES	872,758	830,110	887,372	167,138	(22,629)	144,509	1,031,881	16.29%
COUNTY LEVY	717,822	704,842	746,229	153,838	(7,129)	146,709	892,938	19.66%

2007 Huron County Health Unit Budgets

Overview

Huron County Health Unit programs are administered through nine separate budgets; General Health, Plumbing, Onsite Sewage, Healthy Babies/Healthy Children, Early Childhood Development Initiatives, Drug Strategy, Ontario Tobacco Strategy, Heart Health, Huron Addiction Services and the funding for County Emergency Management. In addition, Health Unit staff has raised a significant amount of funds from external sources to support the provision of the Health Unit's programs. The funding sources and fiscal years are outlined below:

TABLE 1: FUNDING SOURCES

Budget	Fiscal Year	Funding Source	Total Budget	County Share
General Health	Jan 1 – Dec 31	MOH, Public Health Branch/ County of Huron	\$5,408,433	\$1,703,340
Huron Addiction Services	Apr 1- Mar 31	MOH, Substance Abuse Bureau	\$342,298	\$0
Heart Health	Jan 1 – Dec 31	MOH, Health Promotion Branch	\$51,910	\$0
Healthy Babies, Healthy Children	Jan 1 – Dec 31	MOH/Ministry of Community and Social Services	\$555,528	\$0
Plumbing	Jan 1 – Dec 31	Self supporting	\$155,926	\$0
Onsite Sewage	January 1- December 31	Self supporting (60%)/ County of Huron (40%)	\$97,167	\$38,867
Emergency Management	January 1- December 31	County of Huron	\$49,939	\$49,939
Drug Strategy Community Initiatives Fund	October 1, 2005 – March 31, 2007	Health Canada	\$39,799	\$0
Other external funds raised by Health Unit staff			\$191,623	\$0
Total HU Budget			\$6,892,623	\$1,792,146

MOH = Ministry of Health and Long Term Care

For all budgets, expenditures are consolidated into 6 categories i) salaries ii) benefits iii) equipment iv) purchased service v) operational and vi) program. Equipment lines include items such as rental/leases, repairs and maintenance. Examples of purchased services are advertising, consulting and legal fees, audit and insurance. Operational costs cover office expenses, postage, rent, staff training, travel, conferences, and associations/memberships. Program expenses are items such as supplies, vehicle operations, treatment claims, and medical supplies.

General Health Budget

Since 1999, funding for mandatory public health programs in the general budget has been on a cost shared basis; 50 percent County and 50 per cent MOH. The Ministry of Health has confirmed the additional 5% to Health Unit base budget during 2005, and an additional 10% for the 2006 base budget and 5% for 2007. These additional funds are to be directed to meeting 100% compliance with

our mandatory programs. The County's share for 2007 will increase over the 2006 budget by \$38,978 or 2.45%. Any additional costs to the 2007 budget will be absorbed within the new Ministry funding.

Three hundred and forty one thousand five hundred and thirty two dollars are included in the 2007 budget to support West Nile Virus related activities. Forty thousand of this was previously 100% funded by the MOH for adult mosquito identification; virology and larvaciding products. This portion is now included at the cost shared formula. Forty thousand dollars is available from County reserves if, through an unpredicted event, adulticiding is required during 2007.

The 2007 infectious disease funding (previously called SARS funding) will be \$107,879 which is 100% funded.

The Health Unit has been allotted funds of \$70,548 for January 1, 2007 to March 31, 2007 at 100% for the Ontario Tobacco Strategy initiatives. They are:

- 1) \$18,048 for the Local Capacity Building: Prevention and Protection Program (Enforcement)
- 2) \$25,000 for the Tobacco Control Co-ordination
- 3) \$27,500 for the Youth Action Alliance Program

We received notification from the Ministry that the 2006 funding for the Innovative Intervention, which in Huron was focused on supporting people living in poverty, serious mental illness and youth in Bluewater Youth Detention Centre would not be continued. Unfortunately, this led to the lay off of a CUPE employee and a large gap in services for a very vulnerable group of people.

If the \$18, 048 provided for the first quarter of 2007 for enforcement is also the amount that will be allocated for the following quarters of 2007 we will not be able to provide a full program. We are presently discussing this situation with the Ministry however, they are not able at this time to verify an amount for the rest of 2007. The total OTS funds, included in the 2007 budget, have therefore been projected based on the first quarter funding.

Additional Funding

On an on-going basis, Health Unit staff actively seek external funds to support initiatives that move us closer to compliance with our mandate. During 2006, a total of \$191,526 in additional funds were raised through external grants.

Onsite Sewage Program

In 1998 a cost recovery fee schedule was implemented to fund this program. However, in 1999, recognizing that a portion of the service provided by the onsite sewage program (e.g. complaint investigation) does not generate revenue but forms an essential part of the program, a funding formula to reflect 60% fee revenue and 40% county contribution was implemented. This cost recovery formula was implemented based on feedback from municipalities indicating majority support to fund these aspects of the program through the tax base since the benefit of the service focused on protecting the environment in general as opposed to servicing individual permit holders.

Program staff includes .5 FTE public health inspector, .25 inspector, and .25 plumbing inspector.

Plumbing Program

Beginning in 1998, the Plumbing Program moved to user pay 100% cost recovery service. Before implementing the cost recovery budget, an extensive cost analysis of service delivery was completed. This information was, in turn, used to set fees for each unit of service that reflected the actual costs of delivering it. As revenue is directly linked to units of service, it is volume sensitive.

Program staff includes .75 FTE plumber, 1 FTE plumbing inspector, and .75 FTE support staff.

The fee schedule for the plumbing program was developed with the objective of creating a program that is self-sustaining.

Due to increased, wages and mileage there were financial pressures in the Plumbing and Onsite programs' budgets. During 2006, the fees were reviewed and compared to those in surrounding jurisdictions. A report was taken forward to the Board of Health and then to County Council in January, 2007 recommending the following fee increases; Plumbing, 35%; Onsite Sewage Systems, 30%; Land Development Activities, 15%. After giving public notice and holding a public meeting the proposed changes were adopted and implemented.

Healthy Babies, Healthy Children Budget (HBHC)

An initial funding envelope of \$32,000 to begin implementing the Healthy Babies Healthy Children program (HBHC) was flowed from the Ministry of Health in 1997. Since that time, the funding for this program has substantially increased and the key program components have continued to evolve. The 2007 HBHC program funding is \$555,528.

Early Childhood Development Initiatives

During 2002 the Ministry of Health and Long Term Care, Public Health Branch flowed to all Health Units 100% funding for specific services not provided through the Mandatory Program and Services Guidelines. Subsequently, programs were developed during 2002 that focused on 1) Injury and Family Abuse Prevention 0-6 years 2) Promotion of Healthy Pregnancy and Child Development 3) Perinatal and Child Health Survey Strategies. In addition, after submitting a proposal, Huron County Health Unit was one of 10 Health Units chosen to receive funding to provide prenatal and postnatal Nurse Practitioner services. The target population is prenatal and postnatal women and their families in the Amish and Mennonite communities of North Huron.

We have recently received notice that funding for the Nurse Practitioner project will continue past 2006. However, the funding for the other initiatives concluded at December 31, 2006.

Heart Health

The Heart Health Action Program was originally a five-year demonstration project. It was launched in 1990 to learn about effective multiple risk factor community-based programs developed around the theme of heart health. Program components included an expert steering committee, five demonstration projects, a central system to support the demonstration projects and a central evaluation.

In 1998, the Community and Health Promotion Branch of the Ministry of Health and Long Term Care implemented the Heart Health Program with a provincial budget of \$3.4 million a year. Huron County initially received Heart Health funding in April 1998. The funding was for a 5-year project, which was completed as of March 31, 2003.

In March 2001 funded communities were each asked to submit sustainability plans for continuing the initiatives at the end of the 5-year funding period. On November 19, 2002 at the Ontario Public Health Association Conference, the Minister of Health and Long-Term care announced that the Ontario Heart Health Program funding would be extended to 2007.

The HCHU 2007 allocation for this program is \$51,910

Huron Addictions Service (HAS)

Huron County Addictions Service has been in operation since 1987 and is 100% funded by the Ministry of Health through the Ontario Substance Abuse Bureau. The services offered to clients include assessment and referral, outpatient counseling, aftercare treatment, supportive counseling for

family members and marital and family therapy. Counseling is offered for substance abuse as well as gambling issues.

During the 2002-2003 fiscal year the Ministry of Community and Social Services provided on-going funding for addiction counseling to youth under the age of sixteen. Grey Bruce Health Corporation is the transfer payment agency for the funds and flows \$11, 625 per year to HAS for these services in Huron County.

There have been no significant increases to the HAS budget since its inception which has led to an erosion in time for program co-ordination and planning. During 2003 the program supervisor's position was reduced to .8 FTE in order to increase a counselor's position to full time, providing more direct service time to clients. In addition, management of this program is provided by a Public Health Manager with no funding support from the HAS budget. As no additional funds were received during 2004, the program's support staff position was reduced from 1 FTE to .6 FTE.

The 2006/2007 funding for the program is \$360, 402.

Emergency Management

As a Health Unit manager supervises the County's Emergency Management Coordinator, the funding for this County program is included in the Health Unit's budget. The position of Emergency Management Coordinator is legally mandated and facilitates the establishment and on-going maintenance of a comprehensive County Emergency Management program. This mandate is complementary to the HU mandate for emergency management of Public Health related issues and the development of a County Pandemic Plan.

COUNTY OF HURON
HEALTH UNIT - GENERAL HEALTH SUMMARY
Budget for the year ending December 31, 2007

	2006 Budget	2006 Forecast Actual	2006 Budget (07 Base)	2007			2007 Budget	% Budget Increase/ Decrease	Note
				Additions/ New Programs	Reductions/ Savings	Net Change			
REVENUE									
PROVINCIAL GRANTS									
Provincial Operating Grants	1,777,398	2,447,335	3,198,816	81,835	(139,130)	(47,295)	3,151,521	-1.48%	
Provincial Project Grants	69,018	194,522	240,011	279,455	(129,395)	150,060	390,071	62.52%	
Total Provincial Grants	1,846,416	2,641,856	3,438,827	371,290	(268,525)	102,765	3,541,592	2.99%	
OTHER REVENUE									
Fees/Licenses	34,900	44,700	30,400	-	-	-	30,400	0.00%	
Miscellaneous Revenue	30,000	-	-	-	-	-	-	0.00%	
Transfer from Operating Reserves	40,000	-	40,000	-	-	-	40,000	0.00%	
Intra County Recoveries	7,844	86,903	87,101	-	-	-	87,101	0.00%	
Rent/Lease	-	6,000	6,000	-	-	-	6,000	0.00%	
Third Party Recoveries	300	1,483	-	-	-	-	-	0.00%	
Total Other Revenue	113,044	139,086	163,501	-	-	-	163,501	0.00%	
TOTAL REVENUE	1,959,460	2,780,942	3,602,328	371,290	(268,525)	102,765	3,705,093	2.85%	
EXPENDITURES									
SALARIES AND BENEFITS									
SALARIES									
Salaries - Full Time	1,740,397	2,204,712	2,775,454	487,587	(560,618)	(83,031)	2,712,423	-2.27%	
Salaries - Part Time	575,185	473,990	520,596	319,632	(70,164)	249,468	770,064	47.92%	
Salaries - Time Off in Lieu Owing	-	-	-	-	-	-	-	0.00%	
Councillor's Remuneration	8,303	-	8,303	-	-	-	8,303	0.00%	
Total Salaries	2,323,885	2,678,703	3,304,353	817,218	(630,782)	186,437	3,490,790	5.84%	
BENEFITS									
Statutory Benefits	170,231	240,200	242,525	64,649	(47,352)	17,297	259,822	7.13%	
Extended Benefits	135,958	165,254	241,897	45,557	(54,226)	(8,669)	233,228	-3.55%	
OMERS	127,274	176,062	218,489	41,670	(43,610)	(1,940)	216,529	-0.89%	
Total Benefits	433,463	581,516	702,891	151,875	(145,188)	6,688	709,579	0.95%	
Total Salaries and Benefits	2,757,348	3,260,219	4,007,244	969,094	(775,969)	193,125	4,200,369	4.82%	
EQUIPMENT									
Equipment Rentals/Leases	11,000	15,389	4,000	-	-	-	4,000	0.00%	
Equipment Repairs & Maint.	3,500	2,894	7,500	-	-	-	7,500	0.00%	
Equipment Replacement New	82,500	66,550	211,304	-	(151,921)	(151,921)	59,383	-71.90%	
Vehicle Lease & Operation	55,782	-	-	-	-	-	-	0.00%	

COUNTY OF HURON
HEALTH UNIT - GENERAL HEALTH SUMMARY
Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease	Notes
				Additions/ New Programs	Reductions/ Savings	Net Change			
Total Equipment	152,782	84,833	222,804	-	(151,921)	(151,921)	70,883	-58.19%	
PURCHASED SERVICE									
Audit	9,740	5,492	9,740	-	-	-	9,740	0.00%	
Consulting/Professional Fees	19,507	5,697	57,820	420	(3,615)	(3,195)	54,625	-5.53%	
Insurance	18,050	18,380	18,050	-	-	-	18,050	0.00%	
Occupational Accident Insurance	-	12,682	-	-	-	-	-	0.00%	
Intra County Purchases	13,200	62,611	103,457	29,442	(13,631)	15,811	119,288	15.28%	
Legal Fees	14,000	33,389	11,500	-	-	-	11,500	0.00%	
Printing (External)	7,500	15,187	10,000	2,500	-	(4,000)	6,000	-40.00%	
Total Purchased Service	81,997	154,438	210,567	32,362	(23,746)	8,616	219,183	4.09%	
OPERATIONAL									
Advertising	31,000	31,325	33,000	-	-	-	33,000	0.00%	
Associations/Memberships	8,000	8,911	8,000	2,700	-	2,700	10,700	33.75%	
Bank Charges	-	251	-	-	-	-	-	0.00%	
Conventions/Conferences	1,000	386	1,000	-	-	-	1,000	0.00%	
Office Expense	16,000	18,098	18,000	1,500	(1,000)	500	18,500	2.78%	
Postage/Courier	13,000	5,312	24,500	-	(1,500)	(1,500)	23,000	-6.12%	
Publications & Subscriptions	4,200	30,233	32,196	1,500	(8,486)	(4,986)	27,200	-15.52%	
Rent	115,715	91,724	126,326	30,614	-	30,614	156,940	24.23%	
Staff Training	30,800	31,251	48,650	2,000	(8,971)	(6,971)	39,679	-14.94%	
Telecommunications	38,000	42,937	42,130	2,500	(8,105)	(5,605)	36,525	-13.30%	
Travel/Meals	55,346	108,542	154,628	14,213	(7,000)	7,213	161,841	4.66%	
Total Operational	323,061	388,970	486,430	55,027	(33,072)	21,955	508,385	4.51%	
PROGRAM									
CINOT	55,000	35,623	55,000	-	-	-	55,000	0.00%	
Medical Supplies	45,000	48,628	45,000	-	-	-	45,000	0.00%	
Purchase of Service	120,000	60,402	138,000	50,000	(12,000)	38,000	176,000	27.54%	
Program Supplies & Costs	85,133	42,019	98,144	32,300	(6,731)	25,569	123,713	26.05%	
P.P.D. Supplies & Costs	1,000	-	-	1,000	-	1,000	1,000	0.00%	
Inj Prev Supplies & Costs	-	-	-	5,400	-	5,400	5,400	0.00%	
Promotion/Public Relations	3,500	3,565	3,500	-	-	-	3,500	0.00%	
Total Program	309,633	190,237	338,644	88,700	(18,731)	69,969	408,613	20.60%	
TOTAL EXPENDITURES	3,824,821	4,058,696	5,266,689	1,143,183	(1,003,439)	141,744	5,408,433	2.69%	
COUNTY LEVY	1,665,361	1,277,754	1,664,381	773,893	(734,914)	38,979	1,703,340	2.34%	

COUNTY OF HURON
HEALTH UNIT - WEST NILE
Budget for the year ending December 31, 2007

	2006 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007		Net Change	2007 Budget	% Budget Increase/ Decrease	Note
REVENUE									
PROVINCIAL GRANTS									
Provincial Operating Grants	73,500	115,729	136,303	91,835	-	91,835	228,138	67.38%	
Provincial Project Grants	49,000	-	40,000	-	(40,000)	(40,000)	-	-100.00%	
Total Provincial Grants	122,500	116,729	176,303	91,835	(40,000)	61,835	228,138	29.40%	
OTHER REVENUE									
Transfer from Operating Reserves	40,000	-	40,000	-	-	-	40,000	0.00%	
Total Other Revenue	40,000	-	40,000	-	-	-	40,000	0.00%	
TOTAL REVENUE	162,500	116,729	216,303	91,835	(40,000)	51,835	268,138	23.96%	
EXPENDITURES									
SALARIES AND BENEFITS									
SALARIES									
Salaries - Full Time	22,184	99,060	55,351	19,035	-	19,035	74,386	34.39%	
Salaries - Part Time	55,700	22,491	48,503	-	(4,305)	(4,305)	44,198	-8.88%	
Salaries - Time Off in Lieu Owing	-	-	-	-	-	-	-	0.00%	
Total Salaries	77,884	121,551	103,854	19,035	(4,305)	14,730	118,584	14.18%	
BENEFITS									
Statutory Benefits	7,038	11,650	8,567	924	-	924	9,491	10.78%	
Extended Benefits	2,270	5,902	4,933	1,382	-	1,382	6,315	28.03%	
OMERS	1,377	7,299	4,009	1,466	-	1,466	5,475	38.58%	
Total Benefits	10,685	24,861	17,508	3,773	-	3,773	21,281	21.55%	
Total Salaries and Benefits	88,569	146,402	121,362	22,808	(4,305)	18,503	139,865	15.25%	
EQUIPMENT									
Equipment Rentals/Leases	-	160	-	-	-	-	-	0.00%	
Equipment Replacement New	10,000	10,689	18,804	-	-	-	18,804	0.00%	
Vehicle Lease & Operation	-	-	-	-	-	-	-	0.00%	
Total Equipment	10,000	10,849	18,804	-	-	-	18,804	0.00%	
PURCHASED SERVICE									
Consulting/Professional Fees	-	-	40,000	-	-	-	40,000	0.00%	

COUNTY OF HURON
HEALTH UNIT - WEST NILE
Budget for the year ending December 31, 2007

	2006 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease	Note
Intra County Purchases	-	-	-	13,418	-	-	13,418	0.00%	
Legal Fees	-	-	-	-	-	-	-	0.00%	
Printing (External)	500	-	500	-	-	-	500	0.00%	
Total Purchased Service	500	-	40,500	13,418	-	13,418	53,918	33.13%	
OPERATIONAL									
Advertising	10,000	3,923	10,000	-	-	-	10,000	0.00%	
Bank Charges	-	-	-	-	-	-	-	0.00%	
Office Expense	1,000	-	1,000	-	-	-	1,000	0.00%	
Postage/Courier	1,000	56	5,000	-	-	-	5,000	0.00%	
Publications & Subscriptions	200	-	700	-	-	-	700	0.00%	
Staff Training	2,500	955	2,500	-	-	-	2,500	0.00%	
Travel/Meals	2,500	2,350	7,000	-	-	-	7,000	0.00%	
Total Operational	17,200	7,284	26,200	-	-	-	26,200	0.00%	
PROGRAM									
Purchase of Service	70,000	20,045	70,000	20,000	-	20,000	90,000	28.57%	
Program Supplies & Costs	8,731	854	11,831	-	(86)	(86)	11,745	-0.73%	
P.P.D. Supplies & Costs	-	-	-	-	-	-	-	0.00%	
Inj Prev Supplies & Costs	-	-	-	-	-	-	-	0.00%	
Promotion/Public Relations	1,000	-	1,000	-	-	-	1,000	0.00%	
Total Program	79,731	20,899	82,831	20,000	(86)	19,914	102,745	24.04%	
TOTAL EXPENDITURES	196,000	185,434	289,697	56,226	(4,391)	51,836	341,532	17.89%	
COUNTY LEVY	33,500	69,706	73,394	(35,609)	35,609	(0)	73,394	0.00%	

COUNTY OF HURON
HEALTH UNIT - ON SITE SEWAGE
Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
				Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE								
OTHER REVENUE								
Fees/Licenses	65,400	57,191	65,400	-	(7,100)	(7,100)	58,300	-10.86%
Transfer from Capital Reserves	-	-	-	-	-	-	-	0.00%
Total Other Revenue	65,400	57,191	65,400	-	(7,100)	(7,100)	58,300	-10.86%
TOTAL REVENUE	65,400	57,191	65,400	-	(7,100)	(7,100)	58,300	-10.86%
EXPENDITURES								
SALARIES AND BENEFITS								
SALARIES								
Salaries - Full Time	59,870	64,551	68,011	-	(1,044)	(1,044)	66,967	-1.54%
Salaries - Part Time	4,834	-	-	-	-	-	-	0.00%
Total Salaries	64,704	64,551	68,011	-	(1,044)	(1,044)	66,967	-1.54%
BENEFITS								
Statutory Benefits	5,233	6,769	4,117	934	-	934	5,051	22.70%
Extended Benefits	5,829	6,103	6,133	-	(31)	(31)	6,102	-0.51%
OMERS	3,942	4,486	4,942	-	(86)	(86)	4,856	-1.73%
Total Benefits	15,004	17,358	15,192	934	(117)	817	16,009	5.36%
Total Salaries and Benefits	79,708	81,909	83,203	934	(1,161)	(227)	82,976	-0.27%
EQUIPMENT								
Equipment Rentals/Leases	650	170	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	-	-	-	-	-	-	-	0.00%
Equipment Replacement New	-	-	-	-	-	-	-	0.00%
Vehicle Lease & Operation	7,200	-	-	-	-	-	-	0.00%
Total Equipment	7,850	170	-	-	-	-	-	0.00%
PURCHASED SERVICE								
Audit	1,100	1,104	-	-	-	-	-	0.00%
Consulting/Professional Fees	-	-	-	-	-	-	-	0.00%
Insurance	300	-	-	-	-	-	-	0.00%
Intra County Purchases	7,308	461	7,308	-	(6,808)	(6,808)	500	-93.16%

COUNTY OF HURON
HEALTH UNIT - ON SITE SEWAGE
Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
Legal Fees	2,000	-	-	500	-	-	500	0.00%
Printing (External)	-	25	-	41	-	-	41	0.00%
Total Purchased Service	10,708	1,590	7,308	541	(6,808)	(6,267)	1,041	-85.76%
OPERATIONAL								
Advertising	-	-	-	-	-	-	-	0.00%
Associations/Memberships	-	-	-	100	-	100	100	0.00%
Office Expense	-	-	-	-	-	-	-	0.00%
Postage/Courier	300	-	100	150	-	150	250	150.00%
Publications & Subscriptions	-	-	-	-	-	-	-	0.00%
Rent	2,000	2,000	2,155	-	(655)	(655)	1,500	-30.39%
Staff Training	-	1,234	-	-	-	-	-	0.00%
Telecommunications	2,500	867	500	300	-	300	800	60.00%
Travel/Meals	200	14,581	10,000	-	-	-	10,000	0.00%
Total Operational	5,000	18,682	12,755	550	(655)	(105)	12,650	-0.82%
PROGRAM								
Program Supplies & Costs	500	308	500	-	-	-	500	0.00%
Total Program	500	308	500	-	-	-	500	0.00%
TOTAL EXPENDITURES	103,766	102,858	103,766	2,025	(8,624)	(6,599)	97,167	-6.36%
COUNTY LEVY	38,366	45,468	38,366	2,025	(1,524)	501	38,867	1.31%

COUNTY OF HURON
HEALTH UNIT - PLUMBING PROGRAM
Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
				Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE								
OTHER REVENUE								
Fees/Licenses	130,678	149,826	130,678	25,248	-	25,248	155,926	19.32%
Total Other Revenue	130,678	149,826	130,678	25,248	-	25,248	155,926	19.32%
TOTAL REVENUE	130,678	149,826	130,678	25,248	-	25,248	155,926	19.32%
EXPENDITURES								
SALARIES AND BENEFITS								
SALARIES								
Salaries - Full Time	58,230	74,047	73,142	13,661	-	13,661	86,803	18.68%
Salaries - Part Time	25,488	-	-	-	-	-	-	0.00%
Total Salaries	83,718	74,047	73,142	13,661	-	13,661	86,803	18.68%
BENEFITS								
Statutory Benefits	6,754	6,850	5,787	990	-	990	6,777	17.11%
Extended Benefits	5,758	8,585	7,116	1,263	-	1,263	8,379	17.74%
OMERS	5,410	5,131	5,151	931	-	931	6,082	18.08%
Total Benefits	17,922	18,548	18,054	3,184	-	3,184	21,238	17.64%
Total Salaries and Benefits	101,640	92,593	91,196	16,845	-	16,845	108,041	18.47%
EQUIPMENT								
Equipment Rentals/Leases	200	181	200	-	(200)	(200)	-	-100.00%
Equipment Replacement New	200	-	-	-	-	-	-	0.00%
Vehicle Lease & Operation	13,068	-	-	-	-	-	-	0.00%
Total Equipment	13,468	181	200	-	(200)	(200)	-	-100.00%
PURCHASED SERVICE								
Audit	1,100	1,104	-	-	-	-	-	0.00%
Insurance	250	-	-	-	-	-	-	0.00%
Intra County Purchases	536	6,264	536	6,464	-	6,464	7,000	1205.97%
Legal Fees	2,500	-	2,500	-	-	-	2,500	0.00%
Printing (External)	200	-	200	300	-	300	500	150.00%
Total Purchased Service	4,586	7,368	3,236	6,764	-	6,764	10,000	209.02%

115

COUNTY OF HURON
HEALTH UNIT - PLUMBING PROGRAM
Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
				Additions/ New Programs	Reductions/ Savings	Net Change		
OPERATIONAL								
Associations/Memberships	110	103	110	100	-	100	210	90.91%
Office Expense	-	-	-	-	-	-	-	0.00%
Postage/Courier	600	-	600	400	-	400	1,000	66.67%
Rent	2,900	2,900	2,975	1,650	-	1,650	4,625	55.46%
Staff Training	1,000	647	1,000	1,500	-	1,500	2,500	150.00%
Telecommunications	1,000	689	1,000	-	-	-	1,000	0.00%
Travel/Meals	5,000	17,594	16,800	3,200	-	3,200	20,000	19.05%
Total Operational	10,610	21,933	22,485	6,850	-	6,850	29,335	30.46%
PROGRAM								
Program Supplies & Costs	374	4	13,561	-	(5,011)	(5,011)	8,550	-36.95%
Total Program	374	4	13,561	-	(5,011)	(5,011)	8,550	-36.95%
TOTAL EXPENDITURES	130,678	122,079	130,678	30,459	(5,211)	25,248	155,926	19.32%
COUNTY LEVY	-	(27,747)	-	5,211	(5,211)	0	0	0.00%

COUNTY OF HURON
EMERGENCY MANAGEMENT
Budget for the year ending December 31, 2007

	2006 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
				Additions/ New Programs	Reductions/ Savings	Net Change		
EXPENDITURES								
SALARIES AND BENEFITS								
SALARIES								
Salaries - Full Time	36,239	39,817	36,239	-	-	-	-	0.00%
Salaries - Part Time	36,239	39,817	36,239	-	(421)	(421)	35,818	-1.16%
Total Salaries							36,818	-1.16%
BENEFITS								
Statutory Benefits	3,369	3,133	3,319	52	-	52	3,371	1.57%
Total Benefits							3,371	1.57%
Total Salaries and Benefits	39,608	42,950	39,558	62	(421)	(359)	39,189	-0.93%
EQUIPMENT								
Equipment Rentals/Leases	401	480	401	99	-	99	500	24.69%
Equipment Replacement New	4,500	-	4,500	-	(4,500)	(4,500)	-	-100.00%
Small Tools/Equipment	-	-	-	-	-	-	-	0.00%
Total Equipment	4,901	480	4,901	99	(4,500)	(4,401)	500	-89.80%
PURCHASED SERVICE								
Printing (External)	1,000	1,487	750	250	-	250	1,000	33.33%
Total Purchased Service	1,000	1,487	750	250	-	250	1,000	33.33%
OPERATIONAL								
Advertising	1,000	266	750	-	(250)	(250)	500	-33.33%
Associations/Memberships	100	-	100	-	(100)	(100)	-	-100.00%
Conventions/Conferences	1,000	-	1,000	1,000	-	1,000	2,000	100.00%
Miscellaneous Admin.	-	-	-	-	-	-	-	0.00%
Office Expense	500	-	100	900	-	900	1,000	900.00%
Postage/Courier	250	-	250	250	-	250	500	100.00%
Publications & Subscriptions	100	-	100	150	-	150	250	150.00%
Telecommunications	1,000	617	1,000	-	-	-	1,000	0.00%
Travel/Meals	1,500	1,892	2,000	-	-	-	2,000	0.00%
Total Operational	6,450	2,674	6,300	2,300	(350)	1,950	7,260	36.79%
PROGRAM								
Program Supplies & Costs	500	148	1,950	50	-	50	2,000	2.56%
Promotion/Public Relations	1,000	-	-	-	-	-	-	0.00%
Total Program	1,500	148	1,950	50	-	50	2,000	2.56%
TOTAL EXPENDITURES	52,459	47,849	52,459	2,761	(5,271)	(2,510)	49,939	-4.80%
COUNTY LEVY	52,459	47,849	52,459	2,761	(5,271)	(2,510)	49,939	-4.80%

117

CORPORATION OF THE COUNTY OF HURON

Planning and Development Department Budget for 2007

BACKGROUND

The Planning and Development Department uses a modified zero-based budgeting approach, begun for the 2005 budget year, where, for the most part, each budget line is built up from zero based on the expected needs for the coming year.

The budget consists of a consolidated budget comprising the total of eight program areas, each with its own sub-budget. Budget spreadsheets are provided for:

1. Consolidated Budget
2. Planning and Development
3. Geographic Information System (GIS)
4. Water Source Protection
5. Tourism
6. Waste Management
7. Self-Employment Benefit Program (SEB)
8. Manufacturing
9. Small Business Enterprise Centre (SBEC)

COMMENTS

The corporate Strategic Plan calls for 10 year service plans to be developed for core business areas in the corporation. The Department's 10 year service plan is attached, consisting of a three year work plan which instructs the activities for 2007. The budget is based on this work plan focussing on the program areas identified above.

2006 Highlights

Under last year's work plan, the following achievements marked the highlights for 2006:

- Formation of the Warden's Economic Development Task Force (a partnership between the County, local municipalities, and industry associations);
- Development of an economic development plan (comprising the application to RED) in partnership with HBDC and under the direction of the Warden's Economic Development Task Force;
- Hosting of the successful Community Engagement Conference with partners in Huron Community Matters;
- Blyth Festival recognition of Cindy Fisher for her outstanding contributions to tourism and work with the Huron Tourism Association;
- Completion of a Manufacturing Marketing Strategy and commencing with productivity training and awards initiatives;

- Delegation of approval to staff for undisputed consents (typical approval time is 30 days from receipt of complete application);
- New Official Plan in Morris-Turnberry, and significant progress in Goderich (all other municipalities have new Official Plans in place);
- New Zoning By-law in Huron East, and by-laws underway in Ashfield-Colborne-Wawanosh, Central Huron and South Huron;
- Processing of approx. 163 planning applications (official plan amendments, zoning by-law amendments, plans of subdivision/condominium, consents, minor variances);
- Topping \$1 million investment in water quality projects since the inception of the Water Protection Steering Committee in 2004;
- Application to COMRIF Intake 3 for a year-round Household Hazardous Waste depot at the Mid-Huron transfer station;
- Establishment of a Public Liaison Committee and commencement of Terms of Reference process for an expanded Wingham Landfill as a potential long-term waste management (contingency) solution;
- Acquisition of webGIS software, data preparation and programming towards a webGIS site;
- Acceptance of Part A application to FCM for a county-owned net-metering wind generator feasibility study and invitation to submit a full (Part B) application;

New for 2007

Several new projects have been included in the proposed budget. Where a project is contingent on external funding, expenditures will not be made beyond the County contribution if the funding is not received.

County Official Plan Review and Sustainability Planning

As local Official Plans near completion, it is time to commence the five year review of the County Official Plan (approved in 1999). Under Bill 51 (in force October 2006), upper tier five year reviews require approval from the Ministry of Municipal Affairs and Housing. Various studies (comprehensive reviews, growth allocation, housing targets, etc.) and mandatory updates will be required under the Provincial Policy Statement. In addition, a process is being planned that will couple the review with community consultation on sustainability planning (possible funding through AMO).

Geographic Information System

To assist the GIS Specialist, a GIS Technician has been in place for 18 months (first as an On-Site placement, and currently as a contract position) to meet the increasing GIS demands (data, mapping, official plans, zoning by-laws, webGIS). This position is proposed to be made permanent. The resulting budget increase is reduced by half for 2007 by the GIS Reserve. Without this position the mapping and webGIS delays will be exacerbated.

Economic Development

A Tourism Marketer position is included in the budget following County Council's approval in November 2006 for consideration in the 2007 budget. This new position will enhance the County's tourism initiatives in marketing, advertising, coordination and special projects.

Under the direction of the Warden's Economic Development Task Force, the Economic Development Reserve (used as leverage funding in the RED application) will fund the new (contract) positions of Economic Development Officer and Downtown Coordinator. The RED

funding along with contributions from HBDC will fund a variety of projects including a Youth Coordinator (at HBDC), BR+E, training initiatives, feasibility studies, etc. If RED funding is not obtained, one or both of the County positions could still be funded, but progress on projects will be limited by available in-house funds.

County of Huron Net Metering Wind Generator Feasibility Study

An application is being made to the FCM's Green Municipal Fund for 50% funding to conduct a feasibility study at the Huronview / Health & Library Complex / Jacob Memorial Building site for a net-metering wind generator. The study will include an electricity audit, conservation strategy, cost-benefit analysis of net metering, and installation of a meteorological test tower for 8 months. The Application Part A – Intent to Apply was approved, and the full Application Part B must be submitted by January 2, 2007. Half of the estimated total cost of \$80,000 would be required from the County.

Water Protection Steering Committee

An application is proposed to be made to OMAFRA (RED) for capital funding assistance for a farm-scale anaerobic digester on a hog farm. Anaerobic digesters produce methane from manure which fuels an engine-generator to produce electricity for sale to the grid, along with waste heat for heating barns, hot water, or other uses (e.g., greenhouses). The resulting digestate (processed manure) has the pathogens almost eliminated (water quality benefit), little odour remaining, and nutrients retained. This application is expected to request approx. \$350,000 from RED (total project cost approx. \$900,000) with a county contribution to be determined from the Water Reserve (estimate \$25,000).

Staff

The proposed staff changes are summarized below. The broad mandate of the department requires managing workload and overtime through creative solutions on an on-going basis.

Staff	Status	2006 FTE	# Positions	2007 FTE Additions/Reductions	Total 2007 FTE
Regular	Full-time	15.0	15	+2 (GIS, Tourism)	17.0
Regular	Part-time	1.2	2		1.2
Occasional (students, admin. coverage)	Part-time	2.1	3		2.1
Contract	Full-time	1.0	1	-1 (GIS) +2 (Ec Dev)	2.0
Total		19.3	21	+3	22.3

BUDGET IMPACTS

The attached budgets would accommodate the core functions of the department, plus priority projects for the coming year. Efforts have been made to minimize the levy increase through outside funding sources (up to \$645,000 in new external funding – RED, AD, FCM, AMO).

COUNTY OF HURON
PLANNING - CONSOLIDATED
Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007		2007 Budget	% Budget Increase/ Decrease
				Additions/ New Programs	Reductions/ Savings	Net Change	
REVENUE							
PROVINCIAL GRANTS							
Provincial Operating Grants	-	-	-	63,000	-	63,000	0.00%
Provincial Project Grants	312,500	170,976	70,500	662,820	(55,800)	607,020	861.02%
Total Provincial Grants	312,500	170,976	70,500	725,820	(55,800)	670,020	950.38%
FEDERAL GRANTS							
Federal Project Grants	84,922	105,633	96,105	151,505	-	151,505	157.65%
Total Federal Grants	84,922	105,633	96,105	151,505	-	151,505	157.65%
MUNICIPAL GRANTS & FEES							
Services to Municipalities	10,000	-	-	-	-	-	0.00%
Total Municipal Grants & Fees	10,000	-	-	-	-	-	0.00%
OTHER REVENUE							
Donations	750	-	750	-	(300)	(300)	-40.00%
Fees/Licenses	139,000	111,917	175,000	-	-	-	0.00%
Miscellaneous Revenue	1,200	1,994	1,200	300	-	300	25.00%
Transfer from Capital Reserves	541,000	225,847	484,000	432,000	(25,000)	407,000	84.09%
Intra County Recoveries	78,679	102,827	84,610	1,000	(44,610)	(43,610)	-51.54%
Sales	100	-	50	9,950	-	9,950	19900.00%
Third Party Recoveries	69,000	52,059	35,000	9,000	(3,500)	5,500	15.71%
Total Other Revenue	829,729	494,645	780,610	452,250	(73,410)	378,840	48.53%
TOTAL REVENUE	1,237,151	771,254	947,215	1,329,575	(129,210)	1,200,365	126.73%
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Full Time	740,823	800,799	820,897	296,368	(67,673)	228,695	27.86%
Salaries - Part Time	125,017	107,022	118,360	33,958	-	33,958	28.69%
Salaries - Time Off in Lieu Owing	5,000	-	5,000	-	-	-	0.00%
Total Salaries	870,840	907,821	944,257	330,325	(67,673)	262,652	27.82%

COUNTY OF HURON
PLANNING - CONSOLIDATED
Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
				Additions/ New Programs	Reductions/ Savings	Net Change		
BENEFITS								
Statutory Benefits	69,912	76,091	68,010	25,395	(1,357)	24,038	92,048	35.34%
Extended Benefits	58,070	57,830	64,761	22,444	(17,456)	4,988	69,749	7.70%
OMERS	49,659	62,683	59,922	19,185	(12,041)	7,144	67,066	11.92%
Total Benefits	177,641	196,604	192,693	67,024	(30,854)	36,170	228,863	18.77%
Total Salaries and Benefits	1,048,481	1,104,425	1,136,950	397,349	(98,527)	298,822	1,435,772	26.28%
EQUIPMENT								
Equipment Rentals/Leases	2,600	2,842	2,700	710	-	710	3,410	26.30%
Equipment Repairs & Maint.	24,853	223	11,400	100	(300)	(200)	11,200	-1.75%
Equipment Replacement New	176,813	61,326	34,400	20,560	-	20,560	54,960	59.77%
Total Equipment	204,266	64,391	48,500	21,370	(300)	21,070	68,570	43.44%
PURCHASED SERVICE								
Consulting/Professional Fees	412,208	158,795	325,669	864,631	-	864,631	1,190,300	265.49%
Insurance	2,450	666	2,450	-	-	-	2,450	0.00%
Occupational Accident Insurance	-	3,015	350	190	-	190	540	54.29%
Intra County Purchases	87,326	95,496	90,810	7,830	(55,440)	(47,610)	43,200	-52.43%
Legal Fees	55,000	18,609	40,000	-	(10,000)	(10,000)	30,000	-25.00%
Maintenance Contracts	500	9,209	14,150	5,000	-	5,000	19,150	35.34%
Printing (External)	39,262	41,071	41,500	2,800	(7,900)	(5,100)	36,400	-12.29%
Miscellaneous Services	-	-	-	-	-	-	-	0.00%
Total Purchased Service	596,746	326,861	514,929	880,451	(73,340)	807,111	1,322,040	156.74%
OPERATIONAL								
Advertising	88,300	98,440	88,360	19,425	(8,500)	10,925	99,285	12.36%
Associations/Memberships	10,550	1,234	7,500	-	(575)	(575)	6,925	-7.67%
Bank Charges	100	-	100	-	-	-	100	0.00%
Conventions/Conferences	20,250	5,622	19,930	3,480	(10)	3,470	23,400	17.41%
Hazardous Waste Collection	-	-	-	-	-	-	-	0.00%
Internet	1,134	825	1,080	540	(720)	(180)	900	-16.67%
Mapping & Automation	10,000	-	5,000	-	(2,500)	(2,500)	2,500	-50.00%
Miscellaneous Admin.	750	15,909	600	-	-	-	600	0.00%
Office Expense	6,402	6,376	6,850	5,200	-	5,200	12,050	75.91%
Postage/Courier	13,750	11,368	12,860	-	(2,410)	(2,410)	10,450	-18.74%

COUNTY OF HURON
 PLANNING - CONSOLIDATED
 Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
				Additions/ New Programs	Reductions/ Savings	Net Change		
Publications & Subscriptions	12,590	1,803	4,500	-	(1,000)	(1,000)	3,500	-22.22%
Receivable Write Off	-	-	-	-	-	-	-	0.00%
Rent	58,308	56,346	60,554	14,009	(500)	13,509	74,063	22.31%
Staff Training	25,300	10,901	14,000	1,500	(5,950)	(4,450)	9,550	-31.79%
Telecommunications	9,410	3,570	10,323	-	(3,163)	(3,163)	7,160	-30.64%
Travel/Meals	48,000	45,004	47,879	7,021	(600)	6,421	54,300	13.41%
Total Operational	304,844	257,399	279,536	51,175	(25,928)	25,247	304,783	9.03%
PROGRAM								
Special Events	38,175	19,517	24,250	76,450	-	76,450	100,700	315.26%
Administration (COA)	-	67,619	-	25,000	-	25,000	25,000	0.00%
Program Supplies & Costs	300,000	131,448	252,000	-	(2,000)	(2,000)	250,000	-0.79%
Promotion/Public Relations	11,375	704	12,450	78,800	(5,950)	72,850	85,300	585.14%
Total Program	349,550	219,288	288,700	180,250	(7,950)	172,300	461,000	59.68%
TOTAL EXPENDITURES	2,503,887	1,972,364	2,268,615	1,530,595	(206,045)	1,324,550	3,593,165	58.38%
COUNTY LEVY	1,266,736	1,201,110	1,321,400	201,020	(76,835)	124,185	1,445,585	9.40%

Forest Conservation Budget

At the January 2007 committee meeting, a motion was passed to establish a working group of Councillors B. Van Diepenbeek and M. Scott, County staff and agency staff to discuss options and bring back recommendations.

The working group recommends that the Forest Conservation Officer position be made full time to overcome the following issues: difficulty in attracting and keeping qualified applicants to a part-time position; need for more supervision and monitoring of cutting practices; increase awareness and public relations; develop and implement forest management plans on County tracts.

The working group discussed moving the forestry function from the Highways Department to the Planning and Development Department in connection with sustainability planning, Water Protection Steering Committee, and tourism. No decision was made.

It is recommended that the Forest Conservation Budget for 2007 be accepted and forwarded to the Committee of the Whole for further consideration in the consolidated budget.

COUNTY OF HURON
FOREST CONSERVATION
 Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007		2007 Budget	% Budget Increase/ Decrease
				Additions/ New Programs	Reductions/ Savings	Net Change	
REVENUE							
PROVINCIAL GRANTS							
Provincial Operating Grants	-	-	-	-	-	-	0.00%
Provincial Project Grants	-	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	-	0.00%
FEDERAL GRANTS							
Federal Project Grants	-	-	-	-	-	-	0.00%
Total Federal Grants	-	-	-	-	-	-	0.00%
OTHER REVENUE							
Fees/Licenses	-	-	-	20,000	-	20,000	0.00%
Transfer from Reserves	-	-	-	6,000	-	6,000	0.00%
Intra County Recoveries	-	-	-	-	-	-	0.00%
Sales	-	-	-	-	-	-	0.00%
Third Party Recoveries	-	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	26,000	-	26,000	0.00%
TOTAL REVENUE	-	-	-	26,000	-	26,000	0.00%
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Full Time	-	-	-	37,856	-	37,856	0.00%
Salaries - Part Time	-	-	-	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	-	0.00%
Total Salaries	-	-	-	37,856	-	37,856	0.00%
BENEFITS							
Statutory Benefits	-	-	-	3,360	-	3,360	0.00%
Extended Benefits	-	-	-	4,417	-	4,417	0.00%
OMERS	-	-	-	2,461	-	2,461	0.00%
Total Benefits	-	-	-	10,238	-	10,238	0.00%
Total Salaries and Benefits	-	-	-	48,094	-	48,094	0.00%
EQUIPMENT							

COUNTY OF HURON
FOREST CONSERVATION
 Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
				Additions/ New Programs	Reductions/ Savings	Net Change		
Equipment Repairs & Maint.	-	-	-	-	-	-	-	0.00%
Equipment Replacement New	-	-	-	3,000	-	3,000	3,000	0.00%
Total Equipment				3,000		3,000		0.00%
PURCHASED SERVICE								
Consulting/Professional Fees	-	-	-	11,000	-	11,000	11,000	0.00%
Intra County Purchases	-	-	-	-	-	-	-	0.00%
Legal Fees	-	-	-	5,000	-	5,000	5,000	0.00%
Printing (External)	-	-	-	200	-	200	200	0.00%
Total Purchased Service				16,200		16,200	16,200	0.00%
OPERATIONAL								
Advertising	-	-	-	500	-	500	500	0.00%
Associations/Memberships	-	-	-	250	-	250	250	0.00%
Conventions/Conferences	-	-	-	1,000	-	1,000	1,000	0.00%
Office Expense	-	-	-	100	-	100	100	0.00%
Postage/Courier	-	-	-	100	-	100	100	0.00%
Publications & Subscriptions	-	-	-	100	-	100	100	0.00%
Rent	-	-	-	-	-	-	-	0.00%
Staff Training	-	-	-	500	-	500	500	0.00%
Telecommunications	-	-	-	400	-	400	400	0.00%
Travel/Meals	-	-	-	6,000	-	6,000	6,000	0.00%
Total Operational				8,950		8,950	8,950	0.00%
PROGRAM								
Special Events	-	-	-	200	-	200	200	0.00%
Promotion/Public Relations	-	-	-	-	-	-	-	0.00%
Total Program				200		200	200	0.00%
TOTAL EXPENDITURES				76,444		76,444	76,444	0.00%
COUNTY LEVY				50,444		50,444	50,444	0.00%

Social Services Department

2007 Budget

The Social Services' Department has three divisions: Ontario Works, Children's Services and Housing Services which provide a variety of mandatory and discretionary services to the residents of Huron County.

This budget will enable the County to provide the following services:

- Social Assistance allowances
- Municipal contribution to Provincial ODSP allowances, benefits and administration
- Ontario Works employment programs
- Child Care Services
- Private Home Child Care
- Early Years' programs
- Best Start Initiatives
- Public Housing
- Social Housing
- Rent supplements
- Affordable Housing Development
- Pathways to Self Sufficiency program
- Administration of all these programs
- Emergency Plan

Currently the staff complement to deliver these programs is 37 FTEs. Additional positions may be hired in the Children's Services area under the Best Start Initiative as this program continues to grow. The Affordable Housing Program may also require additional staff as it develops. Both programs receive funding based on 100% Provincial and/or Federal contribution.

For 2007, the proposed Social Services budget is \$26,535,680.00 with a County contribution of \$6,002,947.00 or a 3.81% decrease \$237,667.00 (1.00%) from the 2006 budget of \$6,240,614.00.

Emergency Social Services and Evacuation

Included in this budget is \$25,000.00 to initiate a Social Services Emergency Plan. As a result of Provincial Legislation that passed last year, the Social Services Department has a mandate to develop and maintain a plan to provide emergency social services and evacuation centres. The cost to develop and maintain this plan is a municipal cost without any Provincial subsidy. These services may be delivered directly by the County or could be contracted out to a third party. This will be determined during the development of a Social Services Emergency Plan in consultation with other County departments and outside agencies.

Department Revenue Summary

- All social assistance allowances and child care programs are funded 80% by the Province of Ontario.

- Social assistance and child care administration costs are funded 50% by the Province of Ontario.
- The Early Years program is funded 95% by the Province of Ontario with the County of Huron funding the remaining 5%.
- The Best Start initiative is funded 100% by the Federal Government flowed through the Province.
- Housing Services are funded by Provincial and Federal grants, rental income and the County of Huron. The County's share is 38.25% of the annual budget.

Ontario Works

Ontario Works provides services under two primary program areas Income Assistance and Employment Programs.

Income Assistance (General Welfare)

Salaries and benefits will increase approximately 8.99% to cover a 3% wage increase, benefits increase and grid movements for certain employees. In addition a vacant position was filled in late 2006 which has been annualized in the 2007 budget.

The 2007 equipment budget is set at \$20,750.00 down 42% from the 2006 budget of \$36,000.00. The purchase service budget is set at \$36,100.00 down 24% from the 2006 budget of \$47,300.00. The bulk of this budget pays our insurance costs of \$10,250.00 and our contribution to the Treasurer's office of \$18,700.00 for services rendered. Other costs include external printing, legal and audit costs.

The operational budget is set at \$91,030.00 an increase of 1.4% from the 2006 budget of \$89,780.00. The largest item included in this section is our annual rent of \$40,330.00. This increase of \$9750.00 from the 2006 is offset to a great degree by a reduction in telecommunication costs of \$ 7000.00.

The program budget is set at \$18,449,600.00, an increase of \$308,550.00, over the 2006 budget of \$18,141,050.00. ODSP allowances and benefits are administered by the Province of Ontario and account for a significant portion of this increase. The majority of the program budget includes mandatory items that are cost shared with the Province and we are mandated to pay 20% of these costs.

Employment Programs

In 2006, The Ministry of Community and Social Services transitioned to a new funding formula based on three employment outcomes – employment, increased earnings and employability. After the 2006 County budget was approved by Council, the Ministry announced that 2006 and 2007 would be considered as transition years for the funding formula. A funding envelope was established by the Ministry to be used to support employment assistance in Huron County with a provincial share much higher than originally estimated making the County contribution much lower. The total investment in

employment assistance for 2006 and 2007 was increased to \$424,275.00 per year with the County's 20% share set at \$84,855.00. This reflects a 0% increase in actual program dollars from 2006 to 2007.

Children's Services

The Children's Services Division provides services thru a combination of Direct Delivery and Community Partnerships in the following four primary program areas. Those programs are Community Home Childcare, Growing Together, Early Years and Best Start. In addition the Division is responsible for management of funding in the areas of Wage Subsidy Non-Profit Program, Ontario Works Informal and Formal Childcare, Early Learning and Childcare Funding (ELCC), Fee Subsidy and Pay Equity.

Community Home Childcare

The County of Huron is licensed to approve care in twenty-five private homes throughout the County.

Growing Together

The Growing Together program provides information, support and consultation to families of children with special needs. Information, support and consultation are also provided to community childcare personnel in a comprehensive and flexible manner. In addition, program assistants are provided to support children with special needs to integrate into local child care programs.

Early Years Program

The Early Years program is designed to assist parents and caregivers in the development of children aged 0-6. The program is delivered in thirty-six locations throughout the County through a combination of direct delivery and partnerships with the municipalities of North Huron and Goderich.

Best Start

The Best Start is a government driven and funded initiative to provide a comprehensive early learning and child care strategy. The program provides early development, early learning and quality child care through an integrated approach. The focus seamless from the child and the family's perspective while bringing together JK, SK, quality child care, public health and parenting programs with explicit links to children's mental health, children's treatment centres and child welfare.

The proposed 2007 budget for the programs managed through the Children's Services Division has an overall increase of \$ 18,434.00 or 1.25%. Due to Provincial and Federal grants there is no change in the County levy from 2006 and the contribution remains at \$ 300,029.00

Housing Services

The Housing Services Division provides rent geared to income and affordable housing through the following programs.

Public Housing

The County of Huron owns and manages 415 rent-geared-to-income residential houses and apartments throughout the County. These are comprised of 84 two, three and four bedroom family units and 331 one bedroom units in 15 apartment buildings.

Non – Profit/ Co-operative Housing

The Housing Services Division is also responsible for managing the funding and administration of an additional 202 units in 7 Non-Profit and Co-operative housing projects.

Rent Supplement

Rent subsidies are provided to 11 additional households housed in the private sector who qualify for a rent-geared-to-income subsidy.

Centralized Wait List

The Division mandate also includes the maintenance of a centralized waiting list and the identification of housing requirements in the county.

Affordable Housing

In the role of development of additional affordable housing, the County has been allocated \$1.05 million for the development of rental supportive housing units, \$126,000 for the Homeownership Program and \$192,000 for the provision of housing allowances through the Affordable Housing Program.

The proposed 2007 budget for the Housing Division is \$14,872 or 1.04% greater than the amount budgeted for 2006.

Total Revenue – net increase of \$46,286 While Federal grants will decrease by \$5,300 and Provincial funding by \$10,000 we are budgeting for a rental revenue increase of \$54,000 which is in line with the projected 2006 actual year end forecast. There are also projected increases in miscellaneous/investment income accounts in the amount of \$7,600.

Salaries and Benefits – increase of \$52,922 This amount includes a 3% increase in salaries for all staff in 2007 as well as grid movements for applicable employees. As a result of an increased demand on staff for the administration of the Non-Profit projects

and the implementation of the Affordable Housing programs which will require a great deal of staff time in the inception stage, an increase to the Part Time Employee line has been included.

Operational – decrease of \$31,926

- Office rent for Housing Services decreased by \$15,093. The rental amount of \$22,800 built into the 2006 budget was based on the previous rental space occupied by Housing Services at the Health Unit. The 2007 figure reflects the square footage charge for the current facility.
- Capital increase of \$12,000
- An increase of \$21,600 resulted from increased costs for contract janitorial services and budgeting for a number of one time maintenance projects.
- Debenture payments decreased by \$4,000
- Taxes have been reduced by \$7,800. 2006 amount was based on a substantial increase in 2005. However taxes decreased in 2006. Therefore we are budgeting based on 2006 actuals with a slight increase projected for 2007.
- Utilities are being decreased a net amount of \$38,000. Large increases projected for 2006 did not materialize leaving us with a considerable surplus for 2006. The 2007 amount reflects projected 2006 actuals with a modest increase for 2007.

Program – increase of \$38,700 increased funding to the Non-Profit and Co-op housing providers as a result of the benchmarking exercise conducted by the Ministry and the new funding formula which began in 2006.

COUNTY OF HURON
SOCIAL SERVICES - SUMMARY
Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
				Additions/ New Programs	Reductions/ Savings	Net Change		
REVENUE								
PROVINCIAL GRANTS								
Provincial Operating Grants	5,101,377	4,672,144	6,791,208	129,344	(1,001,396)	(872,052)	5,919,156	-12.84%
Provincial Project Grants	46,206	32,227	26,900	-	(3,700)	(3,700)	23,200	-13.75%
Provincial ODSP Grant	10,450,000	11,376,155	11,650,000	235,000	-	235,000	11,885,000	2.02%
				915,000		915,000	915,000	
Total Provincial Grants	15,597,583	16,080,525	18,468,108	1,279,344	(1,005,096)	274,248	18,742,356	1.48%
FEDERAL GRANTS								
Federal Other Grants	848,727	835,399	835,399	-	(5,281)	(5,281)	830,118	-0.63%
Total Federal Grants	848,727	835,399	835,399	-	(5,281)	(5,281)	830,118	-0.63%
OTHER REVENUE								
Fees/Licenses	63,210	67,470	170,875	45,317	-	45,317	216,192	26.52%
Miscellaneous Revenue	35,500	40,204	35,500	4,558	-	4,558	40,058	12.84%
Investment Income	1,500	4,272	2,000	3,000	-	3,000	5,000	150.00%
Intra County Recoveries	10,290	22,643	15,403	-	(15,403)	(15,403)	-	-100.00%
Rent/Lease	1,195,000	1,324,147	1,290,000	54,009	-	54,009	1,344,009	4.19%
Third Party Recoveries	-	2,653	-	-	-	-	-	0.00%
Total Other Revenue	1,305,500	1,461,388	1,513,778	106,884	(15,403)	91,481	1,605,259	6.04%
TOTAL REVENUE	17,751,810	18,377,313	20,817,285	1,386,228	(1,025,780)	360,448	21,177,733	1.73%
EXPENDITURES								
SALARIES AND BENEFITS								
SALARIES								
Salaries - Full Time	1,246,529	1,307,317	1,274,345	115,454	(9,242)	106,222	1,380,567	8.34%
Salaries - Part Time	196,050	376,060	454,968	112,907	(166,790)	(53,883)	401,085	-11.84%
Total Salaries	1,442,579	1,683,377	1,729,313	228,371	(176,032)	52,339	1,781,652	3.03%
BENEFITS								
Statutory Benefits	125,999	155,097	131,649	19,718	(2,494)	17,224	148,873	13.08%
Extended Benefits	122,426	120,767	122,952	12,786	(5,631)	7,155	130,107	5.82%
OMERS	83,893	104,858	98,782	7,305	(1,808)	5,497	104,279	5.56%
Total Benefits	332,318	380,722	353,383	39,809	(9,933)	29,876	383,259	8.45%

COUNTY OF HURON
SOCIAL SERVICES - SUMMARY
Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
				Additions/ New Programs	Reductions/ Savings	Net Change		
Total Salaries and Benefits	1,774,897	2,084,099	2,082,696	268,180	(185,965)	82,215	2,164,911	3.95%
EQUIPMENT								
Equipment Rentals/Leases	14,450	13,755	15,000	500	(3,500)	(3,000)	12,000	-20.00%
Equipment Repairs & Maint.	7,050	5,925	8,250	3,700	(1,700)	2,000	10,250	24.24%
Equipment Replacement New	74,696	19,754	56,217	2,500	(23,217)	(20,717)	35,500	-36.85%
Vehicle Lease & Operation	12,000	10,049	12,000	-	-	-	12,000	0.00%
Small Tools/Equipment	1,000	737	1,000	-	-	-	1,000	0.00%
Total Equipment	109,196	50,221	92,467	6,700	(28,417)	(21,717)	70,750	-23.49%
PURCHASED SERVICE								
Audit	5,350	5,208	5,370	50	-	50	5,420	0.93%
Consulting/Professional Fees	1,000	15,709	16,000	3,000	(5,000)	(2,000)	14,000	-12.50%
Insurance	64,950	52,407	61,300	6,300	(8,050)	(1,750)	59,550	-2.85%
Occupational Accident Insurance	-	10,057	1,600	4,325	-	4,325	5,925	270.31%
Intra County Purchases	49,377	65,471	55,603	2,077	(15,403)	(13,326)	42,277	-23.97%
Legal Fees	2,500	-	2,500	-	-	-	2,500	0.00%
Maintenance Contracts	12,400	8,640	13,630	-	(630)	(630)	13,000	-4.62%
Printing (External)	10,100	741	8,900	1,000	(6,800)	(5,800)	3,100	-65.17%
Miscellaneous Services	250	60	250	200	-	200	450	80.00%
Total Purchased Service	145,927	158,293	165,153	16,952	(35,883)	(18,931)	146,222	-11.46%
OPERATIONAL								
Advertising	5,800	4,518	6,500	2,000	(3,000)	(1,000)	5,500	-15.38%
Associations/Memberships	6,700	11,790	9,170	600	(1,750)	(1,150)	8,020	-12.54%
Bank Charges	1,800	2,020	2,100	300	-	300	2,400	14.29%
Conventions/Conferences	12,567	9,277	13,900	2,000	(3,400)	(1,400)	12,500	-10.07%
Miscellaneous Admin.	24,000	24	58,944	-	(53,444)	(53,444)	5,500	-90.67%
Office Expense	20,187	14,106	18,800	500	(5,300)	(4,800)	14,000	-25.53%
Postage/Courier	16,764	12,963	16,500	600	(2,300)	(1,700)	14,800	-10.30%
Publications & Subscriptions	1,320	459	1,320	30	(500)	(470)	850	-35.61%
Receivable Write Off	-	-	15,000	-	-	-	15,000	0.00%
Rent	85,056	84,585	91,264	30,254	(25,163)	5,091	96,355	5.58%
Staff Training	14,763	12,326	14,300	6,500	(1,300)	5,200	19,500	36.36%
Telecommunications	32,550	23,595	32,600	3,100	(10,536)	(7,436)	25,164	-22.81%
Travel/Meals	40,211	45,942	33,700	6,000	(5,700)	300	34,000	0.89%
Building Capital	332,000	315,133	376,000	12,000	-	12,000	388,000	3.19%

COUNTY OF HURON
SOCIAL SERVICES - SUMMARY
Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
				Additions/ New Programs	Reductions/ Savings	Net Change		
Debtenture Payments	372,800	369,177	373,000	-	(4,000)	(4,000)	369,000	-1.07%
Garbage	15,150	14,543	15,150	850	-	850	16,000	5.61%
Grounds Maintenance	32,900	21,826	36,000	-	(12,000)	(12,000)	24,000	-33.33%
Janitorial	65,586	66,275	65,100	17,550	-	17,550	82,650	26.96%
Maintenance & Repairs/Building	143,200	84,135	98,752	7,848	-	7,848	106,600	7.95%
Maintenance & Repairs/Electrical	-	20,866	18,790	1,210	-	1,210	20,000	6.44%
Maintenance & Repairs/HVAC	-	6,277	7,112	-	(112)	(112)	7,000	-1.57%
Maintenance & Repairs/Plumbing	-	22,132	18,484	6,516	-	6,516	25,000	35.25%
Mortgage	109,700	109,716	109,700	-	-	-	109,700	0.00%
Taxes	330,700	285,747	354,800	-	(7,800)	(7,800)	347,000	-2.20%
Utilities/Heat	67,000	72,839	74,700	-	(4,700)	(4,700)	70,000	-6.29%
Utilities/Hydro	247,000	252,484	300,600	-	(40,600)	(40,600)	260,000	-13.51%
Utilities/Water & Sewer	107,400	114,586	118,125	6,875	-	6,875	125,000	5.82%
Total Operational	2,085,154	1,977,341	2,280,411	104,733	(181,605)	(76,872)	2,203,539	-3.37%
PROGRAM								
Evictions	2,800	-	1,400	-	(400)	(400)	1,000	-28.57%
Tribunals	5,700	1,543	3,000	-	-	-	3,000	0.00%
Special Events	-	4,003	-	25,000	-	25,000	25,000	0.00%
Advanced Age Item	100	53	100	-	-	-	100	0.00%
Basic Needs Program	1,900,000	1,642,652	1,900,000	-	-	-	1,900,000	0.00%
Basic Shelter Program	1,700,000	1,557,658	1,700,000	-	-	-	1,700,000	0.00%
Dental Services	25,000	18,516	25,000	-	-	-	25,000	0.00%
Diabetic Supplies	2,000	1,856	2,000	-	-	-	2,000	0.00%
Personal Needs	5,000	443	5,000	-	(2,500)	(2,500)	2,500	-50.00%
Surgical Supplies	2,000	356	2,000	-	-	-	2,000	0.00%
Winter Clothing and Uniforms	50,000	540	50,000	-	-	-	50,000	0.00%
Back to School Program	30,000	-	30,000	-	-	-	30,000	0.00%
Board & Lodging	50,000	77,807	75,000	-	-	-	75,000	0.00%
Child Care Formal	85,000	63,447	187,327	-	(137,327)	(137,327)	50,000	-73.31%
Child Care Informal	23,000	5,661	6,250	-	-	-	6,250	0.00%
Community Participation	15,000	21,578	10,000	15,000	-	15,000	25,000	150.00%
Community Startup	110,000	163,421	150,000	10,000	-	10,000	160,000	6.67%
Employee Related Expense	30,000	39,947	30,000	36,000	-	36,000	66,000	120.00%
Employee Start Up	25,000	26,959	50,000	-	(20,000)	(20,000)	30,000	-40.00%
Foster Children	45,000	48,590	45,000	-	-	-	45,000	0.00%
Funeral & Burial Expense	15,000	17,723	15,000	-	-	-	15,000	0.00%
Intake Screening Unit 50/50	15,000	-	-	-	-	-	-	0.00%
Medical Transportation	12,000	63,258	30,000	30,000	-	30,000	60,000	100.00%

134

COUNTY OF HURON
SOCIAL SERVICES - SUMMARY
Budget for the year ending December 31, 2007

	2005 Budget	2006 Forecast Actual	2006 Budget ('07 Base)	2007			2007 Budget	% Budget Increase/ Decrease
				Additions/ New Programs	Reductions/ Savings	Net Change		
NCBS Savings	100,000	99,581	113,000	-	(13,000)	(13,000)	100,000	-11.50%
ODSP Administration 50/50	900,000	888,351	870,450	19,550	-	19,550	890,000	2.25%
ODSP Allowance 80/20	10,000,000	10,660,420	11,000,000	300,000	-	300,000	11,300,000	2.73%
ODSP Benefits 80/20	2,500,000	3,004,554	3,000,000	-	-	-	3,000,000	0.00%
Pay Equity	30,000	26,998	-	30,000	-	30,000	30,000	0.00%
Prosthetic Appl & E.G.	3,500	1,617	3,500	-	(1,500)	(1,500)	2,000	-42.86%
Purchase of Service	740,862	907,950	1,901,669	284,844	(551,979)	(267,135)	1,634,534	-14.05%
Rent Supplement Subsidy	939,200	929,649	963,727	48,692	(10,000)	38,692	1,002,419	4.01%
Special Diet	3,500	21,413	15,000	10,000	-	10,000	25,000	66.67%
Special Needs Resources	227,151	26,026	227,151	-	-	-	227,151	0.00%
Teacher Material Supplies LEAP	1,500	7,972	3,000	1,247	-	1,247	4,247	41.57%
Wage Subsidy - Non-Profit	439,014	523,528	695,864	61,000	(256,850)	(195,850)	500,014	-28.14%
Miscellaneous Program	1,000	2,061	1,000	30,000	-	30,000	31,000	3000.00%
Program Overhead	-	-	30,000	-	(30,000)	(30,000)	-	-100.00%
Program Supplies & Costs	260,571	8,331	235,734	6,008	(225,699)	(219,691)	16,043	-93.19%
Less Income	(65,000)	(66,079)	(65,000)	-	-	-	(65,000)	0.00%
Less Reimbursements	(700,000)	(802,874)	(700,000)	-	(100,000)	(100,000)	(800,000)	14.29%
Less Repayments	(150,000)	(176,297)	(150,000)	-	(25,000)	(25,000)	(175,000)	16.67%
Transfer to Social Housing Capital Reserve	(7,500)	(11,723)	(25,000)	10,000	-	10,000	(15,000)	-40.00%
Total Program	18,371,398	19,807,489	22,437,172	1,532,341	(1,374,255)	158,086	22,595,258	0.70%
TOTAL EXPENDITURES	23,486,572	24,057,444	27,057,899	1,928,906	(1,806,125)	122,781	27,180,680	0.45%
COUNTY LEVY	5,734,762	5,680,131	6,240,614	542,678	(780,345)	(237,667)	6,002,947	-3.81%

135